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2019-2021 Agency Request Budget  
Oregon Military Department

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## CERTIFICATION

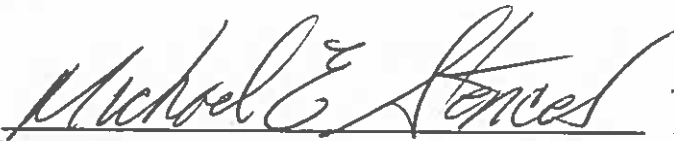
I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Oregon Military Department

1776 Militia Way SE, Salem, OR 97301-6888

AGENCY NAME

AGENCY ADDRESS

  
SIGNATURE

The Adjutant General

TITLE

Agency Request

Governor's Budget

Legislatively Adopted

Budget Page v

**SB 5532 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Winters

**Joint Committee On Ways and Means**

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**Action Date:** 06/09/17

**Action:** Do pass with amendments. (Printed A-Eng.)

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**House Vote**

**Yeas:** 11 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson

**Prepared By:** Dustin Ball, Department of Administrative Services

**Reviewed By:** Julie Neburka, Legislative Fiscal Office

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**Military Department  
2017-19**

**Budget Summary\***

	2015-17 Legislatively Approved Budget <sup>(1)</sup>	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				\$ Change	% Change
General Fund	\$ 15,696,369	\$ 16,130,255	\$ 14,678,106	\$ (1,018,263)	(6.5%)
General Fund Capital Improvements	\$ 250,000	\$ -	\$ -	\$ (250,000)	(100.0%)
General Fund Debt Service	\$ 9,697,828	\$ 10,800,440	\$ 10,800,440	\$ 1,102,612	11.4%
Other Funds Limited	\$ 101,496,722	\$ 100,919,612	\$ 101,504,188	\$ 7,466	0.0%
Other Funds Capital Improvements	\$ 194,377	\$ -	\$ -	\$ (194,377)	(100.0%)
Other Funds Debt Service	\$ 106,014	\$ 102,541	\$ 102,541	\$ (3,473)	(3.3%)
Other Funds Nonlimited	\$ 172	\$ -	\$ -	\$ (172)	(100.0%)
Other Funds Debt Service Nonlimited	\$ 60,452	\$ -	\$ -	\$ (60,452)	(100.0%)
Federal Funds Limited	\$ 255,555,668	\$ 256,761,903	\$ 268,024,444	\$ 12,468,776	4.9%
Federal Funds Capital Improvements	\$ 4,770,599	\$ 4,946,572	\$ 4,946,572	\$ 175,973	3.7%
<b>Total</b>	<b>\$ 387,828,201</b>	<b>\$ 389,661,323</b>	<b>\$ 400,056,291</b>	<b>\$ 12,228,090</b>	<b>3.2%</b>

**Position Summary**

Authorized Positions	451	429	475	24
Full-time Equivalent (FTE) positions	408.01	386.88	424.82	16.81

<sup>(1)</sup> Includes adjustments through December 2016

\* Excludes Capital Construction expenditures

**Summary of Revenue Changes**

General Fund pays wages and salaries of state employees and provides matching funds for various facilities management activities, as well as matching funds for various Oregon National Guard activities.

Other Funds revenues include 9-1-1 taxes; proceeds from real property sales; facility rental fees; Average Daily Membership revenue received from the Bend-LaPine School District for the Youth Challenge Program; indirect cost transfers within the agency; and other miscellaneous revenues. Facility rental fees contribute to, but do not fully cover, armory maintenance and operations costs. If the Capital Construction Subcommittee subsequently approves one or more of the agency’s requested bond-funded capital construction projects, there will be additional Other Funds revenue from the sale of bonds.

Federal Funds come from a variety of federal-state cooperative agreements with the National Guard Bureau and grants from the Federal Emergency Management Agency (FEMA). They fund most facilities' operating costs, pay wages and salaries of state employees assigned to Oregon National Guard duties; provide construction funds for a variety of maintenance, armory, training, and reserve center facilities; fund several programs for at-risk youth; and contribute to central administrative costs through an interagency transfer. The Office of Emergency Management receives federal dollars from the Department of Homeland Security, Department of Defense and FEMA.

The department has a federal budget administered separately from its state budget and is not subject to State Federal Funds expenditure limitation.

### **Summary of Public Safety Subcommittee Action**

The Oregon Military Department (OMD) provides Oregon and the United States with a ready force of Citizen Soldiers, Airmen and Civilians, trained and equipped to respond to any contingency, natural or manmade. The department is responsible for administration of the Oregon Army National Guard, the Oregon Air National Guard, the Oregon State Defense Force and the Office of Emergency Management. OMD has a dual mission: providing combat-ready units and equipment to be deployed in support of national defense, under the direction of the President; and providing trained personnel and equipment to protect life and property in Oregon during natural disasters or civil unrest, under the direction of the Governor.

The Subcommittee approved a budget of \$400,056,291 total funds consisting of \$25,478,546 General Fund, \$101,606,729 Other Funds expenditure limitation, and \$272,971,016 Federal Funds expenditure limitation, including 475 positions (424.82 FTE). The total funds budget is a 2.7 percent increase from the 2017-19 current service level and a 3.2 percent increase from the 2015-17 Legislatively Approved Budget.

### **Administration**

The Administration Program provides leadership and support for command, control, and administration of the Oregon National Guard and Oregon Emergency Management. The program consists of the Command Group, Financial Administration Division, State Personnel Office, Public Affairs Program, Emergency Financial Assistance Program and the Reintegration Program. The Subcommittee approved a budget of \$7,688,409 total funds consisting of \$5,277,981 General Fund and \$2,410,428 Other Funds expenditure limitation, including 25 positions (23.88 FTE).

### **Operations**

The Operations Program unit is responsible for ongoing maintenance and support of the facilities utilized by the National Guard and provides the infrastructure to respond to natural or human-made disasters. The program includes operation and maintenance of Army National Guard facilities and operation of the Portland Air Base at the Portland International Airport, Kingsley Field in Klamath Falls and the Camp Rilea Air Station in Warrenton. It also includes capital construction staff to oversee the department's capital construction projects. The Subcommittee



approved a budget of \$99,665,557 total funds consisting of \$7,312,690 General Fund, \$4,485,935 Other Funds limitation and \$87,866,932 Federal Funds limitation, including 337 positions (295.38 FTE).

- Package 070, Revenue Shortfalls. This package reduces Other Funds limitation by \$500,000 to bring limitation in the Operations and Maintenance Program in line with estimated armory rental revenues.
- Package 203, Camp Umatilla. This package increases Federal Funds limitation by \$7,390,762 and creates 21 permanent full-time positions (21.00 FTE) to manage the 7,500-acre National Guard training site on the former Umatilla Chemical Depot near Hermiston, Oregon. A portion of this site has been used for National Guard Training since 1980; the 2012 National Defense Authorization Act authorized 7,500 acres to be conveyed to the Oregon Military Department for use as a training site.
- Package 204, LD to Permanent Positions. This package increases Federal Funds limitation by \$166,478 and establishes one permanent full-time Construction Inspector position (1.00 FTE) to eliminate a long-term double fill. OMD has double filled its existing Construction Inspector position since January 2008 to provide adequate project management and inspection capacity for the agency's new construction and building alteration projects. New construction, major repairs and service life extension projects represent a significant, ongoing workload for OMD.
- Package 206, PANG Stormwater Fees. This package provides \$224,000 General Fund and \$896,000 Federal Funds limitation to pay an annual stormwater fee assessed at the Portland Air National Guard Base by the City of Portland. The cost of the assessment will be split 20 percent General Fund and 80 percent Federal Funds per OMD's agreement with the National Guard Bureau.
- Package 801, LFO Analyst Adjustments. The National Guard Bureau has determined fire protection programs at air national guard bases are to be 100 percent federally funded. Federal funding is available for fire protection services at Kingsley Field Air National Guard Base and at the Portland Air National Guard Base. Accordingly, General Fund support for this function is reduced by \$1,494,931.
- Package 812, Vacant Position Elimination. This package abolishes one vacant Facility Energy Technician 3 position (1.00 FTE), reducing General Fund by \$29,755 and Federal Funds limitation by \$119,020.

#### Oregon Emergency Management

Oregon Emergency Management (OEM) coordinates statewide emergency services and maintains emergency communications systems used for public warnings, emergency notifications and emergency support. OEM also provides cities, counties and tribes throughout Oregon with planning, training and technical assistance in disaster preparedness, emergency response, recovery services and hazard mitigation. Program areas within OEM include the Administration Program, Technology and Response Program, Plans and Training Program and the Mitigation and

Recovery Program. The Subcommittee approved a budget of \$262,701,293 total funds consisting of \$1,881,987 General Fund, \$91,578,052 Other Funds limitation and \$169,241,254 Federal Funds limitation, including 42 positions (42.62 FTE).

- Package 080, May 2016 E-Board. This package provides \$200,000 Other Funds limitation to allow the Office of Emergency Management to make special payments to the Department of Public Safety Standards and Training (DPSST) to fund training for telecommunicators and managers of 911 call centers in the 2017-19 biennium. Funding in the amount of \$100,000 was approved by the Emergency Board in May 2016. To address the demand for training, OEM will provide an additional \$100,000 to DPSST in 2017-19, for a total of \$200,000 Other Funds limitation.
- Package 305, FEMA Grants to DLCD. This package increases Federal Funds limitation by \$1,083,668 to accommodate grant payments from OEM to the Department of Land Conservation and Development (DLCD). DLCD is applying to OEM in 2017-19 for grant funds from FEMA's Pre-Disaster Mitigation and Hazard Mitigation grant programs. These are reimbursable grant programs that provide funding to state and local governments for natural hazard mitigation plans. DLCD will use the grant funds to help local governments with their natural hazard mitigation plans and to prepare an updated and improved risk assessment tool.
- Package 801, LFO Analyst Adjustments. This package fund shifts two positions by reducing General Fund by \$151,463 and increasing Other Funds limitation by \$151,463. The source of the Other Funds limitation for this fund shift is the 911 Emergency Communications Account. Additionally, the package includes an Other Funds revenue transfer in the amount of \$125,573 from the 911 Emergency Communications Account to the Oregon State Police, to shift 15 percent of the cost of the Oregon Emergency Response System from General Fund to Other Funds.

### Community Support

The Community Support program offers educational opportunities for at-risk youth in Oregon. These opportunities are provided by the Oregon Youth Challenge Program in Bend and the Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) programs in Portland and Klamath Falls. The Subcommittee approved a budget of \$14,151,479 total funds consisting of \$205,448 General Fund, \$3,029,773 Other Funds limitation and \$10,916,258 Federal Funds limitation, including 71 positions (62.94 FTE).

- Package 080, May 2016 E-Board. This package increases Other Funds limitation by \$256,000 and Federal Funds limitation by \$518,000 for the Youth Challenge Program. This increase was approved by the Emergency Board in May 2016, following updated revenue estimates from the National Guard Bureau for federal fiscal year 2016.
- Package 401, Youth Challenge Program Expansion. This package provides \$477,113 Other Funds limitation, \$600,322 Federal Funds expenditure limitation and creates 13 new permanent positions (4.94 FTE) to phase in the expansion of the Oregon Youth Challenge Program starting in October 2018. The Youth Challenge Program expansion was approved by the Legislature in 2015, when bond

financing was approved to renovate the program's facility to accommodate an additional 84 cadets per class. Renovations are expected to be complete by December 2018, with the first class of additional cadets in January 2019.

- Package 402, STARBASE Positions. This package provides a net increase in the amount of \$726,331 Federal Funds limitation and creates 12 new permanent positions (12.00 FTE) to replace limited duration and temporary teaching staff in the Science and Technology Academy Reinforcing Basic Aviation and STARBASE programs. The package decreases professional services limitation by \$660,000, decreases Services and Supplies limitation by \$335,000 and increases the programs personal services by \$1,721,331.

The STARBASE program exposes third to eighth graders to the fields of science, technology, engineering and mathematics through a 25-hour curriculum that demonstrates math and science applications in aerospace operations. This federally funded program hosts approximately 2,100 students per year, at the Portland Air National Guard Base and at the Kingsley Field Air National Guard base in Klamath Falls.

#### Capital Debt Service and Related Costs

The Capital Debt Service and Related Costs Program provides funding to make payments on principal, interest and financing costs for Certificate of Participation and Article XI-Q general obligation bond debt used to construct and upgrade agency facilities and for acquisition of land and facilities. The Subcommittee approved a budget of \$10,902,981 total funds consisting of \$10,800,440 General Fund, and \$102,541 Other Funds limitation.

#### Capital Improvements

The Capital Improvements program provides for capital improvements to existing facilities. Capital improvements projects are those with a total cost of less than \$1.0 million. Program expenditures are used to address the department's backlog of deferred maintenance. The Subcommittee approved a budget of \$4,946,572 Federal Funds limitation.

#### Summary of Performance Measure Action

See attached Legislatively Adopted 2017-19 Key Performance Measures form.

## DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Military Department  
Dustin Ball -- 503-378-3119

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2015-17 Legislatively Approved Budget at Dec 2016 *	\$ 25,644,197	\$ -	\$ 101,797,113	\$ 60,624	\$ 260,326,267	\$ -	\$ 387,828,201	451	408.01
2017-19 Current Service Level (CSL)*	\$ 26,930,695	\$ -	\$ 101,022,153	\$ -	\$ 261,708,475	\$ -	\$ 389,661,323	429	386.88
<b>SUBCOMMITTEE ADJUSTMENTS (from CSL)</b>									
<b>SCR 002 - Operations</b>									
Package 070: Revenue Shortfalls									
Services and Supplies	\$ -	\$ -	\$ (500,000)	\$ -	\$ -	\$ -	\$ (500,000)		
Package 203: Camp Umatilla									
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ 2,890,762	\$ -	\$ 2,890,762	21	21.00
Services and Supplies	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000	\$ -	\$ 4,500,000		
Package 204: LD to Permanent Positions									
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ 166,478	\$ -	\$ 166,478	1	1.00
Package 206: PANG Stormwater Fees									
Services and Supplies	\$ 224,000	\$ -	\$ -	\$ -	\$ 896,000	\$ -	\$ 1,120,000		
Package 801: LFO Analyst Adjustments									
Personal Services	\$ (1,494,931)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,494,931)	0	0.00
Package 812: Vacant Position Elimination									
Personal Services	\$ (29,755)	\$ -	\$ -	\$ -	\$ (119,020)	\$ -	\$ (148,775)	(1)	(1.00)
<b>SCR 003 - Oregon Emergency Management</b>									
Package 080: May 2016 E-Board									
Special Payments - Pub Safety Stds/Trng	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000		
Package 305: FEMA Grants to DLCD									
Special Payments - Land Conservation Dev	\$ -	\$ -	\$ -	\$ -	\$ 1,083,668	\$ -	\$ 1,083,668		
Package 801: LFO Analyst Adjustments									
Personal Services	\$ (151,463)	\$ -	\$ 151,463	\$ -	\$ -	\$ -	\$ -	0	0.00
<b>SCR 004 - Community Support</b>									
Package 080: May 2016 E-Board									
Services and Supplies	\$ -	\$ -	\$ 256,000	\$ -	\$ 518,000	\$ -	\$ 774,000		
Package 401: Youth Challenge Program Expansion									
Personal Services	\$ -	\$ -	\$ 157,738	\$ -	\$ 473,197	\$ -	\$ 630,935	13	4.94
Services and Supplies	\$ -	\$ -	\$ 319,375	\$ -	\$ 127,125	\$ -	\$ 446,500		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE	
			LIMITED	NONLIMITED	LIMITED	NONLIMITED				
Package 402: STARBASE Positions										
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	1,721,331	\$ -	1,721,331	12	12.00
Services and Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	(995,000)	\$ -	(995,000)		
<b>TOTAL ADJUSTMENTS</b>	<b>\$ (1,452,149)</b>	<b>\$ -</b>	<b>\$ 584,576</b>	<b>\$ -</b>	<b>\$ -</b>	<b>11,262,541</b>	<b>\$ -</b>	<b>10,394,968</b>	<b>46</b>	<b>37.94</b>
<b>SUBCOMMITTEE RECOMMENDATION *</b>	<b>\$ 25,478,546</b>	<b>\$ -</b>	<b>\$ 101,606,729</b>	<b>\$ -</b>	<b>\$ -</b>	<b>272,971,016</b>	<b>\$ -</b>	<b>400,056,291</b>	<b>475</b>	<b>424.82</b>
% Change from 2015-17 Leg Approved Budget	-0.6%	0.0%	-0.2%	-100.0%	4.9%	0.0%	3.2%	5.3%	4.1%	
% Change from 2017-19 Current Service Level	-5.4%	0.0%	0.6%	0.0%	4.3%	0.0%	2.7%	10.7%	9.8%	

\*Excludes Capital Construction Expenditures

# Legislatively Approved 2017 - 2019 Key Performance Measures

Published: 6/5/2017 11:51:16 AM

**Agency:** Military Department

**Mission Statement:**

The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizens soldiers and airmen, equipped and trained to respond to any contingency, natural or manmade.

Legislatively Approved KPMS	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
1. RECRUITING - Percent of soldiers and airmen recruited vs. recruiting goal.		Approved	75%	100%	100%
2. ARMORY CONDITION - Percent of statewide armories in adequate or better condition.		Approved	53%	80%	80%
3. REVENUE GENERATION - Percent of available armory time rented.		Approved	23%	40%	40%
4. EQUIPMENT AVAILABILITY - Percent of equipment on hand in Oregon vs. equipment authorized.		Approved	139%	95%	95%
5. YOUTH CHALLENGE - Percent of youth who complete the academic phase of the program with a GED, high school diploma, or credit recovery at graduation		Approved	93%	85%	90%
6. REINTEGRATION - Percent of members successfully referred for reintegration services.		Approved	100	98	98
7. DOMESTIC PREPAREDNESS PLANS - Percentage of counties with National Incident Management System (NIMS) compliant Emergency Operations Plans (EOPS).		Approved	100%	100%	100%
8. HAZARD MITIGATION PLANS - Percentage of state population covered by a FEMA approved local hazard mitigation plan.		Approved	47%	90%	90%
9. CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	1) Expertise	Approved	74%	75%	75%
	2) Helpfulness		74%	75%	75%
	3) Timeliness		68%	75%	75%
	4) Availability of Information		71%	75%	75%
	5) Accuracy		74%	75%	75%
	6) Overall		74%	75%	75%

**LFO Recommendation:**

The Legislative Fiscal Office recommends the Key Performance Measures and targets as presented. Customer Satisfaction targets are recommended to be increased, as the agency has easily surpassed the current 55% satisfaction rating for the past five reporting years.

**SubCommittee Action:**

The Subcommittee approved the Key Performance Measures as recommended by LFO.

## Budget Summary\*

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Watershed Enhancement Board</u></b>			
Lottery Funds	-	\$ (205,451)	\$ (205,451)
Federal Funds	-	\$ (1,136)	\$ (1,136)
<b><u>PUBLIC SAFETY PROGRAM AREA</u></b>			
<b><u>Department of Corrections</u></b>			
General Fund	-	\$ (23,762,896)	\$ (23,762,896)
General Fund Debt Service	-	\$ 1,268,059	\$ 1,268,059
Other Funds	-	\$ 272,630	\$ 272,630
Federal Funds	-	\$ (10,323)	\$ (10,323)
<b><u>Oregon Criminal Justice Commission</u></b>			
General Fund	-	\$ (87,794)	\$ (87,794)
Other Funds	-	\$ (1,137)	\$ (1,137)
Federal Funds	-	\$ (3,503)	\$ (3,503)
<b><u>District Attorneys and their Deputies</u></b>			
General Fund	-	\$ (23,359)	\$ (23,359)
<b><u>Department of Justice</u></b>			
General Fund	-	\$ (3,386,309)	\$ (3,386,309)
General Fund Debt Service	-	\$ 3,235,629	\$ 3,235,629
Other Funds	-	\$ 15,825,892	\$ 15,825,892
Federal Funds	-	\$ 29,064,361	\$ 29,064,361
<b><u>Oregon Military Department</u></b>			
General Fund	-	\$ 932,333	\$ 932,333
General Fund Debt Service	-	\$ (802,765)	\$ (802,765)
Other Funds	-	\$ 4,796,923	\$ 4,796,923
Other Funds Debt Service	-	\$ 448,429	\$ 448,429
Federal Funds	-	\$ (1,156,392)	\$ (1,156,392)

<b><u>2017-19 Position Summary</u></b>	<b><u>2015-17 Legislatively Approved Budget</u></b>	<b><u>2017-19 Committee Recommendation</u></b>	<b><u>Committee Change</u></b>
<b><u>Water Resources Department</u></b>			
Authorized Positions	-	1	1
Full-time Equivalent (FTE) positions	-	1.00	1.00
<b>PUBLIC SAFETY PROGRAM AREA</b>			
<b><u>Department of Justice</u></b>			
Authorized Positions	-	68	68
Full-time Equivalent (FTE) positions	-	54.99	54.99
<b><u>Oregon Military Department</u></b>			
Authorized Positions	-	2	2
Full-time Equivalent (FTE) positions	-	2.00	2.00
<b><u>Oregon State Police</u></b>			
Authorized Positions	-	27	27
Full-time Equivalent (FTE) positions	-	25.32	25.32

### **Summary of Revenue Changes**

The General Fund appropriations made in the bill are within resources available as projected in the May 2017 economic and revenue forecast by the Department of Administrative Services, Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in HB 3470, plus other actions to reduce state agency expenditures.

### **Summary of Capital Construction Subcommittee Action**

HB 5006 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations, and makes other adjustments to individual agency budgets and position authority as described below.



## **Emergency Board**

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated \$50 million General Fund to the Emergency Board for general purposes.

HB 5006 makes two special purpose appropriations to the Emergency Board, totaling \$110 million General Fund; the bill also adjusts a special purpose appropriation already approved in a different bill:

- \$100 million General Fund for state employee compensation changes.
- \$10 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees.
- Reduces the special purpose appropriation made by SB 505 for costs associated with the requirement to record grand jury proceedings, by \$600,000 General Fund. The budget for the Judicial Department is increased by this amount.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2018, any remaining funds become available to the Emergency Board for general purposes.

## **Adjustments to Approved 2017-19 Agency Budgets**

### **STATEWIDE ADJUSTMENTS**

Statewide adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services assessments and charges for services, Attorney General rates, certain services and supplies, and additional vacancy savings expected as a result of a hiring slowdown. Statewide adjustments also reflect net reductions to debt service realized through interest rate savings on bond sales and refunding of outstanding general obligation and lottery revenue bonds. Total savings are \$135.8 million General Fund, \$16.7 million Lottery Funds, \$105.5 million Other Funds, and \$35.6 million Federal Funds.

Specific adjustments include \$126 million total funds savings from implementing a hiring slowdown implemented across all three branches of government; \$25 million in General Fund and Lottery Funds savings from eliminating most inflation on services and supplies implemented across all three branches of government; \$9.3 million total funds from a 10% reduction to travel in Executive Branch agencies to implement the Governor's previously announced cost containment effort; \$68 million total funds reduction from lower Department of Administrative Services assessments and service rates; and \$13 million total funds from lower Attorney General rates.

For SB 243, the Subcommittee approved implementation costs of \$123,932 Other Funds and established one permanent part-time Assistant Attorney General position (0.38 FTE) in DOJ's Civil Enforcement Division. The Division provides services to train caseworkers and certifiers on the new legal standard of abuse, advises Department of Human Services (DHS) in the preparation and adoption of administrative rules, as well as child protective services investigations, confidentiality laws, and release of records. The Division also provides advice and legal representation to DHS in all administrative appeals of those investigations and related certification actions for certified foster homes. The revenue source to fund this expense is legal service charges billed to DHS. The roll-up costs are estimated to be \$89,084 Other Funds and one position (0.25 FTE) for the 2019-21 biennium.

The Subcommittee approved \$500,000 General Fund to support Community Assessment Centers, as a one-time increase, in order to provide child abuse medical assessments. The funding will be administered through the Oregon Department of Justice, Crime Victims Services Division, as pass through funds distributed to the statewide Community Assessment Centers network association, which will ensure equitable distribution.

To support the Oregon Crime Victims Law Center, the Subcommittee also appropriated \$175,000 General Fund as a one-time increase. This will bring total funding for the Law Center from the Department of Justice to \$554,559, including \$504,599 General Fund and \$50,000 Other Funds; the latter is from the renewal of a state grant funded from punitive damage awards.

#### **Oregon Military Department**

The Subcommittee approved an increase in Other Funds expenditure limitation of \$448,244 for cost of issuance of \$23,730,000 in Article XI-Q bonds authorized in SB 5506 for three Regional Armory Emergency Enhancement projects in Salem, Newport, and Coos Bay; an Armory Service Life Extension project at the Grants Pass armory; and to re-issue bonds for the Regional Training Institute and Youth Challenge capital construction projects in 2017-19. Bonds are planned to be issued in October 2017, and in March 2019.

The agency's General Fund appropriation for debt service was decreased by \$378,344 for debt service estimated to be paid in 2017-19 due to anticipated debt service savings. Debt service in 2019-21 for bonds issued in 2017-19 is estimated to be \$4,305,134 General Funds.

The Subcommittee approved a one-time appropriation of \$1,000,000 General Fund for construction of or repairs to the Oregon Military Museum at Camp Withycombe in Clackamas, Oregon.

To operationalize the provisions of HB 2687, the Subcommittee increased Other Funds expenditure limitation in the Oregon Military Department, Office of Emergency Management by \$5,000,000 to capitalize the Resiliency Grant Fund, and increased Other Funds expenditure limitation by \$70,000 to pay for the cost of bond issuance. Other Funds limitation is funded by the sale of Article XI-Q bonds authorized in SB 5506. The Subcommittee added \$181,178 General Fund and increased Federal Funds expenditure limitation by \$181,178 and approved two permanent positions (2.00 FTE) to administer the program and the grant-making process.

Other funds	HB 5015 2(1)	-1,019,176
Appellate Division		
Other funds	HB 5015 2(2)	-596,415
General Counsel Division		
Other funds	HB 5015 2(6)	-1,533,642
Trial Division		
Other funds	HB 5015 2(7)	-889,956
Oregon Military Department:		
Administration		
General Fund	SB 5532 1(1)	+76,996
Other funds	SB 5532 2(1)	-45,478
Operations		
General Fund	SB 5532 1(2)	-411,130
Other funds	SB 5532 2(2)	-71,972
Federal funds	SB 5532 3(1)	-1,306,853
Emergency Management		
General Fund	SB 5532 1(3)	+93,379
Other funds	SB 5532 2(3)	-136,055
Federal funds	SB 5532 3(2)	-74,983
Community Support		
General Fund	SB 5532 1(4)	-8,090
Other funds	SB 5532 2(4)	-19,572
Federal funds	SB 5532 3(3)	+44,277
Capital Debt Service and Related Costs		
General Fund	SB 5532 1(5)	-424,421
Debt Service		
Other funds	SB 5532 2(5)	+5
Capital Improvement		
Federal funds	SB 5532 3(4)	-11
Department of Public Safety Standards and Training:		
Operations		
Other funds	HB 5034 2(1)	-1,183,157
Federal funds	HB 5034 3	-5,100
Oregon Youth Authority:		
Operations		
General Fund	HB 5042 1(1)	-5,665,031
Other funds	HB 5042 2	-108,106
Federal funds	HB 5042 3	-218,984
Debt Service		
General Fund	HB 5042 1(5)	+230,551
Capital Improvements		
General Fund	HB 5042 1(6)	-8,030

(10) TRANSPORTATION.

2017  
Oregon Laws

**SB 5505 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Courtney

**Joint Committee On Ways and Means**

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**Action Date:** 07/03/17

**Action:** Do pass with amendments. (Printed A-Eng.)

**Senate Vote**

**Yeas:** 11 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Winters

**Nays:** 1 - Thomsen

**House Vote**

**Yeas:** 8 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith Warner, Williamson

**Exc:** 3 - Smith G, Stark, Whisnant

**Prepared By:** Jean Gabriel, Department of Administrative Services

**Reviewed By:** Amanda Beitel, Legislative Fiscal Office

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**Various  
2017-19**

- Oregon Judicial Department, Oregon Supreme Court Building Renovation: approved \$6,125,000 Article XI-Q bonds to finance \$6,000,000 of project costs and \$125,000 for costs of issuing the bonds. The project is to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety code upgrades.
- Oregon Military Department, Regional Armory Emergency Enhancement: approved \$8,675,000 Article XI-Q bonds to finance \$8,534,400 of project costs and \$140,600 for costs of issuing the bonds. The project involves making structural improvements to bring the following three facilities to essential facility standards for seismic events: Coos Bay Armory, Newport Armory, and the Anderson Readiness Center in Salem.
- Oregon Military Department, Grants Pass Armory Service Life Extension: approved \$3,330,000 Article XI-Q bonds to finance \$3,270,356 of project costs and \$59,644 for costs of issuing the bonds. The project is for design and construction of additions and alterations to the Grants Pass Armory to bring the building into conformance with current building code.
- Oregon Military Department, Resiliency Grant Fund: approved \$5,070,000 Article XI-Q bonds to finance \$5,000,000 of project costs and \$70,000 for costs of issuing the bonds. The proceeds will be used to purchase emergency preparedness equipment, which will be owned by OMD and distributed to local governments and other federal tax-exempt qualified recipients.
- Oregon Military Department, Regional Training Institute: approved \$6,630,000 Article XI-Q bonds to finance \$6,500,000 of project costs and \$130,000 for costs of issuing the bonds. The project is to refurbish existing buildings in Umatilla to serve as the new Regional Training Institute. Article XI-Q bonds were authorized and issued for this project in 2015-17; however, it was subsequently determined that tax-exempt bond proceeds could not be used to finance the project. Thus, this project is being reapproved to issue taxable bonds in 2017-19.
- Oregon Military Department, Youth Challenge Armory: approved \$5,095,000 Article XI-Q bonds to finance \$4,977,000 of project costs and \$118,000 for costs of issuing the bonds. The project is for expansion and renovation of the existing facility in Bend to increase capacity for at-risk youths participating in the Youth Challenge Program. Article XI-Q bonds were authorized and issued for this project in 2015-17; however, it was subsequently determined that tax-exempt bond proceeds could not be used to finance the project. Thus, this project is being reapproved to issue taxable bonds in 2017-19.
- Oregon Department of Veterans' Affairs, The Dalles Veterans' Home Capital Improvements: approved \$1,195,000 Article XI-Q bonds to finance \$1,150,000 of project costs and \$45,000 for costs of issuing the bonds. The project involves construction of a new educational building and daycare building, upgrades to wireless infrastructure, and phone system replacement.

**SB 5506 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Girod

**Joint Committee On Ways and Means**

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**Action Date:** 07/03/17

**Action:** Do pass with amendments. (Printed A-Eng.)

**Senate Vote**

**Yeas:** 11 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Winters

**Nays:** 1 - Thomsen

**House Vote**

**Yeas:** 8 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith Warner, Williamson

**Exc:** 3 - Smith G, Stark, Whisnant

**Prepared By:** Jean Gabriel, Department of Administrative Services

**Reviewed By:** Amanda Beitel, Legislative Fiscal Office

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**Capital Construction – Various Agencies**

**2017-19**

**Capital Construction – Department of Administrative Services**

**2015-17**

**Capital Construction – Department of Veterans’ Affairs**

**2015-17**

**Capital Construction – Department of Transportation**

**2013-15**

**Portland State Office Building Renovation:** \$13,146,000 Other Funds (Article XI-Q Bonds) is approved to renovate the building exterior, including replacement of the windows and roof; upgrade security, electrical and HVAC systems; painting; and renovating restrooms.

**State Data Center Power Upgrades:** \$11,000,000 Other Funds (State Information Technology Operating Fund) is approved to upgrade power and increase capacity of the data center.

**Elected Official Staff Relocation:** \$6,300,000 Other Funds (Capital Projects Fund) is approved to renovate the historic State Library building for relocation of the Office of the Governor's staff from the Oregon State Capitol. The work is scheduled to occur in three phases beginning in July 2017.

**Capital and Tenant Improvements for 550 Building:** \$1,400,000 Other Funds (Capital Projects Fund) is approved as an increase to the 2015-17 capital construction limitation for capital and tenant improvements that exceed the \$4,000,000 established for the project by the May 2016 Emergency Board.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for Department of Environmental Quality and Public Health Laboratory Roof Replacement (Other Funds) to June 30, 2018 and Capital and Tenant Improvements for 550 Building (Other Funds) to June 30, 2018.

#### Oregon Military Department

**Regional Armory Emergency Enhancement:** \$8,534,400 Other Funds (Article XI-Q Bonds) is approved for making structural improvements to bring the following three facilities to essential facility standards for seismic events: Coos Bay Armory, Newport Armory, and the Anderson Readiness Center in Salem. The project includes seismic structural upgrades, backup power and water systems, and emergency equipment and fuel storage for the three facilities.

**Grants Pass Armory Service Life Extension:** \$3,270,356 Other Funds (Article XI-Q Bonds) is approved for a service life extension project to renovate the facility. The project is for design and construction of additions and alterations to the Grants Pass Armory to bring the building into conformance with current building code. The project will upgrade mechanical, electrical and plumbing systems; remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas; replace failed paving areas; and replace existing site lighting, landscaping and fencing.

**Future Readiness Center Sites:** \$1,730,000 Other Funds (Capital Construction Account) is approved for the purchase of two parcels of land necessary to construct two new Readiness Centers as replacements for the Hillsboro and Redmond Armories. One property is located in Washington County and the other is located in Deschutes County.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for The Dalles Readiness Center (Other Funds) to June 30, 2018 and The Dalles Readiness Center (Federal Funds) to June 30, 2018.

The Subcommittee also approved the proposal from the Oregon Military Department, as required by ORS 396.515 (4), for the sale of the Burns Armory and 40 acres of land in La Grande.

Oregon Youth Authority

**Capital Improvements:** \$17,168,249 Other Funds (Article XI-Q Bonds) is approved for capital improvements to permanent structures and fixtures to address needs identified by the Facility Condition Assessment completed on the department's facilities.

**MacLaren West 7 Cottages Renovation:** \$21,177,200 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and remodel seven living units on the west side of the campus at MacLaren Youth Correctional Facility. Article XI-Q bonds have been approved in SB 5505 to finance Phase 1 of this project with \$15,177,200 of bond proceeds in 2017-19.

**Rogue Valley Facility Improvements:** \$10,973,465 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and remodel four living units at the Rogue Valley Youth Correctional Facility. Article XI-Q bonds have been approved in SB 5505 to finance Phase 1 of this project with \$6,973,465 of bond proceeds in 2017-19.

Department of Corrections

**Capital Improvements and Renewal:** \$26,293,534 Other Funds (Article XI-Q bonds) is approved to make improvements in several facilities including roofs, HVAC, surveillance, and infrastructure improvements to address needs identified in the Facility Condition Assessment completed on the department's facilities.

**Technology Infrastructure:** \$12,200,000 Other Funds (Article XI-Q bonds) is approved for the VOIP Telephony Upgrade and Install project to upgrade and install technology infrastructure that will support a voice-over-internet protocol telephone system.

Oregon Department of Veterans' Affairs

**Roseburg Veterans' Home:** \$10,500,000 Other Funds (Article XI-Q Bonds) is approved to build a new Veterans' home in Roseburg.

**Oregon Veterans' Home Capital Improvements:** \$2,450,000 Other Funds (Article XI-Q Bonds) is approved to fund the following two projects: The Dalles Veterans' Home Capital Improvements: \$1,150,000 Other Funds is approved for construction of a new educational building and daycare building, upgrades to wireless and security infrastructure, and phone system replacement; and Lebanon Veterans' Home Parking Lot: \$1,300,000 Other Funds is approved to build a new parking lot at the veteran's home in Lebanon.



LBCC - Student Advising and Campus Safety Center	\$ -	\$ -	\$ 7,500,000	\$ -	\$ 7,500,000	0	0.00
Mt Hood CC - Maywood Park Center	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
OSCC - Workforce Education and Resiliency Center	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
PCC - Health Technology Building Renovation	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
RCC - Elk Building Science Facility Renovation & Expansion	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	0	0.00
SWOCC - Dellwood Hall Remodel and Expansion	\$ -	\$ -	\$ 2,749,997	\$ -	\$ 2,749,997	0	0.00
TVCC - Workforce Vocational Center 15-17 reauthorize	\$ -	\$ -	\$ 2,830,250	\$ -	\$ 2,830,250	0	0.00
UCC - Industrial Technology Building 15-17 reauthorize	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00

**Oregon Department of Education**

Oregon School for the Deaf Facility Improvements	\$ -	\$ -	\$ 4,297,558	\$ -	\$ 4,297,558	0	0.00
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**ADMINISTRATION PROGRAM AREA**

**Department of Administrative Services**

Mission Critical Facility Yellow Lot Building	\$ -	\$ -	\$ 4,579,431	\$ -	\$ 4,579,431	0	0.00
Human Services Building Upgrades	\$ -	\$ -	\$ 3,743,000	\$ -	\$ 3,743,000	0	0.00
Employment Building Upgrades	\$ -	\$ -	\$ 6,236,000	\$ -	\$ 6,236,000	0	0.00
Electrical Upgrades and Replacements	\$ -	\$ -	\$ 3,890,000	\$ -	\$ 3,890,000	0	0.00
Capitol Mall Parking Structure Study and Upgrades	\$ -	\$ -	\$ 2,926,000	\$ -	\$ 2,926,000	0	0.00
Planning	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	0	0.00
Boiler and Heating Upgrades	\$ -	\$ -	\$ 1,234,000	\$ -	\$ 1,234,000	0	0.00
Portland Crime Lab Upgrade	\$ -	\$ -	\$ 1,162,000	\$ -	\$ 1,162,000	0	0.00
Parking Lot Upgrades	\$ -	\$ -	\$ 3,500,000	\$ -	\$ 3,500,000	0	0.00
Portland State Office Building Renovation	\$ -	\$ -	\$ 13,146,000	\$ -	\$ 13,146,000	0	0.00
State Data Center Power Upgrades	\$ -	\$ -	\$ 11,000,000	\$ -	\$ 11,000,000	0	0.00
Elected Official Staff Relocation	\$ -	\$ -	\$ 6,300,000	\$ -	\$ 6,300,000	0	0.00

**PUBLIC SAFETY PROGRAM AREA**

**Oregon Military Department**

Regional Armory Emergency Enhancement	\$ -	\$ -	\$ 8,534,400	\$ -	\$ 8,534,400	0	0.00
Grants Pass Armory Service Life Extension	\$ -	\$ -	\$ 3,270,356	\$ -	\$ 3,270,356	0	0.00
Future Readiness Center Sites	\$ -	\$ -	\$ 1,730,000	\$ -	\$ 1,730,000	0	0.00

**Oregon Youth Authority**

Capital Improvements	\$ -	\$ -	\$ 17,168,249	\$ -	\$ 17,168,249	0	0.00
MacLaren West Cottages Renovation	\$ -	\$ -	\$ 21,177,200	\$ -	\$ 21,177,200	0	0.00
Rogue Valley Facility Improvements	\$ -	\$ -	\$ 10,973,465	\$ -	\$ 10,973,465	0	0.00

**HB 5201 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Nathanson

**Joint Committee On Ways and Means**

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**Action Date:** 03/02/18

**Action:** Do pass with amendments. (Printed A-Eng.)

**House Vote**

**Yeas:** 10 - Gomberg, Holvey, McLane, Nathanson, Noble, Rayfield, Smith Warner, Stark, Whisnant, Williamson

**Exc:** 1 - Smith G

**Senate Vote**

**Yeas:** 11 - DeBoer, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, President Courtney, Roblan, Steiner Hayward, Thomsen

**Exc:** 1 - Winters

**Prepared By:** Linda Ames and Gregory Jolivette, Legislative Fiscal Office

**Reviewed By:** Paul Siebert, Legislative Fiscal Office

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**Emergency Board**

**2017-19**

**Various Agencies**

**2017-19**

**\* CORRECTED \***

## Statewide Adjustments

### **EMPLOYEE COMPENSATION DISTRIBUTION**

The Subcommittee approved allocation of \$98.4 million General Fund to state agencies for employee compensation. The General Fund appropriation is expected to cover 100% of the statewide estimate of costs for compensation and benefit changes agreed to through collective bargaining or other salary agreements. Total compensation adjustments include \$98.4 million General Fund, \$2.3 million Lottery Funds, \$80.8 million Other Funds, and \$43.3 million Federal Funds.

### **OTHER STATEWIDE ADJUSTMENTS**

Other statewide adjustments include adjustments for Pension Obligation Bond (POB) payments and fully funding the General Fund need of employee compensation for small agencies. POB adjustments generated a net cost of \$1.7 million Total Funds, but included General Fund savings of \$1.5 million.

Section 180 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

Other statewide adjustments also reflect budget changes in multiple agencies to apply Other Fund balances generated through excess Lottery Fund reserves, excess bond proceeds, and interest earnings to debt service. A technical adjustment to the Department of Administrative Services Other Fund debt service is also included. Total net debt service savings are \$2.8 million General Fund and \$1.4 million Lottery Funds. New Other Funds expenditure limitations for the Oregon Business Development Department (\$108,109), the Department of Education (\$24,302), the Higher Education Coordinating Commission (\$24,434), and the Department of Corrections (\$42,042) are established to accommodate the use of fund balances for debt payments, while existing Other Funds expenditure limitations for a number of other agencies are collectively increased by \$3.6 million.

Sections 75, 76, 77, 95, and 170 of the budget bill reflect the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>PUBLIC SAFETY PROGRAM AREA</u></b>				
<b><u>Department of Corrections</u></b>				
General Fund	\$ 1,568,314,745	\$ 1,593,929,231	\$ 25,614,486	1.6%
General Fund Debt Service	\$ 112,749,173	\$ 112,706,132	\$ (43,041)	0.0%
Other Funds	\$ 43,244,547	\$ 43,508,746	\$ 264,199	0.6%
Other Funds Debt Service	\$ -	\$ 43,042	\$ 43,042	
<b><u>Oregon Criminal Justice Commission</u></b>				
General Fund	\$ 64,926,239	\$ 65,021,569	\$ 95,330	0.1%
Other Funds	\$ 511,392	\$ 961,392	\$ 450,000	88.0%
Federal Funds	\$ 7,170,201	\$ 8,224,498	\$ 1,054,297	14.7%
<b><u>District Attorneys and their Deputies</u></b>				
General Fund	\$ 12,478,724	\$ 12,592,454	\$ 113,730	0.9%
<b><u>Department of Justice</u></b>				
General Fund	\$ 72,122,805	\$ 73,202,693	\$ 1,079,888	1.5%
General Fund Debt Service	\$ 12,530,237	\$ 12,507,190	\$ (23,047)	-0.2%
Other Funds	\$ 321,296,607	\$ 330,308,027	\$ 9,011,420	2.8%
Federal Funds	\$ 179,004,039	\$ 186,688,612	\$ 7,684,573	4.3%
<b><u>Oregon Military Department</u></b>				
General Fund	\$ 25,608,114	\$ 27,578,231	\$ 1,970,117	7.7%
Other Funds	\$ 106,851,901	\$ 112,711,583	\$ 5,859,682	5.5%
Federal Funds	\$ 271,814,624	\$ 289,973,794	\$ 18,159,170	6.7%
<b><u>Oregon Board of Parole</u></b>				
General Fund	\$ 8,868,686	\$ 9,048,876	\$ 180,190	2.0%
<b><u>Department of State Police</u></b>				
General Fund	\$ 269,292,257	\$ 280,526,031	\$ 11,233,774	4.2%
Lottery Funds	\$ 8,069,250	\$ 8,145,961	\$ 76,711	1.0%
Other Funds	\$ 136,707,491	\$ 151,266,325	\$ 14,558,834	10.6%
Federal Funds	\$ 12,249,830	\$ 12,274,226	\$ 24,396	0.2%

General Fund for standard inflation; however, HB 5006 (2017), as part of a statewide adjustment, also included a reduction of \$127,059 for inflation. The Subcommittee's action restores the inflation reduction to provide funding for civil rights enforcement.

The Subcommittee also approved a technical adjustment to transfer \$25,646 General Fund from the Appellate Division to the Civil Enforcement Division to correct for an Oregon Law reference error in HB 5006 (2017).

A technical adjustment to the Child Support Enforcement Automated System (CSEAS) information technology project was approved. The adjustment increases months on six existing positions by 3.17 FTE. This adjustment is self-financed by reducing budgeted services and supplies by \$708,017 and increasing personal services by a corresponding amount. This adjustment aligns budgeted indirect charges for the program with agency practice.

### **Oregon Military Department**

The Subcommittee approved a one-time General Fund appropriation of \$260,724 to cover expenses incurred by the Oregon Military Department for services provided by the Oregon National Guard during and after the total solar eclipse on August 21<sup>t</sup>, 2017.

The Other Funds expenditure limitation for the Community Support program was increased, on a one-time basis, by \$5,442,829 to reimburse wildland firefighting expenses incurred by the Oregon Military Department during the 2017 fire season.

The Subcommittee increased the agency's Federal Funds expenditure limitation by \$16,421,308 for lead dust abatement projects at eight armories located throughout Oregon.

Pending federal approval of the agency's proposed indirect cost allocation plan, the Subcommittee recommended \$1,590,544 General Fund be added to the Office of Emergency Management to cover 2017-19 administrative expenses that can no longer be charged to federal grants. The Subcommittee also approved the following budget note:

#### **Budget Note:**

The Oregon Military Department - Office of Emergency Management (OEM) is directed to assess and update OEM's processes, policies, and practices for internal control over grants management, separate from and in addition to any external financial or programmatic audits currently underway. The updated practices should align to the Internal Control-Integrated Framework as updated in 2013 by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Military Department is to undertake immediate action to correct any identified deficiencies.

The Military Department is directed to submit a quarterly progress report to the Legislature at each meeting of the Emergency Board in 2018. The Military Department is directed to provide a final written report on the assessment and corresponding updated processes, policies, and procedures to the Joint Committee on Ways and Means during the 2019 legislative session, prior to consideration of the agency's budget for 2019-21.

### **Department of Public Safety Standards and Training**

The Other Funds expenditure limitation for the Operations program was increased, on a one-time basis, by \$623,260 to reimburse the Department of Public Safety Standards and Training for expenses incurred for training and certifying Oregon National Guard members as wildland firefighters during the 2017 fire season.

The Subcommittee increased the Department of Public Safety Standards and Training's Other Funds expenditure limitation by \$400,000 to continue and expand mental health and crisis intervention training for first responders with funding from the Oregon Health Authority.

The Subcommittee increased the agency's Other Funds expenditure limitation by \$3,657,838, and authorized seven permanent positions (4.06 FTE) and six limited duration positions (3.48 FTE) to add five basic police classes and one basic corrections class to the agency's training calendar to meet demand during the 2017-19 biennium.

### **Department of State Police**

The Subcommittee increased the agency's Other Funds expenditure limitation by \$12,770,000 for federally reimbursable expenses incurred during mobilizations coordinated by the State Fire Marshal during the 2017 fire season in Oregon. Additionally, the agency's General Fund appropriation was increased by \$3,255,945 to cover the portion of the Patrol Division's and State Fire Marshal's 2017 fire season expenses that are not eligible for federal reimbursement.

The Department of State Police is undertaking a significant rebalance of its resources between program units to better support the Patrol Division and to minimize the practice of holding trooper positions vacant. The Subcommittee approved \$2,975,558 General Fund and 25 positions (25.00 FTE) to resolve double-filled support positions. This action requires the agency to reduce its 2017-19 appropriation for services and supplies and capital outlay to fund \$1,737,202 of the total cost of these positions, which is \$4,712,760. It is the intention of the Legislature that the agency's services and supplies and capital outlay budgets be restored to current service levels for the 2019-21 budget.

The Subcommittee also approved a net-zero budget action to re-classify 49 positions per classification studies completed by the Department of Administrative Services, Chief Human Resources Office. Three studies reclassified five Automotive Technician 1 positions to Automotive Technician 2s, three Office Specialist 1 positions to Office Specialist 2s, fourteen Administrative Specialist 1 positions to Administrative Specialist 2s, twenty-five Office Specialist 2 positions to Administrative Specialist 1s, and two Office Coordinator positions to Administrative Specialist 1s.

**SB 5701 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Steiner Hayward

**Joint Committee On Ways and Means**

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**Action Date:** 03/02/18

**Action:** Do pass with amendments. (Printed A-Eng.)

**Senate Vote**

**Yeas:** 11 - DeBoer, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, President Courtney, Roblan, Steiner Hayward, Thomsen

**Exc:** 1 - Winters

**House Vote**

**Yeas:** 11 - Gomberg, Holvey, McLane, Nathanson, Noble, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson

**Prepared By:** Jean Gabriel, Department of Administrative Services

**Reviewed By:** Amanda Beitel, Legislative Fiscal Office

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**Capital Construction – Various Agencies**

**2017-19**

**Capital Construction – Oregon Military Department**

**2015-17**

**Capital Construction – Department of Aviation**

**2015-17**

### Oregon Military Department

**Camp Umatilla Facilities Biomass Heating Upgrades:** Approved establishing \$6,125,000 Federal Funds (National Guard Bureau) expenditure limitation to convert boilers from propane fuel to wood pellet fuel at Camp Umatilla. Decentralized wood-pellet boiler heating systems will be installed in eleven buildings on the Umatilla Training Center site.

**Oregon Military Museum:** Approved a \$378,726 increase in Other Funds (Capital Construction Account) expenditure limitation for the 2015-17 Oregon Military Museum capital project. The increase brings total Other Funds capital construction limitation approved for the project to \$1,104,689 and will allow the Oregon Military Department to expend donations for the design and construction of a research library in the new museum.

### Department of Aviation

**McDermitt State Airport Rehabilitation:** Approved a \$521,380 increase in Federal Funds (Federal Aviation Administration) and \$57,932 increase in Other Funds (aircraft registration fees) expenditure limitation for the 2015-17 McDermitt State Airport Rehabilitation project. The increases bring total capital construction limitation approved for the project to \$2,336,380 Federal Funds and \$259,599 Other Funds to accommodate higher construction costs.

### Higher Education Coordinating Commission (HECC)

The Subcommittee approved a \$74,650,000 increase in Other Funds capital construction six-year expenditure limitation for distribution of general obligation and lottery revenue bond proceeds to public universities. This amount corresponds to the total project amounts for three new university projects and increases in three previously approved projects. Projects are funded with proceeds from the issuance of Article XI-G bonds, Article XI-Q bonds, Article XI-F (1), and Lottery Revenue bonds and will be disbursed as grants or loans, as applicable, pursuant to grant contracts and loan agreements between HECC and each university. Project descriptions are included in SB 5702. The expenditure limitation will expire June 30, 2023.



**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

**SB 5701-A**

**Various Agencies  
Jean Gabriel 503-378-3107**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>COMMITTEE AUTHORIZATIONS</u>							
<u>EDUCATION PROGRAM AREA</u>							
<u>Higher Education Coordinating Commission</u>							
EOU - Field House Facility	\$ -	\$ -	\$ 9,000,000	\$ -	\$ 9,000,000	0	0.00
EOU - Track and Field Facilities Restoration	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	0	0.00
OSU - Cascades Expansion - Academic Building 2	\$ -	\$ -	\$ 39,000,000	\$ -	\$ 39,000,000	0	0.00
SOU - Boiler Replacement	\$ -	\$ -	\$ 2,800,000	\$ -	\$ 2,800,000	0	0.00
UO - Campus for Accelerating Scientific Impact	\$ -	\$ -	\$ 20,000,000	\$ -	\$ 20,000,000	0	0.00
WOU - Natural Sciences Building Renovation	\$ -	\$ -	\$ 3,500,000	\$ -	\$ 3,500,000	0	0.00
<u>ADMINISTRATION PROGRAM AREA</u>							
<u>Oregon Department of Administrative Services</u>							
Oregon Resilience Buildings	\$ -	\$ -	\$ 2,500,000	\$ -	\$ 2,500,000	0	0.00
<u>PUBLIC SAFETY PROGRAM AREA</u>							
<u>Department of Corrections</u>							
Capital Improvements and Renewal	\$ -	\$ -	\$ 54,000	\$ -	\$ 54,000	0	0.00
<u>Oregon Military Department</u>							
Camp Umatilla Facilities Biomass Heating Upgrades	\$ -	\$ -	\$ -	\$ 6,125,000	\$ 6,125,000	0	0.00
<u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>							
<u>Oregon Department of Veterans' Affairs</u>							
The Dalles Veterans' Home Capital Improvements	\$ -	\$ -	\$ 2,111,875	\$ 3,922,053	\$ 6,033,928	0	0.00
Lebanon Veterans' Home Capital Improvements	\$ -	\$ -	\$ 1,305,815	\$ 2,425,085	\$ 3,730,900	0	0.00

**LEGISLATIVE PROGRAM AREA**

**Legislative Administration Committee**

Capitol Accessibility, Maintenance, and Safety	\$ -	\$ -	\$ 9,548,450	\$ -	\$ 9,548,450	0	0.00
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<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,170,140</b>	<b>\$ 12,472,138</b>	<b>\$ 102,642,278</b>	<b>0</b>	<b>0.00</b>
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**2015-17 Supplemental Expenditure Limitation Adjustments**

**Oregon Military Department**

Oregon Military Museum	\$ -	\$ -	\$ 378,726	\$ -	\$ 378,726	0	0.00
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**Department of Aviation**

McDermitt State Airport Rehabilitation	\$ -	\$ -	\$ 57,932	\$ 521,380	\$ 579,312	0	0.00
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# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT 2019-21 BIENNIAL BUDGET Budget Summary Graphics

### FACILITY LOCATIONS



Agency Request  
2019-2021

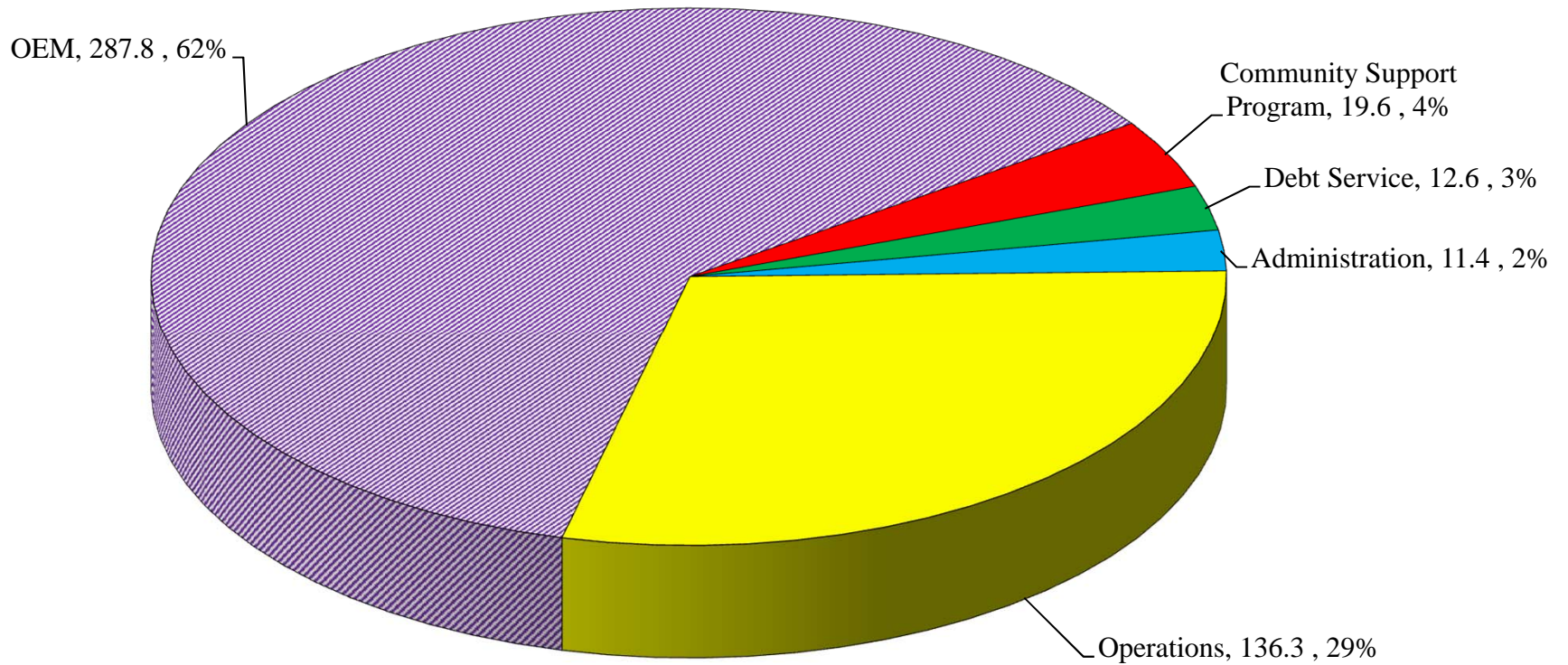
Governor's Budget

Legislatively Adopted

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

2019-2021 AGENCY REQUEST BUDGET BY PROGRAM  
(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)  
(Millions)



Agency Request

Governor's Budget

Legislatively Adopted

2019-2021

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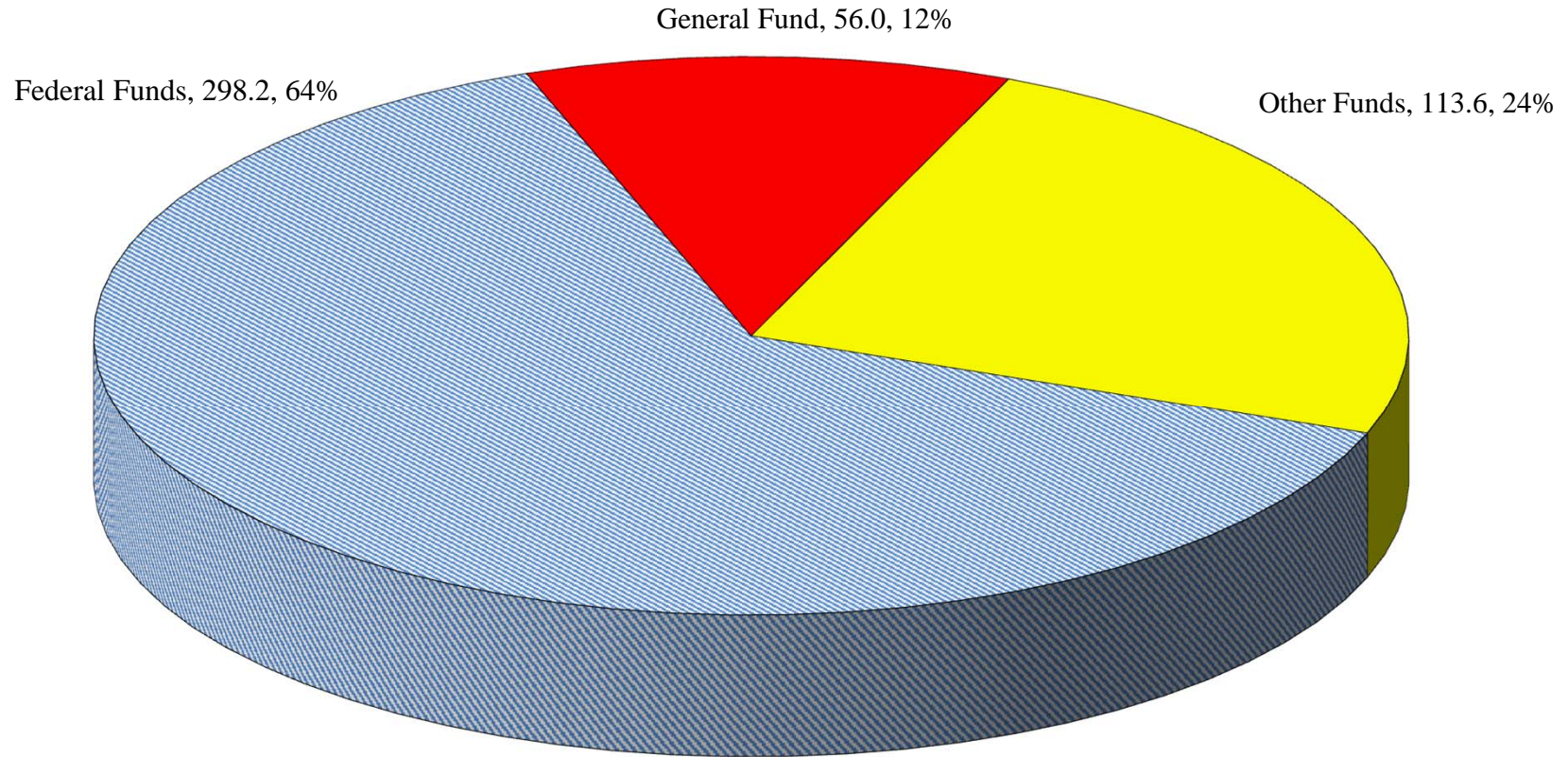
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Budget Page 31

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

2019-2021 AGENCY REQUEST BUDGET BY FUND  
(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)  
(Millions)



Agency Request

Governor's Budget

Legislatively Adopted

2019-2021

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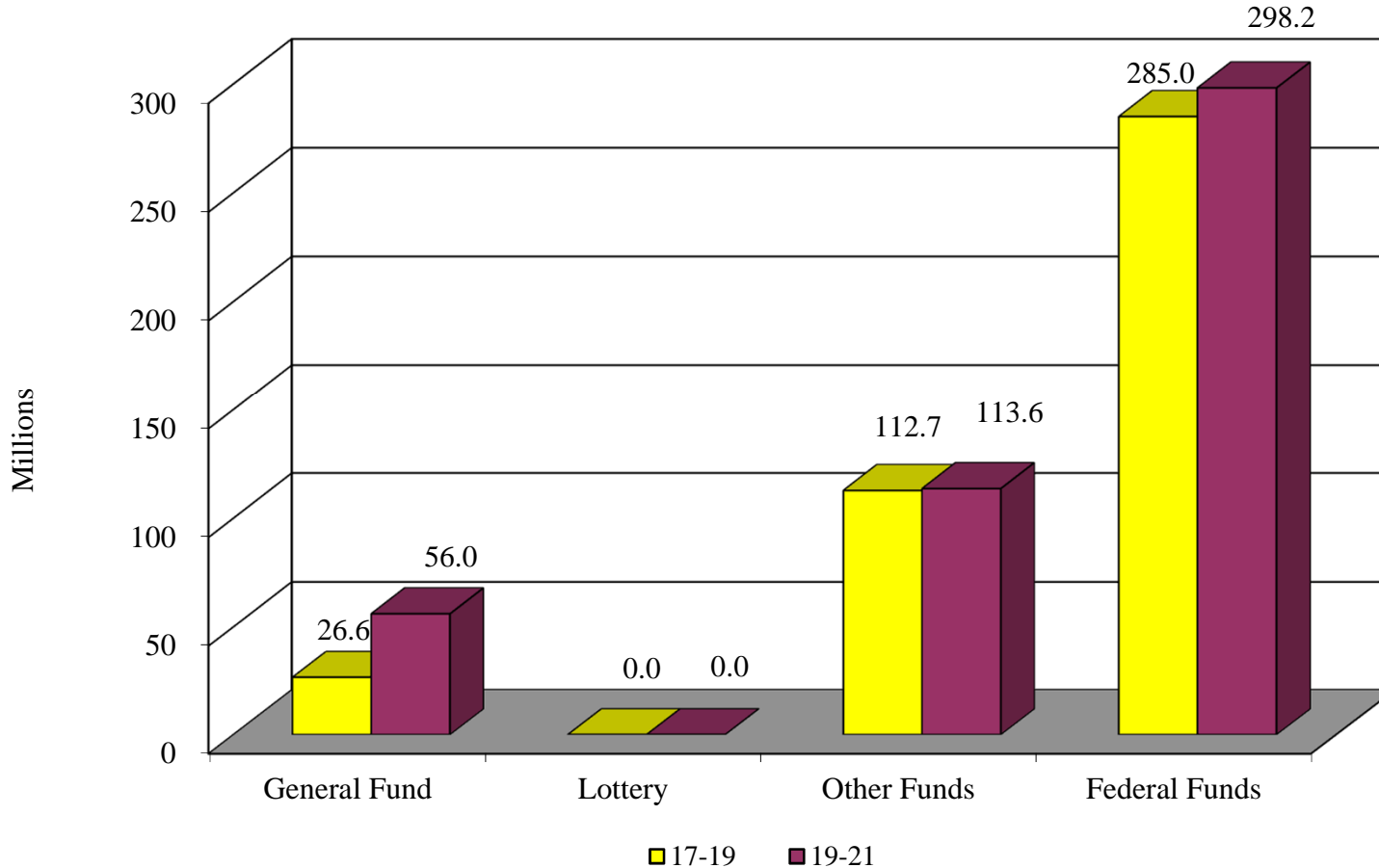
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# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

2015-2017 LEGISLATIVELY APPROVED BUDGET VS.  
 2019-2021 AGENCY REQUEST BUDGET  
 (EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)



Agency Request

Governor's Budget

Legislatively Adopted

2019-2021

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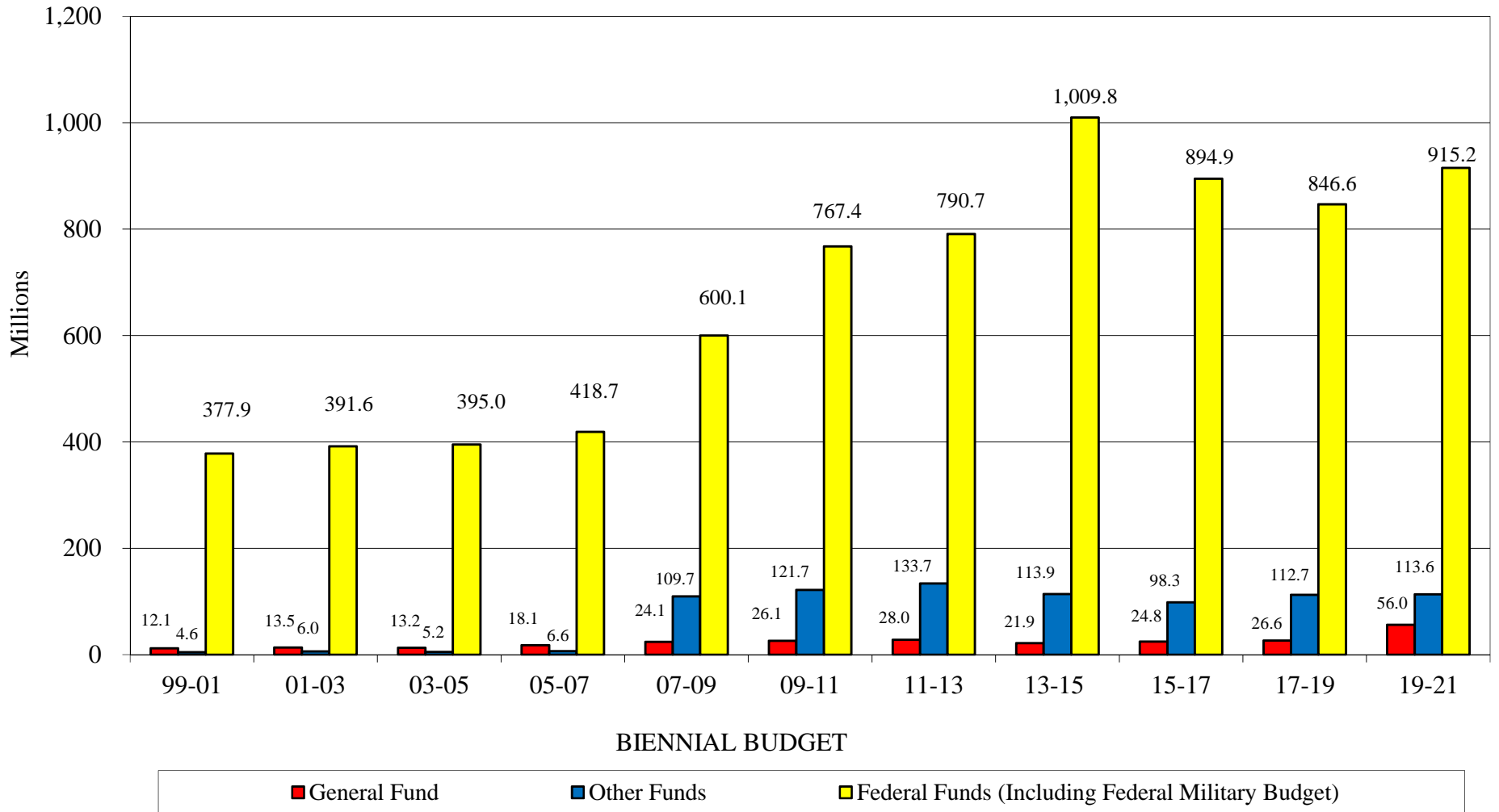
Budget Page 33

# BUDGET NARRATIVE

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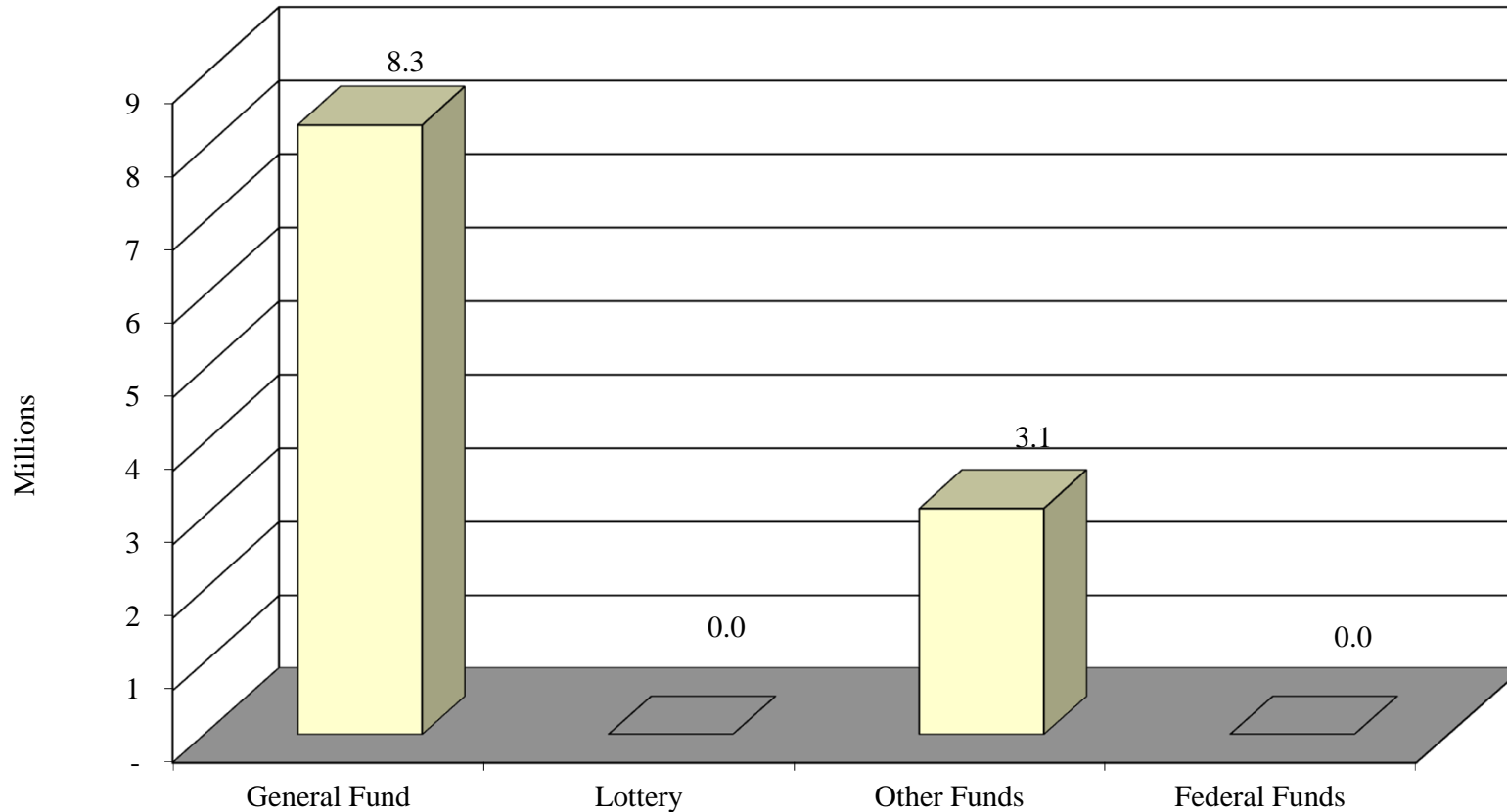
## OREGON MILITARY DEPARTMENT

### BUDGET COMPARISON (EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)



**BUDGET NARRATIVE**  
**OREGON MILITARY DEPARTMENT**

**2019-2021 AGENCY REQUEST BUDGET**  
**ADMINISTRATION PROGRAM**



Agency Request

Governor's Budget

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**2019-2021**

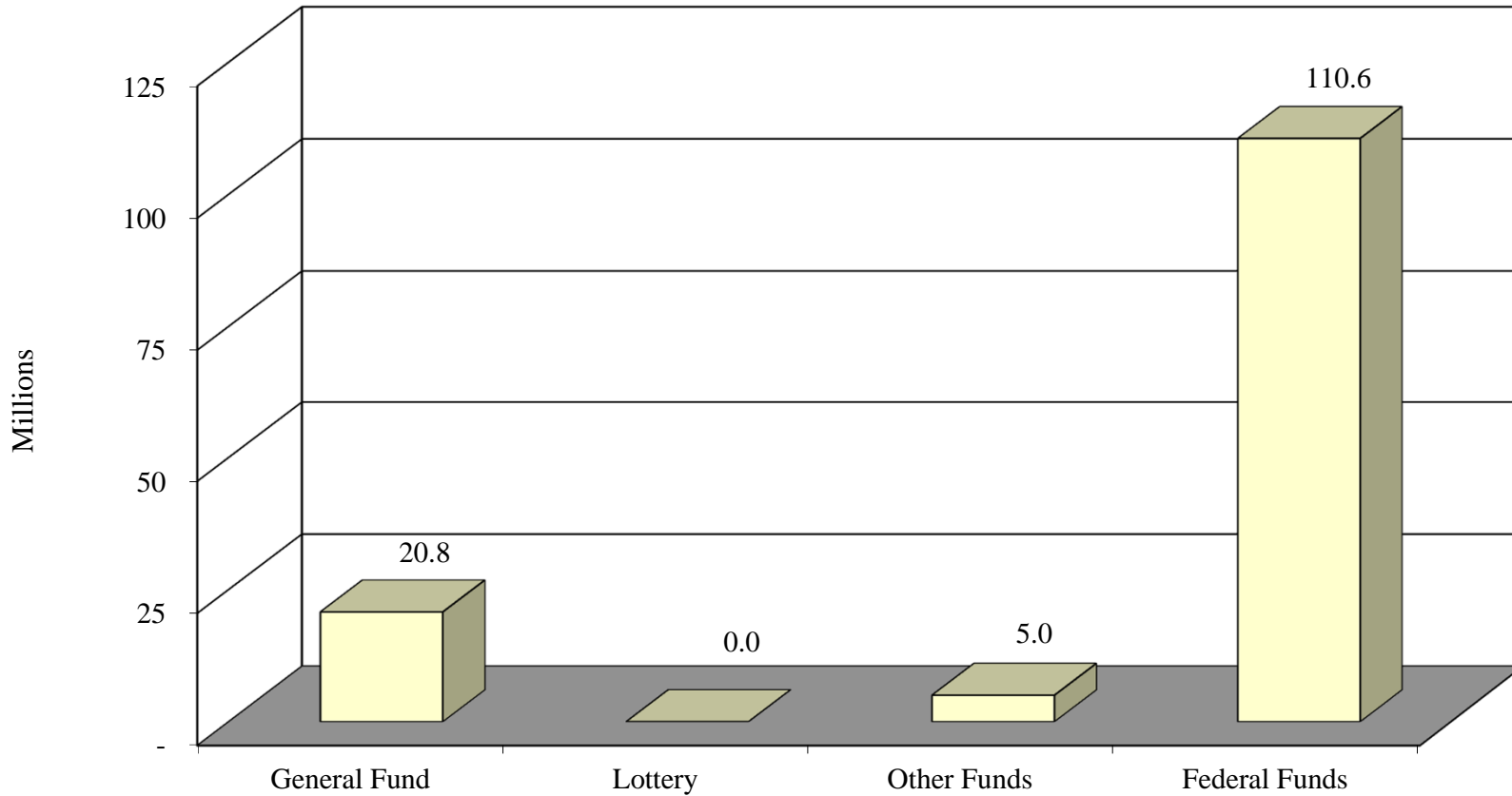
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# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

### 2019-2021 AGENCY REQUEST BUDGET OPERATIONS PROGRAM



Agency Request

Governor's Budget

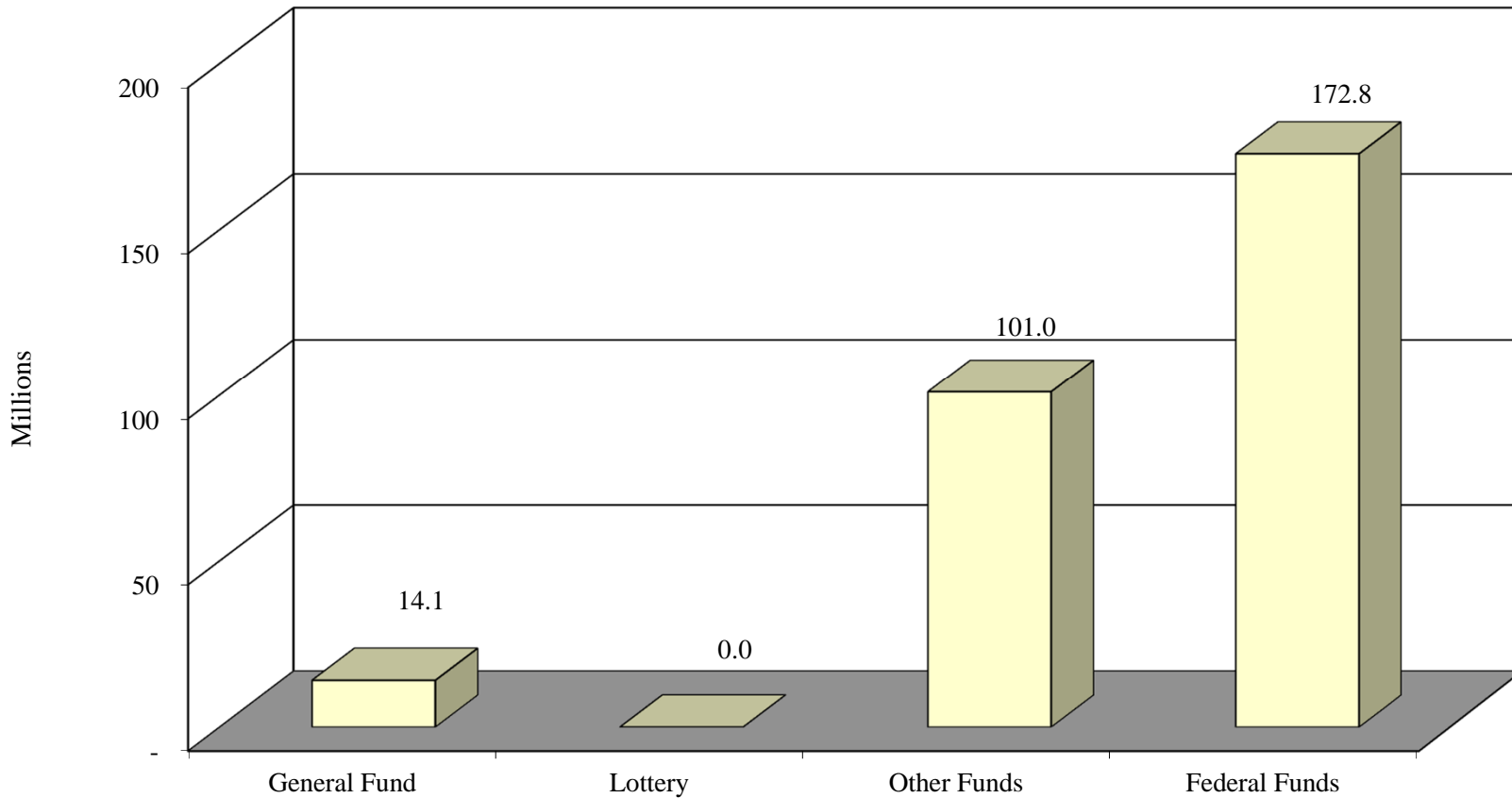
Legislatively Adopted

**2019-2021**

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

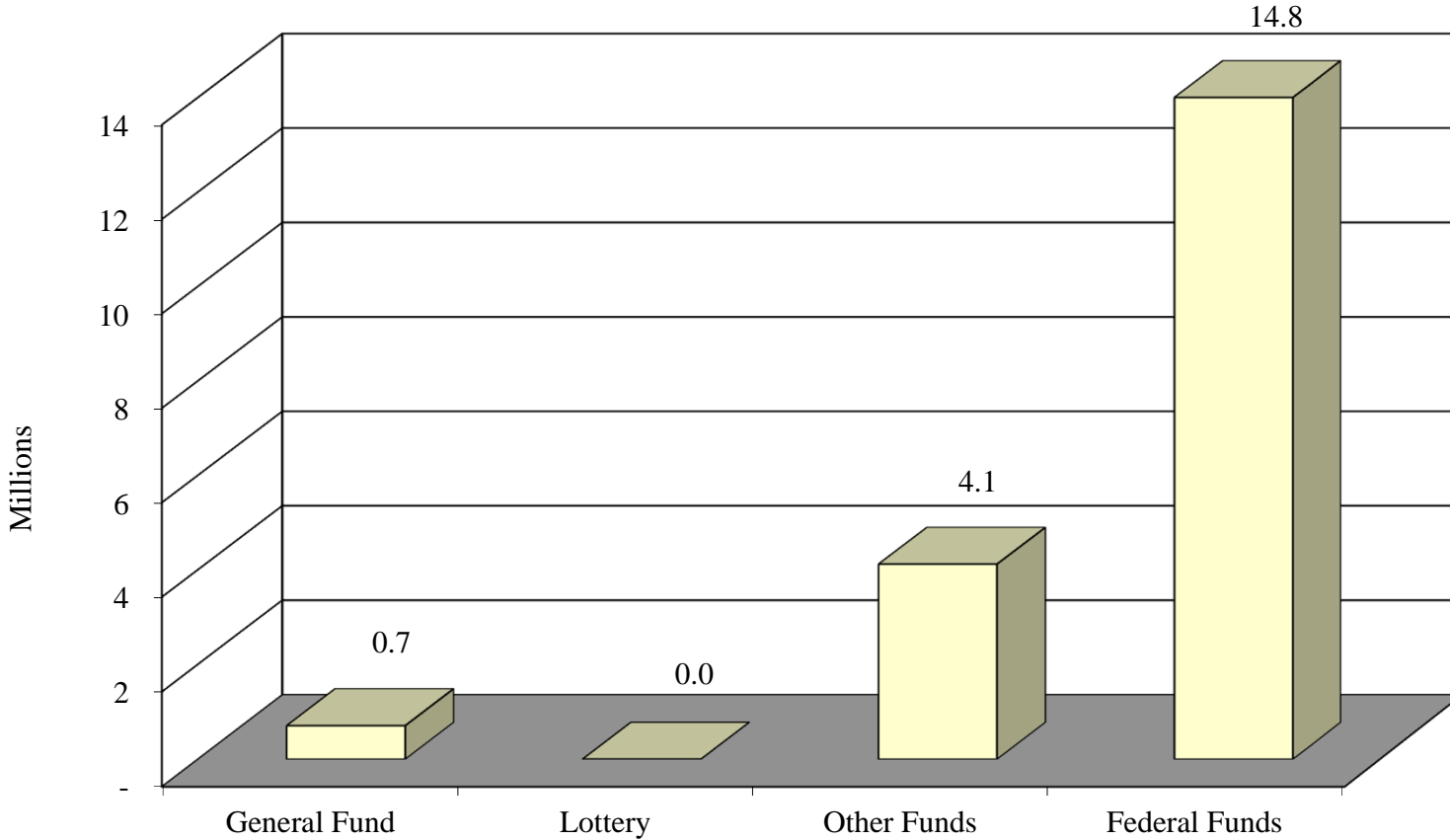
### 2019-2021 AGENCY REQUEST BUDGET OFFICE OF EMERGENCY MANAGEMENT



# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

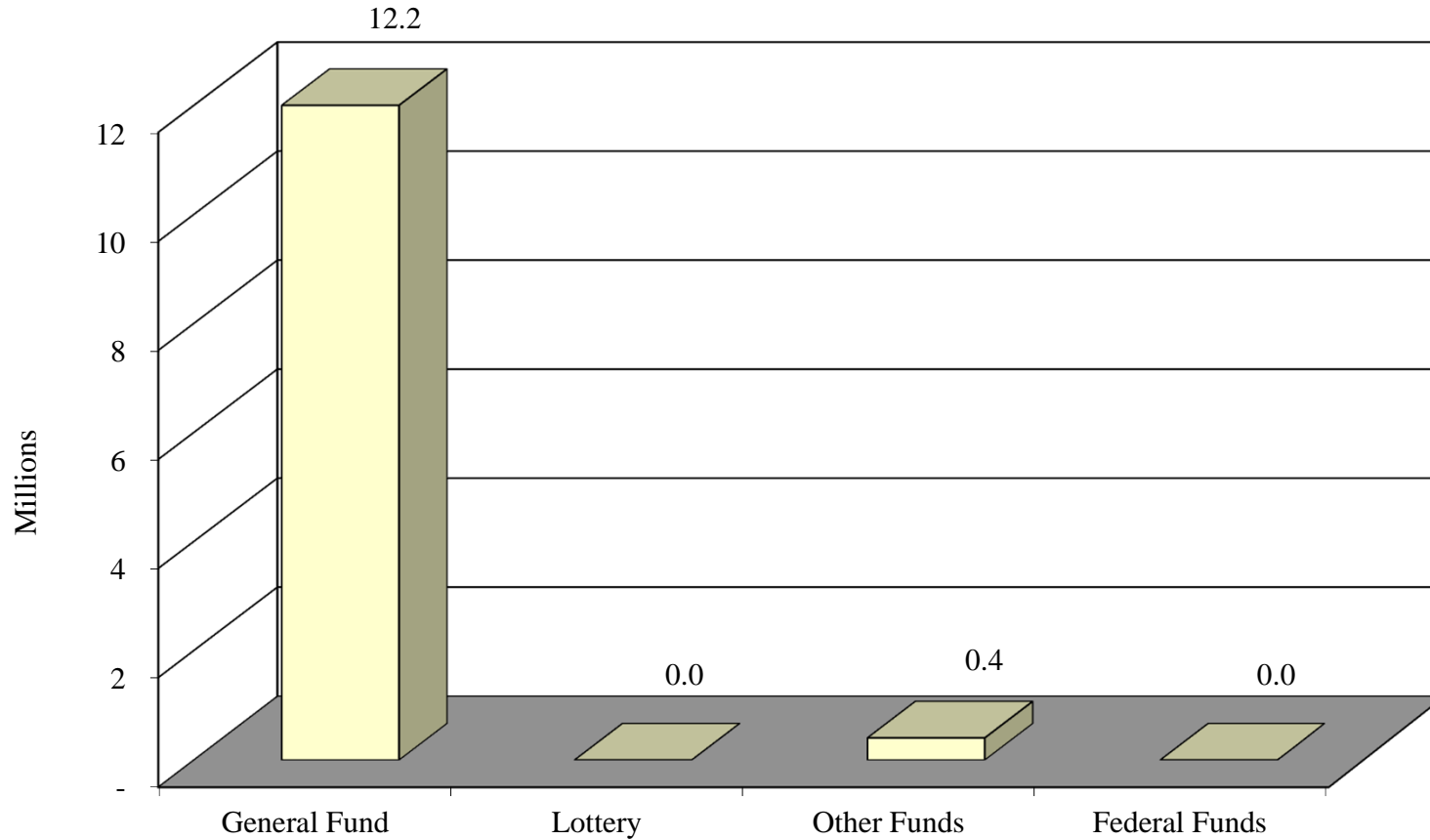
### 2019-2021 AGENCY REQUEST BUDGET COMMUNITY SUPPORT PROGRAM



# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

### 2019-2021 AGENCY REQUEST BUDGET DEBT SERVICE



Agency Request

Governor's Budget

Legislatively Adopted

2019-2021

J:\21 Budget\Agency Request\Charts\Charts.xlsx 087 Program

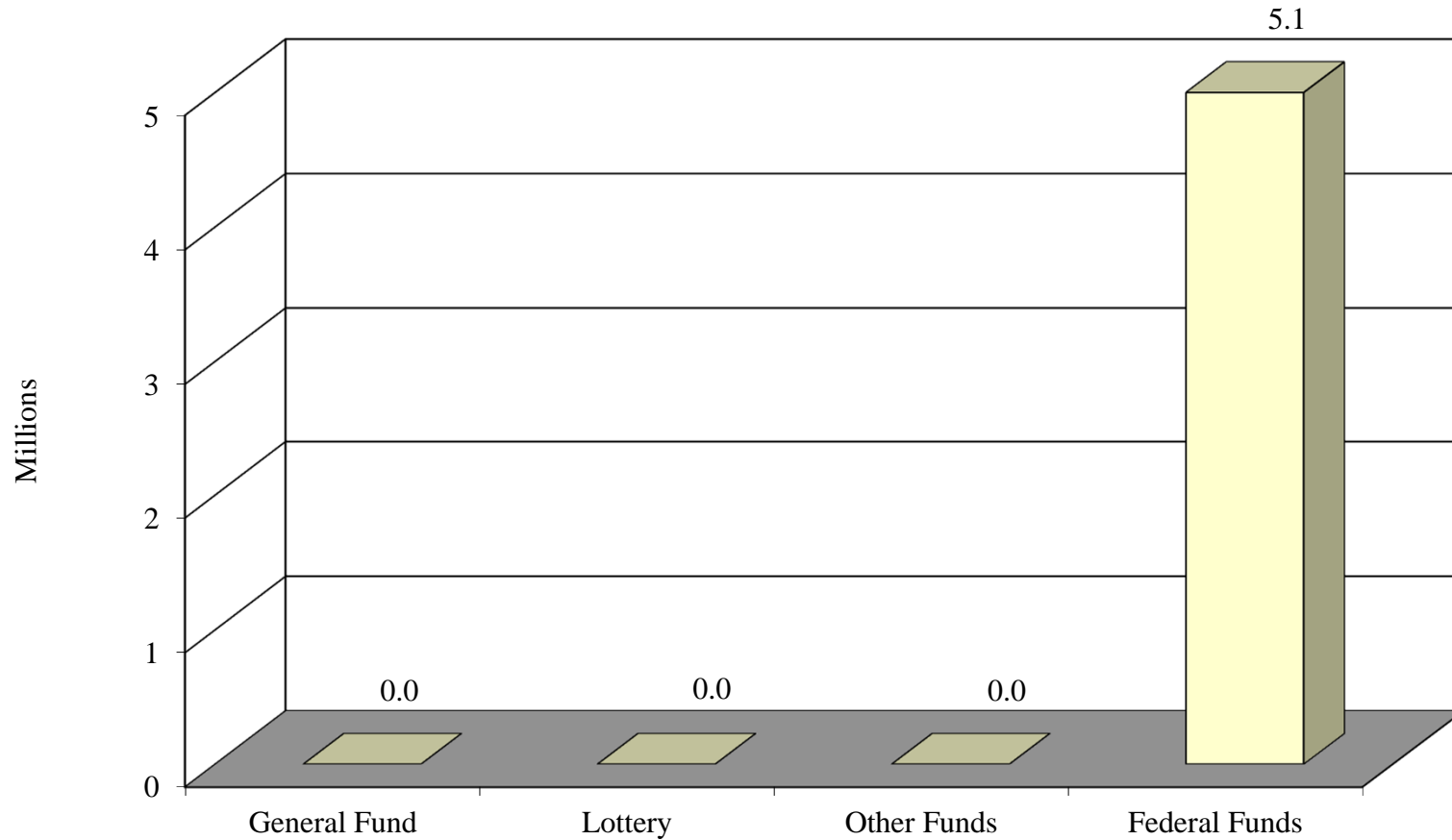
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# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

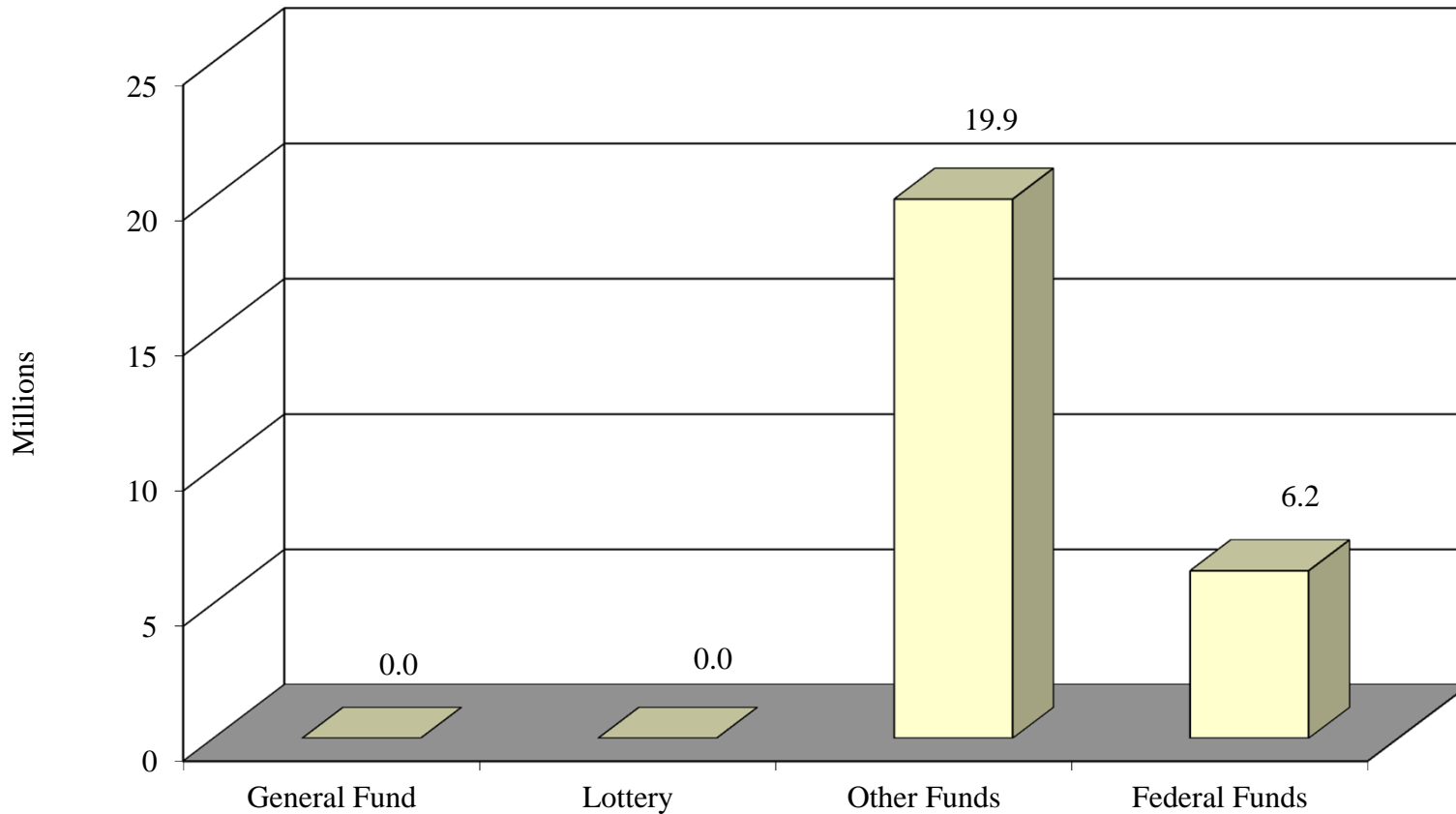
### 2019-2021 AGENCY REQUEST BUDGET CAPITAL IMPROVEMENTS



# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

### 2019-2021 AGENCY REQUEST BUDGET MAJOR CONSTRUCTION



# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

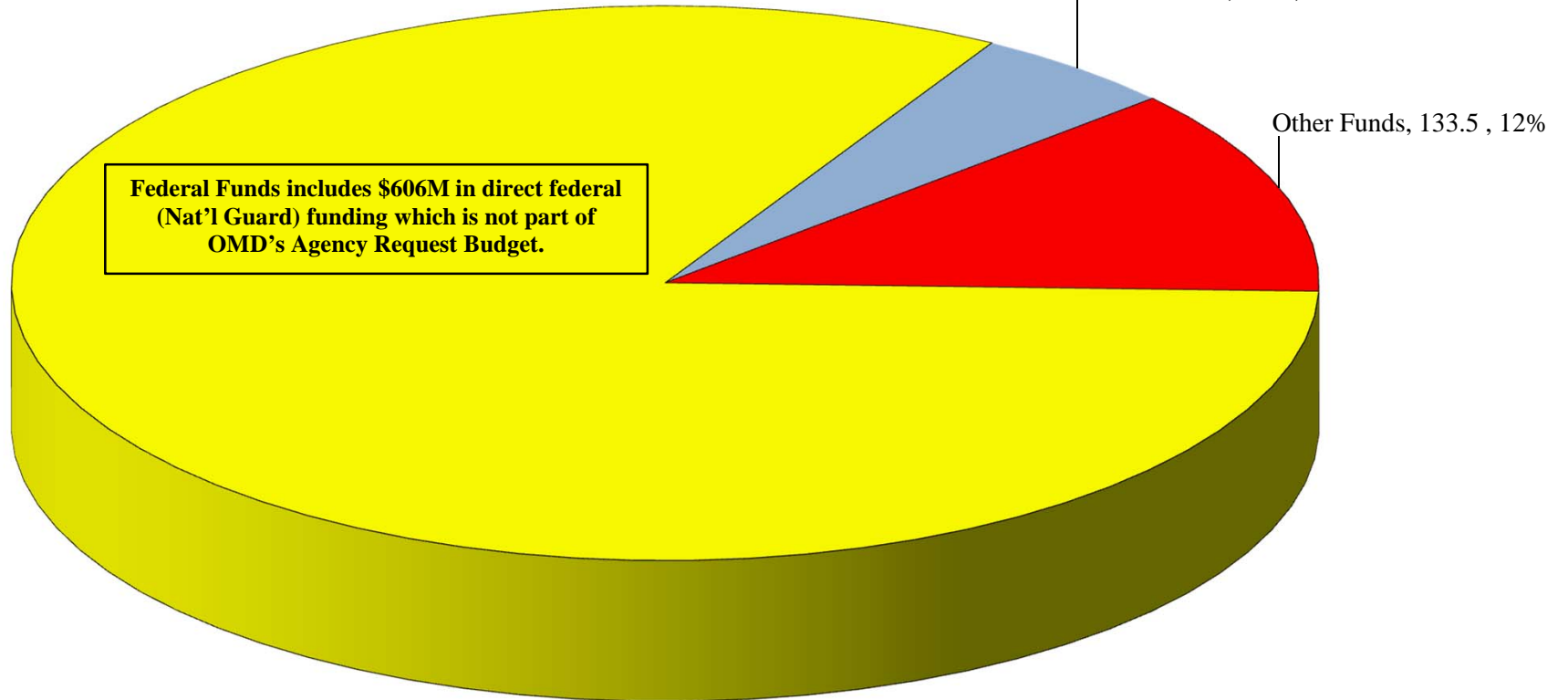
### 2019-2021 AGENCY REQUEST BUDGET (Millions)

Return on General Fund Investment: 16 to 1

Federal Funds (Including Federal  
Military Budget), 915.2 , 83%

General Fund, 56.0 , 5%

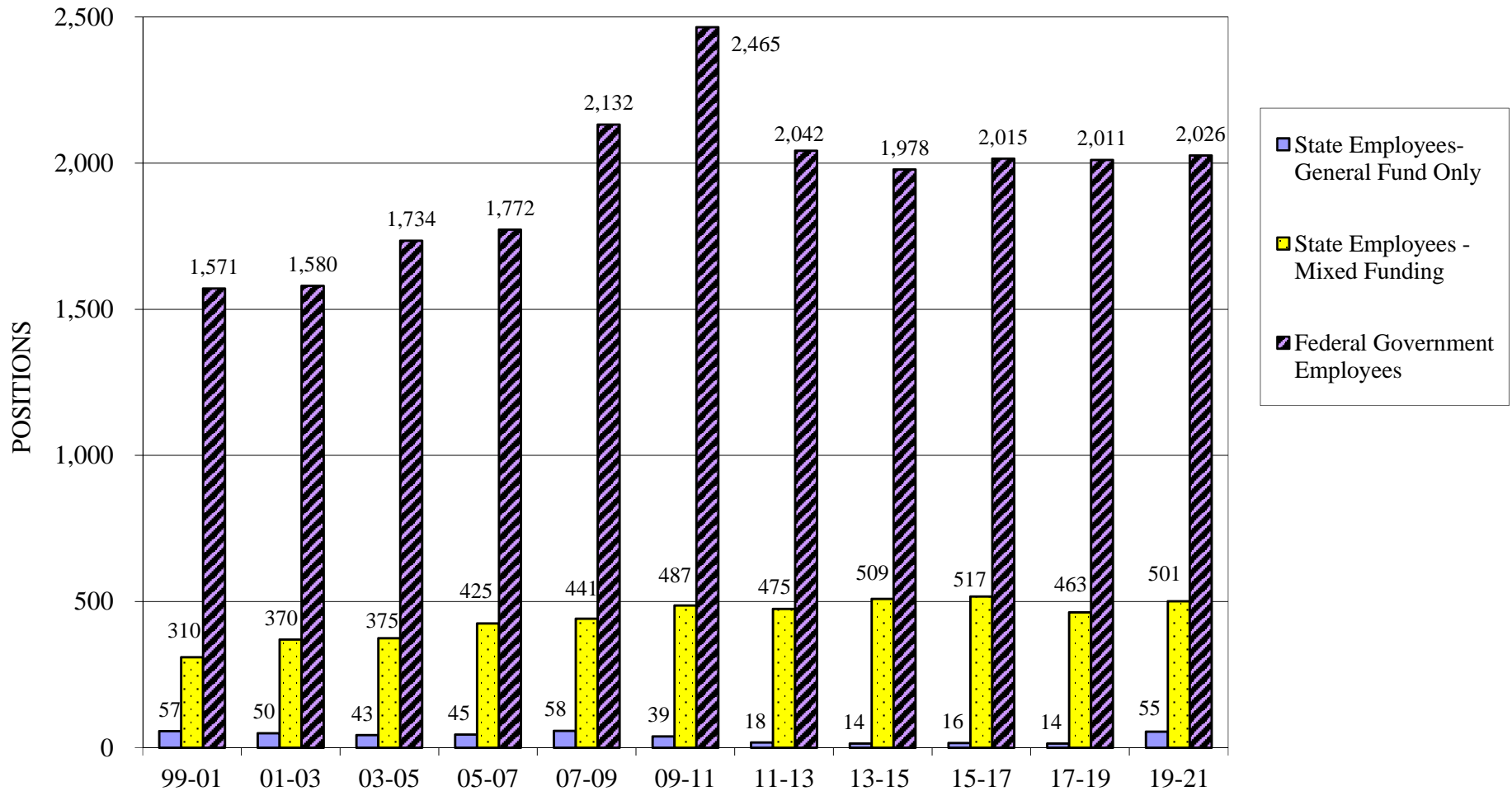
Other Funds, 133.5 , 12%



# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

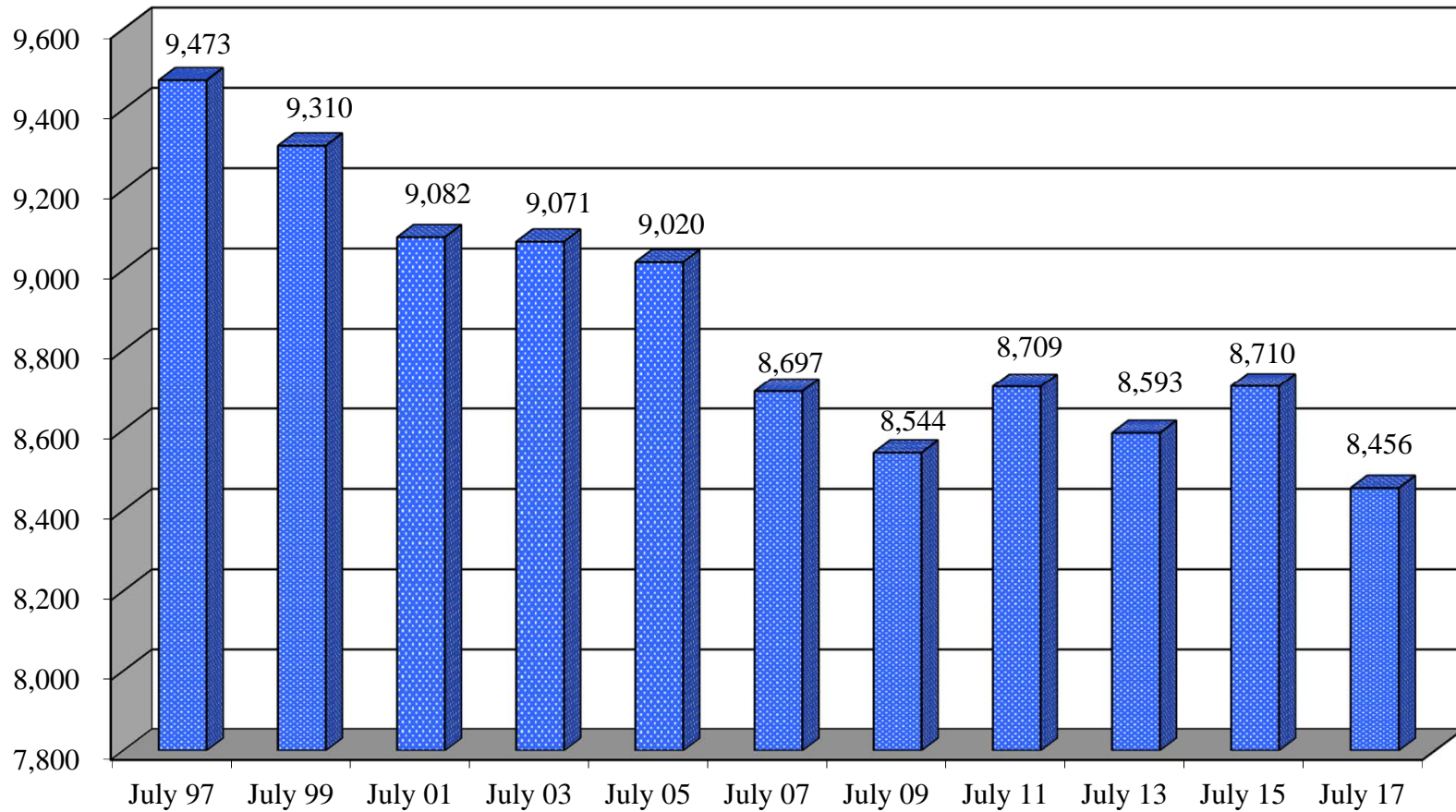
### EMPLOYEES



Agency Request     
  Governor's Budget     
  Legislatively Adopted



**BUDGET NARRATIVE**  
**OREGON MILITARY DEPARTMENT**  
**AUTHORIZED MILITARY STRENGTH**



Agency Request       Governor's Budget       Legislatively Adopted

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT 2019-2021 BIENNIAL BUDGET Agency Summary

**b. Mission Statement and Statutory Authority** - The Oregon Military Department (OMD) is a Ready, Professional Organization of Soldiers, Airmen and Civilians dedicated to the highest quality service to our Communities, State and Nation. The OMD provides the State of Oregon and the United States with a ready force of Citizen Soldiers, Airmen, and Civilians, trained and equipped to respond to any contingency, natural or man-made. Always Ready, Always There!

Article X of the Oregon Constitution establishes a State Militia. The OMD is established by statute in ORS 396.305; while ORS Chapters 396, 398, 399, 401, 402, 403, and 404 contain the Oregon Military Department, Oregon National Guard (ORNG) and Office of Emergency Management (OEM) authorities and duties.

**c. Agency Plans** - The ORNG has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the ORNG is grounded on its mission statement. The Oregon Military Department, Oregon National Guard and the Office of Emergency Management perform to our creed: “*When we are needed, we are there.*” It encapsulates what the public expects of this agency. The Oregon Military Department’s agency plans:

Are to administer and house the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army;

And to coordinate and facilitate emergency planning, preparedness, response and recovery activities with federal, state, county, local and tribal emergency service agencies and organizations.

- **Long-Term Plan:**

The OMD’s primary purpose is to advance the missions of the ORNG and the OEM in service to the citizens of Oregon. The OMD and the ORNG are both a state and federal agency able to access many resources to further their state and federal missions.

Nearly every generation in American history can attest to the significant contribution Citizen-Soldiers and Airmen have made in defense of our freedoms and way of life. Long before our nation’s War on Terrorism, the ORNG, both at home and abroad, had served this nation and our state at unparalleled levels. In the near past, the ORNG contributed substantial forces, equipment and people to critical stabilization forces in

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Agency Request       Governor’s Budget       Legislatively Adopted

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# BUDGET NARRATIVE

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Bosnia; peacekeeping forces in the Sinai; no-fly zone operations in Southern and Northern Watch; State to State partnerships with the countries of Bangladesh and Vietnam; domestic emergencies; humanitarian operations in rapid response to the Gulf Coast in the aftermath of Hurricane Katrina, Hurricane Rita, Hurricane Harvey, and Hurricane Irma; and numerous combat operations across the world, particularly in the Persian Gulf, Iraq and Afghanistan. It is important to note, that without our federal missions, we have no equipment or manpower to use in support of a domestic response for the citizens of Oregon.

With no active military component in our state, we are the people Oregon sees in uniform. The ORNG continues deployments of Citizen-Soldiers and Airmen to dangerous and austere conditions in places like Afghanistan and Southwest Asia where we conduct ground, air and space combat operations in support of the Global War on Terrorism.

The ORNG is a unique instrument, commanded by the Governor, but the majority of its funding is derived from the federal government. It serves Oregon and the United States. Issues concerning the ORNG's state and federal missions and response are interwoven in our planning strategies. The OMD's long- and short-term plans concurrently focus on our state mission and the critical support we provide for the citizens of Oregon, while at the same time maintaining effective readiness in support of our National Military Strategy.

**Assure a Ready Trained Force for Rapid Response to Statewide Emergencies; and Enhance Community Support and Readiness for Emergency Response and Recovery:** These strategic goals are at the heart of the agency's core state mission. The OMD maintains preparedness through its core state mission. The OMD offers key performance measures aligned with its mission. Actions the OMD must take in achieving these goals include:

- Continuing recruiting efforts to assure force strength;
- Managing and improving emergency management and response coordination efforts through the agency's Emergency Coordination Center;
- Effectively partnering with Federal, State, Local, and Tribal Governments in securing funds and identifying emergency and Homeland Security requirements;
- Strategically stationing equipment assets and maintaining asset accountability;
- Supporting its volunteer organization - the Oregon Civil Defense Force;
- Maintaining real property assets to a standard that assures immediate emergency use of armories, buildings, and installations located throughout Oregon;
- Maintaining and upgrading our Information Systems infrastructure for ensuring effective communication and security.
- Add a comment on building resiliency for our Service Members and the state at large...

The OEM is responsible for leading statewide efforts to develop and enhance preparedness, response, recovery and mitigation capabilities with the goal of building resiliency and protecting the lives, property and environment of the whole community. This mission supports the vision statement of OEM which is to ensure that Oregon has safe and resilient communities. OEM accomplishes its mission by applying its six core values of

# BUDGET NARRATIVE

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Customer Service, Professionalism, Teamwork, Innovation, Respect and Opportunity across its seven functional business areas; 9-1-1, Operations and Preparedness, Response, Recovery, Mitigation, Grant Administration and Organizational Quality and Excellence. The statewide responsibilities of OEM are statutorily codified in ORS 401, 402, 403, and 404.

The Joint and Domestic Operations Command (JDOC) structure of the Oregon Military Department performs as a conduit for the coordination of Oregon National Guard personnel and equipment resources in times of crisis and emergency. At the State level, JDOC provides liaison to OEM, conducts and creates emergency plans and coordination, operates the Oregon National Guard Joint Operations Center (JOC), and identifies and mobilizes Oregon National Guard resources in response to emergencies. Nationally, JDOC provides linkage to the United States Northern Command (NORTHCOM), the National Guard Bureau, Regional State Partners, and Homeland Security. JDOC remains able to expand in support of all incident areas.

JDOC continues its support of Homeland Security and Force Protections by providing security at critical military facilities throughout Oregon, maintaining 24 hour / 7 day a week operations, support to soldiers' federal activation, and coordination with the OEM for Search and Rescue (SAR). JDOC updates and maintains the Joint Emergency Operations Plan to reflect the changing requirements of the State and Homeland Security missions.

As the Department of Defense works to define its role in providing Homeland defense and security for the nation, it includes the National Guard as a primary player because of our capability to promote a better federal/state relationship. In nearly every conceivable scenario, National Guard units—under the control of our Governor and Adjutant General—will be the first military responders on the scene. The U.S. Northern Command (NORTHCOM) and the Department of Homeland Security have established the lines of coordination with the National Guard Bureau, fulfilling our role as the statutory “channel of communications on all matters pertaining to the National Guard.” This will ensure effective military support for the full spectrum of Homeland Security preparation, training, exercise and operations.

The OMD has recognized a need for improved efficiency in the tracking, accounting, monitoring and reporting of its capital assets. The agency's capital assets are put to use on a daily basis and many are placed into 24 hour operation during state emergencies. The OMD currently administers 38 armories and readiness centers, 2 Air National Guard bases, and 13 training/logistic sites totaling over 5 million sq. ft. across 78,400 acres. The location of these facilities throughout the state provides an additional benefit in allowing for the stationing of units and equipment able to respond to regional emergencies. The Installations Division completes an extensive annual analysis of all Oregon Army National Guard facilities. This analysis, titled “Installation Status Report” (ISR), is an annual requirement by the Department of the Army through the National Guard Bureau. The ISR concept is a decision support system designed to improve management of limited resources for facilities and environmental programs. The 2017 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 5.3% of the total facilities infrastructure is in compliance with Army standards and in overall “good condition”, 0% do not fully meet Army standards and are in overall “adequate condition”, 81.6% do not meet Army standard and are in overall “poor condition”, and 13.2% are in overall “very poor condition”.

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Agency Request

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# BUDGET NARRATIVE

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Infrastructure and facilities are increasingly important. Inadequate facilities impact both the training and quality of life of our members as well as drain valuable resources. Our facilities have to reflect the developing roles and missions for increased ORNG participation in both global warfare and Homeland Security. We need to ensure decision-makers know and understand the value of our infrastructure for both Homeland Security and distributed wartime capability, and their critical link to our communities. We are the face of the military to Oregonians.

The ability to respond to state emergencies requires the OMD to continually improve and maintain its statewide network of facilities and military units. The OMD must have the people, equipment, and facilities throughout the state to ensure immediate response to Oregon communities in times of need. Department of Defense missions such as the Global War on Terrorism and Homeland Security continue and require unit strength and readiness to be as strong as possible. Maintaining our facilities throughout the state ensure their ready access to communities, and serve as the physical center to where soldiers and airmen assemble as collective military units.

The ORNG is ready to accomplish its mission. One of the most important lessons that Oregonians can take from the past decade and a half is a fuller appreciation of the adaptability and ability to react quickly provided by the National Guard's three different duty statuses: State active duty as the state militia; our federal role as the National Guard of the United States in Title 10 status; and the federally funded and state-executed operations under Title 32 as the ORNG under the control of the Governor. This flexibility must be protected and well-resourced at all times. In addition, many discovered that while partial mobilization authority is critical at times of great need, the use of volunteerism in combination with the necessary Partial Mobilization authority gives National Guard commanders the proper tools to ensure sustained, ready forces.

- **Agency Process Improvement Efforts:**

The OMD is a dynamic organization with a critical mission that has both domestic and foreign implications. To successfully accomplish this mission in an environment which demands efficiencies and effectiveness the OMD must strive to continuously improve its operations. In order to gauge improvements at the state level, the OMD utilizes a series of nine performance measures. Each measure is uniquely designed to provide insight into different areas of our operations. On an annual basis the Military Department gathers data on recruitment levels, armory condition, revenue generation, and equipment availability, high school diplomas, GED's and high school credits earned within the Oregon Youth Challenge Program, reintegration services, local emergency operations plans, hazard mitigation plans, and overall customer satisfaction. This data is reviewed and analyzed and then centralized into the Annual Performance Progress Report, a copy of which is located in the Special Reports section, and then sent to agency leadership for review. In addition to the aforementioned nine state approved performance measures the ORNG utilizes a series of federal performance standards to gauge progress.

During the 2017-19 biennium the OMD has seen success with several of our performance measures while facing challenges with others. Measures showing success during this period included Recruiting, Equipment Availability, Youth Challenge, Reintegration, Domestic Preparedness Plans, and

# BUDGET NARRATIVE

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Customer Satisfaction. All of these measures were within 5% of their legislatively approved targets. Agency leadership has focused on working to maintain the high levels of success the OMD has seen with regards to these measures. This has included the development of sound policy packages for executive and legislative consideration, partnering with the federal government to fully leverage state resources, and providing support and insight to local governments. Measures which provided challenges included recruitment and revenue generation. Agency leadership is aware of the challenges associated with these two measures, and they are working to develop solutions in order to improve the outcomes in future reporting periods.

As the department moves towards the 2019-21 biennium and beyond the leadership of the organization is focused and determined to continually improve our levels of performance. This includes working with the Governor's Office and the Legislature to ensure we are measuring processes and outcomes which are valuable to both the agency and the state of Oregon. The increased importance being placed on performance management and measurement at the upper echelons of state government is being replicated within the OMD. This is shown through the involvement and dedication of key agency leaders in the continual review, analysis, and modification of the Military Department's key performance measures.

- **2019-2021 Short-Term Plan:**

**Agency Programs:** The OMD, as established by ORS 396.305, is responsible for the supervision and administration of the military affairs and emergency management of the state. The agency prepares and promulgates necessary regulations for the organization, governance, armament, equipment, training, and compensation of the militia of the state in conformity with the provisions of ORS Chapters 396, 398, and 399, and the laws of the United States, and in conformity with ORS Chapter 401, 402 and 403 for emergency preparedness, planning, mitigation, response, recovery, emergency mutual assistance agreements, and management of the state 9-1-1 system. The OMD primary budget program units include:

**(001) Administration Program** – The Administration Program provides senior-level leadership and support for the command, control, and administration of the ORNG, the Oregon Civil Defense Force, and the Office of Emergency Management. There are four major programs within the Administration Program:

The Command Group consists of The Adjutant General, the Joint Force Headquarters, including the Assistant Adjutants General for the Air Guard Component and the Army Guard Component, and the Deputy Director for the State Affairs Component and the Oregon Civil Defense Force. The purpose of the Command Group is to administer all components of the OMD.

The Financial Administration Division provides fiscal management and oversight of the agency's state and federal budgets. The division also manages agency risk, financial accounting and reporting, agency wide payroll for state employees and the National Guard when called to state service, public procurement activities, and accounts for agency property.

# BUDGET NARRATIVE

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The State Personnel Office is responsible for human resource management and labor relations activities for state employees of the OMD.

The Public Affairs Office is responsible for providing information to the public concerning activities of the State’s Emergency Management and the ORNG, responding to requests for information from the public and private sector, and providing information to include our active and retired members of the ORNG.

Agency Request Budget -	General Fund	\$8,311,713
	Other Funds	<u>\$3,098,440</u>
	TOTAL	\$11,410,153

Agency Request Positions – 32 positions – 30.88 FTE.

Revenue Source – General Fund – The Command Group and Public Affairs are primarily supported by General Fund. The Financial Administration Division and State Personnel Office are partially supported by General Fund.

Other Funds - Internal Centralized Personnel Plan assessments are budgeted as transfers from federally funded programs and provide funding for Financial Administration Division and State Personnel Office employees supporting federal programs.

Customers - Citizens and communities of Oregon; all ORNG members.

**(002) Operations Program** - There are 14 major programs within the Operations Program.

The Army National Guard Facilities Operations and Maintenance program provides operation, maintenance, repair, and alteration of existing Oregon Army National Guard facilities.

The Army National Guard Construction Operations program provides construction management services for our Army National Guard Major Construction Program.

The Army National Guard Environmental Program provides environmental management services for Oregon Army National Guard facilities.

The Counterdrug Program supports efforts to combat illegal drug use within Oregon’s communities. The program uses National Guard personnel, equipment and facilities to add capabilities that otherwise might not be available to law enforcement agencies and community-based organizations.

# BUDGET NARRATIVE

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The Wildland Fire Protection Program began in the 2009-11 biennium and is 100% federally reimbursed. The goals of the program are to comply with fire protection requirements set forth in Oregon Revised Statute 477.095 and related statutes; support and sustain the ORNG's training mission; sustain the natural environment and native vegetation of the OMD's training ranges and lands; enhance both military and public fire safety in the vicinity of OMD training ranges and lands; and to enhance ORNG support during State declared wildland fire emergencies or natural disasters.

The Air National Guard Civil Engineering Program provides facility operations and maintenance for the Portland Air Base, Kingsley Field, and Air National Guard facilities located on Camp Rilea.

The Air National Guard Security Program provides security police protection at the Portland Air Base and Kingsley Field.

The Air National Guard Fire Protection Program provides fire protection at the Portland Air Base and Kingsley Field.

The Air National Guard Environmental Program manages environmental issues and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Air National Guard facilities located on Camp Rilea.

The Electronic Security System Program provides alarm systems for all Oregon Army National Guard small arms and ammunition storage facilities.

The Telecommunications Program procures and maintains telecommunications systems for the Oregon Army National Guard.

The Distributed Learning Program (DLP) is a nationwide National Guard program providing access to video teleconferencing, video programming, computer based training, web based training, interactive audio, interactive video, electronic mail and electronic network systems.

The Anti-Terrorism Program provides 100% federal funding to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism.

The Army National Guard Emergency Management Program Coordinator Program develops and maintains all hazard/all threat emergency response plans for all Army National Guard facilities across the state.



# BUDGET NARRATIVE

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Agency Request Budget -	General Fund	\$20,753,759
	Other Funds	\$5,012,166
	Federal Funds	\$110,580,827
	<b>TOTAL</b>	<b>\$136,346,752</b>

Agency Request Positions – 370 positions – 321.80 FTE.

Revenue Source – General Fund – General Fund is used to support portions of the Army National Guard (ARNG) Facilities Operations and Maintenance Program and the ARNG Construction Operations Program. General Fund is also used for the state matching fund requirement for the ANG Civil Engineering Programs, ANG Fire Programs, and ANG Environmental Programs.

Other Funds - Other Fund revenue is received primarily from the rental of facilities.

Federal Funds - All programs receive Federal Fund revenue through National Guard Bureau Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon; Oregon National Guard members; Port of Portland; US Army and US Air Force; local, state, and federal law enforcement agencies.

**(003) Office of Emergency Management** – The Office of Emergency Management (OEM) includes the OEM Administration Program, 9-1-1 Emergency Telephone Program, Operations & Preparedness Program and the Disasters Program.

The purpose of the OEM is to execute the Governor's responsibilities to maintain an emergency services system as prescribed in ORS 401 and ORS 403 by planning, preparing and providing for the prevention, mitigation and management of emergencies or disasters that present a threat to the lives and property of citizens of and visitors to the State of Oregon.

The program is responsible for coordinating and facilitating emergency planning, preparedness, response and recovery activities with the state and local emergency services agencies and organizations, and shall;

Make rules that are necessary and proper for the administration of ORS 401;

# BUDGET NARRATIVE

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- Coordinate the activities of all public and private organizations specifically related to providing emergency services within this state;
- Maintain a cooperative liaison with emergency management agencies and organization of local governments, other states, and the Federal Government;
- Have such additional authority, duties and responsibilities authorized by ORS 401.015 to 401.105, 401.260 to 401.325 and 401.355 to 401.580 or as may be directed by the Governor;
- Administer grants relating to emergency program management and emergency services for the state;
- Provide for and staff a State Emergency Operations (Emergency Coordination) Center to aid the Governor and the office in the performance of duties;
- Serve as the Governor's authorized representative for coordination response activities and managing the recovery process;
- Establish training and professional standards for local emergency program management personnel;
- Establish task forces and advisory groups to assist the office in achieving mandated responsibilities; and
- Enforce compliance requirements of federal and state agencies for receiving funds and conducting designated emergency functions.

The OEM Administration Program provides overall administration and direction over the emergency management functions of the division as prescribed by ORS 401.

The 9-1-1 Emergency Telephone Program administers ORS 403.120 – 403.250 governing emergency telecommunications systems for the state. The program receives 9-1-1 excise tax of \$.75 per month per landline and wireless device capable of accessing 9-1-1 services, or \$.75 per retail transaction for prepaid wireless telecommunications services. This tax is distributed quarterly to the 43 Public Service Answering Points across Oregon who provide 9-1-1 services.

The Operations and Preparedness Program administers and distributes federal grant funds from the US Department of Homeland Security. These grants are used by state and local governments to increase security and anti-terrorism measures. This program also manages the State Emergency Coordination Center, and is responsible for leading statewide planning efforts regarding preparedness, response and hazards.

The Disasters Program distributes federal funds from the Federal Emergency Management Agency (FEMA) to state and local jurisdictions following federally-declared disasters. It also distributes pre-disaster and flood mitigation grants for projects that prevent future loss during natural disasters.

Agency Request Budget -	General Fund	\$14,056,205
	Other Funds	\$100,952,465
	Federal Funds	<u>\$172,819,706</u>
	TOTAL	\$287,828,376

# BUDGET NARRATIVE

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Agency Request Positions –	68 positions – 68.62 FTE.	
Revenue Source –	General Fund –	General Fund is used to support portions of the Administration Program within the Office of Emergency Management, as a 50% match under the Emergency Management Performance Grant.
	Other Funds -	Other Fund revenue is received primarily from 9-1-1 tax.
	Federal Funds -	Office of Emergency Management Administration and Operations and Preparedness Programs receive Federal Funds revenue through the US Department of Homeland Security's Homeland Security Grant Program.

Customers - Citizens and communities of Oregon; Oregon National Guard members; Port of Portland; US Army and US Air Force; local, state, and federal law enforcement agencies.

**(004) Community Support Program** - The Community Support Program includes the Oregon Youth Challenge Program, the STARBASE Program and the Emergency Operations Program.

The Youth Challenge Program offers at-risk high school dropouts an opportunity to build a future. The program consists of two phases. The first phase is a 22 week residential program. Students learn self-discipline, leadership, responsibility, and work skills that enable them to be successful in society. Students have the opportunity to complete educational credit with a goal of reintegrating into high school to earn a diploma or to prepare for General Education Development (GED) examinations. The second phase of the program is a 12-month nonresident mentoring program. Program continuity is provided in this phase by incorporating positive role models from the community as mentors for the students. This furthers student independence by making it possible to meet personally set goals and provide the groundwork to build productive and contributing Oregon citizens. The Oregon Youth Challenge Program has been recognized as the Best Program nationally three times. Since its inception in October 1994 through June 2018, 5,180 students have graduated the Oregon Youth Challenge Program.

The Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) Program is designed to increase at-risk third through eighth grade students' awareness of the importance of math and science in today's high-technology work environment. No state funds are required to operate this program.

The Emergency Operations Program provides critical National Guard manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the ORNG. Because such emergencies and associated State Active Duty requirements cannot

## BUDGET NARRATIVE

be foreseen, there minimal budget for this program. Other Funds limitation is requested during Legislative Interim sessions after State Active Duty missions are completed.

Agency Request Budget-	General Fund	\$705,613
	Other Funds	\$4,116,380
	<u>Federal Funds</u>	<u>\$14,785,081</u>
	TOTAL	\$19,607,074

Agency Request Positions – 86 positions – 80.82 FTE.

Revenue Source – General Fund – General Fund provides a portion of the 25% state matching fund requirement for the Youth Challenge Program.

Other Funds - The Youth Challenge Program receives Average Daily Membership Other Fund revenue through the Bend-LaPine School District, and National School Breakfast and Lunch Program revenue through the Oregon Department of Education. The funds support a portion of the program’s 25% state matching fund requirement. The Emergency Operations Program receives Other Funds reimbursements from the Oregon Department of Forestry following wildfire activations.

Federal Funds - All programs receive Federal Fund revenue through National Guard Bureau Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon; at-risk youth.

**(087) Debt Service** – The Debt Service Program provides funding to make payments on principal, interest and financing costs for Article XI-Q bonds used to construct Army National Guard facilities throughout Oregon.

Agency Request Budget -	General Fund	\$12,173,498
	<u>Other Funds</u>	<u>\$403,050</u>
	TOTAL	\$12,576,548

Agency Request Positions - 0 positions - 0 FTE.

# BUDGET NARRATIVE

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Revenue Source – General Fund - General Fund is used for a small portion of Debt Service payments.

Other Funds - Revenue is received from Article XI-Q bonds for financing costs related to issuance. Armory rental revenue has been used to pay debt service on the 2011-O and 2014-A Article XI-Q-bond refunding of the 2004-A COP for the Baker City Readiness Center.

Customers – Soldiers, citizens and communities of Oregon who utilize the new facilities constructed or remodeled with XI-Q bond funding.

**(088) Capital Improvements** – The Capital Improvements accomplishes capital projects and property acquisitions under \$1,000,000.

Agency Request Budget -	<u>Federal Funds</u>	\$5,133,694
	TOTAL	\$5,133,694

Agency Request Positions - 0 positions - 0 FTE.

Revenue Source – Federal Funds - Federal Funds for Capital Improvement projects are received through National Guard Bureau Federal/State Cooperative Agreements

**(089) Major Construction** – The Major Construction Program accomplishes projects over \$1,000,000 involving constructing or changing the use or function of a facility. It includes planning for the construction or acquisition of future facilities. The program is not federally or state mandated.

Agency Request Budget -	<u>Other Funds</u>	\$19,927,000
	<u>Federal Funds</u>	\$6,200,000
	TOTAL	\$26,127,000

Agency Request Positions - 0 positions - 0 FTE.

Revenue Source – General Fund - General Fund is occasionally used to support portions of the Capital Construction Program.

Other Funds - All revenue is dedicated specifically for Major Construction projects and cannot be utilized to support other activities. Revenue is received from Article XI-Q bonds and the sale of facilities.

# BUDGET NARRATIVE

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Federal Funds - Revenue is received through National Guard Bureau Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon, and Oregon Army National Guard units.

## **Environmental Factors:**

### **Factors that Aid Achievement of Desired Results:**

1. The ORNG will invest in Oregon's future through at-risk youth programs, mentor programs, counterdrug programs, and community improvement civil-military projects.
2. The ORNG will add value to Oregon by providing equipment and a highly skilled emergency force available for response to civil unrest and natural disasters (flood, windstorm, forest fire, and earthquake).
3. Partner relationships with governmental agencies for:
  - a. Improved State of Oregon response to natural disasters, Homeland Security and civil emergencies.
  - b. Joint use of facilities.
  - c. Marketing and management of rental programs.
4. Increase revenue through improved marketing and management of rental programs.

### **Factors that Hinder Achievement of Desired Results:**

1. Insufficient State General to fully leverage available Army and Air National Guard federal funding.
2. Insufficient state positions and funding to manage programs at an acceptable level.
3. Insufficient State General Fund to fully support Armory operations, maintenance, and sustainment.
4. Inefficient and poorly maintained facilities hinder the marketing and rental of facilities to assist in the funding for operations and maintenance.

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Agency Request       Governor's Budget       Legislatively Adopted  
**2019-2021**

# BUDGET NARRATIVE

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## Agency Initiatives:

The OMD's initiatives for the 2019-2021 budget focus on providing the citizens of the State of Oregon with a ready force of citizen soldiers and airmen increasingly respond to any contingency, and to provide a robust emergency management capability that is focused on preparing the State and its citizens to be better prepared to respond and recover from any disaster or emergency. Our standards in leadership, equipment and training are geared to produce a professional military force, capable of meeting any state or national challenge. Federal activations continue as national policy and national military strategy relies more heavily on the reserve components of the military. Though the ORNG continues to experience federal mobilization efforts, our commitment to Oregon will not diminish.

### 1. Administration Program Initiatives:

The Administration Program provides command, control, and oversight of agency operations and military assistance during times of natural disaster, civil disturbance, and other emergencies declared by the Governor. Maintaining a viable force is the critical component of meeting our commitment and relies heavily on recruiting and retaining members. Continuing to support and advocate education initiative to support the advancement of soldiers and airmen throughout the enterprise.

### 2. Operations Program Initiatives:

The OMD operates and maintains state-supported facilities and installations in a condition of readiness to support the agency mission. The OMD also administers cooperative agreements between the state and federal government to operate and maintain federally supported facilities and installations to Department of Defense standards. These initiatives include providing environmental compliance oversight, construction management services, fire protection, aircraft crash/rescue response, and installation security. Through state and federal cooperative agreements, the OMD assists local, county, state, and federal law enforcement agencies in reducing illegal drug demand and supply in Oregon communities. The operation and maintenance of Oregon Army National Guard telecommunications systems, and providing storefront recruiting office spaces in cities throughout Oregon are also administered through cooperative agreement with the federal government.

The construction, operation, and maintenance of facilities and installations are examined and evaluated to federal standards, and are reported each year. The OMD will strive to meet facility and installation high quality and quantity condition ratings based on the annual Installations Status Report. Facility and Installation targets are established for making sure these assets provide the required training platforms for our soldiers and airmen. Meeting these facility and installation targets ensures readiness of these assets in support of the agency goal for enhancing community support and readiness for emergency response. These public facility assets also provide Oregon communities and citizens with facilities for use by rentals, that otherwise may not be available. Funding requested in this budget will have positive impacts

# BUDGET NARRATIVE

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on Key Performance Measures #2 (Armory Condition), #3 (Revenue Generation - % of available armory time rented), and #9 (Customer Service - % of customers satisfied with service provided by the agency).

### 3. Office of Emergency Management Initiatives:

Oregon, along with 16 other states that include each state within FEMA Region X, utilize an organizational structure that collocates National Guard and emergency management functions. This structure allows for seamless coordination and collaboration among two of Oregon's critical disaster planning, response, and recovery organizations. The OEM maintains focus on operational coordination and the establishment and maintenance of state-wide situational awareness during emergencies and disasters through the State Emergency Coordination Center, while also ensuring the emergency notification process has a robust 9-1-1 communications infrastructure capable of supporting emerging and future technologies. OEM's forward-leaning posture and continuous evaluation of process and practice ensure Oregon is well positioned to coordinate the response to, and recovery from, any disaster, regardless of cause. In support of OEM's primary ECC management role, efforts remain underway to review and refine state-level emergency management plans like the Cascadia Playbook and the State Recovery Plan while also providing technical support and subject matter expertise to local, tribal, non-profit, private sector, and state partners to ensure robust and effective plans exist, and are practiced, state-wide. The incorporation of lessons-learned from recent Secretary of State and Department of Homeland Security, Office of Inspector General Audits, the 2016 multi-state Cascadia Rising exercise, public education and outreach, and managing federal emergency preparedness, disaster recovery, and hazard mitigation grant funds further improve Oregon's comprehensive, all-hazards, and inclusive approach to disaster readiness. The expectation expressed by the Governor, the Legislature, and the Secretary of State is that the Office of Emergency Management provides leadership and coordination for all actions necessary to accomplish this mission. Funding in this budget should have positive impacts on Key Performance Measures #7 (Domestic Preparedness - % of Counties with NIMS Compliant Emergency Operations Plan), and #8 (Hazard Mitigation Plans - % Population covered by a FEMA approved Hazard Mitigation Plan).

### 4. Community Support Program Initiatives:

The Oregon Military Department administers state and federal cooperative agreements to operate Oregon Youth Challenge, and STARBASE. Our initiatives support these activities, and also identify other enhancements to provide for Oregon youth. These programs result in benefits for the state and the Oregon National Guard by:

- a. Increasing grade school students' awareness of the importance of math and science through the STARBASE program.
- b. Providing high school dropouts an opportunity to obtain a high school diploma, academic credit or prepare for the GED exam and receive job skill training through the Oregon National Guard Youth Challenge Program.



# BUDGET NARRATIVE

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The Emergency Operations Program remains prepared to identify and mobilize resources in response to emergencies within the borders of Oregon and as directed by the Governor. We will manage, monitor, and improve the agency's emergency coordination efforts. The Oregon National Guard's Joint Emergency Operations Center (JOC): The JOC will identify and mobilize assets and resources within 24 hours of notification in response to emergencies. The Oregon Military Department will continue to seek Emergency Funds at the completion of emergency operations as the agency operates without Legislative funding appropriation for the immediate employment of personnel in state active duty status for placing the JOC into enhanced operation, and to provide other active state duty requirements pursuant to ORS 399.065 and 399.075.

## d. Criteria for 2019-2021 Budget Development:

Agency Goals: Provide trained and ready operational forces to our State and Nation / Be effective stewards of our resources / Sustain the Oregon Military Department community / Forge and maintain partnerships.

1. Support the ORNG mission by ensuring federal readiness standards and strength levels are achieved or exceeded. This is accomplished through active and passive recruiting activities to attract a continual stream of members.
2. Ensure the ORNG, and the Oregon Office of Emergency Management are prepared to respond to disasters or civil unrest and Homeland Security, and to assist communities in recovering fully from the effects. The OMD will manage, monitor, and continually improve its emergency coordination efforts by conducting and evaluating regular Emergency Operations Center exercises. The Office of Emergency Management is continuing to work to implement the lessons learned from the Cascadia Rising Exercise which was a multi-jurisdictional exercise impacting Washington, Oregon, Idaho and British Columbia. Annual alert notifications will be conducted and evaluated, including annual updates of alert notification rosters. The Joint and Domestic Operations Command section will participate in multi-agency emergency exercises and councils, and assist in modifying and updating the agency's emergency procedures and plans each year.
  - 2.a. Ensure Oregon National Guard facilities are available and meet requirements for use during a state emergency. The OMD administers its facilities and installations located throughout the state for the stationing of units and equipment. The readiness of the facilities and installations remain a vital component in emergency response. The OMD will continue to pursue sufficient funding and personnel to support facilities operations, maintenance and construction. Federal participation is utilized to the maximum extent. Standardized annual facilities and installations status inspections will be conducted and reported to the National Guard Bureau. Facilities sustainment, rehabilitation, and modernization plans will be developed and executed based on available funding. Long range construction plans will be developed and executed.

# BUDGET NARRATIVE

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- e. **Major Information Technology Projects/Initiatives:** The OMD does not have any major Information Technology Projects or Initiatives currently planned for the 2019-21 Biennium.

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Agency Request       Governor's Budget       Legislatively Adopted

**2019-2021**

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
 Military Dept, Oregon  
 2019-21 Biennium**

**Agency Request Budget  
 Cross Reference Number: 24800-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	477	426.82	417,809,395	25,608,114	-	120,386,657	271,814,624	-	-
2017-19 Emergency Boards	-	-	32,113,969	1,970,117	-	5,859,682	24,284,170	-	-
<b>2017-19 Leg Approved Budget</b>	<b>477</b>	<b>426.82</b>	<b>449,923,364</b>	<b>27,578,231</b>	<b>-</b>	<b>126,246,339</b>	296,098,794	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	1	8.48	4,863,848	(141,077)	-	949,259	4,055,666	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			1,639,799	1,642,295	-	(2,496)	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(19,659,756)	-	-	(13,534,756)	(6,125,000)	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>478</b>	<b>435.30</b>	<b>436,767,255</b>	<b>29,079,449</b>	<b>-</b>	<b>113,658,346</b>	294,029,460	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	1,696,531	241,780	-	246,792	1,207,959	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	307,258	(1,631)	-	60,492	248,397	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>2,003,789</b>	<b>240,149</b>	<b>-</b>	<b>307,284</b>	1,456,356	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(23,643,105)	(1,260,724)	-	(5,961,073)	(16,421,308)	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(23,643,105)</b>	<b>(1,260,724)</b>	<b>-</b>	<b>(5,961,073)</b>	(16,421,308)	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	11,822,021	228,454	-	3,589,095	8,004,472	-	-
State Gov't & Services Charges Increase/(Decrease)			996,774	(188,844)	-	111,819	1,073,799	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
 Military Dept, Oregon  
 2019-21 Biennium**

**Agency Request Budget  
 Cross Reference Number: 24800-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	12,818,795	39,610	-	3,700,914	9,078,271	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>478</b>	<b>435.30</b>	<b>427,946,734</b>	<b>28,098,484</b>	-	<b>111,705,471</b>	288,142,779	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
 Military Dept, Oregon  
 2019-21 Biennium**

**Agency Request Budget  
 Cross Reference Number: 24800-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>478</b>	<b>435.30</b>	<b>427,946,734</b>	<b>28,098,484</b>	-	<b>111,705,471</b>	288,142,779	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>478</b>	<b>435.30</b>	<b>427,946,734</b>	<b>28,098,484</b>	-	<b>111,705,471</b>	288,142,779	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
101 - Cash Flow appropriation	-	-	2,000,000	2,000,000	-	-	-	-	-
102 - New HR Positions	3	3.00	559,684	188,901	-	370,783	-	-	-
103 - Financial Administration Positions	2	2.00	353,598	187,523	-	166,075	-	-	-
104 - Army National Guard Position	1	1.00	295,704	295,704	-	-	-	-	-
105 - Fund Shift HR Position	-	-	-	75,576	-	(75,576)	-	-	-
106 - Chief Info Officer Position	1	1.00	295,704	295,704	-	-	-	-	-
201 - PANG Over-Cap and Utilities	-	-	982,960	275,000	-	-	707,960	-	-
202 - New Positions - AGI	25	19.00	2,876,033	48,985	-	193,354	2,633,694	-	-
203 - Kingsley Field Over - Cap and Utilities	-	-	220,000	220,000	-	-	-	-	-
204 - Deferred Maintenance	-	-	24,841,452	12,420,726	-	-	12,420,726	-	-
205 - PANG New Positions	7	7.00	946,394	213,610	-	-	732,784	-	-
301 - OEM Fund Shift Indirect Cost Positions	-	-	17,510	2,306,375	-	(873,515)	(1,415,350)	-	-
302 - OEM Enhancements	6	6.00	2,188,129	2,188,129	-	-	-	-	-
303 - OEM Regional Teams	6	6.00	1,711,411	1,711,411	-	-	-	-	-
304 - 9-1-1 Positions	2	2.00	487,724	-	-	487,724	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
 Military Dept, Oregon  
 2019-21 Biennium**

**Agency Request Budget  
 Cross Reference Number: 24800-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Fund Shift Direct Cost Positions	-	-	7,537	1,756,770	-	-	(1,749,233)	-	-
306 - OEM Emergency Coordination Section	10	10.00	1,684,362	1,684,362	-	-	-	-	-
307 - OEM Disaster Loan and Grant Account	-	-	2,000,000	1,000,000	-	1,000,000	-	-	-
401 - Youth Challenge Program Expansion Ph 2	14	8.82	2,488,677	500,000	-	305,185	1,683,492	-	-
402 - STARBASE Position	1	1.00	162,456	-	-	-	162,456	-	-
480 - New Debt Service	-	-	836,528	533,528	-	303,000	-	-	-
490 - Emerg Enhancements: Salem, Pendleton AASF	-	-	9,852,000	-	-	9,852,000	-	-	-
491 - Salem Owen Summers & Anderson RC ASLEP	-	-	12,000,000	-	-	5,800,000	6,200,000	-	-
492 - Jackson ASLEP	-	-	4,275,000	-	-	4,275,000	-	-	-
<b>Subtotal Policy Packages</b>	<b>78</b>	<b>66.82</b>	<b>71,082,863</b>	<b>27,902,304</b>	<b>-</b>	<b>21,804,030</b>	21,376,529	<b>-</b>	<b>-</b>
<b>Total 2019-21 Agency Request Audit</b>	<b>556</b>	<b>502.12</b>	<b>499,029,597</b>	<b>56,000,788</b>	<b>-</b>	<b>133,509,501</b>	309,519,308	<b>-</b>	<b>-</b>

Percentage Change From 2017-19 Leg Approved Budget	16.56%	17.64%	10.91%	103.06%	-	5.75%	4.53%	-	-
Percentage Change From 2019-21 Current Service Level	16.32%	15.35%	16.61%	99.30%	-	19.52%	7.42%	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Administration  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	25	23.88	7,719,927	5,354,977	-	2,364,950	-	-	-
2017-19 Emergency Boards	-	-	133,595	71,986	-	61,609	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>25</b>	<b>23.88</b>	<b>7,853,522</b>	<b>5,426,963</b>	<b>-</b>	<b>2,426,559</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	272,659	168,425	-	104,234	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>25</b>	<b>23.88</b>	<b>8,126,181</b>	<b>5,595,388</b>	<b>-</b>	<b>2,530,793</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	184,314	114,808	-	69,506	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	27,235	16,018	-	11,217	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>211,549</b>	<b>130,826</b>	<b>-</b>	<b>80,723</b>	<b>-</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	21,541	8,824	-	12,717	-	-	-
State Gov't & Services Charges Increase/(Decrease)			(453,808)	(466,733)	-	12,925	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Administration  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	(432,267)	(457,909)	-	25,642	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>25</b>	<b>23.88</b>	<b>7,905,463</b>	<b>5,268,305</b>	<b>-</b>	<b>2,637,158</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Administration  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>25</b>	<b>23.88</b>	<b>7,905,463</b>	<b>5,268,305</b>	<b>-</b>	<b>2,637,158</b>	<b>-</b>	<b>-</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>25</b>	<b>23.88</b>	<b>7,905,463</b>	<b>5,268,305</b>	<b>-</b>	<b>2,637,158</b>	<b>-</b>	<b>-</b>	<b>-</b>
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
101 - Cash Flow appropriation	-	-	2,000,000	2,000,000	-	-	-	-	-
102 - New HR Positions	3	3.00	559,684	188,901	-	370,783	-	-	-
103 - Financial Administration Positions	2	2.00	353,598	187,523	-	166,075	-	-	-
104 - Army National Guard Position	1	1.00	295,704	295,704	-	-	-	-	-
105 - Fund Shift HR Position	-	-	-	75,576	-	(75,576)	-	-	-
106 - Chief Info Officer Position	1	1.00	295,704	295,704	-	-	-	-	-
201 - PANG Over-Cap and Utilities	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Kingsley Field Over - Cap and Utilities	-	-	-	-	-	-	-	-	-
204 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
205 - PANG New Positions	-	-	-	-	-	-	-	-	-
301 - OEM Fund Shift Indirect Cost Positions	-	-	-	-	-	-	-	-	-
302 - OEM Enhancements	-	-	-	-	-	-	-	-	-
303 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
304 - 9-1-1 Positions	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Administration  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Fund Shift Direct Cost Positions	-	-	-	-	-	-	-	-	-
306 - OEM Emergency Coordination Section	-	-	-	-	-	-	-	-	-
307 - OEM Disaster Loan and Grant Account	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion Ph 2	-	-	-	-	-	-	-	-	-
402 - STARBASE Position	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Emerg Enhancements: Salem, Pendleton AASF	-	-	-	-	-	-	-	-	-
491 - Salem Owen Summers & Anderson RC ASLEP	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>7</b>	<b>7.00</b>	<b>3,504,690</b>	<b>3,043,408</b>	-	<b>461,282</b>	-	-	-
<b>Total 2019-21 Agency Request Audit</b>	<b>32</b>	<b>30.88</b>	<b>11,410,153</b>	<b>8,311,713</b>	-	<b>3,098,440</b>	-	-	-

Percentage Change From 2017-19 Leg Approved Budget	28.00%	29.31%	45.29%	53.16%	-	27.69%	-	-	-
Percentage Change From 2019-21 Current Service Level	28.00%	29.31%	44.33%	57.77%	-	17.49%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Operations  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	337	295.38	97,875,602	6,901,560	-	4,413,963	86,560,079	-	-
2017-19 Emergency Boards	-	-	18,028,868	261,158	-	106,049	17,661,661	-	-
<b>2017-19 Leg Approved Budget</b>	<b>337</b>	<b>295.38</b>	<b>115,904,470</b>	<b>7,162,718</b>	<b>-</b>	<b>4,520,012</b>	104,221,740	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	1	0.42	2,644,594	118,280	-	152,266	2,374,048	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>338</b>	<b>295.80</b>	<b>118,549,064</b>	<b>7,280,998</b>	<b>-</b>	<b>4,672,278</b>	106,595,788	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	1,080,168	85,782	-	86,490	907,896	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	182,778	11,517	-	12,502	158,759	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>1,262,946</b>	<b>97,299</b>	<b>-</b>	<b>98,992</b>	1,066,655	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(16,673,285)	(251,977)	-	-	(16,421,308)	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(16,673,285)</b>	<b>(251,977)</b>	<b>-</b>	<b>-</b>	(16,421,308)	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,672,818	140,224	-	40,267	1,492,327	-	-
State Gov't & Services Charges Increase/(Decrease)			1,668,370	308,894	-	7,275	1,352,201	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Operations  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	3,341,188	449,118	-	47,542	2,844,528	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>338</b>	<b>295.80</b>	<b>106,479,913</b>	<b>7,575,438</b>	-	<b>4,818,812</b>	94,085,663	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Operations  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>338</b>	<b>295.80</b>	<b>106,479,913</b>	<b>7,575,438</b>	<b>-</b>	<b>4,818,812</b>	94,085,663	<b>-</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>338</b>	<b>295.80</b>	<b>106,479,913</b>	<b>7,575,438</b>	<b>-</b>	<b>4,818,812</b>	94,085,663	<b>-</b>	<b>-</b>
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Positions	-	-	-	-	-	-	-	-	-
103 - Financial Administration Positions	-	-	-	-	-	-	-	-	-
104 - Army National Guard Position	-	-	-	-	-	-	-	-	-
105 - Fund Shift HR Position	-	-	-	-	-	-	-	-	-
106 - Chief Info Officer Position	-	-	-	-	-	-	-	-	-
201 - PANG Over-Cap and Utilities	-	-	982,960	275,000	-	-	707,960	-	-
202 - New Positions - AGI	25	19.00	2,876,033	48,985	-	193,354	2,633,694	-	-
203 - Kingsley Field Over - Cap and Utilities	-	-	220,000	220,000	-	-	-	-	-
204 - Deferred Maintenance	-	-	24,841,452	12,420,726	-	-	12,420,726	-	-
205 - PANG New Positions	7	7.00	946,394	213,610	-	-	732,784	-	-
301 - OEM Fund Shift Indirect Cost Positions	-	-	-	-	-	-	-	-	-
302 - OEM Enhancements	-	-	-	-	-	-	-	-	-
303 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
304 - 9-1-1 Positions	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Operations  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Fund Shift Direct Cost Positions	-	-	-	-	-	-	-	-	-
306 - OEM Emergency Coordination Section	-	-	-	-	-	-	-	-	-
307 - OEM Disaster Loan and Grant Account	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion Ph 2	-	-	-	-	-	-	-	-	-
402 - STARBASE Position	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Emerg Enhancements: Salem, Pendleton AASF	-	-	-	-	-	-	-	-	-
491 - Salem Owen Summers & Anderson RC ASLEP	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>32</b>	<b>26.00</b>	<b>29,866,839</b>	<b>13,178,321</b>	-	<b>193,354</b>	16,495,164	-	-
<b>Total 2019-21 Agency Request Audit</b>	<b>370</b>	<b>321.80</b>	<b>136,346,752</b>	<b>20,753,759</b>	-	<b>5,012,166</b>	110,580,827	-	-

Percentage Change From 2017-19 Leg Approved Budget	9.79%	8.94%	17.64%	189.75%	-	10.89%	6.10%	-	-
Percentage Change From 2019-21 Current Service Level	9.47%	8.79%	28.05%	173.96%	-	4.01%	17.53%	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Office of Emergency Management  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	44	44.62	268,015,990	2,156,544	-	96,511,997	169,347,449	-	-
2017-19 Emergency Boards	-	-	1,975,854	1,636,973	-	168,474	170,407	-	-
<b>2017-19 Leg Approved Budget</b>	<b>44</b>	<b>44.62</b>	<b>269,991,844</b>	<b>3,793,517</b>	<b>-</b>	<b>96,680,471</b>	<b>169,517,856</b>	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	(166,897)	(427,781)	-	59,483	201,401	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>44</b>	<b>44.62</b>	<b>269,824,947</b>	<b>3,365,736</b>	<b>-</b>	<b>96,739,954</b>	<b>169,719,257</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	198,181	41,187	-	51,305	105,689	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	552	(29,169)	-	12,526	17,195	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>198,733</b>	<b>12,018</b>	<b>-</b>	<b>63,831</b>	<b>122,884</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(78,747)	(8,747)	-	(70,000)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(78,747)</b>	<b>(8,747)</b>	<b>-</b>	<b>(70,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	9,791,387	71,123	-	3,505,603	6,214,661	-	-
State Gov't & Services Charges Increase/(Decrease)			(4,617)	(30,972)	-	98,868	(72,513)	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Office of Emergency Management  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	<b>9,786,770</b>	<b>40,151</b>	-	<b>3,604,471</b>	6,142,148	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>44</b>	<b>44.62</b>	<b>279,731,703</b>	<b>3,409,158</b>	-	<b>100,338,256</b>	175,984,289	-	-



**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
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**Agency Request Budget  
Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>44</b>	<b>44.62</b>	<b>279,731,703</b>	<b>3,409,158</b>	<b>-</b>	<b>100,338,256</b>	175,984,289	<b>-</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>44</b>	<b>44.62</b>	<b>279,731,703</b>	<b>3,409,158</b>	<b>-</b>	<b>100,338,256</b>	175,984,289	<b>-</b>	<b>-</b>
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Positions	-	-	-	-	-	-	-	-	-
103 - Financial Administration Positions	-	-	-	-	-	-	-	-	-
104 - Army National Guard Position	-	-	-	-	-	-	-	-	-
105 - Fund Shift HR Position	-	-	-	-	-	-	-	-	-
106 - Chief Info Officer Position	-	-	-	-	-	-	-	-	-
201 - PANG Over-Cap and Utilities	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Kingsley Field Over - Cap and Utilities	-	-	-	-	-	-	-	-	-
204 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
205 - PANG New Positions	-	-	-	-	-	-	-	-	-
301 - OEM Fund Shift Indirect Cost Positions	-	-	17,510	2,306,375	-	(873,515)	(1,415,350)	-	-
302 - OEM Enhancements	6	6.00	2,188,129	2,188,129	-	-	-	-	-
303 - OEM Regional Teams	6	6.00	1,711,411	1,711,411	-	-	-	-	-
304 - 9-1-1 Positions	2	2.00	487,724	-	-	487,724	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Office of Emergency Management  
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**Agency Request Budget  
Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Fund Shift Direct Cost Positions	-	-	7,537	1,756,770	-	-	(1,749,233)	-	-
306 - OEM Emergency Coordination Section	10	10.00	1,684,362	1,684,362	-	-	-	-	-
307 - OEM Disaster Loan and Grant Account	-	-	2,000,000	1,000,000	-	1,000,000	-	-	-
401 - Youth Challenge Program Expansion Ph 2	-	-	-	-	-	-	-	-	-
402 - STARBASE Position	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Emerg Enhancements: Salem, Pendleton AASF	-	-	-	-	-	-	-	-	-
491 - Salem Owen Summers & Anderson RC ASLEP	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>24</b>	<b>24.00</b>	<b>8,096,673</b>	<b>10,647,047</b>	-	<b>614,209</b>	<b>(3,164,583)</b>	-	-
<b>Total 2019-21 Agency Request Audit</b>	<b>68</b>	<b>68.62</b>	<b>287,828,376</b>	<b>14,056,205</b>	-	<b>100,952,465</b>	172,819,706	-	-
Percentage Change From 2017-19 Leg Approved Budget	54.55%	53.79%	6.61%	270.53%	-	4.42%	1.95%	-	-
Percentage Change From 2019-21 Current Service Level	54.55%	53.79%	2.89%	312.31%	-	0.61%	-1.80%	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Community Support  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	71	62.94	14,168,094	197,358	-	3,010,201	10,960,535	-	-
2017-19 Emergency Boards	-	-	5,850,652	-	-	5,523,550	327,102	-	-
<b>2017-19 Leg Approved Budget</b>	<b>71</b>	<b>62.94</b>	<b>20,018,746</b>	<b>197,358</b>	<b>-</b>	<b>8,533,751</b>	<b>11,287,637</b>	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	8.06	2,113,492	(1)	-	633,276	1,480,217	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>71</b>	<b>71.00</b>	<b>22,132,238</b>	<b>197,357</b>	<b>-</b>	<b>9,167,027</b>	<b>12,767,854</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	233,868	3	-	39,491	194,374	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	96,693	3	-	24,247	72,443	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>330,561</b>	<b>6</b>	<b>-</b>	<b>63,738</b>	<b>266,817</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(5,442,829)	-	-	(5,442,829)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(5,442,829)</b>	<b>-</b>	<b>-</b>	<b>(5,442,829)</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	148,336	8,283	-	30,508	109,545	-	-
State Gov't & Services Charges Increase/(Decrease)			(212,365)	(33)	-	(7,249)	(205,083)	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Community Support  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	<b>(64,029)</b>	<b>8,250</b>	-	<b>23,259</b>	<b>(95,538)</b>	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>71</b>	<b>71.00</b>	<b>16,955,941</b>	<b>205,613</b>	-	<b>3,811,195</b>	<b>12,939,133</b>	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Community Support  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>71</b>	<b>71.00</b>	<b>16,955,941</b>	<b>205,613</b>	<b>-</b>	<b>3,811,195</b>	<b>12,939,133</b>	<b>-</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>71</b>	<b>71.00</b>	<b>16,955,941</b>	<b>205,613</b>	<b>-</b>	<b>3,811,195</b>	<b>12,939,133</b>	<b>-</b>	<b>-</b>
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Positions	-	-	-	-	-	-	-	-	-
103 - Financial Administration Positions	-	-	-	-	-	-	-	-	-
104 - Army National Guard Position	-	-	-	-	-	-	-	-	-
105 - Fund Shift HR Position	-	-	-	-	-	-	-	-	-
106 - Chief Info Officer Position	-	-	-	-	-	-	-	-	-
201 - PANG Over-Cap and Utilities	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Kingsley Field Over - Cap and Utilities	-	-	-	-	-	-	-	-	-
204 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
205 - PANG New Positions	-	-	-	-	-	-	-	-	-
301 - OEM Fund Shift Indirect Cost Positions	-	-	-	-	-	-	-	-	-
302 - OEM Enhancements	-	-	-	-	-	-	-	-	-
303 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
304 - 9-1-1 Positions	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Community Support  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Fund Shift Direct Cost Positions	-	-	-	-	-	-	-	-	-
306 - OEM Emergency Coordination Section	-	-	-	-	-	-	-	-	-
307 - OEM Disaster Loan and Grant Account	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion Ph 2	14	8.82	2,488,677	500,000	-	305,185	1,683,492	-	-
402 - STARBASE Position	1	1.00	162,456	-	-	-	162,456	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Emerg Enhancements: Salem, Pendleton AASF	-	-	-	-	-	-	-	-	-
491 - Salem Owen Summers & Anderson RC ASLEP	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>15</b>	<b>9.82</b>	<b>2,651,133</b>	<b>500,000</b>	<b>-</b>	<b>305,185</b>	<b>1,845,948</b>	<b>-</b>	<b>-</b>
<b>Total 2019-21 Agency Request Audit</b>	<b>86</b>	<b>80.82</b>	<b>19,607,074</b>	<b>705,613</b>	<b>-</b>	<b>4,116,380</b>	<b>14,785,081</b>	<b>-</b>	<b>-</b>

Percentage Change From 2017-19 Leg Approved Budget	21.13%	28.41%	-2.06%	257.53%	-	-51.76%	30.98%	-	-
Percentage Change From 2019-21 Current Service Level	21.13%	13.83%	15.64%	243.18%	-	8.01%	14.27%	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Capital Debt Service and Related costs  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-087-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	10,548,465	9,997,675	-	550,790	-	-	-
2017-19 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	<b>10,548,465</b>	<b>9,997,675</b>	-	<b>550,790</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	1,639,799	1,642,295	-	(2,496)	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	<b>12,188,264</b>	<b>11,639,970</b>	-	<b>548,294</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(448,244)	-	-	(448,244)	-	-	-
<b>Subtotal</b>	-	-	<b>(448,244)</b>	-	-	<b>(448,244)</b>	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>11,740,020</b>	<b>11,639,970</b>	-	<b>100,050</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Capital Debt Service and Related costs  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-087-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>11,740,020</b>	<b>11,639,970</b>	-	<b>100,050</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	<b>11,740,020</b>	<b>11,639,970</b>	-	<b>100,050</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Positions	-	-	-	-	-	-	-	-	-
103 - Financial Administration Positions	-	-	-	-	-	-	-	-	-
104 - Army National Guard Position	-	-	-	-	-	-	-	-	-
105 - Fund Shift HR Position	-	-	-	-	-	-	-	-	-
106 - Chief Info Officer Position	-	-	-	-	-	-	-	-	-
201 - PANG Over-Cap and Utilities	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Kingsley Field Over - Cap and Utilities	-	-	-	-	-	-	-	-	-
204 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
205 - PANG New Positions	-	-	-	-	-	-	-	-	-
301 - OEM Fund Shift Indirect Cost Positions	-	-	-	-	-	-	-	-	-
302 - OEM Enhancements	-	-	-	-	-	-	-	-	-
303 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
304 - 9-1-1 Positions	-	-	-	-	-	-	-	-	-



**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Capital Debt Service and Related costs  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-087-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Fund Shift Direct Cost Positions	-	-	-	-	-	-	-	-	-
306 - OEM Emergency Coordination Section	-	-	-	-	-	-	-	-	-
307 - OEM Disaster Loan and Grant Account	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion Ph 2	-	-	-	-	-	-	-	-	-
402 - STARBASE Position	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	836,528	533,528	-	303,000	-	-	-
490 - Emerg Enhancements: Salem, Pendleton AASF	-	-	-	-	-	-	-	-	-
491 - Salem Owen Summers & Anderson RC ASLEP	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>836,528</b>	<b>533,528</b>	-	<b>303,000</b>	-	-	-
<b>Total 2019-21 Agency Request Audit</b>	-	-	<b>12,576,548</b>	<b>12,173,498</b>	-	<b>403,050</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	19.23%	21.76%	-	-26.82%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	7.13%	4.58%	-	302.85%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Capital Improvements  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	5,946,561	1,000,000	-	-	4,946,561	-	-
2017-19 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	<b>5,946,561</b>	<b>1,000,000</b>	-	-	4,946,561	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	<b>5,946,561</b>	<b>1,000,000</b>	-	-	4,946,561	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,000,000)	(1,000,000)	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>(1,000,000)</b>	<b>(1,000,000)</b>	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	187,939	-	-	-	187,939	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	(806)	-	-	-	(806)	-	-
<b>Subtotal</b>	-	-	<b>187,133</b>	-	-	-	187,133	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Capital Improvements  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>5,133,694</b>	-	-	-	<b>5,133,694</b>	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Capital Improvements  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>5,133,694</b>	-	-	-	5,133,694	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	<b>5,133,694</b>	-	-	-	5,133,694	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Positions	-	-	-	-	-	-	-	-	-
103 - Financial Administration Positions	-	-	-	-	-	-	-	-	-
104 - Army National Guard Position	-	-	-	-	-	-	-	-	-
105 - Fund Shift HR Position	-	-	-	-	-	-	-	-	-
106 - Chief Info Officer Position	-	-	-	-	-	-	-	-	-
201 - PANG Over-Cap and Utilities	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Kingsley Field Over - Cap and Utilities	-	-	-	-	-	-	-	-	-
204 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
205 - PANG New Positions	-	-	-	-	-	-	-	-	-
301 - OEM Fund Shift Indirect Cost Positions	-	-	-	-	-	-	-	-	-
302 - OEM Enhancements	-	-	-	-	-	-	-	-	-
303 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
304 - 9-1-1 Positions	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Capital Improvements  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Fund Shift Direct Cost Positions	-	-	-	-	-	-	-	-	-
306 - OEM Emergency Coordination Section	-	-	-	-	-	-	-	-	-
307 - OEM Disaster Loan and Grant Account	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion Ph 2	-	-	-	-	-	-	-	-	-
402 - STARBASE Position	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Emerg Enhancements: Salem, Pendleton AASF	-	-	-	-	-	-	-	-	-
491 - Salem Owen Summers & Anderson RC ASLEP	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	-	-	-	-	-	-	-
<b>Total 2019-21 Agency Request Audit</b>	-	-	<b>5,133,694</b>	-	-	-	5,133,694	-	-

Percentage Change From 2017-19 Leg Approved Budget	-	-	-13.67%	-100.00%	-	-	3.78%	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Capital Construction  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	13,534,756	-	-	13,534,756	-	-	-
2017-19 Emergency Boards	-	-	6,125,000	-	-	-	6,125,000	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	<b>19,659,756</b>	-	-	<b>13,534,756</b>	6,125,000	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	(19,659,756)	-	-	(13,534,756)	(6,125,000)	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Capital Construction  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Positions	-	-	-	-	-	-	-	-	-
103 - Financial Administration Positions	-	-	-	-	-	-	-	-	-
104 - Army National Guard Position	-	-	-	-	-	-	-	-	-
105 - Fund Shift HR Position	-	-	-	-	-	-	-	-	-
106 - Chief Info Officer Position	-	-	-	-	-	-	-	-	-
201 - PANG Over-Cap and Utilities	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Kingsley Field Over - Cap and Utilities	-	-	-	-	-	-	-	-	-
204 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
205 - PANG New Positions	-	-	-	-	-	-	-	-	-
301 - OEM Fund Shift Indirect Cost Positions	-	-	-	-	-	-	-	-	-
302 - OEM Enhancements	-	-	-	-	-	-	-	-	-
303 - OEM Regional Teams	-	-	-	-	-	-	-	-	-
304 - 9-1-1 Positions	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Military Dept, Oregon  
Capital Construction  
2019-21 Biennium**

**Agency Request Budget  
Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
305 - OEM Fund Shift Direct Cost Positions	-	-	-	-	-	-	-	-	-
306 - OEM Emergency Coordination Section	-	-	-	-	-	-	-	-	-
307 - OEM Disaster Loan and Grant Account	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion Ph 2	-	-	-	-	-	-	-	-	-
402 - STARBASE Position	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Emerg Enhancements: Salem, Pendleton AASF	-	-	9,852,000	-	-	9,852,000	-	-	-
491 - Salem Owen Summers & Anderson RC ASLEP	-	-	12,000,000	-	-	5,800,000	6,200,000	-	-
492 - Jackson ASLEP	-	-	4,275,000	-	-	4,275,000	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>26,127,000</b>	-	-	<b>19,927,000</b>	6,200,000	-	-
<b>Total 2019-21 Agency Request Audit</b>	-	-	<b>26,127,000</b>	-	-	<b>19,927,000</b>	6,200,000	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	32.90%	-	-	47.23%	1.22%	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-



**PROGRAM PRIORITIZATION FOR 2019-21**

Agency Name: Oregon Military Department																			Agency Number: 24800					
2019-21 Biennium																								
Agency-wide																								
Program/Division Priorities for 2019-21 Biennium																								
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request				
Agcy	Prgm/Div																							
		OMD	Debt	Debt Service		4	11,639,970		100,050			\$ 11,740,020	0	0.00	N	N	D			POL 480 requests \$836,528 new debt service for 3 projects (POL 490-492).				
		OMD	AG	Command Group	248-01 to 248-09	4	2,706,156		247,947			\$ 2,954,103	6	6.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 101 requests \$2M in Special Purpose Appropriation for cash flow. POL 104 requests a PEM-G.				
		OMD	AGC	Financial Administration Office	248-01 to 248-09	4	1,694,071		1,320,210			\$ 3,014,281	19	11.38	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 103 requests a new Act 1, reclass Act 1 to 2, P&C Spec 2 to 3				
		OMD	AGP	State Personnel Office	248-09	4	579,864		750,865			\$ 1,330,729	5	5.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 102 requests 3 positions: HRA-3, Safety, Spec 1, HR Assistant				
		OMD	ANG	Air National Guard Administration	248-09	4	0			0		\$ -	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
1	1	OMD	ADMIN	OEM Administration	248-07 to 248-09	4	3,409,158		5,212,654		12,572,931	\$ 21,194,743	20	17.04	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 301 Shifts Indirect Cost employees from FF & OF to GF. POL 305 Shifts Direct Cost employees from FF to GF.				
2	1	OMD	EOC	Emergency Operations	248-09	8			266,658			\$ 266,658		0.00	N	N	FO							
3	2	OMD	911	OEM 911 Emergency Telephone	248-09	8	0		95,125,602			\$ 95,125,602	1	17.23	N	N	S	ORS 403	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 304 establishes 2 positions from LD to Permanent, ISS-7 & ISS-8				
4	3	OMD	DOM PRE	OEM Operations & Preparedness	248-07 to 248-09	8				60,391,459		\$ 60,391,459	10	10.35	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 302 establishes 6 positions, POL 303 establishes 6 positions, POL 305 fund shifts 8 positions from FF to GF, POL 306 establishes 10 positions				
5	4	OMD	DIS	OEM Disasters	248-07 to 248-09	8	0			103,019,899		\$ 103,019,899	0	0.00	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 307 requests \$1M to fund the OEM Disaster Loan and Grant Account.				
6	1	OMD	AGI-O	Army Guard Operations & Maintenance	248-02, 248-03, 248-04	8	4,565,286		4,818,812	50,607,857		\$ 59,991,955	18	142.40	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 requests 22 new positions in AGI-O				
7	2	OMD	AGI-C	Army Guard Construction Operations	248-09	8	380,072		0	3,368,010		\$ 3,748,082	1	14.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 requests 2 new positions in AGI-C				
8	3	OMD	PAB-CE	Portland Air Base Civil Engineering	248-09	8	1,345,883			6,396,851		\$ 7,742,734	20	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 201 requests \$708K for over-cap & utilities, 205 requests 8 new positions				
9	4	OMD	KF-CE	Kingsley Field Civil Engineering	248-09	8	1,106,098			7,361,088		\$ 8,467,186	26	28.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
10	1	OMD	CAP IMP	Capital Improvement	248-09	8				5,133,694		\$ 5,133,694	0	0.00	N	N	D	ORS 396	Requires maintenance & support for all National Guard Facilities	POL 203 requests \$20K for over-cap & utilities				
11	5	OMD	PAB-SEC	Portland Air Base Security	248-09	8				2,141,736		\$ 2,141,736	1	12.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
12	1	OMD	CAP IMP	Capital Construction	248-09	8			0	0		\$ -	0	0.00	N	N	D	ORS 396	Requires maintenance & support for all National Guard Facilities					
13	6	OMD	KF-SEC	Kingsley Field Security	248-09	8				1,816,295		\$ 1,816,295	1	11.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
14	7	OMD	PAB-FF	Portland Air Base Fire Protection	248-09	8	0			6,026,921		\$ 6,026,921	2	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
15	8	OMD	KF-FF	Kingsley Field Fire Protection	248-09	8	0			9,229,417		\$ 9,229,417	30	30.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
16	2	OMD	YCP	Youth Challenge Program	248-05	7	205,613		3,544,537	10,413,729		\$ 14,163,879	59	59.00	N	Y	FO	32 USC Sec. 509	Offers at-risk high school dropouts and students falling at traditional high schools the opportunity to build a future	POL 401 requests 14 new positions and additional S&S for increased number of cadets following facility expansion.				
17	2	OMD	EFAP	Emergency Financial Assistance	248-09	4			185,163			\$ 185,163		0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia					
18	9	OMD	ATPM	Anti-Terrorism Program Manager	248-09	4				337,069		\$ 337,069	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 requests 1 new positions in AGI-ATPM				
19	10	OMD	AGI-E	Army Guard Environmental	248-09	8	0			4,486,063		\$ 4,486,063	10	10.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
20	11	OMD	PAB-Env	Portland Air Base Environmental	248-09	8	45,939			193,218		\$ 239,157	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
21	12	OMD	KF-Env	Kingsley Field Environmental	248-09	8	30,495			170,284		\$ 200,779	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
22	13	OMD	CD	Counter Drug Operations	248-09	10				422,486		\$ 422,486	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
23	14	OMD	ESS	Electronic Security Systems	248-09	8				521,004		\$ 521,004	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
24	15	OMD	TC	Telecommunications	248-09	4				66,614		\$ 66,614	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
25	16	OMD	DL	Distance Learning	248-09	7				502,035		\$ 502,035	2	1.40	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					
26	18	OMD	PAB-RILEA	Portland Air Base Camp Rilea	248-09	8	101,665			315,108		\$ 416,773	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities					

**PROGRAM PRIORITIZATION FOR 2019-21**

Agency Name: Oregon Military Department																			Agency Number: 24800		
2019-21 Biennium																					
Agency-wide																					
Program/Division Priorities for 2019-21 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
27	19	OMD	KF-Bil	Kingsley Field Billeting	248-09	8						123,607	\$ 123,607	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	1 Position & 1.00 FTE is phased out.
28	3	OMD	AGPA	Public Affairs Office	248-09	12	288,214			132,948		\$ 421,162		1.50	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia		
29	3	OMD	STARBASE	STARBASE	248-09	7				2,525,404		\$ 2,525,404		12	12.00	N	N	FO	10 USC Sec. 2193 b	Designed to increase at risk students awareness if the importance of math and	
30	4	OMD	ED	Education and Training	248-01	7	0		25			\$ 25		0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
						28,098,484	-	111,705,471	-	288,142,779	-	\$ 427,946,734	478	435.30							

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there. The Oregon Military Department is responsible for administering the Oregon National Guard and for coordinating and facilitating emergency planning, preparedness, response and recovery activities with state, county and local emergency service agencies and organizations.

Article X of the Oregon Constitution establishes a State Militia. The Oregon Military Department is established by ORS 396.305; while ORS Chapters 396, 398, 399, and 401 contain the Oregon Military Department, Oregon National Guard and Oregon Emergency Management authorities and duties.

The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard was grounded on the basis of its mission statement; "Ready force equipped and trained to respond to any contingency. When we are needed, we are there." The Oregon Military Department administers, houses, equips and trains the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army. And plans, prepares and provides for the prevention, mitigation and management of emergencies or disasters presenting a threat to the lives and property of Oregon's citizens and visitors to the State of Oregon.

The Oregon Military Department sets the basis for the prioritization of programs and projects upon its mission and the service to Oregon. The specific criteria for prioritizing agency activities are concerned with the public safety of Oregon. Successful mission preparedness and execution of this large organization (Oregon Military Department, Oregon National Guard, and Oregon Emergency Management) depends upon the balanced command, control, administration, and appropriate physical infrastructure for ensuring a ready and trained force in response to the immediate needs of Oregon. Highest rankings include command and administration followed by emergency management. The next higher to medium rankings include the agency's physical infrastructure of bases, camps and armories required for the assembly and training of the force with its equipment. Following rankings require the central activities for financial, resources and administrative functions that support the mission and force. Medium to low rankings include statutory and enforcement requirements, incentive and education programs, and youth programs.

**PROGRAM PRIORITIZATION FOR 2019-21**

Agency Name: Oregon Military Department																								
2019-21 Biennium																			Agency Number: 24800					
Program 001 - Administration																								
Program/Division Priorities for 2019-21 Biennium																								
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request				
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	OMD	AGP	State Personnel Office	248-09	4	579,864		750,865				\$ 1,330,729	5	5.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 102 requests 3 positions: HRA-3, Safety Spec 1, HR Assistant				
17	2	OMD	EFAP	Emergency Financial Assistance	248-09	4		185,163				\$ 185,163	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia					
29	3	OMD	AGPA	Public Affairs Office	248-09	12	288,214	132,948				\$ 421,162	2	1.50	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia					
30	4	OMD	ED	Education and Training	248-01	7		25				\$ 25	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia					
						5,268,305		2,637,158				\$ 7,905,463	25	23.88										

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

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- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
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**Document criteria used to prioritize activities:**

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**PROGRAM PRIORITIZATION FOR 2019-21**

Agency Name: Oregon Military Department																					
2019-21 Biennium																			Agency Number: 24800		
Program 002 - Operations																					
Program/Division Priorities for 2019-21 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request	
Agcy	Prgm/Div																				
	OMD	ANG	Air National Guard Administration	248-09	4							\$ -	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
6	1	OMD	AGI-O Army Guard Operations & Maintenance	248-02, 248-03	8	4,565,286		4,818,812		50,607,857		\$ 59,991,955	184	142.40	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 requests 22 new positions in AGI-O.	
7	2	OMD	AGI-C Army Guard Construction Operations	248-09	8	380,072				3,368,010		\$ 3,748,082	14	14.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 requests 2 new positions in AGI-C.	
8	3	OMD	PAB-CE Portland Air Base Civil Engineering	248-09	8	1,345,883				6,396,851		\$ 7,742,734	20	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 201 requests \$708K for over-cap & utilities, 205 requests 8 new positions	
9	4	OMD	KF-CE Kingsley Field Civil Engineering	248-09	8	1,106,098				7,361,088		\$ 8,467,186	28	28.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL203 requests \$220K for over-cap & utilities	
11	5	OMD	PAB-SEC Portland Air Base Security	248-09	8					2,141,736		\$ 2,141,736	12	12.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
13	6	OMD	KF-SEC Kingsley Field Security	248-09	8					1,816,295		\$ 1,816,295	11	11.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
14	7	OMD	PAB-FF Portland Air Base Fire Protection	248-09	8					6,026,921		\$ 6,026,921	20	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
15	8	OMD	KF-FF Kingsley Field Fire Protection	248-09	8					9,229,417		\$ 9,229,417	30	30.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
18	9	OMD	ATPM Anti-Terrorism Program Manager	248-09	4					337,069		\$ 337,069	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 202 requests 1 new positions in AGI-ATPM	
19	10	OMD	AGI-E Army Guard Environmental	248-09	8					4,486,063		\$ 4,486,063	10	10.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
20	11	OMD	PAB-Env Portland Air Base Environmental	248-09	8	45,939				193,218		\$ 239,157	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
21	12	OMD	KF-Env Kingsley Field Environmental	248-09	8	30,495				170,284		\$ 200,779	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
22	13	OMD	CD Counter Drug Operations	248-09	10					422,486		\$ 422,486	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
23	14	OMD	ESS Electronic Security Systems	248-09	8					521,004		\$ 521,004	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
24	15	OMD	TC Telecommunications	248-09	4					66,614		\$ 66,614	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
25	16	OMD	DL Distance Learning	248-09	7					502,035		\$ 502,035	2	1.40	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
26	17	OMD	RSMS Equipment Refurbishment	248-04, 248-09	8							\$ -			N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
27	18	OMD	PAB-RILEA Portland Air Base Camp Rilea	248-09	8	101,665				315,108		\$ 416,773	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
28	19	OMD	KF-Bil Kingsley Field Billeting	248-09	8					123,607		\$ 123,607	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	1 Position & 1.00 FTE is phased out.	
						7,575,438		4,818,812		94,085,663		\$ 106,479,913	338	295.80							

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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**PROGRAM PRIORITIZATION FOR 2019-21**

Agency Name: Oregon Military Department																				Agency Number: 24800			
2019-21 Biennium																							
Program 003 - Office of Emergency Management																							
Program/Division Priorities for 2019-21 Biennium																							
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22		
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request			
Agcy	Prgm/Div																						
1	1	OMD	ADMIN	OEM Administration	248-07-248-09	4	3,409,158			5,212,654		12,572,931							ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 301 Shifts Indirect Cost employees from FF & OF to GF. POL 305 Shifts Direct Cost employees from FF to GF.		
3	2	OMD	911	OEM 911 Emergency Telephone	248-09	8				95,125,602									ORS 403	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 304 establishes 2 positions from LD to Permanent, ISS-7 & ISS-8		
4	3	OMD	DOM PRE	OEM Operations and Preparedness	248-07-248-09	8						60,391,459							ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 302 establishes 6 positions, POL 303 establishes 6 positions, POL 305 fund shifts 8 positions from FF to GF, POL 306 establishes 10 positions		
5	4	OMD	DIS	OEM Disasters	248-07-248-09	8						103,019,899							ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 307 requests \$1M to fund the OEM Disaster Loan and Grant Account.		
							3,409,158	-		100,338,256	-	175,984,289	-							44	44.62		

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

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**PROGRAM PRIORITIZATION FOR 2019-21**

Agency Name: Oregon Military Department																			Agency Number: 24800		
2019-21 Biennium																			Program 004 - Community Support		
Program/Division Priorities for 2019-21 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
Agcy	Prgm/ Div																				
2	1	OMD	EOC	Emergency Operations	248-09	8		266,658				\$ 266,658	0	0.00	N	N	FO				
16	2	OMD	YCP	Youth Challenge Program	248-05	7	205,613	3,544,537	10,413,729			\$ 14,163,879	59	59.00	N	Y	FO	32 USC Sec. 509	Offers at-risk high school dropouts and students failing at traditional high schools the opportunity to build a future	POL 401 requests 14 new positions and additional S&S for increased number of cadets following facility expansion.	
29	3	OMD	STARBASE	STARBASE	248-09	7			2,525,404			\$ 2,525,404	12	12.00	N	N	FO	10 USC Sec. 2193 b	Designed to increase at risk students awareness if the importance of math and science in today's high-technology work environment		
							205,613	-	3,811,195	-	12,939,133	\$ 16,955,941	71	71.00							

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
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- 5 Criminal Justice
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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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**PROGRAM PRIORITIZATION FOR 2019-21**

<b>Agency Name: Oregon Military Department</b>																					
<b>2019-21 Biennium</b>																			<b>Agency Number: 24800</b>		
<b>Program 087 - Debt Service</b>																					
<b>Program/Division Priorities for 2019-21 Biennium</b>																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
<b>Priority</b> (ranked with highest priority first)	<b>Agency Initials</b>	<b>Program or Activity Initials</b>	<b>Program Unit/Activity Description</b>	<b>Identify Key Performance Measure(s)</b>	<b>Primary Purpose Program-Activity Code</b>	<b>GF</b>	<b>LF</b>	<b>OF</b>	<b>NL-OF</b>	<b>FF</b>	<b>NL-FF</b>	<b>TOTAL FUNDS</b>	<b>Pos.</b>	<b>FTE</b>	<b>New or Enhanced Program (Y/N)</b>	<b>Included as Reduction Option (Y/N)</b>	<b>Legal Req. Code (C, D, FM, FO, S)</b>	<b>Legal Citation</b>	<b>Explain What is Mandatory (for C, FM, and FO Only)</b>	<b>Comments on Proposed Changes to CSL included in Agency Request</b>	
<b>Agcy</b>	<b>Prgm/ Div</b>																				
	OMD	Debt	Debt Service		4	11,639,970		100,050				\$ 11,740,020	0	0.00	N	N	D			POL 480 requests \$836,528 new debt service for 3 projects (POL 490-492).	
												\$ -									
												\$ -									
												\$ -									
												\$ -									
												\$ 11,740,020	0	0.00							

**7. Primary Purpose Program/Activity Exists**

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**PROGRAM PRIORITIZATION FOR 2019-21**

Agency Name: Oregon Military Department																						
2019-21 Biennium																			Agency Number: 24800			
Program 088 - Capital Improvement																						
Program/Division Priorities for 2019-21 Biennium																						
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request		
Agcy	Prgm/ Div																					
10	1	OMD	CAP IMP	Capital Improvement	248-09	8				5,133,694		\$ 5,133,694	0	0.00	N	N	D	ORS 396				
												\$ -										
										5,133,694		\$ 5,133,694	0	0.00								

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**PROGRAM PRIORITIZATION FOR 2019-21**

Agency Name: Oregon Military Department																			Agency Number: 24800		
2019-21 Biennium																					
Program 089 - Capital Construction																					
Program/Division Priorities for 2019-21 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
Agcy	Prgm/ Div																				
12	1	OMD	CAP CNST	Capital Construction	248-09	8						\$ -	0	0.00	N	N	D	ORS 396			
												\$ -									
												\$ -									
												\$ -									
												\$ -	0	0.00							

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Article X of the Oregon Constitution establishes a State Militia. The Oregon Military Department is established by ORS 396.305; while ORS Chapters 396, 398, 399, and 401 contain the Oregon Military Department, Oregon National Guard and Oregon Emergency Management authorities and duties.

The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard was grounded on the basis of its mission statement; "Ready force equipped and trained to respond to any contingency. When we are needed, we are there." The Oregon Military Department administers, houses, equips and trains the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army; And plans, prepares and provides for the prevention, mitigation and management of emergencies or disasters presenting a threat to the lives and property of Oregon's citizens and visitors to the State of Oregon.

The Oregon Military Department sets the basis for the prioritization of programs and projects upon its mission and the service to Oregon. The specific criteria for prioritizing agency activities are concerned with the public safety of Oregon. Successful mission preparedness and execution of this large organization (Oregon Military Department, Oregon National Guard, and Oregon Emergency Management) depends upon the balanced command, control, administration, and appropriate physical infrastructure for ensuring a ready and trained force in response to the immediate needs of Oregon. Highest rankings include command and administration followed by emergency management. The next higher to medium rankings include the agency's physical infrastructure of bases, camps and armories required for the assembly and training of the force with its equipment. Following rankings require the central activities for financial, resources and administrative functions that support the mission and force. Medium to low rankings include statutory and enforcement requirements, incentive and education programs, and youth programs.

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## OREGON MILITARY DEPARTMENT 2019-2021 BIENNIAL BUDGET REDUCTION OPTIONS

The Oregon National Guard (ORNG) is the state's militia, authorized under Article X of the Oregon Constitution. Section 1 reads, "The Legislative Assembly shall provide by law for the organization, maintenance and discipline of a state militia for the defense and protection of the State."

The Oregon Military Department (OMD), established by ORS 396.305, is responsible for supervision of the military affairs of the state: namely, to administer and house the Oregon National Guard to be ready to respond to any contingency, natural or man-made. The Oregon Military Department and the Oregon National Guard are both a state and federal agency. The state budget for the Military Department provides funding to administer and house the Oregon National Guard. The federal budget for the Military Department provides the majority of funding to pay, train and equip the Oregon National Guard.

The Oregon Military Department also includes the Office of Emergency Management (OEM). The purpose of OEM is to execute the Governor's responsibilities to maintain an emergency services system as prescribed in ORS 401 by planning, preparing and providing for the prevention, mitigation and management of emergencies or disasters that present a threat to the lives and property of Oregon citizens and visitors. This system is intended to facilitate, organize, resource, and manage a methodology in support of Oregon citizens and visitors for both pre-event and post-event activities.

The Oregon Military Department is one of the State's oldest and largest agencies, with **8,719** employees serving in 38 armories, 13 training/logistics areas, and two air bases across the state; and over \$4 billion in facilities and equipment.

In the 2019-2021 biennium, the Oregon Military Department's Current Service Level Budget is 67% Federal, 26% Other Funds, and 7% General Fund. Although the OMD budget is mainly federally funded, through cooperative agreements with the National Guard Bureau and federal grants from the United States Department of Homeland Security, OMD could not accomplish its mission without its State General Fund resources.

General Fund is used for required State match on a number of federal cooperative agreements and grants, for the overall leadership and administration of Oregon's National Guard, and for debt service on our Article XI-Q bonds and Certificates of Participation used for new construction. Of note, \$11.6 million, or 41% of the agency's Current Service Level General Fund, is Debt Service on outstanding bonds for construction.

The Military Department has experienced numerous reductions over the previous two decades. In 1991, 101 positions out of a total of 244 were 100% General Funded; in the 2019-21 Base Budget, only 14 positions from a total of 478 are 100% General Funded, a decrease of 86%. The Installations Division within the Operations Program has been hit particularly hard. It lost \$1.5 million General Fund in the 2009-11 budget, including 6 maintenance positions. In the 2011-13 Biennium, the Installations Division suffered another General Fund reduction of \$2.5 million and lost an additional 15 positions. The 2013-15 biennium followed up with a reduction to Current Service Level and an additional loss of 3 more critical positions. The 2015-

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17 biennium ended with an additional General Fund reduction to Services and Supplies within the Installations Division. Maintenance and repairs on Oregon’s 38 armories and two Air National Guard bases have been limited to immediate and critical situations only. These reductions have severely decreased our ability to adequately maintain facilities that house the Oregon Army and Air National Guard and provide emergency infrastructure in times of natural disaster. The 2017-19 biennium saw reductions in General Fund to the Fire Programs at both Portland and Kingsley Field Air National Guard bases, as well as the elimination of a Facility Energy Technician 3 position at the Portland Air National Guard Base.

Further reductions in General Fund may jeopardize the agency’s ability to meet its constitutional mission, and will adversely affect the future of the Oregon Military Department.

The following table provides an overview of General Fund reductions OMD has taken over the past 7 biennia:

Biennium	General Fund reduction	% of Current Service Level	Number of Positions abolished
2001-03	\$1,544,125	12%	5
2003-05	\$1,458,303	10%	4
2005-07	\$94,446	.7%	0
2007-09	\$1,945,599	11%	12
2009-11	\$4,514,281	16%	7
2011-13	\$6,074,325	19%	65
2013-15	\$1,605,684	6%	3
2015-17	\$645,020	3%	1
2017-19	\$1,676,149	10%	1

In compliance with ORS 291.216, the Oregon Military Department submits the following 10% reduction options for the 2019-21 biennium:

Community Support Program – Oregon Youth Challenge

Fiscal Impact: (\$20,561) General Fund / (\$61,683) Federal Funds

Agency Impact: This reduction would result in the Youth Challenge Program operating with 5.5 contracted teachers as opposed to 6 contracted teachers. This would increase the workload on the remaining contracted teachers, reduce the amount of dedicated attention a cadet could receive in the program receives from an instructor, and may result in an increase in overall contracting costs in future biennia.

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## Administration Program – Human Resources

Fiscal Impact: (\$3,561) General Fund

Agency Impact: This reduction would curtail the ability of the Human Resources staff to provide onsite technical assistance to our programs throughout the state. Assistance currently being provided by the Human Resources include training seminars, management training, investigations into complaints, participation on hiring boards, discussions about policy and procedure development etc. All of these services will be severely reduced should this reduction occur. It will also reduce our ability to participate in Collective Bargaining meetings in places such as Klamath Falls where per diem, lodging, and transportation are required. It will also put an increased burden on representatives from the Department of Administrative Services to speak for the Oregon Military Department during union negotiations, and they may not have all the information necessary to perform this task.

## Administration Program – Public Affairs

Fiscal Impact: (\$19,420) General Fund

Agency Impact: This reduction would put increased reliance on federal resources within the Public Affairs program. There is limited General Fund already appropriated to this program area, and it is utilized primarily to support the travel needs of the state employees currently assigned to the program. Without these resources the Public Affairs functionality of the Military Department will be materially reduced. This will impact our effectiveness in messaging critical information, taking part in interagency coordination efforts, providing timely information to elected officials and the press. Federal resources associated with the Oregon National Guard traditionally have to be spent on issues directly associated with their federal mission. Promoting, and sharing the state mission of the Oregon National Guard, such as fighting wildfires is usually paid for with state resources, and this reduction would eliminate that functionality.

## Administration Program – Public Affairs

Fiscal Impact: (\$251,903) General Fund / 1 Position & 1.00 FTE

Agency Impact: This reduction would eliminate the one full-time 100% state funded position within the Public Affairs office and would increase the reliance on federal staff and resources within the Public Affairs program. Without this position the Public Affairs functionality of the Military Department will be materially reduced as there is only one other state position within the program and it is a half time FTE. This will impact our effectiveness in messaging critical information, taking part in interagency coordination efforts, providing timely information to elected officials and the press. Federal resources associated with the Oregon National Guard traditionally have to be spent on issues directly associated with their federal mission. Promoting, and sharing the state mission of the Oregon National Guard, such as fighting wildfires is usually conducted by state personnel paid for with state resources, and this reduction would eliminate that functionality.

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## Operations Program – Kingsley Field Civil Engineering

Fiscal Impact: (\$29,167) General Fund / (\$165,279) Federal Funds

Agency Impact: This reduction would result in a reduced capability of the Kingsley Field Air National Guard Base to pay for day to day operational maintenance costs across the facilities. These include costs for critical facilities such as the Flight Simulator, Communication Facilities, Server Rooms and Classified Vaults. Without proper funding to maintain these facilities serious mechanical, infrastructure and structural problems could lead to catastrophic conditions leading to mission failure. Kingsley Field is the only F-15 fighter training base in the United States, and it is primary employer within Klamath County. Should the Civil Engineering program fail to adequately maintain the facility National Guard Bureau may choose to move the fighter training mission to another base in another state. This would have a dire effect on the economy within the Klamath Falls community due to the loss of state and significant federal investment due to the 15/85 cost share where the federal government covers 85% of operational costs to maintain the base.

## Operations Program – Portland Civil Engineering

Fiscal Impact: (\$17,432) General Fund / (\$69,728) Federal Funds

Agency Impact: This reduction would result in a reduced capability of the Portland Air National Guard Base to pay for day to day operational maintenance costs across the facilities. Without proper funding to maintain these facilities serious mechanical, infrastructure and structural problems could lead to catastrophic conditions leading to mission failure. The 142<sup>nd</sup> Fighter Wing at Portland Air National Guard Base is part of the 4 Corner Defense mission of the United States, and is responsible for patrolling the skies above Oregon, Washington, and Alaska. They respond to all forms of threats to include Russian bombers who fly into the U.S airways on training missions. Should the Civil Engineering program fail to adequately maintain the facility National Guard Bureau may choose to move this mission to another base in another state. This would have a dire effect on the economy within the Portland community due to the loss of state and significant federal investment due to the 20/80 cost share where the federal government covers 80% of operational costs to maintain the base.

## Emergency Management – Administration Program

Fiscal Impact: (\$66,486) General Fund / (\$66,486) Federal Funds

Agency Impact: This reduction will reduce the ability of the Office of Emergency Management to pay for day to day operational costs which cannot be charged to a federal grant. Based on federal rules, many operational costs such as rent, paper, office supplies, etc. previously charged to grants must now be charged to General Fund as they are deemed Indirect in nature. Without dedicated funding to pay for these types of costs the Office of Emergency Management will have to reduce other expenses such as travel which impacts their ability to partner with local communities in the development of planning efforts surrounding preparedness and resiliency.

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## Administration Program – Command Group

Fiscal Impact: (\$103,313) General Fund

Agency Impact: This reduction would eliminate funding for office supplies, travel, subscriptions and other necessary business needs for the office of The Adjutant General. Without funding for travel, The Adjutant General would be restricted to attend work related functions with a direct federal nexus in order for the National Guard Bureau to fund his travel. This will impact the ability of The Adjutant General to conduct travel related to his role as the Governor’s Homeland Security Advisor, which requires extensive travel to meetings and conferences throughout the nation. In all likelihood day to day operational needs would be financed with General Fund from other areas of the agency which would have the effect of reducing their budgets and impacting their operations.

## Operations Program – Operations and Maintenance

Fiscal Impact: (\$238,851) General Fund / 2 Positions & 2.00 FTE

Agency Impact: This reduction would eliminate one Facility Maintenance Specialist and one Plumber. These employees have allowed OMD to return several armories to a "normal" level of maintenance, janitorial and landscaping service. This reduction would continue a practice which dates back multiple biennia, in that the Operations program within the agency is asked to absorb a reduction in staff and still meet its mission of ensuring armories are in the best condition possible to support the Oregon National Guard. The loss of these positions will have a direct impact on facility condition and readiness, place increased workload on remaining staff, and eliminate the ability to the Operations Program to respond to critical facility emergencies.

## Operations Program – Kingsley Field Civil Engineering

Fiscal Impact: (\$119,333) General Fund / (\$676,220) Federal Funds / 4 Positions & 4.00 FTE

Agency Impact: This reduction would eliminate four positions from the Kingsley Field Civil Engineering Program. These positions maintain Automated Controls for Base HVAC Systems. The controls maintained lead to significant energy savings. Additionally, critical infrastructure to the mission are maintained through these controls. They provide critical support for snow removal operations, airfield sweeping and airfield mowing. All of these tasks are critical to the mission. Should the Civil Engineering program fail to adequately maintain the facility National Guard Bureau may choose to move the fighter training mission to another base in another state. This would have a dire effect on the economy within the Klamath Falls community due to the loss of state and significant federal investment due the 15/85 cost share where the federal government covers 85% of operational costs to maintain the base.

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## Operations Program – Portland Civil Engineering

Fiscal Impact: (\$97,076) General Fund / (\$388,304) Federal Funds / 2 Positions & 2.00 FTE

Agency Impact: This reduction would eliminate one Project Manager and one Electrician 2. Many maintenance requirements will not be completed and the deferred maintenance backlog will continue to grow. The current backlog of work orders for PANG is approximately 1,500. The backlog of work orders will grow at an uncontrollable rate if we are faced with this situation. The 142<sup>nd</sup> Fighter Wing at Portland Air National Guard Base is part of the 4 Corner Defense mission of the United States, and is responsible for patrolling the skies above Oregon, Washington, and Alaska. They respond to all forms of threats to include Russian bombers who fly into the U.S airways on training missions. Should the Civil Engineering program fail to adequately maintain the facility National Guard Bureau may choose to move this mission to another base in another state. This would have a dire effect on the economy within the Portland community due to the loss of state and significant federal investment due the 20/80 cost share where the federal government covers 80% of operational costs to maintain the base

## Administration Program – Command Group

Fiscal Impact: (\$170,162) General Fund / 1 Position & 1.00 FTE

Agency Impact: This reduction would result in the elimination of an Executive Support Specialist position currently serving as the Executive Assistant for the Director of Staff, Oregon Air National Guard. The loss of this position will impact the administrative support function for the leadership of the Oregon Air National Guard. The duties of this position also include supporting administrative needs for The Adjutant General, and the Deputy Director of State Affairs in the absence of their Executive Assistants, and that functionality would be lost by its elimination.

## Administration Program – Command Group

Fiscal Impact: (\$174,858) General Fund / 1 Position & 1.00 FTE

Agency Impact: This reduction would result in the elimination of an Executive Support Specialist position currently serving as the Executive Assistant for The Adjutant General. The loss of this position will impact the administrative support function for the leadership of the Oregon Military Department, and the Oregon National Guard. The duties of this position also include supporting administrative needs for the Deputy Director of State Affairs in the absence of their Executive Assistants, and that functionality would be lost by its elimination.

## Administration Program – Human Resources

Fiscal Impact: (\$54,425) General Fund / (\$134,222) Other Funds / 1 Position & 1.00 FTE

Agency Impact: This reduction would eliminate a Human Resource Analyst 1 position. This position performs the recruitment function for the agency which includes posting recruitments through the state's Neogov system and soon to be Workday system. The position performs other in-person recruitment actions, trains and sits with supervisors on interview panels and insures the entire hiring process has integrity. Without this position we will have to add these duties to another staff or we will have to pay another agency to perform these duties. The position is also the Affirmative Action Coordinator for the agency. This role also will need to be added to another employee's duties.

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## Emergency Management – Administration Program

Fiscal Impact: (\$279,303) General Fund / (\$279,303) Federal Funds / 3 Positions and 3.00 FTE

Agency Impact: This reduction would result in the elimination of three positions within the Emergency Management Program. One is an Office Specialist 2 position which provides office support and technical assistance to the Operations and Preparedness Section and the Oregon Seismic Safety Policy Advisory Committee. The second position is a Program Analyst 2 which serves as the Communications Officer for the division focusing efforts on ensuring statewide communications are possible in the aftermath of a disaster, and works with the Amateur Radio community. The third position is an Administrative Support Specialist 2 which provides fiscal, procurement and office support to the Mitigation and Recovery Section.

Other Funds and Federal Funds Limitation reductions to arrive at a 10% reduction of each fund type as required by ORS 291.216:

## OEM - 9-1-1 Program

Fiscal Impact: (\$11,026,320) Other Funds limitation.

Agency Impact: This reduction will negatively impact the distribution of 9-1-1 tax revenue to the Public Safety Answering Points throughout Oregon, who rely on this funding to operate their 9-1-1 call centers. A reduction of Other Funds limitation in the 9-1-1 program will negatively impact the entire 9-1-1 system and place the citizens of Oregon at risk if the 9-1-1 system is not properly supported.

## OEM - Disasters Program

Fiscal Impact: (\$27,107,275) Federal Funds limitation.

Agency Impact: This reduction will have an impact in the event of a large-scale disaster, where federal assistance from FEMA will not be able to be fully disbursed to Oregon communities.



## 10% REDUCTION OPTIONS (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Community Support – Youth Challenge Program	Reduce General Fund appropriated for Services and Supplies	\$20,561 GF / \$61,683 FF	#1 – This reduction would result in the Youth Challenge Program operating with 5.5 contracted teachers as opposed to 6 contracted teachers. This would increase the workload on the remaining contracted teachers, reduce the amount of dedicated attention a cadet could receive in the program receives from an instructor, and may result in an increase in overall contracting costs in future biennia.
Administration Program – Human Resources	Reduce General Fund appropriated for Services and Supplies	\$3,561 GF	#2 – This reduction would curtail the ability of the Human Resources staff to provide onsite technical assistance to our programs throughout the state. Assistance currently being provided by the Human Resources include training seminars, management training, investigations into complaints, participation on hiring boards, discussions about policy and procedure development etc. All of these services will be severely reduced should this reduction occur. It will also reduce our ability to participate in Collective Bargaining meetings. It will also put an increased burden on representatives from the Department of Administrative Services to speak for the Oregon Military Department during union negotiations, and they may not have all the information necessary to perform this task.

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## 10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Administration – Public Affairs	Reduce General Fund appropriated for Services and Supplies	\$19,420 GF	#3 – This reduction would put increased reliance on federal resources within the Public Affairs program. There is limited General Fund already appropriated to this program area, and it is utilized primarily to support the travel needs of the state employees currently assigned to the program. Without these resources the Public Affairs functionality of the Military Department will be materially reduced. This will impact our effectiveness in messaging critical information, taking part in interagency coordination efforts, providing timely information to elected officials and the press
Administration – Public Affairs	Eliminate one Public Affairs Specialist 2 position	\$251,903 GF	#4 – This reduction would eliminate the one full-time 100% state funded position within the Public Affairs office and would increase the reliance on federal staff and resources within the Public Affairs program. Without this position the Public Affairs functionality of the Military Department will be materially reduced as there is only one other state position within the program and it is a half time FTE. This will impact our effectiveness in messaging critical information, and taking part in interagency coordination efforts.

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## 10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Operations – Kingsley Field Civil Engineer	Reduce General Fund appropriated for Services and Supplies	\$29,167 GF \$165,279 FF	#5 – This reduction would result in a reduced capability of the Kingsley Field Air National Guard Base to pay for day to day operational maintenance costs across the facilities. These include costs for critical facilities such as the Flight Simulator, Communication Facilities, Server Rooms and Classified Vaults. Without proper funding to maintain these facilities serious mechanical, infrastructure and structural problems could lead to catastrophic conditions leading to mission failure.
Operations – Portland Civil Engineer	Reduce General Fund appropriated for Services and Supplies	\$17,432 GF \$69,728 FF	#6 – This reduction would result in a reduced capability of the Portland Air National Guard Base to pay for day to day operational maintenance costs across the facilities. Without proper funding to maintain these facilities serious mechanical, infrastructure and structural problems could lead to catastrophic conditions leading to mission failure.

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## 10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Emergency Management – Administration Program	Reduce General Fund appropriated for Services and Supplies	\$66,486 GF \$66,486 FF	#7 – This reduction will reduce the ability of the Office of Emergency Management to pay for day to day operational costs which cannot be charged to a federal grant. Based on federal rules, many operational costs such as rent, paper, office supplies, etc. previously charged to grants must now be charged to General Fund as they are deemed Indirect in nature. Without dedicated funding to pay for these types of costs the Office of Emergency Management will have to reduce other expenses such as travel which impacts their ability to partner with local communities in the development of planning efforts surrounding preparedness and resiliency.
Administration – Command Group	Reduce General Fund appropriated for Services and Supplies	\$103,313 GF	#8 – This reduction would eliminate funding for office supplies, travel, subscriptions and other necessary business needs for the office of The Adjutant General. This will impact the ability of The Adjutant General to conduct travel related to his role as the Governor’s Homeland Security Advisor, which requires extensive travel to meetings and conferences throughout the nation.

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## 10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Operations – Operations and Maintenance	Eliminate two positions within the Operations and Maintenance Program	\$238,851 GF	#9 – This reduction would eliminate one Facility Maintenance Specialist and one Plumber. These employees have allowed OMD to return several armories to a "normal" level of maintenance, janitorial and landscaping service. This reduction would continue a practice which dates back multiple biennia, in that the Operations program within the agency is asked to absorb a reduction in staff and still meet its mission of ensuring armories are in the best condition possible to support the Oregon National Guard. The loss of these positions will have a direct impact on facility condition and readiness.
Operations – Kingsley Field Civil Engineer	Eliminate four positions within the Civil Engineering Program	\$119,333 GF \$676,220 FF	#10 – This reduction would eliminate four positions from the Kingsley Field Civil Engineering Program. These positions maintain Automated Controls for Base HVAC Systems. The controls maintained lead to significant energy savings. Additionally, critical infrastructure to the mission are maintained through these controls. They provide critical support for snow removal operations, airfield sweeping and airfield mowing. All of these tasks are critical to the mission.

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## 10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Operations – Portland Civil Engineer	Eliminate two positions with the Civil Engineering Program	\$97,076 GF \$388,304 FF	#11 – This reduction would eliminate one Project Manager and one Electrician 2. Many maintenance requirements will not be completed and the deferred maintenance backlog will continue to grow. The current backlog of work orders for PANG is approximately 1,500. The backlog of work orders will grow at an uncontrollable rate if we are faced with this situation.
Administration – Command Group	Eliminate one position within Command Group	\$170,162 GF	#12 – This reduction would result in the elimination of an Executive Support Specialist position currently serving as the Executive Assistant for the Director of Staff, Oregon Air National Guard. The loss of this position will impact the administrative support function for the leadership of the Oregon Air National Guard.

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## 10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Administration – Command Group	Eliminate one position within Command Group	\$174,858 GF	#13 – This reduction would result in the elimination of an Executive Support Specialist position currently serving as the Executive Assistant for The Adjutant General. The loss of this position will impact the administrative support function for the leadership of the Oregon Military Department, and the Oregon National Guard. The duties of this position also include supporting administrative needs for the Deputy Director of State Affairs in the absence of their Executive Assistants, and that functionality would be lost by its elimination.
Administration – Human Resources	Eliminate one position within Human Resources	\$54,425 GF \$134,222 OF (CPP Revenue)	#14 – This reduction would eliminate a Human Resource Analyst 1 position. This position performs the recruitment function for the agency which includes posting recruitments through the state’s Neogov system and soon to be Workday system. The position performs other in-person recruitment actions, trains and sits with supervisors on interview panels and insures the entire hiring process has integrity. Without this position we will have to add these duties to another staff or we will have to pay another agency to perform these duties.

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## 10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Emergency Management – Administration Program	Eliminate three positions in the Administration Program	\$279,303 GF \$279,303 FF	#15 – This reduction would result in the elimination of three positions within the Emergency Management Program. One Office Specialist 2 position which provides office support and technical assistance to the Operations and Preparedness Section and the Oregon Seismic Safety Policy Advisory Committee. One Program Analyst 2 which serves as the Communications Officer for the division focusing efforts on ensuring statewide communications are possible in the aftermath of a disaster, and works with the Amateur Radio community. One Administrative Support Specialist 2 which provides fiscal, procurement and office support to the Mitigation and Recovery Section
Emergency Management Program – 9-1-1	Reduce Special Payments for distributions of 9-1-1 tax revenue to the Public Safety Answering Points throughout Oregon, who rely on this funding to operate their 9-1-1 call centers. Significant Impact.	\$11,026,320 OF (emergency communications excise tax)	#16 – This reduction would reduce the ability of OEM to transfer operational funds to Public Safety Answering Points. This reduction would negatively impact the entire 9-1-1 system and place the citizens of Oregon at risk if the 9-1-1 system is not properly supported.

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## 10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Emergency Management Program – Disasters	Reduce the ability to make disbursements from FEMA federal assistance dollars to Oregon communities in the event of disasters. Significant Impact.	\$27,107,275 FF	#17 – In an event of a large scale disaster, federal assistance from FEMA would not be able to be fully disbursed to Oregon communities thus reducing the ability of the community to recover quickly from the disaster.

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**107BF17**

**OREGON MILITARY DEPARTMENT  
2019-21 AGENCY REQUEST BUDGET: 10% REDUCTION PLAN SUMMARIZED**

Activity or Program	Describe Reduction	GF Amount Lost	OF Amount Lost	FF Amount Lost	Positions Lost
1 Community Support – Youth Challenge	Reduce General Fund appropriated for contract teacher services within the Youth Challenge Program	\$20,561		\$61,683	0.5
2 Administration – Human Resources	Reduce General Fund appropriated for Services and Supplies in the Human Resources Division of the Military Department	\$3,561		\$0	
3 Administration – Public Affairs	Reduce General Fund appropriated for Services and Supplies in the Public Affairs office of the Military Department	\$19,420		\$0	
4 Administration - Public Affairs	Eliminate one Public Affairs Specialist 2	\$251,903		\$0	1
5 Operations – Kingsley Field CE	Reduce General Fund appropriated for Services and Supplies at the Kingsley Field Air National Guard Base	\$29,167		\$165,279	
6 Operations – PANG CE	Reduce General Fund appropriated for Services and Supplies at the Portland Air National Guard Base	\$17,432		\$69,728	
7 Emergency Management – Administration	Reduce General Fund appropriated for Services and Supplies in the Administration Program of the Emergency Management Division	\$66,486		\$66,486	
8 Administration – Command Group	Reduce General Fund appropriated for Services and Supplies in Command Group	\$103,313		\$0	
9 Operations – Operations and Maintenance	Eliminate two positions within the Operations and Maintenance Program	\$238,851		\$0	2
10 Operations – Kingsley Field CE 1	Eliminate four positions from the CE Program	\$119,333		\$676,220	4
11 Operations – PANG CE	Eliminate two positions and S&S from the CE Program	\$97,076		\$388,304	2
12 Administration – Command Group	Eliminate one Executive Support Specialist 2	\$170,162		\$0	1
13 Administration - Command Group	Eliminate one Executive Support Specialist 2	\$174,858		\$0	1
14 Administration – Human Resources 2	Eliminate one position within the Human Resources Program	\$54,425	\$134,222	(\$134,222)	1
15 Emergency Management – Administration	Eliminate three positions with the Emergency Management Program	\$279,303		\$279,303	3
<b>TOTAL 10% REDUCTION TO CURRENT SERVICE LEVEL BUDGET</b>		<b>\$1,645,851</b>	<b>\$134,222</b>	<b>\$1,707,003</b>	<b>16</b>

1 Pos 0806034 added to KF-CE Reduction

2 Reflects an Other Funds Reduction due to lost CPP

2019-21 CURRENT SERVICE LEVEL	\$28,098,484	\$111,705,471	\$288,142,779
LESS DEBT SERVICE (EXCLUDED FROM CUTS)	(\$11,639,970)	(\$100,050)	\$0
REVISED 19-21 CURRENT SERVICE LEVEL SUBJECT TO CUTS	\$16,458,514	\$111,605,421	\$288,142,779
10% CUT REQUIREMENT	\$1,645,851	\$11,160,542	\$28,814,278
<b>DELTA REMAINING (PLUG FOR OTHER FUNDS, FEDERAL FUNDS CUT)</b>	<b>\$0</b>	<b>\$11,026,320</b>	<b>\$27,107,275</b>
		9-1-1 OF	OEM FF

Agency Request

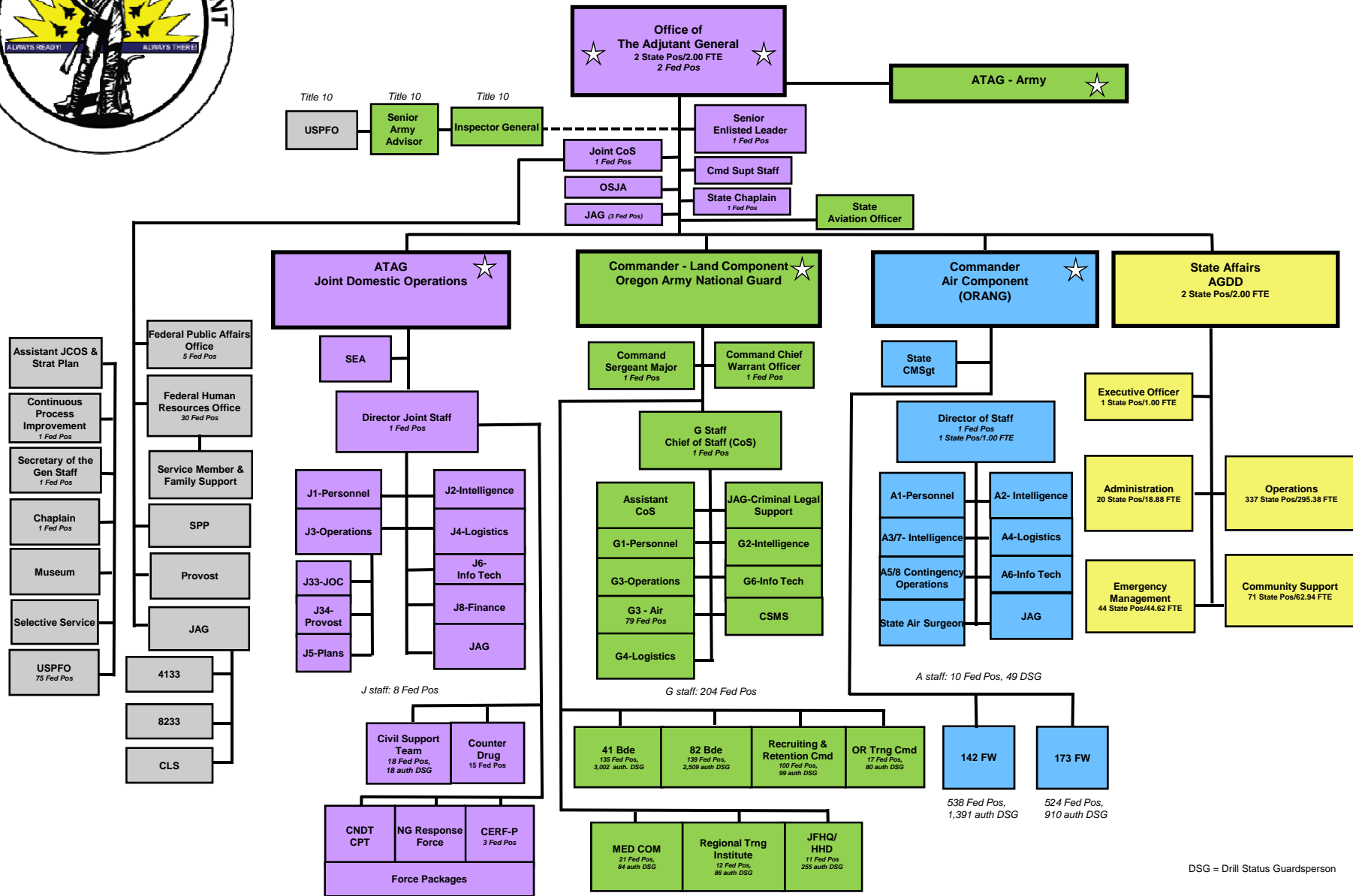
Governor's Budget

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# BUDGET NARRATIVE

## Oregon Military Department Organizational Chart 2017-19 Biennium



DSG = Drill Status Guardsperson

X Agency Request

\_\_\_\_\_ Governor's Budget

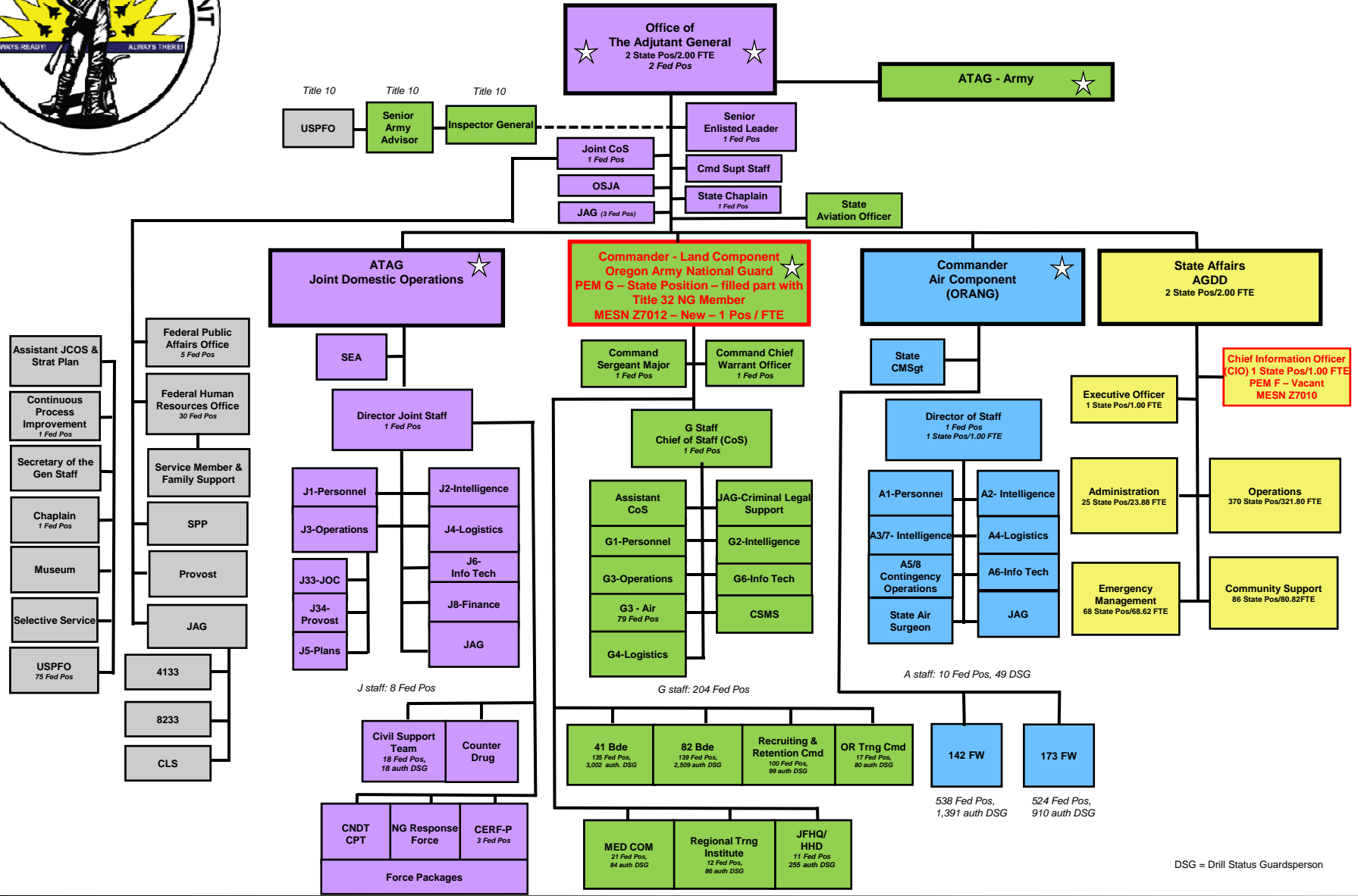
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# BUDGET NARRATIVE

## Oregon Military Department Organizational Chart 2019-21 Biennium



DSG = Drill Status Guardsperson

X Agency Request

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<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Audit</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>001-00-00-00000</b>	<b>Administration</b>						
	General Fund	4,068,297	5,354,977	5,426,963	8,311,713	-	-
	Other Funds	1,777,428	2,364,950	2,426,559	3,098,440	-	-
	All Funds	5,845,725	7,719,927	7,853,522	11,410,153	-	-
<b>002-00-00-00000</b>	<b>Operations</b>						
	General Fund	9,416,881	6,901,560	7,162,718	20,753,759	-	-
	Other Funds	3,289,040	4,413,963	4,520,012	5,012,166	-	-
	Federal Funds	77,941,911	86,560,079	104,221,740	110,580,827	-	-
	All Funds	90,647,832	97,875,602	115,904,470	136,346,752	-	-
<b>003-00-00-00000</b>	<b>Office of Emergency Management</b>						
	General Fund	2,013,808	2,156,544	3,793,517	14,056,205	-	-
	Other Funds	89,219,995	96,511,997	96,680,471	100,952,465	-	-
	Federal Funds	43,137,093	169,347,449	169,517,856	172,819,706	-	-
	All Funds	134,370,896	268,015,990	269,991,844	287,828,376	-	-
<b>004-00-00-00000</b>	<b>Community Support</b>						
	General Fund	197,383	197,358	197,358	705,613	-	-
	Other Funds	4,893,310	3,010,201	8,533,751	4,116,380	-	-
	Federal Funds	9,333,865	10,960,535	11,287,637	14,785,081	-	-
	All Funds	14,424,558	14,168,094	20,018,746	19,607,074	-	-

<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Audit</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>087-00-00-00000</b>	<b>Capital Debt Service and Related costs</b>						
	General Fund	9,531,687	9,997,675	9,997,675	12,173,498	-	-
	Other Funds	189,160	550,790	550,790	403,050	-	-
	All Funds	9,720,847	10,548,465	10,548,465	12,576,548	-	-
<b>088-00-00-00000</b>	<b>Capital Improvements</b>						
	General Fund	250,000	1,000,000	1,000,000	-	-	-
	Other Funds	194,377	-	-	-	-	-
	Federal Funds	2,265,053	4,946,561	4,946,561	5,133,694	-	-
	All Funds	2,709,430	5,946,561	5,946,561	5,133,694	-	-
<b>089-00-00-00000</b>	<b>Capital Construction</b>						
	Other Funds	24,039,244	13,534,756	13,534,756	19,927,000	-	-
	Federal Funds	24,289,251	-	6,125,000	6,200,000	-	-
	All Funds	48,328,495	13,534,756	19,659,756	26,127,000	-	-
<b>TOTAL AGENCY</b>							
	General Fund	25,478,056	25,608,114	27,578,231	56,000,788	-	-
	Other Funds	123,602,554	120,386,657	126,246,339	133,509,501	-	-
	Federal Funds	156,967,173	271,814,624	296,098,794	309,519,308	-	-
	All Funds	306,047,783	417,809,395	449,923,364	499,029,597	-	-

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT 2019-2021 BIENNIAL BUDGET REVENUE FORECAST NARRATIVE

**Source of Revenues** - The Oregon Military Department receives Other Funds and Federal Fund revenues from a variety of sources. The funds are received from the following sources and used for the purposes indicated:

### **Other Funds Revenue:**

**Beginning Balance** - The beginning balance represents the agency projected Other Fund carryover.

**Centralized Personnel Plan** - The Centralized Personnel Plan allocates the salaries of accounting, personnel, and procurement staff that support multiple programs to each program proportionate to the workload generated by the program. Centralized Personnel Plan allocation assessments are budgeted as transfers from federally funded programs.

**Facility Rental Fees** - The Military Department rents facilities to a variety of users such as community groups, social clubs, charities, businesses, individuals and other local, state, and federal governmental agencies. Rental purposes include charity fund-raisers, civic events, dances, concerts, vendor shows, weddings, overnight accommodations, sports events, and training. Rental revenues from state supported facilities are used to operate and maintain state facilities.

**Sales of Land and Buildings** - The Military Department occasionally disposes of land and buildings. The revenue generated from the sales of these properties is used as state matching funds for federally funded construction projects requiring a state match.

**Interest** - The Military Department maintains a Construction Account with the State Treasury which earns interest on deposits. The interest revenues are used as state matching funds for federally funded construction projects requiring a state match.

**Community Partnership Agreements** - Occasionally communities contribute funds to the Military Department on construction projects. These partnerships provide communities with usable space such as classrooms and conference or community centers. They diversify and enhance the military facility.

**Certificates of Participation/ Article XI-Q general obligation bonds** - The Military Department funded a portion of major construction projects through Certificates of Participation during the 1997-99, 1999-2001, 2003-05, 2007-09 and 2009-11 biennia. The agency switched to Article XI-Q bonds in 2011, which have been

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# BUDGET NARRATIVE

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used for construction projects since the 2011-13 biennium. Policy Packages 490, 491 and 492 request \$19,927,000 in XI-Q bond funding to construct or alter Oregon Army National Guard facilities.

Average Daily Membership (ADM) School Support - The Youth Challenge Program receives ADM Other Funds revenue through the Bend-LaPine School District. The revenue is based on the number of students enrolled in the Youth Challenge Program. The funds are used to support operation of the program.

Miscellaneous - Revenues received from sources such as vending machines, coin-operated telephones, and recycling programs. The revenues are primarily used to operate and maintain state facilities.

9-1-1 Tax - Other funds received from the Department of Revenue from an excise tax of .75 per month per consumer who has telecommunications service or interconnected Voice over Internet Protocol service with access to the emergency communications system. Prepaid wireless telecommunications services are taxes at \$.75 per retail transaction.

Federal Revenues as Other Funds – The Military Department receives federal funds into other funds from federal agencies renting state-owned facilities.

Transfers (Centralized Personnel Plan) - Agency internal Centralized Personnel Plan allocation assessments are budgeted as transfers to the Administration Program from federally funded programs.

Transfers (Interagency) – Interagency transfers are received from other state agencies. The majority is comprised of 9-1-1 excise tax revenue collected by the Department of Revenue and transferred to OMD on a quarterly basis. OMD also receives National School Breakfast and Lunch funds transferred from the Oregon Department of Education to support the 24/7 operations at the Oregon Youth Challenge Program. Also, pilot registration fees transferred from the Department of Aviation and are used to support the air search and rescue (SAR) program within the Office of Emergency Management.

## **Lottery Funds Revenue:**

No Lottery Funds have been requested or received since the 1995-97 biennium, when they funded a portion of three capital construction projects.

## **Federal Funds Revenue:**

Federal Fund revenues are received through National Guard Bureau Federal/State Cooperative Agreements and the United States Office of Homeland Security. Funds must be expended in accordance with provisions of the agreements. Sixteen Federal/State Cooperative Agreements are projected to be in effect for the 2019-2021 biennium.

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The Federal/State cooperative agreements are listed below:

**Master Cooperative Agreement – Includes the following appendices (agreements):**

- Army National Guard Facilities Program - Provides federal funds for operation, maintenance, and related personnel costs for Oregon Army National Guard training and logistical facilities. The state matching share depends upon the type of facility and ranges from 0%-50%.
- Army National Environmental Resources Management - Manages Oregon Army National Guard facilities environmental issues. The program focuses on three management programs: Environmental Compliance, Integrated Training Area Management, and Land Use Planning. The agreement is 100% federally funded.
- Army National Guard Security Guard Activities – Provides contracted armed gate guards at eight Oregon Army National Guard facilities. The agreement is 100% federally funded.
- Electronic Security Systems Agreement - Provides electronic security for Oregon Army National Guard facilities that store weapons. The agreement is 100% federally funded.
- Army National Guard Sustainable Range Program – Maintains and repairs Army National Guard ranges equipped with Automated Target Systems. The agreement is 100% federally funded.
- Army National Guard Anti-Terrorism Program Manager – Funds one state position to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism. This agreement is 100% federally funded.
- Army National Guard Emergency Management Program Coordinator Activities - Funds one state position to implement, integrate and sustain an emergency management program within the Oregon Army National Guard. It develops and maintains all hazard/all threat emergency response plans for all Army National Guard facilities across the state.
- Air Force Facilities Operations and Maintenance Agreements - Provides federal funds for operation, maintenance and related personnel costs for Oregon Air National Guard installations. The Portland Air Base agreement requires a 20% state matching share. The Kingsley Field (Klamath Falls) agreement requires a 15% state matching share. The Camp Rilea Air Station agreement requires a 25% state matching share.

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- Air National Guard Environmental Program - Monitors and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facility. The agreement at Portland Air Base requires a 20% state matching share, while the agreement at Kingsley Field (Klamath Falls) requires a 15% state matching share.
- Fire and Security Agreements - Provides support for the Portland Air Base and Kingsley Field fire fighters and security police. In addition, a security agreement exists for providing security guards for Oregon Army National Guard facilities located at Camp Rilea, Camp Withycombe, Camp Biak, Salem Army Air Support Facility, and Pendleton Limited Army Air Support Facility. The Air and Army National Guard Security agreements are 100% federally funded. However, the Air National Guard Fire Protection Agreement changed in Federal Fiscal Year 2012 (and implemented in Federal Fiscal Year 2014) so that the state must pay for the excess of actual pay versus a federal cap or grandfathered amount. There is no fixed state funding percentage; rather, the state costs are calculated on an employee-by-employee basis and shifted to state costs as they occur.
- Distributed Learning Agreement - Provides video teleconferencing, video programming, computer based training, web based training, interactive audio, interactive video, electronic mail, and electronic network system to soldiers and their communities. The agreement is 100% federally funded.

## Other Cooperative Agreements

Full Time Dining Facility Operations – Operates dining activities at Camp Rilea in Warrenton, Oregon. The agreement is supported with Other and Federal Funds from users of the camp.

Youth Challenge Program – Operates as an alternative high school for at-risk youth between 16-18 years old. This agreement requires a minimum of a 25% state match.

STARBASE Program – Provides hands-on Science, Technology, Engineering and Math (STEM) education for elementary students at the Portland and Kingsley Field Air National Guard bases. This agreement is 100% federally funded.

Construction Agreements - Provides federal funding for construction of state facilities utilized by the Army National Guard. Federal funding varies from approximately 65% to 90% depending on the type of facility constructed. The state must provide the balance of funding for the project.

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# BUDGET NARRATIVE

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## FEMA grants

**Emergency Management Performance Grant** funds may be used for necessary and essential expenses involved in the development, maintenance, and improvement of state and local emergency management programs. The grant is designed to give states more flexibility in deciding how to best use federal dollars to meet state specific needs. Local jurisdictions (32 counties, 5 cities) also receive grant funding and are required to provide a 50% cash match to participate in the program.

**Homeland Security Grant Program** –This program, funded by the U.S. Department of Homeland Security, includes pass-through funding to local jurisdictions who participate in the Homeland Security Exercise and Evaluation Program. This money also includes funding to support Citizens Corps and Community Emergency Response Team (CERT) programs and the Buffer Zone Protection Program. The Program also makes money available to the Portland Regional Area under the Urban Area Security Initiative Program. Regional agencies in Portland and the surrounding counties work together on projects and investments designed to improve the area’s preparedness for a domestic preparedness event. These funds serve a dual purpose in that most projects also have a benefit in the area of natural hazards preparedness.

**FEMA Public Assistance and Hazard Mitigation Grant Programs.** The Public Assistance Program pays for the repair/restoration of damaged public infrastructure in the event that the President declares a Major Disaster/Emergency. The Hazard Mitigation Grant Program pays for mitigation efforts after a Presidential declaration by providing 20% of all overall FEMA recovery costs to the State for mitigation projects. The majority of this funding is pass-through Federal Funding. Because this funding is unknown in advance of a disaster, OEM carries ample limitation as part of its budget so that funding is not slowed in the event of a Presidential disaster declaration.

**FEMA Pre-Disaster Mitigation Grants and Flood Mitigation Assistance Grants.** These funds are made available to the state and its local jurisdictions for natural hazard planning and project implementation. The funds are appropriated on a yearly basis, and vary from year to year. The PDM grant program is a nationally competitive grant program, while the Flood Mitigation Assistance program is a formula driven program. Oregon has been quite successful in acquiring PDM grants for local projects and the State’s overall natural hazard mitigation planning effort. Flood Mitigation Assistance grants are targeted toward repetitive flood loss properties that are insured under the National Floodplain Insurance Program.

## **Basis for 2019-2021 biennium estimates:**

Other Fund revenue estimates are based on historical trends with adjustments for projected changes.

Federal Fund revenue estimates are based on forecasts of future funding levels provided by the National Guard Bureau and US Department of Homeland Security.

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**Proposed changes in revenue sources or fees** - None.

**Proposals for new legislation** - None.

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY**

Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal Revenues as Other Funds	Oth	0355	597,275	376,200	376,200	600,000		
Charges for Services (OMD tenants)	Oth	0410	359,627	-	-	360,000		
Charges for Services (ADM Revenue)	Oth	0410	2,152,453	2,132,680	2,213,401	2,973,208		
Charges for Services (Wildfire Rev from	Oth	0410	2,435,125	-	5,442,829	-		
Fines and Forfeitures	Oth	0505	152	-	-	-		
Facility Rental Fees	Oth	0510	2,633,586	3,009,720	3,009,720	3,136,538		
General Fund Obligation Bonds	Oth	0555	-	17,323,000	17,323,000	20,230,000		
Dedicated Fund Obligation Bonds	Oth	0560	29,766,769	-	-	-		
Interest Income	Oth	0605	219,039	36,832	36,832	110,679		
Sales Income	Oth	0705	5,103,156	101,571	101,571	110,786		
Donations	Oth	0905	1,051,416	-	-	-		
Grants (Non-Federal)	Oth	0910	6,500	-	-	-		
Other Revenues	Oth	0975	113,964	2,158,000	2,158,000	38,708		
Transfers - Intrafund	Oth	1010	24,506,177	353,069	353,069	387,406		
Transfers-Centralized Personnel Plan	Oth	1020	1,270,444	1,595,000	1,595,000	2,497,000		

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY**

Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
Transfer In- Indirect Cost (OEM)\	Oth	1020	-	-	-	400,000		
Transfer In Other	Oth	1050	16,134,360	22,215	22,215	-		
Transfer from General Fund	Oth	1060	100,000	-	-	1,000,000		
Transfer from Aviation, Dept of	Oth	1109	70,000	75,000	75,000	75,000		
Transfer from Revenue, Dept of	Oth	1150	84,879,649	84,127,000	84,127,000	92,235,386		
Transfer from Education, Dept of	Oth	1581	452,914	413,798	413,798	582,141		
Transfer Out- Intrafund	Oth	2010	(24,506,101)	(353,069)	(353,069)	(387,406)		
Transfer Out- Centralized Personnel Plan	Oth	2020	(23,819)	(29,197)	(29,197)	(47,033)		
Transfer to Other	Oth	2050	(23,340,318)	-	-	-		
Transfer to OR State Police	Oth	2257	-	(125,573)	(125,573)	-		
Subtotal - Other Funds			123,982,368	111,216,246	116,739,796	124,302,413	-	-

Refunding Bonds	Oth-NL	0575	60,623	-	-	-		
Total - Nonlimited Other Funds	Oth-NL		60,623	-	-	-	-	-

Subtotal - Other Funds and NL			124,042,991	111,216,246	116,739,796	124,302,413	-	-
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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY**

Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal/State Agreements:								
Federal Funds Revenue	Fed	0995	156,213,874	273,380,427	297,664,597	312,369,275		
Transfer In - Intrafund	Fed	1010	6,090	-	-	-		
Transfer Out - Intrafund	Fed	2010	(6,166)	-	-	-		
Transfers-Centralized Personnel Plan	Fed	2020	(1,246,625)	(1,565,803)	(1,565,803)	(2,449,967)		
Transfer-Out-Indirect Cost (OEM)	Fed	2020	-	-	-	(400,000)		
<b>Subtotal - Federal Funds</b>	<b>Fed</b>		<b>154,967,173</b>	<b>271,814,624</b>	<b>296,098,794</b>	<b>309,519,308</b>	<b>-</b>	<b>-</b>

<b>Total - Other Funds and Federal Funds</b>			<b>279,010,164</b>	<b>383,030,870</b>	<b>412,838,590</b>	<b>433,821,721</b>	<b>-</b>	<b>-</b>
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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2019-21 Biennium**

**Agency Number: 24800**

**Cross Reference Number: 24800-000-00-00-00000**

<b>Source</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Audit</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Federal Revenues	597,275	376,200	376,200	600,000	-	-
Charges for Services	4,947,205	2,132,680	7,656,230	3,333,208	-	-
Fines and Forfeitures	152	-	-	-	-	-
Rents and Royalties	2,633,586	3,009,720	3,009,720	3,136,538	-	-
General Fund Obligation Bonds	-	17,323,000	17,323,000	20,230,000	-	-
Dedicated Fund Oblig Bonds	29,766,769	-	-	-	-	-
Interest Income	219,039	36,832	36,832	110,679	-	-
Sales Income	5,103,156	101,571	101,571	110,786	-	-
Donations	1,051,416	-	-	-	-	-
Grants (Non-Fed)	6,500	-	-	-	-	-
Other Revenues	113,964	2,158,000	2,158,000	38,708	-	-
Transfer In - Intrafund	24,506,177	353,069	353,069	387,406	-	-
Transfer In - Indirect Cost	1,270,444	1,595,000	1,595,000	2,897,000	-	-
Transfer In Other	16,134,360	22,215	22,215	-	-	-
Transfer from General Fund	100,000	-	-	1,000,000	-	-
Tsfr From Aviation, Dept of	70,000	75,000	75,000	75,000	-	-
Tsfr From Revenue, Dept of	84,879,649	84,127,000	84,127,000	92,235,386	-	-
Tsfr From Education, Dept of	452,914	413,798	413,798	582,141	-	-
Transfer Out - Intrafund	(24,506,101)	(353,069)	(353,069)	(387,406)	-	-
Transfer Out - Indirect Cost	(23,819)	(29,197)	(29,197)	(47,033)	-	-
Transfer to Other	(23,340,318)	-	-	-	-	-
Tsfr To Police, Dept of State	-	(125,573)	(125,573)	-	-	-
<b>Total Other Funds</b>	<b>\$123,982,368</b>	<b>\$111,216,246</b>	<b>\$116,739,796</b>	<b>\$124,302,413</b>	<b>-</b>	<b>-</b>

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\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2019-21 Biennium**

**Agency Number: 24800**

**Cross Reference Number: 24800-000-00-00-00000**

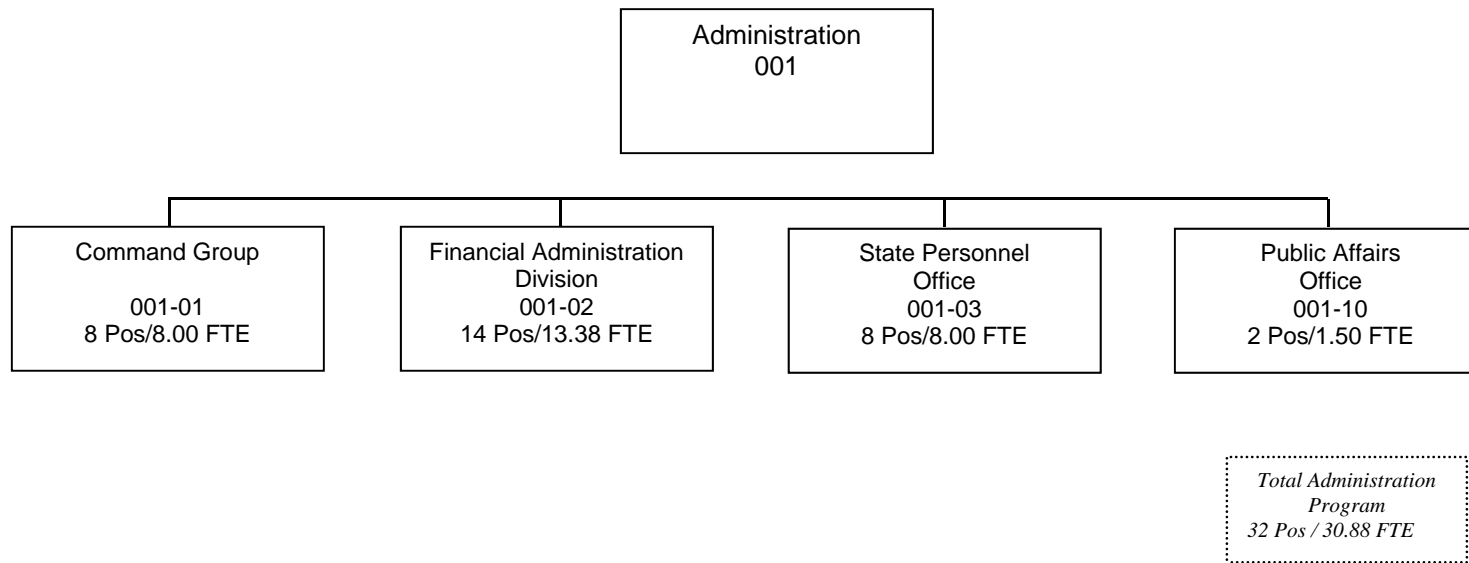
<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Federal Funds</b>						
Federal Funds	156,213,874	273,380,427	297,664,597	312,369,275	-	-
Transfer In - Intrafund	6,090	-	-	-	-	-
Transfer Out - Intrafund	(6,166)	-	-	-	-	-
Transfer Out - Indirect Cost	(1,246,625)	(1,565,803)	(1,565,803)	(2,849,967)	-	-
<b>Total Federal Funds</b>	<b>\$154,967,173</b>	<b>\$271,814,624</b>	<b>\$296,098,794</b>	<b>\$309,519,308</b>	-	-
<b>Nonlimited Other Funds</b>						
Refunding Bonds	60,623	-	-	-	-	-
<b>Total Nonlimited Other Funds</b>	<b>\$60,623</b>	-	-	-	-	-

BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT

Administration Program  
2019-2021 Organization Chart

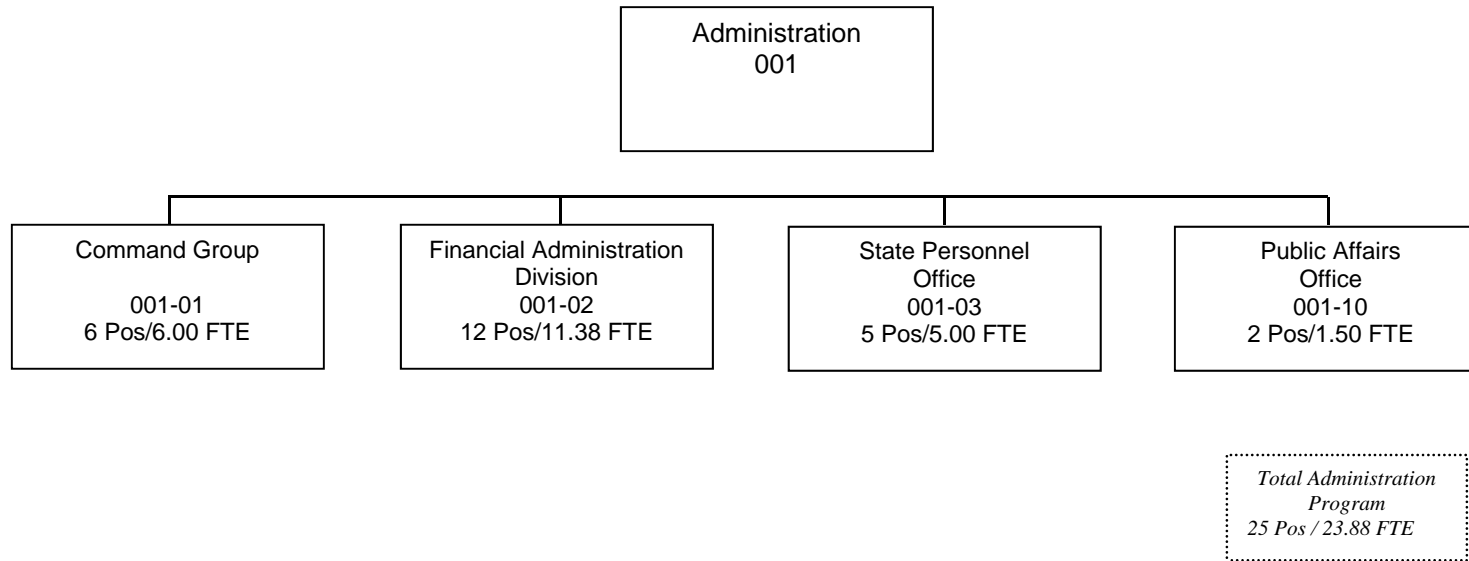


BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT

Administration Program  
2017-2019 Organization Chart



# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT ADMINISTRATION PROGRAM

The Administration Program provides senior-level leadership and support for the command, control, and administration of the Oregon Military Department, Oregon National Guard and the Office of Emergency Management. The program supports just over 2,500 state and federal full-time Oregon Military Department and Oregon National Guard employees, commands over 7,800 soldiers and airmen, and provides oversight of over \$4 billion in facilities and equipment.

There are six major programs within the Administration Program:

Command Group - The Command Group consists of The Adjutant General, the Joint Force Headquarters, including the Assistant Adjutants General for the Air Guard Component and the Army Guard Component, and the Deputy Director for State Affairs Component and the Oregon Civil Defense Force. The purpose of the Command Group is to administer all components of the Oregon Military Department, Oregon National Guard and the Office of Emergency Management. Base budget funding supports six positions and provides services and supplies for operations.

Financial Administration Division - The Financial Administration Division provides fiscal management and oversight of the agency's state and federal budgets. The division develops, monitors, and enforces agency fiscal and internal control systems, coordinates and prepares agency budgets, accounts for agency state and federal funds, performs payroll functions for the agency's state employees and the National Guard when called to state service, and accounts for agency property. The division also coordinates grants, federal/state cooperative agreements, public procurements, and other agreements. The division is also responsible for annual financial reporting, audit services, and policy development. Base budget funding supports 12 positions and provides services and supplies for operations.

State Personnel Office - The State Personnel Office is responsible for human resource management and labor relations activities for state employees of the Oregon Military Department. The Department has 478 authorized State positions in the Base Budget. The State Personnel Office provides technical assistance to Oregon Military Department managers, supervisors, and bargaining unit employees to maintain a high performance work force in support of the Oregon National Guard and Oregon's Office of Emergency Management. The office reviews actions of managers and supervisors to ensure compliance with personnel rules and collective bargaining agreements. The State Personnel Office also determines and recommends actions in disciplinary matters, grievance resolutions, and other personnel matters. Base budget funding supports five positions and provides services and supplies for operations.

Public Affairs - The Public Affairs Office is responsible for disseminating information to the public concerning activities of the Oregon National Guard, responding to requests for information from the public and private sector, and providing information to active and retired members of the Oregon

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# BUDGET NARRATIVE

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National Guard. The program also prepares and distributes an agency newsletter, prepares video productions, and provides public relations support for the Oregon Military Department.

Public and command information projects include a monthly newsletter with a circulation of approximately 10,500 current and retired Oregon National Guard members, and federal and state agencies. Annual reports are produced for the executive branch of state government. These reports outline activities, provide information used in planning agency activities, and are a source of historical information for the agency. The Public Affairs Program produces all agency videos. The program produces informational videos on Oregon National Guard activities, news release videos, and safety videos. Base budget funding supports two positions and provides services and supplies for operations.

Emergency Financial Assistance Program – The Emergency Financial Assistance Program provides hardship grants and loans to National Guard members and their families. The program began in the 2005-07 biennium and continues with periodic General Fund contributions from the Legislature as well as charitable check-off revenues from Oregon personal income tax returns. The fund has helped over 1,000 individuals with various personal bills; housing, medical care, emergency repairs, transportation, etc.

## Expected Results of the 2019–2021 Budget:

The Administration Program will provide continued agency leadership, management, and administration of the Oregon Military Department, the Oregon National Guard and the Office of Emergency Management.

Administration Program objectives and expected results support the agency’s performance measures.

The Military Department is submitting seven policy packages in the Administration Program to assist with federal cash flow issues (Policy Package 101), establish new personnel in the Human Resources Office (Policy Package 102), create and fund shift positions within the Financial Administration Division (Policy Package 103), establish a new Principal Executive Manager G position to oversee the Oregon Army National Guard (Policy Package 104) fund shift an existing Human Resource Analyst 3 (Policy Package 105), and establish a new Principal Executive Manager F to serve as the agency Chief Information Officer (Policy Package 106).

## Respond to State Emergencies:

The Command Group provides command and control of Oregon National Guard resources during response to state emergencies. The Financial Administration Division coordinates financial agreements between agencies and vendors, and administers systems for recording personnel and equipment resources mobilized in fire suppression support and other support in response to state emergencies. The Financial Administration Division is also responsible for compensation of personnel resources and the coordination of reimbursements to the federal government regarding military

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# BUDGET NARRATIVE

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equipment mobilized in response to state emergencies. The Public Affairs Office is responsible for disseminating information to the public concerning activities of the agency and its response to state emergencies.

## Revenue Sources:

Command Group – The Command Group is 100% General Fund with the exception of one Operations and Policy Analyst 4 position which is 100% Other Funds.

Financial Administration Division – The Financial Administration Division receives Other Fund transfers through an agency internal Centralized Personnel Plan. The plan allocates salaries of employees supporting multiple programs based on the amount of support provided to each program. Services and Supplies (training, travel, office machines, office supplies, contracts, etc.) are reliant on General Fund, as the federal government will not pay for Services and Supplies.

State Personnel Office – The State Personnel Office receives Other Fund transfers through the agency internal Centralized Personnel Plan. The plan allocates salaries of employees supporting multiple programs based on the amount of support provided to each program. Services and Supplies are reliant on General Fund, as the federal government will not pay for Services and Supplies.

Reintegration Program – The Reintegration Program had General Fund support until the 2017-19 biennium. It is now funded 100% by the Federal government.

Emergency Financial Assistance Program – The Emergency Financial Assistance Program receives Other Fund charitable check-off revenues from personal income tax returns from the Department of Revenue. It also periodically receives General Fund which is transferred into the Other Funds account at the State Treasury.

Public Affairs - The Public Affairs Program is General Fund for one full-time position and Services and Supplies and Other Funds for a part-time position.

## Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2019-21 biennium) – \$130,826 General Fund, \$80,723 Other Funds.

031 - Inflation on Services and Supplies, adjustments for State Government Service charges – (\$457,909) General Fund, \$25,642 Other Funds.

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# BUDGET NARRATIVE

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## Policy Packages:

101 – Cash Flow Appropriation - \$2,000,000 General Fund.

102 – New Human Resource Positions - \$188,901 General Fund, \$370,783 Other Funds, three new positions.

103 – Financial Administration Division Positions - \$187,523 General Fund, \$166,075 Other Funds, two positions.

104 – Army National Guard Position - \$295,704 General Fund, one position.

105 – Fund Shift Human Resource Position - \$75,576 General Fund, (\$75,576) Other Funds.

106 – Chief Information Officer Position - \$295,704 General Fund, one position.

Proposed New Laws - None.

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## OREGON MILITARY DEPARTMENT ADMINISTRATION PROGRAM ESSENTIAL PACKAGES

1. **Purpose** - Essential Packages adjust the base budget to reflect the agency's 2019-21 current service level requirements.
2. **How Achieved** – The following Essential Packages adjust the Administration Program's base budget to reflect 2019-21 current service level requirements:  
  
010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2019-21 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund \$130,826 and Other Funds \$80,723.  
  
031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2019-21 changes. The package decreases General Fund (\$457,909) and increases Other Funds \$25,642.
3. **Staffing Impact** - None.
4. **Revenue Source** - General Fund is decreased (\$327,083) and Other Funds is increased \$106,365.

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	130,826	-	-	-	-	-	130,826
Charges for Services	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$130,826</b>	-	-	-	-	-	<b>\$130,826</b>
<b>Personal Services</b>							
All Other Differential	2,657	-	-	-	-	-	2,657
Public Employees' Retire Cont	451	-	-	-	-	-	451
Pension Obligation Bond	11,016	-	7,353	-	-	-	18,369
Social Security Taxes	203	-	-	-	-	-	203
Unemployment Assessments	395	-	3,020	-	-	-	3,415
Mass Transit Tax	1,296	-	844	-	-	-	2,140
Vacancy Savings	114,808	-	69,506	-	-	-	184,314
<b>Total Personal Services</b>	<b>\$130,826</b>	-	<b>\$80,723</b>	-	-	-	<b>\$211,549</b>
<b>Total Expenditures</b>							
Total Expenditures	130,826	-	80,723	-	-	-	211,549
<b>Total Expenditures</b>	<b>\$130,826</b>	-	<b>\$80,723</b>	-	-	-	<b>\$211,549</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(80,723)	-	-	-	(80,723)
<b>Total Ending Balance</b>	-	-	<b>(\$80,723)</b>	-	-	-	<b>(\$80,723)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(457,909)	-	-	-	-	-	(457,909)
<b>Total Revenues</b>	<b>(\$457,909)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$457,909)</b>
<b>Services &amp; Supplies</b>							
Instate Travel	287	-	373	-	-	-	660
Out of State Travel	828	-	79	-	-	-	907
Employee Training	178	-	653	-	-	-	831
Office Expenses	1,099	-	812	-	-	-	1,911
Telecommunications	2,071	-	156	-	-	-	2,227
State Gov. Service Charges	(466,733)	-	12,925	-	-	-	(453,808)
Data Processing	516	-	875	-	-	-	1,391
Publicity and Publications	425	-	86	-	-	-	511
Professional Services	20	-	8	-	-	-	28
Attorney General	1,672	-	-	-	-	-	1,672
Employee Recruitment and Develop	146	-	77	-	-	-	223
Dues and Subscriptions	345	-	22	-	-	-	367
Facilities Maintenance	7	-	-	-	-	-	7
Food and Kitchen Supplies	187	-	88	-	-	-	275
Agency Program Related S and S	82	-	110	-	-	-	192
Other Services and Supplies	847	-	1,135	-	-	-	1,982
Expendable Prop 250 - 5000	55	-	1,127	-	-	-	1,182
IT Expendable Property	59	-	343	-	-	-	402
<b>Total Services &amp; Supplies</b>	<b>(\$457,909)</b>	<b>-</b>	<b>\$18,869</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$439,040)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Military Dept, Oregon  
Pkg: 031 - Standard Inflation

Cross Reference Name: Administration  
Cross Reference Number: 24800-001-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Special Payments</b>							
Dist to Individuals	-	-	6,773	-	-	-	6,773
<b>Total Special Payments</b>	<b>-</b>	<b>-</b>	<b>\$6,773</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$6,773</b>
<b>Total Expenditures</b>							
Total Expenditures	(457,909)	-	25,642	-	-	-	(432,267)
<b>Total Expenditures</b>	<b>(\$457,909)</b>	<b>-</b>	<b>\$25,642</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$432,267)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(25,642)	-	-	-	(25,642)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$25,642)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$25,642)</b>

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
ADMINISTRATION PROGRAM  
POLICY PACKAGE 101  
CASH FLOW APPROPRIATION  
PRIORITY 3

**1. Purpose**— This Policy Package requests the establishment of a General Fund special purpose appropriation of \$2 million to assist the Oregon Military Department (OMD) in dealing with cash flow issues arising from the processing time associated with billing the federal government for costs incurred by the state to manage Master Cooperative Agreements with the National Guard Bureau. This appropriation would also help facilitate costs associated with the mobilization of the Oregon National Guard to State Active Duty status to support wildfire suppression actions across the state. This special purpose appropriation would only be utilized in two specific scenarios:

- a. First, when non-federal cash levels are nearing a terminal point, degrading OMD’s ability to meet cost obligations and impacting our operational tempo, and/or impacting businesses who enter into agreements with the Military Department to provide goods or services.
- b. Second, when the Governor calls the Oregon National Guard to support the Oregon Department of Forestry in wildland fire suppression actions across the state.

It is intent of the Military Department to ensure this appropriation is fully reimbursed prior to the point when General Fund appropriations are de-obligated by the Department of Administrative Services. To accomplish this objective the Military Department will work closely with the Chief Financial Office and the Legislative Fiscal Office on the development of rules and requirements prior to accessing these funds.

The first scenario relates to the Oregon Military Department’s management of 15 Master Cooperative Agreement Appendices from the National Guard Bureau with a validated value of \$53,484,431 federal funds in Federal Fiscal Year 2017. These cooperative agreements act as the primary federal funding source for Army and Air National Guard operations within the state of Oregon, and each comes with a unique cost share requirement ranging from 50% Federal Funds / 50% Non- Federal Match, to 85% Federal Funds / 15% Non-Federal Match, to 100% Federal Funds. The one commonality among all 15 appendices is they each operate on a reimbursable basis, meaning the Military Department’s state funds must initially cover the cost of an expense and then wait to be reimbursed through a complex billing process which is mandated by National Guard Bureau. This process is standardized across the nation and states have no ability to influence or demand changes.

On average the federal government is taking over 33 days to process reimbursement requests, which range in value from as little as a few hundred dollars to several valued at over half a million dollars. In several instances the federal government has taken over 85 days, and in a few instances over 114 days, to reimburse the Military Department for costs incurred. At any point in time the Military Department will have as many as 56 reimbursement requests pending with National Guard Bureau, with a reimbursable value of over \$4.3 million. The costs being billed include but are not limited to payroll, utilities at National Guard armories, construction contract payments, travel reimbursements, and payments to small businesses for goods and

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services. The Military Department uses a tool known as Linking Allotment to finance these costs, which is a short-term borrowing of General Fund resources already appropriated to the Military Department's Operations Program, which is then automatically reimbursed when federal reimbursements are received. Currently Linking Allotment is capped at \$4 million which is equivalent to 56% of General Fund appropriation for the Operations Program in the 2017-19 biennium.

## Cooperative Agreement Reimbursements and Linking Allotment

In past biennia Linking Allotment in the \$3-4 million range has allowed OMD to operate with minimal interruption in payment processing until available General Fund falls below the \$3-4 million level late in the biennium. When overall General Fund falls below the Linking Allotment level, usually during the last five months of the biennium, OMD has obtained a loan from the State Treasury in the amount of \$3 million to assist in processing bills. This action comes with associated costs in both staff time, and interest which OMD cannot bill to the federal government, even though they are directly related to the ongoing management of the Master Cooperative Agreements. Since the beginning of the 2015-17 biennium the Military Department has been dealing with constant interruptions to payment processing due to the delay in reimbursement from the federal government. An analysis has shown that we are taking on average 112 days to process a utility payment, 69 days to process a professional services payment, 80 days to make a contract payment (including construction contracts), and 124 days to make a maintenance Services and Supplies payment. Due to these delays multiple armories have received utility shutoff notices, construction contractors have removed crews from job sites, and small businesses in rural areas of the state, where large vendors such as Lowes and/or Home Depot do not exist, have closed OMD accounts resulting in maintenance staff having to travel greater distances to obtain needed materials. Additionally, the Department of Administrative Services has to routinely "cover" the cost of OMD's monthly payroll as it awaits funding to arrive in the State Financial Management System (SFMS). The payroll issue brings its own set of complications to our payment process due to the fact that frequently when cash is provided by the federal government for a certain cost, SFMS does not recognize the specifics of what those funds are meant to pay for, the system simply applies the funds to the oldest bill, which is often payroll, thereby draining those funds before other operational costs can be paid.

## State Activations of the Oregon National Guard

The second scenario revolves around the Governor calling the Oregon National Guard to State Active Duty status to support the Oregon Department of Forestry (ODF) in suppressing wildland fire across the state. It is critical to note that ODF does ultimately reimburse the Military Department for the costs associated with using National Guard resources based on an interagency agreement known as OPLAN SMOKEY. The challenge is related to how long it takes the Military Department to invoice for those costs, and then how long it takes ODF to review them and make payment on those invoices. During the 2017 fire season over 900 members of the Oregon National Guard volunteered to serve as Type 2 Wildland Fire Fighters to support of this state mission. They were supported through the use of Oregon Army National Guard aviation assets, ground assets, and support teams. The overall cost of the 2017 fire season was \$5.3 million, comprised of personal services, boots, meals, transportation, and other miscellaneous items. This cost for sending National Guard members and equipment to support this type of mission was required to be borne by state resources within the Oregon Military Department, as federal funds could not legally be used for these costs. A new federal funding structure is being developed that may provide some level of federal funding to Oregon for these costs in the future, but they are not anticipated to be sufficient enough to pay for the full cost of supporting wildfire suppression activities.

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Some 2017 fire costs were paid from Community Support Other Funds limitation, but the majority, \$4.9 million, was paid from Operations Program General Fund, as it is the largest source of available General Fund. The \$4.9 million General Fund fire costs consumed 72% of the entire 2017-19 biennial General Fund appropriation for the Operations Program, leaving less than \$2 million for recurring operational bills for armories, training sites and the two airbases. In May 2018 the ODF began reimbursing the OMD for the costs incurred, and to date, the majority of invoices have been reimbursed. During the 8 month period between the incurring of fire costs and the subsequent reimbursements from ODF, OMD was unable to make timely payments to vendors for day to day operational expenses. This has resulted in account suspension at local vendors, a degraded reputation in the contracting community, and late fees exceeding \$18,000 which were borne by state funds.

Two solutions exist to solve this problem: 1) obtain a larger continuous line of credit from the Oregon State Treasury similar to the Department of Forestry; or 2) obtain a special purpose appropriation from the Legislature. The line of credit (LOC) option has been executed on during the 2017-19 biennium with approval from the Chief Financial Office and the Legislative Fiscal Office. The Military Department obtained a \$5 million LOC in May of 2018, and has been using the proceeds to pay down outstanding bills. The cost of the 2017 Fire Season, approximately \$4.9 million in General Fund expenses, was the primary reason for our negative cash flow for the first half of the 2017-19 biennium. The ongoing delay in obtaining reimbursements from the federal government exacerbated the cash flow problem. The current LOC will result in ongoing, unbudgeted, interest costs that will exceed those incurred in any previous biennium. The special purpose appropriation option provides for the lowest cost option due to the lack of interest and staff costs. The Military Department would be able to work with CFO and LFO to notify them when access to the appropriation is needed, and for what purpose the appropriation is being used (i.e. services and supplies, capital outlay, payroll costs etc.). The Military Department would not use the special purpose appropriation to subsidize unbudgeted personal services costs without first consulting with, and obtaining approval from CFO and LFO. The appropriation would be reimbursed fully prior to 31 December of odd number years when the Department of Administrative Services de-obligates the previous biennium's remaining General Fund.

**2. How Achieved** – This Policy Package is achieved by appropriating \$2,000,000 million in General Fund to a Special Purpose Appropriation to be used to overcome cash flow issues resulting from delayed reimbursement from the federal government and/or an activation of the Oregon National Guard to State Active Duty Status.

**3. Staffing Impact** – None.

**4. Quantifying Results** – The quantifiable measures associated with this Policy Package are a reduction in the number of days to process utility payments, professional service payments, contract payments, and maintenance services & supplies payments. Additional measures will include reestablishing good standing with small businesses through the reactivation of accounts, and an improvement in the Military Department's reputation within the construction contractor community. These results tie directly to the Governor's focus area of "A Thriving Oregon Economy" through the reestablishment of economic relations with small businesses. They also ensure that critical facilities such as Armories and Readiness Centers are in

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the best condition possible to support our citizen soldiers and airmen, as well as providing a facility which may be used to support communities during a natural or man-made disaster.

**5. Revenue Source** - \$2,000,000 General Fund

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**107BF02**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 101 - Cash Flow appropriation**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	2,000,000	-	-	-	-	-	2,000,000
<b>Total Revenues</b>	<b>\$2,000,000</b>	-	-	-	-	-	<b>\$2,000,000</b>
<b>Services &amp; Supplies</b>							
Other Services and Supplies	2,000,000	-	-	-	-	-	2,000,000
<b>Total Services &amp; Supplies</b>	<b>\$2,000,000</b>	-	-	-	-	-	<b>\$2,000,000</b>
<b>Total Expenditures</b>							
Total Expenditures	2,000,000	-	-	-	-	-	2,000,000
<b>Total Expenditures</b>	<b>\$2,000,000</b>	-	-	-	-	-	<b>\$2,000,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
ADMINISTRATION PROGRAM  
POLICY PACKAGE 102  
NEW HUMAN RESOURCE POSITIONS  
PRIORITY 16

1. **Purpose** – This Policy Option Package requests the establishment of three Human Resource positions within the Military Department’s State Personnel Office: a Human Resource Assistant, a Safety Specialist 2 and a Human Resource Analyst 3. The current staffing level in this office is insufficient to adequately support human resource activities for 478 Current Service Level positions in the agency.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0019041	Human Resource Assistant	X1319	Establish	\$40,416	\$94,304	
0019067	Safety Specialist 2	X1346	Establish	56,593	132,054	
0019068	Human Resource Analyst 3	X1322	Establish	61,283	143,003	
Mass Transit Tax				609	1,422	
Services and Supplies				30,000		
<b>Total Policy Package 102</b>				<b>\$188,901</b>	<b>\$370,783</b>	

These three positions would be funded with 30% General Fund and 70% Other Funds. The source of the Other Funds is Centralized Personnel Plan (CPP) revenue. CPP is the mechanism that permits allocation of certain non-supervisory personal services costs within the Financial Administration Division and State Personnel Office to Master Cooperative Agreements (MCA) issued by National Guard Bureau (NGB).

The Oregon Military Department’s (OMD) State Personnel Office is responsible for providing a full range of human resource services to over 470 supervisors and employees of the agency. These services include management and employee training, position recruitment and retention services, position reclassification studies, Family Medical Leave Act and Oregon Family Leave Act management and advice, classification and compensation analysis, review of human resource related disciplinary actions taken by management, collective bargaining services with multiple unions, and development of agency specific human resource policies and procedures as well as implementation and education of statewide policies and procedures disseminated by the Department of Administrative Services, Chief Human Resource Office. The State Personnel Office provides the above listed services utilizing a team of four professional level human resource positions led by a Principal Executive Manager F. The demands of providing these types of services to an organization like the Military Department, which has staff and management in every corner of the state, with

# BUDGET NARRATIVE

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the minimal staff previously listed has proven to be a challenge. The establishment of a Human Resource Assistant position will provide much needed technical support to the office's professional staff. This position will also serve as an executive assistant to the agency Personnel Director.

The establishment of a Human Resource Assistant will also serve to complete the career progression ladder within the Personnel Office. The Personnel Office employs the entire professional human resource analyst classification series with a Human Resource Analyst 1, a Human Resource Analyst 2, and a Human Resource Analyst 3 on staff. The inclusion of a Human Resource Assistant will assist the Personnel Director in developing career progression schedules for staff, as well as assisting in the development of long range succession planning.

**Position 0019041 –Human Resource Assistant:** This position will assist in explaining human resource procedures and program guidelines to supervisors and employees regarding collective bargaining agreements, grievance procedures, personnel laws, rules and regulations, and benefits. The position will assist in compiling and disseminating human resource related reports such as vacancy reports, and temporary employee status reports. It will assist agency managers and supervisors with scheduling and completing new employee orientation and obtaining signatures on all required forms. It will explain agency policies and procedures regarding promotion, demotion, transfer, position salary, examinations, job application processes and minimum qualification requirements to potential applicants. It will act as executive support for the agency Personnel Director by assisting in scheduling meetings, calendaring appointments, answering phone calls, and filing necessary paperwork.

**Position 0019067 – Safety Specialist 2:** This position will develop and administer occupational safety and injury-loss prevention programs for OMD state employees. It will consult with managers to facilitate improved safety and health program performance, ensuring compliance with state and federal rules. It will evaluate and assess the effectiveness of safety programs, provide training on safety regulations, first aid and use of safety equipment. This position will also participate in facility inspections to identify and address potential hazards, and provide claims management for accident, injury and Workers' Compensation claims.

**Position 0019068 – Human Resource Analyst 3:** This position will provide human resource support and guidance to supervisors in areas such as interpretation of collective bargaining agreements, human resource policies and rules, performance evaluations, position descriptions and classifications. It would investigate and respond to harassment or other complaints against employees or supervisors, and investigate employee performance, behavior issues, complaints or grievances. It would also participate in collective bargaining for any of the four collective bargaining agreements at OMD. This position would manage, develop and revise human resource policies and procedures in accordance with federal and state laws and collective bargaining rules. It would also ensure that supervisors and employees receive appropriate training in human resource areas, and perform pay equity evaluations for employees and applicants.

In addition to the three positions, Services and Supplies funding of \$30,000 General Fund is requested to finance the associated costs of new equipment, travel, training, and increased operating costs. Federal guidance over cooperative agreements, National Guard Regulation 5-1, does not authorize Services and Supplies costs in the CPP, which is the reason behind the 100% General Fund S&S request.

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## BUDGET NARRATIVE

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2. **How Achieved** – Appropriation and approval of these new positions will allow the agency to operate an effective and efficient personnel office whose mission is to provide high levels of technical and professional human resources related services for the Military Department. Additionally, OMD would be able to leverage 70% of the costs of the positions to the federal government through the Centralized Personnel Plan authorized in National Guard Regulation 5-1.
3. **Staffing Impact** – Establish three new positions – 3.00 FTE
4. **Quantifying Results** – The results of this Policy Package will be measured by a reduction in time to provide human resource related guidance and services to agency management and employees. Specific examples include shorter response times for position recruitments, timelier responses to questions, and a transition of lower level tasks from professional level employees to the assistant position. Additionally, the Safety Specialist will work to reduce on-the-job injuries and Workers’ Compensation claims. This request ties to the Governor’s Healthy and Safe Communities Priority as these positions will support the agency’s workforce that maintains the infrastructure of the Oregon National Guard and Office of Emergency Management.
5. **Revenue Source** - \$188,901 General Fund, \$370,783 Other Funds (Centralized Personnel Plan transfers).

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Agency Request       Governor’s Budget       Legislatively Adopted

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 102 - New HR Positions**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	188,901	-	-	-	-	-	188,901
<b>Total Revenues</b>	<b>\$188,901</b>	-	-	-	-	-	<b>\$188,901</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	101,527	-	236,897	-	-	-	338,424
Empl. Rel. Bd. Assessments	54	-	129	-	-	-	183
Public Employees' Retire Cont	17,228	-	40,202	-	-	-	57,430
Social Security Taxes	7,767	-	18,123	-	-	-	25,890
Worker's Comp. Assess. (WCD)	51	-	123	-	-	-	174
Mass Transit Tax	609	-	1,422	-	-	-	2,031
Flexible Benefits	31,665	-	73,887	-	-	-	105,552
<b>Total Personal Services</b>	<b>\$158,901</b>	-	<b>\$370,783</b>	-	-	-	<b>\$529,684</b>
<b>Services &amp; Supplies</b>							
Instate Travel	9,000	-	-	-	-	-	9,000
Employee Training	6,000	-	-	-	-	-	6,000
Office Expenses	6,000	-	-	-	-	-	6,000
IT Expendable Property	9,000	-	-	-	-	-	9,000
<b>Total Services &amp; Supplies</b>	<b>\$30,000</b>	-	-	-	-	-	<b>\$30,000</b>
<b>Total Expenditures</b>							
Total Expenditures	188,901	-	370,783	-	-	-	559,684
<b>Total Expenditures</b>	<b>\$188,901</b>	-	<b>\$370,783</b>	-	-	-	<b>\$559,684</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 102 - New HR Positions**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(370,783)	-	-	-	(370,783)
<b>Total Ending Balance</b>	-	-	<b>(\$370,783)</b>	-	-	-	<b>(\$370,783)</b>
<b>Total Positions</b>							
Total Positions							3
<b>Total Positions</b>	-	-	-	-	-	-	<b>3</b>
<b>Total FTE</b>							
Total FTE							3.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>3.00</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE		
0019041	MMN	X1319	AP HUMAN RESOURCE ASSISTANT	1	1.00	24.00	02	3,324.00	23,933 16,482	55,843 38,462			79,776 54,944		
0019067	MMN	X1346	AP SAFETY SPECIALIST 2	1	1.00	24.00	02	5,127.00	36,914 19,678	86,134 45,919			123,048 65,597		
0019068	MMN	X1322	AP HUMAN RESOURCE ANALYST 3	1	1.00	24.00	02	5,650.00	40,680 20,605	94,920 48,083			135,600 68,688		
TOTAL PICS SALARY									101,527	236,897			338,424		
TOTAL PICS OPE									56,765	132,464			189,229		
TOTAL PICS PERSONAL SERVICES =									3	3.00	72.00	158,292	369,361		527,653

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
 ADMINISTRATION PROGRAM  
 POLICY PACKAGE 103  
 FINANCIAL ADMINISTRATION POSITIONS  
 PRIORITY 19

**1. Purpose**– This Policy Package requests the establishment of an Accountant 1 and a Procurement and Contract Specialist 2 along with services and supplies, and the reclassifications of two positions; an Accountant 1 to an Accountant 2, and a Procurement and Contract Specialist 2 to a Procurement and Contract Specialist 3, all within the Financial Administration Division of the Oregon Military Department. The new positions will be funded with 50% General Fund and 50% Other Funds, and services and supplies will be funded with 100% General Fund. The source of the Other Funds is Centralized Personnel Plan (CPP) revenue. CPP is the mechanism that permits allocation of certain non-supervisory personal services costs within the Financial Administration Division and State Personnel Office to Master Cooperative Agreements (MCA) issued by National Guard Bureau (NGB). The positions being reclassified will also be financed with General Funds and Other Funds, with CPP revenue acting as the source of Other Funds.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0019023	Accountant 1	C1215	Establish	\$70,934	\$70,934	
0019062	Procurement and Contract Specialist 2	C0437	Establish	88,296	88,296	
0101002	Accountant 1	C1215	Reclassify From	(78,919)	(78,919)	
0101002	Accountant 2	C1216	Reclassify To	81,835	81,836	
0024001	Procurement and Contract Specialist 2	C0437	Reclassify From	(116,713)	(81,205)	
0024001	Procurement and Contract Specialist 3	C0438	Reclassify To	121,456	84,506	
Mass Transit Tax				634	627	
Services and Supplies				20,000		
<b>Total Policy Package 103</b>				<b>\$187,523</b>	<b>\$166,075</b>	

The Oregon Military Department’s (OMD) Financial Administration Division is responsible for providing a full range of financial services to over 470 managers and employees of the agency. These services budget, accounting, auditing, risk management, and procurement services as well as implementation and education of statewide policies and procedures disseminated by the Department of Administrative Services, Chief Financial Office. The Financial Administration Division provides the above listed services utilizing a team of 11 technical and professional level financial positions led by a Principal Executive Manager F. The demands of providing these types of services to an organization like the Military Department, which has staff and management in every corner of the state, with the staff previously listed has proven to be a challenge. The establishment of a new Accountant

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# BUDGET NARRATIVE

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position and Procurement and Contract position will provide much needed professional level support to the office. The reclassifications will accurately reflect the increased level of work being conducted by existing staff and management.

**Position 0019023 – Accountant 1:** This position will take on the duties associated with all Accounts Receivable for the agency. Based on internal policies and DAS statewide policies there is a distinct need for a new accounting position to track, manage, and report on all outstanding receivables associated with the Oregon Military Department. These include armory rental revenues, federal reimbursements, billings to outside agencies etc. This position will also assist in managing Cooperative Agreement appendices associated with National Guard Bureau funded programs. This position will support financial activities related to the activation of National Guard resources into State Active Duty status resulting from an order issued by the Governor. This support will include tracking expenses, tracking payroll costs, developing invoices, reconciling accounts, and tracking billings to the Department of Forestry.

**Position 0019062 – Procurement and Contract Specialist 2:** This position will provide procurement and contracting services for the Office of Emergency Management, which lacks a dedicated procurement position. This new position will work in tandem with the re-classified Procurement and Contract Specialist (PCS) 3 below to provide full spectrum contracting services. This will entail preparing solicitations for services, developing intergovernmental and interagency agreements, implementing procurement policies and procedures, reviewing grant agreements, interacting with the Department of Justice on contractual legal matters, and providing contract support to the PCS 3. The position will report to directly to the Director of Financial Administration, who acts as the Designated Procurement Officer for the agency.

**Position 0024001 - Procurement and Contract Specialist 3:** The scope and complexity of this position justify the reclassification from a Procurement and Contract Specialist 2 to a Procurement and Contract Specialist 3. This position serves as the sole procurement and contracting officer for all divisions within the Military Department with the exception of the Installations Division. The position performs all facets of contract development, implementation and management. This includes engagement with legal staff, negotiations with vendors, consultative services with senior agency management, policy development and implementation of procedures. The position is authorized to represent and speak for the agency in the absence of the Designated Procurement Officer. It engages with senior procurement staff from other agencies, and serves as the agency representative to statewide workgroups to acts as a subject matter expert on all procurements affecting the Command Group, Financial, Human Resource, Emergency Management, and Youth Challenge program areas within the agency.

**Position 0101002 – Accountant 2:** The scope and complexity of this position justify the reclassification from Accountant 1 to Accountant 2. This position provides financial support to multiple complex programs within the Oregon Military Department. It accounts for, reconciles, analyzes and interprets accounting data and records associated with the agency’s cooperative agreement programs. This position identifies errors in the accounting system and makes appropriate reversals, adjusting or correcting entries. It serves as the primary fiscal point of contact with federal counterparts and other state agencies surrounding all aspects of State Active Duty to include cost eligibility, billings, reimbursements, and payroll. It also acts as the agency’s Small Purchase Order Transaction System (SPOTS) Coordinator, setting up new accounts, developing policies and procedures and reviewing

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Agency Request       Governor’s Budget       Legislatively Adopted

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# BUDGET NARRATIVE

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transactions for accuracy and adherence to statewide policy. This position reviews and releases batches of other accountants in the absence of the Controller and other senior accounting staff.

**2. How Achieved** – This Policy Package is achieved by approval of the two new positions and two reclassification along with associated General Fund appropriation and Other Funds limitation to help support financial management operations within the Oregon Military Department.

**3. Staffing Impact** – Establish 2 positions / 2.00 FTE. Reclassify two positions.

**4. Quantifying Results** – The quantifiable measures associated with this Policy Package will include a more efficient delivery of financial services to the customers of the Oregon Military Department, and more effective support to internal programs and our partner agencies. This request also ties to the Governor’s Responsible Environmental Stewardship priority which is partially focused on ensuring costs incurred to fight wildfires are funded.

**5. Revenue Source** - \$187,523 General Fund, \$166,075 Other Funds (Centralized Personnel Plan transfers).

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Agency Request                       Governor’s Budget                       Legislatively Adopted

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 103 - Financial Administration Positions**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	187,523	-	-	-	-	-	187,523
<b>Total Revenues</b>	<b>\$187,523</b>	-	-	-	-	-	<b>\$187,523</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	105,591	-	104,433	-	-	-	210,024
Empl. Rel. Bd. Assessments	60	-	62	-	-	-	122
Public Employees' Retire Cont	17,918	-	17,722	-	-	-	35,640
Social Security Taxes	8,078	-	7,989	-	-	-	16,067
Worker's Comp. Assess. (WCD)	58	-	58	-	-	-	116
Mass Transit Tax	634	-	627	-	-	-	1,261
Flexible Benefits	35,184	-	35,184	-	-	-	70,368
<b>Total Personal Services</b>	<b>\$167,523</b>	-	<b>\$166,075</b>	-	-	-	<b>\$333,598</b>
<b>Services &amp; Supplies</b>							
Instate Travel	6,000	-	-	-	-	-	6,000
Employee Training	4,000	-	-	-	-	-	4,000
Office Expenses	4,000	-	-	-	-	-	4,000
IT Expendable Property	6,000	-	-	-	-	-	6,000
<b>Total Services &amp; Supplies</b>	<b>\$20,000</b>	-	-	-	-	-	<b>\$20,000</b>
<b>Total Expenditures</b>							
Total Expenditures	187,523	-	166,075	-	-	-	353,598
<b>Total Expenditures</b>	<b>\$187,523</b>	-	<b>\$166,075</b>	-	-	-	<b>\$353,598</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 103 - Financial Administration Positions**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(166,075)	-	-	-	(166,075)
<b>Total Ending Balance</b>	-	-	<b>(\$166,075)</b>	-	-	-	<b>(\$166,075)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							2.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>2.00</b>

PACKAGE: 103 - Financial Administration Posit

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0019023	AU	C1215	AP ACCOUNTANT 1	1	1.00	24.00	02	3,563.00	42,756 28,177	42,756 28,179			85,512 56,356
0019062	AU	C0437	AP PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	02	4,724.00	56,688 31,607	56,688 31,609			113,376 63,216
0024001	AU	C0437	AP PROCUREMENT & CONTRACT SPEC 2	1-	1.00-	24.00-	05	5,437.00	76,949- 39,762-	53,539- 27,667-			130,488- 67,429-
0024001	AU	C0438	AP PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	04	5,706.00	80,756 40,700	56,188 28,318			136,944 69,018
0101002	AU	C1215	AP ACCOUNTANT 1	1-	1.00-	24.00-	05	4,097.00	49,164- 29,755-	49,164- 29,756-			98,328- 59,511-
0101002	AU	C1216	AP ACCOUNTANT 2	1	1.00	24.00	04	4,292.00	51,504 30,331	51,504 30,332			103,008 60,663
TOTAL PICS SALARY									105,591	104,433			210,024
TOTAL PICS OPE									61,298	61,015			122,313
TOTAL PICS PERSONAL SERVICES =				2	2.00	48.00			166,889	165,448			332,337

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
 ADMINISTRATION PROGRAM  
 POLICY PACKAGE 104  
 ARMY NATIONAL GUARD POSITION  
 PRIORITY 20

1. **Purpose**– This Policy Package requests the establishment of a Principal Executive Manager G to serve as a senior state executive overseeing the Oregon Army National Guard, along with Services and Supplies funding. The new position will be funded with 100% General Fund.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0019064	Principal Executive Manager G	Z7012	Establish	\$284,504		
			Mass Transit Tax	1,200		
			Services and Supplies	10,000		
			Total Policy Package 104	\$295,704		

This position will become part of the Command Group of the Oregon Military Department, which currently consists of The Adjutant General (TAG) as the Director of the Oregon Military Department (OMD) as well as the senior military officer of the Oregon National Guard, and the Adjutant General’s Deputy Director (AGDD) for State Affairs within OMD. In addition, the Oregon National Guard has four Brigadier General or 1 Star Assistant Adjutant Generals that work directly for TAG. There are two Air Guard 1 Star Generals and two 1 star Army Guard Generals. These positions are traditional Title 32 US Code federally recognized general officer positions.

Currently the Land Component Commander is a federal position staffed by a traditional citizen-soldier of the Army National Guard, who serves one weekend per month and two weeks of training per year. The requirements of the position necessitate a full-time presence. The purpose of this position will be to provide on a rotational basis (approximately every 2-3 years) a full time paid state position to administer the Oregon Army National Guard units. The composition within the Oregon Army National Guard is approximately 5,500 soldiers of which 4,700 are traditional citizen-soldiers that participate in the Army Guard on drill weekends and extended training duty up to and beyond two weeks throughout the year. Additionally, this position will directly oversee the 800 full time federal Title 32 Active Guard and Reserve (AGR) and Title 32 Federal Technicians positions that belong to and support the Oregon Army National Guard. Under the direction and control of this position will be three main organizational groups. Two of the organizations are Brigades comprised of the 41<sup>st</sup> Infantry Brigade and the 82<sup>nd</sup> Troop Command Brigade with sub-elements of both Brigades distributed throughout the entire state. The third organizational group is the staff and support structures such as

# BUDGET NARRATIVE

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personnel, operations, intelligence, logistics, maintenance, medical, and school house supporting the two Army Guard Brigades. The staff support oversees federal program financial management on a federal fiscal year basis of approximately \$200 million.

**Position 0019064 – Principal Executive Manager G:** This position will act as a Deputy or “Assistant” Adjutant General to the Adjutant General with the working title of “Assistant Adjutant General – Army” and will be a dual status federally recognized Brigadier General as well as a full time state employee. In this capacity, the position will directly supervise the Oregon Army National Guard component within the Oregon Military Department. This position will be directly supervised by The Adjutant General. The military position will be called the Land Component Commander of the Oregon Army National Guard units and will be responsible for the overall management of all Army Guard units to insure they are trained, supported, and managed in preparation for supporting the Governor during times of need and as an operational force to the United States Army, prepared to respond to the orders of the President of the United States.

2. **How Achieved** – This Policy Package is achieved by appropriating \$295,704 in General Fund to be used to pay for a position to assist The Adjutant General for the State of Oregon with the management and oversight of the Oregon Army National Guard.
3. **Staffing Impact** – 1 position / 1.00 FTE
4. **Quantifying Results** – The quantifiable measures associated with this Policy Package will include a more efficient response time associated with the future Oregon National Guard deployments in support of domestic and international missions.
5. **Revenue Source** - \$295,704 General Fund.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 104 - Army National Guard Position**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	295,704	-	-	-	-	-	295,704
<b>Total Revenues</b>	<b>\$295,704</b>	-	-	-	-	-	<b>\$295,704</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	199,968	-	-	-	-	-	199,968
Empl. Rel. Bd. Assessments	61	-	-	-	-	-	61
Public Employees' Retire Cont	33,935	-	-	-	-	-	33,935
Social Security Taxes	15,298	-	-	-	-	-	15,298
Worker's Comp. Assess. (WCD)	58	-	-	-	-	-	58
Mass Transit Tax	1,200	-	-	-	-	-	1,200
Flexible Benefits	35,184	-	-	-	-	-	35,184
<b>Total Personal Services</b>	<b>\$285,704</b>	-	-	-	-	-	<b>\$285,704</b>
<b>Services &amp; Supplies</b>							
Instate Travel	3,000	-	-	-	-	-	3,000
Out of State Travel	3,000	-	-	-	-	-	3,000
Office Expenses	1,000	-	-	-	-	-	1,000
IT Expendable Property	3,000	-	-	-	-	-	3,000
<b>Total Services &amp; Supplies</b>	<b>\$10,000</b>	-	-	-	-	-	<b>\$10,000</b>
<b>Total Expenditures</b>							
Total Expenditures	295,704	-	-	-	-	-	295,704
<b>Total Expenditures</b>	<b>\$295,704</b>	-	-	-	-	-	<b>\$295,704</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 104 - Army National Guard Position**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>



POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0019064	MESNZ7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	02	8,332.00	199,968 84,536				199,968 84,536
TOTAL PICS SALARY								199,968				199,968
TOTAL PICS OPE								84,536				84,536
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00			284,504				284,504

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
 ADMINISTRATION PROGRAM  
 POLICY PACKAGE 105  
 FUND SHIFT HUMAN RESOURCE POSITION  
 PRIORITY 22

1. **Purpose** – This Policy Package requests a fund shift of a Human Resource Analyst 3 position from 100% Other Funds to 30% General Fund / 70% Other Funds. The Other Funds supporting the position currently consist of 9-1-1 emergency communications excise tax revenues. The source of the Other Funds will transition to Centralized Personnel Plan (CPP) revenue. CPP is the mechanism that permits allocation of certain non-supervisory personal services costs within the Financial Administration Division and State Personnel Office to Master Cooperative Agreements (MCA) issued by National Guard Bureau (NGB).

The position being fund shifted in this package is a Human Resource Analyst 3 in the State Personnel Office, which was shifted to 100% Other Funds funded with 9-1-1 revenues in the 2009-11 Legislatively Adopted Budget as a way to reduce General Fund costs. Since that time the duties of the position have changed to provide human resource support to all programs within OMD, the majority of which are funded through Master Cooperative Agreements. While there is still support being provided to the 9-1-1 program, the level is not commensurate with charging the program for 100% of the position’s personal services costs.

With the exception of the Personnel Director, the staff in the State Personnel Office are all funded with the same split being requested in this Policy Package. National Guard Regulation (NGR) 5-1, paragraph 5-5 allows states to charge Master Cooperative Agreements for non-supervisory costs of administering the agreements, eligible costs include accounting, budget, human resources, and procurement. Information Technology and management costs, such as those associated with the Director of Personnel are not eligible to be charged to the program. The CPP is negotiated annually between the State Military Department (SMD) and the United States Property & Fiscal Office (USPFO) and approved by the USPFO.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0097001	Human Resource Analyst 3	X1322	Fund Shift	\$75,265	(\$75,265)	
			Mass Transit Tax	\$311	(\$311)	
			Total Policy Package 105	\$75,576	(\$75,576)	

## BUDGET NARRATIVE

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2. **How Achieved** – Approval of this package would free-up 9-1-1 resources that could be applied to other administrative needs which are specific to the 9-1-1 program. Additionally, OMD would be able to leverage 70% of the costs of the position to the federal government due to authorizations outlined in NGR 5-1.
3. **Staffing Impact** – Fund shift one position in the Administration Program.
4. **Quantifying Results** – The results of this policy package can be measured by the overall reduction in administrative costs to the 9-1-1 program.
5. **5. Revenue Source** - \$75,576 General Fund, (\$75,576) Other Funds: \$175,620 new CPP Revenue net of (\$175,620) savings in 9-1-1 Revenues.

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Agency Request       Governor's Budget       Legislatively Adopted

2019-2021

107BF02

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 105 - Fund Shift HR Position**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	75,576	-	-	-	-	-	75,576
<b>Total Revenues</b>	<b>\$75,576</b>	-	-	-	-	-	<b>\$75,576</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	51,898	-	(51,898)	-	-	-	-
Empl. Rel. Bd. Assessments	18	-	(18)	-	-	-	-
Public Employees' Retire Cont	8,807	-	(8,807)	-	-	-	-
Social Security Taxes	3,970	-	(3,970)	-	-	-	-
Worker's Comp. Assess. (WCD)	17	-	(17)	-	-	-	-
Mass Transit Tax	311	-	(311)	-	-	-	-
Flexible Benefits	10,555	-	(10,555)	-	-	-	-
<b>Total Personal Services</b>	<b>\$75,576</b>	-	<b>(\$75,576)</b>	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	75,576	-	(75,576)	-	-	-	-
<b>Total Expenditures</b>	<b>\$75,576</b>	-	<b>(\$75,576)</b>	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	75,576	-	-	-	75,576
<b>Total Ending Balance</b>	-	-	<b>\$75,576</b>	-	-	-	<b>\$75,576</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0097001	MMN	X1322	AP HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	07	7,208.00		172,992-			172,992-
										77,894-			77,894-
0097001	MMN	X1322	AP HUMAN RESOURCE ANALYST 3	1	1.00	24.00	07	7,208.00	51,898	121,094			172,992
									23,367	54,527			77,894
TOTAL PICS SALARY									51,898	51,898-			
TOTAL PICS OPE									23,367	23,367-			
TOTAL PICS PERSONAL SERVICES =				---	-----	-----			75,265	75,265-	-----	-----	-----

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
 ADMINISTRATION PROGRAM  
 POLICY PACKAGE 106  
 CHIEF INFORMATION OFFICER POSITION  
 PRIORITY 23

1. **Purpose**– This Policy Package requests the establishment of a Principal Executive Manager F to serve as the Chief Information Officer for the Oregon Military Department, along with Services and Supplies funding.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0019070	Principal Executive Manager F	Z7010	Establish	\$284,504		
			Mass Transit Tax	\$1,200		
			Services and Supplies	\$10,000		
			Total Policy Package 106	\$295,704		

This position would act as OMD’s Chief Information Officer and Director of Cyber Security Initiatives, supporting approximately 350 state positions. This function is currently being performed by the Deputy Director of the Office of Emergency Management, a position which has many duties and insufficient time to adequately oversee the agency’s IT assets. A new Chief Information Officer position would report directly to the Deputy Director of OMD and lead a new Information Technology Division with 10 positions. It would develop long range strategic plans including budget development for IT lifecycle replacement, and provide direction over the use of IT resources. This position will also oversee ongoing operation of the agency’s IT infrastructure, resources, OEM cyber-security roles/impacts, and personnel.

2. **How Achieved** – Approval of this position would provide a dedicated position to oversee the information technology infrastructure for the programs on the state network at the Military Department.
3. **Staffing Impact** – Establish one new position – 1.00 FTE.
4. **Quantifying Results** – The quantifiable result of this policy package will be a more robust, reliable and current state network resulting in increased operational efficiencies.
5. **Revenue Source** - \$295,704 General Fund.

Agency Request     
  Governor’s Budget     
  Legislatively Adopted

2019-2021

107BF02

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 106 - Chief Info Officer Position**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	295,704	-	-	-	-	-	295,704
<b>Total Revenues</b>	<b>\$295,704</b>	-	-	-	-	-	<b>\$295,704</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	199,968	-	-	-	-	-	199,968
Empl. Rel. Bd. Assessments	61	-	-	-	-	-	61
Public Employees' Retire Cont	33,935	-	-	-	-	-	33,935
Social Security Taxes	15,298	-	-	-	-	-	15,298
Worker's Comp. Assess. (WCD)	58	-	-	-	-	-	58
Mass Transit Tax	1,200	-	-	-	-	-	1,200
Flexible Benefits	35,184	-	-	-	-	-	35,184
<b>Total Personal Services</b>	<b>\$285,704</b>	-	-	-	-	-	<b>\$285,704</b>
<b>Services &amp; Supplies</b>							
Instate Travel	3,000	-	-	-	-	-	3,000
Out of State Travel	3,000	-	-	-	-	-	3,000
Office Expenses	1,000	-	-	-	-	-	1,000
IT Expendable Property	3,000	-	-	-	-	-	3,000
<b>Total Services &amp; Supplies</b>	<b>\$10,000</b>	-	-	-	-	-	<b>\$10,000</b>
<b>Total Expenditures</b>							
Total Expenditures	295,704	-	-	-	-	-	295,704
<b>Total Expenditures</b>	<b>\$295,704</b>	-	-	-	-	-	<b>\$295,704</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 106 - Chief Info Officer Position**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>



PACKAGE: 106 - Chief Info Officer Position

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0019070	MESNZ7010	IP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	8,332.00	199,968				199,968
								84,536				84,536
TOTAL PICS SALARY								199,968				199,968
TOTAL PICS OPE								84,536				84,536
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00			284,504				284,504

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - ADMINISTRATION (001)**

Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
Interest	Oth	0605	2,308	1,670	1,670	4,300		
Sales Income	Oth	0705	-	-	-	-		
Donations	Oth	0905	2,350	-	-	-		
Miscellaneous Revenues	Oth	0975	255	-	-	-		
Transfer In- Intrafund	Oth	1010	259,902	250,523	250,523	287,356		
Transfer from Revenue, Dept of	Oth	1150	40,236	27,000	27,000	56,000		
Transfers-Centralized Personnel Plan	Oth	1020	1,270,444	1,595,000	1,595,000	2,497,000		
Transfer In - Other	Oth	1050	18	-	-	-		
Total - Other Funds			1,575,513	1,874,193	1,874,193	2,844,656	-	-

Agency Request

Governor's Budget

Legislatively Adopted

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2019-21 Biennium**

**Agency Number: 24800**

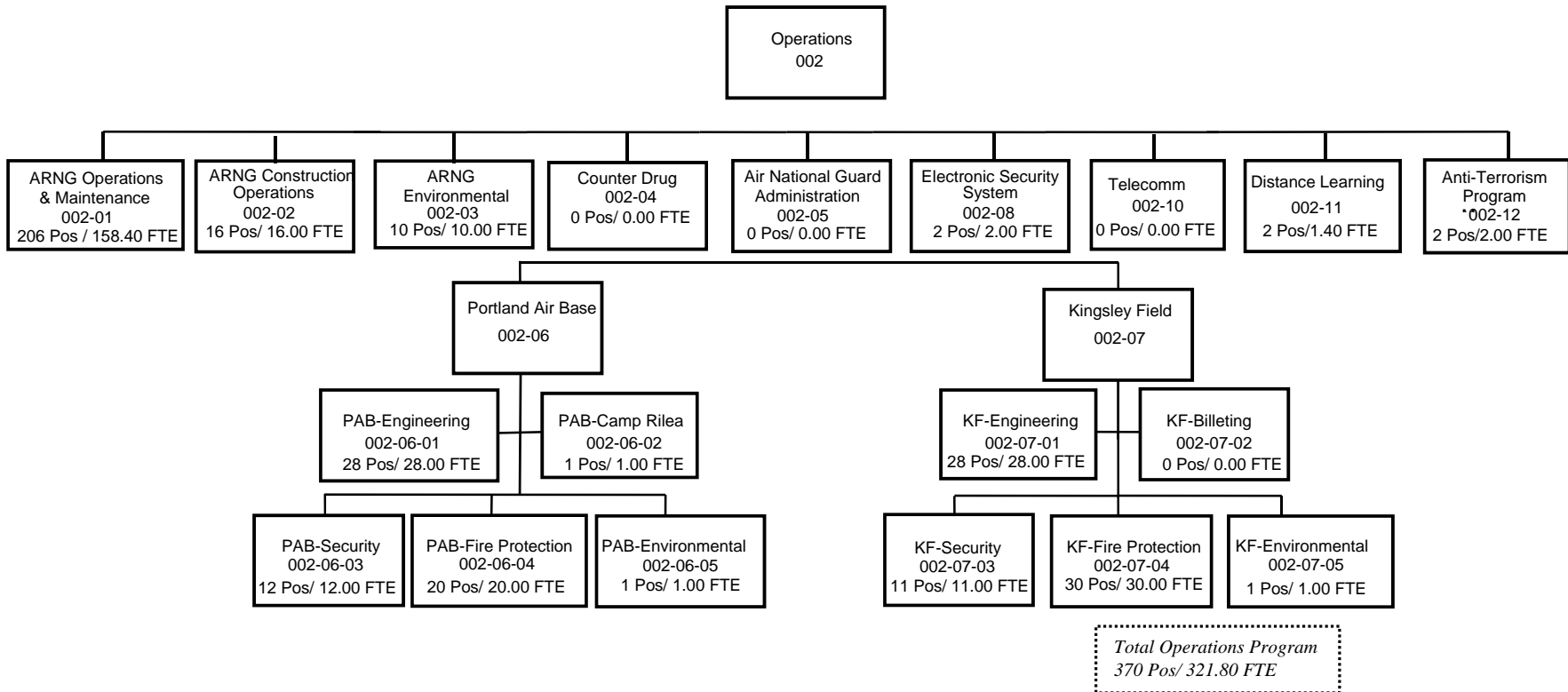
**Cross Reference Number: 24800-001-00-00-00000**

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Interest Income	2,308	1,670	1,670	4,300	-	-
Donations	2,350	-	-	-	-	-
Other Revenues	255	-	-	-	-	-
Transfer In - Intrafund	259,902	250,523	250,523	287,356	-	-
Transfer In - Indirect Cost	1,270,444	1,595,000	1,595,000	2,497,000	-	-
Transfer In Other	18	-	-	-	-	-
Tsfr From Revenue, Dept of	40,236	27,000	27,000	56,000	-	-
<b>Total Other Funds</b>	<b>\$1,575,513</b>	<b>\$1,874,193</b>	<b>\$1,874,193</b>	<b>\$2,844,656</b>	-	-

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

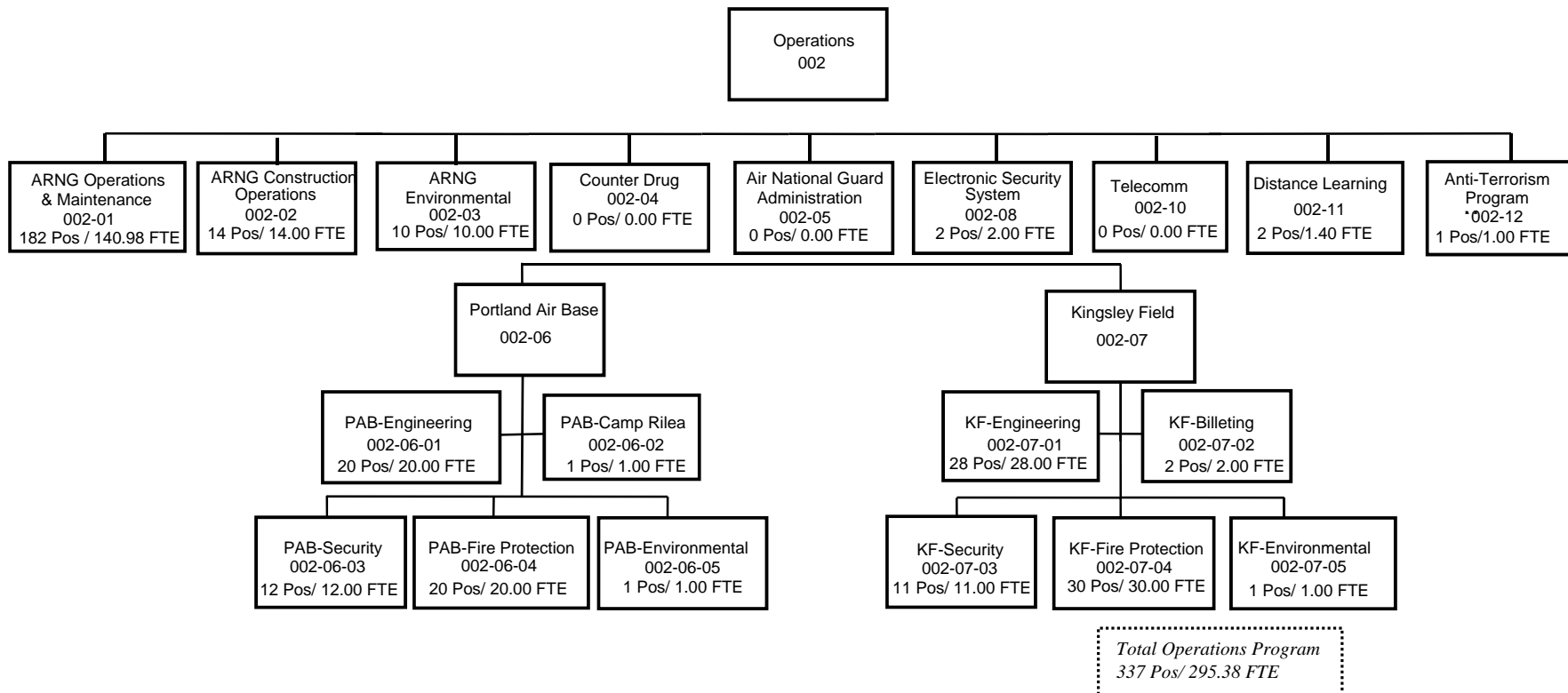
### Operations Program 2019-2021 Organization Chart



# BUDGET NARRATIVE

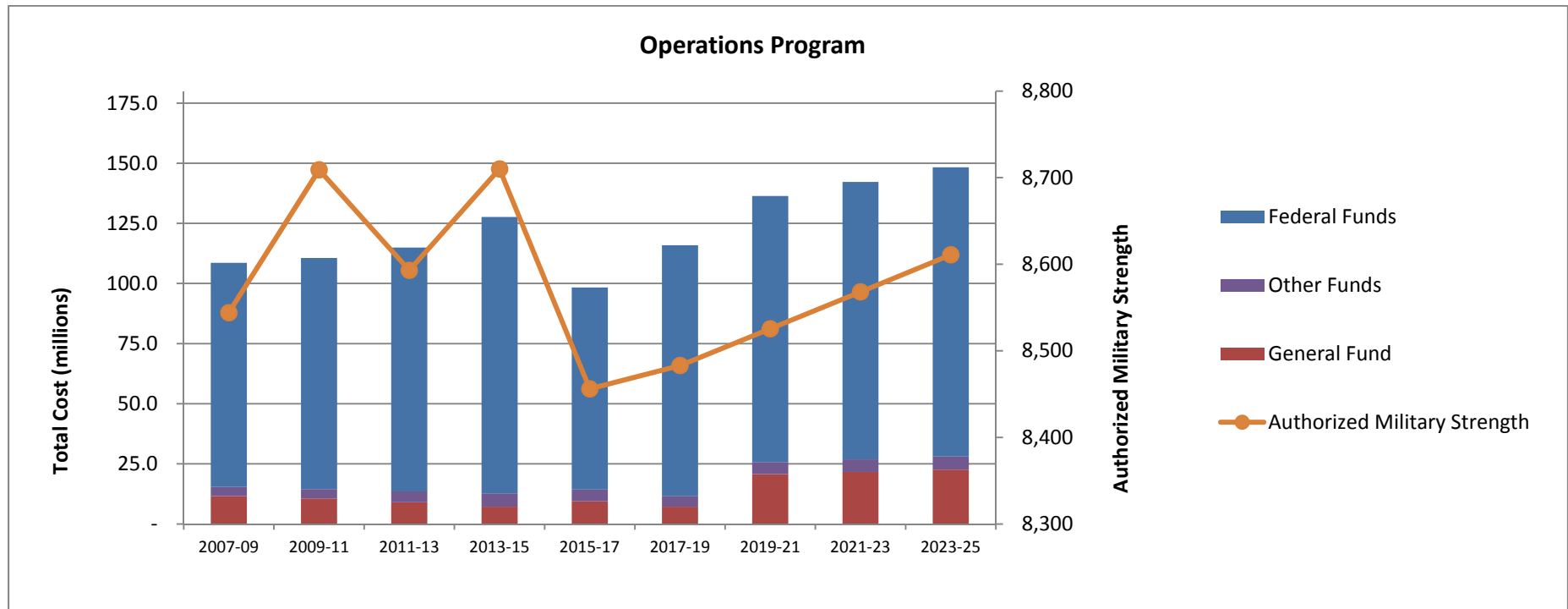
## OREGON MILITARY DEPARTMENT

### Operations Program 2017-2019 Organization Chart



# Oregon Military Department – Operations Program – Executive Summary

Primary Long Term Focus Area: Healthy and Safe Communities  
 Secondary Long Term Focus Area: A Thriving Statewide Economy  
 Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



## Program Overview

The Operations Program supports the mission of the Oregon National Guard through the ongoing maintenance and support of National Guard Facilities. Without the Operations Program the National Guard could not operate within the State of Oregon. The success of the Operations Program also directly affects the Governor’s Safer, Healthier Communities focus area as it impacts the state’s ability to provide adequate infrastructure in response to natural or human-made disasters.

Agency Request       Governor’s Budget       Legislatively Adopted  
**2019-2021**

**Program Funding**

The Agency Request Budget (ARB) for the Operations Program within the Oregon Military Department includes expenditure authority of \$20,753,759 General Fund, \$5,012,166 Other Funds, and \$110,580,827 in Federal Funds. The ARB includes 370 positions and 321.80 FTE for the 2019-21 Biennium. This budget is a necessity to ensure the continued operation of the Oregon National Guard. The Operations Program provides the support structure to ensure National Guard facilities are functionally ready for use by the assigned units 24 hours a day 7 days a week. In addition, these facilities can be utilized as emergency response centers and distribution centers by communities during emergency situations. Without adequate facilities the National Guard Bureau can remove units from the state. The removal of units includes loss of federal funds, and equipment such as trucks, trailers, helicopters, and Humvees which are used by the state when responding to emergency situations.

**Program Description**

The Operations Program’s primary responsibility is to maintain and enhance the operational readiness of Oregon National Guard facilities for soldier and airmen training. Our statewide facilities serve a large tenant population made up of employees, students, BLM, State Police, USDF, OR Department of Veterans Affairs, the Coast Guard and many others. The majority of these tenants utilize our facilities on a daily basis, thereby requiring our staff presence daily. The facilities maintained by the Operations Program also function as rental facilities for the general public, for events such as business meetings, wedding receptions, trade shows, concerts, cultural events, Red Cross blood drives, and sporting events, all of which generate Other Funds Revenue. Other Funds rental revenue is essential for maintaining these facilities.

Facilities maintenance and support is primarily accomplished through the work of the Real Property Operations and Maintenance Program (RPOM) for Army Guard facilities, and the Civil Engineering Programs (CE) for Air Guard Facilities. RPOM is currently responsible for 925 buildings totaling 4.4 million square feet. To effectively manage the facility maintenance needs, RPOM conducts an extensive annual assessment of all facilities. This assessment, known as the Installation Status Report (ISR), helps identify which facilities are in critical need of support. The financing of facilities maintenance varies by facility, but a majority of our army installations operate under a 50/50 funding split where the state and federal governments partner to share costs equally.

The Civil Engineering (CE) programs at the Portland and Kingsley Field Air National Guard Bases perform a similar function to the RPOM program. Between the two airbases the CE programs are responsible for 164 buildings totaling 1.25 million square feet. In addition to facilities maintenance the CE programs are responsible for a considerable amount of airfield maintenance (i.e. snow removal, mowing, and sweeping) through the Airport Joint Use Agreement (AJUA). The financing of facilities maintenance varies by airbase. At the Portland Air National Guard Base the funding split is 80/20 with the federal government financing 80 percent of maintenance operations. At the Kingsley Field Air National Guard Base the funding split is 85/15 with the federal government financing 85 percent of maintenance operations.

The environmental services performed by the Operations Program are focused on compliance and stewardship. The Environmental Program works with all Oregon National Guard facilities to ensure compliance with federal, state and local regulations. This includes compliance work related to

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wastewater treatment plant operations, hazardous materials management, pollution prevention, recycling, air quality, asbestos removal, and drinking water quality. The majority of environmental operations are funded 100 percent with federal funds, with the exception of operations conducted at the two airbases.

24-7 security services are provided by the Operations Program at both the Portland and Kingsley Field Air National Guard bases. Security personnel are instrumental in protecting 48 F-15 fighter jets worth \$1.736 billion, and the facilities housing them, from sabotage, theft, vandalism and trespass. To accomplish this mission the Operations Program partners with the Oregon State Police, the FBI, the Secret Service, the Air Force Office of Special Investigation as well as local law enforcement. Security service costs at both airbases are financed 100 percent with Federal Funds.

The counterdrug function of the Operations Program conducts a full spectrum campaign that bridges the gap between Department of Defense and Non-DoD institutions in the fight against illicit drugs and transnational threats. Soldiers and Airmen support multiple agencies at the local, state, and federal levels preventing illicit drugs from being grown, imported, manufactured and distributed. This program is funded 100 percent with Federal Funds.

The major cost drivers associated with our Operations Program include personal service costs, rising utility and fuel costs, deferred maintenance costs, and changes within the cooperative agreements requiring larger state funds participation (such as the Air National Guard Fire Protection Program). To offset the rising utility costs, where possible, both Army and Air facilities are utilizing green technologies to reduce consumption and therefore reduce costs.

To effectively manage facility maintenance the Operations Program relies on successful partnerships. These include partnerships with Treasure Valley Community College, home to the Ontario Armory, and Columbia Gorge Community College, which provided land and funding for classroom space at the new Fort Dalles Readiness Center. We also partner with the Marine Corps Reserve, US Naval Reserve, US Bureau of Land Management and the US Forest Service in the operation of our Springfield Armed Forces Reserve Center.

**Program Justification and Link to Long Term Outcomes**

The mission of the Oregon National Guard is to provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency. *“Always Ready, Always There!”* is our creed, and this creed supports the Governor’s focus area of “Safer, Healthier Communities.” The Operations Program is the primary support program which allows the Oregon National Guard to be ready to support local and national missions.

Facilities maintenance is the driving force behind the Operations Program. There is a primary link between facilities maintenance and the Governor’s focus area of safer, healthier communities, primarily the ability of maintained and enhanced facilities to provide for adequate response to natural or human made disasters. Oregon National Guard facilities act as centralized points for the support of communities during a disaster. Our facilities can be utilized to act as Emergency Coordination Centers, food and supply distribution centers, a gathering place for displaced citizens, as well as the

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Agency Request                       Governor’s Budget                       Legislatively Adopted

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launch sites for National Guard support. The majority of our facilities are funded with a matching requirement, so the burden for maintaining these facilities is shared by both the state and federal government. This is an important point to realize as it directly affects our ability to successfully leverage critical federal resources.

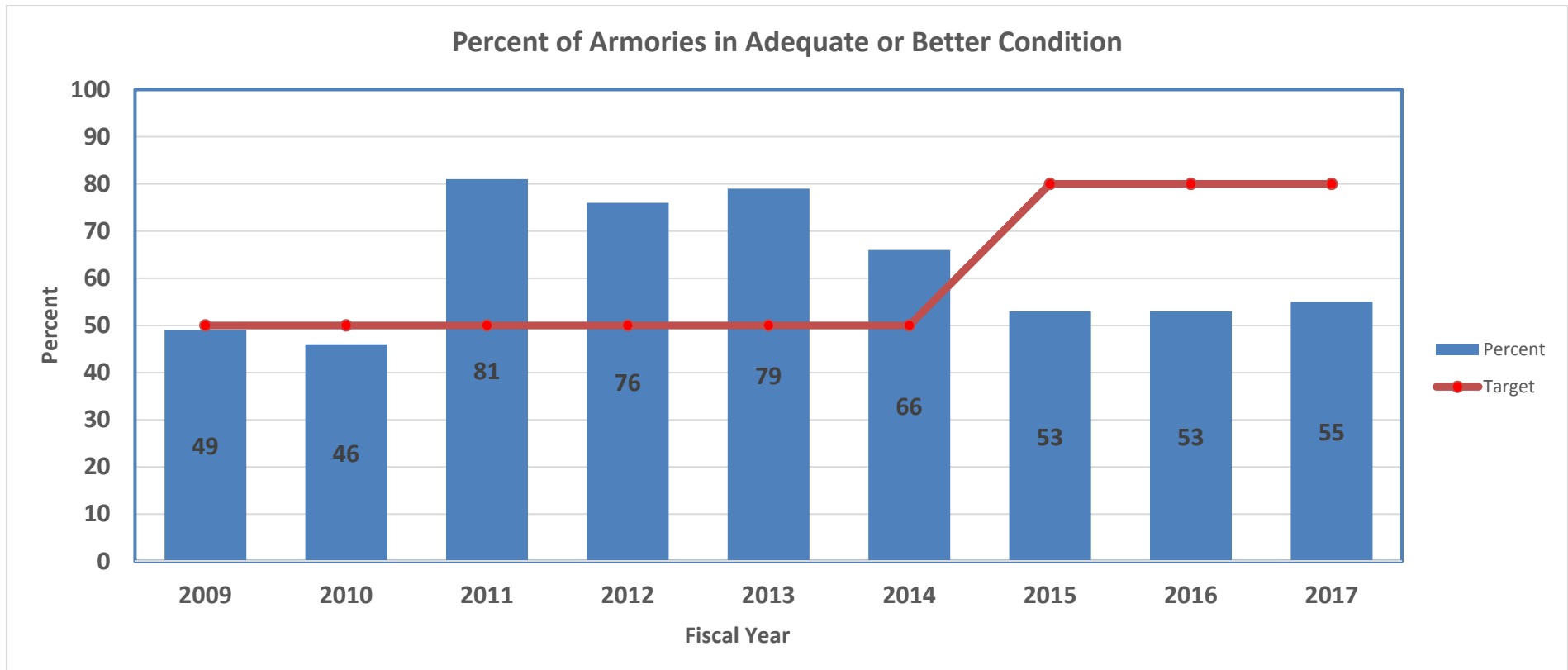
In addition to the role as a Safety organization, the Oregon Military Department acts as an economic stimulator due to federal funding. The over 8,500 Citizen Soldiers bring valuable Personal Income Tax revenue into the state. Our Wildland Fire Program helps battle forest fires which devastate a key economic good, timber, for the state. These actions all tie, as a secondary link, into the Governor's focus area of "A Thriving Oregon Economy."

The Air and Army National Guard Environmental Programs have primary ties to the Governor's focus area of "Responsible Environmental Stewardship" by monitoring compliance with state and federal environmental regulations at all the Air and Army National Guard facilities around the state.

### **Program Performance**

The primary performance tool of the Operations Program is the Installation Status Report (ISR). The ISR categorizes the readiness of our facilities as being unsatisfactory, adequate or better. The 2017 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 36.8% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 18.4% do not fully meet Army standards and are in overall adequate condition. These two metrics combined equals 55.2% for armories classified as adequate or better conditions. 31.6% do not meet Army standard and are in overall poor condition, and 13.2% are in overall very poor condition. These metrics inform OMD's Annual Performance Progress Report (APPR) Key Performance Measure #2 – Armory Condition). These percentages will be reported in the 2018 APPR which has not yet been prepared.

Another metric utilized by the Operations Program is the Percent of Available Armory Time Rented. During Federal Fiscal Year 2016, approximately 20% of available armory time was rented. Available armory rental metrics are reported within the APPR and also submitted to Department of Administrative Services Chief Financial Office and the Legislative Fiscal Office.



**Enabling Legislation/Program Authorization**

The National Guard is authorized by the US Constitution Article I, Section 8 Clause 15 and 16. The Oregon National Guard is authorized by Article X of the Oregon Constitution. The Operations Program is authorized by ORS Chapters 396, 398 and 399. Further Federal Authorization is provided by National Guard Regulation 5-1.

**Funding Streams**

The 2019-21 program base budget is funded with General Fund (6%), Other Funds (4%) and Federal Funds (90%). The Other Funds include Armory Rental Revenue. The Federal Funds carry a match requirement of zero to 50 percent and come from the National Guard Bureau. All Federal Funds are dedicated and subject to sequestration.

Agency Request       Governor’s Budget       Legislatively Adopted

**2019-2021**

**Significant Proposed Program Changes from 2019-21**

The proposed budget for the Operations Program is an enhancement over the program’s Current Service Level budget. The Operations Program top priority is Policy Package 201 requests \$275,000 General Fund and \$707,960 Federal Funds for the Portland Air National Guard Base to cover costs that cannot be paid with Federal Funds: employee payroll costs that exceed federally-mandated pay caps and collective bargaining costs and increases in utility costs. Similarly, Policy Package 203 requests \$220,000 General Fund to cover payroll costs that exceed federally-mandated pay caps and increases in utility costs. At Portland Air National Guard Base, Policy Package 205 would establish eight new positions to address a staffing shortfall.

OMD is also requesting funding in Policy Package 202 for 25 new positions to partially restore staffing levels reduced in previous budget cycles. These positions are within the Oregon Military Department’s Operations and Maintenance Program, Military Construction Program, Fire and Emergency Services Program and the Army National Guard Emergency Management Coordinator Program. Policy Package 204 requests \$12,420,726 General Fund which can be matched with \$12,420,726 Federal Funds to provide urgently needed repairs and deferred maintenance on Military Department facilities.

The Operations program is focused on improving the quality of National Guard facilities to enhance our functional role under the Governor’s Safer, Healthier Communities focus area. The majority of our facilities operate under a state matching requirement which ranges from 15% to 50%. An increased state investment will allow the department to continue to improve the quality and condition of our facilities as reported in the Installation Status Report (Please see Program Performance for more details regarding the ISR).

Increased state investment will also allow the department to fully utilize federal investment. With each dollar the state invests we can obtain between 1 and 8.5 dollars of federal investment depending on the funding split. This increased federal investment, along with improvements to National Guard facilities, could lead to new Force Structure opportunities whereby new federal personnel and assets are placed within the state. This would lead to increased tax revenue from federal payroll as well as increased investment in the local economy.

The Operations Program is not planning to shift resources to new activities, but it is focused on improving the way it does business. This includes seeking to maximize federal investment in order to improve the quality of our National Guard facilities in support of the Governor’s Healthy and Safe Communities priority.

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT OPERATIONS PROGRAM

The Operations Program includes all programs that support Oregon National Guard facilities operations and maintenance. It includes the Army National Guard facilities operations and maintenance program, Air National Guard Programs, Oregon National Guard Counterdrug Program, Oregon Army National Guard's Wildland Fire Management Program, Oregon National Guard Distributed Learning Program, and Army National Guard Anti-Terrorism and Emergency Management Programs. There are 14 major programs within the Operations Program:

### Army National Guard Facilities Operations and Maintenance:

The Army National Guard (ARNG) Facilities Operations and Maintenance Program provides operation, maintenance, repair, and alteration support for Oregon Army National Guard facilities. The program is supported by a variety of state and federal funding match rates.

The program conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2017 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 5.3% is in compliance with Army standards and in overall good condition, 81.6% do not meet Army standard and are in overall poor condition, and 13.2% are in overall very poor condition. This represents overall decline of approximately 32% from previous ratings due to infrastructure failures, new Army standards, and the lead contamination remaining at some of our facilities from the indoor firing ranges. Lead cleanup projects are programed and underway but not anticipated to be completed until sometime in 2019. OMD is also working with the Department of Administrative Services (DAS) for contracted facility cost assessments, which will be loaded in to two separate database systems, Iplan and BUILDER. These two programs will become the agency's databases of record for reporting to DAS, the Oregon Legislature and National Guard Bureau for information on facility needs. Together these systems will provide a clearer picture of our deferred maintenance backlog, life cycle replacement and forecasting future requirements.

The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at \$150 million. This includes approximately \$75 million in seismic upgrades, and \$8 million in lead and asbestos removal. The current estimation is a combination of internal facility condition assessments and assessments from the DAS contractor. By the end of the year the agency will have a much clearer and highly defined listing of deferred maintenance and other facility needs. Reduction of this backlog has been primarily as the result of new construction and Armory Service Life Extension (ASLEP) projects. While these projects eliminate substantial amounts of the deferred maintenance, without adequate funding the deferred list continues to grow from other facilities. The Oregon Military Department's (OMD) deferred backlog stems from limited state matching funds. Without the state match, OMD is unable to spend the federal funds to address deferred maintenance, maintenance and repair, or any but the most urgent repairs on armories or other facilities requiring a

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Agency Request       Governor's Budget       Legislatively Adopted

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# BUDGET NARRATIVE

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state funding match. The state funding and Other Funds revenue, covers essential bills including wages and supplies and services, leaving no funding for preventive maintenance, deferred maintenance or repair projects at facilities requiring a state match.

The Army National Guard Facilities Operations and Maintenance Program continues to function with the mission of operating our under-funded facilities in the most cost-effective manner. The Operations and Maintenance Program has taken advantage of every opportunity to obtain federal funding to support the efficient operation of State of Oregon owned facilities and land. OMD participated in the yearly National Guard Facilities Programs Personnel Allocation Standard (FP-PAS) to determine the current manpower requirement for the state of Oregon. The comprehensive study determined that the Oregon Army National Guard Facilities Operations and Maintenance Program requires 250 full-time equivalent (FTE) employees to operate the current 38 Armories and Training Facilities, 7 Maintenance Facilities, and 496 other Facilities. According to this study the Oregon Army National Guard Facilities Operations and Maintenance Program is severely understaffed, as OMD currently has 102 positions that support the Oregon Army National Guard Facilities Operations and Maintenance Program.

The primary computer program supporting the Facilities Operations and Maintenance Program is the Army National Guard's Planning Resource for Infrastructure Development and Evaluation (PRIDE) program. This federally funded program provides: a federal funding budget module for programming and allocation, the real property database, and a programming module for federal project funding. OMD utilizes a computerized fiscal management system called Integrated Engineering Management System (iEMS) and a variety of standalone computerized facility management, energy reporting and other databases to meet reporting requirements to National Guard Bureau and Department of the Army.

The OMD Real Property Development Program and the Range and Training Lands Program benefits OMD by providing the current status of our facilities, and given the agency vision and goals, projects the future use of facilities. This provides OMD a statewide picture of facility priorities for short and long-term strategic planning.

The OMD Energy Management software program allows us to review heating, ventilation, and air conditioning operations, troubleshoot systems, and perform preventive maintenance checks and services, thus saving time and money. The OMD utility tracking program has proven a great benefit to us by providing a tool to monitor monthly utility usage and make operational changes based on most favorable rates. This allows us to identify and correct inaccurate invoicing and inappropriate utility service usage.

The Army National Guard Facilities Operations and Maintenance Program is funded through a variety of General, Other, and Federal Fund sources. The all funds base budget provides for 141.40 FTE as well as General Fund appropriation, Other Funds and Federal Funds limitation for required Services and Supplies.

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## Army National Guard Construction Operations:

The Army National Guard Construction Operations Program manages construction of Oregon Army National Guard facilities. The program is funded through a variety of General, Other, and Federal sources. The Army National Guard Construction Operations base budget provides General Fund for 1.00 FTE and required Services and Supplies. The base budget also provides federal limitation for 13.00 100% federally funded FTE for Army National Guard Construction Operations employees through Federal/State Cooperative Agreement with NGB.

## Army National Guard Environmental Program:

The Oregon Army National Guard Environmental Program manages environmental issues for Oregon Army National Guard facilities throughout the state, as well as other lands used for military training under various use agreements with public or private owners. Primary program pillars include Compliance, Cleanup, Conservation, Pollution Prevention, Assessments and Evaluations, and Integrated Training Area Management. Through much of its management effort, the Program also advocates sound environmental stewardship. A stewardship ethic has been adopted by agency leadership and is fostered throughout agency planning and operations. This program is 100% federally funded through a Federal/State Cooperative Agreement with NGB. The base budget provides for 10 positions.

The Program manages federal, state, and local regulatory compliance, such as wastewater treatment plant operations, wastewater discharge permits, hazardous waste management, pollution prevention, recycling, air quality, and drinking water quality. The Program maintains and implements an on-going external and internal Environmental Performance Assessment System, as well as an effective environmental training program, as integral parts of the Environmental Program.

The Program manages Environmental Restoration efforts, which focus on the cleanup of areas used for military training or support facilities (such as underground storage tanks and munitions), and for which environmental contamination may continue to exist. Cleanup is managed in accordance with Department of the Army (DA) and National Guard Bureau (NGB) standards, with close agency coordination with the Oregon Department of Environmental Quality. The Program also manages agency requirements for environmental site assessments to support real estate actions, in accordance with Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA), as supplemented by DA and NGB standards.

The Program manages agency Government-to-Government consultation with the federally-recognized Native American Tribes in Oregon, in accordance with both federal and state requirements.

The Program manages other federal requirements applicable to the agency due to the use of federal funds, such as implementation and maintenance of an Environmental Management System (EMS) in accordance with International Standards Organization (ISO) Chapter

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14001:2004(E) to ensure “. . . environmental, transportation, and energy-related activities are conducted in an environmentally, economically, and fiscally sound, integrated, continuously improving, efficient, and sustainable manner.” The Environmental Program coordinates the preparation and processing of environmental documentation required by the National Environmental Policy Act for major agency actions with federal funding. This requires coordination with applicable federal and state regulatory agencies, local jurisdictions, and the public. The goal is to appropriately plan and execute agency actions, resolve conflicts, and maximize land use compatibility near Oregon Army National Guard facilities.

In the spirit of stewardship and protection of natural resource values, the agency maintains an Integrated Natural Resources Management Plan (INRMP) for each of its four major military training sites: Biak Training Center (Redmond), Camp Najaf (Corvallis), Camp Rilea (Warrenton), and Camp Umatilla (Hermiston). The four INRMPs are designed to “integrate” military training with environmental protection, in the spirit of environmental stewardship. They are also designed to address compliance with requirements of the federal Sikes Act for managing military training lands; applicable regulatory requirements, such as the Endangered Species Act and wetlands management under the Clean Water Act; and Department of Defense, DA, and NGB directives. The Program maintains a statewide Integrated Pest Management Program, which is a key component of the facilities management effort to control both floral and faunal pests and non-native species. Pest management activities and pesticide usage are tracked and reported to both the State and National Guard Bureau by the Environmental Staff, in accordance with appropriate directives.

A statewide Operational Noise Management Plan has been developed, and is implemented and maintained for the major training sites managed by the agency. The plan is used to define and manage significant noise sources, and attempts to limit conflicts with incompatible land uses on adjacent lands.

Finally, a statewide Integrated Cultural Resources Management Plan has been developed and implemented, partially to document the heritage of the Oregon National Guard, but also to identify and appropriately define cultural resources management requirements at agency facilities and identify potential impacts at other sites from proposed agency actions. In several cases, older facilities and armories are “eligible” for the National Register of Historic Places and must be maintained in accordance with federal and state law. Particularly at the major training sites, the protection of archaeological, historical, and other cultural resources is important for sustaining mission requirements in the future. Furthermore, since the Program deals with a dynamic resource, continual monitoring and updates must be accomplished.

The Integrated Training Area Management (ITAM) Program focuses on balancing military training with resource conservation on Oregon Army National Guard maneuver land. The ITAM Program is designed to enhance the readiness posture of the Oregon Army National Guard by maintaining and improving military training opportunities at our training centers; monitoring the impacts of military training activities on the environment; identifying, evaluating, and restoring environmental damage caused by military training; and maintaining or fostering the reestablishment of natural ecosystems in concert and balance with military training. Integrated Natural Resources Management Plans provide

# BUDGET NARRATIVE

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guidance on meeting these needs. Although many ITAM initiatives are environmentally related, they are all directly related to military training activities.

## Electronic Security Program:

The National Guard Bureau requires all facilities designated for storage of small arms or ammunition to be protected with an approved and operational electronic security system. Electronic security system equipment and replacement components are procured directly through the federal supply system with federal funds. Employees and equipment to install and maintain electronic security systems are 100% federally reimbursed through a Federal/State Agreement. The base budget provides Federal Funds limitation for two positions and necessary Services and Supplies. Federal funding provides for repair or replacement of computers, vehicles, tools, and the supplies and repair parts necessary to maintain the Intrusion Detection systems in Armories and critical facilities statewide.

## Oregon Army National Guard's Wildfire Fire Management Program:

The Oregon Army National Guard's Wildland Fire Management Program is funded by 100% Federal funding from the Department of the Army through the Master Cooperative Agreement with National Guard Bureau, which reimburses State expenses for this Program. The Oregon Army National Guard's Wildland Fire Management Program goals are: to comply with fire protection requirements set forth in Oregon Revised Statutes; support and sustain the Oregon National Guard's training mission; sustain the natural environment and native vegetation of the Oregon Military Department's training ranges and lands; to enhance both military and public fire safety in the vicinity of Oregon Military Department training ranges and lands; and to enhance Oregon National Guard support during State declared wildland fire emergencies or natural disasters. This program funds six fulltime employees, twelve seasonal wildland firefighters, six fire trucks, PPE, communications, and the equipment and tools necessary to prevent and or fight wildland fire on over 80,000 acres of training lands that the OMD owns or leases.

## Air National Guard Programs:

The Oregon Air National Guard has two primary missions. The first is its federal mission to man, train, equip and organize its members to provide for the defense and security of the United States and in a broader sense to support worldwide security goals and objectives. To provide the necessary skills to support this mission, a large amount of technical training is invested in Oregon Air National Guard members. These training opportunities many times have direct correlation to civilian occupations, thus providing a better-educated workforce for the state. The second mission of the Oregon Air National Guard is to provide public safety and protection of citizens during disasters when called upon by the Governor. As an element of the state's emergency communications plan, Oregon Air National Guard's satellite communications resources remain ready to assure adequate communications between fire bases and coordination centers operating from the Willamette Valley.



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The Oregon Air National Guard is located at four sites:

The Oregon Air National Headquarters is co-located in Salem with the Oregon Army National Guard Headquarters at the Joint Force Headquarters. This facilitates close coordination and integration of all Oregon National Guard resources during training and contingency operations.

The Portland Air National Guard Base is located at Portland International Airport. The 142nd Fighter Wing and the Combat Operations Group are stationed at the base. The 142nd Fighter Wing's mission is to provide air defense of the northwest United States from northern California to the Canadian border. The Combat Operations Group provides command and control for missions in tactical communications in support of theater operations and weather analysis support to several worldwide deployable Air Force and Army units.

Kingsley Field is located at Klamath Falls. The 173rd Fighter Wing and the 270th Air Traffic Control Squadron are stationed at the base. The 173rd Fighter Wing's mission is to train F-15 fighter pilots for air-to-air combat and air defense roles. It is the only Air Force F-15 training site in the United States. The 270th Air Traffic Control Squadron operates the air traffic control tower for civilian and military operations at Kingsley Field. Kingsley Field has increased pilot production since 2014, which has brought increased military personnel and aircraft to the base.

Camp Rilea is located at Warrenton and is host to the 116th Air Control Squadron. The 116th Air Control Squadron's mission is to provide tactical radar command and control in support of theater operations. The mission includes offensive and defensive air operations and early warning radar and electronic intelligence operations.

There are five major Air National Guard programs within the Operations Program:

Air National Guard Civil Engineering Program - The Civil Engineering Program provides facility operations and maintenance for the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facilities. Civil Engineering programs are funded through Federal/State Agreements and require state matching funds. The match percentage varies depending on program location. The base budget provides Federal Funds limitation and required matching state funds to support 49 positions and necessary Services and Supplies.

Air National Guard Security Program - The Security Program provides security police protection at the Portland Air Base and Kingsley Field. Security personnel are instrumental in protecting aircraft and facilities against sabotage, theft, vandalism and trespass. The Security Program is 100% federally funded. The base budget provides Federal Funds limitation for 23 positions and necessary Services and Supplies.

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Air National Guard Fire Protection Program – The Fire Protection Program provides fire protection at the Portland Air Base and Kingsley Field. Personnel are trained and certified to contain aircraft fires, perform air crew extraction, and provide structural firefighting protection. The Oregon Air National Guard is the only crash/rescue and firefighting resource at the Klamath Falls Airport. Civilian aviation would not have crash/rescue protection at Klamath Falls without the Oregon Air National Guard Fire Protection Program. The Fire Protection Program had been 100% federally funded until October 1, 2013, when Oregon implemented changes to Appendix 1024 of the Master Cooperative Agreement that instituted a cap on the maximum amount of federal funds available to reimburse the state for firefighter payroll costs. Any actual payroll costs exceeding the federal cap became a state cost. The purpose of this change was to ensure the long-term sustainability of this program at the federal level. However, it places a burden on the state to fund the difference between actual payroll costs based on collective bargaining agreements and the federal cap. Due to complaints from states, NGB temporarily suspended the federal cap while it revises the federal funding model. General Fund is currently required for certification incentive pay, legal fees and collective bargaining costs. At this time OMD is uncertain of the outcome from NGB, and whether state funds will be required or how much. Due to the uncertainty, it is important that General Fund remain in the program until a final determination is known. In the meantime, the base budget provides General Fund appropriation and Federal Funds limitation for 50 positions and necessary Services and Supplies.

Air National Guard Environmental Program - The Environmental Program manages environmental issues. The program monitors and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facility. Kingsley Field will be one of the first federal facilities in Oregon to apply for a Green Environmental Management System (GEMS) permit through Oregon Department of Environmental Quality. Kingsley Field is applying for a “Leader” GEMS permit which is the most stringent of the three GEMS permit options. The GEMS Leader permit is offered only to organizations with environmental management systems that have at least a three year record of excellent environmental performance and comply with International Standards Organization 14001 Environmental Management System Criteria. Air National Guard Environmental programs are funded through a Federal/State Cooperative Agreement and require state matching funds. The match percentage varies depending on program location. The base budget provides Federal Funds limitation and required matching state funds to support two positions and necessary Services and Supplies.

Kingsley Field Billeting Program - The Billeting Program provides lodging to Oregon National Guard members, F-15 fighter pilot students and flight medicine students from throughout the Air Force receiving training at Kingsley Field. The Billeting Program switched from state positions to federal positions in October 2014, eliminating the need for state positions. The base budget provides Federal Funds limitation for two positions, which are being transferred to the Army National Guard Facilities Operations and Maintenance Program in Essential Package 060 and the Portland Airbase Civil Engineering Program in Policy Package 205.

## Distributed Learning Program:

The Army National Guard (ARNG) Distributed Learning Program (DLP) creates content, provides access, and enables delivery of training to enhance the readiness of Soldiers and units nationwide. The Oregon DLP provides Soldiers and their communities’ with a classroom setting

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that provides the necessary resources to conduct readiness training using a secure, dedicated network. Capabilities of each DLP include multimedia capabilities for hosting video and audio teleconferencing, computer-based training, Internet-based training, interactive video Tele-training, access to electronic mail, and varied productivity software applications. There are five fixed-based DLP classrooms and one mobile-based system located in Oregon. The fixed-based classrooms are located within armories at Clackamas, Springfield, Warrenton (Camp Rilea), Bend and Medford; the mobile system is home-based in Salem. The sites can be made available on a space-available reimbursable basis to perform "shared use" activities unrelated to ARNG training or operations at an ORARNG DLC. Four categories of shared use are identified as: Joint (Federal, DoD), Interagency (Federal, non-DoD), Intergovernmental (Non-Federal), and Community-based (Non-Governmental) such as 32 USC Section 508 organizations, civic organizations, and private academia. The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. Federal program income is generated through fees charged to the user and may only be used to support the program. The base budget provides Federal Funds limitation for 1.40 Distributed Learning FTE. The base budget also provides Federal Funds limitation for required Services and Supplies to support this program.

## Counterdrug Program:

The Counterdrug Support Program (CDSP) is a 100% federally funded program that combats illegal drug use within Oregon's communities. The program has been an integral part of our state's drug supply reduction efforts for over 20 years. The program is organized and functions through the Oregon National Guard using Soldiers and Airmen as well as equipment and facilities to add capabilities that otherwise might not be available to law enforcement agencies and community-based organizations. The Oregon National Guard personnel supporting the Counterdrug Program are placed on fulltime Title 32 Active Duty Operational Support (ADOS) orders under the control of the Governor and The Adjutant General of Oregon.

The Oregon National Guard is committed to approaching the fight against drugs as a Total Force: community leaders, anti-drug coalitions and law enforcement agencies working in partnership with Oregon's citizen-soldiers. Hundreds of millions of dollars in drugs and tens of millions of dollars in property involved in drug trafficking have been seized due to the support of the Oregon National Guard. Dozens of arrests are made each year as a result of Oregon National Guard Counterdrug mission involvement. The Oregon Military Department works closely through the efforts of the Counterdrug Support Program with law enforcement agencies to retrieve a portion of these funds through the "Equitable Sharing of Federally Forfeited Property" program to expand equipment, operations, and drug education and awareness programs.

The Counterdrug Support Program has two primary missions. The first is to support local, state and federal law enforcement efforts to stop the flow of illegal drugs into and manufactured in Oregon (supply reduction). The second is to support Oregon's community-based organizations in their efforts to educate, train and prevent drug abuse (demand reduction) among Oregon's citizens. Both supply and demand reduction efforts are required to meet the challenge that illegal drug abuse presents. By focusing on outcomes, measured in reduced supply, declining drug use and the resulting lessening social consequences, we can achieve our common goal of a drug free Oregon.

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The Oregon National Guard Counterdrug Support Program offers the following cost effective National Guard unique support services to our community partners:

The UH-72A helicopter is equipped with advanced forward-looking infrared camera with thermal imaging, reversible polarity, zoom capability and “night sun” high power illumination system (searchlight).

The Light Armored Vehicle provides a secure platform for transporting police officers during high-risk search warrants.

Hand held thermal imaging equipment provides police officers a passive, non-intrusive device to detect thermal energy which can be used in an investigation of a concealed indoor marijuana growing operation.

National Guard unique counterdrug courses supporting law enforcement officers assigned to multi-jurisdictional drug task forces.

National Guard personnel with military-specific skills enabling civic leaders to build effective coalitions to illuminate and/or mitigate the use of illegal drugs in their community. By building coalitions that make communities more resistant to drug- and transnational criminal organizations (TCO) activity, Guardsmen help lessen the demand for drugs, thereby reducing the revenues flowing back to drug-linked TCOs.

The Counterdrug program is 100% federally funded. The base budget provides Federal Funds limitation for Services and Supplies.

## Anti-Terrorism Program Manager:

The National Guard Bureau provides 100% federal funding for one position to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism. The base budget provides Federal Fund limitation for one position and the supporting Services and Supplies.

## Army National Guard Emergency Management Program Coordinator:

The National Guard Bureau provides 100% federal funding for one position to implement, integrate and sustain an emergency management program within the Oregon Army National Guard. It develops and maintains all hazard/all threat emergency response plans for all Army National Guard facilities across the state. The base budget provides no position or Services and Supplies Funding, as it has been staffed with a Limited Duration employee. Policy Package 202 requests a new Limited Duration position and Services and Supplies funding for this program.

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## Expected Results from the 2019-21 Budget:

The Army National Guard Facilities Operations and Maintenance Program 2019-21 Base Budget will not fully support the needs of our Army National Guard facilities. The shortage of funding, compounded by new facilities that have not received state matching funds, increased usage of our facilities as a result of the Oregon National Guard performing national defense missions throughout the world and Homeland Defense missions throughout the state, create has reached level that is not sustainable. Currently 65% of our armories are rated as dysfunctional or substandard and in overall poor condition according to U.S. Army standards. Additionally, the backlog and costs of maintenance and repair projects continues to increase partially due to inflationary pressure but primarily due to lack of adequate funding. See Policy Package 204 for requested funding for deferred maintenance, and Policy Package 202 for additional positions to increase maintenance activities.

OMD's Armory Other Funds rental earning has been reduced since 2015 following the discovery of lead contamination in facilities that have indoor firing ranges. Starting in 2015 twelve armories were closed to the public due to lead levels exceeding National Guard Bureau standards. Two other armories were closed to rental activities for nearly a year due to major remodels. As of spring 2018, armories are still closed to the public due to lead dust levels being found above the "child occupied facility" standard. Each closure causes disruption to the Armory Rental Program, a loss of revenue, a cost for cleaning and laboratory testing to validate lead dust levels are below regulatory standards. This continual disruption of rental activities only serves to create negative impacts to the program and to revenue generation. Four armory abatement projects will be completed in calendar year 2018. Another two projects will be started in late 2018. OMD anticipates additional federal funding to award further abatement projects in calendar year 2019. Those projects are likely to not be completed until sometime in 2019. In the meantime OMD will continue to struggle to restore the rental program to its former level and generate the amount of Other Fund necessary to meet the necessary sustaining costs.

Army National Guard Construction Operations – The program will continue to operate successfully within the level of resources budgeted.

National Guard Environmental Program - The program will continue to operate successfully within the level of resources budgeted, provided other “proponents” can fund requirements that cannot be supported with environmental funding allotted by National Guard Bureau.

Electronic Security System Program - The program will continue to operate successfully within the level of resources budgeted.

Wildland Fire Management Program- The program will continue to operate successfully within the level of resources budgeted.

Distributed Learning Program - The program will continue to be successful within the level of resources budgeted.

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Air National Guard Program - The program will continue to be successful within the level of resources budgeted, although the Portland Air National Guard base is understaffed (refer to Policy Package 205). The Portland Air National Guard base may also be subject to substantial new stormwater fees that cannot be covered by the 2017-19 current service level (refer to Policy Package 206).

Distributed Learning Program - The program will continue to be successful within the level of resources budgeted.

Telecommunications Program - The program will continue to be successful within the level of resources budgeted.

Counterdrug Program - The program will continue to be successful in the 2015-17 biennium through drug reduction and eradication programs. The program will continue to work with local, county, state, and federal law enforcement agencies to reduce drug demand and supply in Oregon communities. The Mentor Program will continue to be successful by increasing the number of local citizens and Oregon National Guard mentors in Oregon communities. The program will continue to support local community coalitions in a combined effort to curb the use of drugs.

Anti-Terrorism Program - The program will continue to be successful as the result of increased federal funding.

Army National Guard Emergency Management Program – Policy Package 202 requests one position and Services and Supplies federal funding to continue this program.

Operations Program objectives and expected results are directly linked to the agency’s performance measures.

## Respond to State Emergencies:

Oregon Army and Air National Guard facilities are located in 27 counties and provide a focal point for National Guard disaster response activities. Emergency response equipment is stored at the facilities and available for rapid deployment during emergencies. These facilities are used to stage and support and house; personnel and equipment arriving from other locations in response to emergencies. These facilities are used to house emergency relief organizations and citizens displaced by disasters. Specialized communication equipment allows the facilities to serve as emergency operations command centers. National Guard facilities strategically located around the state are a vital component of the State of Oregon's ability to provide timely and appropriate response during emergencies.

# BUDGET NARRATIVE

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## Revenue Sources:

The Operations Program is funded from a variety of General, Other, and Federal Funds. Other Funds are primarily received from facility rentals. Other Funds revenue estimates are based on historical information adjusted for projected future trends. Federal Funds are received through Federal/State Cooperative Agreements between the National Guard Bureau (NGB) and the State of Oregon. The funds may only be used to support programs for which they are received. Federal Funds estimates are based on historical trends and information provided by NGB Fund Managers. We do not anticipate any changes in revenue sources during the 2017-19 biennium. Operations Programs are funded as follows:

### Army National Guard Facilities Operations and Maintenance:

Training Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities. Construction activities at Training Sites may generate some requirement for State funds. Pure State requirements such as permits, 1% for art or energy efficiency associated with a 100% federally funded project will generate the requirement for State funds.

Logistical Facilities – These facilities are funded 75% federal / 25% state through a NGB Federal/State Cooperative Agreement. State matching funds are received from the General Fund. The federal funds may only be used to support designated facilities.

Readiness Centers (Armories) – The facilities are split funded based on type and use of the facilities.

Security – This program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Range and Training Land Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Construction Operations – The program has thirteen positions. One of the positions is funded from the General Fund and twelve positions are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Environmental Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. The funds may only be used to support the program.

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Electronic Security System Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Anti-Terrorism Program - The programs are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Emergency Management Program - The programs are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

## Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2019-21 biennium) – \$97,299 General Fund, \$98,992 Other Funds, and \$1,066,655 Federal Funds.

022 – Phase-Outs – (\$251,977) General Fund and (\$16,421,308) Federal Funds.

031 - Inflation on Services and Supplies, adjustments for State Government Service charges –\$449,118 General Fund, \$47,542 Other Funds, and \$2,844,528 Federal Funds.

060 – Technical Adjustment – Transfers one 100% Federal Fund position from the Kingsley Field Billeting Program to the Army National Guard Operations and Maintenance Program. Zero impact to positions or limitation.

## Policy Packages:

201 – Portland Air National Guard Base Over-Cap and Utilities - \$275,000 General Fund, \$707,960 Federal Funds.

202 – New Positions for Installations Division - \$48,985 General Fund, \$193,354 Other Funds, \$2,633,694 Federal Funds, 25 new positions.

203 – Kingsley Field Over-Cap and Utilities - \$220,000 General Fund.

204 – Deferred Maintenance - \$12,420,726 General Fund, \$12,420,726 Federal Funds.

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205 – Portland Air National Guard Base New Positions - \$213,610 General Fund, \$732,784 Federal Funds, 7 new positions and 1 position transferred from the Kingsley Field Billeting Program.

Proposed New Laws – None.

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## OREGON MILITARY DEPARTMENT OPERATIONS PROGRAM ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency 2019-21 current service level requirements.
2. **How Achieved** – The following Essential Packages adjust the Operations Program’s base budget to reflect 2019-21 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2019-21 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund \$97,299, Other Funds \$98,992, and Federal Funds \$1,066,655.

022 - Phases out the following items:

1. (\$251,977) General Fund appropriation that was approved in House Bill 5201, Section 35 (1), during the February 2018 legislative session. It funded the state activation of the Oregon National Guard during the August 2017 solar eclipse. 155 Guard members were stationed at five communities in Oregon that were in the path of the eclipse to provide traffic access control and helicopter standby support for potential medevac and search and rescue missions.
2. (\$16,421,308) Federal Funds limitation for lead abatement projects during the 2017-19 biennium that was approved during the February 2018 legislative session in House Bill 5201, Section 53. 100% Federal Funds were approved by National Guard Bureau for lead abatement projects at eight armories contaminated with lead from their indoor firing ranges. Out of a total of 12 armories that were discovered to be contaminated in late 2014, four were abated using previously approved funds (General, Q-bond Other Funds and Federal Funds), leaving eight that had not yet been mitigated. Abatement projects are expected to be complete by the 2019-21 biennium.

031 – Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2019-21 changes. The package increases General Fund \$449,118, Other Funds \$47,542 and Federal Funds \$2,844,528.

060 – Technical adjustment that shifts position 0097031, an Office Specialist 1 funded with 100% Federal Funds, from the Kingsley Field Billeting Program in Klamath Falls to the Operations and Maintenance Program in Salem. Kingsley Field switched from State to Federal employees several years ago to operate the Billeting Program and no longer requires state positions in that program. In the Operations and Maintenance Program, this position will assist the Energy Program Manager and the Installation Status Report Manager with office support and data entry. Overall in the Operations Program, Essential Package 060 results in no change to the position count, FTE count, or limitation.

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3. **Staffing Impact** – None.

4. **Revenue Source** – General Fund is increased \$294,440, Other Funds is increased \$146,534, and Federal Funds is decreased (\$12,510,125).

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	97,299	-	-	-	-	-	97,299
Federal Funds	-	-	-	1,066,655	-	-	1,066,655
<b>Total Revenues</b>	<b>\$97,299</b>	-	-	<b>\$1,066,655</b>	-	-	<b>\$1,163,954</b>
<b>Personal Services</b>							
Overtime Payments	-	-	-	1,782	-	-	1,782
Shift Differential	-	-	-	1,258	-	-	1,258
Public Employees' Retire Cont	-	-	-	516	-	-	516
Pension Obligation Bond	8,291	-	11,217	152,536	-	-	172,044
Social Security Taxes	-	-	-	233	-	-	233
Unemployment Assessments	1,495	-	-	2,434	-	-	3,929
Mass Transit Tax	1,731	-	1,285	-	-	-	3,016
Vacancy Savings	85,782	-	86,490	907,896	-	-	1,080,168
<b>Total Personal Services</b>	<b>\$97,299</b>	-	<b>\$98,992</b>	<b>\$1,066,655</b>	-	-	<b>\$1,262,946</b>
<b>Total Expenditures</b>							
Total Expenditures	97,299	-	98,992	1,066,655	-	-	1,262,946
<b>Total Expenditures</b>	<b>\$97,299</b>	-	<b>\$98,992</b>	<b>\$1,066,655</b>	-	-	<b>\$1,262,946</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(98,992)	-	-	-	(98,992)
<b>Total Ending Balance</b>	-	-	<b>(\$98,992)</b>	-	-	-	<b>(\$98,992)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(251,977)	-	-	-	-	-	(251,977)
Federal Funds	-	-	-	(16,421,308)	-	-	(16,421,308)
<b>Total Revenues</b>	<b>(\$251,977)</b>	<b>-</b>	<b>-</b>	<b>(\$16,421,308)</b>	<b>-</b>	<b>-</b>	<b>(\$16,673,285)</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Temporary Appointments	(143,761)	-	-	-	-	-	(143,761)
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Pension Obligation Bond	-	-	-	-	-	-	-
Social Security Taxes	(10,998)	-	-	-	-	-	(10,998)
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Vacancy Savings	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>(\$154,759)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$154,759)</b>
<b>Services &amp; Supplies</b>							
Instate Travel	(8,357)	-	-	-	-	-	(8,357)
State Gov. Service Charges	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	(16,421,308)	-	-	(16,421,308)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	<b>(\$8,357)</b>	-	-	<b>(\$16,421,308)</b>	-	-	<b>(\$16,429,665)</b>
<b>Special Payments</b>							
Dist to Other Gov Unit	(88,861)	-	-	-	-	-	(88,861)
<b>Total Special Payments</b>	<b>(\$88,861)</b>	-	-	-	-	-	<b>(\$88,861)</b>
<b>Total Expenditures</b>							
Total Expenditures	(251,977)	-	-	(16,421,308)	-	-	(16,673,285)
<b>Total Expenditures</b>	<b>(\$251,977)</b>	-	-	<b>(\$16,421,308)</b>	-	-	<b>(\$16,673,285)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	449,118	-	-	-	-	-	449,118
Federal Funds	-	-	-	2,844,528	-	-	2,844,528
<b>Total Revenues</b>	<b>\$449,118</b>	-	-	<b>\$2,844,528</b>	-	-	<b>\$3,293,646</b>
<b>Services &amp; Supplies</b>							
Instate Travel	400	-	270	6,848	-	-	7,518
Out of State Travel	489	-	30	9,401	-	-	9,920
Employee Training	285	-	6	29,245	-	-	29,536
Office Expenses	620	-	53	9,805	-	-	10,478
Telecommunications	1,094	-	2,022	4,375	-	-	7,491
State Gov. Service Charges	308,894	-	7,275	1,352,201	-	-	1,668,370
Data Processing	12	-	-	518	-	-	530
Publicity and Publications	213	-	61	2,375	-	-	2,649
Professional Services	876	-	395	6,474	-	-	7,745
Attorney General	10,512	-	-	7,202	-	-	17,714
Employee Recruitment and Develop	68	-	4	407	-	-	479
Dues and Subscriptions	60	-	294	1,324	-	-	1,678
Facilities Rental and Taxes	3,094	-	-	29,467	-	-	32,561
Fuels and Utilities	90,742	-	19,833	560,925	-	-	671,500
Facilities Maintenance	18,468	-	8,716	426,298	-	-	453,482
Food and Kitchen Supplies	11	-	-	396	-	-	407
Medical Services and Supplies	12	-	-	4,417	-	-	4,429
Agency Program Related S and S	397	-	22	3,633	-	-	4,052
Other Services and Supplies	4,826	-	3,988	262,149	-	-	270,963
Expendable Prop 250 - 5000	1,311	-	1,205	80,965	-	-	83,481

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\_\_\_\_ Legislatively Adopted  
 Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Military Dept, Oregon  
Pkg: 031 - Standard Inflation

Cross Reference Name: Operations  
Cross Reference Number: 24800-002-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	1,127	-	530	17,224	-	-	18,881
<b>Total Services &amp; Supplies</b>	<b>\$443,511</b>	<b>-</b>	<b>\$44,704</b>	<b>\$2,815,649</b>	<b>-</b>	<b>-</b>	<b>\$3,303,864</b>
<b>Capital Outlay</b>							
Technical Equipment	-	-	-	2,107	-	-	2,107
Industrial and Heavy Equipment	-	-	-	8,818	-	-	8,818
Automotive and Aircraft	-	-	2,838	-	-	-	2,838
Data Processing Software	-	-	-	875	-	-	875
Data Processing Hardware	-	-	-	3,413	-	-	3,413
Other Capital Outlay	-	-	-	13,666	-	-	13,666
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>\$2,838</b>	<b>\$28,879</b>	<b>-</b>	<b>-</b>	<b>\$31,717</b>
<b>Special Payments</b>							
Loan Repaid To State Agencies	5,607	-	-	-	-	-	5,607
<b>Total Special Payments</b>	<b>\$5,607</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$5,607</b>
<b>Total Expenditures</b>							
Total Expenditures	449,118	-	47,542	2,844,528	-	-	3,341,188
<b>Total Expenditures</b>	<b>\$449,118</b>	<b>-</b>	<b>\$47,542</b>	<b>\$2,844,528</b>	<b>-</b>	<b>-</b>	<b>\$3,341,188</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(47,542)	-	-	-	(47,542)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$47,542)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$47,542)</b>



POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0097031	AU	C0103	AP OFFICE SPECIALIST 1	1-	1.00-	24.00-	04	2,831.00			67,944- 52,031-		67,944- 52,031-
0097031	AU	C0103	AP OFFICE SPECIALIST 1	1	1.00	24.00	04	2,831.00			67,944 52,031		67,944 52,031

TOTAL PICS SALARY

TOTAL PICS OPE

TOTAL PICS PERSONAL SERVICES =

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# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OPERATIONS PROGRAM  
POLICY PACKAGE 201  
PORTLAND AIR NATIONAL GUARD BASE OVER-CAP AND UTILITIES  
PRIORITY 5

1. **Purpose** – This Policy Package requests \$275,000 General Fund and \$707,960 Federal Funds for the Portland Air National Guard Base (PANGB). The funding will cover 1) costs that cannot be paid with federal funds: employee payroll costs that exceed federally-mandated pay caps and collective bargaining costs; and 2) rising utility costs.

## Background

The Portland Oregon Air National Guard Base is made up of 64 buildings on approximately 221 acres adjoining Portland International Airport. It serves primarily as the home of the 142d Fighter Wing, which protects the northwest United States 24/7 with its homeland alert mission flying F-15 fighter jets. These fighter jets respond to commercial airline emergencies as well as intercept Russian long range bombers that test our country's west coast defenses. In addition to the homeland alert mission, PANGB also hosts Air Force Special Operations units in the 125<sup>th</sup> Special Tactics Squadron and the Air Force Reserve's 304<sup>th</sup> Rescue Squadron. Both units provide the state an internal, highly skilled search and rescue capability through their Domestic Operations (DomOps) support. Other PANGB tenants include the Oregon Army National Guard, Civil Air Patrol, and STARBASE. STARBASE is an Oregon Military Department program focusing on teaching Science, Technology, Engineering and Mathematics (STEM) to local school-aged children.

## 100% State Costs

The Operations and Maintenance Activities (FOMA) Appendix of the Master Cooperative Agreement (MCA) is a contractual agreement between the National Guard Bureau (NGB) and the grantee (OMD). It provides 80% Federal Funds to maintain the facilities and grounds at PANGB. General Fund provides the 20% state match. This Appendix has terms and conditions the state grantee must adhere to, including the following:

- A. **Federal pay caps for employee payroll.** Section 2105 paragraph a (1) states "Salary costs over the Federal Cap (Wage Grade or General Schedule) based on the Manpower Authorization Letters will be borne by the Grantee." The Manpower Authorization Letter from National Guard Bureau to PANGB prescribes the maximum pay cap as step 5 of the pay charts for the Washington D.C. area. Different types of positions have different federal pay grade caps. For example, a state electrical systems craftsman is authorized to be paid up to the level of a Federal Wage Grade 12, Step 5. A financial management state employee is authorized to be paid up to a General Schedule Grade 8, Step 5. Any state-directed or authorized pay increases above this federal threshold must be paid with 100% state funds. This calculation is based on gross pay only, excluding benefits and other payroll costs. For the 2019-21 biennium, seven positions

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have pay that exceeds the federal caps, with the projected over-the-cap wage costs at \$78,010 General Fund. This amount was calculated using published pay charts for Federal Fiscal Year 2018 compared to the pay rates of state positions in the 2019-21 Base Budget.

- B. **Collective Bargaining costs.** Appendix 21 Section 2106 paragraphs 14 and 15 specifically prohibit federal funding for collective bargaining, including the negotiation process and grievance settlement. For the 2019-21 biennium, these costs (legal fees) are projected at \$20,000 General Fund.

## Utility and operational costs

The PANGB submits an annual budget request to NGB for the upcoming federal fiscal year. An analysis using the most recent NGB request for FFY 2019 (which begins October 1, 2018), multiplied by 2 for a rough biennial estimate, revealed that the 2019-21 Current Service Level Services and Supplies budget is insufficient to cover basic utilities and operational costs.

Over the past five years, utility rates in the Portland metro area have increased an average of 3-5%. For example, water and sewer service in 2015 was billed at \$4.80 and \$9.48 per kilogallon respectively. Current water/sewer utility rates in 2018 are now \$6.23/\$16.57 per kilogallon, which calculates to a 30% increase for water and a 75% increase for sewer service over the past three years. Stormwater drainage rates have increased by 8% over the past two years and are expected to increase by at least 5% during 2019-21. The natural gas company is requesting a 7.8% rate increase beginning in November 2018. Using historical trends and communication with utility companies, the FOMA program projects an increase of \$95,000 in General Fund is needed to cover potential increases in utility costs.

In addition to utility costs, the program requires an increase of \$81,990 in Services and Supplies to cover ongoing operational costs. State budget reductions beginning in the 2011-13 biennium have reduced the program's ability to fund maintenance and other costs such as the Airport Joint Use Agreement with the Port of Portland, which allows PANGB to use the runways and taxiways at the Portland International Airport. Critical maintenance has been postponed and fire suppression systems are off line in two F-15 maintenance hangars that house up to eight aircraft valued at \$50 million each. PANGB is in violation of fire protection (NFPA) code requirements base-wide due to deferred maintenance. The maintenance task backlog is in excess of 1,500 items but likely much higher since not all maintenance failures are captured. The risk of a catastrophic system and facility failure is high.

## Impact if not approved

The approval and appropriation of this budget request will ensure the sustainment of FOMA's current staffing level of 21 personnel, which is only 72% of the federally-authorized staffing level. If these funds are not secured, the program manager anticipates the lay-off of four state maintenance personnel immediately at the start of 2019-21 with an additional six layoffs at various points throughout the biennium. These layoffs will be required to ensure adequate funds are available for mandatory operational costs, such as utility payments and the base's Airport Joint Use Agreement (AJUA). Any reduction in PANGB maintenance staff will increase the amount of facility system deferred maintenance that is already occurring within critical life safety systems. These systems include, but are not limited to, fire suppression and alarms, lightning protection, primary utility grids, and climate control of network server rooms and populated work areas. The increase in deferred maintenance functions will accelerate the

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deterioration and likely failure of these building systems resulting in wing and DomOps mission degradation, flying stoppage, and even the increased risk of a significant life-safety event.

Summary of Policy Package 201	General Fund	Federal Funds
Over-the-Cap Payroll Costs	\$78,010	
Collective Bargaining Costs	20,000	
Utilities	95,000	\$380,000
Other Operational Costs	81,990	327,960
<b>Total</b>	<b>\$275,000</b>	<b>\$707,960</b>

**2. How Achieved** – Appropriation and approval of this Policy Package, in conjunction with Package 205 - PANG New Positions, will allow the agency to optimize Facility Operations and Maintenance Activities at the Portland Air National Guard Base. The state’s support of this funding request directly contributes to the Governor’s priority of Healthy and Safe Communities by increasing the readiness of PANGB to respond to potentially life-threatening situations in the northwestern U.S. This package also supports the Thriving Statewide Economy initiative by fully leveraging all federal funding available to this maintenance program and eliminating layoffs of federally-reimbursed state positions. This continued sustainment of current staffing levels also directly contributes to the Governor’s Responsible Environmental Stewardship focus area, because maintenance personnel are directly responsible for servicing systems like oil-water separators and enacting natural resource conservation programs on PANGB.

**3. Staffing Impact** – None.

**4. Quantifying Results** – The results of this policy package will be monitored by audits performed by the Secretary of State Audits Division and federal internal auditors, as well as operational reviews performed by the Department of Defense.

**5. Revenue Source** - \$275,000 General Fund, \$707,960 Federal Funds.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 201 - PANG Over-Cap and Utilities**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	275,000	-	-	-	-	-	275,000
Federal Funds	-	-	-	707,960	-	-	707,960
<b>Total Revenues</b>	<b>\$275,000</b>	-	-	<b>\$707,960</b>	-	-	<b>\$982,960</b>
<b>Personal Services</b>							
All Other Differential	62,598	-	-	-	-	-	62,598
Public Employees' Retire Cont	10,623	-	-	-	-	-	10,623
Social Security Taxes	4,789	-	-	-	-	-	4,789
<b>Total Personal Services</b>	<b>\$78,010</b>	-	-	-	-	-	<b>\$78,010</b>
<b>Services &amp; Supplies</b>							
Attorney General	20,000	-	-	-	-	-	20,000
Fuels and Utilities	95,000	-	-	380,000	-	-	475,000
Other Services and Supplies	81,990	-	-	327,960	-	-	409,950
<b>Total Services &amp; Supplies</b>	<b>\$196,990</b>	-	-	<b>\$707,960</b>	-	-	<b>\$904,950</b>
<b>Total Expenditures</b>							
Total Expenditures	275,000	-	-	707,960	-	-	982,960
<b>Total Expenditures</b>	<b>\$275,000</b>	-	-	<b>\$707,960</b>	-	-	<b>\$982,960</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
 OPERATIONS PROGRAM  
 POLICY PACKAGE 202  
 NEW POSITIONS – INSTALLATIONS DIVISION  
 PRIORITY 7

1. **Purpose**– This Policy Package requests the establishment of 25 new positions. These positions are intended to partially restore staffing levels reduced by prior budgets. These positions are within the Oregon Military Department’s (OMD) Operations and Maintenance Program, Military Construction Program, Fire and Emergency Services Program, and the Army National Guard Emergency Management Coordinator Program.

The personnel shortfall created by the loss of positions as the result of the Legislatively Adopted Budgets for the 2009-2011 and 2011-2013 budgets continues to restrict the Installations Division’s ability to provide basic facility maintenance, to conduct Armory Rental Program activities, and meet customer service needs. The Facility Maintenance Specialist positions also contribute to OMD’s ability to generate Other Funds revenue by being the onsite point of contact for rental customers. Wildland Fire positions were identified through a contract with Anchor Point Wildland Fire Solutions Consultant Group, as the added number of Wildland fire fighters needed to support operations and manage Camp Umatilla fire risk.

Position #	Title	Location	Classification	Type	GF	OF	FF
0019024	Facility Maintenance Specialist	Withycombe	C4012	Establish			\$128,887
0019025	Facility Maintenance Specialist	Pendleton	C4012	Establish		\$25,778	103,111
0019026	Grounds Maintenance Worker 2	Withycombe	C4110	Establish	\$43,759		81,269
0019043	Accountant 1	Salem	C1215	Establish		35,468	106,401
0019065	Accounting Technician 2	Camp Rilea	C0211	Establish		25,778	103,111
0019066	Office Specialist 1	Camp Rilea	C0103	Establish		59,989	59,987
0019063	Construction Project Manager 2	Salem	C3268	Establish			197,917
0019027	Construction Inspector	Salem	C3265	Establish			176,590
0019042	Procurement & Contract Specialist 2	Salem	C0437	Establish		35,318	141,274
0019069	Information Systems Specialist 4	Camp Rilea	C1484	Establish			169,235
0019028	Wildland Fire Supp Spec (Seasonal)	Umatilla	C8255	Establish			62,365
0019029	Wildland Fire Supp Spec (Seasonal)	Umatilla	C8255	Establish			62,365

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Position #	Title	Location	Classification	Type	GF	OF	FF
0019030	Wildland Fire Supp Spec (Seasonal)	Umatilla	C8255	Establish			62,365
0019031	Wildland Fire Supp Spec (Seasonal)	Umatilla	C8255	Establish			62,365
0019032	Wildland Fire Supp Spec (Seasonal)	Umatilla	C8255	Establish			62,365
0019033	Wildland Fire Supp Spec (Seasonal)	Umatilla	C8255	Establish			62,365
0019034	Wildland Fire Supp Spec (Seasonal)	Umatilla	C8255	Establish			62,365
0019035	Wildland Fire Supp Spec (Seasonal)	Umatilla	C8255	Establish			62,365
0019036	Wildland Fire Supp Spec (Seasonal)	Umatilla	C8255	Establish			62,365
0019037	Wildland Fire Supp Spec (Seasonal)	Umatilla	C8255	Establish			62,365
0019038	Wildland Fire Supp Spec (Seasonal)	Umatilla	C8255	Establish			62,365
0019039	Wildland Fire Supp Spec (Seasonal)	Umatilla	C8255	Establish			62,365
0017085	Wildland Fire Suppression Specialist	Umatilla	C8255	Establish			124,730
0017086	Wildland Fire Suppression Specialist	Umatilla	C8255	Establish			124,730
1921001	Pgm Analyst 2: Emerg. Pgm Coord	Salem	C0861	Establish			176,592
0093025	Construction Project Manager 2	Salem	C3268	Reclass from			(262,400)
0093025	Construction Project Manager 3	Salem	C3269	Reclass to			273,497
0803001	Facility Energy Technician 3	Camp Rilea	C4034	Reclass from			(157,839)
0803001	Facility Operations Spec 1	Camp Rilea	C4014	Reclass to			163,672
	Mass Transit Tax					151	648
	Services and Supplies					5,075	10,375
	Total Policy Package 202					\$48,985	\$193,354
							\$2,633,694

**Position 0019024: Facility Maintenance Specialist.** This new Facility Maintenance Specialist position will be located at Camp Withycombe, in Clackamas. This position is needed to provide maintenance and custodial support for multiple federal facilities on Camp Withycombe, including the United States Property and Fiscal Office (USPFO) and newly remodeled and expanded Oregon Military Museum (OMM). There is a great deal of infrastructure in the OMM to house and protect millions of dollars of artifacts. Additional staffing is required to provide maintenance and custodial support for these priceless treasures. Maintenance staffing levels at Camp Withycombe were reduced with budget cuts several biennia ago, causing deferred maintenance to increase exponentially. Adding one Facility Maintenance specialist to focus on the USPFO and the OMM facilities will not alleviate all of the staffing shortfalls but will provide the minimum to maintain and provide custodial at these facilities. This position is funded with 100% Federal funds.

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  Legislatively Adopted

**2019-2021**

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**Position 0019025: Facility Maintenance Specialist.** This new Facility Maintenance Specialist position will be located at the Pendleton Army Aviation Support Facility (AASF) in Pendleton. The position is required to provide maintenance and custodial support for this complex military aircraft repair facility. Staffing cuts several biennia ago have left this facility severely understaffed adding to the increasing levels of deferred maintenance. During this time the infrastructure that needs supported has increased with the addition of a large solar array. This position is funded with 20% Other Funds (rental revenue) and 80% Federal Funds.

**Position 0019026: Grounds Maintenance Worker 2.** This new Grounds Worker 2 position is needed to assist in the upkeep of the grounds and vegetation management at Camp Withycombe. With the addition of the Oregon Military Museum grounds and the military parade field at the Armed Forces Reserve Center there are over 6 acres of turf, trees, vegetation and several bio swales and parking islands that need to be maintained. The current staffing levels cannot keep up with even the minimum requirements forcing the agency to contract out. This position is funded 35% General Fund and 65% Federal Funds.

**Position 0019043: Accountant 1.** This new Accountant 1 position is required to meet requirements found during the agency's internal audit for its Rental Program. This position will also be responsible for the accounts receivable and will assist with the roughly 10,000 fiscal transaction annually that involve multiple funding sources. The addition of this position will afford the Installations Division Operations Branch Fiscal Analyst to focus on budget development, forecasting and required fiscal programming for future years. This position is funded 25% Other Funds (rental revenue) and 75% Federal Funds.

**Position 0019065: Accounting Technician 2.** This position is currently limited duration serving in direct support of the Camp Rilea billeting and lodging. This request is to designate this position as permanent. This position is required to meet State accounting requirements and processing times. Currently this Accounting Technician is responsible for all cost estimates, accounts receivable, billing, and account reconciliations for Camp Rilea. This position is funded 20% Other Funds (rental revenue) and 80% Federal Funds.

**Position 0019066: Office Specialist 1.** This new Office Specialist 1 position is required to assist the Camp Rilea Training Site Manager with administrative tasks in the billeting/housing office. This position will perform duties typically associated with a commercial hotel front desk function. The position will use a computer system to register and check-out customers, issue keys and rooms, and respond to inquiries for approximately 100,000 to 145,000 transients that utilize the Camp Rilea Training Site annually. The position will track guest usage, explain agency policy and procedures to transient population, handle financial transaction for reservations, conduct audits, prepare reports, sort and distribute mail and package deliveries. This position is funded 50% Other Funds (rental revenue) and 50% Federal Funds.

**Position 0019063: Construction Project Manager 2.** This new Construction Project Manager 2 position is needed in the Construction Branch due to an increased workload experienced over the past several program years in construction projects, whether they are new or major remodels of our facilities. The typical project load for the Construction Branch is between 15 to 20 projects and these are assigned to Project Management Teams to

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execute. The agency anticipates continued growth of program projects in number, scope, statewide sites, and complexity. This position is funded with 100% Federal Funds.

**Position 0019027: Construction Project Inspector.** This new Construction Project Inspector position is needed to aid Project Management Teams with construction project inspection and quality control. Construction projects over the past several program years have significantly increased and are located statewide. The typical project load for the Construction Branch is between 15 to 20 projects. The agency anticipates continued growth of program projects in number, scope, statewide sites, and complexity. This position is funded with 100% Federal Funds.

**Position 0019042: Procurement and Contract Specialist 2.** This new Procurement and Contract Specialist 2 position is needed to provide support to five major program areas within the Installations Division. The work required of this position is highly diverse and requires many different and unrelated processes and methods to produce a strong solicitation package that prospective bidders can understand before preparing their bid. Procurement staff needs to sustain required certifications and ensure the agency complies with policies, statutes, and ethical standards prior to any acquisition proceeding that will expend funds. The number of projects has risen in the Division and lack of personnel has slowed the development of all solicitation documents and contract amendments that typically have tight suspense dates for completion. The addition of special reporting requirements, introduced over the past few years by the Legislature, has also increased data metrics tracking responsibilities. This position is funded 20% Other Funds (rental revenue) and 80% Federal Funds.

**Position 0019069: Information Systems Specialist 4.** This new Information Systems Specialist 4 position is required to provide vital information technology support and assistance at the Camp Rilea Training Site, located in Warrenton. Information systems support is currently being provided by Federal and State IT staff that are based in Salem. Exigent and unforeseen requirements, often associated with the Training Site operation, does not allow timely support from remote IT support staff and any delay in waiting for assistance is inefficient and unacceptable. The requirement to frequently support audio/visual, computer, multimedia, network, and web-based applications and services to all areas of the training site is a fundamental necessity to support major training evolutions and the administrative, operational, and maintenance functions pertaining to the Camp Rilea Training Site. With an annual through-put between 100,000 to 145,000 people, tenants and transient units through Camp Rilea need timely IT support services in order to meet the mission and functions they are tasked to complete on a daily basis. This position is funded with 100% Federal Funds.

**Positions 0019028, 0019029, 0019030, 0019031, 0019032, 0019033, 0019034, 0019035, 0019036, 0019037, 0019038, 0019039: Seasonal Wildland Fire Suppression Specialists.** These 12 new seasonal Wildland Fire Suppression Specialist positions are necessary to provide for firefighter safety, protection of personnel, property, and resources, and fire suppression capabilities for the newly acquired Umatilla National Guard Training Center throughout the peak wildfire season and during National Guard training activities in accordance with the Camp Umatilla Integrated Wildland Fire Management Plan as prepared by Anchor Point Wildland Fire Solutions Consultant Group. These positions are seasonal, anticipated to work 6 months per year (May-October), and are funded with 100% Federal Funds.

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**Positions 0017085, 0017086: Permanent Wildland Fire Suppression Specialists.** These two permanent fulltime Wildland Firefighters are requested to provide firefighting support necessary to provide for firefighter safety, protection of personnel, property, resources, and fire suppression capabilities for the newly acquired 7,500 acre Umatilla National Guard Training Center. It is necessary that OMD provide two fire crews throughout the peak wildfire season and during National Guard training activities in accordance with the Camp Umatilla Integrated Wildland Fire Management Plan, as prepared by Anchor Point Wildland Fire Solutions Consultant Group. These positions are necessary to provide 24 hour coverage / support to military training and operations conducted at the Umatilla National Guard Training Center and at the Boardman Bombing Range. These positions will allow the Oregon Military Department to meet its obligation under both Federal and State law and are funded with 100% Federal Funds.

**Position 1921001: Program Analyst 2.** This Limited Duration position is the Emergency Management Program Coordinator authorized in Appendix 11 of the Master Cooperative Agreement, which is titled “Army National Guard Emergency Management Program Coordinator Activities.” This position is responsible for implementing, integrating and sustaining an emergency management program within the Oregon Army National Guard (ORARNG). It advises and assists in developing and maintaining all hazard/all threat emergency response plans for all ORARNG facilities across the state, and coordinates with local, state tribal and federal agency emergency managers to ensure these plans are mutually supporting and properly integrated. This position is the sole position within Appendix 11 and is Limited Duration because long-term funding is uncertain. It is funded with 100% Federal Funds.

**Reclassify Position 0093025 from a Construction Project Manager 2 to a Construction Project Manager 3.** High workload within the Construction Branch of the Installations Division has resulted in this position performing a higher level of duties. It coordinates and manages the design and construction on major construction and minor construction (remodels or upgrades). This position is the lead worker of a project management team. It determines the contracting method, evaluates proposals and administers the contracts. This position is funded with 100% Federal Funds.

**Reclassify Position 0803001 from a Facility Energy Tech 3 to a Facility Operations Specialist 1.** A recent change in leadership at Camp Rilea has shifted maintenance from reactive and project-driven to more preventative in nature. This position at Camp Rilea performs periodic inspections of facilities and equipment to determine what repairs are needed. It schedules maintenance service for HVAC systems and vehicles, and manages the inventory of cleaning and maintenance supplies. This position is funded with 100% Federal Funds.

2. **How Achieved** – Approval of these positions will allow the agency to meet its mission and functions, by providing operations support to our key facilities located statewide.

3. **Staffing Impact** – Establish 25 positions- 19 FTE (13 positions at 1.00 FTE each and 12 at .50 FTE each)  
Reclassify 2 positions.

4. **Quantifying Results** – The results of this package will be quantified by an increased customer service to tenant National Guard units and through increased Rental Program activities in armories. Additionally; the Operations and Maintenance Branch management will be able to increase focus on

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analyzing and addressing preventive maintenance and deferred maintenance with the intent of reducing the amount of emergency maintenance projects, address energy management requirements, facilitate major and minor construction projects, provide fire protection of infrastructure and address administrative support needs. This package directly supports the Governor's Healthy and Safe Communities priority by improving the facility infrastructure within the Oregon Army National Guard.

5. **Revenue Source** - \$48,985 General Fund, \$193,354 Other Funds and \$2,633,694 Federal Funds.

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 202 - New Positions - AGI**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	48,985	-	-	-	-	-	48,985
Federal Funds	-	-	-	2,633,694	-	-	2,633,694
<b>Total Revenues</b>	<b>\$48,985</b>	-	-	<b>\$2,633,694</b>	-	-	<b>\$2,682,679</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	25,200	-	108,063	1,483,233	-	-	1,616,496
Empl. Rel. Bd. Assessments	21	-	82	1,050	-	-	1,153
Public Employees' Retire Cont	4,276	-	18,339	251,707	-	-	274,322
Social Security Taxes	1,928	-	8,268	113,469	-	-	123,665
Worker's Comp. Assess. (WCD)	20	-	80	1,002	-	-	1,102
Mass Transit Tax	151	-	648	-	-	-	799
Flexible Benefits	12,314	-	47,499	608,683	-	-	668,496
<b>Total Personal Services</b>	<b>\$43,910</b>	-	<b>\$182,979</b>	<b>\$2,459,144</b>	-	-	<b>\$2,686,033</b>
<b>Services &amp; Supplies</b>							
Instate Travel	700	-	400	21,900	-	-	23,000
Out of State Travel	-	-	-	2,000	-	-	2,000
Employee Training	350	-	1,350	27,300	-	-	29,000
Office Expenses	-	-	2,300	7,700	-	-	10,000
Telecommunications	525	-	2,025	16,450	-	-	19,000
Facilities Maintenance	3,500	-	2,000	24,500	-	-	30,000
Other Services and Supplies	-	-	-	60,000	-	-	60,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 202 - New Positions - AGI**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	2,300	14,700	-	-	17,000
<b>Total Services &amp; Supplies</b>	<b>\$5,075</b>	-	<b>\$10,375</b>	<b>\$174,550</b>	-	-	<b>\$190,000</b>
<b>Total Expenditures</b>							
Total Expenditures	48,985	-	193,354	2,633,694	-	-	2,876,033
<b>Total Expenditures</b>	<b>\$48,985</b>	-	<b>\$193,354</b>	<b>\$2,633,694</b>	-	-	<b>\$2,876,033</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(193,354)	-	-	-	(193,354)
<b>Total Ending Balance</b>	-	-	<b>(\$193,354)</b>	-	-	-	<b>(\$193,354)</b>
<b>Total Positions</b>							
Total Positions							25
<b>Total Positions</b>	-	-	-	-	-	-	<b>25</b>
<b>Total FTE</b>							
Total FTE							19.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>19.00</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017085	AU	C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	1	1.00	24.00	02	2,990.00			71,760 52,971		71,760 52,971
0017086	AU	C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	1	1.00	24.00	02	2,990.00			71,760 52,971		71,760 52,971
0019024	AU	C4012 AP	FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	3,129.00			75,096 53,792		75,096 53,792
0019025	AU	C4012 AP	FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	3,129.00		15,019 10,759	60,077 43,033		75,096 53,792
0019026	AU	C4110 AP	GROUNDS MAINTENANCE WORKER 2	1	1.00	24.00	02	3,000.00	25,200 18,559		46,800 34,470		72,000 53,029
0019027	AU	C3265 AP	CONSTRUCTION INSPECTOR	1	1.00	24.00	02	4,724.00			113,376 63,216		113,376 63,216
0019028	AU	C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	1	.50	12.00	02	2,990.00			35,880 26,485		35,880 26,485
0019029	AU	C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	1	.50	12.00	02	2,990.00			35,880 26,485		35,880 26,485
0019030	AU	C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	1	.50	12.00	02	2,990.00			35,880 26,485		35,880 26,485
0019031	AU	C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	1	.50	12.00	02	2,990.00			35,880 26,485		35,880 26,485
0019032	AU	C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	1	.50	12.00	02	2,990.00			35,880 26,485		35,880 26,485
0019033	AU	C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	1	.50	12.00	02	2,990.00			35,880 26,485		35,880 26,485
0019034	AU	C8255 AP	WILDLAND FIRE SUPPRESSION SPEC	1	.50	12.00	02	2,990.00			35,880 26,485		35,880 26,485

PACKAGE: 202 - New Positions - AGI

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0019035	AU	C8255	AP WILDLAND FIRE SUPPRESSION SPEC	1	.50	12.00	02	2,990.00			35,880 26,485		35,880 26,485
0019036	AU	C8255	AP WILDLAND FIRE SUPPRESSION SPEC	1	.50	12.00	02	2,990.00			35,880 26,485		35,880 26,485
0019037	AU	C8255	AP WILDLAND FIRE SUPPRESSION SPEC	1	.50	12.00	02	2,990.00			35,880 26,485		35,880 26,485
0019038	AU	C8255	AP WILDLAND FIRE SUPPRESSION SPEC	1	.50	12.00	02	2,990.00			35,880 26,485		35,880 26,485
0019039	AU	C8255	AP WILDLAND FIRE SUPPRESSION SPEC	1	.50	12.00	02	2,990.00			35,880 26,485		35,880 26,485
0019042	AU	C0437	AP PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	02	4,724.00		22,675 12,644	90,701 50,572		113,376 63,216
0019043	AU	C1215	AP ACCOUNTANT 1	1	1.00	24.00	02	3,563.00		21,378 14,090	64,134 42,266		85,512 56,356
0019063	AU	C3268	AP CONSTRUCTION PROJECT MANAGER 2	1	1.00	24.00	02	5,437.00			130,488 67,429		130,488 67,429
0019065	AU	C0211	AP ACCOUNTING TECHNICIAN 2	1	1.00	24.00	02	3,129.00		15,019 10,759	60,077 43,033		75,096 53,792
0019066	AU	C0103	AP OFFICE SPECIALIST 1	1	1.00	24.00	04	2,831.00		33,972 26,016	33,972 26,015		67,944 52,031
0019069	AU	C1484	IP INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	02	4,478.00			107,472 61,763		107,472 61,763
0093025	AU	C3268	AP CONSTRUCTION PROJECT MANAGER 2	1-	1.00-	24.00-	09	7,593.00			182,232- 80,169-		182,232- 80,169-
0093025	AU	C3269	AP CONSTRUCTION PROJECT MANAGER 3	1	1.00	24.00	08	7,964.00			191,136 82,361		191,136 82,361

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0803001	AU	C4014	AP FACILITY OPERATIONS SPEC 1	1	1.00	24.00	03	4,292.00			103,008 60,663		103,008 60,663
0803001	AU	C4034	AP FACILITY ENERGY TECHNICIAN 3	1-	1.00-	24.00-	02	4,097.00			98,328- 59,511-		98,328- 59,511-
1921001	AU	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	02	4,724.00			113,376 63,216		113,376 63,216
TOTAL PICS SALARY									25,200	108,063	1,483,233		1,616,496
TOTAL PICS OPE									18,559	74,268	975,911		1,068,738
TOTAL PICS PERSONAL SERVICES =									43,759	182,331	2,459,144		2,685,234



# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OPERATIONS PROGRAM  
POLICY PACKAGE 203  
KINGSLEY FIELD OVER-CAP AND UTILITIES  
PRIORITY 9

1. **Purpose** - This Policy Package requests \$220,000 General Fund for the Kingsley Field Air National Guard Base in Klamath Falls, Oregon. The funding will cover 1) payroll costs that exceed federally-mandated pay caps and 2) rising utility costs.

## Background

The 173rd Fighter Wing and the 270th Air Traffic Control Squadron are stationed at Kingsley Field. The 173rd Fighter Wing's mission is to train F-15 fighter pilots in the Air Force and Air National Guard for air-to-air combat and air defense roles. The 270th Air Traffic Control Squadron operates the air traffic control tower for civilian and military operations at Kingsley Field.

Since 2007, the Air Force has closed all other F-15 training squadrons, leaving Kingsley Field as the sole remaining F-15C/D pilot training installation in the Air Force. Since 2007, operation tempo has increased significantly in the following areas:

- Pilot production has increased from 26 to 36 Basic Flying Course graduates per year (38% increase)
- Flying has increased from 4,800 to 5,600 flying hours (17% increase)
- The number of aircraft on station has increased from 23 to 32 (39% increase)
- Total personnel on base has increased from 919 to 1,113 (21% increase)

In 2015, Kingsley Field took on an Air Force Total Force Integration (TFI) mission. This included the addition of an Active Duty Squadron of nearly 100 personnel to aid increased operations. This was a 10% growth in base personnel. No additional personnel or funding was given to Appendix 21 in support of these expanded training requirements.

Kingsley Field is also expected to host an adversary air contract (ADAIR) that will add another 30 contract employees and 6 aircraft from FFY19 to FFY23. The growth is deliberate to bolster operations required to counter the extreme pilot shortfalls that the Air Force is currently experiencing. Kingsley Field has been tasked with increased pilot production well into the future as well as simultaneously expected to reduce operational support budgets.

Due to the increase in personnel and aircraft, over \$80 million in construction projects are planned, which will be funded and overseen directly by the Federal government. A new fire station is currently under construction and planned projects include a new fuel offloading and on-loading station, a

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new corrosion control facility, and ramp improvements. This new infrastructure will require increased maintenance and utility costs that are handled by OMD's Civil Engineering Program under Appendix 21 of the Master Cooperative Agreement.

## MCA Appendix 21

The Operations and Maintenance Activities (FOMA) Appendix 21 of the Master Cooperative Agreement (MCA) is a contractual agreement between the National Guard Bureau (NGB) and the grantee (OMD). It provides 85% Federal Funds to maintain the facilities and grounds at Kingsley Field. General Fund provides the 15% state match. This is an excellent deal for the State: for every dollar the State contributes to the program, the Federal government provides over five.

Appendix 21 is critical to the Air Force F-15 pilot training at Kingsley Field. It covers multiple items including:

- Base facility and infrastructure sustainment (includes operations, maintenance, repair, minor construction, and utilities).
- Payroll/ benefits for 28 state employees
- Airport Joint Use Agreement (AJUA) support to the local airport (Crater Lake-Klamath Regional Airport) to include airfield maintenance and repair, snow/ice mitigation, daily airfield sweeping operations, airfield mowing
- Engineering expertise for facility design and construction
- Establishment of maintenance actions for airfield pavements and other infrastructure systems essential to base operations

Federal funding for Appendix 21 has increased each year at a greater rate than the matching State funds. The demand for pilot training has increased, resulting in increased facility, utility and infrastructure use. This corresponds to a need for increased funding. Kingsley Field has seen a large increase in requirements with minimal increase to installation support resources, to include state employee authorizations or overall increased budget consideration. It continues to operate serving more customers, utilizing antiquated equipment, functioning with more buildings and with less resources than ever before.

Appendix 21 is dependent on the State providing the matching 15%. If the State were unable to meet the match (15%), the appendix would lose the Federal funding (85%). For a small investment in additional state funding, the state will receive a much larger benefit in federal funding support. For every \$15 dollars of State support, the Federal Government reimburses \$85. However, without the State's \$15, Kingsley Field would lose \$85 of Federal support.

## Over-Cap Payroll Costs

Appendix 21 limits federal reimbursements for payroll to specific federal Wage Grade or General Schedule pay rates for the Washington D.C. area depending on the type of position. For example, a state electrical systems craftsman is authorized to be paid up to the level of a Federal Wage Grade 12, Step 5. A financial management state employee is authorized to be paid up to a General Schedule Grade 8, Step 5. Any state-directed or

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authorized pay increases above this federal threshold must be paid with 100% state funds. This calculation is based on gross pay only, excluding benefits and other payroll costs. For the 2019-21 biennium, eight positions have pay that exceeds the federal caps, with the projected over-the-cap wage costs at \$127,518 General Fund. This amount was calculated using published pay charts for Federal Fiscal Year 2018 compared to the pay rates of state positions in the 2019-21 Base Budget.

## **Utility and operational costs**

Kingsley Field submits an annual budget request to NGB for the upcoming federal fiscal year. The budget requirements are based on trend analysis of actual expenses and the flying mission of the unit or units assigned to the base. An analysis using the most recent NGB request for FFY 2019 (which begins October 1, 2018), multiplied by 2 for a rough biennial estimate, revealed that the 2019-21 Current Service Level Services and Supplies budget is insufficient to cover basic utilities and operational costs, particularly in light of the increased personnel and activities on base. In the 2019-21 biennium, Federal Funds limitation appears to be sufficient to cover all Services and Supplies, but the General Fund match is short by \$92,482.

2. **How Achieved** –Approval of this policy package will allow the agency to operate, maintain and support Kingsley Field Air National Guard Base. The state’s support of this funding request directly contributes to the Governor’s priority of Healthy and Safe Communities by ensuring proper maintenance of the infrastructure that supports training of F-15 air-to-air combat pilots.

3. **Staffing Impact** - None.

4. **Revenue Source** -\$220,000 General Fund.

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 203 - Kingsley Field Over - Cap and Utilities**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	220,000	-	-	-	-	-	220,000
<b>Total Revenues</b>	<b>\$220,000</b>	-	-	-	-	-	<b>\$220,000</b>
<b>Personal Services</b>							
All Other Differential	102,325	-	-	-	-	-	102,325
Public Employees' Retire Cont	17,365	-	-	-	-	-	17,365
Social Security Taxes	7,828	-	-	-	-	-	7,828
<b>Total Personal Services</b>	<b>\$127,518</b>	-	-	-	-	-	<b>\$127,518</b>
<b>Services &amp; Supplies</b>							
Fuels and Utilities	92,482	-	-	-	-	-	92,482
<b>Total Services &amp; Supplies</b>	<b>\$92,482</b>	-	-	-	-	-	<b>\$92,482</b>
<b>Total Expenditures</b>							
Total Expenditures	220,000	-	-	-	-	-	220,000
<b>Total Expenditures</b>	<b>\$220,000</b>	-	-	-	-	-	<b>\$220,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OPERATIONS PROGRAM  
POLICY PACKAGE 204  
DEFERRED MAINTENANCE  
PRIORITY 11

**1. Purpose:** This Policy Package addresses Army National Guard facilities repair and maintenance needs as documented in our Capital Planning Advisory Board (CPAB) reporting. The Department of Administrative Services (DAS) as directed by ORS 276.227 develops and implements a Statewide Facility Planning Process (SFPP). As reported by DAS in the SFPP, the Oregon Military Department owns and operates 126 buildings of over \$1.0 million in replacement value each, representing approximately 3.1 million square feet of conditioned space.

The DAS database reflects 517 total state buildings with a replacement value of \$1,000,000 or more. Based on this inventory, the Oregon Military Department (OMD) owns and operates 24% of these reportable facilities, comprising 20% of the statewide reportable square footage. The CPAB Facility Plan displays our 2019-2021, and the following two biennial period, requirements for Roofs; Heating, Ventilating, and Air Conditioning (HVAC); Electrical; Seismic upgrade; Building Exterior; Roads and Grounds; Building Interior, lead clean-up of indoor firing ranges and other hazardous building materials removal. During the 2015-2017 biennium the percentage of support was 59% Federal Funds, 14% General Fund and 27% Other Funds. The reliance on Other Fund revenue generated through the Armory Rental Program is a significant risk point in the Agencies ability to maintain facilities.

Since 2015 the OMD has experienced a reduction in the ability to generate Other Funds Revenue due to the closure to the public of up to twelve Armories due to lead dust concentrations above the regulatory threshold. Currently OMD is supporting our facilities with \$1.52 per square foot. This includes State, Federal and Other Funds available for maintenance, repair, supplies, and services. Of the \$1.52 per square foot only 27 cents or 18% are state funds, this equates to not being able to conduct needed maintenance activities at facilities that require state matching funds, thereby increasing the deferred maintenance list.

The OMD has benefited from new construction over the last several biennia. While the new facilities helped alleviate some of the deferred maintenance backlog by replacing our older facilities, however they also added additional square footage as the older facilities were undersized for current needs. Even though these replacement facilities are built to be extremely efficient, the additional square footage has increased utility and maintenance costs, half of which are funded with state funds. The limited state funding covers the state's share of employee salaries, utilities, assessments, and supplies and services, there simply isn't enough left to fund projects that would reduce estimated \$150 million in deferred maintenance projects. (This includes \$75 million in seismic upgrades, and \$8 million in lead and asbestos removal.)

The Operations program conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a

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# BUDGET NARRATIVE

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decision support system designed to improve management of our limited resources for facilities. The 2017 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 5.3% are in compliance with Army standards and in overall good condition, 81.6% do not meet Army standard and are in overall poor condition, and 13.2% are in overall very poor condition. OMD is also working with the Department of Administrative Services (DAS) for contracted facility cost assessments. These will be loaded into two separate database systems: Iplan and BUILDER which will become the agency's databases of record for reporting to DAS, the Oregon Legislature and National Guard Bureau information on facility needs. Together these systems will provide a clearer picture of our deferred maintenance backlog and forecast future requirements.

The Oregon Military Department's ability to generate Other Funds revenue through community and government use of armories has been reduced due to the presence of lead dust from indoor firing ranges at numerous armories including several of our highest revenue generating facilities. This loss of revenue coupled with the increased reliance on our Other Fund to meet current operational costs, contribute to a continual increase in deferred maintenance and the further decline of our facilities.

**2. How achieved:** We have selected deferred maintenance and repair projects for inclusion in this Policy Package that directly impact our ability to provide safe, well-maintained facilities for our soldiers, full-time employees, and the citizens of Oregon. Our facilities must be capable of supporting local communities during floods, ice storms, fires, and other emergencies. The requested \$12,420,726 in state General Fund, which can be matched with \$12,420,726 Federal Funds, will allow urgently required repairs and allow the facilities to continue to be used by Oregon's communities in support of local economic development activities. These activities, such as trade shows, cultural events, and regional meetings, attract many visitors to the communities, bringing additional revenue to local businesses. The continued degradation of our facilities will eliminate these opportunities and jeopardize our ability to responsibly react to local emergencies requiring use of our armories, training sites, and logistical facilities.

The "worst condition" roofs, HVAC boilers and chillers, parking lots and kitchen upgrades are included in the priorities below. Roof and HVAC equipment replacements are funded with 50% Federal / 50% State funds. Increasing average age of facilities and declining facility operation and maintenance funding has forced us to focus on only the most vital needs and to "manage the decline" in other areas.

# BUDGET NARRATIVE

**Deferred Maintenance Funding In Current Budget Model Total Short and Long Term Deferred Maintenance Plan for Facilities**

Priorities 1-3 - Currently, Potentially and Not Yet Critical  
Priority 4 - Seismic & Natural Hazard

**Total Priority Need Facility Condition Index (Priority 1-3 Needs/CRV)**

		2019-21 Biennium		Ongoing Budgeted (non POP)	Ongoing Budgeted (non POP)
		Current Costs (2018)	Ten Year Projection	2019-21 Budgeted SB 1067 (2% CRV min.)	2021-23 Projected SB 1067 (2% CRV min.)
3					
4,5					
6		\$142,638,019	\$157,234,082	\$21,495,156	\$21,495,156
7		\$78,859,674	\$77,389,854		
		\$221,497,693	\$234,623,936		
9		20.609%	6.108%		

SB 1067 Guidance Below  
If your allocation is <= 2%, replace with your value  
  
(minus DM funding in current budget model)

**Assets CRV**

\$1,074,757,779

Current Replacement Value Reported to Risk *or Calculated Replacement Value*  
*Reported from Facility Conditions Assessment (FCA)*

Building Name	Construction Year <sup>2</sup>	Gross Square Footage	Current (Calculated) Replacement Value <sup>3</sup>	Priority 1 - Currently Critical (Life Safety, DM, Code Compliance) <input type="checkbox"/>	Priority 2 - Potentially Critical (Near Term Capital Renewal, Energy, Functionality) <input type="checkbox"/>	Priority 3 - Not Yet Critical (Mid-term) <input type="checkbox"/>	Priority 4 - Seismic + Natural Hazard Remediation (if applicable) <input type="checkbox"/>	Total (G+H+I+J)
	D	E	F	G	H	I	J	K
Albany Armory	1974	17,062	5,543,234	297,704	679,960	565,310	1,194,340	2,737,314
Anderson Readiness Center	2002	117,427	40,522,111	443,604	434,016	3,769,006	2,427,700	7,074,326
Ashland Armory	1988	22,981	8,911,540	425,000	345,000	599,706	1,608,730	2,978,436
Baker City Readiness Center	2004	28,755	9,198,000	40,000	101,399	1,008,976	-	1,150,375

Agency Request       Governor's Budget       Legislatively Adopted

**2019-2021**

**107BF02**

# BUDGET NARRATIVE

Building Name	Construction Year <sup>2</sup>	Gross Square Footage	Current (Calculated) Replacement Value <sup>3</sup>	Priority 1 - Currently Critical (Life Safety, DM, Code Compliance) <input type="checkbox"/>	Priority 2 - Potentially Critical (Near Term Capital Renewal, Energy, Functionality) <input type="checkbox"/>	Priority 3 - Not Yet Critical (Mid-term) <input type="checkbox"/>	Priority 4 - Seismic + Natural Hazard Remediation (if applicable) <input type="checkbox"/>	Total (G+H+I+J)
Bend Armory	1993	40460	13,144,957	225,619	698,764	1,488,149	650,000	3,062,532
YCP Educational Facility	1986	73,694	26,536,595	-	-	-	-	5,506,053
Camp Rilea Armory	1980	22,779	7,641,584	45,000	192,000	210,495	1,594,553	2,042,048
41 Infantry Division AFRC	2011	215,382	71,025,695	250,000	-	-	-	250,000
Coos Bay Armory	1976	22,047	7,395,591	255,000	1,434,500	188,500	1,543,290	3,421,290
Smith Hall Armory	1959	14,268	4,635,498	15,231	588,353	160,454	998,760	1,762,798
Col James Nesmith Readiness Center	2012	35,975	12,067,691	25,000	40,000	-	-	65,000
Richard A Miller Armory	1994	38,041	13,074,645	-	151,753	510,306	760,820	1,422,879
Fort Dalles Readiness Center	2014	62,689	19,754,294	-	-	334,770	-	334,770
Grants Pass Armory	1972	17,865	6,267,650	293,800	400,000	339,500	1,250,550	2,283,850
Gresham Armory	1955	13,941	4,487,707	8,480	14,447	350,765	975,870	1,349,562
Gresham Armory Annex	2003	6,552	2,360,928	10,000	14,914	262,155	30,000	317,069
Hermiston Armory	1996	24,026	8,059,440	101,265	581,466	1,143,486	480,520	2,306,737
Hillsboro Armory	1954	14,082	4,723,758	1,200,000	721,422	76,591	985,740	2,983,753
Hood River Armory	1955	12,425	4,167,925	150,000	225,000	212,000	869,750	1,456,750
Jackson Armory	1963	39,373	13,086,368	355,512	1,735,150	-	2,576,110	4,666,772

Agency Request     
  Governor's Budget     
  Legislatively Adopted

**2019-2021**

**107BF02**



# BUDGET NARRATIVE

Building Name	Construction Year <sup>2</sup>	Gross Square Footage	Current (Calculated) Replacement Value <sup>3</sup>	Priority 1 - Currently Critical (Life Safety, DM, Code Compliance) <input type="checkbox"/>	Priority 2 - Potentially Critical (Near Term Capital Renewal, Energy, Functionality) <input type="checkbox"/>	Priority 3 - Not Yet Critical (Mid-term) <input type="checkbox"/>	Priority 4 - Seismic + Natural Hazard Remediation (if applicable) <input type="checkbox"/>	Total (G+H+I+J)
Owen Summers Building	1988	85,680	29,325,514	340,618	1,680,589	1,264,636	5,997,600	9,283,443
Kliever Armory	1968	66,138	22,201,214	304,688	2,478,918	603,443	4,629,660	8,016,710
LaGrande Armory	1998	42,352	14,206,833	516,507	339,146	55,654	847,040	1,758,347
162 INF Regiment Readiness CTR	2009	157,819	53,097,818	178,340	640,961	1,319,455	-	2,138,756
Lebanon Armory	1950	15,600	5,858,709	25,631	647,111	42,719	1,092,000	1,807,461
Maison Armory	1960	23,269	8,911,540	-	358,722	336,612	-	695,334
McMinnville Armory	1978	18,553	6,223,540	286,500	1,211,000	620,625	1,298,710	3,416,835
Medford Armory	1957	41,329	13,863,672	-	-	-	-	-
Milton Freewater Armory	1954	14,087	4,805,528	-	-	187,624	986,090	1,173,714
Newport Armory	1962	14,971	4,863,894	55,000	576,723	91,844	1,047,970	1,771,537
John W Brown Armory	2010	36,600	12,277,346	425,000	21,376	300,290	-	746,666
Pendleton Armory	1993	33,400	11,203,916	772,405	375,000	1,027,253	668,000	2,842,658
Central Oregon Readiness Ctr	1996	30,595	10,606,928	94,129	1,131,320	609,421	601,100	2,435,970
Redmond Armory	1955	12,182	3,957,782	110,780	544,581	107,918	852,740	1,616,019
Roseburg Armory	1977	20,011	6,712,622	-	-	25,000	-	25,000
Salem Armory	1961	26,320	5,568,413	110,000	255,000	441,400	1,162,000	1,968,400
Auditorium	1961	38,901	12,219,067	250,000	637,945	617,315	2,723,070	4,228,330
Salem Reserve Center	1954	16,266	5,456,374	14,898	1,174,015	144,123	1,138,620	2,471,656

Agency Request     
  Governor's Budget     
  Legislatively Adopted

**2019-2021**

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# BUDGET NARRATIVE

Building Name	Construction Year <sup>2</sup>	Gross Square Footage	Current (Calculated) Replacement Value <sup>3</sup>	Priority 1 - Currently Critical (Life Safety, DM, Code Compliance) <input type="checkbox"/>	Priority 2 - Potentially Critical (Near Term Capital Renewal, Energy, Functionality) <input type="checkbox"/>	Priority 3 - Not Yet Critical (Mid-term) <input type="checkbox"/>	Priority 4 - Seismic + Natural Hazard Remediation (if applicable) <input type="checkbox"/>	Total (G+H+I+J)
St Helens Armory	1955	12,426	4,376,672	33,000	150,000	5,000	869,820	1,057,820
Woodburn Armory	1957	17,564	5,891,784	73,000	150,000	1,356,000	1,229,480	2,808,480
			524,234,377	7,731,711	20,730,551	20,376,501	43,090,633	97,381,450

2019-2021

Agency  
Deferred  
Maintenance  
Request

	<b>Total</b>	
<b>\$6,516,813</b>	<b>\$18,324,639</b>	<b>\$24,841,452</b>

**3. Staffing Impact:** None.

**4. Revenue Source:** \$12,420,726 General Fund and \$12,420,726 Federal Funds.

Agency Request     
  Governor's Budget     
  Legislatively Adopted

2019-2021

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107BF02

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 204 - Deferred Maintenance**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	12,420,726	-	-	-	-	-	12,420,726
Federal Funds	-	-	-	12,420,726	-	-	12,420,726
<b>Total Revenues</b>	<b>\$12,420,726</b>	<b>-</b>	<b>-</b>	<b>\$12,420,726</b>	<b>-</b>	<b>-</b>	<b>\$24,841,452</b>
<b>Services &amp; Supplies</b>							
Facilities Maintenance	3,105,182	-	-	3,105,182	-	-	6,210,364
Other Services and Supplies	9,315,544	-	-	9,315,544	-	-	18,631,088
<b>Total Services &amp; Supplies</b>	<b>\$12,420,726</b>	<b>-</b>	<b>-</b>	<b>\$12,420,726</b>	<b>-</b>	<b>-</b>	<b>\$24,841,452</b>
<b>Total Expenditures</b>							
Total Expenditures	12,420,726	-	-	12,420,726	-	-	24,841,452
<b>Total Expenditures</b>	<b>\$12,420,726</b>	<b>-</b>	<b>-</b>	<b>\$12,420,726</b>	<b>-</b>	<b>-</b>	<b>\$24,841,452</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OPERATIONS PROGRAM  
POLICY PACKAGE 205  
PORTLAND AIR NATIONAL GUARD BASE NEW POSITIONS  
PRIORITY 17

1. **Purpose** – This Policy Package establishes eight new positions at the Portland Air National Guard Base (PANGB). These positions will be funded under the Facility Operations and Maintenance Activities (FOMA) Appendix of the Master Cooperative Agreement (MCA) between the Oregon Military Department and the National Guard Bureau (NGB), which authorizes a funding formula of 80% Federal Funds and 20% General Fund. By utilizing a cost effective 20% State/80% Federal funding model, this request will lead to the direct Federal contribution of \$851,413. This combined \$1.065M will pay the salary and benefits of eight Oregonian, newly employed personnel.

As described in Policy Package 201, the Portland Air National Guard Base is made up of 64 buildings on approximately 221 acres adjoining Portland International Airport. It serves primarily as the home of the 142d Fighter Wing, which protects the northwest United States 24/7 with its homeland alert mission flying F-15 fighter jets. These fighter jets respond to commercial airline emergencies as well as intercepted Russian long range bombers that test our country's west coast defenses. In addition to the homeland alert mission, PANGB also hosts Air Force Special Operations units in the 125<sup>th</sup> Special Tactics Squadron and the Air Force Reserve's 304<sup>th</sup> Rescue Squadron. Both units provide the state an internal, highly skilled search and rescue capability through their Domestic Operations (DomOps) support. The Base Civil Engineering Squadron comprised of state employees is responsible for the operations, maintenance and repair of all real property at the base. Adequate staffing is critical for maintaining the facilities and grounds to properly support the readiness of these units and the F-15 fleet.

Without these additional positions, facility maintenance functions will continue to be deferred across the installation. Currently, facility maintenance staffing is 72% of the recommended federal authorization of 29 total personnel. The continued deterioration of building conditions, due to insufficient maintenance, directly impacts all base and state-supported Domestic Operation missions and degrades critical life safety systems. These systems include, but are not limited to, fire suppression and alarms, lightning protection, primary utility grids, and climate control of network server rooms and populated work areas. The current deferred maintenance backlog sits at 1,600 items. Over time deferred maintenance costs lead to diminished capability or even wing and DomOps mission stoppage and ultimately higher repair costs. The State's support of this funding request will not only improve facility conditions and mission support at PANGB; it will positively impact the Governor's Thriving Statewide Economy initiative by fully leveraging all federal funding available to this maintenance program.

# BUDGET NARRATIVE

Position #	Title	Classification	Type	GF	OF	FF
0097032	Custodian-transfer from KF	AU C4101	Transfer	\$23,726		(\$23,726)
0019016	Custodian	AU C4101	Establish	23,726		94,903
0019017	Custodian	AU C4101	Establish	23,726		94,903
0019018	Custodian	AU C4101	Establish	23,726		94,903
0019019	Facility Maintenance Specialist	AU C4012	Establish	25,778		103,110
0019020	Electrician 2	AU C4008	Establish	34,033		136,129
0019021	Procurement & Contract Assistant	AU C0435	Establish	26,573		106,292
0019022	Facility Operations Specialist 1	AU C4014	Establish	31,569		126,270
Mass Transit Tax				753		
Total Policy Package 205				\$213,610		\$732,784

**Position 0097032 Custodian:** This position is being transferred from the Kingsley Field Billeting Program, which has transitioned to Federal staff and no longer needs state positions. It will perform general janitorial tasks such as emptying wastebaskets, cleaning floors, windows, restrooms and walkways. It will also perform minor maintenance such as changing lightbulbs, filling dispensers and clearing clogged pipes. The funding on this position is changing from 100% Federal Funds at KF Billeting to 80% Federal Funds at PANGB, resulting in a net reduction of (\$23,726) Federal Funds overall in the Operations Program.

**Positions 0019016, 0019017, 0019018 Custodian:** These positions will also perform janitorial tasks as described for position 0097032 above. These new Custodian positions will free skilled craftspersons to perform more maintenance work and less janitorial work.

**Position 0019019 Facility Maintenance Specialist:** This position will perform preventative and routine maintenance and repairs on different varieties of doors including rolling, overhead, accordion, canopy and fabric telescoping hangar doors. It will also maintain various types of mechanical gates. This position will also maintain and repair wire rope and chain hoists, perform carpentry work, paint various surfaces and install and repair locking and passage systems. It will also maintain, inspect and repair various types of small vehicles, tools and equipment.

**Position 0019020 Electrician 2:** This position will install, troubleshoot and repair facility electrical control systems, circuits and equipment including HVAC systems, Direct Digital Control (DDC) systems, uninterruptible power and control systems and equipment. It will test and analyze utility electrical systems and equipment and isolate areas of malfunction, then repair or replace components and wiring. This position will also install and maintain HVAC systems that provide continuous controlled environments of temperature and humidity including control circuits, hot

# BUDGET NARRATIVE

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water boilers, circulating pumps, and compressed and breathable air systems. Equipment used by F-15 pilots must be stored in a secure climate-controlled environment which would be maintained by this position.

**Position 0019021 Procurement and Contract Assistant:** This position will provide dedicated procurement support to the Civil Engineering Squadron. Currently this support is provided by a procurement position located in Salem who supports a variety of programs and has a heavy workload. This new position will review purchase requests, develop specifications, and recommend and determine the appropriate solicitation method per state purchasing rules. It will request bids, quotes, and coordinate with staff at PANGB to ensure employee safety when using the product purchased. This position will place orders and coordinate shipment and use the Oregon Procurement Information Network (ORPIN) to ensure compliance with state purchasing rules,

**Position 0019022 Facility Operations Specialist 1 (Planner):** This position will compile and coordinate routine maintenance and facility upgrades at the base. It will organize and maintain the work order inventory, a library of planning information and guidance, and manage a variety of projects. This position will develop scopes of work, tasks, schedules, resource requirements and budgets, and provide regular status reports. It will monitor projects for quality and timeliness, and ensure that work is performed in accordance with codes, policies, procedures and manuals.

2. **How Achieved** – Appropriation and approval will allow the agency to increase its overall maintenance staff to the recommended federal authorization and sufficiently operate, maintain and support Facility Operations and Maintenance Activities through the State and Federal Cooperative Agreement at the Portland Air National Guard Base. The state’s support of this policy package directly contributes to the Governor’s priority of Healthy and Safe Communities by increasing the readiness of PANGB to respond to potentially life-threatening situations in the northwestern U.S. This package also directly supports the Governor’s focus area of a Thriving Statewide Economy by increasing available jobs, employed Oregonians, as well as leveraging combined federal and state dollars into local companies supplying facility maintenance functions.
3. **Staffing Impact** – Establish 7 permanent positions and transfer 1 permanent position from Kingsley Field Billeting to support facility maintenance at the Portland Air National Guard Base.
4. **Quantifying Results** – The results of this policy package will be monitored by audits performed by the Secretary of State Audits Division and federal internal auditors, as well as operational reviews performed by the Department of Defense.
5. **Revenue Source** - \$213,610 General Fund and \$732,784 in matching Federal Funds.

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Agency Request       Governor’s Budget       Legislatively Adopted

2019-2021

107BF02

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 205 - PANG New Positions**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	213,610	-	-	-	-	-	213,610
Federal Funds	-	-	-	732,784	-	-	732,784
<b>Total Revenues</b>	<b>\$213,610</b>	-	-	<b>\$732,784</b>	-	-	<b>\$946,394</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	125,478	-	-	435,042	-	-	560,520
Empl. Rel. Bd. Assessments	96	-	-	331	-	-	427
Public Employees' Retire Cont	21,292	-	-	73,828	-	-	95,120
Social Security Taxes	9,599	-	-	33,281	-	-	42,880
Worker's Comp. Assess. (WCD)	96	-	-	310	-	-	406
Mass Transit Tax	753	-	-	-	-	-	753
Flexible Benefits	56,296	-	-	189,992	-	-	246,288
<b>Total Personal Services</b>	<b>\$213,610</b>	-	-	<b>\$732,784</b>	-	-	<b>\$946,394</b>
<b>Total Expenditures</b>							
Total Expenditures	213,610	-	-	732,784	-	-	946,394
<b>Total Expenditures</b>	<b>\$213,610</b>	-	-	<b>\$732,784</b>	-	-	<b>\$946,394</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 205 - PANG New Positions**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Positions</b>							
Total Positions							7
<b>Total Positions</b>	-	-	-	-	-	-	<b>7</b>
<b>Total FTE</b>							
Total FTE							7.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>7.00</b>



PACKAGE: 205 - PANG New Positions

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0019016	AU	C4101	AP CUSTODIAN	1	1.00	24.00	07	2,786.00	13,373 10,353		53,491 41,412		66,864 51,765
0019017	AU	C4101	AP CUSTODIAN	1	1.00	24.00	07	2,786.00	13,373 10,353		53,491 41,412		66,864 51,765
0019018	AU	C4101	AP CUSTODIAN	1	1.00	24.00	07	2,786.00	13,373 10,353		53,491 41,412		66,864 51,765
0019019	AU	C4012	AP FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	3,129.00	15,019 10,759		60,077 43,033		75,096 53,792
0019020	AU	C4008	AP ELECTRICIAN 2	1	1.00	24.00	02	4,509.00	21,643 12,390		86,573 49,556		108,216 61,946
0019021	AU	C0435	AP PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	02	3,262.00	15,658 10,916		62,630 43,661		78,288 54,577
0019022	AU	C4014	AP FACILITY OPERATIONS SPEC 1	1	1.00	24.00	02	4,097.00	19,666 11,902		78,662 47,609		98,328 59,511
0097032	AU	C4101	AP CUSTODIAN	1-	1.00-	24.00-	07	2,786.00			66,864- 51,765-		66,864- 51,765-
0097032	AU	C4101	AP CUSTODIAN	1	1.00	24.00	07	2,786.00	13,373 10,353		53,491 41,412		66,864 51,765
TOTAL PICS SALARY									125,478		435,042		560,520
TOTAL PICS OPE									87,379		297,742		385,121
TOTAL PICS PERSONAL SERVICES =				7	7.00	168.00			212,857		732,784		945,641

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - OPERATIONS (002)**

Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal Revenues as Other Funds	Oth	0355	597,275	376,200	376,200	600,000		
Charges for Services	Oth	0410	359,627	-	-	360,000		
Facility Rental Fees	Oth	0510	2,633,586	3,009,720	3,009,720	3,136,538		
Fines and Forfeitures	Oth	0505	152	-	-	-		
Sales Income	Oth	0705	1,585	-	-	-		
Grants (Non-Federal)	Oth	0910	6,500	-	-	-		
Other Revenues	Oth	0975	26,762	392,000	392,000	5,000		
Transfer In- Intrafund	Oth	1010	84,221	-	-	-		
Transfer In- Other	Oth	1050	-	-	-	-		
Transfer Out- Intrafund	Oth	2010	(146,241)	(102,546)	(102,546)	(100,050)		
Subtotal - Other Funds			3,563,467	3,675,374	3,675,374	4,001,488	-	-

Agency Request

Governor's Budget

Legislatively Adopted

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - OPERATIONS (002)**

Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal/State Agreements:								
Master Cooperative Agreement	Fed	0995	77,081,195	87,988,901	105,650,562	112,822,456		
Transfers-Centralized Personnel Plan	Fed	2020	(1,139,284)	(1,428,822)	(1,428,822)	(2,241,629)		
Subtotal - Federal Funds			75,941,911	86,560,079	104,221,740	110,580,827	-	-
Total - Other Funds and Federal Funds			79,505,378	90,235,453	107,897,114	114,582,315	-	-

Agency Request

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2019-21 Biennium**

**Agency Number: 24800**

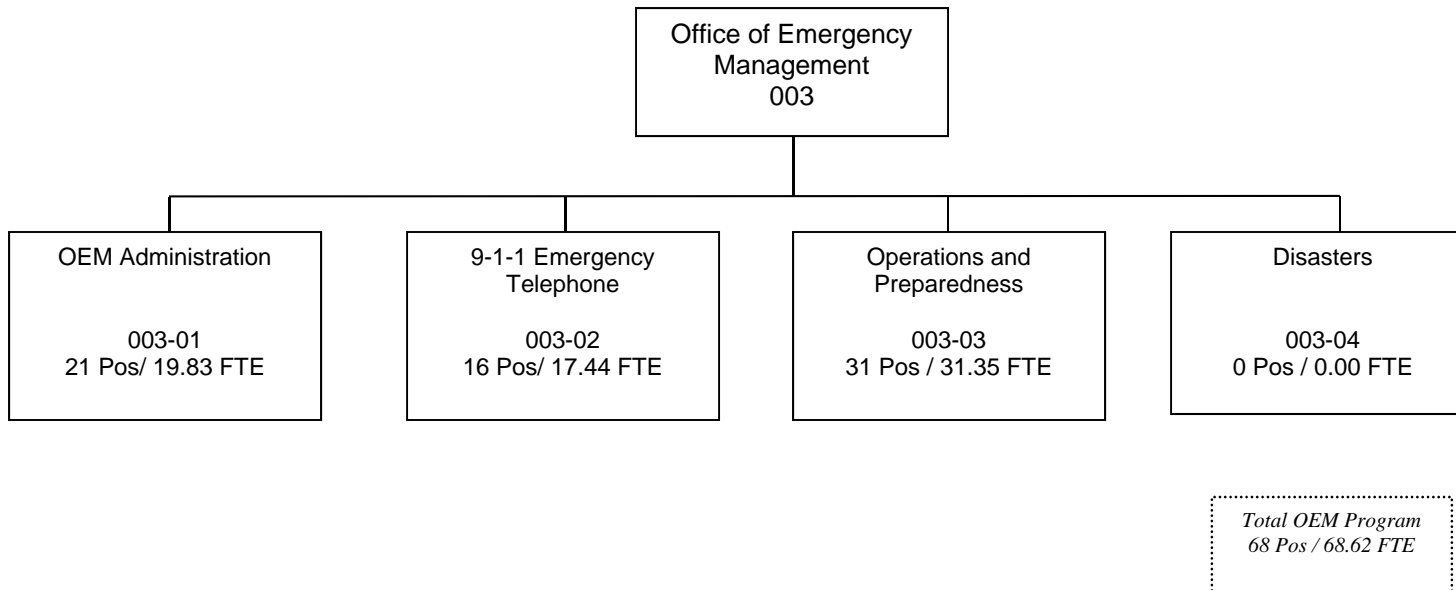
**Cross Reference Number: 24800-002-00-00-00000**

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Federal Revenues	597,275	376,200	376,200	600,000	-	-
Charges for Services	359,627	-	-	360,000	-	-
Fines and Forfeitures	152	-	-	-	-	-
Rents and Royalties	2,633,586	3,009,720	3,009,720	3,136,538	-	-
Sales Income	1,585	-	-	-	-	-
Grants (Non-Fed)	6,500	-	-	-	-	-
Other Revenues	26,762	392,000	392,000	5,000	-	-
Transfer In - Intrafund	84,221	-	-	-	-	-
Transfer Out - Intrafund	(146,241)	(102,546)	(102,546)	(100,050)	-	-
<b>Total Other Funds</b>	<b>\$3,563,467</b>	<b>\$3,675,374</b>	<b>\$3,675,374</b>	<b>\$4,001,488</b>	-	-
<b>Federal Funds</b>						
Federal Funds	77,081,195	87,988,901	105,650,562	112,822,456	-	-
Transfer Out - Indirect Cost	(1,139,284)	(1,428,822)	(1,428,822)	(2,241,629)	-	-
<b>Total Federal Funds</b>	<b>\$75,941,911</b>	<b>\$86,560,079</b>	<b>\$104,221,740</b>	<b>\$110,580,827</b>	-	-

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

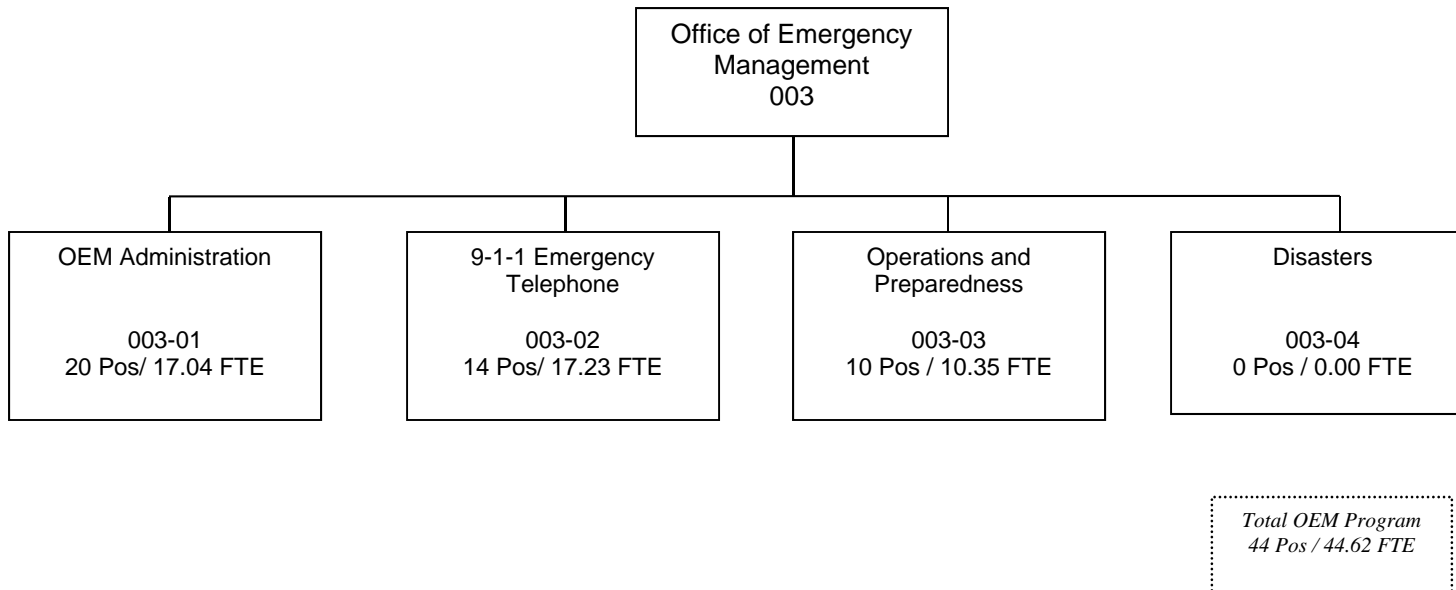
### Office of Emergency Management 2019-2021 Organization Chart



# BUDGET NARRATIVE

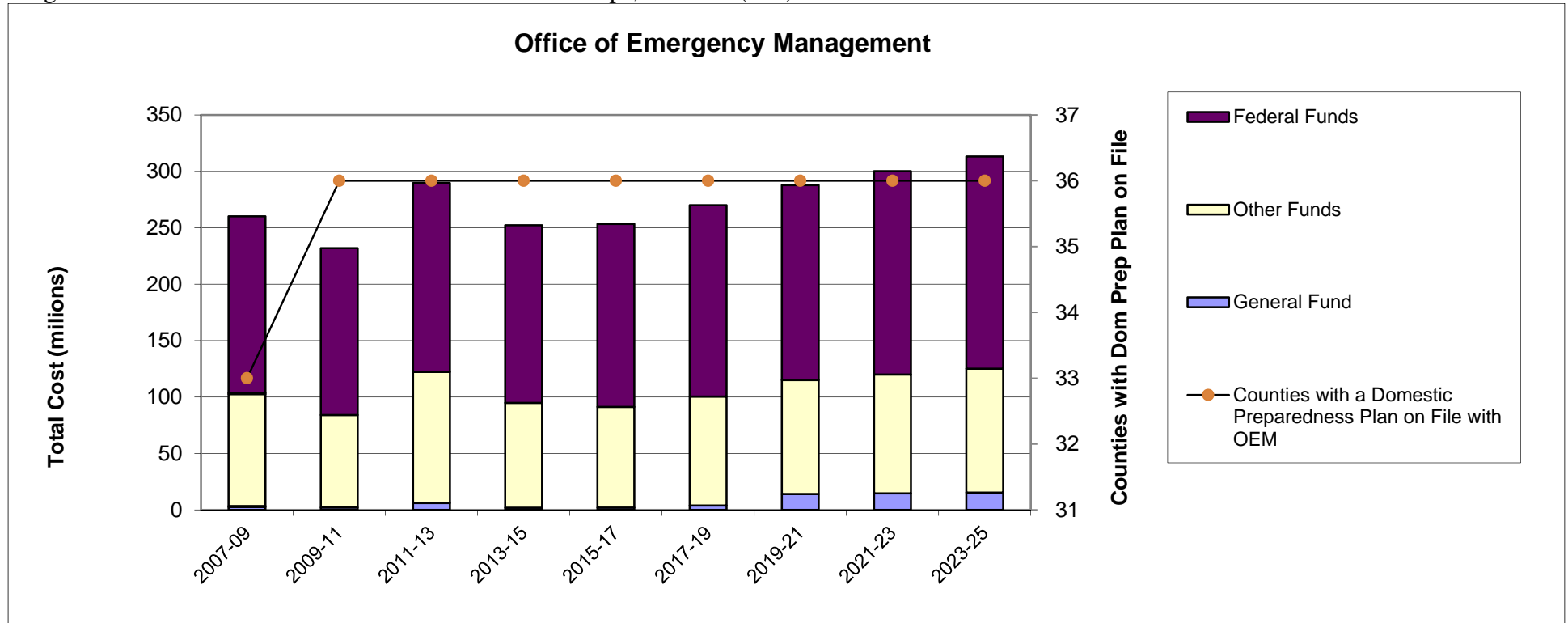
## OREGON MILITARY DEPARTMENT

### Office of Emergency Management 2017-2019 Organization Chart



# Oregon Military Department – Office of Emergency Management – Executive Summary

Primary Long Term Focus Area: Healthy and Safe Communities  
 Program Contact: Andrew Phelps, Director (503) 378-3933



## Program Overview

The Office of Emergency Management (OEM) coordinates statewide emergency services and maintains emergency communications systems used for public warnings, emergency notifications, and emergency support. OEM also provides cities, counties, and tribes throughout Oregon with planning, training, exercise and technical assistance as it relates to disaster preparedness, emergency response, recovery services, and hazard mitigation.

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### **Program Funding Request**

The 2019-21 Agency Request Budget (ARB) for the Office of Emergency Management within the Oregon Military Department includes expenditure authority of \$14,056,205 General Fund, \$100,952,465 Other Funds, and \$172,819,706 Federal Funds. The 2019-21 All Funds Budget is \$287,828,376. The 2019-21 ARB includes 68 positions and 68.62 FTE. All Funds Budgets estimated for 2021-23 and 2023-25 Biennia is \$300,204,996 and \$313,113,811 respectively.

This budget request ensures a fully staffed and high-functioning Office of Emergency Management is available to provide critical services to the citizens of Oregon. A high-functioning OEM is critical to the success of the Governor’s Safety Strategy as it relates to emergency preparedness, emergency response, disaster mitigation and 9-1-1 call taking activities. The impact of OEM to the citizens of Oregon is tremendous, as situations like the earthquake in Japan aptly demonstrate should a Cascadia style event should occur off Oregon’s shores.

An additional benefit provided by OEM is the ability to leverage federal resources. The Emergency Management Performance Grant (EMPG), which is a primary funding tool for OEM, requires a 50% non-federal match. Each year, available federal funding is unmatched due to a lack of state investment. The request for investment made by this budget would result in these federal funds being brought to Oregon for use in enhancing our emergency response efforts.

### **Program Description**

The Office of Emergency Management encompasses four program areas: Administration, Plans and Training, Technology and Response and Mitigation and Recovery.

1. The Administration Program oversees the strengthening of Oregon’s overall emergency preparedness by coordinating and providing intra-governmental, non-governmental, and private sector partners with the opportunities to collaborate on specific patterns of preparatory actions. The result of these efforts lead to planned, coordinated, and cooperative responses to natural and man-made disasters, which is the goal of the Executive and Legislative branches of government.
2. The Plans and Training Program (PTP) executes planning, training, and exercise programs with the goal of raising awareness. This increase in awareness leads to better statewide preparedness for all hazard incidents. The PTP also provides daily customer service to state and local agencies regarding Homeland Security Grant Programs, Emergency Operations Plans, Geological Hazard Programs, the National Incident Management System (NIMS), Training and Exercise Teams, Citizen Corp Program and the State Emergency Coordination Center.
3. The Technology and Response Program (TRP) is responsible for the seamless operation of the statewide Enhanced 9-1-1 system. This includes the responsibility for the continual coordination and management of the network necessary to deliver 9-1-1 calls to Public Safety Answering Points across the state. The TRP oversees the state Search and Rescue program which coordinates local search and rescue efforts with the

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National Guard, Coast Guard and the Civil Air Patrol. Finally the TRP coordinates with the Oregon State Police to manage the Oregon Emergency Response System (OERS).

4. The Mitigation and Recovery Program (MRP) leads the coordination among state, local, and federal agencies in the development, planning, and adoption of local community hazard mitigation plans. The MRP accomplishes this by administering multiple Department of Homeland Security programs including the Pre-Disaster Mitigation Program, the Flood Mitigation Assistance Program, the Severe Repetitive Flood Program, the Hazard Mitigation Grant Program, and the Robert T. Stafford Disaster Relief Fund (which encompasses Public Assistance and Individual Assistance for disaster recovery). Additionally the MRP leads the coordination of the Emergency Management Performance Grant which provides financial support for the day to day operations of county, city and tribal Emergency Managers. The MRP also leads efforts surrounding post disaster recovery activities as they relate to the Robert T. Stafford Disaster Relief Fund.

The major cost drivers associated with the OEM program include Personal Services costs. While increased costs are an issue, planned reductions in Homeland Security Grant Funds is a key issue affecting OEM. Oregon's share of Homeland Security Grant funds fell by 32% from \$5,137,205 to \$3,459,364 between 2011 and 2013. Without an alternative means of financing, the identified reduction in federal support will impact the future ability of OEM to retain key program and grant administrative staff in coming years.

To accomplish its complex mission OEM heavily utilizes partnerships between federal, state, and local agencies as well as volunteer groups.

The Administration Program partners with state agencies, cities and counties to coordinate a holistic approach to emergency management. This approach includes helping create awareness, response, mitigation and recovery processes. The Plans and Training Program (PTP) partners with state agencies to administer the Oregon Emergency Response System Council. These partners also man the state Emergency Coordination Center during natural and human-made disasters. These partnerships help provide emergency support functions to determine the resources or assets needed to meet the needs of impacted areas. OEM has partnerships with all state agencies when responding to emergency situations.

The Technology and Response Program (TRP) partners with the 43 Public Safety Answering Points (PSAPs) around the state to ensure seamless operation of the 9-1-1 system. The TRP meets quarterly with members of the PSAP community to discuss new technologies, operational improvements and program requirements. The TRP also partners with the Amateur Radio Unit (ARU) during times of emergency. The ARU is staffed by volunteers and acts as a backup/alternative system for statewide communication when traditional means of communication have broken down.

The Mitigation and Recovery Program (MRP) works with local jurisdictions and state agencies to plan strategies for the mitigation of hazards across the state. The MRP also partners with the Federal Emergency Management Agency (FEMA) in effectively leveraging federal resources.

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Opportunities to improve performance through alternative delivery methods: The creation of regional Emergency Management Teams is a strategy which would lead to more effective and coordinated response and recovery efforts across the state. An additional strategy would be to begin incorporating mitigation practices during the development stages of construction and industrial expansion. It has been shown that mitigation is one the most effect mechanisms for building disaster resilient communities.

**Program Justification and Link to Long Term Outcomes**

The mission of the Office of Emergency Management (OEM) is to support the safety and security of the citizens of Oregon. This mission goes hand in hand with the Governor’s goal that all Oregonians should live in safer and healthier communities. OEM accomplishes this mission through effective partnership development, planning and training, mitigation actions, educational outreach, research and development and leveraging of resources. The partnerships between OEM and the vast array of federal, state, and local agencies as well as public organizations provide for coordination toward emergency preparedness, response, recovery and hazard mitigation.

OEM provides guidance through effective statewide leadership on disaster awareness, preparedness, mitigation, and response and recovery. This leadership helps ensure communities have prepared and planned for disasters and the corresponding recovery efforts which follow. These planning actions help improve the resiliency of Oregon to the long term impacts of natural and human-made disasters.

OEM is continually working to improve the services and materials needed to help educate communities. OEM has distributed thousands of brochures on hazard preparedness, especially as it relates to earthquakes. OEM also utilizes social media (Twitter and Facebook) to share the message of preparedness, as well as for disseminating real time information during a disaster. Effective statewide communication is an integral part of the operations within OEM.

A major communication project underway within OEM is the development of the Next Generation 9-1-1 system. The development of this system will help coordinate shared public safety data and real time communication systems with the goal of increasing the capability and responsiveness of all public services. In addition to Next Generation 9-1-1, OEM is working to improve the Oregon Emergency Response System (OERS). The improvements are focused on enhancing the communication and coordination between government agencies for responding to hazard incidents across the state.

It is important to realize the work done by OEM impacts policy areas outside of safety. Having effective mitigation and disaster recovery plans in place along with proactive educational outreach helps improve the resiliency of Oregon’s economy, a secondary link to the focus area of “A Thriving Oregon Economy.” The work performed by OEM and its partnership with the federal government helps bring millions of dollars to Oregon to help improve public infrastructure and facilities as well as removing homes from flood zones. The result is less damage and injuries during future events and a quicker economic recovery to impacted areas.

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### **Program Performance**

To date the Office of Emergency Management (OEM) has distributed funding to all 36 Oregon counties to help finance emergency management programs. Currently 100% of Oregon counties have a formal written Emergency Operations Plan on file with OEM. Our goal is continue to have 100% of counties with a plan on file with the office. Through the Emergency Communications Account all 43 Public Safety Answering Points (PSAPs) are able to maintain/upgrade 9-1-1 call taking equipment. Currently 80% of Oregon's population is covered by a FEMA approved hazard mitigation plan. This has resulted in several mitigation projects being approved for funding through the Pre-Disaster Mitigation Program.

### **Enabling Legislation/Program Authorization**

The Office of Emergency Management (OEM) is a division of the Oregon Military Department which is authorized under Article X of the Oregon State Constitution. OEM is further authorized by Oregon Revised Statutes 401.052, 403.120 and 404.100. Federal program authority is authorized by Department of Homeland Security 44 Code of Federal Regulations (CFR).

### **Funding Streams**

For the 2017-19 biennium, the program is funded with General Fund (1%), Other Funds (36%) and Federal Funds (63%). Other Funds include dedicated Emergency Communication Tax Revenue authorized by ORS 403.235 which is collected from vendors that sell any device capable of reaching the 9-1-1 system. Pre-paid telephones were added to taxable devices with HB 4055 (February 2014 legislative session), which applies to retail transactions beginning October 1, 2015. Federal Funds carry match requirements from zero to 50 percent, are dedicated, and come primarily from the Department of Homeland Security.

### **Proposed Program Enhancements for 2019-21**

The proposed budget for the Office of Emergency Management contains enhancements over the program's Current Service Level budget for the 2019-21 biennium. Policy Package 301 requests a fund shift for eleven (11) positions currently funded partially or wholly by the Homeland Security Grant Program (HSGP). Recent federal audits of OEM grants have resulted in significant findings and recommendations, including multiple seven-figured repayment of costs from prior years deemed ineligible for reimbursement by FEMA and/or The Office of the Inspector General. Consequentially OEM was forced to significantly change how indirect costs are charged to federal grants. These changes culminated in significantly higher amounts of non-federal matching fund resources required to continue carrying out the federal programs. Fund shifting these employees from Federal to General Funds recognizes this new reality in the agency budget, thereby alleviating future audit risk and further financial liability. Due to the broad nature of the work conducted by these positions, and the restrictions of use for Federal grant funding, coupled with continued reductions within the Homeland Security Grant Program, General Fund is the most appropriate source of financing to ensure that OEM is able to meet the needs of the state.

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Policy Package 302 establishes six additional positions. Two Program Analyst positions to help manage projects and provide direct, tailored, technical assistance to city, county and tribal governments as it relates to Oregon’s Hazard Mitigation Program. These positions will enable Oregon to maintain Enhanced Status for the *Natural Hazards Mitigation Plan (NHMP)*. Eligibility for federal funding offered through Federal Emergency Management Agency’s (FEMA) Unified Hazard Mitigation Assistance (HMA) grant programs, and the Emergency Management Performance Grant (EMPG) requires state and local jurisdictions (all counties, and some cities) to develop and update natural hazard mitigation plans. These plans are reviewed by the Office of Emergency Management (OEM) and FEMA, and are certified for five years. An Enhanced NHMP status allows the state to be eligible to receive additional federal funding in the aftermath of a federally declared disaster. One Analyst is a Program Analyst 4 to function as Emergency Management Accreditation Program (EMAP) Coordinator. Secretary of State Performance Audit No. 2018-03 called for OEM to align goals, objectives, planning, training, and exercising with the national EMAP standards. The purpose of this position is to provide structure, guidance, and expertise in the national accreditation EMAP program to OEM. This position will evaluate current OEM emergency plans and operations and provide a detailed analysis relating to the EMAP guidelines. This coordinator will create a timeline with appropriately related deliverables for OEM planners to follow in creating an increasingly validated structure of operations and planning aligned with EMAP standards. This position will also provide subject matter expertise to OEM on the pathways in which to reach the highest measurable goals and objectives in EMAP capabilities. This position will also be a liaison and Subject Matter Expert on EMAP to statewide local and tribal jurisdictions.

Another Analyst is a Program Analyst 3 who will work with local jurisdictions in the development of hazard mitigation plans and projects through the Hazard Mitigation Assistance grant programs. The Program Analyst 3 will serve as technical advisor to local governments with regard to program and application requirements. The Program Analyst 3 position will also be responsible for ensuring all environmental and historical preservation (EHP) issues are reviewed prior to an application being submitted to FEMA for funding. This entails close interaction with local historic preservation offices, the State Historical Preservation Office, and FEMA Region Ten Environmental Staff. EHP analysis includes reviewing applications for compliance with National Environmental Policy Act (NEPA), Section 106 and Endangered Species Act standards. This analysis is conducted for Public Assistance projects as well as Hazard Mitigation projects. After projects are selected for funding, these positions serve as program coordinators working with local jurisdictions regarding the ongoing progress of the plan/project. This includes the creation of quarterly progress reports shared with FEMA, OEM management, and identified leadership within the local jurisdiction. Duties also include on-site monitoring visits and providing technical assistance regarding program performance. In addition, these positions provide support to the State Hazard Mitigation Officer (SHMO) for ongoing management and enhancement of Hazard Mitigation Assistance grant programs. Support will include review and analysis of project proposals, project status, federal reporting requirements, and customer interactions (both local and federal). This will allow the SHMO to build strategic planning capacity, focusing on a holistic approach to hazard mitigation across the state.

Policy Package 302 also requests two Program Analyst 2's. One is a Tribal Liaison, the other is an Earthquake (EQ) Early Warning Analyst. The Tribal Liaison will serve as OEM's liaison to Oregon's Tribal community in matters of disaster response and planning and to assist FEMA with tribal relationships during DFO activation. This position will also assist Tribes in any emergency disaster planning and training activities. The tribal liaison will represent OEM at statewide and regional Tribal meetings and become a Subject Matter Expert in Oregon Tribal issues as they relate to disaster preparedness and emergency management. The OEM Tribal liaison will coordinate disaster and emergency planning and participation with the other state agency liaisons across the state. The EQ Early Warning Analyst will develop and coordinate the execution of the program in accordance with the National Earthquake and Tsunami programs, Oregon Administrative Rules (OAR), state guidance to local and state government agencies regarding these programs. In addition, this position will be the Lead Liaison to the Oregon Earthquake Early Warning working group, which will include a key role in developing and implementing Earthquake Early Warning goals and objectives statewide. Additionally, this position will develop community outreach plans with the Geologic Hazards Program coordinator to market the program as well as develop partnerships. This position will also coordinate the collection of program service data and program outcomes for future evaluation. Policy Package 302 also requests an Accountant 2 to provide administrative support and a Public Affairs Specialist 2. The Public Affairs position will work with the OEM sections, PIO staff, Emergency Support Functions (ESF), and partnering organizations to manage the social media and other digital mediums to enhance the state's population in its understanding of disaster and emergency preparedness such as the 2 weeks ready campaign and other readiness programs. This position will have the key role to ensure the state webpage is current with critical messages prior to and during an emergency event so impacted communities have access to important information.

Policy Package 303 establishes six (6) additional Program Analyst 2 positions, three Regional Planning Program Analysts and three Regional Training and Exercise Training and Exercise Coordinators. The three Regional Planning Program Analysts will assist local government officials with planning activities necessary for robust emergency management programs prepared to respond to and recover from all hazard events. This includes both coordination of existing plans, and development of new enhanced plans and procedures based on the region's hazard and risk assessment and vulnerability analysis set forth in an Emergency Operations Plan. These capabilities are inherently vital to guide local planners and responders to preclude and/or lessen the effects of property damage and save human lives during an actual catastrophic disaster event. By planning emergency response through preparedness, decision makers prepare their agencies to manage emergency response resources, evacuation, sheltering and mass care, as well as alert and inform the public. The three Training and Exercise Coordinators will function and collaborate with the regional planner to provide training support to agencies and volunteer groups within the region. The incumbent must exercise judgment in determining what threats are encompassed within the region, assess the training needs and availability of resources (other agencies, local and county assets and volunteer organizations i.e. Red Cross.) in order to develop training programs and improve response capabilities within their region.

Policy Package 304 requests conversion of an Information Support Specialist (ISS) 8 from Limited Duration to Permanent Full-Time status. Also requested is conversion of an ISS-7 from Limited Duration to Permanent Full-Time status. The ISS-8 is the statewide NG 9-1-1 Project Portfolio Manager for the OEM NG 9-1-1 Program that includes primary oversight of both Legacy and NG 9-1-1 projects. This position is responsible for

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providing management, leadership and coordination of a statewide approach for implementing NG 9-1-1 Core Services for Oregon’s 43 Public Safety Answering Points (PSAPs). The Project Portfolio Manager leads program staff assigned to manage and coordinate agency projects. The ISS-7 is responsible for providing project management leadership and the coordination of a statewide approach to deploy a modern, cost effective and secure wide area network for Oregon’s Public Safety Answering Points (PSAPs). This position is the liaison to the primary point of contact and conduit with the awarded vendor of the Next Generation (NG) 9-1-1 Request for Proposal (RFP) to implement NG 9-1-1 throughout the state. This position interfaces with, directs and oversees the OEM NG 9-1-1 Project Team and NG 9-1-1 vendor during all aspects of NG 9-1-1 implementation, migration, installation and maintenance.

Policy Package 305 requests a fund shift for eight (8) positions from Federal Funds to General Fund. The central purpose of this request is to change the funding source of certain staff from Federal Funds provided by Homeland Security Grant Program (HSGP) and 9-1-1 program Other Funds to General Funds. The over reliance on Federal and Other Funds within OEM significantly constrains non-administrative program staff to engage in non-federal emergency related activities due to eligibility or appropriateness of federal resources used to support these positions.

Policy Package 306 requests the establishment of ten (10) positions: Establish one Emergency Coordination Section Manager (Principal Executive Manager E), one Emergency Coordination Section Administrative Support (Office Specialist 2), Six Oregon Emergency Response System (OERS) Duty Officers (Administrative Specialist 2), one Incident Management Assistance Team (IMAT) Coordinator (Program Analyst 2) and one IT Desktop Support Specialist (Information Systems Specialist 4). The ECC within OEM is the primary coordination center for all disasters and emergency operations statewide. When the ECC is activated, 33 state agency directors or director representatives convene in the ECC to coordinate emergency response and asset distribution. When OEM staff are called upon to facilitate an ECC activation, all duties and responsibilities unrelated to ECC activation are put on hold. Since this package provides staff specifically for ECC activations, it enables non-ECC activation business to continue uninterrupted. This section will also coordinate with the 18 Emergency Support Functions (ESF) and the more than 33 state and partnering organizations currently identified in ORS.401 in the facilitation on state resources to meet the needs of local communities responding to emergency events and coordinating with the many federal organizations such as FEMA in facilitating response and recovery.

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT OFFICE OF EMERGENCY MANAGEMENT

The purpose of the Office of Emergency Management (OEM) is to coordinate, maintain, and collaborate with partners in support of the Governor's statewide emergency services system. This system facilitates, coordinates, and manages the emergency needs of Oregon citizens and visitors to the state in coordination with local emergency management. This supports the State's ability to prevent, prepare for, respond to, recover from and mitigate all types of emergencies from mass shootings and civil disruptions, to flooding, to catastrophic earthquakes and tsunamis. OEM's efforts focus on strengthening Oregon's overall resiliency. The Office of Emergency Management coordinates with partners from all levels of government, tribal nations, non-governmental organizations, and private sector businesses to synchronize efforts and ensure the state leverages all available resources. The systems and structures OEM develops and maintains, provide opportunities to collaborate before, during and after specific incidents or large planned events to improve response and recovery efforts. The result is clear roles and responsibilities for all state agencies' on how they will provide essential functions and critical services for the whole community during or following a disaster in a planned, coordinated, and effective manner. The expectation expressed by the Governor and the Legislature is that the Office of Emergency Management provides leadership and coordination for all actions necessary to accomplish this mission.

### Office of Emergency Management Administration:

OEM Administration is primarily funded by, and oversees the actions of, the Emergency Management Performance Grant Program (EMPG) which acts as the foundation of the State's All-Hazards approach to disaster preparedness. EMPG funding comes to the Office of Emergency Management from the U.S. Department of Homeland Security (DHS) through the Federal Emergency Management Agency (FEMA). The purpose of the EMPG is to give state and local jurisdictions greater flexibility in determining an effective and tailored emergency management organization at the state and local level. The Emergency Management Performance Grant is the single federal funding source that specifically provides for personnel and day to day costs for state and local emergency management programs. The EMPG program requires a non-federal match of 50% at both the state and local level. OEM currently has 36 counties that participate in the program, five tribal nations (the Confederated Tribes of Grand Ronde, the Coquille Indian Tribe, the Cow Creek Band of Umpqua Tribe of Indians, the Klamath Tribes, and the Confederated Tribes of Warm Springs), as well as five of Oregon's largest cities (Portland, Beaverton, Gresham, Salem and Eugene). EMPG funds also support the State's mitigation plans and projects, as well as natural hazard programs, including the State's Earthquake/Tsunami and Volcanic Hazards programs. The Administration program supports the preparation of federally mandated hazard analysis and vulnerability risk documents that local governments complete in order to understand which hazards they are most at risk for, and to plan accordingly to reduce that risk. The Administration program also focuses on coordination and planning activities among state agencies and links local jurisdictions in this effort. The identification of areas of deficiency support prioritization of limited resources and serves as the basis for determining processes that optimize those resources. The Administration program is also responsible for the day to day management of OEM. The OEM Director and Deputy Director work within this program area to provide guidance and direction regarding the future actions of the Office and to engage and influence national homeland security and emergency management policies to benefit Oregon. Enterprise wide strategic planning is also directed through this program area, as is development of the Public Private Partnership

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Program and crisis communications capabilities. The proposed FY19 budget released by the President reflects a reduction of 20%, which would have a profoundly negative impact on projects and staffing at OEM and to our local and tribal jurisdictions.

## State 9-1-1:

The mission of the State 9-1-1 Program is to ensure the reliable operation of the 9-1-1 system within Oregon. The program is responsible for the continual coordination and management of the network necessary to deliver 9-1-1 calls to Public Safety Answering Points (PSAPs), the customer premise equipment used by the PSAPs to process those calls, as well as assisting local governments with the challenges faced in the delivery of and participation in the State 9-1-1 emergency reporting system.

The State 9-1-1 Program continues to upgrade and maintain the statewide system for the delivery of 9-1-1 calls for service. OEM supports the network and equipment maintenance and upgrades as necessary to sustain the current level of operations at every PSAP in Oregon. The State 9-1-1 Program recently completed a transition from an outdated Frame Relay Network to a state-of-the-art digital system.

Additionally, the Office of Emergency Management is continuing to work with the PSAP community to implement text to 9-1-1 capability statewide.

The State 9-1-1 Program works closely with the Department of Administrative Services, State Chief Information Office and the Legislative Fiscal Office in support of NG 9-1-1 initiative. In addition OEM continues to work with the Oregon Department of Revenue to ensure that new technologies subject to the 9-1-1 tax are being researched and when appropriate, collected. OEM includes the Public Utility Commission in such discussions to ensure advanced coordination on all regulatory matters relating to telecommunications that impact 9-1-1 capabilities in Oregon.

The State 9-1-1 Program continues to work with the public safety community, local governments, state partners, the Federal Communications Commission and other national organizations to plan for the capability of answering a 9-1-1 call for help from any device, anywhere, anytime.

## Operations and Preparedness:

The Operations and Preparedness Program receives Federal U.S. Department of Homeland Security Program Grant Funding to execute the programmatic functions of Oregon's Homeland Security planning, organization, equipment, training, and exercise programs. This is accomplished by utilizing Homeland Security Grant dollars to fund nine OEM staff, while passing through 80% of the funds to local communities. Unfortunately, this grant has declined steadily and significantly in recent years. The proposed FY19 budget released by the President reflects a reduction of 25% and introduce a new 25% non-federal cost share which would have a profoundly negative impact on projects and staffing at OEM and to our local and tribal jurisdictions.

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Oregon uses the funding very effectively to raise the awareness of the terrorist threat, catastrophic incidents, and to increase the State's preparedness for all hazards. The grant funds, for the past 16 years, have been critical in assisting state and local government agencies at all levels in developing terrorism plans and annexes, conducting domestic preparedness training and exercise activities, and to acquire equipment to support these functions.

OEM's planning, training, and exercise programs provide preparedness and recovery training to local and tribal emergency managers, first responders, local elected and appointed officials, and state officials with direct and indirect emergency management authority and responsibilities. In addition, a wide variety of equipment is also provided under these grants to enhance first responder and emergency management professional capabilities in reducing the impact to life and safety, property, and the environment. Instituting the programs under these grants has provided a commonality in equipment, planning and training, resulting in well-prepared response organizations throughout Oregon.

The foundation for conducting training and exercising is the development of plans and procedures for all hazards that are a potential and probable threat to Oregonians. This includes terrorism and catastrophic incident preparedness, response, and recovery activities. Conducting these programs incorporates the familiarization and orientation of state and local officials to federal and state laws, regulations, and policies that ensure eligibility for funding and other state and federal assistance during the times of disaster and during recovery and restoration following an incident of national significance.

## Disasters:

Since February of 1996, Oregon has experienced natural disaster activity severe enough to warrant a Presidential Disaster Declaration on 19 separate severe weather events, and one Emergency Declaration for the Hurricane Katrina evacuees. These major disasters have included flooding, landslides, hurricane force wind events, as well as severe winter storm activity. Under a mandate from Congress to FEMA, emphasis has been added to expedite the expenditure and closure of old declared disasters. The December 2015 storm event, from which we are still recovering, is the third largest disaster in Oregon, following the 2007 flood event, and the 1962 Columbus Day Storm. These disasters have resulted in federal disaster relief in excess of \$200 million to public entities throughout Oregon. In addition to Public Assistance to public entities, hazard mitigation grant funds have accompanied these disasters. These funds are used to reduce the effects of future disasters in Oregon.

Oregon's cities and counties continue developing, updating and adopting local community hazard mitigation plans. Through FEMA's Flood Mitigation Assistance Program, federal dollars are available to assist local jurisdictions with flood mitigation planning and flood mitigation projects. OEM works with other state agencies, such as Department of Land Conservation and Development, to identify project implementation opportunities in order to achieve the greatest impact with the least amount of resources. Counties and cities with repetitive flood losses receive highest priority for consideration of grant funding and technical assistance to develop hazard mitigation plans and funding which are approved by FEMA in order to be eligible for future grant funding for hazard mitigation projects. In 2018, nearly all Oregon counties have mitigation plans that are either current or are being updated to meet current requirements. Most of Oregon's larger cities have mitigation plans. Subsequently, approximately 80% of

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Oregon’s population is covered by a FEMA-approved hazard mitigation plan. This resulted in a large number of mitigation projects being selected for funding from the Pre-Disaster Mitigation (PDM) program, which is a competitive federal program. Hazard mitigation staff is currently working with the University of Oregon, Oregon Partnership for Disaster Resilience, to provide technical assistance to both cities and counties in support of their local hazard mitigation planning needs. In addition, several Oregon Universities have completed demonstration projects using PDM grant funding to seismically retrofit both dormitory and other university buildings. The successful implementation of projects on the Portland State University, Oregon Institute of Technology, Western Oregon University, and Oregon State University campuses in partnership with the Department of Geology and Mineral Industries helped lay the groundwork for the state’s Seismic Rehabilitation Grant Program.

Hazard Mitigation Grant Program (HMGP) Funds accompany Major Disaster Declarations. Since 1996, Oregon has spent HMGP funds throughout the state on mitigation planning and projects. These funds total over \$45 million dollars and include HMGP funding as a result of various storm activity, including Disaster 4296, which occurred in December of 2016 and Disaster 4328, which occurred in January of 2017.

Incorporating mitigation into codes and ordinances prior to new development is one of the most effective forms of hazard reduction and the keystone in building disaster resistant and resilient communities. FEMA’s emphasis on pre-disaster mitigation encourages local communities to become disaster resistant communities by involving local volunteers, business and industry to promote mitigation measures, public education and an awareness of the hazards that a community may face, as well as developing incentive programs that encourage citizens and the business community to participate in available mitigation and preparedness programs. For example, the FireFree Program in Deschutes County brings together fuels reduction activities to create defensible spaces, codes and standards, first responder access, public awareness and other measures that reduce the impact of wildfires.

## Expected Results from the 2019-21 Budget:

The Oregon Military Department is home to the Oregon Army and Air National Guard, who aside from their recent prominent roles in the deployments to Afghanistan and Iraq, have played a critical role in preparing for and responding to natural disasters here in Oregon.

The Office of Emergency Management, likewise, has its central role, assisting the whole community to prevent, mitigate, prepare for, respond and recover from natural and man-made disasters.

OEM’s 2019-21 budget is seeking to expand the capability of the organization in multiple facets. This budget is also requesting much needed resources to help the organization fix operational shortfalls identified by both internal and external audits, including the Oregon Secretary of State Audit Report 2018-03 “Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster”.

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OEM proposed four policy packages which seek to increase staff and/or reclassify positions within the agency. Among the proposed packages are two positions for mitigation and planning activities (Policy Package 302, Priority 02). OEM is working to sustain its Enhanced Status for the State Natural Hazard Mitigation Plan due to the increased levels of federal funding which an enhanced state is eligible to receive in the aftermath of federal disaster declaration. In order to maintain this status OEM needs to increase its overall grants administration capabilities, especially with regards to performing proactive environmental and historical reviews of proposed mitigation projects. OEM cannot sustain the Enhanced Status unless it increases its staffing levels to perform required tasks. As such, OEM is seeking two positions which will focus on hazard mitigation planning and project review with the explicit goal of improving the state's overall performance. OEM believes these positions will demonstrate to FEMA that Oregon is fully committed to mitigation planning and sound grant administration. Maintaining Enhanced Status will allow OEM to sustain improvements identified by the Secretary of State during the 2013 Performance Audit of OEM and described as critical in the Secretary of State's 2018 Performance Audit of OEM. Due to its Enhanced Status, the State of Oregon received an additional \$2.8 million dollars in mitigation funds for federal declarations since 2015. This Package also requests additional staff to support public engagement, tribal partnerships, earthquake early warning coordination, and attaining compliance with the Emergency Management Accreditation Program standards, as described in the Secretary of State's 2018 Performance Audit of emergency management in Oregon.

Policy Package 303 (Priority 4) seeks six new positions to assist local government officials with planning activities necessary for robust emergency management programs prepared to respond to and recover from all hazard events. This includes both coordination of existing plans, and development of new enhanced plans and procedures based on the region's hazard and risk assessment and vulnerability analysis set forth in an Emergency Operations Plan. These positions will also provide training and exercise support to local and tribal agencies and volunteer groups throughout the state. These capabilities are inherently vital to guide local planners and responders to preclude and/or lessen the effects of property damage and save human lives during an actual catastrophic disaster event. By planning emergency response through preparedness, decision makers prepare their agencies to manage emergency response resources, evacuation, sheltering and mass care, as well as alert and inform the public. This Package will also address the critical spatial needs of the State Emergency Coordination Center (ECC), which are significantly taxed during response operations, especially catastrophic operations when federal and state coordination is required. This was clearly identified as a shortfall during the Cascadia Rising Exercise and continual regularly scheduled exercise after action and improvement plan. OEM is at maximum capacity in its existing footprint with existing staffing levels. The development and sustainment of emergency operational capabilities and further growth of the office requires additional space to house and maintain a larger number of employees and to coordinate critical operational activity.

Policy Package 306 (Priority 18) is designed to develop the state's capacity to adequately plan and prepare for the legislative responsibility to respond to natural and manmade incidents, develop a State Incident Management Assistance Team (IMAT), as well as develop and coordinate critical infrastructure and key resource preparedness activities throughout the state. This proposal will provide technical and expert assistance to state, tribal, county, and city emergency management personnel in the planning, training, and implementing and execution of federal and state initiatives and requirements. Additionally, these positions will ensure the state's threat and risk profile are accurate and coordinated with the federal government

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# BUDGET NARRATIVE

which influences preparedness grants and funding allocations. These positions will provide support throughout the state ensuring critical infrastructure owners and operators have access to the necessary technical expertise and program capabilities to reduce risk of critical service outages. Increasing Oregon's IMAT capabilities will ensure swift and efficient response during disasters. The primary purpose will be to enhance the overall capabilities of state, tribal, county and city emergency management programs improving the resiliency of critical systems, and lessening the hardships to citizens impacted by disasters.

Events of the past several years have shown that Oregon is prone to many natural hazard events, from wildfires, floods, hurricane force winds and severe winter storms. Also, the state faces the catastrophic hazard of a Cascadia Subduction Zone Earthquake and Tsunami, which will result in destruction of entire portions of the Oregon Coast. OEM's current capacity is limited due to a shortage of staff and resources. The Emergency Management Performance Grant, which is used to fund a majority of the division's employees, now only funds approximately 30% of the staff, primarily due to lack of General Fund match monies. Additionally, since most OEM employees are funded by federally funded programs (even those that require GF match), they must work under the requirements of that grant program, which limits the flexibility the state has in prioritizing its needs in its preparedness programs. Staff members in the 9-1-1 program are funded from a dedicated funding source, which is not available on a day-to-day basis to concentrate on other agency programs. As many local governments suffer the loss of revenues and an economic downturn, the increasing requests made to OEM to provide technical assistance and other resources to assist with training, exercise and other events, strains the agency's capacity to deal with the requests while continuing to meet the basic needs of the state's program. Policy Package 307 (Priority 24) requests funding for the Oregon Disaster Loan and Grant Account (ORS 401.356). This be investment by the state, reducing the need for local communities to wait for assistance from the federal level. The State of Oregon could mobilize assets and personnel much more quickly and be responsive to the needs of the communities impacted by disaster. This investment will also protect Oregon from future funding or policy changes at the federal level, where there have been a number of policy discussions about how reducing federal disaster funding to states or reducing access to available disaster response and recovery funding.

## Revenue Sources:

### **Other Funds**

9-1-1 Emergency Telephone- 9-1-1 Tax - Other funds received from the Department of Revenue from an excise tax of \$.75 per month per consumer who has telecommunications service or interconnected Voice over Internet Protocol service with access to the emergency communications system. Prepaid wireless telecommunications services are taxes at \$.75 per retail transaction.

Department of Aviation- Other Funds are used to support the air search and rescue program and are matched with federal funding available through the Emergency Management Performance Grant.

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## Federal Funds

Emergency Management Performance Grant funds (administered by FEMA) may be used for necessary and essential expenses involved in the development, maintenance, and improvement of state, tribal and local emergency management programs. Through this grant program, OEM has the opportunity to receive a dollar for dollar match of federal funds to our general fund allocation. The grant is designed to give states more flexibility in deciding how to best use federal dollars to meet state specific needs. Local jurisdictions (36 counties, 5 cities, 5 Tribal Nations) also receive grant funding, which is required to provide a 50% cash match to participate in the program. The proposed FY17 FY19 budget released by the President reflects a reduction of 20% to this program, which would significantly reduce emergency management staffing levels throughout the state.

Homeland Security Grant Program - Includes pass-through funding to statewide local and tribal jurisdictions to enhance and or develop capabilities in planning, organization, equipment, training, and exercises within the national core capabilities to address the threat and risk of terrorism and catastrophic incidents. The proposed FY19 budget released by the President reflects a reduction of 25% and the introduction of a new 25% non-federal cost share, which would have a profoundly negative impact on staffing at OEM. This money also includes funding to support Citizens preparedness and Community Emergency Response Team (CERT) programs and the Non-Profit Security Grant Program. The Program also makes money available to the Portland Regional Area under the Urban Area Security Initiative Program. Regional agencies in Portland and the surrounding counties work together on projects and investments designed to improve the area's preparedness for a domestic preparedness event. These funds serve a dual purpose in that most projects also have a benefit in the area of natural hazards preparedness. One time grants from DHS for specific needs also come through Oregon as the State's Administrative Agency (SAA). For example, during the 2007-2009 biennium, the Public Safety Interoperability Communications Grant (PSIC), a \$12 million grant for interoperable communications, was also made available to Oregon and its local jurisdictions.

FEMA's Public Assistance and Hazard Mitigation Grant Programs - The Public Assistance Program pays for the repair/restoration of damaged public infrastructure in the event that the President declares a Major Disaster/Emergency. The Hazard Mitigation Grant Program pays for mitigation efforts after a Presidential declaration by providing 15% of all overall FEMA recovery costs or 20% to states with Enhanced Status such as Oregon, to the State for mitigation projects. The majority of this funding is pass-through Federal Funding. Because this funding is unknown in advance of a disaster, OEM carries empty limitation as part of its budget so that funding is not slowed in the event of a Presidential disaster declaration.

FEMA's Pre-Disaster Mitigation Grant Program (PDM) and Flood Mitigation Assistance (FMA) Program - PDM is a nationally competitive grant program available to communities who have FEMA approved natural hazard mitigation plans. PDM funds can be used for both planning efforts and project implementation. Projects must be identified as a priority in the jurisdictions' local natural hazard mitigation plan. FMA Grants are made available yearly on a nationally competitive basis, and are geared toward repetitive flood loss properties insured through the National Flood Insurance

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Program. Oregon works closely with the Department of Land Conservation and Development on projects selected for funding under the FMA Program.

## Essential Packages:

010 – Inflation on non-PICS personal services vacancy factor adjustments (expected vacancy savings in the 2019-21 biennium) – \$12,018 General Fund, \$63,831 Other Funds, \$122,884 Federal Funds.

022 – Phase outs – (\$8,747) General Fund, (\$70,000) Other Funds.

031 – Inflation on Services & Supplies, adjustments for State Government Service Charges - \$40,151 General Fund, \$3,604,471 Other Funds, \$6,142,148 Federal Funds.

## Policy Packages:

301 – OEM Fund Shift Indirect Cost Positions - \$2,306,375 General Fund, (\$873,515) Other Funds, (\$1,415,350) Federal Funds.

302 – OEM Enhancements - \$2,188,129 General Fund, six new positions.

303 – OEM Regional Teams - \$1,711,411 General Fund, six new positions.

304 – 9-1-1 Positions - \$487,724 Other Funds, two new positions.

305 – OEM Fund Shift Direct Cost Positions – \$1,756,770 General Fund, (\$1,749,233) Federal Funds.

306 – OEM Emergency Coordination Section - \$1,684,362 General Fund, ten new positions.

307 – OEM Disaster Loan and Grant Account - \$1,000,000 General Fund, \$1,000,000 Other Funds.

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## Proposed New Laws:

Legislative Concept 410 modifies ORS 401.094 to transfer responsibility for operating and maintaining the Oregon Emergency Response System (OERS) from the Oregon State Police (OSP) to the Office of Emergency Management. OERS has been the responsibility of OSP since 1993 when OEM became part of OSP. However, now that OEM is part of OMD, the OERS functions should fall under OMD.

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OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency 2019-21 current service level requirements.
2. **How Achieved** – The following Essential Packages adjust the Emergency Management Program’s base budget to reflect 2019-21 current service level requirements:
  - 010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2019-21 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund \$12,018, Other Funds \$63,831, and Federal Funds \$122,884.
  - 022 - Phases out the following items:
    1. (\$8,747) General Fund appropriation for Personal Services and Services and Supplies that was approved in House Bill 5201, Section 35 (2), during the February 2018 legislative session. It funded the costs incurred by OEM staff manning the Emergency Communications Center during the August 2017 solar eclipse.
    2. (\$70,000) Other Funds limitation for costs of issuance related to \$5 million Article XI-Q bonds issued during the 2017-19 biennium for the Resiliency Grant Program authorized in Policy Package 811 in the 2017-19 Legislatively Adopted Budget.
  - 031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2019-21 changes. The package increases General Fund \$40,151, Other Funds \$3,604,471 and Federal Funds \$6,142,148.
3. **Staffing Impact** – None.
4. **Revenue Source** – General Fund is increased \$43,422, Other Funds is increased \$3,598,302, and Federal Funds is increased \$6,265,032.

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	12,018	-	-	-	-	-	12,018
Federal Funds	-	-	-	122,884	-	-	122,884
<b>Total Revenues</b>	<b>\$12,018</b>	-	-	<b>\$122,884</b>	-	-	<b>\$134,902</b>
<b>Personal Services</b>							
Overtime Payments	240	-	45	109	-	-	394
Shift Differential	37	-	1	3	-	-	41
All Other Differential	430	-	526	286	-	-	1,242
Public Employees' Retire Cont	120	-	97	67	-	-	284
Pension Obligation Bond	(29,611)	-	10,058	16,699	-	-	(2,854)
Social Security Taxes	54	-	44	31	-	-	129
Mass Transit Tax	(439)	-	1,755	-	-	-	1,316
Vacancy Savings	41,187	-	51,305	105,689	-	-	198,181
<b>Total Personal Services</b>	<b>\$12,018</b>	-	<b>\$63,831</b>	<b>\$122,884</b>	-	-	<b>\$198,733</b>
<b>Total Expenditures</b>							
Total Expenditures	12,018	-	63,831	122,884	-	-	198,733
<b>Total Expenditures</b>	<b>\$12,018</b>	-	<b>\$63,831</b>	<b>\$122,884</b>	-	-	<b>\$198,733</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(63,831)	-	-	-	(63,831)
<b>Total Ending Balance</b>	-	-	<b>(\$63,831)</b>	-	-	-	<b>(\$63,831)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(8,747)	-	-	-	-	-	(8,747)
General Fund Obligation Bonds	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>(\$8,747)</b>	-	-	-	-	-	<b>(\$8,747)</b>
<b>Personal Services</b>							
Pension Obligation Bond	(318)	-	-	-	-	-	(318)
<b>Total Personal Services</b>	<b>(\$318)</b>	-	-	-	-	-	<b>(\$318)</b>
<b>Services &amp; Supplies</b>							
Instate Travel	(345)	-	-	-	-	-	(345)
Other COP Costs	-	-	(70,000)	-	-	-	(70,000)
Other Services and Supplies	(8,084)	-	-	-	-	-	(8,084)
<b>Total Services &amp; Supplies</b>	<b>(\$8,429)</b>	-	<b>(\$70,000)</b>	-	-	-	<b>(\$78,429)</b>
<b>Total Expenditures</b>							
Total Expenditures	(8,747)	-	(70,000)	-	-	-	(78,747)
<b>Total Expenditures</b>	<b>(\$8,747)</b>	-	<b>(\$70,000)</b>	-	-	-	<b>(\$78,747)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	70,000	-	-	-	70,000
<b>Total Ending Balance</b>	-	-	<b>\$70,000</b>	-	-	-	<b>\$70,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	40,151	-	-	-	-	-	40,151
Federal Funds	-	-	-	6,142,148	-	-	6,142,148
<b>Total Revenues</b>	<b>\$40,151</b>	-	-	<b>\$6,142,148</b>	-	-	<b>\$6,182,299</b>

**Services & Supplies**

Instate Travel	946	-	1,629	9,235	-	-	11,810
Out of State Travel	34	-	785	1,358	-	-	2,177
Employee Training	117	-	379	1,422	-	-	1,918
Office Expenses	1,086	-	871	3,823	-	-	5,780
Telecommunications	2,339	-	8,703	859	-	-	11,901
State Gov. Service Charges	(30,972)	-	98,868	(72,513)	-	-	(4,617)
Data Processing	2,226	-	36,284	5,249	-	-	43,759
Publicity and Publications	-	-	1,242	976	-	-	2,218
Professional Services	206	-	95,887	40,474	-	-	136,567
Attorney General	94	-	12,943	607	-	-	13,644
Employee Recruitment and Develop	-	-	2	67	-	-	69
Dues and Subscriptions	2	-	92	72	-	-	166
Facilities Rental and Taxes	62,314	-	6,452	15,901	-	-	84,667
Fuels and Utilities	11	-	484	801	-	-	1,296
Facilities Maintenance	-	-	-	43	-	-	43
Other Services and Supplies	1,723	-	915	5,581	-	-	8,219
Expendable Prop 250 - 5000	-	-	516	2,365	-	-	2,881

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	25	-	1,691	1,946	-	-	3,662
<b>Total Services &amp; Supplies</b>	<b>\$40,151</b>	<b>-</b>	<b>\$267,743</b>	<b>\$18,266</b>	<b>-</b>	<b>-</b>	<b>\$326,160</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	824	-	-	-	824
Technical Equipment	-	-	609	2,880	-	-	3,489
Data Processing Software	-	-	-	4,813	-	-	4,813
Data Processing Hardware	-	-	-	1,887	-	-	1,887
Other Capital Outlay	-	-	190,000	-	-	-	190,000
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>\$191,433</b>	<b>\$9,580</b>	<b>-</b>	<b>-</b>	<b>\$201,013</b>
<b>Special Payments</b>							
Dist to Cities	-	-	1,412,347	1,551,778	-	-	2,964,125
Dist to Counties	-	-	923,789	1,185,558	-	-	2,109,347
Dist to Other Gov Unit	-	-	809,159	2,504,820	-	-	3,313,979
Dist to Non-Gov Units	-	-	-	808,706	-	-	808,706
Dist to Local School Districts	-	-	-	63,440	-	-	63,440
<b>Total Special Payments</b>	<b>-</b>	<b>-</b>	<b>\$3,145,295</b>	<b>\$6,114,302</b>	<b>-</b>	<b>-</b>	<b>\$9,259,597</b>
<b>Total Expenditures</b>							
Total Expenditures	40,151	-	3,604,471	6,142,148	-	-	9,786,770
<b>Total Expenditures</b>	<b>\$40,151</b>	<b>-</b>	<b>\$3,604,471</b>	<b>\$6,142,148</b>	<b>-</b>	<b>-</b>	<b>\$9,786,770</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(3,604,471)	-	-	-	(3,604,471)
<b>Total Ending Balance</b>	-	-	<b>(\$3,604,471)</b>	-	-	-	<b>(\$3,604,471)</b>

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OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 301  
FUND SHIFT OF INDIRECT POSITIONS  
PRIORITY 1

**1. Purpose** – This Policy Package requests a fund shift for eleven (11) positions as detailed in the chart below. The fund shift serves several purposes. The first is changing staff primarily funded with Department of Homeland Security federal grant dollars from Federal Funds to General Fund. The second is changing staff disproportionately financed with 9-1-1 program Other Funds and shifting them to General Fund. Due to the type of work performed by these positions, and restrictions of use for federal grant funding, General Fund is considered the most appropriate source of financing. Oregon Secretary of State Report No. 2018-03 “Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster” recommends OEM continue to advocate for resources through the state budget process to be able to fulfill its role as the state’s emergency management coordinator. That audit coupled with recent Federal Emergency Management Agency (FEMA) audits and findings that prospectively restrict the OEM’s ability to charge administrative staff to federal grants are what animates this request. The over-reliance on Federal and Other Funds within OEM significantly restricts engagement in non-federal or other funding related topics due to eligibility or appropriateness of the resources used to support to positions.

Recent federal audits of OEM grants have resulted in significant findings and recommendations, including multiple seven-figured repayment of costs from prior years deemed ineligible for reimbursement by FEMA and/or The Office of the Inspector General. Consequentially OEM was forced to significantly change how indirect costs are charged to federal grants. These changes culminated in significantly higher amounts of non-federal matching fund resources required to continue carrying out the federal programs. Fund shifting these employees from Federal to General Funds recognizes this new reality in the agency budget, thereby alleviating future audit risk and further financial liability. A secondary benefit is an increased flexibility of the agency and its ability to provide more effective and timely customer service to stakeholders. Due to the extensive requirements and limitations inherent to expending federal funds, OEM must reduce its reliance on those funds to gain flexibility needed to operate in an effective and efficient manner. Lastly, this package will enable OEM to proactively respond to anticipated future program changes at the federal level. It is clear from recent developments that states will be required to shoulder a greater share of the financial burden for disaster response and recovery efforts in the future. Reducing an over-reliance on federal funds will enable OEM and the State of Oregon to be more responsive and strategic when developing program operations based upon whatever federal resources are available. General Fund is the most appropriate funding source for this policy package. Without somewhat regular disasters occurring in Oregon, and the Federal Funds that accompany them, OEM will risk becoming insolvent.

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In addition, there are currently a number of staff who are charged to 9-1-1 Other Funds without a direct nexus to the 9-1-1 program or charged disproportionately to the level of effort spent on 9-1-1 program work. Although these conditions are authorized by the legislature, it leaves the agency open to scrutiny and criticism from local jurisdictions who are paying for those funds, and who are a very engaged group of stakeholders. They routinely analyze how 9-1-1 funds are spent and question the agency about the funding structure every quarter. The requested fund shift will provide greater transparency and a cleaner, more defensible structure. Lastly, the 9-1-1 program is experiencing serious budget constraints that is limiting its ability to provide staffing and services needed by local Public Safety Access Points (PSAP). The recent shift to 9-1-1 Next Gen technology required very costly investments in new equipment, which have depleted 9-1-1 program funds to a level that requires constant monitoring and oversight.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0160012	OEM Deputy Director	Z7010	Fund Shift	\$338,010		(\$338,010)
1020001	OEM Director	Z7012	Fund Shift	\$344,606	(\$304,167)	(40,439)
1020002	Mitigation & Recovery Section Manager	X7008	Fund Shift	\$261,442	(\$130,721)	(\$130,721)
1020008	Executive Support Specialist 2	X0119	Fund Shift	\$155,716	(\$77,858)	(\$77,858)
1020310	Information Systems Specialist 7	C1487	Fund Shift	\$258,182	(\$129,091)	(\$129,091)
1020309	Information Systems Specialist 7	C1487	Fund Shift	\$279,506	(\$139,753)	(\$139,753)
1020307	Public Affairs Specialist 3	X0866	Fund Shift	\$142,253		(\$142,253)
1020009	Admin Specialist 2	C0108	Fund Shift	\$176,592	(\$88,296)	(\$88,296)
1020308	Fiscal Analyst 3	X1245	Fund Shift	\$51,297		(\$39,649)
1020200	Office Specialist 2	C0104	Fund Shift	\$74,883		(\$74,883)
0160011	Accountant 3	C1217	Fund Shift	\$214,397		(\$214,397)
Personal Services				\$2,296,884	(\$869,886)	(\$1,415,350)
Mass Transit Tax				\$9,491	(\$3,629)	
Total Policy Package 301				\$2,306,375	(\$873,515)	(\$1,415,350)

**2. How Achieved** – Sustaining existing staff would be achieved by shifting funding from the 9-1-1 Emergency Communications Tax and replacing it with General Fund and for certain IT positions whose efforts benefit the whole OEM organization. This policy package supports the Governor’s priority for Safe and Healthy Communities by having a fully functional emergency response infrastructure. Due to federal fiscal laws related to charging indirect costs to grants and subsequent implementation of an indirect cost plan, the OEM Director, Deputy Director, Executive Assistant and select Administrative staff whose efforts benefit multiple program objectives are shifted from Federal Funds to 100% General Fund. Increased General Fund

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then becomes an appropriate source of non-federal match for grants such as Emergency Management Performance Grants (EMPG) which provides the basic infrastructure for emergency management capabilities nationwide. EMPG funding has trended upward during the past three federal fiscal years. While this has provided growth for our partners in local and Tribal governments, a deficiency of General Fund match creates a disability for OEM to add capacity and provide increased support.

3. **Staffing Impact** – None.

4. **Quantifying Results** – Results in the state’s emergency management system are measured quantitatively by how well the state responds to emergencies and disasters concurrent with ongoing development of statewide capabilities. The ability to provide effective response is driven by adequate staffing, technical expertise, developing, exercising, testing and evaluating emergency response plans. Quantifying results would also be a reduction in audit findings and the associated cost of reimbursing FEMA for expenditures deemed ineligible. The state must reduce its reliance on federal funding to achieve a higher level of flexibility to enhance capacity to respond to and recover from disasters. It is clear from current efforts at the federal level that states will be expected to shoulder more of the financial burden in the future. Additional quantifying results will be reflected in an immediate increase and improvement in customer service. There would be greater flexibility within the office to utilize staff to help our local partners that are not currently provided for under our existing funding structure.

5. **Revenue Source** - \$2,306,375 General Fund, (\$873,515) Other Funds, (\$1,415,350) Federal Funds.

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 301 - OEM Fund Shift Indirect Cost Positions**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	2,306,375	-	-	-	-	-	2,306,375
Federal Revenues	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	(1,415,350)	-	-	(1,415,350)
<b>Total Revenues</b>	<b>\$2,306,375</b>	<b>-</b>	<b>-</b>	<b>(\$1,415,350)</b>	<b>-</b>	<b>-</b>	<b>\$891,025</b>

<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	1,581,794	-	(604,892)	(976,902)	-	-	-
Empl. Rel. Bd. Assessments	531	-	(198)	(372)	-	-	(39)
Public Employees' Retire Cont	268,431	-	(102,650)	(165,782)	-	-	(1)
Social Security Taxes	120,933	-	(46,200)	(74,733)	-	-	-
Worker's Comp. Assess. (WCD)	506	-	(191)	(354)	-	-	(39)
Mass Transit Tax	9,491	-	(3,629)	-	-	-	5,862
Flexible Benefits	324,689	-	(115,755)	(197,207)	-	-	11,727
<b>Total Personal Services</b>	<b>\$2,306,375</b>	<b>-</b>	<b>(\$873,515)</b>	<b>(\$1,415,350)</b>	<b>-</b>	<b>-</b>	<b>\$17,510</b>

<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 301 - OEM Fund Shift Indirect Cost Positions**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	2,306,375	-	(873,515)	(1,415,350)	-	-	17,510
<b>Total Expenditures</b>	<b>\$2,306,375</b>	-	<b>(\$873,515)</b>	<b>(\$1,415,350)</b>	-	-	<b>\$17,510</b>
<b>Ending Balance</b>							
Ending Balance	-	-	873,515	-	-	-	873,515
<b>Total Ending Balance</b>	-	-	<b>\$873,515</b>	-	-	-	<b>\$873,515</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-

PACKAGE: 301 - OEM Fund Shift Indirect Cost P

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0160011	AV	C1217	AP ACCOUNTANT 3	1-	1.00-	24.00-	07	5,988.00			143,712- 70,685-		143,712- 70,685-
0160011	AV	C1217	AP ACCOUNTANT 3	1	1.00	24.00	07	5,988.00	143,712 70,685				143,712 70,685
0160012	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	09	10,121.00			242,904- 95,106-		242,904- 95,106-
0160012	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	09	10,121.00	242,904 95,106				242,904 95,106
1020001	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G		.21-	5.04-	09	11,696.00	29,474- 10,962-		29,474- 10,965-		58,948- 21,927-
1020001	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G		1.00	24.00	09	11,696.00	280,704 104,338				280,704 104,338
1020001	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1-	.79-	18.96-	09	11,696.00		221,756- 82,411-			221,756- 82,411-
1020001	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1	.00	.00	09	11,696.00					
1020002	MMS X7008	AP	PRINCIPAL EXECUTIVE/MANAGER E	1-	.50-	12.00-	05	7,561.00			90,732- 39,989-		90,732- 39,989-
1020002	MMS X7008	AP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	05	7,561.00	181,464 79,979				181,464 79,979
1020002	MMS X7008	AP	PRINCIPAL EXECUTIVE/MANAGER E		.50-	12.00-	05	7,561.00		90,732- 39,989-			90,732- 39,989-
1020008	MMC X0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1-	.50-	12.00-	05	4,026.00			48,312- 29,546-		48,312- 29,546-
1020008	MMC X0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	05	4,026.00	96,624 59,092				96,624 59,092

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Office of Emergency Management

PACKAGE: 301 - OEM Fund Shift Indirect Cost P

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1020008	MMC	X0119	AP EXECUTIVE SUPPORT SPECIALIST 2	2	.50-	12.00-	05	4,026.00		48,312- 29,546-			48,312- 29,546-
1020009	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2	2	1-	.50-	12.00-	09	4,724.00		56,688- 31,608-		56,688- 31,608-
1020009	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2	2	1	.50	12.00	09	4,724.00	56,688 31,608			56,688 31,608
1020009	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2	2	.50-	12.00-	09	4,724.00		56,688- 31,608-			56,688- 31,608-
1020009	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2	2	.50	12.00	09	4,724.00	56,688 31,608				56,688 31,608
1020200	AV	C0104	AP OFFICE SPECIALIST 2	2	1-	1.00-	24.00-	09	3,827.00	45,924- 28,957-	45,924- 28,959-		91,848- 57,916-
1020200	AV	C0104	AP OFFICE SPECIALIST 2	2	1	1.00	24.00	09	3,827.00	91,848 57,916			91,848 57,916
1020307	MMN	X0866	AP PUBLIC AFFAIRS SPECIALIST 3	3	1-	1.00-	24.00-	08	8,332.00	99,984- 42,267-	99,984- 42,269-		199,968- 84,536-
1020307	MMN	X0866	AP PUBLIC AFFAIRS SPECIALIST 3	3	1	1.00	24.00	08	8,332.00	199,968 84,536			199,968 84,536
1020308	MMN	X1245	AP FISCAL ANALYST 3	3	.33-	8.00-	08	7,942.00	31,768- 7,880-		31,768- 7,881-		63,536- 15,761-
1020308	MMN	X1245	AP FISCAL ANALYST 3	3	.33	8.00	08	7,942.00	63,536 27,408				63,536 27,408
1020309	AV	C1487	IP INFO SYSTEMS SPECIALIST 7	7	1-	.50-	12.00-	09	8,165.00		97,980- 41,773-		97,980- 41,773-
1020309	AV	C1487	IP INFO SYSTEMS SPECIALIST 7	7	1	.50	12.00	09	8,165.00	97,980 41,773			97,980 41,773

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1020309	AV	C1487	IP INFO SYSTEMS SPECIALIST 7		.50-	12.00-	09	8,165.00		97,980- 41,773-			97,980- 41,773-
1020309	AV	C1487	IP INFO SYSTEMS SPECIALIST 7		.50	12.00	09	8,165.00	97,980 41,773				97,980 41,773
1020310	AV	C1487	IP INFO SYSTEMS SPECIALIST 7	1-	.50-	12.00-	07	7,452.00		89,424- 39,667-			89,424- 39,667-
1020310	AV	C1487	IP INFO SYSTEMS SPECIALIST 7	1	.50	12.00	07	7,452.00	89,424 39,667				89,424 39,667
1020310	AV	C1487	IP INFO SYSTEMS SPECIALIST 7		.50-	12.00-	07	7,452.00			89,424- 39,667-		89,424- 39,667-
1020310	AV	C1487	IP INFO SYSTEMS SPECIALIST 7		.50	12.00	07	7,452.00	89,424 39,667				89,424 39,667
TOTAL PICS SALARY									1,581,794	604,892-	976,902-		
TOTAL PICS OPE									715,090	264,994-	438,448-		11,648
TOTAL PICS PERSONAL SERVICES =					.00	.00			2,296,884	869,886-	1,415,350-		11,648

# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 302  
OEM ENHANCEMENTS  
PRIORITY 2

**1. Purpose**– This Policy Package establishes six (6) positions: one Hazard Mitigation Assistance Program (HMA) Support Analyst (Program Analyst 3), one HMA Program Accountant (Accountant 2), one Earthquake (EQ) Early Warning Analyst (Program Analyst 2), one Public Information Office Digital (Public Affairs Specialist 2), one Emergency Management Accreditation Program (EMAP) Coordinator (Program Analyst 4), one Tribal Government liaison (Program Analyst 2) and services and supplies for the Office of Emergency Management (OEM). This staffing request is directly related to findings and recommendations identified in Secretary of State Performance Audit Report No. 2018-03 Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster. The report highlights that Oregon is at risk of a major Cascadia earthquake and tsunami that will threaten infrastructure, cost potentially billions of dollars, and result in numerous deaths. The state must do more to prepare for such a disaster including completing and implementing critical plans, fulfilling minimum standards for an effective emergency management program, and adequately staffing the agency charged with coordinating emergency management efforts.

- OEM Audit Recommendation 1: Continue to advocate for resources through the state budget process to be able to fulfill its role as the state’s emergency management coordinator. Resources include increasing OEM staffing in order to more effectively support the state Emergency Coordination Center response operations.
- Governor’s Office Audit Recommendation 1: Work with OEM to pursue statewide Emergency Management Accreditation Program (EMAP) and develop a timeframe for achieving accreditation. Lack of EMAP accreditation status is a specific finding in Secretary of State Performance Audit Report No. 2018-03.
- Governor’s Office Audit Recommendation 2: Ensure Oregon’s statewide emergency management system has sufficient resources to reduce the state’s vulnerability to disasters. For example, ensure sufficient resources to prevent the loss of the Natural Hazard Mitigation Plan’s enhanced status. Resources include ensuring that OEM is fully staffed including a primary and backup planning, tribal, and earthquake early warning coordinator.

These resources have been identified continually through focused program monitoring, federal and state audits, exercise after action and improvement shortfalls, customer surveys throughout the state and amongst federal, state, tribal, and community stakeholders.

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Position	Title	Classification	Type	Impact		
				GF	OF	FF
0019058	HMA Program Support (Pgm Analyst 3)	C0862	Establish	\$190,467		
0019044	HMA Accountant (Accountant 2)	C1216	Establish	\$152,453		
0019055	EQ Early Warning (Pgm Analyst 2)	C0861	Establish	\$176,594		
0019060	PIO Digital (Public Affairs Spec 3)	X0866	Establish	\$221,725		
0019059	EMAP Coordinator (Pgm Analyst 4)	C0863	Establish	\$205,905		
0019056	Tribal Government Liaison (Pgm An 2)	C0861	Establish	\$176,594		
Mass Transit Tax				\$4,391		
Total Personal Services				\$1,128,129		
Services & Supplies				\$560,000		
Capital Outlay				\$500,000		
Total Policy Package 302				\$2,188,129		

**Position 0019058 Hazard Mitigation Assistance Program Support Analyst (Program Analyst 3):** The HMA Program Analyst position will concentrate on providing technical assistance and on-site work with current and future applicants for federal disaster assistance. This will include consultations with OEM staff, state and local applicants, Federal Emergency Management Agency (FEMA) environmental and historical preservation specialists, FEMA Public Assistance and Hazard Mitigation staff, and Oregon state officials who have regulatory roles in the area.

Since 2000, Oregon has suffered a variety of disasters resulting in 10 Presidential Disaster Declarations. These disasters have ranged in size and complexity, but all have resulted in federal disaster assistance. Federal disaster assistance is provided to Oregon jurisdictions to assist with repair and reconstruction of public facilities damaged by disasters. Many of these events have resulted in assistance through another federal program, the Hazard Mitigation Grant Program. These federal disaster funds require state administration and oversight in order to effectively monitor and report on the funding provided to local jurisdictions. Since 1995 the number of disasters managed by OEM in Oregon has increased significantly as have the performance requirements for the disaster grants. In comparison to the increase in workload the Office of Emergency Management has seen limited staff growth to administer the federal disaster assistance grants. Inadequate staffing is causing delays in providing technical assistance to local jurisdictions, quarterly performance reports to FEMA and providing close out reports for grant funds.

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Additionally, many of the grants administered by OEM's Mitigation and Recovery Services section have limited, or do not have any, administrative dollars available to fund additional staff. Existing staff are not able to keep up with the oversight responsibilities associated with these programs. Also, during times of declared events, existing technical staff works with FEMA, establishing damage estimates, scopes of work, and providing technical assistance, sometimes for months at a time, working on disaster related projects. This transition hampers the public assistance and hazard mitigation programs of the agency. In order to sustain capacity, and continue to increase service to local constituencies, we are proposing to establish the requested Program Analyst 3 position.

**Position 0019044 Hazard Mitigation Assistance Program Accountant (Accountant 2):** The HMA Accountant position will provide dedicated accounting support for the hazard mitigation program in the state. The state is currently working on significant backlog of open disasters, and have had several new ones in the last three years. The demands on the State Hazard Mitigation Officer are extensive. Additional, direct accounting support would assist the state in maintaining its Enhanced Plan Status, which brings additional revenue to our state and local communities. With the diverse portfolio of grants managed by the agency, specialized expertise would greatly benefit the HMA program and our local partners, and allow the State Hazard Mitigation Officer more time to spend on program coordination and development.

**Position 0019055 Earthquake Early Warning Analyst (Program Analyst 2):** The purpose of this position is to provide technical consultation, planning, evaluation, and development of new methods and standards for the earthquake, tsunami, and volcano programs. This position will develop and coordinate the execution of the program in accordance with the National Earthquake and Tsunami programs, Oregon Administrative Rules (OAR), state guidance to local and state government agencies regarding these programs. In addition, this position will be the Lead Liaison to the Oregon Earthquake Early Warning working group, which will include a key role in developing and implementing Earthquake Early Warning goals and objectives statewide. Additionally, this position will develop community outreach plans with the Geologic Hazards Program coordinator to market the program as well as develop partnerships. This position will also coordinate the collection of program service data and program outcomes for future evaluation.

**Position 0019060 Public Information Officer Digital (Public Affairs Specialist 2):** The purpose of this position is to enhance OEM's outreach and coordination of the preparedness and recovery programs through digital media outlets. This position will work with the OEM sections, PIO staff, Emergency Support Functions (ESF), and partnering organizations to manage the social media and other digital mediums to enhance the state's population in its understanding of disaster and emergency preparedness such as the 2 weeks ready campaign and other readiness programs. This position will have the key role to ensure the state webpage is maintained with critical messages prior to and during an emergency event so impacted communities have access to important information.

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**Position 0019059 Emergency Management Accreditation Program (EMAP) Coordinator (Program Analyst 4):** Secretary of State Performance Audit No. 2018-03 called for OEM to align goals, objectives, planning, training, and exercising with the national EMAP standards. The purpose of this position is to provide structure, guidance, and expertise in the national accreditation EMAP program to OEM. This position will evaluate current OEM emergency plans and operations and provide a detailed analysis relating to the EMAP guidelines. This coordinator will create a timeline with appropriately related deliverables for OEM planners to follow in creating an increasingly validated structure of operations and planning aligned with EMAP standards. This position will also provide subject matter expertise to OEM on the pathways in which to reach the highest measurable goals and objectives in EMAP capabilities. This position will also be a liaison and Subject Matter Expert on EMAP to statewide local and tribal jurisdictions.

**Position 0019056 Tribal Liaison (Program Analyst 2):** The purpose of this position is to serve as OEM’s liaison to Oregon’s Tribal community in matters of disaster response and planning and to assist FEMA with tribal relationships during DFO activation. This position will also assist Tribes in any emergency disaster planning and training activities. The tribal liaison will represent OEM at statewide and regional Tribal meetings and become a Subject Matter Expert in Oregon Tribal issues as they relate to disaster preparedness and emergency management. The OEM Tribal liaison will coordinate disaster and emergency planning and participation with the other state agency liaisons across the state.

**OEM/OMD Information Technology Disaster Equipment Sustainment Budget:** OEM provides IT Support for the Military Department as a whole, including the Chief Information Officer. Current IT structure does not provide sustainable funding to repair, replace, or purchase new equipment that is critical to the IT function at the agency. OEM seeks to establish a budget for properly maintaining, repairing, replacing, or upgrading its current infrastructure per a defined life cycle replacement schedule. OEM lacks sufficient funding for this critical task, which is necessary for proper management of disasters and our work for our local partners. OEM is requesting \$500,000 per year (\$1M for 2019-21 biennium to accomplish this task. The \$1M is included in Services & Supplies & Capital Outlay total for this policy option package.

**2. How Achieved** – In order to meet the ever increasing demands of Federal and State mandates, requirements, and initiatives in the complex and constantly evolving environment of Emergency Management, this additional staff will directly assist state, tribal, county, city, and private stakeholders in the implementation of these various programs which in turn will increase capability to save lives, protect property, sustain the economy, and preserve Oregon’s environment. This will facilitate a more informed response, develop focused capabilities, and assist in the overall planning and implementation of the various requirements to support mitigation, preparedness, response, and recovery throughout the State. This additional staff will be responsible for developing the state’s operational and emergency management plans, procedures, training, and exercise programs and will provide input back to the supervisor in the Office of Emergency Management.

**3. Staffing Impact** – Establish 6 positions – 6.00 FTE.

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4. **Quantifying Results** – The Office of Emergency Management will develop an initial assessment of operational and emergency management capacities with annual updates to determine the effectiveness of these program initiatives. Additionally, the Office of Emergency Management will establish prescribed metrics of achievement to ensure all program requirements are being maintained and updated as required by law, rule, or program mandates.

5. **Revenue Source** - \$2,188,129 General Fund.

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 302 - OEM Enhancements**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	2,188,129	-	-	-	-	-	2,188,129
<b>Total Revenues</b>	<b>\$2,188,129</b>	-	-	-	-	-	<b>\$2,188,129</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	731,760	-	-	-	-	-	731,760
Empl. Rel. Bd. Assessments	366	-	-	-	-	-	366
Public Employees' Retire Cont	124,180	-	-	-	-	-	124,180
Social Security Taxes	55,980	-	-	-	-	-	55,980
Worker's Comp. Assess. (WCD)	348	-	-	-	-	-	348
Mass Transit Tax	4,391	-	-	-	-	-	4,391
Flexible Benefits	211,104	-	-	-	-	-	211,104
<b>Total Personal Services</b>	<b>\$1,128,129</b>	-	-	-	-	-	<b>\$1,128,129</b>
<b>Services &amp; Supplies</b>							
Instate Travel	15,000	-	-	-	-	-	15,000
Out of State Travel	6,000	-	-	-	-	-	6,000
Employee Training	3,000	-	-	-	-	-	3,000
Office Expenses	6,000	-	-	-	-	-	6,000
Telecommunications	9,000	-	-	-	-	-	9,000
Data Processing	3,000	-	-	-	-	-	3,000
Professional Services	6,000	-	-	-	-	-	6,000
Dues and Subscriptions	3,000	-	-	-	-	-	3,000
Other Services and Supplies	3,000	-	-	-	-	-	3,000
Expendable Prop 250 - 5000	6,000	-	-	-	-	-	6,000

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 Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 302 - OEM Enhancements**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	500,000	-	-	-	-	-	500,000
<b>Total Services &amp; Supplies</b>	<b>\$560,000</b>	-	-	-	-	-	<b>\$560,000</b>
<b>Capital Outlay</b>							
Data Processing Software	250,000	-	-	-	-	-	250,000
Data Processing Hardware	250,000	-	-	-	-	-	250,000
<b>Total Capital Outlay</b>	<b>\$500,000</b>	-	-	-	-	-	<b>\$500,000</b>
<b>Total Expenditures</b>							
Total Expenditures	2,188,129	-	-	-	-	-	2,188,129
<b>Total Expenditures</b>	<b>\$2,188,129</b>	-	-	-	-	-	<b>\$2,188,129</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	6
<b>Total Positions</b>	-	-	-	-	-	-	<b>6</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 302 - OEM Enhancements**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							6.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>6.00</b>

PACKAGE: 302 - OEM Enhancements

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0019044	AV	C1216	AP ACCOUNTANT 2	1	1.00	24.00	02	3,917.00	94,008 58,448				94,008 58,448
0019055	AV	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	02	4,724.00	113,376 63,216				113,376 63,216
0019056	AV	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	02	4,724.00	113,376 63,216				113,376 63,216
0019058	AV	C0862	AP PROGRAM ANALYST 3	1	1.00	24.00	02	5,188.00	124,512 65,958				124,512 65,958
0019059	AV	C0863	AP PROGRAM ANALYST 4	1	1.00	24.00	02	5,704.00	136,896 69,007				136,896 69,007
0019060	MMN	X0866	AP PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	02	6,233.00	149,592 72,133				149,592 72,133
TOTAL PICS SALARY									731,760				731,760
TOTAL PICS OPE									391,978				391,978
TOTAL PICS PERSONAL SERVICES =				6	6.00	144.00			1,123,738				1,123,738

# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 303  
OEM REGIONAL TEAMS  
PRIORITY 4

**1. Purpose**– This Policy Package establishes six (6) positions: three Regional Planning Program Analyst 2’s, three Regional Training and Exercise Training and Development Specialist 2’s and services and supplies for the Office of Emergency Management (OEM). This staffing request is directly related to findings and recommendations identified in Secretary of State Performance Audit Report No. 2018-03 Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster. The report highlights that Oregon is at risk of a major Cascadia earthquake and tsunami that will threaten infrastructure, cost potentially billions of dollars, and result in numerous deaths. The state must do more to prepare for such a disaster including completing and implementing critical plans, fulfilling minimum standards for an effective emergency management program, and adequately staffing the agency charged with coordinating emergency management efforts.

- OEM Audit Recommendation 1: Continue to advocate for resources through the state budget process to be able to fulfill its role as the state’s emergency management coordinator. Resources include increasing OEM staffing in order to more effectively support the state Emergency Coordination Center response operations.
- OEM Audit Recommendation 2: In conjunction with Cascadia Rising participants, finalize a plan to implement and track corrective actions for the recommendations from the Cascadia Rising After-Action Report, including corrective actions relevant to catastrophic planning. Ensure this corrective action plan includes the following:
  - a. deficiencies identified during the exercise;
  - b. the actions that should be taken in response;
  - c. the resources required to address these deficiencies;
  - d. justification for the need to correct them;
  - e. a person responsible for the corrective action; and
  - f. an assigned due date for each action.

Current staffing levels statewide are inadequate to reduce Oregon’s vulnerability to emergencies. As stated in the audit, OEM is severely understaffed as compared to Alaska, Florida and Washington which inhibits the agency’s capacity to lead and coordinate emergency

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management efforts in the state. The state Emergency Coordination Center is not equipped, staffed, or structurally designed to provide the level of sustained emergency management required for a catastrophic event.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0019049	Regional Planning Coordinator (Pgm Analyst 2)	C0861	Establish	176,592		
0019050	Regional Planning Coordinator (Pgm Analyst 2)	C0861	Establish	176,592		
0019051	Regional Planning Coordinator (Pgm Analyst 2)	C0861	Establish	176,592		
0019052	Regional Training and Exercise Coordinator (PA2)	C0861	Establish	176,592		
0019053	Regional Training and Exercise Coordinator (PA2)	C0861	Establish	176,592		
0019054	Regional Training and Exercise Coordinator (PA2)	C0861	Establish	176,592		
Mass Transit Tax				4,082		
Total Personal Services				1,063,634		
Services & Supplies				632,777		
Capital Outlay				15,000		
Total Policy Package 303				1,711,411		

**Operational Space & Configuration:** The critical needs of the State Emergency Coordination Center (ECC) are significantly taxed during response operations, especially catastrophic operations when federal and state coordination is required. This was clearly identified as a shortfall during the Cascadia Rising Exercise and continual regularly scheduled exercise after action and improvement plan. The development and sustainment of emergency operational capabilities requires additional space to house and maintain a larger number of employees and operational activity. Due to an area recently vacated by the Oregon State Police, space is available that would provide a solution with additional capacity within the same facility, directly adjacent to OEM’s current office space. Estimated cost to reconfigure and occupy this space is \$367,565. This cost is included in the total Services & Supplies request related to this policy package.

**Positions 0019049-0019051 Regional Planning Coordinator - Program Analyst 2 (3 positions):** The purpose of these positions is to assist local government officials with planning activities necessary for robust emergency management programs prepared to respond to and recover from all hazard events. This includes both coordination of existing plans, and development of new enhanced plans and procedures based on the region’s hazard and risk assessment and vulnerability analysis set forth in an Emergency Operations Plan. These capabilities are inherently vital to guide local planners and responders to preclude and/or lessen the effects of property damage and save human lives during an actual catastrophic disaster event. By planning

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emergency response through preparedness, decision makers prepare their agencies to manage emergency response resources, evacuation, sheltering and mass care, as well as alert and inform the public.

**Positions 0019052-0019054 Regional Training and Exercise Coordinator - Program Analyst 2 (3 positions):** These positions will function and collaborate with the regional planner to provide training support to agencies and volunteer groups within the region. The incumbent must exercise judgment in determining what threats are encompassed within the region, assess the training needs and availability of resources (other agencies, local and county assets and volunteer organizations i.e. Red Cross.) in order to develop training programs and improve response capabilities within their region.

In addition to Personal Services of \$1,063,634 (General Fund), this policy package requests Services and Supplies of \$632,777 (General Fund), and Capital Outlay of \$15,000 (General Fund).

**2. How Achieved** – In order to achieve the ever increasing demands and scrutiny on the office, escalating audit findings, and external expectations, OEM seeks to establish these positions in order to develop a more robust system to provide services to our customers, community, and stakeholders responsible for oversight of our operations. These positions will provide a more focused and consistent level of capability and service to our partners in all critical areas.

**3. Staffing Impact** –Establish 6 Positions – 6.00 FTE.

**4. Quantifying Results** –Quantifying results will be evident in terms of output, as each of these positions provides direct engagement in one or more critical areas of operations for OEM. The office will analyze the agency and determine if any internal metrics or tracking is needed to further assess effectiveness of the implemented solution.

**5. Revenue Source** - \$1,711,411 General Fund.

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 303 - OEM Regional Teams**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	1,711,411	-	-	-	-	-	1,711,411
<b>Total Revenues</b>	<b>\$1,711,411</b>	-	-	-	-	-	<b>\$1,711,411</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	680,256	-	-	-	-	-	680,256
Empl. Rel. Bd. Assessments	366	-	-	-	-	-	366
Public Employees' Retire Cont	115,440	-	-	-	-	-	115,440
Social Security Taxes	52,038	-	-	-	-	-	52,038
Worker's Comp. Assess. (WCD)	348	-	-	-	-	-	348
Mass Transit Tax	4,082	-	-	-	-	-	4,082
Flexible Benefits	211,104	-	-	-	-	-	211,104
<b>Total Personal Services</b>	<b>\$1,063,634</b>	-	-	-	-	-	<b>\$1,063,634</b>
<b>Services &amp; Supplies</b>							
Instate Travel	10,000	-	-	-	-	-	10,000
Out of State Travel	1,475	-	-	-	-	-	1,475
Employee Training	4,525	-	-	-	-	-	4,525
Office Expenses	4,650	-	-	-	-	-	4,650
Telecommunications	9,750	-	-	-	-	-	9,750
Data Processing	35,550	-	-	-	-	-	35,550
Publicity and Publications	1,650	-	-	-	-	-	1,650
Professional Services	59,325	-	-	-	-	-	59,325
IT Professional Services	28,000	-	-	-	-	-	28,000
Attorney General	8,360	-	-	-	-	-	8,360

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 303 - OEM Regional Teams**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Dues and Subscriptions	550	-	-	-	-	-	550
Facilities Rental and Taxes	31,400	-	-	-	-	-	31,400
Fuels and Utilities	300	-	-	-	-	-	300
Facilities Maintenance	25	-	-	-	-	-	25
Food and Kitchen Supplies	50	-	-	-	-	-	50
Agency Program Related S and S	578	-	-	-	-	-	578
Intra-agency Charges	1,763	-	-	-	-	-	1,763
Other Services and Supplies	408,526	-	-	-	-	-	408,526
Expendable Prop 250 - 5000	2,325	-	-	-	-	-	2,325
IT Expendable Property	23,975	-	-	-	-	-	23,975
<b>Total Services &amp; Supplies</b>	<b>\$632,777</b>	-	-	-	-	-	<b>\$632,777</b>
<b>Capital Outlay</b>							
Data Processing Software	7,500	-	-	-	-	-	7,500
Data Processing Hardware	7,500	-	-	-	-	-	7,500
<b>Total Capital Outlay</b>	<b>\$15,000</b>	-	-	-	-	-	<b>\$15,000</b>
<b>Total Expenditures</b>							
Total Expenditures	1,711,411	-	-	-	-	-	1,711,411
<b>Total Expenditures</b>	<b>\$1,711,411</b>	-	-	-	-	-	<b>\$1,711,411</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 303 - OEM Regional Teams**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							6
<b>Total Positions</b>	-	-	-	-	-	-	<b>6</b>
<b>Total FTE</b>							
Total FTE							6.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>6.00</b>

PACKAGE: 303 - OEM Regional Teams

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0019049	AV	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	02	4,724.00	113,376 63,216				113,376 63,216
0019050	AV	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	02	4,724.00	113,376 63,216				113,376 63,216
0019051	AV	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	02	4,724.00	113,376 63,216				113,376 63,216
0019052	AV	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	02	4,724.00	113,376 63,216				113,376 63,216
0019053	AV	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	02	4,724.00	113,376 63,216				113,376 63,216
0019054	AV	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	02	4,724.00	113,376 63,216				113,376 63,216
TOTAL PICS SALARY									680,256				680,256
TOTAL PICS OPE									379,296				379,296
TOTAL PICS PERSONAL SERVICES =				6	6.00	144.00			1,059,552				1,059,552

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 304  
9-1-1 POSITIONS  
PRIORITY 14

**1. Purpose**— This Policy Package establishes two permanent positions that are currently Limited Duration status. Both are critically important positions in the 9-1-1 program. Oregon Secretary of State Report No. 2018-03 “Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster” recommends OEM continue to advocate for resources through the state budget process to be able to fulfill its role as the state’s emergency management coordinator. This policy package request is animated by that recommendation.

Position	Title	Classification	Type	Impact		
				GF	OF	FF
0019046	Next Generation 9-1-1 Deputy Project Manager	X1487	LD to Permanent		\$224,446	
0019047	9-1-1 Project Portfolio Manager	X1488	LD to Permanent		\$241,375	
			Mass Transit Tax		\$1,903	
			Total Personal Services		\$467,724	
			Services & Supplies		\$20,000	
			Total Policy Package 304		\$487,724	

**Position 0019046 Next Generation 9-1-1 Deputy Project Manager Information Systems Specialist 7:** This position is responsible for providing project management leadership and the coordination of a statewide approach to deploy a modern, cost effective and secure wide area network for Oregon’s Public Safety Answering Points (PSAPs). This position is the liaison to the primary point of contact and conduit with the awarded vendor of the Next Generation (NG) 9-1-1 Request for Proposal (RFP) to implement NG 9-1-1 throughout the state. This position interfaces with, directs and oversees the OEM NG 9-1-1 Project Team and NG 9-1-1 vendor during all aspects of NG 9-1-1 implementation, migration, installation and maintenance. This is responsible for the development of technical specifications, project management standards and methodologies, development of detailed project plans including budgeting, managing execution of work plans and project management systems, and directing and coordinating the activities required of both technical and non-technical project staff. This position will help create and implement all policies impacting all phases of NG 9-1-1. This position will determine whether 9-1-1 software or equipment updates and/or modifications are required throughout the State. This position is mission critical for the success of NG 9-1-1.

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**Position 0019047 9-1-1 Project Portfolio Manager Information Systems Specialist 8:** This is the statewide NG 9-1-1 Project Portfolio Manager for the OEM NG 9-1-1 Program that includes primary oversight of both Legacy and NG 9-1-1 projects. This position is responsible for providing management, leadership and coordination of a statewide approach for implementing NG 9-1-1 Core Services for Oregon’s 43 Public Safety Answering Points (PSAPs). The Project Portfolio Manager leads program staff assigned to manage and coordinate agency projects. This position defines, implements and maintains project portfolio management processes using a Project Management Body of Knowledge (PMBOK) based project management methodology containing well defined and documented processes, templates, and guidelines for all project phases. This position oversees the effective planning, execution and closeout of projects. This position monitors, measures and reports on resource planning and utilization across the 9-1-1 portfolio of projects. This position manages project intake, prioritization and governance processes. This position is mission critical for the success of all project work performed within the 9-1-1 section.

2. **How Achieved** – Continual support of critical long term needs of the 9-1-1 program would be achieved by converting the two 9-1-1 Limited Duration positions to permanent status will ensure the high level technical needs of the emergency management systems are maintained and enhanced for the most effective response and situational awareness functionality.
3. **Staffing Impact** – Establish 2 positions – 2.00 FTE
4. **Quantifying Results** – Results in the state’s emergency management system are measured by how well the state responds to emergencies and disasters and the ongoing development of statewide capabilities. The ability to provide effective response is driven by staffing, technical expertise, developing plans, training staff, and exercising plans. Additional quantifying results would be a reduction in audit findings and the associated cost of reimbursing FEMA for funds that were not deemed eligible. The state must reduce its reliance on federal funding to achieve the level of flexibility necessary to enhance the state’s capacity to respond to and recover from disasters. It is clear from current efforts at the federal level that a greater level of the burden will be shifting to the states in the future. This would be the first significant effort by Oregon to anticipate and meet those needs while there is still time to develop a strategic solution for those requirements without undue pressure or time sensitivity. Additional quantifying results will be reflected in an immediate increase in customer service. There would be greater flexibility within the office to utilize staff to help our local partners that are not currently provided for under our existing funding structure.
5. **Revenue Source** - \$487,724 Other Funds (9-1-1 Revenue)

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 304 - 9-1-1 Positions**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	317,136	-	-	-	317,136
Empl. Rel. Bd. Assessments	-	-	122	-	-	-	122
Public Employees' Retire Cont	-	-	53,818	-	-	-	53,818
Social Security Taxes	-	-	24,261	-	-	-	24,261
Worker's Comp. Assess. (WCD)	-	-	116	-	-	-	116
Mass Transit Tax	-	-	1,903	-	-	-	1,903
Flexible Benefits	-	-	70,368	-	-	-	70,368
<b>Total Personal Services</b>	-	-	<b>\$467,724</b>	-	-	-	<b>\$467,724</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	5,000	-	-	-	5,000
Out of State Travel	-	-	2,000	-	-	-	2,000
Employee Training	-	-	1,000	-	-	-	1,000
Office Expenses	-	-	2,000	-	-	-	2,000
Telecommunications	-	-	3,000	-	-	-	3,000
Other Services and Supplies	-	-	2,000	-	-	-	2,000
Expendable Prop 250 - 5000	-	-	5,000	-	-	-	5,000
<b>Total Services &amp; Supplies</b>	-	-	<b>\$20,000</b>	-	-	-	<b>\$20,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	487,724	-	-	-	487,724
<b>Total Expenditures</b>	-	-	<b>\$487,724</b>	-	-	-	<b>\$487,724</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 304 - 9-1-1 Positions**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(487,724)	-	-	-	(487,724)
<b>Total Ending Balance</b>	-	-	<b>(\$487,724)</b>	-	-	-	<b>(\$487,724)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							2.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>2.00</b>

PACKAGE: 304 - 9-1-1 Positions

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0019046	MMN X1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	6,324.00		151,776 72,670			151,776 72,670
0019047	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	02	6,890.00		165,360 76,015			165,360 76,015
TOTAL PICS SALARY									317,136			317,136
TOTAL PICS OPE									148,685			148,685
TOTAL PICS PERSONAL SERVICES =			2	2.00	48.00				465,821			465,821

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 305  
OEM FUND SHIFT OF DIRECT POSITIONS  
PRIORITY 15

- 1. Purpose**– This Policy Package requests a fund shift for eight (8) OEM positions and reclassification of position number 0013017 Geographical Information System (GIS) Program Coordinator from an ISS-5 to an ISS-7 as detailed in the chart below. The central purpose of this request is to change the funding source of certain staff from Federal Funds provided by Homeland Security Grant Program (HSGP) and 9-1-1 program Other Funds to General Funds. Due to the work performed by these positions, and restrictions of use for federal grant funding, General Fund is the most appropriate source of financing. Oregon Secretary of State Report No. 2018-03 “Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster” recommends OEM continue to advocate for resources through the state budget process to be able to fulfill its role as the state’s emergency management coordinator. This policy package request is tied to that recommendation. The over reliance on Federal and Other Funds within OEM significantly constrains non-administrative program staff to engage in non-federal emergency related activities due to eligibility or appropriateness of federal resources used to support these positions.

Recent federal audits of OEM grants have resulted in significant findings and recommendations, including multiple seven-figured repayment of costs from prior years deemed ineligible for reimbursement by FEMA and/or The Office of the Inspector General. Fund shifting these employees from Federal to General Funds reduces future audit risk and further financial liability. A secondary benefit is an increased flexibility of the agency and its ability to provide more effective and timely customer service to stakeholders. Due to the extensive requirements and limitations inherent to expending federal funds, OEM must reduce its reliance on those funds to gain flexibility needed to operate in an effective and efficient manner. Lastly, this package will enable OEM to proactively respond to anticipated future program changes at the federal level. It is clear from recent developments that states will be required to shoulder a greater share of the financial burden for disaster response and recovery efforts in the future. Reducing an over-reliance on federal funds will enable OEM and the State of Oregon to be more responsive and strategic when developing program operations based upon whatever federal resources are available. General Fund is the most appropriate funding source for this policy package. Without somewhat regular disasters occurring in Oregon, and the Federal Funds that accompany them, OEM will risk becoming insolvent.

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Position	Title	Classification	Type	Impact		
				GF	OF	FF
0160020	Accountant 3	C1217	Fund Shift	\$189,534		(\$194,829)
1020235	Program Analyst 2	C0861	Fund Shift	\$232,252		(\$232,252)
1020234	Program Analyst 2	C0861	Fund Shift	\$205,962		(\$205,962)
1020201	Program Analyst 4	C0863	Fund Shift	\$273,856		(\$273,856)
0160015	Program Analyst 3	C0862	Fund Shift	\$251,902		(\$251,902)
0160013	Admin Specialist 1	C0107	Fund Shift	\$152,456		(\$152,456)
1020233	Program Analyst 2	C0861	Fund Shift	\$222,981		(\$222,981)
0013017	Information Systems Specialist 5	C1485	Fund Shift / Reclass From			(\$214,995)
0013017	Information Systems Specialist 7	C1487	Fund Shift / Reclass To	\$220,737		
Total Personal Services				\$1,749,680		(\$1,749,233)
Mass Transit Tax				\$7,090		
Total Policy Package 305				\$1,756,770		(\$1,749,233)

**Position 0013017 GIS & Operation Program Coordinator Information Systems Specialist 5 Reclassification:** This position is the statewide support for the enhancement, maintenance, and operation of OEM’s Geographical Information System (GIS) related application “Real-time Assessment and Planning Tool for Oregon” (RAPTOR). RAPTOR is Oregon’s crisis management software, it is a highly specialized database and internet based communication system used in disaster response and recovery operations throughout the state. This position is responsible for the coordination of a statewide approach to utilize and implement OEM’s GIS related software solutions, facilitate data sharing and interoperable communications network for Oregon’s 36 counties, 9 tribes, Oregon Emergency Response System (OERS) agencies and responding federal agencies. This position has been managing at an enhanced level of responsibility since August 2016 with a work-out-of-class designation.

2. **How Achieved** – Sustaining existing staff would be achieved by shifting funding from the HSGP federal grant funding to General Fund. General Fund then becomes an appropriate source of non-federal match for grants such as Emergency Management Performance Grants (EMPG) which provides the basic infrastructure for emergency management capabilities nationwide. EMPG funding has trended upward during the past three federal fiscal years. While this has provided growth for our partners in local and Tribal governments, a lack of General Fund match Oregon has been unable to add capacity to provide increased support.
3. **Staffing Impact** – N/A

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4. **Quantifying Results** – Results in the state’s emergency management system are measured quantitatively by how well the state responds to emergencies and disasters concurrent with ongoing development of statewide capabilities. The ability to provide effective response is driven by adequate staffing, technical expertise, developing, exercising, testing and evaluating emergency response plans. Quantifying results would also be a reduction in audit findings and the associated cost of reimbursing FEMA for expenditures deemed ineligible. The state must reduce its reliance on federal funding to achieve a higher level of flexibility to enhance capacity to respond to and recover from disasters. It is clear from current efforts at the federal level that states will be expected to shoulder more of the financial burden in the future. Additional quantifying results will be reflected in an immediate increase and improvement in customer service. There would be greater flexibility within the office to utilize staff to help our local partners that are not currently provided for under our existing funding structure.

5. **Revenue Source** - \$1,756,770 General Fund, (\$1,749,233) Federal Funds

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Agency Request

Governor’s Budget

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 305 - OEM Fund Shift Direct Cost Positions**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	1,756,770	-	-	-	-	-	1,756,770
Federal Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	(1,749,233)	-	-	(1,749,233)
<b>Total Revenues</b>	<b>\$1,756,770</b>	-	-	<b>(\$1,749,233)</b>	-	-	<b>\$7,537</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	1,181,634	-	-	(1,177,026)	-	-	4,608
Empl. Rel. Bd. Assessments	479	-	-	(488)	-	-	(9)
Public Employees' Retire Cont	200,522	-	-	(199,740)	-	-	782
Social Security Taxes	90,395	-	-	(90,043)	-	-	352
Worker's Comp. Assess. (WCD)	456	-	-	(464)	-	-	(8)
Mass Transit Tax	7,090	-	-	-	-	-	7,090
Flexible Benefits	276,194	-	-	(281,472)	-	-	(5,278)
<b>Total Personal Services</b>	<b>\$1,756,770</b>	-	-	<b>(\$1,749,233)</b>	-	-	<b>\$7,537</b>
<b>Total Expenditures</b>							
Total Expenditures	1,756,770	-	-	(1,749,233)	-	-	7,537
<b>Total Expenditures</b>	<b>\$1,756,770</b>	-	-	<b>(\$1,749,233)</b>	-	-	<b>\$7,537</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

PACKAGE: 305 - OEM Fund Shift Direct Cost Pos

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0013017	AV	C1485	IP INFO SYSTEMS SPECIALIST 5	1-	1.00-	24.00-	06	6,008.00			144,192- 70,803-		144,192- 70,803-
0013017	AV	C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	03	6,200.00	148,800 71,937				148,800 71,937
0160013	AV	C0107	AP ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	08	3,917.00			94,008- 58,448-		94,008- 58,448-
0160013	AV	C0107	AP ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	08	3,917.00	94,008 58,448				94,008 58,448
0160015	AV	C0862	AP PROGRAM ANALYST 3	1-	1.00-	24.00-	09	7,242.00			173,808- 78,094-		173,808- 78,094-
0160015	AV	C0862	AP PROGRAM ANALYST 3	1	1.00	24.00	09	7,242.00	173,808 78,094				173,808 78,094
0160020	AV	C1217	AP ACCOUNTANT 3	1-	.85-	20.40-	08	6,275.00			128,010- 66,819-		128,010- 66,819-
0160020	AV	C1217	AP ACCOUNTANT 3	1	.85	20.40	08	6,275.00	128,010 61,524				128,010 61,524
1020201	AV	C0863	AP PROGRAM ANALYST 4	1-	1.00-	24.00-	09	7,976.00			191,424- 82,432-		191,424- 82,432-
1020201	AV	C0863	AP PROGRAM ANALYST 4	1	1.00	24.00	09	7,976.00	191,424 82,432				191,424 82,432
1020233	AV	C0861	AP PROGRAM ANALYST 2	1-	1.00-	24.00-	08	6,275.00			150,600- 72,381-		150,600- 72,381-
1020233	AV	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	08	6,275.00	150,600 72,381				150,600 72,381
1020234	AV	C0861	AP PROGRAM ANALYST 2	1-	1.00-	24.00-	06	5,706.00			136,944- 69,018-		136,944- 69,018-

PACKAGE: 305 - OEM Fund Shift Direct Cost Pos

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE		
1020234	AV	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	06	5,706.00	136,944 69,018				136,944 69,018		
1020235	AV	C0861	AP PROGRAM ANALYST 2	1-	1.00-	24.00-	09	6,585.00			158,040- 74,212-		158,040- 74,212-		
1020235	AV	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	09	6,585.00	158,040 74,212				158,040 74,212		
TOTAL PICS SALARY									1,181,634		1,177,026-		4,608		
TOTAL PICS OPE									568,046		572,207-		4,161-		
TOTAL PICS PERSONAL SERVICES =										.00	.00		1,749,680	1,749,233-	447



# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 306  
OEM EMERGENCY CORDINATION SECTION  
PRIORITY 18

1. **Purpose**– This Policy Package establishes ten (10) positions: one Emergency Coordination Section Manager (Principal Executive Manager E), one Emergency Coordination Section Administrative Support (Office Specialist 2), six Oregon Emergency Response System (OERS) Duty Officers (Administrative Specialist 2), one Incident Management Assistance Team (IMAT) Coordinator (Program Analyst 2), one IT Desktop Support Specialist (Information Systems Specialist 4), and \$150,000 in Services & Supplies to generate a cache of equipment and supplies to facilitate rapid disaster response. This staffing request is directly related to findings and recommendations identified in Secretary of State Performance Audit Report No. 2018-03 Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster. The report highlights that Oregon is at risk of a major Cascadia earthquake and tsunami that will threaten infrastructure, cost potentially billions of dollars, and result in numerous deaths. The state must do more to prepare for such a disaster including completing and implementing critical plans, fulfilling minimum standards for an effective emergency management program, and adequately staffing the agency charged with coordinating emergency management efforts.
- OEM audit Recommendation 1: Continue to advocate for resources through the state budget process to be able to fulfill its role as the state’s emergency management coordinator.
  - Governor’s Office audit Recommendation 1: Ensure Oregon’s statewide emergency management system has sufficient resources to reduce the state’s vulnerability to disasters. For example, ensure sufficient resources to prevent the loss of the Natural Hazard Mitigation Plan’s enhanced status. Resources include ensuring that OEM is fully staffed in the emergency coordination section and can fully support an activation of the state’s Emergency Coordination Center (ECC).

These resources have been identified continually through focused program monitoring, federal and state audits, shortfalls and suggested improvements identified in exercise after action reports and customer surveys amongst federal, state, tribal, and community stakeholders.

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Position	Title	Classification	Type	Impact		
				GF	OF	FF
0019061	State Emergency Coordination Section Manager PEM-E	X7008	Establish	\$230,959		
0019048	State Emergency Coordination Section Administrative Support OS-2	C0104	Establish	\$119,976		
0019071	OERS Duty Officer (Admin Spec-2)	C0108	Establish	\$137,086		
0019072	OERS Duty Officer (Admin Spec-2)	C0108	Establish	\$137,086		
0019073	OERS Duty Officer (Admin Spec-2)	C0108	Establish	\$137,086		
0019074	OERS Duty Officer (Admin Spec-2)	C0108	Establish	\$137,086		
0019075	OERS Duty Officer (Admin Spec-2)	C0108	Establish	\$137,086		
0019076	OERS Duty Officer (Admin Spec-2)	C0108	Establish	\$137,086		
0019057	IMAT Coordinator (Pgm Analyst-2)	C0861	Establish	\$176,594		
0019045	IT Desktop Support Tier 1 (ISS-4)	C1484	Establish	\$158,752		
Mass Transit Tax				\$5,565		
Total Personal Services				\$1,514,362		
Services & Supplies				\$60,000		
Capital Outlay				\$110,000		
Total Policy Package 306				\$1,684,362		

**Position 0019061 State Emergency Coordination Section Manager (PEM-E):** Oregon Secretary of State Audit No. 2018-03 expressed the need for increased engagement by OEM with Emergency Support Function (ESF) partners to include more detailed guidance on their roles and responsibilities in an emergency. Both Cascadia Rising and 2017 Solar Eclipse After-Action Reports (AAR) highlighted the need for additional staffing and coordination of the state Emergency Coordination Center (ECC). Establishing a full time ECC Section Manager to lead all ECC operations will satisfy those findings. The ECC within OEM is the primary coordination center for all disasters and emergency operations statewide. When the ECC is activated, 33 state agency directors or director representatives convene in the ECC to coordinate emergency response and asset distribution. When OEM staff are called upon to facilitate an ECC activation, all duties and responsibilities unrelated to ECC activation are put on hold. Since this package provides staff specifically for ECC activations, it enables non-ECC activation business to continue uninterrupted. This position will serve as the main Point of Contact (POC) for all state agencies assigned to the ECC, ECC maintenance and updates, and all ECC response activities. The Emergency Coordination Section Manager will be responsible to manage the OERS, OERS

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Council, and day-to-day OERS plans, procedures and development of training and exercises that enhance statewide response and coordination capabilities. This position will manage all staff proposed in this policy option package and additional existing staff that will be determined after OEM rebalances workload following the 2019-21 Legislative session. The Emergency Coordination Section Manager and staff will be responsible for ensuring the State Emergency Coordination Center (ECC) is constantly maintained in a warm status and able to quickly react to incidents throughout the state.

This section will also coordinate with the 18 Emergency Support Functions (ESF) and the more than 33 state and partnering organizations currently identified in ORS.401 in the facilitation on state resources to meet the needs of local communities responding to emergency events and coordinating with the many federal organizations such as FEMA in facilitating response and recovery.

This position will also manage all six OERS Duty officers in the OERS Center responsible for answering all calls for State notification 24/7.

**Position 0019048 State Emergency Coordination Section Administrative Support (OS2):** Both the Cascadia Rising and 2017 Solar Eclipse AAR’s highlighted the need for additional ECC staffing to include administrative support. The state ECC is a large, high capacity facility that requires many hours of setup, room coordination, and partner engagement. This position will serve as the senior assistant to the State Emergency Coordination Section Manager. Job responsibilities shall include reviewing and organizing management emails and schedules, assist in scheduling activations of the ECC with the State Exercise Officer, filing of critical documents necessary to justify ongoing federal funding of the ECC and serve as a recorder for meetings related to State ECC exercises and activations. The position shall also compile information from partner agencies related to AAR’s associated with ECC exercises and activations. In addition, assist other Section Managers, the Deputy Director, and the Director as needed.

**OERS Duty Officer Positions 0019071-0019076 (AS-2) Six Positions:** Oregon Emergency Response Duty Officers provide a critical function to the state, acting essentially as a state level 9-1-1 system. This function requires 24/7/365 coverage. These positions will enable OEM to provide around the clock coverage in the Emergency Coordination Center (ECC).

**Position 0019057 IMAT Coordinator (PA2):** Disaster response operations require coordination in order to ensure a smooth deployment. The IMAT Coordinator will work with local jurisdictions, state agencies, and other responding organizations to develop IMAT team qualifications and training to develop a list of qualified individuals for IMAT deployment to incidents throughout the state.

**Position 0019045 IT Desktop Support Tier 1 (ISS4):** Due to the increased levels of staffing and a consistently increasing workload, OEM has a demonstrated need for additional desktop IT Support to improve and maintain efficiency. This position will provide support directly to disaster response, preparedness and partner support efforts, supporting our critical partners in the State ECC, local community systems reliance,

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and important federal partners such as FEMA, USACE, and SBA during disaster recovery efforts. OEM has struggled with IT services and support during increased activity related to disasters, which can have a significant impact on recovery efforts and our local communities.

**Regional Emergency Coordination Center Joint Information Center Support Equipment Cache:** OEM is seeking \$150,000 in GF to purchase supplies to assist local communities with emergency equipment and supplies in the critical tasks of initial response, public information management, and education activities in support of disaster response. This cache of supplies will position OEM to provide immediate assistance during response operations where communities need support to supplement the efforts of locals in a prompt fashion. These materials will also allow the initial deployment and support of public information staff to ensure OEM, the Governors’ office, and other state agency partners have the ability to support situational awareness efforts throughout the state. The \$150,000 is included in the total Services & Supplies requested in this package.

2. **How Achieved** – In order to achieve the ever increasing demands and scrutiny on the office, escalating audit findings, and external expectations, OEM seeks to establish these positions in order to develop a more robust system to provide services to our customers, community, and stakeholders responsible for oversight of our operations. These positions will provide a more focused and consistent level of capability and service to our partners in all critical areas.
3. **Staffing Impact** – Establish 10 positions -10.00 FTE.
4. **Quantifying Results** –Quantifying results will be evident in terms of output, as each of these positions provides direct engagement in one or more critical areas of operations for OEM. The office will analyze the agency and determine if any internal metrics or tracking is needed to further assess effectiveness of the implemented solution.
5. **Revenue Source** - \$1,684,362 General Fund.

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 306 - OEM Emergency Coordination Section**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	1,684,362	-	-	-	-	-	1,684,362
<b>Total Revenues</b>	<b>\$1,684,362</b>	-	-	-	-	-	<b>\$1,684,362</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	927,432	-	-	-	-	-	927,432
Empl. Rel. Bd. Assessments	610	-	-	-	-	-	610
Public Employees' Retire Cont	157,386	-	-	-	-	-	157,386
Social Security Taxes	70,949	-	-	-	-	-	70,949
Worker's Comp. Assess. (WCD)	580	-	-	-	-	-	580
Mass Transit Tax	5,565	-	-	-	-	-	5,565
Flexible Benefits	351,840	-	-	-	-	-	351,840
<b>Total Personal Services</b>	<b>\$1,514,362</b>	-	-	-	-	-	<b>\$1,514,362</b>
<b>Services &amp; Supplies</b>							
Instate Travel	2,000	-	-	-	-	-	2,000
Employee Training	2,000	-	-	-	-	-	2,000
Office Expenses	4,000	-	-	-	-	-	4,000
Telecommunications	5,500	-	-	-	-	-	5,500
Data Processing	1,500	-	-	-	-	-	1,500
Publicity and Publications	500	-	-	-	-	-	500
Employee Recruitment and Develop	1,500	-	-	-	-	-	1,500
Dues and Subscriptions	1,500	-	-	-	-	-	1,500
Agency Program Related S and S	1,000	-	-	-	-	-	1,000
Other Services and Supplies	19,500	-	-	-	-	-	19,500

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\_\_\_\_ Legislatively Adopted  
 Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 306 - OEM Emergency Coordination Section**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	8,500	-	-	-	-	-	8,500
IT Expendable Property	12,500	-	-	-	-	-	12,500
<b>Total Services &amp; Supplies</b>	<b>\$60,000</b>	-	-	-	-	-	<b>\$60,000</b>
<b>Capital Outlay</b>							
Automotive and Aircraft	110,000	-	-	-	-	-	110,000
<b>Total Capital Outlay</b>	<b>\$110,000</b>	-	-	-	-	-	<b>\$110,000</b>
<b>Total Expenditures</b>							
Total Expenditures	1,684,362	-	-	-	-	-	1,684,362
<b>Total Expenditures</b>	<b>\$1,684,362</b>	-	-	-	-	-	<b>\$1,684,362</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							10
<b>Total Positions</b>	-	-	-	-	-	-	<b>10</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 306 - OEM Emergency Coordination Section**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							10.00
<b>Total FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10.00</b>

PACKAGE: 306 - OEM Emergency Coordination Sec

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0019045	AV	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	02	4,128.00	99,072 59,694				99,072 59,694
0019048	AV	C0104	AP OFFICE SPECIALIST 2	1	1.00	24.00	02	2,831.00	67,944 52,031				67,944 52,031
0019057	AV	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	02	4,724.00	113,376 63,216				113,376 63,216
0019061	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	6,542.00	157,008 73,958				157,008 73,958
0019071	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,403.00	81,672 55,411				81,672 55,411
0019072	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,403.00	81,672 55,411				81,672 55,411
0019073	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,403.00	81,672 55,411				81,672 55,411
0019074	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,403.00	81,672 55,411				81,672 55,411
0019075	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,403.00	81,672 55,411				81,672 55,411
0019076	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,403.00	81,672 55,411				81,672 55,411
TOTAL PICS SALARY									927,432				927,432
TOTAL PICS OPE									581,365				581,365
TOTAL PICS PERSONAL SERVICES =				10	10.00	240.00			1,508,797				1,508,797



# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 307  
OEM DISASTER LOAN AND GRANT ACCOUNT  
PRIORITY 24

- 1. Purpose** – This policy package requests \$1,000,000 General Fund for deposit into the Oregon Disaster Loan and Grant Account. It also requests \$1,000,000 Other Funds limitation to allow expenditures from that account to local governments and school districts following disasters.

Authorized in ORS 401.536, the purpose of the Disaster Loan and Grant Account is to provide state financial assistance to local governments and school districts for disaster recovery and/or mitigation. The funds can be used as part of the local government’s non-federal match for FEMA disaster grants (typically 25%), and for costs incurred by local communities in response to disasters, either federally declared or not federally declared.

Traditionally, the fund is left with a low to zero balance, and is only funded for specific projects, such as assistance to the Vernonia School District for the elementary school damaged by the December 2007 flood. The account has not received new funding since the 2013-15 biennium and currently has a zero balance.

This policy option package would permanently assign funds of \$1,000,000 into the account. This would provide several advantages. First, because there would be investment by the state, local communities would not have to wait for assistance at the federal level. The State of Oregon could also provide funding to match federal funds awarded from a disaster much more quickly and be responsive to the needs of the communities impacted by disaster. Second, this investment is a clear, transparent display to both Federal Emergency Management Agency (FEMA) and the citizens of the state, of Oregon’s commitment to help with disaster recovery. Lastly, it protects Oregon from future funding or policy changes at the federal level, where there have been a number of discussions about how disaster assistance will be funded in the future. It is likely that additional investment by the states will become a larger factor than it has in the past.

- 2. How Achieved** – Legislative approval of this package will allow the General Fund to be transferred to the Other Funds Disaster Loan and Grant Account to be available to local communities upon request. This package directly supports the Governor’s priority of Healthy and Safe Communities by setting aside state funds specifically reserved for communities following disasters.
- 3. Staffing Impact** – None.

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<u>  X  </u>	Agency Request	<u>      </u>	Governor’s Budget	<u>      </u>	Legislatively Adopted
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4. **Quantifying Results** – This package results in an increased ability of the state to provide recovery funding to local communities following disasters.
  
5. **Revenue Source** - \$1,000,000 General Fund, \$1,000,000 Other Funds limitation.

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Agency Request

Governor's Budget

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 307 - OEM Disaster Loan and Grant Account**

**Cross Reference Name: Office of Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	1,000,000	-	-	-	-	-	1,000,000
Transfer from General Fund	-	-	1,000,000	-	-	-	1,000,000
<b>Total Revenues</b>	<b>\$1,000,000</b>	<b>-</b>	<b>\$1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$2,000,000</b>
<b>Special Payments</b>							
Dist to Cities	-	-	500,000	-	-	-	500,000
Dist to Counties	-	-	500,000	-	-	-	500,000
Intra-Agency Gen Fund Transfer	1,000,000	-	-	-	-	-	1,000,000
<b>Total Special Payments</b>	<b>\$1,000,000</b>	<b>-</b>	<b>\$1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$2,000,000</b>
<b>Total Expenditures</b>							
Total Expenditures	1,000,000	-	1,000,000	-	-	-	2,000,000
<b>Total Expenditures</b>	<b>\$1,000,000</b>	<b>-</b>	<b>\$1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$2,000,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - EMERGENCY MANAGEMENT (003)**

Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
General Fund Obligation Bonds	Oth	0555	-	5,070,000	5,070,000	-		
Interest Income	Oth	0605	111	-	-	-		
Sales Income	Oth	0705	-	-	-	-		
Other Revenues	Oth	0975	79,670	28,000	28,000	25,708		
Transfer In- Intrafund	Oth	1010	24,050,734	-	-	-		
Transfer In- Indirect Cost	Oth	1020	-	-	-	400,000		
Transfer In Other	Oth	1050	16,117,125	-	-	-		
Transfer from General Fund	Oth	1060	100,000	-	-	1,000,000		
Transfer from Aviation, Dept of	Oth	1109	70,000	75,000	75,000	75,000		
Transfer from Revenue, Dept of	Oth	1150	84,839,413	84,100,000	84,100,000	92,179,386		
Transfer Out- Intrafund	Oth	2010	(24,227,042)	(250,523)	(250,523)	(287,356)		
Transfer to Other	Oth	2050	(11,778,305)	-	-	-		
Transfer to OR State Police	Oth	2257	-	(125,573)	(125,573)	-		
Subtotal - Other Funds			89,251,706	88,896,904	88,896,904	93,392,738	-	-

Agency Request

Governor's Budget

Legislatively Adopted

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - EMERGENCY MANAGEMENT (003)**

Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal Grants:								
US Dept of Homeland Security	Fed	0995	43,137,093	169,347,449	169,517,856	173,219,706		
Transfer In - Intrafund	Fed	1010	6,090	-	-	-		
Transfer Out- Intrafund	Fed	2010	(6,090)	-	-	-		
Transfer Out- Indirect Cost	Fed	2020	-	-	-	(400,000)		
Subtotal - Federal Funds			43,137,093	169,347,449	169,517,856	172,819,706	-	-
Total - Other Funds and Federal Funds			132,388,799	258,244,353	258,414,760	266,212,444	-	-

Agency Request

Governor's Budget

Legislatively Adopted

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2019-21 Biennium**

**Agency Number: 24800  
Cross Reference Number: 24800-003-00-00-00000**

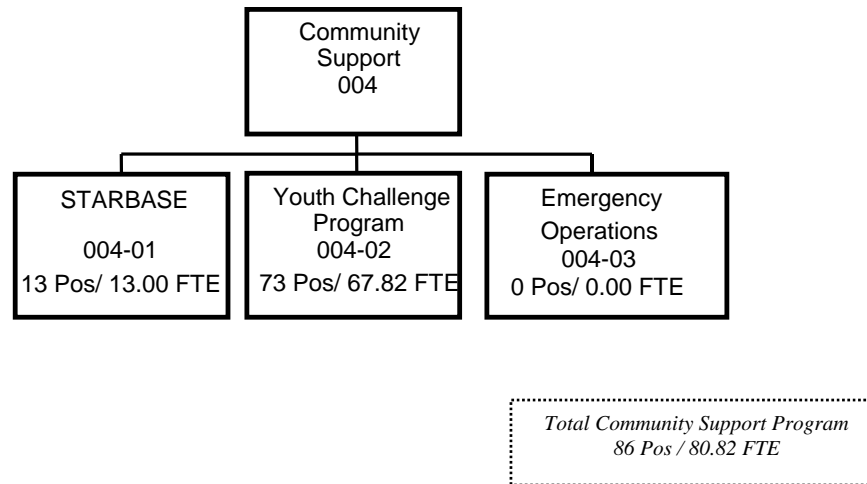
<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
General Fund Obligation Bonds	-	5,070,000	5,070,000	-	-	-
Interest Income	111	-	-	-	-	-
Other Revenues	79,670	28,000	28,000	25,708	-	-
Transfer In - Intrafund	24,050,734	-	-	-	-	-
Transfer In - Indirect Cost	-	-	-	400,000	-	-
Transfer In Other	16,117,125	-	-	-	-	-
Transfer from General Fund	100,000	-	-	1,000,000	-	-
Tsfr From Aviation, Dept of	70,000	75,000	75,000	75,000	-	-
Tsfr From Revenue, Dept of	84,839,413	84,100,000	84,100,000	92,179,386	-	-
Transfer Out - Intrafund	(24,227,042)	(250,523)	(250,523)	(287,356)	-	-
Transfer to Other	(11,778,305)	-	-	-	-	-
Tsfr To Police, Dept of State	-	(125,573)	(125,573)	-	-	-
<b>Total Other Funds</b>	<b>\$89,251,706</b>	<b>\$88,896,904</b>	<b>\$88,896,904</b>	<b>\$93,392,738</b>	-	-
<b>Federal Funds</b>						
Federal Funds	43,137,093	169,347,449	169,517,856	173,219,706	-	-
Transfer In - Intrafund	6,090	-	-	-	-	-
Transfer Out - Intrafund	(6,090)	-	-	-	-	-
Transfer Out - Indirect Cost	-	-	-	(400,000)	-	-
<b>Total Federal Funds</b>	<b>\$43,137,093</b>	<b>\$169,347,449</b>	<b>\$169,517,856</b>	<b>\$172,819,706</b>	-	-

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT

### Community Support Program 2019-2021 Organization Chart



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Agency Request

Governor's Budget

Legislatively Adopted

107BF02

**2019-2021**

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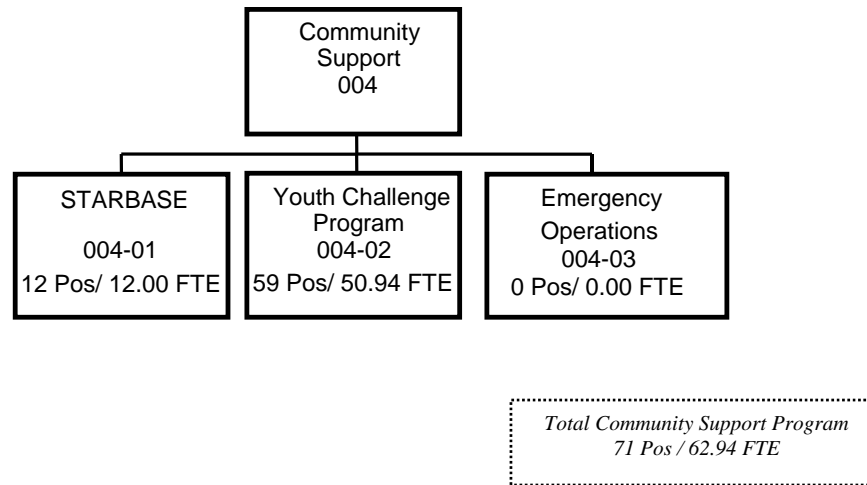
**Budget Page 314**

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT

### Community Support Program 2017-2019 Organization Chart



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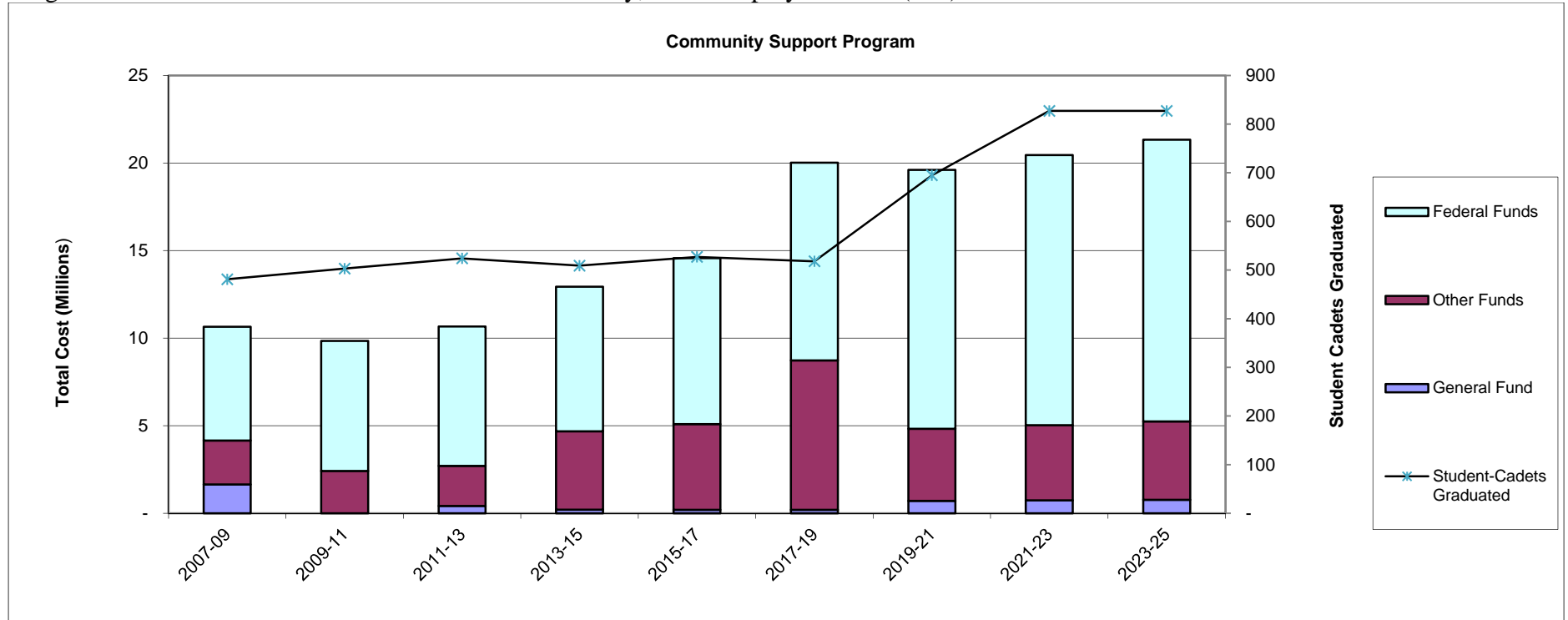
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# Oregon Military Department – Community Support Program – Executive Summary

Primary Long Term Focus Area: Seamless System of Education  
 Secondary Long Term Focus Area: Healthy and Safe Communities  
 Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



## Program Overview

The Military Department’s Community Support Program offers a full spectrum of educational opportunities for the at-risk youth of Oregon. These opportunities are provided by the Oregon Youth Challenge Program in Bend and the STARBASE programs in Portland and Klamath Falls. Their goal is to provide the at-risk youth of Oregon an opportunity to build a future through education, structure and support.

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**Program Funding Request**

The Agency Request Budget (ARB) for the Community Support Program within the Oregon Military Department includes expenditure authority of \$705,613 General Fund, \$4,116,380 Other Funds and \$14,785,081 Federal Funds. The 2019-21 ARB includes 86 positions and 80.82 FTE. The goal of this budget is to increase state and federal budgetary resources to reflect the anticipated growth within the Community Support Program. Current operations within the Community Support Program tie directly to the Governor’s focus area of “Seamless System of Education” regarding focusing investment on student outcomes. The component programs which make up the Community Support Program include STARBASE, the Youth Challenge Program, and Emergency Operations. This Executive Summary focuses on the educational programs within Community Support: Emergency Operations is discussed in more detail in the Community Support Program narrative.

Continued investment in the Community Support Program will provide an opportunity for high school dropouts who have failed in a traditional school environment to complete their education and become valuable, productive members of society. This investment will also help keep young students focused on the need to continue their education as well as pursue studies in the core sciences. Increasing the number of permanent positions in the STARBASE program will ensure continuity in STEM education delivery to elementary and middle school students in Klamath Falls and Portland.

**Program Description**

The Community Support program includes two educational program areas, the Oregon Youth Challenge Program (OYCP) and the Science and Technology Academies Reinforcing Basic Aviation and Space Exploration program (STARBASE). Both of these programs directly support the Governor’s focus area of “Seamless System of Education” by educating at-risk youth, sparking interest in Science, Technology, Engineering and Math (STEM) at STARBASE, and in the case of OYCP, redirecting them toward a positive and productive future.

Located in Bend, the Oregon National Guard Youth Challenge Program (OYCP) serves 16 to 18 year old male and female dropouts who have struggled to succeed in a traditional high school environment. The OYCP is Oregon’s only public *statewide* quasi-military based high school, which includes supervised work experience in community service and conservation projects. The program is fully accredited by the Northwest Accreditation Commission through the year 2020, and is a statewide public alternative high school. The OYCP is a residential 22 week program where students are provided all services 24 hours a day 7 days a week. The residential phase is followed by a 12 month post-residential phase which includes providing each graduate with a mentor. Two classes per year are conducted, serving 312 youth and graduating a minimum of 250 students each year. The OYCP within the Community Support Program has been recognized by the National Guard Bureau as the one of the “Best Overall Challenge Programs” several times since 2001. The program began an expansion project in fall 2017 using Article XI-Q bonds approved by the 2015 Legislature to provide the infrastructure to house an additional 84 students per class (24 females and 60 males) to better meet demand.

The educational services of the OYCP are implemented through the use of an accredited high school curriculum taught by certified teachers approved by the Oregon Department of Education. The OYCP provides outreach to school districts in all 36 counties about alternative education opportunities.

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OYCP provides on-site and off-site orientations to interested applicants and their families, as well as training for mentors and mentees for the post residential phase of the program. The program also maintains ongoing service to community partnerships through student volunteer services, as well as scholarship opportunities for graduating students. 100% of graduating students earn either a high school diploma, a GED certificate, or 8 certified high school credits to take back to their communities to re-enroll in their hometown high schools.

The success of the Community Support program depends heavily on the utilization of partnerships. At the local level the OYCP partners closely with local contractors for medical services, Bend LaPine School District for teaching services, and High Desert ESD for auditing services. OYCP partners with non-profit organizations and local industries to take part in the programs semi-annual career fair. The OYCP partners primarily with the Department of Education at the state level. The OYCP partners with the National Guard Bureau. The National Guard Bureau provides 75% of operational funding for the OYCP. The STARBASE Program partners with local school districts for contracted teaching services at both airbases.

The major cost drivers of the Community Support Program have been identified as Personal Service Costs, Student Meal Related Costs and DAS fees. For the OYCP Personal Services, including contracted teaching and medical staff, account for 74% of annual operating costs, Food Related Costs account for 11%, and DAS fees 6% of annual operating costs, according to the 2018 program budget submitted to National Guard Bureau.

The STARBASE Program exposes third to eighth graders to the fields of Science, Technology, Engineering and Mathematics (STEM) with the hopes of inspiring them to pursue a career in these fields. This is done through the use of a highly acclaimed 25 hour curriculum taught by the program's teaching staff, who are comprised of limited duration and temporary employees in the 2015-17 biennium. Policy Package 402 requests 12 permanent positions which will add continuity to the program. The program is focused on capturing student interest in STEM at the elementary and middle school levels and showing them why studying these courses is important to their future goals. The program is 100% federally funded and hosts approximately 2,100 students each year at the Portland Airbase and the Kingsley Field Airbase in Klamath Falls.

**Program Justification and Link to Long Term Outcomes**

The vision of the Community Support Program through the Oregon Youth Challenge Program (OYCP) and the STARBASE Programs is to be the premier program serving at-risk youth and those who are not likely to succeed in the traditional school setting, while creating economic value, long term cost avoidance, civic contribution and future responsible tax paying citizens of Oregon. The Community Support vision primarily supports the focus area of “Seamless System of Education.”

The mission of the Community Support Program is to provide opportunities for personal growth, self-improvement and academic achievement among at-risk third through eighth graders (STARBASE), and teens no longer attending or failing in high school (OYCP), through a highly structured non-traditional environment; integrating training, mentoring and diverse educational activities.

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The Community Support Program was built specifically to help the youth of Oregon who are most at-risk of being left behind by the traditional educational system. The curriculum of both the Oregon Youth Challenge Program (OYCP) and the STARBASE programs emphasize the importance of math and science. The Community Support Program through the OYCP utilizes a work skills program which provides training in conjunction with public works and community service projects. Students at OYCP have worked with Oregon State Parks and U.S. Forest Service, among others, on community service projects which provide exposure to a vast array of career fields. This community service provided approximately \$250,000 per year in benefits to the participating agencies during the 2015-17 Biennium.

In the 2015-17 biennium, the graduation rate at OYCP averaged 92%. Approximately 8% of the students that graduated earned their High School Diploma while 3% passed the GED test. The remaining 89% of the graduating students participated in the high school credit curriculum, of which 100% earned 8 credits allowing them to fully integrate back into their local high school. The cost per student in 2017 was \$21,052, of which the state paid \$5,263 the remainder was financed through federal funds.

The Community Support Program has secondary ties to the Governor's focus are of "Healthy and Safe Communities" by steering vulnerable youth away from entering the public safety system. Both the OYCP and the STARBASE program were developed to provide this service to the youth of Oregon, and both provide this critical service for little cost to the state.

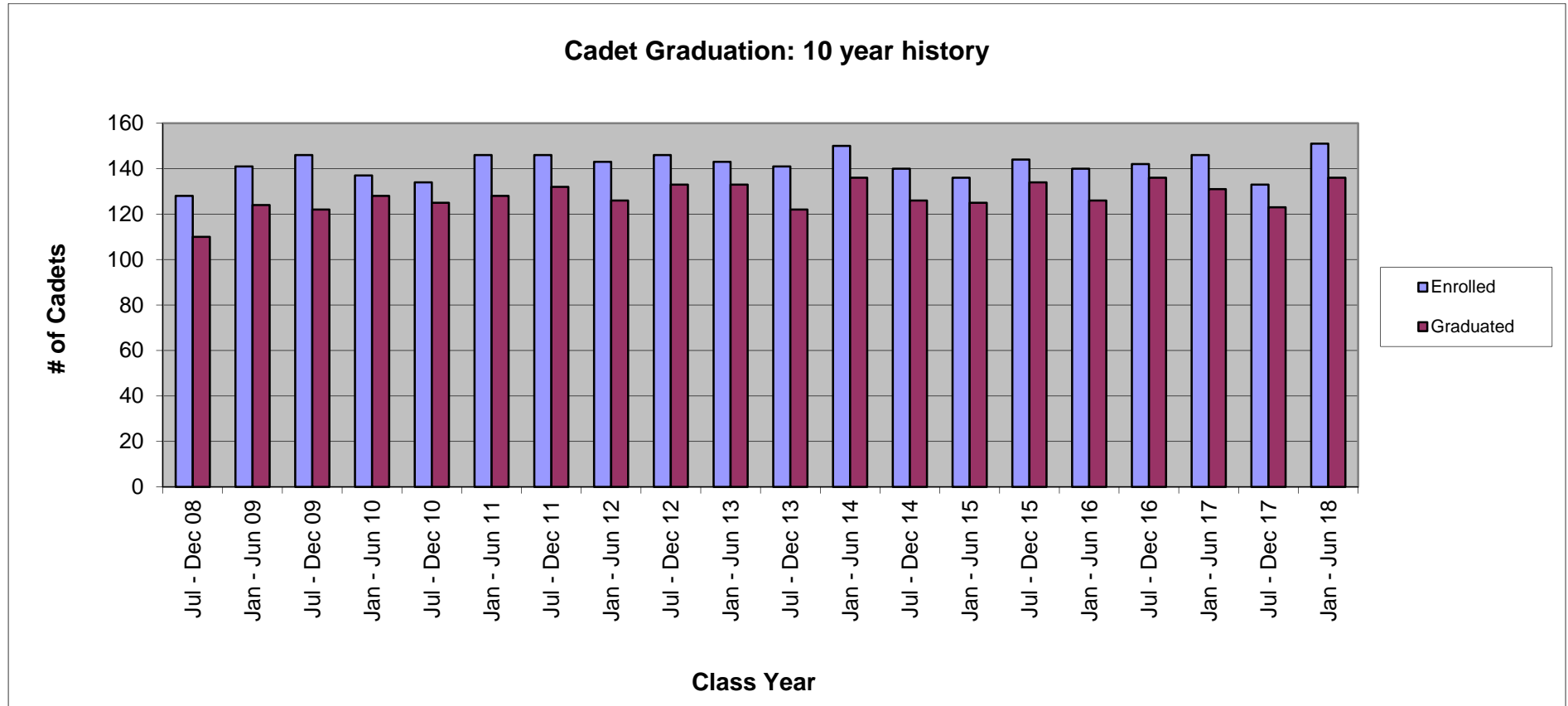
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**2019-2021**

**Program Performance**

This chart shows OYCP student-cadets enrolled and graduated over the past ten years, from July 2008 to June 2018.



July 1999 was the first year the Oregon Youth Challenge Program (OYCP) was classified as a “Full Service Youth Challenge Program.” Since that date the OYCP has accepted 5,776 students, of which 5,187 completed the 2 week acclimation phase and began classroom enrollment. 4,513 graduated for an overall graduation rate of 87%. The average cost per student in 2017 was \$21,052 per year. 75% of this cost is financed through federal funds

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from the National Guard Bureau. The cost per student to the state of Oregon was \$5,263 in 2017. This was 27% less than the average cost per student in Oregon public schools, which in 2016-17 was \$7,251.

The retention and target graduation rates at OYCP of 250 per year exceed national standards. On average, students leaving OYCP have increased their basic education by over 2 grade levels during the residential phase (evidenced by “Test of Adult Basic Education” (TABE) scores). OYCP exceeds national standards graduating over 250 students each year. Other Fund revenue is generated from the State Basic School Support fund on a per student count and is used along with National School Lunch claimed funds to leverage the Federal Funds match of 75%.

**Enabling Legislation/Program Authorization**

The Community Support Program is a division of the Oregon Military Department which is mandated by Article X of the Oregon Constitution. The National Guard Youth Challenge Program was created to provide opportunities for civilian youth and is authorized by Section 509, Chapter 5 of Title 32, United States Code. The authority for all National Guard Youth Challenge Programs in the nation falls under the Secretary of Defense, acting through the Chief of the National Guard Bureau (NGB), who has entered into an agreement (as described in 31 USC Sect. 6305) with the Governor of the State of Oregon. The OYCP agreement was established in 1994 and is currently funded through 2018.

The OYCP utilizes a citizen member Advisory Board. The board’s primary role is to meet a minimum of twice per class as an oversight group to ensure the program meets the state plan and Federal Master Cooperative Agreement. It too serves as a conduit to the local community to ensure local citizens are aware of the program and preserve quality community relations. The board advises the Adjutant General of Oregon through the Deputy Director for the Military Department.

The STARBASE program is authorized and approved through a Congressional Appropriation.

**Funding Streams**

In the 2019-21 Current Service Level budget, the OYCP is funded by General Fund (1%), Other Funds (25%) and Federal Funds (74%). The Other Funds include State Basic School Support (20.1%) and National School Lunch Meal Reimbursement (2.4%). The State Basic School Support funds are dedicated per ORS 336.615 – 336.675 and OAR 581-22-1350. The National School Lunch Meal Reimbursement funds are dedicated per PL 79-396 60 Stat.230 and PL 108-269, as well as ORS 326 & 327 and 7 CFR 210 and finally OAR 581-051. The Federal Funds carry a matching requirement of 25%, which is made up of General Fund and Other Funds. The Federal Funds are dedicated per Section 509 Chapter 5 of Title 32, United States Code. The STARBASE program is funded with Federal Funds (100%) which are fully dedicated.

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**Significant Proposed Program Changes from 2017-19**

The proposed budget for the Community Support Program reflects growth from the 2017-19 Legislatively Approved Budget. The OYCP started an expansion project in the fall of 2017 using \$4,977,000 Article XI-Q bond funds to expand and remodel the facility, which will allow up to 84 more students per class: 24 females and 60 males. The goal of the expansion is to accept additional students to better meet demand. The additional students will be phased-in, 24 females in the January – June 2020 class and an additional 60 males beginning in July 2020. Policy Package 401 requests 14 additional positions, an increase in General Fund appropriation, and increased operational limitation. If the package is approved, OMD estimates the number of graduating students will increase by 165 in 2019-21 biennium.

STARBASE is requesting one additional permanent positions in Policy Package 402 to assist the Portland Air National Guard Base classrooms. The program is planning an expansion to a third site at Camp Rilea on Oregon’s northwest coast. Two existing positions would be transferred from Portland to Camp Rilea should the new site be established.

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# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT COMMUNITY SUPPORT PROGRAM

The Community Support Program includes the STARBASE Program, the Oregon Youth Challenge Program, and the Emergency Operations Program.

STARBASE - The Oregon National Guard Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) Program is designed to increase at-risk third through eighth grade students' awareness of the importance of math and science in today's high-technology work environment.

STARBASE involves a series of hands-on classes taught for the Portland Public School District at the Portland Air Base and for the Klamath County School District at Kingsley Field. The goal of the program is to motivate at-risk students to pursue math and science education. The curriculum demonstrates math and science applications in aerospace operations. In many instances, this is the first opportunity the students have to relate the application of math and science to a tangible result. Students tour the airbase and study high technology aircraft and associated support equipment. They observe flight operations, weather reporting and forecasting operations, and tour aircraft and electronics maintenance facilities and fire fighting facilities. Oregon National Guard members demonstrate applicability of math and science to the activities observed by the students during their tours. Over 20,000 students have participated in this 100% federally funded program. Base budget funding provides services and supplies for operations.

Youth Challenge Program - The Oregon National Guard Youth Challenge Program (OYCP) offers high school dropouts and students failing at traditional high schools the opportunity to build a future. The program has 46 state employees working as counselors, group life coordinators, and support/administration staff. The program also contracts 6 teachers and 1 medical provider.

The program consists of two phases. The first phase is a 22 week residential program at the Oregon National Guard Central Oregon Training and Education Facility (COTEF) in Bend, Oregon. Students learn self-discipline, leadership, responsibility, and work skills that enable them to be successful in society. Students have the opportunity to complete educational credits with a goal of reintegrating into high school, earning a diploma, or to prepare for and take the General Educational Development (GED) examinations.

The second phase of the program is a 12 month nonresident program. Program continuity is provided in this phase by incorporating positive role models from the community as mentors to the students. The mentors help students continue efforts to meet educational and/or career goals set by the student during the residential phase. This furthers student independence by making it possible to meet personally set goals and provide the groundwork to build productive and contributing Oregon citizens.

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# BUDGET NARRATIVE

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Students must be 16-18 years old and have dropped out of school or are failing high school. The student must be an Oregon resident, free of drugs, and not currently in the court system. The curriculum combines classroom work, community service, and challenging individual and team activities into one experience. Other major areas of instruction include health and drug abuse awareness, leadership, self-discipline, personal development, physical fitness, and basic work skills. All students participate in local community projects to encourage personal growth and development. Students have the opportunity to complete educational credits toward high school graduation or a GED certificate.

During the 2015-17 Biennium, the program averaged a 92% graduation rate. Approximately 8% of the students that graduated earned their High School Diploma while 6% participated in the GED program, of which 58% passed all portions of the examinations. The remaining 86% of the graduating students participated in the high school credit curriculum, of which 100% earned 8 credits allowing them to fully integrate back into their local high school. In 2017, the State of Oregon paid \$5,263 for each student who received continuous schooling, goal setting, and community service in a team environment on a 7 day a week and 24 hour basis throughout their residential class at OYCP. Over 21% of the students enrolled in Oregon Youth Challenge are Individual Education Planned (IEP) special needs students.

The work skills portion of the program involves training in conjunction with public works and community service projects for the U.S. Forest Service, Bureau of Land Management, Oregon State Parks, Oregon Special Olympics, Oregon Chapter of the Alzheimers Association, Habitat for Humanity and Central Oregon Humane Society. During the 2015-17 Biennium the students provided an average of 12,159 hours of volunteer community service per class. At minimum wage of \$10.25 per hour this equates to \$124,631 per class or \$249,262 per year benefit to these agencies.

In 2010 Congress changed funding for the Youth Challenge Program from 60% federal and 40% state to 75% federal and 25% state. The majority of the funds required for state match are received from Average Daily Membership Other Funds revenue through the Bend-LaPine School District and the National School Lunch Program.

Youth Challenge is Oregon's only statewide public alternative high school. The Youth Challenge program partners with and accepts students from every school district and all 36 counties in Oregon. For the 2015-17 Biennium students attending OYCP came from 191 different high schools and 28 counties throughout the state with an average GPA of 1.3 at the entrance to the program. 100% of the students who graduate earn either a high school diploma, a GED certificate, or 8 Oregon certified high school credits to take back to their communities to re-enroll in high school. The Youth Challenge program is certified by the Oregon Department of Education and is accredited by the Northwest Accreditation Commission.

The Oregon Youth Challenge Program has received numerous citations for excellence and recognition for outstanding public service. In 2001, 2003, and 2007 Oregon's Youth Challenge Program was recognized as the Best Overall Youth Challenge Program in the United States. The recognition program was discontinued by the National Guard Bureau in 2009.

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# BUDGET NARRATIVE

Emergency Operations – The Emergency Operations Program provides critical manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. Responding to state emergencies is part of our core mission:

*“The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there.”*

The Oregon National Guard has highly trained personnel and various items of equipment provided by the Federal Government located throughout the state and available for response and recovery to natural disasters, Homeland Defense, or civil unrest.

Wildfire suppression is the main activity performed by Oregon National Guard members, who are called to state status nearly every year by the Governor. 2017 was one of the largest activations for wildfire suppression, with over 900 members activated to several fires across the state, 528 of which received red card training to assist at the fire line. State employee resources using federal equipment from the Kingsley Field Fire Department were called for assistance to protect structures through the Conflagration Act under the management of the State Fire Marshal.

The Oregon National Guard has also been activated to respond to flooding in Vernonia (2007), Tillamook (2008), Burns (2011, 2017) as well as snow removal in Detroit and Idanha (2008) and medical transport assistance during a winter storm in The Dalles (2017). During the August 2017 solar eclipse, 155 Guard members were activated to support local communities with traffic control and medevac support. Most recently, 40 Guard members distributed clean drinking water to Salem and Turner residents in May and June 2018 during a drinking water contamination advisory caused by blue-green algae in Detroit Lake.

Soldiers and Airmen become temporary state employees while on State Active Duty in response to disasters and emergencies. Because natural disasters, emergencies and associated State Active Duty requirements cannot be foreseen, there is minimal limitation in the Emergency Operations Program. Instead, the Oregon Military Department requests General Fund appropriation and Other Funds limitation at Emergency Boards after such operations occur. The Command Group, Financial Administration Division, and the Personnel Office as part of the Administration Program absorbs the increased workload, overtime, and/or temporary hire assistance associated with the management and administrative support required during emergency response operations. The General Fund appropriation and Other Funds limitation increase in result of emergency operations is not carried forward each biennium.

## Expected Results of the 2019-2021 Budget:

The STARBASE Program will continue to support Oregon youth through academic and practical application of mathematical and scientific principles. STARBASE increases third through eighth grade students’ awareness of the importance of math and science. The program will impress upon students the need to continue their education as well as pursue studies in the core sciences. The program motivates at-risk students to become a valuable resource for Oregon's future. Policy Package 402 requests 12 new positions to replace previously contracted teaching staff.

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# BUDGET NARRATIVE

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The Youth Challenge Program will continue to support Oregon youth through academic and motivational goal setting. The program provides an opportunity for high school dropouts to complete their education and become valuable, productive members of society. The program supports efforts to prevent potential juvenile offenders from becoming adult career criminals. In doing so, the Youth Challenge Program will help the State of Oregon to realize savings that would otherwise be spent incarcerating and rehabilitating many of these young citizens in the future. An expansion project began in fall 2017 using \$4,977,000 Article XI-Q bonds. The project will enlarge the facility to accommodate up to 84 additional students per 22 week residential class: 24 females and 60 males. The program is planning a phased approach in which the 24 additional females will be on-site beginning in January 2020. The 60 additional males would arrive July 2020. Policy Package 401 requests 14 positions beginning in April 2020 along with increased limitation for General Funds, Other Funds and Federal Funds.

## Revenue Sources:

STARBASE - The STARBASE Program is 100% federally funded through a National Guard Bureau (NGB) Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program. Revenue estimates are based on NGB forecasts of future funding levels. There are no proposed changes in revenue sources.

Youth Challenge Program - Congress changed funding for the Youth Challenge Program to 75% federal and 25% state in 2010. The federal funds are received through a NGB Federal/State Cooperative Agreement, and may only be used to support the program. Federal revenue estimates are based on NGB forecasts of future funding levels. The majority of the required state matching funds is received from Average Daily Membership Other Funds revenue through the Bend-LaPine School District and the National School Lunch Program. The remainder of the matching funds is received from the General Fund. As the program grows and staffing increases to meet the Cooperative Agreement requirements, additional General Fund is needed to support the program.

Emergency Operations Program - The Emergency Operations Program provides critical manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. The Oregon National Guard has highly trained personnel and various items of equipment provided by the Federal Government located throughout the state and available for response and recovery to natural disasters, Homeland Defense, or civil unrest. This program is normally funded with Other Funds reimbursements from the Department of Forestry in the event of wildfire suppression.

## Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2019-21 biennium) – \$6 General Fund, \$63,738 Other Funds, \$266,817 Federal Funds.

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022 – Phase-outs– (\$5,442,829) Other Funds.

031 - Inflation on Services and Supplies, adjustments for State Government Service charges - \$8,250 General Fund, \$23,259 Other Funds, (\$95,538) Federal Funds.

Policy Packages:

401 – Youth Challenge Program Expansion Phase 2 - \$500,000 General Fund, \$305,185 Other Funds, \$1,683,492 Federal Funds, 14 new positions.

402 – STARBASE Position - \$162,456 Federal Funds, 1 new position.

Proposed New Laws - None.

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT COMMUNITY SUPPORT PROGRAM ESSENTIAL PACKAGES

1. **Purpose** - Essential Packages adjust the base budget to reflect the agency's 2019-21 current service level requirements.
2. **How Achieved** – The following Essential Packages adjust the Community Support Program's base budget to reflect 2019-21 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2019-21 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund \$6, increases Other Funds \$63,738, and Federal Funds \$266,817.

022 – This package phases-out (\$5,442,829) one time Other Funds limitation authorized by the February 2018 Legislature in House Bill 5201, Section 36. The expenditure limitation covered costs resulting from the state activation of ground troops and flight crews for wildfire suppression in 2017;

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2019-21 changes. The package increases General Fund \$8,250, increases Other Funds \$23,259 and decreases Federal Funds (\$95,538).

3. **Staffing Impact** - None.
4. **Revenue Source** - General Fund is increased \$8,256, Other Funds are decreased (\$5,355,832) and Federal Funds are increased \$171,279.

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Agency Request       Governor's Budget       Legislatively Adopted  
**2019-2021**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	6	-	-	-	-	-	6
Federal Funds	-	-	-	266,817	-	-	266,817
<b>Total Revenues</b>	<b>\$6</b>	<b>-</b>	<b>-</b>	<b>\$266,817</b>	<b>-</b>	<b>-</b>	<b>\$266,823</b>
<b>Personal Services</b>							
Temporary Appointments	1	-	57	2,295	-	-	2,353
Overtime Payments	1	-	325	993	-	-	1,319
Shift Differential	1	-	262	795	-	-	1,058
All Other Differential	-	-	139	414	-	-	553
Public Employees' Retire Cont	-	-	123	374	-	-	497
Pension Obligation Bond	-	-	23,233	67,085	-	-	90,318
Social Security Taxes	-	-	60	344	-	-	404
Unemployment Assessments	-	-	48	143	-	-	191
Vacancy Savings	3	-	39,491	194,374	-	-	233,868
<b>Total Personal Services</b>	<b>\$6</b>	<b>-</b>	<b>\$63,738</b>	<b>\$266,817</b>	<b>-</b>	<b>-</b>	<b>\$330,561</b>
<b>Total Expenditures</b>							
Total Expenditures	6	-	63,738	266,817	-	-	330,561
<b>Total Expenditures</b>	<b>\$6</b>	<b>-</b>	<b>\$63,738</b>	<b>\$266,817</b>	<b>-</b>	<b>-</b>	<b>\$330,561</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(63,738)	-	-	-	(63,738)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$63,738)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$63,738)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Charges for Services	-	-	(5,442,829)	-	-	-	(5,442,829)
<b>Total Revenues</b>	-	-	<b>(\$5,442,829)</b>	-	-	-	<b>(\$5,442,829)</b>
<b>Personal Services</b>							
Temporary Appointments	-	-	(4,479,063)	-	-	-	(4,479,063)
Overtime Payments	-	-	(63,419)	-	-	-	(63,419)
Shift Differential	-	-	(1,098)	-	-	-	(1,098)
All Other Differential	-	-	(56,965)	-	-	-	(56,965)
Public Employees' Retire Cont	-	-	(20,615)	-	-	-	(20,615)
Pension Obligation Bond	-	-	(20,608)	-	-	-	(20,608)
Social Security Taxes	-	-	(351,942)	-	-	-	(351,942)
Mass Transit Tax	-	-	(275)	-	-	-	(275)
<b>Total Personal Services</b>	-	-	<b>(\$4,993,985)</b>	-	-	-	<b>(\$4,993,985)</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(228,430)	-	-	-	(228,430)
Professional Services	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	(1,600)	-	-	-	(1,600)
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(218,814)	-	-	-	(218,814)
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$448,844)</b>	-	-	-	<b>(\$448,844)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	(5,442,829)	-	-	-	(5,442,829)
<b>Total Expenditures</b>	-	-	<b>(\$5,442,829)</b>	-	-	-	<b>(\$5,442,829)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	8,250	-	-	-	-	-	8,250
Federal Funds	-	-	-	(95,538)	-	-	(95,538)
<b>Total Revenues</b>	<b>\$8,250</b>	-	-	<b>(\$95,538)</b>	-	-	<b>(\$87,288)</b>

**Services & Supplies**

Instate Travel	-	-	41	720	-	-	761
Out of State Travel	-	-	-	950	-	-	950
Employee Training	-	-	-	4,435	-	-	4,435
Office Expenses	-	-	758	2,298	-	-	3,056
Telecommunications	-	-	91	314	-	-	405
State Gov. Service Charges	(33)	-	(7,249)	(205,083)	-	-	(212,365)
Publicity and Publications	-	-	64	444	-	-	508
Professional Services	8,283	-	4,049	31,998	-	-	44,330
Attorney General	-	-	414	1,360	-	-	1,774
Employee Recruitment and Develop	-	-	2	6	-	-	8
Fuels and Utilities	-	-	903	7,264	-	-	8,167
Facilities Maintenance	-	-	3,767	9,404	-	-	13,171
Food and Kitchen Supplies	-	-	6,585	18,892	-	-	25,477
Medical Services and Supplies	-	-	197	602	-	-	799
Agency Program Related S and S	-	-	2,652	7,081	-	-	9,733
Other Services and Supplies	-	-	1,811	15,296	-	-	17,107
Expendable Prop 250 - 5000	-	-	8,553	3,980	-	-	12,533

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	621	4,501	-	-	5,122
<b>Total Services &amp; Supplies</b>	<b>\$8,250</b>	-	<b>\$23,259</b>	<b>(\$95,538)</b>	-	-	<b>(\$64,029)</b>
<b>Total Expenditures</b>							
Total Expenditures	8,250	-	23,259	(95,538)	-	-	(64,029)
<b>Total Expenditures</b>	<b>\$8,250</b>	-	<b>\$23,259</b>	<b>(\$95,538)</b>	-	-	<b>(\$64,029)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(23,259)	-	-	-	(23,259)
<b>Total Ending Balance</b>	-	-	<b>(\$23,259)</b>	-	-	-	<b>(\$23,259)</b>

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
COMMUNITY SUPPORT PROGRAM  
POLICY PACKAGE 401  
YOUTH CHALLENGE PROGRAM EXPANSION PHASE 2  
PRIORITY 8

- 1. Purpose** – This Policy Package requests the establishment of 14 permanent positions, two contracted teacher positions, and increased Services and Supplies limitation for the Oregon Youth Challenge Program (OYCP). The positions and limitation increases requested in this package are needed to support an increased number of students (from 156 to 240 per class) once the planned facility expansion project is completed. The current capacity of the facility is limited to 156 students per class (2 platoons of 60 males each and one platoon of 36 females).

The OYCP is highly successful and is a voluntary program for students between 16 and 18 years old who are failing traditional high school. The intensive curriculum combines classroom work, community service, and challenging individual and team activities into one experience. There are two phases: a 22 week residential phase and a 12 month non-residential phase. The students, known as “cadets,” can earn their high school diploma, a GED, or academic credits and return to their high school. Over the past 14 years, students have increased an average of 2 grade levels during the residential phase. Over 5,100 students have graduated from Oregon’s program since the program began in 1994. OYCP has a primary link to the Governor’s focus area of “Seamless System of Education” by educating students who are at risk of dropping out of school. Secondly, the program links to the focus area of “Healthy and Safe Communities” by steering youth toward a productive and positive future and away from crime, poverty and public assistance. Nationally there are 40 programs in 28 states, the District of Columbia, and Puerto Rico.

The 2015 Legislature approved \$4,977,000 Article XI-Q bonds to be sold in the spring of 2017 to fund an expansion of the facility. Its purpose is to increase capacity for 84 additional students per 22 week residential class: 24 females and 60 males. Project delays have pushed the completion date to December 2019. The program is planning a phased approach for increasing the number of students: Phase 1 will bring 24 additional females beginning January 2020 and Phase 2 will accommodate 60 additional male students beginning July 2020.

This request for 14 additional positions will support the 60 additional male cadets. The number of positions is based on the student to staff ratios written in the Master Cooperative Agreement between the State of Oregon and the federal government. The new positions will be phased in effective 1 April 2020 for on-site training while a class is still in session. For the 3 month period of April – June 2020, these staff costs must be paid with 100% state funds, as Average Daily Membership (ADM) Other Funds revenue and Federal Funds revenue from the cooperative agreement will not increase until the additional cadets are enrolled and onsite. The estimated 100% state payroll cost for the 3 month start-up for 14 new positions is \$244,000 General Fund. OMD is requesting this as Services and Supplies to avoid unusual fund splits that would have to be corrected the following biennium.

Agency Request       Governor’s Budget       Legislatively Adopted

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On an informational note, the 13 new positions approved in the 2017-19 biennium for Phase 1 (24 additional females arriving January 2020) will be hired October 2019 so that they can receive training while the previous class is still onsite. Their 3 month start-up costs will be funded with Other Funds beginning balance using Other Funds limitation that carried over for this purpose from the 2017-19 biennium. The Other Funds beginning balance is insufficient to pay for the second start-up period for the 14 additional positions requested in this policy package.

This Policy Package also requests \$256,000 General Fund and \$768,000 Federal Funds for increased operational Services and Supplies costs including food, clothing, hygiene supplies, contracted teachers, medical provider and utilities, for the expanded program.

Position	Title	Classification	Type	Phase-in Date	Impact		
					GF	OF	FF
0019001	Group Life Coordinator 3	C6752	Establish	Apr 2020		\$22,977	\$68,923
0019002	Group Life Coordinator 2	C6751	Establish	Apr 2020		21,420	64,257
0019003	Group Life Coordinator 2	C6751	Establish	Apr 2020		21,420	64,257
0019004	Group Life Coordinator 2	C6751	Establish	Apr 2020		21,420	64,257
0019005	Group Life Coordinator 2	C6751	Establish	Apr 2020		21,420	64,257
0019006	Group Life Coordinator 2	C6751	Establish	Apr 2020		21,420	64,257
0019007	Group Life Coordinator 2	C6751	Establish	Apr 2020		21,420	64,257
0019008	Group Life Coordinator 2	C6751	Establish	Apr 2020		21,420	64,257
0019009	Group Life Coordinator 2	C6751	Establish	Apr 2020		21,420	64,257
0019010	Group Life Coordinator 2	C6751	Establish	Apr 2020		21,420	64,257
0019011	Group Life Supervisor	X6754	Establish	Apr 2020		26,281	78,833
0019012	Admin Specialist 1 (Case Manager)	C0107	Establish	Apr 2020		19,537	58,605
0019013	Cook 1	C9116	Establish	Apr 2020		18,434	55,297
0019014	Program Analyst 1 (Admissions Coord)	C0860	Establish	Apr 2020		23,823	71,460
0099038	Procurement & Contract Assistant	C0435	Reclass From			(36,761)	(110,281)
0099038	Procurement & Contract Specialist 1	C0436	Reclass To			38,114	114,342
Total Personal Services						305,185	915,492
One-time Services and Supplies (3 month start-up)					\$244,000		
Ongoing Services and Supplies					256,000		768,000
Total Policy Package 401					\$500,000	\$305,185	\$1,683,492

Agency Request
  Governor's Budget
  Legislatively Adopted

2019-2021

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# BUDGET NARRATIVE

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## **Group Life Coordinator 3 – 1 position**

This position supports the Group Life Supervisors (GLS) in providing leadership and guidance to a platoon up to 60 students and GLC2 staff assigned to the platoon. The GLC-3 is expected to fill a leadership role at all times within the company, and work closely with GLS to ensure Policy and SOP's are complied with. The GLC-3 assists in decision making for how platoon activities will be carried out. The GLC-3 enforces platoon standards and guidelines.

## **Group Life Coordinator 2 – 9 positions**

These positions are responsible for 24 hour care, control, safety, security, training, and guidance for all the students in the program.

## **Group Life Supervisor – 1 position**

This position provides supervision for cadre line staff and students, leads a platoon of students and provides facility supervision during non-traditional hours, evenings, weekends and holidays. The GLS determines the response, methodology and procedures during emergency situations. GLS's act on behalf of senior management when senior managers are not present, providing leadership and direct supervision for cadre who supervise the students at OYCP.

## **Case Manager – 1 position**

This Administrative Specialist 1 position monitors approximately 40 students. During the 22 week residential phase the case manager assists students in career development, conducts mentor / student training and the Mentor Match Ceremony. During the 12 month post residential period the case manager coordinates reporting, validates data, develops resources and problem solves issues between mentors and students.

## **Cook 1 – 1 position**

This position prepares and serves institutional meals for all students and staff that reside and work at the Oregon Youth Challenge Program.

## **Admissions/Post Residential Coordinator – 1 position**

This Program Analyst 1 position is responsible for recruiting and admissions of potential students for the program. This occurs through contact with school district officials, non-profit organizations, government services and other agencies that foster alternative programs for Oregon's youth. Student enrollment has a direct relationship to program funding levels.

## **Reclassification of Procurement and Contract position**

This position performs purchasing of supplies and services necessary to operate the program. In the Base Budget, it is classified as a Procurement and Contract Assistant. However, a recent classification review approved by DAS determined that it should be a higher classification, a Procurement and Contract Specialist 1.

# BUDGET NARRATIVE

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2. **How Achieved** – The establishment of 14 new positions, increased General Fund and increased Other Funds and Federal Funds limitation will allow the OYCP to successfully accommodate an increased number of students beginning in the 2019-21 biennium. This package directly supports the Governor’s “Seamless System of Education” priority by allowing a greater number of at-risk youth to attend this valuable educational and life-skills program and build positive and productive futures.
3. **Staffing Impact** – Establish 14 new positions – 8.82 FTE
4. **Quantifying Results** – The results of this policy package will be measured by Key Performance Measure #5: Percent of youth who complete the academic phase of the program with a GED, high school diploma or credit recovery at graduation.
5. **Revenue Source** - \$500,000 General Fund, \$305,185 Other Funds (ADM revenue), \$1,683,492 Federal Funds.

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Agency Request       Governor’s Budget       Legislatively Adopted

2019-2021

107BF02

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 401 - Youth Challenge Program Expansion Ph 2**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	500,000	-	-	-	-	-	500,000
Federal Funds	-	-	-	1,683,492	-	-	1,683,492
<b>Total Revenues</b>	<b>\$500,000</b>	<b>-</b>	<b>-</b>	<b>\$1,683,492</b>	<b>-</b>	<b>-</b>	<b>\$2,183,492</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	182,910	548,739	-	-	731,649
Empl. Rel. Bd. Assessments	-	-	140	392	-	-	532
Public Employees' Retire Cont	-	-	31,045	93,114	-	-	124,159
Social Security Taxes	-	-	13,992	41,981	-	-	55,973
Worker's Comp. Assess. (WCD)	-	-	126	378	-	-	504
Flexible Benefits	-	-	76,972	230,888	-	-	307,860
<b>Total Personal Services</b>	<b>-</b>	<b>-</b>	<b>\$305,185</b>	<b>\$915,492</b>	<b>-</b>	<b>-</b>	<b>\$1,220,677</b>
<b>Services &amp; Supplies</b>							
Instate Travel	3,000	-	-	9,000	-	-	12,000
Out of State Travel	7,000	-	-	21,000	-	-	28,000
Office Expenses	13,000	-	-	39,000	-	-	52,000
Professional Services	64,000	-	-	192,000	-	-	256,000
Fuels and Utilities	27,000	-	-	81,000	-	-	108,000
Facilities Maintenance	22,000	-	-	66,000	-	-	88,000
Food and Kitchen Supplies	76,000	-	-	228,000	-	-	304,000
Medical Services and Supplies	7,000	-	-	21,000	-	-	28,000
Agency Program Related S and S	244,000	-	-	-	-	-	244,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 401 - Youth Challenge Program Expansion Ph 2**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	37,000	-	-	111,000	-	-	148,000
<b>Total Services &amp; Supplies</b>	<b>\$500,000</b>	<b>-</b>	<b>-</b>	<b>\$768,000</b>	<b>-</b>	<b>-</b>	<b>\$1,268,000</b>
<b>Total Expenditures</b>							
Total Expenditures	500,000	-	305,185	1,683,492	-	-	2,488,677
<b>Total Expenditures</b>	<b>\$500,000</b>	<b>-</b>	<b>\$305,185</b>	<b>\$1,683,492</b>	<b>-</b>	<b>-</b>	<b>\$2,488,677</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(305,185)	-	-	-	(305,185)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$305,185)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$305,185)</b>
<b>Total Positions</b>							
Total Positions							14
<b>Total Positions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14</b>
<b>Total FTE</b>							
Total FTE							8.82
<b>Total FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8.82</b>



PACKAGE: 401 - Youth Challenge Program Expans

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0019001	AU	C6752	AP GROUP LIFE COORDINATOR 3	1	.63	15.00	02	3,736.00		14,010 8,967	42,030 26,894		56,040 35,861
0019002	AU	C6751	AP GROUP LIFE COORDINATOR 2	1	.63	15.00	02	3,403.00		12,761 8,659	38,284 25,972		51,045 34,631
0019003	AU	C6751	AP GROUP LIFE COORDINATOR 2	1	.63	15.00	02	3,403.00		12,761 8,659	38,284 25,972		51,045 34,631
0019004	AU	C6751	AP GROUP LIFE COORDINATOR 2	1	.63	15.00	02	3,403.00		12,761 8,659	38,284 25,972		51,045 34,631
0019005	AU	C6751	AP GROUP LIFE COORDINATOR 2	1	.63	15.00	02	3,403.00		12,761 8,659	38,284 25,972		51,045 34,631
0019006	AU	C6751	AP GROUP LIFE COORDINATOR 2	1	.63	15.00	02	3,403.00		12,761 8,659	38,284 25,972		51,045 34,631
0019007	AU	C6751	AP GROUP LIFE COORDINATOR 2	1	.63	15.00	02	3,403.00		12,761 8,659	38,284 25,972		51,045 34,631
0019008	AU	C6751	AP GROUP LIFE COORDINATOR 2	1	.63	15.00	02	3,403.00		12,761 8,659	38,284 25,972		51,045 34,631
0019009	AU	C6751	AP GROUP LIFE COORDINATOR 2	1	.63	15.00	02	3,403.00		12,761 8,659	38,284 25,972		51,045 34,631
0019010	AU	C6751	AP GROUP LIFE COORDINATOR 2	1	.63	15.00	02	3,403.00		12,761 8,659	38,284 25,972		51,045 34,631
0019011	MMS	X6754	AP GROUP LIFE SUPERVISOR	1	.63	15.00	02	4,443.00		16,661 9,620	49,984 28,852		66,645 38,472
0019012	AU	C0107	AP ADMINISTRATIVE SPECIALIST 1	1	.63	15.00	02	3,000.00		11,250 8,287	33,750 24,857		45,000 33,144
0019013	AU	C9116	AP COOK 1	1	.63	15.00	04	2,764.00		10,365 8,069	31,095 24,203		41,460 32,272

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0019014	AU	C0860	AP PROGRAM ANALYST 1	1	.63	15.00	02	3,917.00		14,689 9,134	44,066 27,396		58,755 36,530
0099038	AU	C0435	AP PROCUREMENT AND CONTRACT ASST	1-	1.00-	24.00-	05	3,736.00		22,416- 14,345-	67,248- 43,033-		89,664- 57,378-
0099038	AU	C0436	AP PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	02	3,917.00		23,502 14,612	70,506 43,836		94,008 58,448
TOTAL PICS SALARY										182,910	548,739		731,649
TOTAL PICS OPE										122,275	366,753		489,028
TOTAL PICS PERSONAL SERVICES =				14	8.82	210.00				305,185	915,492		1,220,677

# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
COMMUNITY SUPPORT PROGRAM  
POLICY PACKAGE 402  
STARBASE POSITION  
PRIORITY 10

1. **Purpose**— This Policy Package requests one permanent position for the STARBASE Program. STARBASE Oregon began in 1993 when Congress allocated funds for seven Department of Defense STARBASE Academies. It has since grown to 56 sites in 40 states. STARBASE is a Science Technology Engineering and Math (STEM) education program for underrepresented 5<sup>th</sup> graders that provides 25 hours of stimulating hands-on, minds-on instruction. The technology-rich military environment affords the student the opportunity to experience a first-hand “real world” application of STEM skills and provides the underlying foundation for STARBASE. STARBASE Oregon will serve approximately 2,600 youth in Federal Fiscal Year 2018. It is funded with 100% federal funds through a cooperative agreement with the National Guard Bureau. The Oregon program has been recognized as one of the best in the country.

Oregon Public Schools are required to teach to Common Core standards (Language Arts and Math) in order to maintain school funding. The result has been an absence of Science, Technology and Engineering curriculum in the elementary public schools. This has been a significant handicap for 5<sup>th</sup> grade students as they are required to take a State Science test. The impact is even more significant for Title I (underrepresented) students who do not have access to after school Science programs. The science education gap further feeds the already high demand in Oregon for the STARBASE Academies.

There are two Oregon Academies: STARBASE Kingsley and STARBASE Portland.

1. STARBASE Kingsley in Klamath Falls, in a predominantly rural area, boasts the distinction of serving every 5<sup>th</sup> grade student in the Klamath basin. In Federal Fiscal Year 2018, the program will accommodate 29 classes for a total of roughly 950 students. Five positions are located at the Portland site; three Training and Development Specialist 1 positions, one Teaching Assistant and the program’s Deputy Director.
2. STARBASE Portland is located in a densely populated metropolitan area and serves approximately one-third (1/3) of the qualifying (underrepresented) fifth grade students in the area. In Federal Fiscal Year 2018, the program will accommodate 58 classes for a total of roughly 1,650 students. Current staffing at the Portland site includes the program Director and six Training and Development Specialist 1 positions. The program is working with leadership at the Portland Air National Guard Base to add a third classroom at the base.

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Agency Request       Governor’s Budget       Legislatively Adopted

2019-2021

107BF02

# BUDGET NARRATIVE

**Expansion plans:** STARBASE Oregon is planning to expand to a third site at Camp Rilea, a training site on the northwest coast near Warrenton, Oregon. OMD is interested in purchasing a vacant private school building adjacent to the camp that could become the next STARBASE site. If the purchase does not occur, there are buildings currently on base that could also serve as a STARBASE location. The program will move two vacant training positions from the Portland site to Rilea and request one additional Training and Development Specialist 1 position in this policy package to backfill one of the Portland positions. The program estimates it could serve approximately 840 students per year in the Astoria-Seaside area.

Position	Title	Classification	Location	Type	Impact		
					GF	OF	FF
0019040	Training and Development Specialist 1	C1338	Portland	Establish			\$152,456
				Services and Supplies			10,000
				Total Policy Package 402			\$162,456

2. **How Achieved** – The establishment of one additional teaching position at STARBASE will enable the expansion of the program to a third site, furthering crucial STEM education in Oregon.
3. **Staffing Impact** – Establish 1 position - 1.00 FTE.
4. **Quantifying Results** – Pre- and post- testing of STARBASE participants shows substantial improvement in the students’ understanding, interest and ability with Science, Technology, Engineering and Math. Furthermore, Oregon schools have reported that they have noticed a substantial increase in 5<sup>th</sup> graders who have either met or exceeded the standard on the State Science assessment after attending STARBASE Oregon.
5. **Revenue Source** – \$162,456 Federal Funds.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 402 - STARBASE Position**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	162,456	-	-	162,456
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$162,456</b>	<b>-</b>	<b>-</b>	<b>\$162,456</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	94,008	-	-	94,008
Empl. Rel. Bd. Assessments	-	-	-	61	-	-	61
Public Employees' Retire Cont	-	-	-	15,953	-	-	15,953
Social Security Taxes	-	-	-	7,192	-	-	7,192
Worker's Comp. Assess. (WCD)	-	-	-	58	-	-	58
Flexible Benefits	-	-	-	35,184	-	-	35,184
<b>Total Personal Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$152,456</b>	<b>-</b>	<b>-</b>	<b>\$152,456</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	3,000	-	-	3,000
Employee Training	-	-	-	3,000	-	-	3,000
Office Expenses	-	-	-	1,000	-	-	1,000
IT Expendable Property	-	-	-	3,000	-	-	3,000
<b>Total Services &amp; Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$10,000</b>	<b>-</b>	<b>-</b>	<b>\$10,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	162,456	-	-	162,456
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$162,456</b>	<b>-</b>	<b>-</b>	<b>\$162,456</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 402 - STARBASE Position**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0019040	AU	C1338	AP TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,917.00			94,008		94,008
											58,448		58,448
TOTAL PICS SALARY											94,008		94,008
TOTAL PICS OPE											58,448		58,448
TOTAL PICS PERSONAL SERVICES =				1	1.00	24.00					152,456		152,456

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - COMMUNITY SUPPORT (004)**

Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
Charges for Services (ADM Revenue)	Oth	0410	2,152,453	2,132,680	2,213,401	2,973,208		
Charges for Services (Wildfire Rev from ODF)	Oth	0410	2,435,125	-	5,442,829	-		
Other Revenues	Oth	0975	7,277	8,000	8,000	8,000		
Transfer In Other	Oth	1050	-	22,215	22,215	0		
Transfer from Education, Dept of	Oth	1581	452,914	413,798	413,798	582,141		
Transfer Out - Intrafund	Oth	2010	(83,519)	-	-	-		
Transfers-Centralized Personnel Plan	Oth	2020	(23,819)	(29,197)	(29,197)	(47,033)		
Subtotal - Other Funds			4,940,431	2,547,496	8,071,046	3,516,316	-	-
Federal/State Agreements:								
Youth Programs	Fed	0995	9,441,282	11,097,516	11,424,618	14,993,419		
Transfer Out - Intrafund	Fed	2010	(76)	-	-	-		
Transfers-Centralized Personnel Plan	Fed	2020	(107,341)	(136,981)	(136,981)	(208,338)		
Subtotal - Federal Funds			9,333,865	10,960,535	11,287,637	14,785,081	-	-
Total - Other Funds and Federal Funds			14,274,296	13,508,031	19,358,683	18,301,397	-	-

Agency Request

Governor's Budget

Legislatively Adopted



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2019-21 Biennium**

**Agency Number: 24800**

**Cross Reference Number: 24800-004-00-00-00000**

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Charges for Services	4,587,578	2,132,680	7,656,230	2,973,208	-	-
Other Revenues	7,277	8,000	8,000	8,000	-	-
Transfer In Other	-	22,215	22,215	-	-	-
Tsfr From Education, Dept of	452,914	413,798	413,798	582,141	-	-
Transfer Out - Intrafund	(83,519)	-	-	-	-	-
Transfer Out - Indirect Cost	(23,819)	(29,197)	(29,197)	(47,033)	-	-
<b>Total Other Funds</b>	<b>\$4,940,431</b>	<b>\$2,547,496</b>	<b>\$8,071,046</b>	<b>\$3,516,316</b>	-	-
<b>Federal Funds</b>						
Federal Funds	9,441,282	11,097,516	11,424,618	14,993,419	-	-
Transfer Out - Intrafund	(76)	-	-	-	-	-
Transfer Out - Indirect Cost	(107,341)	(136,981)	(136,981)	(208,338)	-	-
<b>Total Federal Funds</b>	<b>\$9,333,865</b>	<b>\$10,960,535</b>	<b>\$11,287,637</b>	<b>\$14,785,081</b>	-	-

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT DEBT SERVICE PROGRAM

The Debt Service Program provides funding to make payments on principal, interest and financing costs for Certificates of Participation (COP) and Article XI-Q general obligation bond debt used to construct and upgrade Army National Guard facilities, and for acquisition of land and facilities

Certificates of Participation were instrumental in constructing new Army National Guard facilities throughout Oregon. Facilities built with COP funding include the LaGrande Armory, the Salem Anderson Readiness Center, the Baker City Readiness Center, the Salem Flight Operations Facility, the Lane County Armed Forces Reserve Center, the Ontario Readiness Center and the Camp Withycombe Armed Forces Reserve Center.

In November 2010, Oregon voters authorized Article XI-Q bonds in the Oregon Constitution for capital projects, and these less-expensive instruments replaced COPs for new capital project debt issued after 2010. In the 2017-19 biennium, XI-Q bond financing is being used to seismically retrofit the Newport and Coos Bay armories as well as the Salem Anderson Readiness Center. Q-bonds are also funding a remodel of the Grants Pass Armory.

State funding such as XI-Q bonds is required to match federal funds provided by the National Guard Bureau with regards to Major Construction Projects. The required percentage of state match varies depending on the type of facility being constructed. Also, there are certain items that are not allowable federal costs (e.g. land). The agency has a Capital Construction Other Fund cash account that is funded with proceeds from sales of property and interest, but it is insufficient to fund the entire state share of most of the major construction projects, especially the larger projects. Therefore, the agency has come to rely on bond funding.

### Expected Results of the 2019-2021 Budget:

The Debt Service Program will continue to make required principal and interest payments on outstanding COP and bond debt on capital projects. New debt service for XI-Q bond funding requested in the 2019-2021 budget is requested in Policy Package 480.

### Revenue Sources:

General Fund is used for all debt service except for the 2011-O and 2014-A Article XI-Q bond refunding of the 2004-A COP (Baker City Readiness Center) which is being funded with Other Funds armory rental revenue.

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Agency Request       Governor's Budget       Legislatively Adopted

**2019-2021**

# BUDGET NARRATIVE

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Essential Packages:

022 – Phase-outs – (\$448,244) Other Funds limitation.

Policy Packages:

480 – New Debt Service - \$533,528 General Fund, \$303,000 Other Funds.

Proposed New Laws - None.

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT DEBT SERVICE PROGRAM ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency 2019-21 current service level requirements.
2. **How Achieved** – The following Essential Package adjusts the Debt Service Program’s base budget to reflect 2019-21 current service level requirements:  
  
022 - Phases out \$448,244 Other Funds limitation from the 2017-19 Legislatively Approved Budget for costs of issuance related to Article XI-Q bonds issued during the 2017-19 biennium. It does not pertain to new debt issued during 2019-21.
3. **Staffing Impact** – None.
4. **Quantifying Results** – Adjust base budget to reflect the agency’s 2019-21 current service level requirements.
5. **Revenue Source** –Other Funds limitation is decreased \$448,244.

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Agency Request       Governor’s Budget       Legislatively Adopted

**2019-2021**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Capital Debt Service and Related costs**  
**Cross Reference Number: 24800-087-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Obligation Bonds	-	-	(448,244)	-	-	-	(448,244)
<b>Total Revenues</b>	-	-	<b>(\$448,244)</b>	-	-	-	<b>(\$448,244)</b>
<b>Services &amp; Supplies</b>							
Other COP Costs	-	-	(448,244)	-	-	-	(448,244)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$448,244)</b>	-	-	-	<b>(\$448,244)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(448,244)	-	-	-	(448,244)
<b>Total Expenditures</b>	-	-	<b>(\$448,244)</b>	-	-	-	<b>(\$448,244)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
DEBT SERVICE PROGRAM  
POLICY PACKAGE 480  
NEW DEBT SERVICE  
PRIORITY 21

**1. Purpose**– This Policy Package requests \$533,528 General Fund for new debt service for Article XI-Q bonds that will fund three Major Construction projects. It also requests \$303,000 Other Funds limitation to pay issuance costs on the XI-Q bonds. Limitation for the three construction projects is requested in Policy Packages 490, 491 and 492. The projects incurring debt service costs are shown below.

Description	Type of project	Project Amount	General Fund Debt Service	Other Funds Issuance Costs
Salem Owen Summers and Anderson Readiness Center ASLEP	Service Life Extension	\$5,800,000	\$533,528	\$110,000
Emergency Enhancements: Salem and Pendleton Army Aviation Support Facilities	Addition/Alteration (payments begin 2021-23)	\$9,852,000	\$0	\$133,000
Jackson Armory ASLEP	Service Life Extension (payments begin 2021-23)	\$4,275,000	\$0	\$60,000
Total bonds		\$19,927,000		\$303,000
Total requested new Debt Service 2019-21			\$533,528	\$303,000

Note that two of the projects (Emergency Enhancements at the Salem and Pendleton AASFs and the Jackson Armory Service Life Extension Project) would have bond sales in the spring of 2021, with debt service expenditures beginning in the following biennium (2021-23). Bonds for the Salem Owen Summers and Anderson Readiness Center Service Life Extension Project would be sold in the spring of 2020.

**2. How Achieved** –General Fund will be used to pay debt service on new XI-Q bonds for four construction projects. Proceeds from the XI-Q bonds will fund the issuance costs related to the bond issuance.

**3. Staffing Impact** – None.

**4. Quantifying Results** – This policy package will be measured by Key Performance Measure #2-Armory Condition.

**5. Revenue Source** - \$533,528 General Fund, \$303,000 Other Funds (Article XI-Q bonds).

Agency Request       Governor’s Budget       Legislatively Adopted

2019-2021

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 480 - New Debt Service**

**Cross Reference Name: Capital Debt Service and Related costs**  
**Cross Reference Number: 24800-087-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	533,528	-	-	-	-	-	533,528
General Fund Obligation Bonds	-	-	303,000	-	-	-	303,000
<b>Total Revenues</b>	<b>\$533,528</b>	-	<b>\$303,000</b>	-	-	-	<b>\$836,528</b>
<b>Services &amp; Supplies</b>							
Other COP Costs	-	-	303,000	-	-	-	303,000
<b>Total Services &amp; Supplies</b>	-	-	<b>\$303,000</b>	-	-	-	<b>\$303,000</b>
<b>Debt Service</b>							
Principal - Bonds	300,000	-	-	-	-	-	300,000
Interest - Bonds	233,528	-	-	-	-	-	233,528
<b>Total Debt Service</b>	<b>\$533,528</b>	-	-	-	-	-	<b>\$533,528</b>
<b>Total Expenditures</b>							
Total Expenditures	533,528	-	303,000	-	-	-	836,528
<b>Total Expenditures</b>	<b>\$533,528</b>	-	<b>\$303,000</b>	-	-	-	<b>\$836,528</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - DEBT SERVICE & RELATED COSTS (087)**

Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
General Fund Obligation Bonds	Oth	0555	-	448,244	448,244	303,000		
Interest Income	Oth	0605	-	-	-	-		
Transfers - Intrafund	Oth	1010	111,320	102,546	102,546	100,050		
Transfer In - Other	Oth	1050	17,217	-	-			
Total - Other Funds			128,537	550,790	550,790	403,050	-	-

Refunding Bonds	Oth-NL	0575	60,623	-	-	-		
Transfers - Intrafund	Oth-NL	1010	-	-	-	-		
Total - Nonlimited Other Funds			60,623	-	-	-	-	-

Agency Request

Governor's Budget

Legislatively Adopted



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Military Dept, Oregon  
2019-21 Biennium

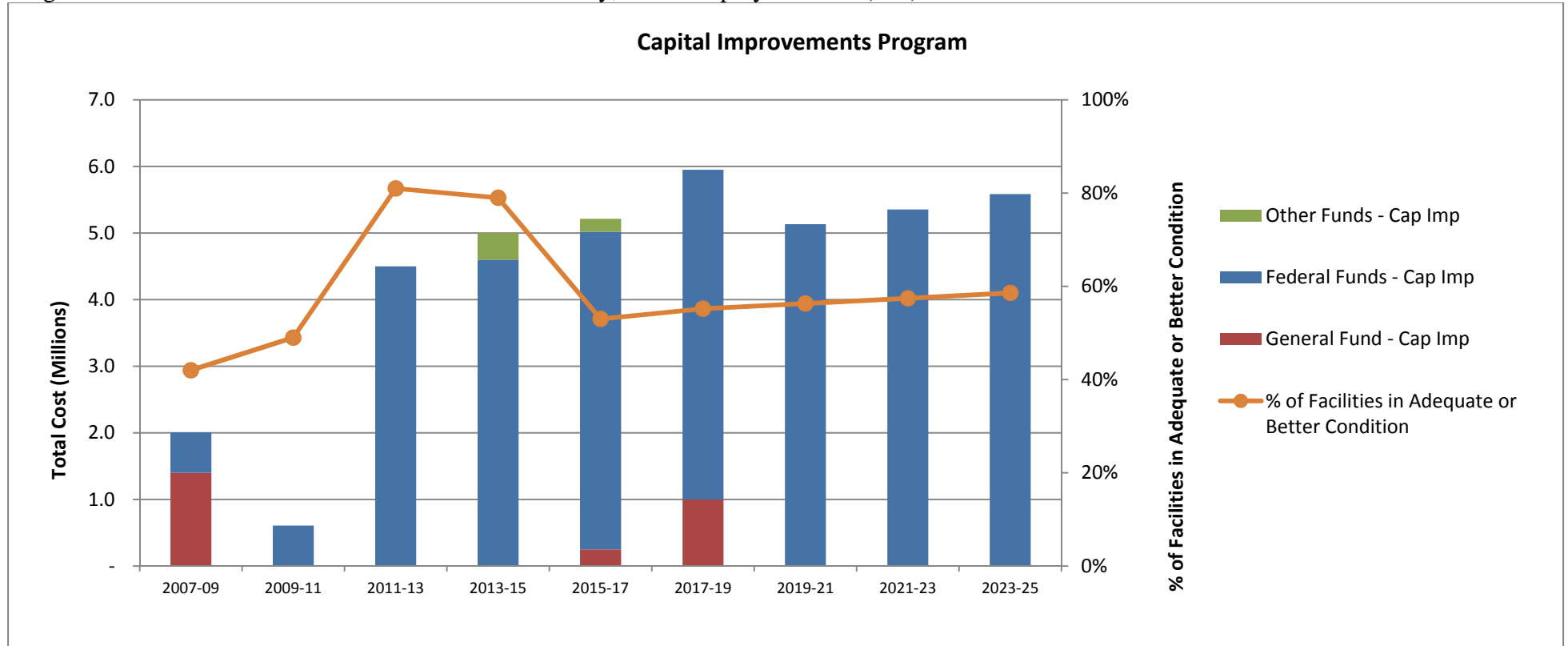
Agency Number: 24800

Cross Reference Number: 24800-087-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
General Fund Obligation Bonds	-	448,244	448,244	303,000	-	-
Transfer In - Intrafund	111,320	102,546	102,546	100,050	-	-
Transfer In Other	17,217	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$128,537</b>	<b>\$550,790</b>	<b>\$550,790</b>	<b>\$403,050</b>	-	-
<b>Nonlimited Other Funds</b>						
Refunding Bonds	60,623	-	-	-	-	-
<b>Total Nonlimited Other Funds</b>	<b>\$60,623</b>	-	-	-	-	-

# Oregon Military Department – Capital Improvements Program – Executive Summary

Primary Long Term Focus Area: Healthy and Safe Communities  
 Secondary Long Term Focus Area: A Thriving Statewide Economy  
 Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



## Program Overview

The Capital Improvements Program works to meet the critical requirements for housing units of the Oregon Army National Guard. The primary difference between the Capital Improvement Program (CIP) and the Capital Construction Program is the CIP performs projects with a total cost of less than \$1 million.

Agency Request       Governor’s Budget       Legislatively Adopted

**2019-2021**

**Program Funding Request**

The Agency Request Budget (ARB) for the Capital Improvement Program within the Oregon Military Department is \$5,133,694 Federal Funds.

The primary purpose of this budget is to improve the overall condition of our facilities. The success of these projects will be reflected in future issuances of the Installation Status Report which identifies the adequacy of our facilities. The implications of having substandard facilities are severe, and would have a direct impact on the Governor’s focus area of “Safer, Healthier Communities.” This is due to the role Military Department facilities serve in response to natural and human made disasters, as well as the response role conducted by National Guard soldiers. If existing facilities are substandard they cannot effectively be used by local communities. Additionally, the National Guard Bureau (NGB) may determine the facilities cannot support the assigned unit which may cause NGB to remove the unit from the state.

There is also an economic impact associated with this budget request, resulting in a secondary link to the Governor’s focus area of “A Thriving Oregon Economy.” Capital Improvement projects bring high wage jobs into the state, as well as increased local investment through the purchase of goods and services. In addition, the potential loss of units due to inadequate facilities would result in reduced personal income tax collected as well as the investment made by units in the local economy.

**Program Description**

The Capital Improvement Program’s primary responsibility is to perform critical deferred maintenance projects across 4.4 million square feet of facility space. Typical capital improvement projects are key facility roof, structural, HVAC system, and building envelope (i.e. window and door replacement) projects. These deferred maintenance projects directly affect the operational readiness of Oregon National Guard facilities used for soldier and airmen training. Increasing levels of deferred maintenance also impact our tenants. Our statewide facilities serve a large tenant population made up of employees, students, BLM, State Police, USDF, OR Department of Veterans Affairs, the Coast Guard and many others. The majority of these tenants utilize our facilities on a daily basis, thereby requiring our staff presence daily. National Guard facilities also function as rental facilities for the general public. Due to this heavy use, providing regular maintenance as well as reducing deferred maintenance is a top priority for the Capital Improvement Programs.

To successfully mitigate issues associated with deferred maintenance, the Capital Improvement Program relies on partnerships. Many of these partnerships are the same as those the Operations Program relies on for success. We have partnered with Treasure Valley Community College, home to the Ontario Armory, and Columbia Gorge Community College, which provided land and funding for classroom space at the new Fort Dalles Readiness Center. The Dalles Armory was constructed at the Columbia Gorge Community College providing a new partnership. We also partnered with the Marine Corps Reserve, US Naval Reserve, US Bureau of Land Management and the US Forest Service in the operation of our Springfield Armed Forces Reserve Center. The Anderson Readiness Center located in Salem houses OEM, ODOT and the State Police. OMD, ODOT and State

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Agency Request       Governor’s Budget       Legislatively Adopted

**2019-2021**

Police have 24 hour operations in this facility. These are but a few of the many partners who provide critical funding to help finance regular maintenance at some of our facilities.

For facilities which do not benefit from partnerships, the levels of deferred maintenance continue to increase due to the rising cost of regular maintenance. Current reports show the statewide deferred maintenance backlog at \$135.1 million. The issue of split funding and limited General Fund resources will impact the effectiveness of the Capital Improvement Program to reduce this figure.

The Capital Improvement Program has evaluated contracting for variety of services including maintenance. The results of this inquiry have found contracting with vendors to be more expensive and less responsive.

**Program Justification and Link to Long Term Outcomes**

The mission of the Oregon National Guard is to provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency. “*Always Ready, Always There*” is our creed, and this creed directly supports the Governor’s focus area of “Healthy and Safe Communities.” The Capital Improvement Program is a support program which allows the Oregon National Guard to be ready to support local and national missions.

Deferred maintenance of critical facilities is the driving force behind the Capital Improvement Program. Oregon National Guard facilities act as centralized points for the support of communities during a disaster. Our facilities can be utilized as Emergency Coordination Centers, food and supply distribution centers, a gathering place for displaced citizens, as well as the launch sites for National Guard support. The majority of our facilities are funded with a matching requirement, so the burden for maintaining these facilities is shared by both the state and federal government. This is an important point to realize as it directly affects our ability to successfully leverage critical federal resources.

In addition to the role as a Safety organization, the Oregon Military Department acts as an economic stimulator due to federal funding. The over 8,100 Citizen Soldiers bring valuable Personal Income Tax revenue into the state. By successfully dealing with critical deferred maintenance issues the Capital Improvement Program is mitigating the risk of losing National Guard Units. The risk of the National Guard Bureau removing National Guard units from Oregon is very real if sufficient facilities are not available. It is essential to the citizens of the State of Oregon that this never happens, as the National Guard is the primary resource for the state’s response to both human made and natural disasters, and brings millions of federal dollars into Oregon communities.

Deferred maintenance projects are performed by contractors, providing jobs and stimulating Oregon’s economy. The Capital Improvements program has a secondary link to the focus area of “A Thriving Statewide Economy.”

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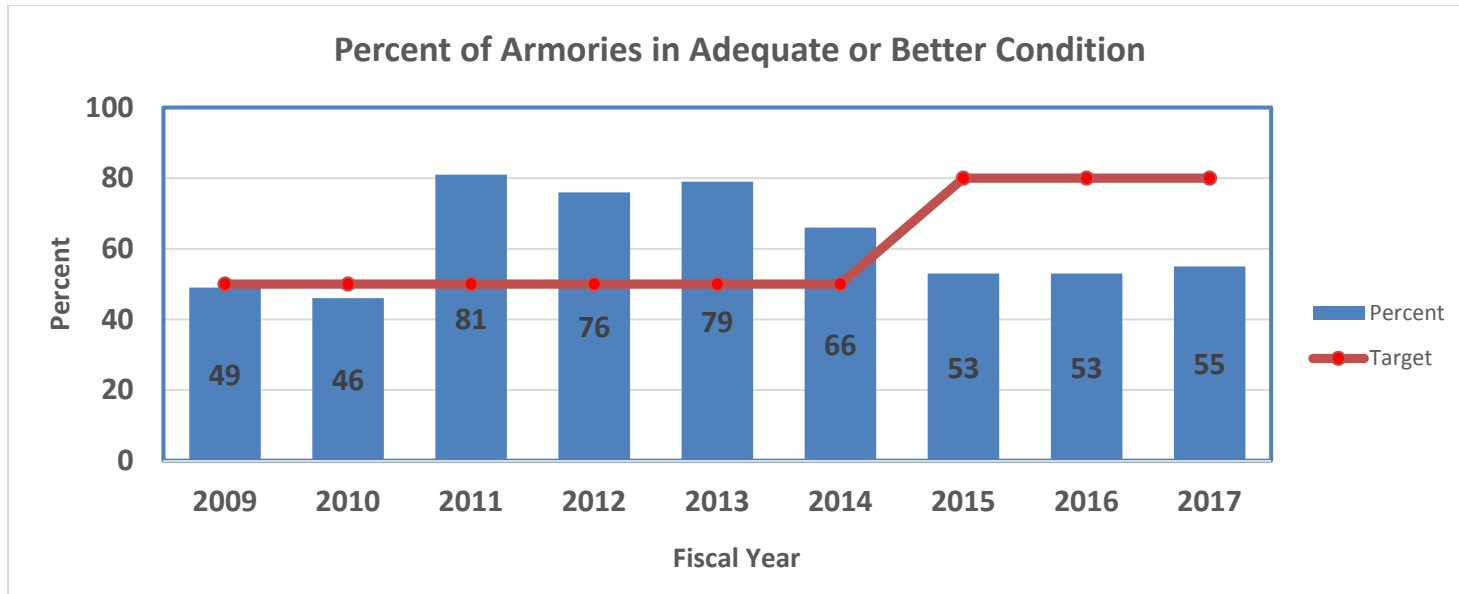
Agency Request       Governor’s Budget       Legislatively Adopted

**2019-2021**

**Program Performance**

The primary performance tool of the Capital Improvement Program is the Installation Status Report (ISR). The ISR applies Army standards and categorizes the readiness of our facilities as being unsatisfactory, adequate or better. The 2017 ISR Facility Condition Index (FCI) results for Oregon’s armories are as follows: 36.8% of the total facilities infrastructure in full compliance with Army standards and in overall good condition, 18.4% do not fully meet Army standards and are in overall adequate condition. These two metrics combined equals 55.2% for armories classified as adequate or better condition. The following metrics pertain to facilities classified as unsatisfactory: 31.6% do not meet Army standard and are in overall poor condition, and 13.2% are in overall very poor condition. These metrics inform OMD’s Annual Performance Progress Report (APPR) Key Performance Measure #2 – Armory Condition). These percentages will be reported in the 2018 APPR which has not yet been prepared.

2016 ISR ratings included in the 2017 APPR are as follows: 52.6% of total facilities infrastructure was classified as adequate or better condition, 34.2% in overall poor condition, and 13.2% are in overall very poor condition. Another metric utilized by the Operations Program is percent of available armory time rented. During Fiscal Year 2016 approximately 20.2% of available armory time was rented. Available armory rental metrics are reported within the APPR and also submitted to Department of Administrative Services Chief Financial Office and Legislative Fiscal Office.



**Enabling Legislation/Program Authorization**

The National Guard is authorized by the US Constitution Article I, Section 8 Clauses 15 and 16. The Oregon National Guard is authorized by Article X of the Oregon Constitution. The Operations Program is authorized by ORS Chapters 396, 398 and 399. Further Federal Authorization is provided by National Guard Regulation 5-1.

**Funding Streams**

The program is currently funded mainly with Federal Funds. One-time General Fund of \$1.0 million was approved by the Legislature in the 2017-19 biennium for the Oregon Military Museum. The Federal Funds carry a match requirement of zero to 50 percent and come primarily from the National Guard Bureau. All Federal Funds are dedicated and subject to sequestration.

**Significant Proposed Program Changes from 2017-19**

The proposed budget for the Capital Improvement Program maintains the Current Service Level budget. The program is working to improve how it does business. This includes identifying the most critical facilities in need of refurbishment or replacement, as well continually aiming to maximize federal investment while minimizing state costs.

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT CAPITAL IMPROVEMENTS PROGRAM

The Oregon Military Department has identified capital improvement projects for the 2019-21 biennium critical to the requirements for housing Army National Guard units and fulfilling the agency's mission. The department does not receive sufficient Armory Program General Fund to adequately maintain armories and associated facilities. Since the 1991-83 biennia it has only been in the 2007-09 Legislatively Adopted Budget that the Oregon Military Department received funding directed to address the ever increasing amount of deferred maintenance projects. This \$1.4M allowed the department to leverage federal funds to complete a number of projects.

The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at \$150 million. This includes approximately \$75 million in seismic upgrades, and \$8 million in lead and asbestos removal. The current estimation is a combination of internal facility condition assessments and assessments from the DAS contractor. By the end of the year the agency will have a much clearer and highly defined listing of deferred maintenance and other facility needs. Reduction of this backlog has been the result of replacing armories through new construction and completion of Armory Service Life Extension (ASLEP) remodel projects. Current service level budgets, inflation, increases in fees and code related mandatory expenses, as well as an additional 1.3 million square feet of building space all indicate that the Army National Guard Facilities Operations Program cannot adequately maintain the current inventory of facilities. Continuing to "thin the soup" and lessen the amount of facility maintenance and repair being accomplished leads to a predictable increase in the deferred maintenance liability each biennia. The funded ASLEP projects in combination with federal project funds eliminate the backlog for specific facilities, leaving the majority of facilities unimproved.

The program conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, entitled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2017 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 5.3% is in compliance with Army standards and in overall good condition, 81.6% do not meet Army standard and are in overall poor condition, and 13.2% are in overall very poor condition. This represents overall decline of approximately 32% from previous ratings due to infrastructure failures, new Army standards, and the lead contamination remaining at some of our facilities from the indoor firing ranges. Lead cleanup projects are programed and underway, but not all are anticipated to be completed until sometime in 2019. OMD is also working with the Department of Administrative Services (DAS) for contracted facility cost assessments, which will be loaded into two separate database systems, Iplan and BUILDER. These systems will become the agency's databases of record for reporting to DAS, the Oregon Legislature and National Guard Bureau for information on facility needs. Together these systems will provide a clearer picture of our deferred maintenance backlog and forecast future requirements.

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Agency Request       Governor's Budget       Legislatively Adopted  
**2019-2021**

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# BUDGET NARRATIVE

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## Expected results for 2019-21:

The capital improvement program expects to have results that are measured by two Key Performance Measures: #2- Armory conditions and #3 Revenue Generation.

## Revenue Sources:

Federal Funds are used for capital improvement projects. Occasionally the Legislature has approved General Fund for specific projects, and Other Funds donations in the past few years have supported construction of the Military Museum at Camp Withycombe.

## Essential Packages:

022 – Phase-Outs – (\$1,000,000) General Fund.

031 - Inflation on Services and Supplies, adjustments for State Government Service charges – \$187,133 Federal Funds.

Policy Packages: None

Proposed New Laws: None.



# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT CAPITAL IMPROVEMENTS PROGRAM ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency 2019-21 current service level requirements.
2. **How Achieved** – The following Essential Packages adjust the Capital Improvements base budget to reflect 2019-21 current service level requirements:  
  
022 - Phases out \$1,000,000 General Fund to complete construction of the Oregon Military Museum at Camp Withycombe that was approved in Policy Package 811 in the 2017-19 Legislatively Adopted Budget. This was one-time funding.  
  
031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2019-21 changes. The package increases Federal Funds \$187,133.
3. **Staffing Impact** – None.
4. **Quantifying Results** – Adjust base budget to reflect the agency’s 2019-21 current service level requirements.
5. **Revenue Source** – General Fund is reduced (\$1,000,000), and Federal Funds limitation is increased \$187,133.

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Capital Improvements**  
**Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(1,000,000)	-	-	-	-	-	(1,000,000)
<b>Total Revenues</b>	<b>(\$1,000,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$1,000,000)</b>
<b>Capital Outlay</b>							
Building Structures	(500,000)	-	-	-	-	-	(500,000)
Equipment - Part of Building	(500,000)	-	-	-	-	-	(500,000)
<b>Total Capital Outlay</b>	<b>(\$1,000,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$1,000,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	(1,000,000)	-	-	-	-	-	(1,000,000)
<b>Total Expenditures</b>	<b>(\$1,000,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$1,000,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Capital Improvements**  
**Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	187,133	-	-	187,133
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$187,133</b>	<b>-</b>	<b>-</b>	<b>\$187,133</b>
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	-	(806)	-	-	(806)
Other Services and Supplies	-	-	-	1	-	-	1
<b>Total Services &amp; Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$805)</b>	<b>-</b>	<b>-</b>	<b>(\$805)</b>
<b>Capital Outlay</b>							
Land Improvements	-	-	-	14,588	-	-	14,588
Building Structures	-	-	-	155,519	-	-	155,519
Equipment - Part of Building	-	-	-	11,347	-	-	11,347
Other Capital Outlay	-	-	-	6,484	-	-	6,484
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$187,938</b>	<b>-</b>	<b>-</b>	<b>\$187,938</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	187,133	-	-	187,133
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$187,133</b>	<b>-</b>	<b>-</b>	<b>\$187,133</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - CAPITAL IMPROVEMENTS PROGRAM (088)**

Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
Donations (Military Museum)	Oth	0905	194,377	-	-	-		
Transfers - Intrafund	Oth	1010	-	-	-	-		
Total - Other Funds			194,377	-	-	-	-	-
Federal Funds	Fed	0995	2,265,053	4,946,561	4,946,561	5,133,694		
Total - Federal Funds			2,265,053	4,946,561	4,946,561	5,133,694	-	-
Total - Other Funds and Federal Funds			2,459,430	4,946,561	4,946,561	5,133,694	-	-

Agency Request

Governor's Budget

Legislatively Adopted

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Military Dept, Oregon  
2019-21 Biennium

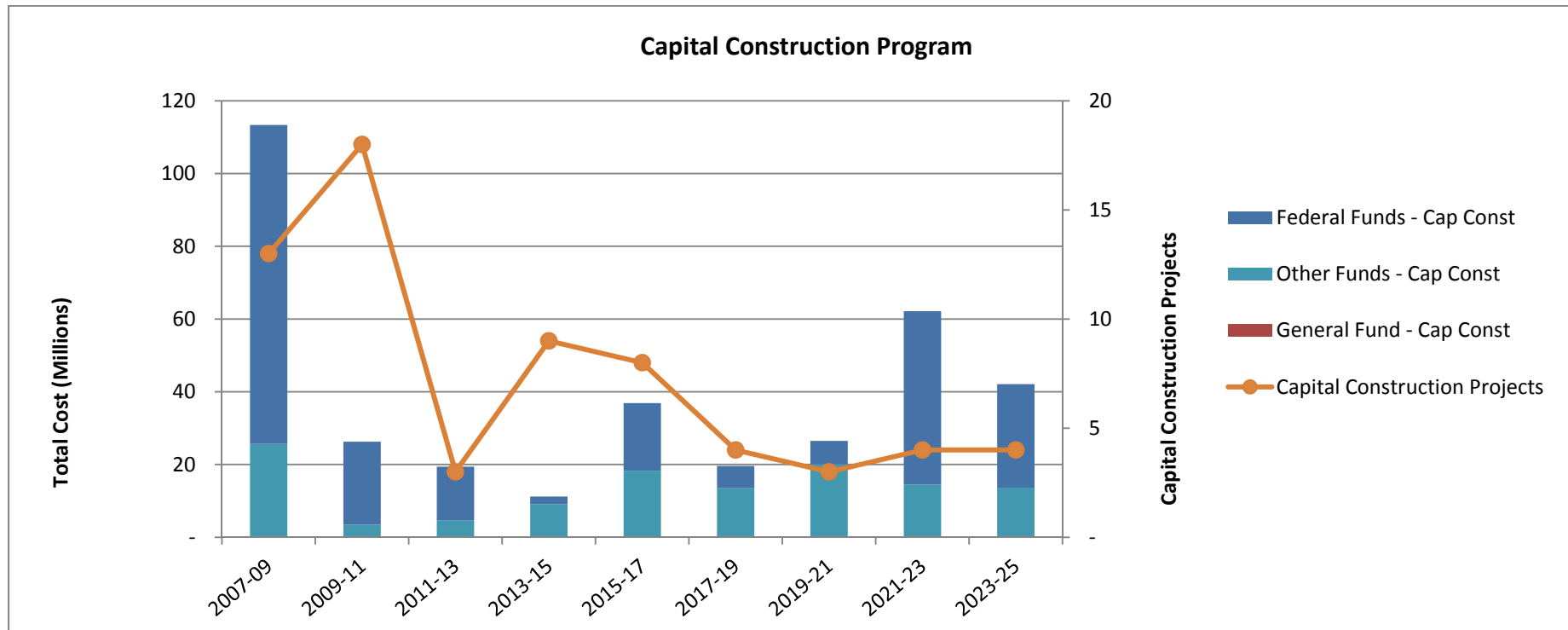
Agency Number: 24800

Cross Reference Number: 24800-088-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Donations	194,377	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$194,377</b>	-	-	-	-	-
<b>Federal Funds</b>						
Federal Funds	2,265,053	4,946,561	4,946,561	5,133,694	-	-
<b>Total Federal Funds</b>	<b>\$2,265,053</b>	<b>\$4,946,561</b>	<b>\$4,946,561</b>	<b>\$5,133,694</b>	-	-

# Oregon Military Department – Capital Construction Program – Executive Summary

Primary Long Term Focus Area: Healthy and Safe Communities  
 Secondary Long Term Focus Area: A Thriving Statewide Economy  
 Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



## Program Overview

The Capital Construction program is responsible for the planning, design, and construction of all capital construction projects of \$1 million or more for the Oregon Army National Guard. Due to the nature of Capital Construction funds the above chart only indicates approval of Capital Construction expenditure limitation. Actual expenditures may take place for up to six years.

Agency Request       Governor’s Budget       Legislatively Adopted  
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**Program Funding Request**

The Agency Request Budget (ARB) for the Capital Construction Program within the Oregon Military Department seeks Capital Construction expenditure limitation of \$19,927,000 Other Funds and \$6,200,000 Federal Funds. The source of revenue for the Other Funds expenditure request is the issuance of Article Q General Obligation Bonds. The ARB includes limitation for both design and construction to occur during the 2019-21 biennium.

The primary purpose of this requested budget is to improve the overall condition of a number of Military Department facilities. The success of these projects will be reflected in future issuances of the Installation Status Report which identifies the adequacy of our facilities. The implications of having substandard facilities are severe and directly impact on the Governor’s Safety Strategy. This is due to the role Military Department facilities serve in response to natural and human caused disasters, as well as the response role conducted by National Guard soldiers. If existing facilities are substandard they cannot effectively serve the needs of local communities. Additionally the National Guard Bureau (NGB) may determine the facilities cannot support the mission of assigned units which may cause NGB to remove units from the state.

There is also an economic impact associated with this budget request. Capital Construction projects bring high wage jobs into the state, as well as increased local investment through the purchase of goods and services. In addition the potential loss of units due to inadequate facilities would result in reduced personal income tax collected as well as the investment made by units in the local economy.

**Program Description**

The Capital Construction program addresses the agency’s most critical facility shortfalls either through replacing facilities that are no longer capable of serving the needs of the assigned units, or extending the lifespan of facilities through alterations and additions.

Similar to the Operations Program, the Capital Construction program heavily utilizes the Installation Status Report as a guide to identifying which facilities across the state need replacement or modification. Once a project has been identified, the Capital Construction program will begin the development of the Design/Build contracting vehicle. The transition to the use of a Design/Build vehicle has led to more efficient use of project resources, increased the certainty of project budgets and dramatically reduced the risk of conflict and potential litigation.

When planning capital construction projects the Capital Construction program utilizes a three pronged strategy. First, they look at the possibility of constructing an Armed Forces Reserve Center (AFRC). The value in this type of project is the agency can access federal funds for up to 90% of total design and construction costs. Second, the Capital Construction program will seek out partnerships with federal, state and local agencies to share in the functionality of our facilities. The primary building areas shared include the entrance areas, assembly halls, parking lots, restrooms, classrooms, break rooms and kitchens. The value this strategy provides is access to external funding from the partners for the construction and ongoing operating costs of the facility. This external funding is used as a portion of the matching requirements placed on the federal funds. Third, the Capital Construction

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program will attempt to identify excess real property and facilities which can be disposed of by the construction of a new facility. The proceeds from the disposal of these excess items go into our Capital Construction Other Funds Account and are used to help offset construction costs.

Since 1986 the Capital Construction program has executed 49 construction projects throughout the state bringing in combined federal support in excess of \$330 million. The Capital Construction Program has 18 projects identified on the National Guard Bureau Long-Range Construction Plan. Estimates indicate these projects will extend through 2050, bringing millions of dollars in additional federal support to Oregon.

Material and labor costs have been identified as the primary cost drivers for the program. After several years of declining costs for both these areas the industry has begun to experience mild increases in labor costs, and moderate increases in material costs. These trends are expected to continue, with most industry analysts predicting a 6-7% annual increase in labor costs, and a 5-6% annual increase in material costs for the next 3-5 years. A fundamental component of the program strategy is the pursuit and utilization of partnerships within the communities affected. These partnerships with local entities ensure the agency is relevant to the local community, improves the ability of the unit assigned to the community to conduct their missions, and leverages our facilities into community assets, providing maximum value for the invested funds.

**Program Justification and Link to Long Term Outcomes**

The Capital Construction program primarily relates to the Governor’s focus area of Healthy and Safe Communities with a secondary nexus to a Thriving Statewide Economy. Facilities constructed or enhanced by the Capital Construction program are utilized throughout the state during times of crisis. During the December 2007 Winter Storm and the January 2012 Floods the Anderson Readiness Center was fully operational and provided 24 hour support through the Emergency Coordination Center. Both the Pendleton and Salem Aviation Support Facilities play critical roles in the conduct of National Guard emergency response missions.

In addition the Capital Construction program enables the State of Oregon to address its responsibility to provide facilities that support the assigned citizen soldiers in the performance of their duties. Providing suitable facilities for the assigned units is imperative, as it enables them to train, store their equipment, and conduct their missions. Furthermore, if sufficient facilities are not available to meet the needs of the National Guard Units, the National Guard Bureau has the authority to remove those units from the state. It is essential to the citizens of the State of Oregon that this never happens, as the National Guard is the primary resource for the states response to both natural and human caused disasters, and brings millions of federal dollars into the economies of local communities.

As stated above the Capital Construction Program has been responsible for bringing hundreds of millions of dollars of federal revenue into the Oregon economy in the last 25 years. In the last ten years alone this program has spent nearly \$200 million on construction projects throughout the state. The investment made by this program also leads to the retention and development of high paid construction and consulting jobs throughout the state.

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### **Program Performance**

A primary tool utilized by the Capital Construction program to gauge program performance is the Installation Status Report (ISR). The ISR categorizes the readiness of our facilities as being unsatisfactory, adequate or better. The 2017 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 5.3% are in compliance with Army standards and in overall good condition, 81.6% do not meet Army standard and are in overall poor condition, and 13.2% are in overall very poor condition. When we compared the FCI from ISR with the FCI derived from our deferred maintenance numbers using the standards in the Department of Administrative State Facilities Planning Process manual we find they mirror each other. Key Performance Measure #3, (percent of available armory time rented) is enhanced by the Capital Construction program. While the Capital Construction program is first and foremost required to construct facilities to meet certain National Guard Bureau requirements, marketability of the facilities for rental is an ancillary benefit. This benefit enhances value to the community due to the traffic associated with events held within our installations.

### **Enabling Legislation/Program Authorization**

The National Guard is authorized by the US Constitution Article I, Section 8 Clauses 15 and 16. The Capital Construction Program is a division within the Oregon Military Department authorized under Article X of the Oregon State Constitution. The program is further authorized under ORS Chapters 396 and 399. Federal Program Authority is authorized by National Guard Bureau (NGB) Military Construction Cooperative Agreements (for each federally funded project), based on the 415 series of regulations.

### **Funding Streams**

The program has historically been funded with Other Funds (29%) and Federal Funds (71%). Over the last ten years, Federal funds were provided through the Military Construction (MILCON) program. Other Funds have been sourced from the agency's Capital Construction Account or through the use of Certificates of Participation (now Article XI-Q bonds) sold by the state. The Capital Construction Account is prescribed by ORS 396-525, which requires the agency to deposit revenue generated from the sale of its real property into the account, and restricts the use of the account to the department's capital construction expenses. Both the Other Funds and Federal Funds sources of revenue are dedicated.

### **Significant Proposed Program Changes from 2017-19 biennium**

The Agency Request Budget for the Capital Construction Program is an enhancement over the program's Current Service Level budget. Statewide budget policy requires removal of Capital Construction Limitation from the base budget in the subsequent biennium. Due to this nuance there is no 2019-21 Current Service Level budget within the Capital Construction Program. The program is not shifting resources to new activities, but it is working to improve how it does business. This includes identifying the most critical facilities in need of refurbishment or replacement, as well continually try to maximize federal investment while minimizing state costs. To this end several new capital construction projects are being considered for the 2019-21 biennium. Refer to the Major Construction section of the budget document for more details on future capital construction projects.

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Agency Request

Governor's Budget

Legislatively Adopted

**2019-2021**

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT MAJOR CONSTRUCTION / ACQUISITION PROGRAM

The Oregon Military Department (OMD) through the Oregon Army National Guard has three points in its strategy for funding and reducing the cost of facility replacements. First, by emphasizing construction of Armed Forces Reserve Centers (AFRCs) wherever possible, the agency can access federal funds for approximately 90% of the design and construction costs, and at the same time, eliminate old and obsolete facilities having high maintenance costs. Accessing the federal funds requires a relatively small percentage of state matching funds. Second, the agency routinely seeks partnering opportunities with federal, state, and other agencies to share common functions of a facility, such as entrance areas, assembly halls, parking lots, restrooms, classrooms, break areas, and food service areas. This reduces the design and construction costs, and reduces the long-term operations and maintenance burden of each agency. Third, the agency is working to identify facilities and real property that are excess to the agency. These facilities and properties will be disposed and the funds generated from their disposal will be added to OMD's Major Construction Other Funds Account. This account is limited by statute solely for Military Major Construction expenditures.

The agency conducts an extensive annual analysis of all Oregon Army National Guard facilities. This analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of limited resources for facilities. The 2017 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 5.3% is in compliance with Army standards and in overall good condition, 81.6% do not meet Army standard and are in overall poor condition, and 13.2% are in overall very poor condition. When we compared the FCI from ISR with the FCI derived from our deferred maintenance numbers using the standards in the Department of Administrative State Facilities Planning Process manual we find they mirror each other.

Due to a decline in state and federal operations and maintenance resources, the OMD is vigorously pursuing replacement and consolidation of facilities, primarily through the use of Federal Military Construction Funds. Facility replacement is based on the following criteria: 1) Mission requirements and equipment changes; 2) Age and serviceability of existing facilities; 3) Demographics of localities, community acceptance, community sensibilities; 4) Funds availability; 5) Site availability; and 6) Joint use or partnership ventures.

The OMD has developed a long range armory renovation program, the Armory Service Life Extension Plan (ASLEP), in an effort to extend the useful life of our current facilities. In addition to the criteria used for facility replacement, OMD also considers facility resiliency and energy security goals as primary determining factors for building remodels.

The OMD's ability to generate Other Funds revenue through rental of armories is eroded statewide due to the degraded condition of many of our armories. Our ability to generate and sustain a repeat customer-base is jeopardized and has resulted in a decline of rental revenues. Armory rental funds are used to partially offset facility operation and maintenance costs. Additionally, asbestos, lead contamination, and non-compliance with the Americans with Disabilities Act create a property management risk. The foundation for effectively training and sustaining soldiers is providing adequate facilities. The declining condition of our armory infrastructure has a direct and negative impact on recruiting, training, and retaining Oregon National Guard soldiers.

# BUDGET NARRATIVE

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The OMD facilities must be capable of supporting local communities during floods, storms, fires, and other emergencies. The requested funding will allow these facilities to continue to be used during emergencies and also by Oregon's communities in support of local economic development activities. We have analyzed the use of our armories and determined that over 30% of the total use is by the public. These activities, such as trade shows, cultural events, and regional meetings, attract many visitors to the communities, bringing additional revenue to local businesses. Renovation of our facilities will reduce lost opportunities to earn revenue and will allow us to continue our mission of responding to local emergencies.

Since 1986 the Capital Construction program has executed 49 construction projects throughout the state bringing in combined federal support in excess of \$330 million. The ratio of federal support to state support for Capital Construction projects is 7:1. The Capital Construction Program has 18 projects identified on the National Guard Bureau Long-Range Construction Plan. Estimates indicate these projects will extend through 2050, bringing a large federal investment to Oregon with ongoing federal support.

Policy Package 490 requests \$9,852,000 in Other Funds Limitation and XI-Q Bond financing for emergency enhancements at two Army Aviation Support Facilities (AASF): the Salem AASF and the Pendleton AASF. Policy Package 491 requests \$5,800,000 Other Funds Limitation and XI-Q Bond financing and \$6,200,000 Federal Funds Limitation for a Service Life Extension Project at the Salem Owen Summers and Anderson Readiness Center facilities. Lastly, Policy Package 492 requests \$4,275,000 in Other Funds Limitation and XI-Q Bond financing for Armory Service Life Extension Projects at the Portland Jackson Armory. Refer to the individual project narratives for more detailed descriptions of each construction project.

# Major Construction/Acquisition 10-Year Plan, Lease Plans, Disposals

2019-21 Biennium

**Agency Name: Oregon Military Department**

**Proposed New Construction or Acquisition - Complete for 5 Biennia**

Biennium	Priority	Concept/Project Name	Description	GSF	Position Count	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2019-21	1	Aviation Facility Emergency Enhancement Project	Enhancements to the Salem and Pendleton Army Aviation Support Facilities for emergency response. Project includes seismic structural upgrades, backup power and water systems, and emergency equipment and fuel storage.	160,503		\$ -	\$ 9,852,000	\$ -	\$ -	\$ 9,852,000
2019-21	2	ASLEP - Salem Owen Summers and Anderson Readiness Center	Addition/alteration of the Owen Summers Building and the Anderson Readiness Center in Salem.	203,110		\$ -	\$ 5,800,000	\$ -	\$ 6,200,000	\$ 12,000,000
2019-21	3	ASLEP - Jackson Armory	Addition/alteration of the Jackson Armory, located in Portland.	39,372		\$ -	\$ 4,275,000	\$ -	\$ -	\$ 4,275,000
2021-23	1	Hillsboro Readiness Center	Construction of a new Readiness Center.			\$ -	\$ 5,025,520	\$ -	\$ 33,633,000	\$ 38,658,520
2021-23	2	Boardman Multipurpose Machinegun Range	Construction of a new Machinegun Range.			\$ -	\$ 753,360	\$ -	\$ 14,077,000	\$ 14,830,360
2021-23	3	ASLEP - McMinnville Armory	Addition/alteration of the McMinnville Armory.			\$ -	\$ 3,404,847	\$ -	\$ -	\$ 3,404,847
2021-23	4	ASLEP - Salem Armory	Addition/alteration of the Salem Armory.			\$ -	\$ 5,272,780	\$ -	\$ -	\$ 5,272,780
2023-25	1	Lebanon Armed Forces Reserve Center	Construction of a new Armed Forces Reserve Center in Linn County.				\$ 3,312,000	\$ -	\$ 28,436,000	\$ 31,748,000
2023-25	2	ASLEP - Warrenton Armory	Addition/alteration of the Warrenton Armory.			\$ -	\$ 2,116,120	\$ -	\$ -	\$ 2,116,120
2023-25	3	ASLEP - Ashland Armory	Addition/alteration of the Ashland Armory			\$ -	\$ 3,054,539	\$ -	\$ -	\$ 3,054,539
2023-25	4	ASLEP - Pendleton Armory	Addition/alteration of the Pendleton Armory.			\$ -	\$ 5,175,980	\$ -	\$ -	\$ 5,175,980
2025-27	1	ASLEP - Corvallis Armory	Addition/alteration of the Corvallis Armory.			\$ -	\$ 3,911,400	\$ -	\$ -	\$ 3,911,400
2025-27	2	ASLEP - La Grande Armory	Addition/alteration of the La Grande Armory.			\$ -	\$ 2,476,800	\$ -	\$ -	\$ 2,476,800
2025-27	3	ASLEP - Bend Armory	Addition/alteration of the Bend Armory.			\$ -	\$ 5,013,800	\$ -	\$ -	\$ 5,013,800

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# Major Construction/Acquisition 10-Year Plan, Lease Plans, Disposals

2019-21 Biennium

**Agency Name: Oregon Military Department**

**Proposed New Construction or Acquisition - Complete for 5 Biennia**

Biennium	Priority	Concept/Project Name	Description	GSF	Position Count	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2027-29	1	ASLEP - Newport Armory	Addition/alteration of the Newport Armory.			\$ -	\$ 3,391,400	\$ -	\$ -	\$ 3,391,400
2027-29	2	ASLEP - Hermiston Armory	Addition/alteration of the Hermiston Armory.			\$ -	\$ 5,013,800	\$ -	\$ -	\$ 5,013,800
2027-29	3	ASLEP - Coos Bay Armory	Addition/alteration of the Coos Bay Armory.			\$ -	\$ 5,180,143	\$ -	\$ -	\$ 5,180,143

**Proposed Lease Changes over 10,000 RSF - Complete for 5 Biennia**

Biennium	Location	Description/Use	Term in Years	Total RSF <sup>2</sup> +/- (added or eliminated)	USF <sup>3</sup>	Position Count <sup>1</sup>	Biennial \$ Rent/RSF <sup>2</sup>	Biennial \$ O&M <sup>4</sup> /RSF <sup>2</sup> not included in base rent payment	Total Cost / Biennium (D+E)*A
				A	B	C	D	E	
2019-21									
2021-23									
2023-25									
2025-27									
2027-29									

**Planned Disposal of Owned Facility**

Biennium	Facility Name	Description

**Definitions:**

**Occupant Position Count:**

**1** Total Legislatively Approved Budget (LAB) Position Count assigned to (home location) each building or lease as applicable.

**RSF 2** Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.

Agency Request

Governor's Budget

Legislatively Adopted  
107BF13

# Capital Financing Six-Year Forecast Summary 2019-21

Agency: Oregon Military Department  
 Agency #: 24800

**Provide amounts of agency financing needs for the 2019-21 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).**

Use of Bond Proceeds	Bond Type		Totals by Repayment Source	
	General Obligation Bonds	Revenue Bonds		
<b>Major Construction / Acquisition Projects</b>				
General Fund Repayment	\$ 19,927,000	\$	\$ 19,927,000	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Major Construction	\$ 19,927,000	\$ -	\$ 19,927,000	
<b>Equipment/Technology Projects over \$500,000</b>				
General Fund Repayment	\$	\$	-	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	\$ -	\$ -	\$ -	
<b>Debt Issuance for Loans and Grants</b>				
General Fund Repayment	\$	\$	-	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	\$ -	\$ -	\$ -	
<b>Total All Debt Issuance</b>				
General Fund Repayment	\$ 19,927,000	\$ -	\$ 19,927,000	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	-	-	-	OF
Federal Funds Repayment	-	-	-	FF
<b>Grand Total 2019-21</b>	<b>\$ 19,927,000</b>	<b>\$ -</b>	<b>\$ 19,927,000</b>	

**Agency Request**  
**2019-21**

**Governor's Budget**

**Legislatively Adopted**  
**107BF12**

# Capital Financing Six-Year Forecast Summary 2021-23

Agency: Oregon Military Department  
 Agency #: 24800

**Provide amounts of agency financing needs for the 2021-23 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).**

Use of Bond Proceeds	Bond Type		Totals by Repayment Source		
	General Obligation Bonds	Revenue Bonds			
<b>Major Construction / Acquisition Projects</b>					
General Fund Repayment	\$ 14,456,507	\$	\$	14,456,507	GF
Lottery Funds Repayment				-	LF
Other Funds Repayment				-	OF
Federal Funds Repayment				-	FF
Total for Major Construction	\$ 14,456,507	\$ -	\$	14,456,507	
<b>Equipment/Technology Projects over \$500,000</b>					
General Fund Repayment	\$	\$	\$	-	GF
Lottery Funds Repayment				-	LF
Other Funds Repayment				-	OF
Federal Funds Repayment				-	FF
Total for Equipment/Technology	\$ -	\$ -	\$	-	
<b>Debt Issuance for Loans and Grants</b>					
General Fund Repayment	\$	\$	\$	-	GF
Lottery Funds Repayment				-	LF
Other Funds Repayment				-	OF
Federal Funds Repayment				-	FF
Total for Loans and Grants	\$ -	\$ -	\$	-	
<b>Total All Debt Issuance</b>					
General Fund Repayment	\$ 14,456,507	\$ -	\$	14,456,507	GF
Lottery Funds Repayment	-	-		-	LF
Other Funds Repayment	-	-		-	OF
Federal Funds Repayment	-	-		-	FF
<b>Grand Total 2021-23</b>	\$ 14,456,507	\$ -	\$	14,456,507	

**Agency Request**  
**2019-21**

**Governor's Budget**

**Legislatively Adopted**  
**107BF12**

# Capital Financing Six-Year Forecast Summary 2023-25

Agency: Oregon Military Department  
 Agency #: 24800

**Provide amounts of agency financing needs for the 2023-25 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).**

Use of Bond Proceeds	Bond Type		Totals by Repayment Source		
	General Obligation Bonds	Revenue Bonds			
<b>Major Construction / Acquisition Projects</b>					
General Fund Repayment	\$ 13,658,639	\$	\$	13,658,639	GF
Lottery Funds Repayment				-	LF
Other Funds Repayment				-	OF
Federal Funds Repayment				-	FF
Total for Major Construction	\$ 13,658,639	\$ -	\$	13,658,639	
<b>Equipment/Technology Projects over \$500,000</b>					
General Fund Repayment	\$	\$	\$	-	GF
Lottery Funds Repayment				-	LF
Other Funds Repayment				-	OF
Federal Funds Repayment				-	FF
Total for Equipment/Technology	\$ -	\$ -	\$	-	
<b>Debt Issuance for Loans and Grants</b>					
General Fund Repayment	\$	\$	\$	-	GF
Lottery Funds Repayment				-	LF
Other Funds Repayment				-	OF
Federal Funds Repayment				-	FF
Total for Loans and Grants	\$ -	\$ -	\$	-	
<b>Total All Debt Issuance</b>					
General Fund Repayment	\$ 13,658,639	\$ -	\$	13,658,639	GF
Lottery Funds Repayment	-	-		-	LF
Other Funds Repayment	-	-		-	OF
Federal Funds Repayment	-	-		-	FF
<b>Grand Total 2023-25</b>	<b>\$ 13,658,639</b>	<b>\$ -</b>	<b>\$</b>	<b>13,658,639</b>	

**Agency Request**  
**2019-21**

**Governor's Budget**

**Legislatively Adopted**  
**107BF12**



# Major Construction/Acquisition Project Narrative

**Note:** Complete a separate form for each project

Agency:	Oregon Military Department	Priority (Agency #):	2	Schedule	
Project Name:	Aviation Facility Emergency Enhancements	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$9,852,000	8-Mar-18	May-21	Oct-22
Address/Location:	Salem and Pendleton Army Aviation Support Facilities	GSF	# Stories	Land Use/Zoning Satisfied	
		160,503	1	Y	N

<b>Funding Source/s:</b> Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
	\$0	\$0	\$9,852,000	\$0

<b>Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected</b>
<p>A review of the agency's disaster response plans, to include the Cascadia Subduction Zone Catastrophic Response Plan, has made clear that several critical facilities will not perform as needed in the case of a disaster. The Salem and Pendleton Aviation Support Facilities are essential for the successful conduct of the agency's public safety and emergency response missions, and will operate as major hubs of military and emergency response operations in the case of a disaster</p>

<b>Project Scope and Alternatives Considered</b>
<p>The project would conduct structural improvements to bring these facilities to essential facility standards for seismic events. It will provide emergency backup power through the use of diesel generators, and emergency potable water with wells and storage tanks. Additionally, it would provide for storage of emergency response supplies and seismically stable fuel storage. These emergency response materials would be cached at both these sites for use during a disaster, or distribution to other facilities depending on the planned response. Without this funding, the facilities will remain in their present state, greatly reducing the agency's ability to conduct our emergency response missions.</p>

Agency Request  
2019-21

Governor's Budget

Legislatively Adopted  
107BF11

**Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.**

**DIRECT CONSTRUCTION COSTS**

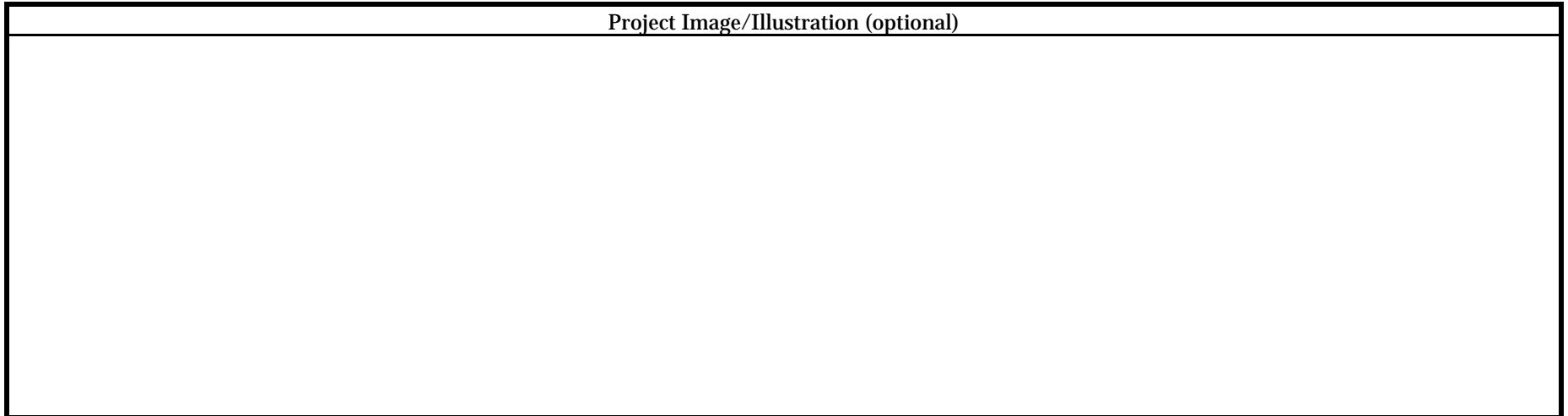
	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
1 Building Cost Estimate	\$8,000,000	81%	\$49.84
2 Site Cost Estimate (20 Ft beyond building footprint)	\$0	0%	
<b>3 TOTAL DIRECT CONSTRUCTION COSTS</b>	<b>\$8,000,000</b>	<b>81%</b>	

**INDIRECT CONSTRUCTION COSTS**

4 Owner Equipment / Furnishings / Special Systems	\$100,000	1%	
5 Construction Related Permits & Fees	\$120,000	1%	
Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	\$22,000	0%	
6 and other state or unique regulatory requirements not in hard costs	\$22,000	0%	
7 Architectural, Engineering Consultants	\$1,100,000	11%	
8 Other Design and PM Costs	\$10,000	0%	
9 Relocation Costs	\$0	0%	
<b>10 TOTAL SOFT COSTS Part A + B</b>	<b>\$1,352,000</b>	<b>14%</b>	
<b>11 OWNER'S PROJECT CONTINGENCY</b>	<b>\$500,000</b>	<b>5%</b>	

	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
<b>TOTAL PROJECT COST</b>	<b>\$9,852,000</b>	<b>100%</b>	<b>\$61.38</b>

Project Image/Illustration (optional)



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 490 - Emerg Enhancements: Salem, Pendleton AASF**

**Cross Reference Name: Capital Construction**  
**Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Revenues	-	-	-	-	-	-	-
General Fund Obligation Bonds	-	-	9,852,000	-	-	-	9,852,000
Other Revenues	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	<b>\$9,852,000</b>	-	-	-	<b>\$9,852,000</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	50,000	-	-	-	50,000
Telecommunications Equipment	-	-	-	-	-	-	-
Building Structures	-	-	8,652,000	-	-	-	8,652,000
Equipment - Part of Building	-	-	50,000	-	-	-	50,000
Professional Services	-	-	1,100,000	-	-	-	1,100,000
<b>Total Capital Outlay</b>	-	-	<b>\$9,852,000</b>	-	-	-	<b>\$9,852,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	9,852,000	-	-	-	9,852,000
<b>Total Expenditures</b>	-	-	<b>\$9,852,000</b>	-	-	-	<b>\$9,852,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Major Construction/Acquisition Project Narrative

**Note:** Complete a separate form for each project

Agency:	Oregon Military Department	Priority (Agency #):	3	Schedule	
Project Name:	Armory Service Life Extension Project - Owen Summers and Anderson Readiness Center	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$12,000,000	11-Apr-18	May-20	Dec-21
Address/Location:	Salem	GSF	# Stories	Land Use/Zoning Satisfied	
		203,110	2	Y	N

<b>Funding Source/s:</b> Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
		\$0	\$5,800,000	\$6,200,000

**Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected**

This request is part of the agency's Armory Service Life Extension Program (ASLEP). The program is intended to address severe deficiencies at facilities that are essential to conduct the agency's mission, extending their useful lifespan by 25 years. OMD has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. This request provides funding for the design and construction of additions and alterations to two facilities located in Salem, the Owen Summers Building and the Anderson Readiness Center. The bulk of the request (nearly \$11,000,000 of the \$12,000,000 budget estimate) is for the Owen Summers building, which was constructed in 1990. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility also requires a significant reconfiguraton to accomodate a major shift in facility occupants and units caused by the recently completed Major General George White Headquarters project. The Anderson Readiness Center was constructed in 2001. The facility requires an expansion of the female latrines and showers as well as some reconfiguraton of it's administrative spaces to accomodate the expanded campus population caused by the recently completed Major General George White Headquarters project.

**Project Scope and Alternatives Considered**

The project will bring the facility into conformance with current building code, will replace outdated, inefficient, or defective building systems (to include mechanical electrical and plumbing), will remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas. The project will reconfigure the existing buildings to addomodate the newly assigned tenants and units. The Project will repair or replace failed paving areas, and will repair or replace existing site lighting, landscaping and fencing. The agency anticipates an increase in rentals as a result of this project. Funds from rentals would be used to partially offset facility operation and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.

Agency Request  
2019-21

Governor's Budget

Legislatively Adopted  
107BF11

**Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.**

**DIRECT CONSTRUCTION COSTS**

	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
1 Building Cost Estimate	\$8,500,000	71%	\$41.85
2 Site Cost Estimate (20 Ft beyond building footprint)	\$1,000,000	8%	
<b>3 TOTAL DIRECT CONSTRUCTION COSTS</b>	<b>\$9,500,000</b>	<b>79%</b>	

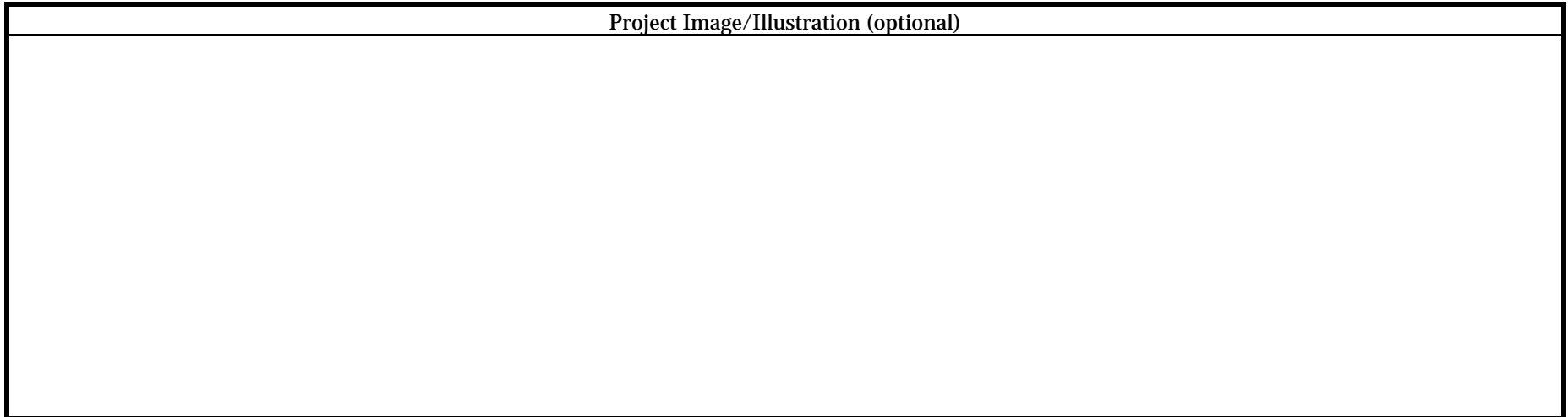
**INDIRECT CONSTRUCTION COSTS**

4 Owner Equipment / Furnishings / Special Systems	\$260,000	2%	
5 Construction Related Permits & Fees	\$150,000	1%	
Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	\$300,000	3%	
6			
7 Architectural, Engineering Consultants	\$1,200,000	10%	
8 Other Design and PM Costs	\$40,000	0%	
9 Relocation Costs	\$0	0%	
<b>10 TOTAL SOFT COSTS Part A + B</b>	<b>\$1,950,000</b>	<b>16%</b>	

<b>11 OWNER'S PROJECT CONTINGENCY</b>	<b>5%</b>	\$550,000	5%	
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	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
<b>TOTAL PROJECT COST</b>	<b>\$12,000,000</b>	<b>100%</b>	<b>\$59.08</b>

Project Image/Illustration (optional)



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 491 - Salem Owen Summers & Anderson RC ASLEP**

**Cross Reference Name: Capital Construction**  
**Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Revenues	-	-	-	-	-	-	-
General Fund Obligation Bonds	-	-	5,800,000	-	-	-	5,800,000
Federal Funds	-	-	-	6,200,000	-	-	6,200,000
<b>Total Revenues</b>	-	-	<b>\$5,800,000</b>	<b>\$6,200,000</b>	-	-	<b>\$12,000,000</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	14,500	15,500	-	-	30,000
Land Improvements	-	-	483,333	516,667	-	-	1,000,000
Building Structures	-	-	4,591,667	4,908,333	-	-	9,500,000
Equipment - Part of Building	-	-	111,167	118,833	-	-	230,000
Professional Services	-	-	599,333	640,667	-	-	1,240,000
<b>Total Capital Outlay</b>	-	-	<b>\$5,800,000</b>	<b>\$6,200,000</b>	-	-	<b>\$12,000,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	5,800,000	6,200,000	-	-	12,000,000
<b>Total Expenditures</b>	-	-	<b>\$5,800,000</b>	<b>\$6,200,000</b>	-	-	<b>\$12,000,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Major Construction/Acquisition Project Narrative

**Note:** Complete a separate form for each project

Agency:	Oregon Military Department	Priority (Agency #):	3	Schedule	
Project Name:	Armory Service Life Extension Project - Jackson Armory	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$4,275,000	11-Apr-18	May-21	Nov-22
Address/Location:	Portland	GSF	# Stories	Land Use/Zoning Satisfied	
		39,373	2	Y	N

<b>Funding Source/s:</b> Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
	\$0	\$0	\$4,275,000	\$0

**Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected**

This request is part of the agency's Armory Service Life Extension Program (ASLEP). The program is intended to address severe deficiencies at facilities that are essential to conduct the agency's mission, extending their useful lifespan by 25 years. OMD has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. This request provides funding for the design and construction of additions and alterations to the Jackson Armory located in Portland. The existing armory was constructed in 1963 and is in a state of significant decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is more than 35,000 square feet short of the current federal requirement. This critical space shortage has resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding.

**Project Scope and Alternatives Considered**

The project will bring the facility into conformance with current building code, will replace outdated, inefficient, or defective building systems (to include mechanical electrical and plumbing), will remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas. The Project will repair or replace failed paving areas, and will repair or replace existing site lighting, landscaping and fencing. The agency anticipates an increase in rentals as a result of this project. Funds from rentals would be used to partially offset facility operation and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.

Agency Request  
2019-21

Governor's Budget

Legislatively Adopted  
107BF11

**Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.**

**DIRECT CONSTRUCTION COSTS**

	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
1 Building Cost Estimate	\$2,600,000	61%	\$66.04
2 Site Cost Estimate (20 Ft beyond building footprint)	\$750,000	18%	
<b>3 TOTAL DIRECT CONSTRUCTION COSTS</b>	<b>\$3,350,000</b>	<b>78%</b>	

**INDIRECT CONSTRUCTION COSTS**

4 Owner Equipment / Furnishings / Special Systems	\$120,000	3%	
5 Construction Related Permits & Fees	\$50,000	1%	
Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	\$140,000	3%	
6			
7 Architectural, Engineering Consultants	\$425,000	10%	
8 Other Design and PM Costs	\$20,000	0%	
9 Relocation Costs	\$0	0%	
<b>10 TOTAL SOFT COSTS Part A + B</b>	<b>\$755,000</b>	<b>18%</b>	

<b>11 OWNER'S PROJECT CONTINGENCY</b>	<b>4%</b>	\$170,000	4%	
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	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
<b>TOTAL PROJECT COST</b>	<b>\$4,275,000</b>	<b>100%</b>	<b>\$108.58</b>

Project Image/Illustration (optional)



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 492 - Jackson ASLEP**

**Cross Reference Name: Capital Construction**  
**Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Obligation Bonds	-	-	4,275,000	-	-	-	4,275,000
<b>Total Revenues</b>	-	-	<b>\$4,275,000</b>	-	-	-	<b>\$4,275,000</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	60,000	-	-	-	60,000
Land Improvements	-	-	750,000	-	-	-	750,000
Building Structures	-	-	2,960,000	-	-	-	2,960,000
Equipment - Part of Building	-	-	60,000	-	-	-	60,000
Professional Services	-	-	445,000	-	-	-	445,000
<b>Total Capital Outlay</b>	-	-	<b>\$4,275,000</b>	-	-	-	<b>\$4,275,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	4,275,000	-	-	-	4,275,000
<b>Total Expenditures</b>	-	-	<b>\$4,275,000</b>	-	-	-	<b>\$4,275,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - CAPITAL CONSTRUCTION PROGRAM (089)**

Source	Fund	ORBITS Revenue Acct	2015-17 Actual	2017-19 Legislatively Adopted	2017-19 Legislatively Approved	2019-21		
						Agency Request	Governor's Budget	Legislatively Adopted
General Fund Obligation Bonds	Oth	0555	-	11,804,756	11,804,756	19,927,000		
Dedicated Fund Obligation Bonds	Oth	0560	29,766,769	-	-			
Interest	Oth	0605	216,620	35,162	35,162	106,379		
Sales Income (real property)	Oth	0705	5,101,571	101,571	101,571	110,786		
Donations (Military Museum)	Oth	0905	854,689	-	-	-		
Other Revenue	Oth	0975	-	1,730,000	1,730,000	-		
Transfer Out- Intrafund	Oth	2010	(49,299)	-	-	-		
Transfer Out- Other	Oth	2050	(11,562,013)	-	-	-		
Subtotal - Other Funds			24,328,337	13,671,489	13,671,489	20,144,165	-	-
Federal/State Agreements (Construction Projects)	Fed	0995	24,289,251	-	6,125,000	6,200,000		
Total - Other Funds and Federal Funds			48,617,588	13,671,489	19,796,489	26,344,165	-	-

Agency Request

Governor's Budget

Legislatively Adopted

**107BF07**

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2019-21 Biennium**

**Agency Number: 24800  
Cross Reference Number: 24800-089-00-00-00000**

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
General Fund Obligation Bonds	-	11,804,756	11,804,756	19,927,000	-	-
Dedicated Fund Oblig Bonds	29,766,769	-	-	-	-	-
Interest Income	216,620	35,162	35,162	106,379	-	-
Sales Income	5,101,571	101,571	101,571	110,786	-	-
Donations	854,689	-	-	-	-	-
Other Revenues	-	1,730,000	1,730,000	-	-	-
Transfer Out - Intrafund	(49,299)	-	-	-	-	-
Transfer to Other	(11,562,013)	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$24,328,337</b>	<b>\$13,671,489</b>	<b>\$13,671,489</b>	<b>\$20,144,165</b>	-	-
<b>Federal Funds</b>						
Federal Funds	24,289,251	-	6,125,000	6,200,000	-	-
<b>Total Federal Funds</b>	<b>\$24,289,251</b>	-	<b>\$6,125,000</b>	<b>\$6,200,000</b>	-	-

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT FACILITIES MAINTENANCE NARRATIVE

**OMD Operations and Maintenance Program & Funding:** The Army National Guard Facilities Operations and Maintenance Program provides operation, maintenance, repair, and alteration support for Oregon Army National Guard facilities. The program is supported by a variety of state and federal funding match rates. The Oregon Military Department owns 126 of the state’s facilities with a replacement value of \$1 million or greater. The agency also owns and operates another 415 smaller facilities throughout the state for a total of 541 facilities comprising nearly 3.8 million square feet.

Army National Guard Facilities Operations and Maintenance funding of facilities:

Readiness Centers (Armories) – The Operations Program maintenance employees, maintenance and repair projects as well as supplies and services are 50% GF / OF and 50% FF. Major projects are also generally 50% federally funded as allowed by the Federal/State Cooperative Agreement.

Ranges and Training Land – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support firing ranges, range support buildings and the wages for federally reimbursed employees.

Training Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities.

Logistical Facilities – These facilities are funded 75% federal / 25% state through a NGB Federal/State Cooperative Agreement. State matching funds are received from the General Fund. The federal funds may only be used to support designated facilities.

**Facility Inspections:** The Installations Staff at the Oregon Military Department conducts an annual inspection of every facility and real property asset. The inspection titled “Installation Status Report” (ISR) is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2017 ISR Facility Condition Index (FCI) results for Oregon’s armories are as follows: 5.3% is in compliance with Army standards and in overall good condition, 81.6% do not meet Army standard and are in overall poor condition, and 13.2% are in overall very poor condition. This represents overall decline of approximately 32% from previous ratings due to infrastructure failures, new Army standards, and the lead contamination at some of our facilities from the indoor firing ranges.

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**Estimating Deferred Maintenance:** In addition to the Installation Status Report annual inspections, OMD is also working with the Department of Administrative Services (DAS) for contracted facility cost assessments. To be loaded in to two separate database systems, Iplan and BUILDER, these will become the agency's databases of record for reporting to DAS, the Oregon Legislature and National Guard Bureau for information on the agencies deferred maintenance needs. Reductions in the deferred maintenance amount is primarily from Armory Service Life Extension (ASLEP) projects or facility replacements funded by federal Military Construction appropriation.

**Funding vs. Deferred Maintenance:** Given a generally static General Fund budget, the Oregon Military Departments deferred maintenance liability continues to increase. The agency continues to struggle with mechanical equipment failures and other systems (roofs) which are at end of life. The Oregon Military Departments deferred maintenance backlog stems from limited state funding for staff, preventive maintenance, and all but the most urgent maintenance and repair projects. The state funding and other fund revenue covers must pay bills including wages, and supplies and services leaving no funding to address major repairs or deferred maintenance work requiring a State match.

The Army National Guard Facilities Operations and Maintenance Program continues to function with the mission of operating our under-funded facilities in the most cost-effective manner. The Operations and Maintenance Program has taken advantage of every opportunity to obtain federal funding to support the efficient operation of State of Oregon owned facilities and land. The Oregon Military Department participated in the yearly National Guard's Facilities Programs Personnel Allocation Standard (FP-PAS) to determine the current manpower requirement for the state of Oregon. The comprehensive study determined that the Oregon National Guard Facilities Operations and Maintenance Program requires 250 full-time equivalent (FTE) employees to operate the current 38 Armories and Training Facilities, 7 Maintenance Facilities, and 496 other Facilities. According to this study the Oregon Military Departments Facilities Operations and Maintenance Program is severely understaffed.

In the 2019-21 Base Budget the Oregon Military Department has 102 FTE positions that support the Facilities Operations and Maintenance Program.

**Maintenance Management System:** The primary computer program supporting the Facilities Operations and Maintenance Program is the Army National Guard's Planning Resource for Infrastructure Development and Evaluation (PRIDE) program. This federally funded program provides federal budget guidance and is our real property database and programming module for federal project funding. The Oregon Military Department is currently populating a computerized maintenance management system called Integrated Engineering Management System to generate preventive maintenance work orders. OMD is also working with the Department of Administrative Services (DAS) for contracted facility cost assessments, which will be loaded into two separate database systems, Iplan and BUILDER. These systems will become the agency's databases of record for reporting to DAS, the Oregon Legislature and National Guard Bureau for information on facility needs. Together these systems will provide a clearer picture of our deferred maintenance backlog and forecast future requirements.

**Operations and Maintenance Focus for the Future:** The Oregon Military Department dedicates a great deal of staff time to meeting the ever increasing federal reporting requirements as well as the DAS reporting requirements. Currently our dedicated staff spends an increased amount of time

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completing the reporting requirements and therefore has minimal time for planning. An identified planning priority is to calculate the life-cycle replacement cost and schedule. The calculation of the equipment, systems and component replacement schedule will allow OMD to be proactive in preparing for future costs by biennium. A primary concern for OMD is the ability to sustain the current infrastructure with a field staff that in many cases maintain two and in some cases three Armories. These employees then travel between two or three communities. These are the same employees who operate the Rental Program for their armories.

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# Facilities Summary Report

2019-21 Biennium

Table A: Owned Assets Over \$1M CRV		FY 2018 DATA			
Total Number of Facilities Over \$1M		146			
Current Replacement Value \$ (CRV)	1	\$1,015,543,312	Source	4	Risk & FCA
Total Gross Square Feet (GSF)		3,097,066			Risk or FCA
Office/Administrative Usable Square Feet (USF)	2	580,000	<i>Estimate/Actual</i> <b>Office/Admin</b>	5	%
Occupants Position Count (PC)	3	1622	<b>USF/PC</b>	6	USF/ GSF
			<b>or Agency Measure</b>	7	see below

Army regulations (primarily the 415 series) prescribe facility authorizations and requirements based on the units and equipment assigned to each facility.

Table B: Owned facilities under \$1M CRV		
Number of Facilities Under \$1M		295
CRV	1	\$59,214,467
GSF		316,798

Table C: Leased Facilities					
Total Rentable SF		40,723			\$/RS
Total 2019-2021 Biennial Lease Cost		\$387,450	mainly storefronts		\$0.40 F/Mo.
Additional 2017-2019 Costs for Lease Properties (O&M)	9	0			
Office/Administrative Usable Square Feet (USF)	2	7,020	<i>Estimate/Actual</i> <b>Office/Admin</b>	5	%
Occupants Position Count (PC)	3	215	<b>USF/PC</b>	6	USF/ GSF

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# Facilities Operations and Maintenance and Deferred Maintenance Report

2019-21 Biennium

**Facility Plan - Facility O&M/DM Report 107B16b  
2019-21 Biennium**

**Agency Name** Oregon Military Department

**Facilities Operations and Maintenance (O&M)  
Budget excluding Capital Improvements and  
Deferred Maintenance<sup>1</sup>**

	2015-17 Actual	2017-19 LAB	2019-21 Budgeted	2021-23 Projected
Personal Services (PS) Operations and Maintenance	\$ 20,416,799	\$ 23,126,544	\$ 24,546,656	\$ 25,479,429
Services and Supplies (S&S) Operations and Maintenance	\$ 22,324,977	\$ 36,724,272	\$ 22,088,629	\$ 22,927,997
Utilities not included in PS and SSS above	\$ 6,209,348	\$ 12,015,640	\$ 12,472,234	\$ 12,946,179
<b>Total O&amp;M</b>	\$ 48,951,124	\$ 71,866,456	\$ 59,107,519	\$ 61,353,605
<b>O&amp;M \$/SF</b>	\$ 14.34	\$ 21.05	\$ 17.31	\$ 17.97

**Total O&M SF** 3,413,864      Include only the SF for which your agency provides O&M funding.

O&M Estimated Fund Split Percentage % <sup>2</sup>	General Fund	Lottery Fund	Other Funds	Federal Funds
	9%	0%	8%	83%

Total Short and Long Term Deferred Maintenance Plan for Facilities Value Over \$1M <sup>3</sup>	Current Costs (2018)	Ten Year Projection	2019-21 Budgeted SB 1067 (2% CRV min.)	2021-23 Projected SB 1067 (2% CRV min.)
			Priorities 1-3 - Currently, Potentially and Not Yet Critical <sup>4,5,6</sup>	\$ 135,153,684
priority 4 - Seismic & Natural Hazard <sup>7</sup>	\$ 78,859,674	\$ 44,948,760		
Priority 5 - Modernization <sup>8</sup>	\$ 19,927,000			
<b>Total Priority Need</b>	\$ 233,940,358	\$ 151,625,561	\$ 21,495,156	\$ 21,495,156
<b>Facility Condition Index (Need/CRV)<sup>9</sup></b>	21.77%	14.11%	19.77%	12.11%

**Buildings Over \$1M CRV** \$ 1,074,757,779

Current Replacement Value Reported to Risk *or* Calculated Replacement Value  
Reported from Facility Conditions Assessment (FCA)

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# Facilities Operations and Maintenance and Deferred Maintenance Report

2019-21 Biennium

**Facility Plan - Facility O&M/DM Report 107B16b  
2019-21 Biennium**

<p>Process/Software for routine maintenance (O&amp;M)</p>	<p>The Oregon Military Department is currently utilizing a computerized maintenance management system called iEMS (Integrated Engineering Management System) to generate preventive maintenance work orders. Deferred maintenance will be tracked through IPLAN and Builder. The Oregon Military Department has also been working with Faithful and Gould who has been contracted to conduct a facility cost indexing which is in process, this data will be provided in IPLAN. Together these three systems will provide a clearer picture of our deferred maintenance backlog and forecast our future requirements.</p>
<p>Process/Software for deferred maintenance/renewal</p>	<p>Oregon Military Department Operations and Maintenance staff also conducts an annual inspection to validate / update deferred maintenance needs. The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at \$150 million. This includes \$75 million in seismic upgrades, and \$8 million in lead and asbestos removal. Reductions in the deferred maintenance amount is primarily from federal and state stimulus funding coupled with Armory Service Life Extension (ASLEP) projects. The current calculated deferred maintenance resulted from a thorough inspection completed over the last several months as well as assessments done by Faithful and Gould. When deficiencies or needs are identified we utilize multiple sources to calculate costs. The Operations and Maintenance Branch has in-house staff trained to utilize RS Means estimating resources. Manual methods also include Internet research to price materials and BOLI labor rates to complete cost calculations.</p>
<p>Process for funding facilities maintenance</p>	<p>The facilities maintenance budget is a derivative of both the State and Federal budgets. In both cases facilities maintenance budget becomes whatever is left over after Personnel and Utilities are funded. Any increases in facilities maintenance are accomplished through either mid-year plus-ups to the federal budget or Legislatively adopted Policy Packages in the state budget. As described below there is a reliance on our Other Fund revenue generation to pay our way through each biennium. Requirements unable to be funded become deferred maintenance or repair requirements.</p>

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT SPECIAL REPORT AUDIT RESPONSE REPORT

The Oregon Military Department has received three completed audits by the Secretary of State Audits Division during the 2015-2017 biennium and one for 2017-19 biennium to date.

### 2015-17 biennium

#### **Selected Financial Accounts for the year ended June 30, 2016**

This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles were SFMA general ledger account 0852 - Buildings and Building Improvements and SFMA general ledger account 0875 - Accumulated Depreciation. The audit did not identify any reportable findings or deficiencies in internal control over financial reporting. The report mentioned two projects as completed and placed in service during fiscal year 2014 but misclassified in the financial records as construction in process, resulting in a misstatement to the buildings account for \$412,000 at June 30, 2016.

#### **Statewide Single Audit of Selected Federal Programs for the year ending June 30, 2016**

This audit was conducted in accordance with the Single Audit Act and OMB Circular A-133, which has two components: federal compliance and effective internal controls over federal compliance. Catalog of Federal Domestic Assistance number 12.401 National Guard Military Operations & Maintenance Projects was selected. The audit objectives were to determine whether the state has complied with laws, regulations, and the provisions of contracts or grant agreements pertaining to federal awards, whether the schedule of expenditures is presented fairly in relation to the state's financial statements as a whole and to obtain an understanding of internal controls over compliance and test those controls. The audit did not identify any reportable deficiencies or findings.

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# BUDGET NARRATIVE

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## **Selected Financial Accounts for the year ended June 30, 2017**

This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The account selected for fair presentation in accordance with generally accepted accounting principles was Federal revenues. The audit identified certain deficiencies in internal control over financial reporting considered to be a significant. Military Department was found to have federal revenues not reported in the same fund as federal expenditures, accounting records that did not identify a grant number with federal revenues & expenditures, prior year-end revenue accruals that resulted in current year overstatement and federal revenue transactions were not properly documented. The audit recommended Military Department to ensure federal revenues and expenditures, including year-end accruals are recorded accurately, timely and in the appropriate fund. The audit also recommended that management ensure accounting records and documentation contain sufficient detail to support transactions recorded in the accounting system.

## **2017-19 biennium**

### **Oregon Secretary of State Report No. 2018-03 "Office of Emergency Management: The State Must Do More to Prepare Oregon for a Catastrophic Disaster"**

The purpose of this audit was to determine the status of state agency and local emergency management efforts to prepare for a catastrophic event, such as a Cascadia earthquake and tsunami. The audit identified four key findings: (1) Oregon does not meet key emergency management program standards; (2) Planning efforts across all levels of Oregon's emergency management system are lacking; (3) Current statewide staffing is inadequate to reduce Oregon's vulnerability to disasters, and (4) More accountability such as public reporting and tracking is needed to ensure progress on long-term resilience goals and projects and to enhance public awareness. The audit includes eleven recommendations, five to the Office of Emergency Management and six to the Governor's Office. These recommendations include such actions as completing, implementing and exercising emergency and continuity plans; meeting minimum emergency management program standards; reporting on efforts to improve state resilience; defining roles and responsibilities and assessing and filling resource gaps.

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**Oregon Military Department  
Affirmative Action Statistics: 2017-19 Biennium**

This report is submitted to provide an update of the Oregon Military Department's progress toward the 2017-19 biennium goals and programs for the agency's six year plan.

The Oregon Military Department has 478 total positions, including temps, limited duration and seasonal, the majority of which are full time. Over 60 positions are part-time. Some positions have multiple employees who work less than quarter time and share positions. The State uses the Civilian Labor Force (CLF) as the comparison for hiring outcomes. DAS CHRO reports show the agency having 430 filled positions. The summary of percentages as displayed by DAS show: Caucasian (373) 87%; People of Color (POC) (46) 10.7%; African American (5) 1.7%; Hispanic (29) 7%; Asian Pacific (6) 1.4%; Native American (6) 1.4%; Disabled 10 2.23% and Women (121) 28%.

Historically, positions in the Oregon Military Department have been male dominated work groups. The Oregon Military Department continues to reach out to attract qualified minorities and women as vacancies occur. The percentage of women in our workforce increased by .8 %. The percentage of People of Color stayed the same. The percentage of African Americans increased by .36%; Hispanic increased by 1.38%. Asian Pacific Islanders, Native Americans and people who have reported disabilities decreased slightly. The percentage of Caucasians decreased by 1.8%. As part of our six year plan, we hope to increase by 2% overall for minority and disability populations.

Our paramount goal however, is to employ as many returning veterans as possible and a mission clearly relating to mobilization and deployment of soldiers in the event of State and National Emergencies. Our outreach efforts, including providing quality service and recruitment to that group is occasionally limited due to budget constraints. We have an expansive distribution list for our job postings and research hard-to-fill positions to locate areas for advertisement. These efforts increased our applicant pool of qualified minority candidates and we continue to look for ways to reach more minority applicants. We contact colleges, related associated fields, the Employment Department and Tribes. We use the Neo-Gov software to post announcements on the State of Oregon jobs page. We are actively involved with the ever changing E-Recruit process and stay current and updated on new and improved ways to take advantage of networking opportunities with other State agencies, recruiters, job fairs and events. We also place recruitment announcements on the federal Oregon National Guard website and other veteran assistance programs. We will be changing to a new recruiting tool called Workday, which will simplify the job application process, thus eliminating the barriers imposed by the current recruitment system. The new tool is promised to increase our applicant pool exponentially. Our goals continue to be finding a variety of ways to expand our outreach efforts in bringing a diverse workforce to the Oregon Military Department.

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**Military Dept, Oregon**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 24800**

**BAM Analyst: Lisper, Michelle**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
001-00-00-00000	Administration	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
001-00-00-00000	Administration	021	0	Phase - In	Essential Packages
001-00-00-00000	Administration	022	0	Phase-out Pgm & One-time Costs	Essential Packages
001-00-00-00000	Administration	031	0	Standard Inflation	Essential Packages
001-00-00-00000	Administration	032	0	Above Standard Inflation	Essential Packages
001-00-00-00000	Administration	033	0	Exceptional Inflation	Essential Packages
001-00-00-00000	Administration	040	0	Mandated Caseload	Essential Packages
001-00-00-00000	Administration	101	3	Cash Flow appropriation	Policy Packages
001-00-00-00000	Administration	102	16	New HR Positions	Policy Packages
001-00-00-00000	Administration	103	19	Financial Administration Positions	Policy Packages
001-00-00-00000	Administration	104	20	Army National Guard Position	Policy Packages
001-00-00-00000	Administration	105	22	Fund Shift HR Position	Policy Packages
001-00-00-00000	Administration	106	23	Chief Info Officer Position	Policy Packages
002-00-00-00000	Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
002-00-00-00000	Operations	021	0	Phase - In	Essential Packages
002-00-00-00000	Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
002-00-00-00000	Operations	031	0	Standard Inflation	Essential Packages
002-00-00-00000	Operations	032	0	Above Standard Inflation	Essential Packages
002-00-00-00000	Operations	033	0	Exceptional Inflation	Essential Packages
002-00-00-00000	Operations	040	0	Mandated Caseload	Essential Packages
002-00-00-00000	Operations	060	0	Technical Adjustments	Essential Packages
002-00-00-00000	Operations	201	5	PANG Over-Cap and Utilities	Policy Packages

**Military Dept, Oregon**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 24800**

**BAM Analyst: Lisper, Michelle**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
002-00-00-00000	Operations	202	7	New Positions - AGI	Policy Packages
002-00-00-00000	Operations	203	9	Kingsley Field Over - Cap and Utilities	Policy Packages
002-00-00-00000	Operations	204	11	Deferred Maintenance	Policy Packages
002-00-00-00000	Operations	205	17	PANG New Positions	Policy Packages
003-00-00-00000	Office of Emergency Management	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
003-00-00-00000	Office of Emergency Management	021	0	Phase - In	Essential Packages
003-00-00-00000	Office of Emergency Management	022	0	Phase-out Pgm & One-time Costs	Essential Packages
003-00-00-00000	Office of Emergency Management	031	0	Standard Inflation	Essential Packages
003-00-00-00000	Office of Emergency Management	032	0	Above Standard Inflation	Essential Packages
003-00-00-00000	Office of Emergency Management	033	0	Exceptional Inflation	Essential Packages
003-00-00-00000	Office of Emergency Management	040	0	Mandated Caseload	Essential Packages
003-00-00-00000	Office of Emergency Management	301	1	OEM Fund Shift Indirect Cost Positions	Policy Packages
003-00-00-00000	Office of Emergency Management	302	2	OEM Enhancements	Policy Packages
003-00-00-00000	Office of Emergency Management	303	4	OEM Regional Teams	Policy Packages
003-00-00-00000	Office of Emergency Management	304	14	9-1-1 Positions	Policy Packages
003-00-00-00000	Office of Emergency Management	305	15	OEM Fund Shift Direct Cost Positions	Policy Packages
003-00-00-00000	Office of Emergency Management	306	18	OEM Emergency Coordination Section	Policy Packages
003-00-00-00000	Office of Emergency Management	307	24	OEM Disaster Loan and Grant Account	Policy Packages
004-00-00-00000	Community Support	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
004-00-00-00000	Community Support	021	0	Phase - In	Essential Packages
004-00-00-00000	Community Support	022	0	Phase-out Pgm & One-time Costs	Essential Packages
004-00-00-00000	Community Support	031	0	Standard Inflation	Essential Packages

**Military Dept, Oregon**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 24800**

**BAM Analyst: Lisper, Michelle**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
004-00-00-00000	Community Support	032	0	Above Standard Inflation	Essential Packages
004-00-00-00000	Community Support	033	0	Exceptional Inflation	Essential Packages
004-00-00-00000	Community Support	040	0	Mandated Caseload	Essential Packages
004-00-00-00000	Community Support	401	8	Youth Challenge Program Expansion Ph 2	Policy Packages
004-00-00-00000	Community Support	402	10	STARBASE Position	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	021	0	Phase - In	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	031	0	Standard Inflation	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	032	0	Above Standard Inflation	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	033	0	Exceptional Inflation	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	040	0	Mandated Caseload	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	060	0	Technical Adjustments	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	480	21	New Debt Service	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase - In	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	040	0	Mandated Caseload	Essential Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages

**Military Dept, Oregon**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 24800**

**BAM Analyst: Lisper, Michelle**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
089-00-00-00000	Capital Construction	021	0	Phase - In	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	040	0	Mandated Caseload	Essential Packages
089-00-00-00000	Capital Construction	490	6	Emerg Enhancments: Salem, Pendleton AASF	Policy Packages
089-00-00-00000	Capital Construction	491	12	Salem Owen Summers & Anderson RC ASLEP	Policy Packages
089-00-00-00000	Capital Construction	492	13	Jackson ASLEP	Policy Packages



**Military Dept, Oregon**

**Policy Package List by Priority  
2019-21 Biennium**

**Agency Number: 24800**

**BAM Analyst: Lisper, Michelle**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Priority</b>	<b>Policy Pkg Number</b>	<b>Policy Pkg Description</b>	<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>
1	301	OEM Fund Shift Indirect Cost Positions	003-00-00-00000	Office of Emergency Management
2	302	OEM Enhancements	003-00-00-00000	Office of Emergency Management
3	101	Cash Flow appropriation	001-00-00-00000	Administration
4	303	OEM Regional Teams	003-00-00-00000	Office of Emergency Management
5	201	PANG Over-Cap and Utilities	002-00-00-00000	Operations
6	490	Emerg Enhancments: Salem, Pendleton AASF	089-00-00-00000	Capital Construction
7	202	New Positions - AGI	002-00-00-00000	Operations
8	401	Youth Challenge Program Expansion Ph 2	004-00-00-00000	Community Support
9	203	Kingsley Field Over - Cap and Utilities	002-00-00-00000	Operations
10	402	STARBASE Position	004-00-00-00000	Community Support
11	204	Deferred Maintenance	002-00-00-00000	Operations
12	491	Salem Owen Summers & Anderson RC ASLEF	089-00-00-00000	Capital Construction
13	492	Jackson ASLEP	089-00-00-00000	Capital Construction
14	304	9-1-1 Positions	003-00-00-00000	Office of Emergency Management
15	305	OEM Fund Shift Direct Cost Positions	003-00-00-00000	Office of Emergency Management
16	102	New HR Positions	001-00-00-00000	Administration
17	205	PANG New Positions	002-00-00-00000	Operations
18	306	OEM Emergency Coordination Section	003-00-00-00000	Office of Emergency Management
19	103	Financial Administration Positions	001-00-00-00000	Administration
20	104	Army National Guard Position	001-00-00-00000	Administration
21	480	New Debt Service	087-00-00-00000	Capital Debt Service and Related costs
22	105	Fund Shift HR Position	001-00-00-00000	Administration
23	106	Chief Info Officer Position	001-00-00-00000	Administration

**Military Dept, Oregon**

**Policy Package List by Priority  
2019-21 Biennium**

**Agency Number: 24800**

**BAM Analyst: Lisper, Michelle**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Priority</b>	<b>Policy Pkg Number</b>	<b>Policy Pkg Description</b>	<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>
24	307	OEM Disaster Loan and Grant Account	003-00-00-00000	Office of Emergency Management

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3020 Other Funds Cap Construct	2,412,394	2,384,414	-	2,384,414	1,382,380	1,382,380
3400 Other Funds Ltd	3,446,225	13,204,082	-	13,204,082	19,830,444	19,830,444
6400 Federal Funds Ltd	2,000,000	-	-	-	-	-
All Funds	7,858,619	15,588,496	-	15,588,496	21,212,824	21,212,824
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	15,696,369	14,610,439	1,970,117	16,580,556	16,439,479	16,458,514
8010 General Fund Cap Improve	250,000	1,000,000	-	1,000,000	1,000,000	-
8030 General Fund Debt Svc	9,611,645	9,997,675	-	9,997,675	11,639,970	11,639,970
All Funds	25,558,014	25,608,114	1,970,117	27,578,231	29,079,449	28,098,484
<b>FEDERAL FUNDS AS OTHER FUNDS</b>						
<b>0355 Federal Revenues</b>						
3400 Other Funds Ltd	597,275	376,200	-	376,200	600,000	600,000
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	4,947,205	2,132,680	5,523,550	7,656,230	8,776,037	3,333,208
<b>FINES, RENTS AND ROYALTIES</b>						

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>0505 Fines and Forfeitures</b>						
3400 Other Funds Ltd	152	-	-	-	-	-
<b>0510 Rents and Royalties</b>						
3400 Other Funds Ltd	2,633,586	3,009,720	-	3,009,720	3,136,538	3,136,538
<b>TOTAL FINES, RENTS AND ROYALTIES</b>						
3400 Other Funds Ltd	2,633,738	3,009,720	-	3,009,720	3,136,538	3,136,538
<b>TOTAL FINES, RENTS AND ROYALTIES</b>	<b>\$2,633,738</b>	<b>\$3,009,720</b>	<b>-</b>	<b>\$3,009,720</b>	<b>\$3,136,538</b>	<b>\$3,136,538</b>
<b>BOND SALES</b>						
<b>0555 General Fund Obligation Bonds</b>						
3020 Other Funds Cap Construct	-	11,804,756	-	11,804,756	-	-
3400 Other Funds Ltd	-	5,070,000	-	5,070,000	-	-
3430 Other Funds Debt Svc Ltd	-	448,244	-	448,244	448,244	-
All Funds	-	17,323,000	-	17,323,000	448,244	-
<b>0560 Dedicated Fund Oblig Bonds</b>						
3020 Other Funds Cap Construct	29,766,769	-	-	-	-	-
<b>0575 Refunding Bonds</b>						
3200 Other Funds Non-Ltd	172	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
All Funds	60,623	-	-	-	-	-
<b>TOTAL BOND SALES</b>						

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3020 Other Funds Cap Construct	29,766,769	11,804,756	-	11,804,756	-	-
3200 Other Funds Non-Ltd	172	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
3400 Other Funds Ltd	-	5,070,000	-	5,070,000	-	-
3430 Other Funds Debt Svc Ltd	-	448,244	-	448,244	448,244	-
<b>TOTAL BOND SALES</b>	<b>\$29,827,392</b>	<b>\$17,323,000</b>	<b>-</b>	<b>\$17,323,000</b>	<b>\$448,244</b>	<b>-</b>
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3020 Other Funds Cap Construct	216,620	35,162	-	35,162	106,379	106,379
3400 Other Funds Ltd	2,419	1,670	-	1,670	4,300	4,300
All Funds	219,039	36,832	-	36,832	110,679	110,679
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3020 Other Funds Cap Construct	5,101,571	101,571	-	101,571	110,786	110,786
3400 Other Funds Ltd	1,585	-	-	-	-	-
All Funds	5,103,156	101,571	-	101,571	110,786	110,786
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						
3010 Other Funds Cap Improve	194,377	-	-	-	-	-
3020 Other Funds Cap Construct	854,689	-	-	-	-	-

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3400 Other Funds Ltd	2,350	-	-	-	-	-
All Funds	1,051,416	-	-	-	-	-
<b>0910 Grants (Non-Fed)</b>						
3400 Other Funds Ltd	6,500	-	-	-	-	-
<b>TOTAL DONATIONS AND CONTRIBUTIONS</b>						
3010 Other Funds Cap Improve	194,377	-	-	-	-	-
3020 Other Funds Cap Construct	854,689	-	-	-	-	-
3400 Other Funds Ltd	8,850	-	-	-	-	-
<b>TOTAL DONATIONS AND CONTRIBUTIONS</b>	<b>\$1,057,916</b>	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3020 Other Funds Cap Construct	-	1,730,000	-	1,730,000	-	-
3400 Other Funds Ltd	113,964	428,000	-	428,000	38,708	38,708
All Funds	113,964	2,158,000	-	2,158,000	38,708	38,708
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6010 Federal Funds Cap Improve	2,265,053	4,946,561	-	4,946,561	4,946,561	5,133,694
6020 Federal Funds Cap Construct	24,289,251	-	6,125,000	6,125,000	-	-
6400 Federal Funds Ltd	129,659,570	268,433,866	18,159,170	286,593,036	291,932,866	285,859,052
All Funds	156,213,874	273,380,427	24,284,170	297,664,597	296,879,427	290,992,746

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	24,444,156	250,523	-	250,523	287,356	287,356
3430 Other Funds Debt Svc Ltd	62,021	102,546	-	102,546	100,050	100,050
6400 Federal Funds Ltd	6,090	-	-	-	-	-
All Funds	24,512,267	353,069	-	353,069	387,406	387,406
<b>1020 Transfer In - Indirect Cost</b>						
3400 Other Funds Ltd	1,270,444	1,595,000	-	1,595,000	2,897,000	2,897,000
<b>1050 Transfer In Other</b>						
3400 Other Funds Ltd	16,117,143	22,215	-	22,215	-	-
3430 Other Funds Debt Svc Ltd	17,217	-	-	-	-	-
All Funds	16,134,360	22,215	-	22,215	-	-
<b>1060 Transfer from General Fund</b>						
3400 Other Funds Ltd	100,000	-	-	-	-	-
<b>1109 Tsfr From Aviation, Dept of</b>						
3400 Other Funds Ltd	70,000	75,000	-	75,000	75,000	75,000
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	84,879,649	84,127,000	-	84,127,000	92,235,386	92,235,386
<b>1581 Tsfr From Education, Dept of</b>						
3400 Other Funds Ltd	452,914	413,798	-	413,798	582,141	582,141

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>TOTAL TRANSFERS IN</b>						
3400 Other Funds Ltd	127,334,306	86,483,536	-	86,483,536	96,076,883	96,076,883
3430 Other Funds Debt Svc Ltd	79,238	102,546	-	102,546	100,050	100,050
6400 Federal Funds Ltd	6,090	-	-	-	-	-
<b>TOTAL TRANSFERS IN</b>	<b>\$127,419,634</b>	<b>\$86,586,082</b>	<b>-</b>	<b>\$86,586,082</b>	<b>\$96,176,933</b>	<b>\$96,176,933</b>
<b>REVENUES</b>						
8000 General Fund	15,696,369	14,610,439	1,970,117	16,580,556	16,439,479	16,458,514
8010 General Fund Cap Improve	250,000	1,000,000	-	1,000,000	1,000,000	-
8030 General Fund Debt Svc	9,611,645	9,997,675	-	9,997,675	11,639,970	11,639,970
3010 Other Funds Cap Improve	194,377	-	-	-	-	-
3020 Other Funds Cap Construct	35,939,649	13,671,489	-	13,671,489	217,165	217,165
3200 Other Funds Non-Ltd	172	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
3400 Other Funds Ltd	135,639,342	97,501,806	5,523,550	103,025,356	108,632,466	103,189,637
3430 Other Funds Debt Svc Ltd	79,238	550,790	-	550,790	548,294	100,050
6010 Federal Funds Cap Improve	2,265,053	4,946,561	-	4,946,561	4,946,561	5,133,694
6020 Federal Funds Cap Construct	24,289,251	-	6,125,000	6,125,000	-	-
6400 Federal Funds Ltd	129,665,660	268,433,866	18,159,170	286,593,036	291,932,866	285,859,052
<b>TOTAL REVENUES</b>	<b>\$353,691,207</b>	<b>\$410,712,626</b>	<b>\$31,777,837</b>	<b>\$442,490,463</b>	<b>\$435,356,801</b>	<b>\$422,598,082</b>
<b>TRANSFERS OUT</b>						



<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>2010 Transfer Out - Intrafund</b>						
3020 Other Funds Cap Construct	(49,299)	-	-	-	-	-
3400 Other Funds Ltd	(24,456,802)	(353,069)	-	(353,069)	(387,406)	(387,406)
6400 Federal Funds Ltd	(6,166)	-	-	-	-	-
All Funds	(24,512,267)	(353,069)	-	(353,069)	(387,406)	(387,406)
<b>2020 Transfer Out - Indirect Cost</b>						
3400 Other Funds Ltd	(23,819)	(29,197)	-	(29,197)	(47,033)	(47,033)
6400 Federal Funds Ltd	(1,246,625)	(1,565,803)	-	(1,565,803)	(2,849,967)	(2,849,967)
All Funds	(1,270,444)	(1,595,000)	-	(1,595,000)	(2,897,000)	(2,897,000)
<b>2050 Transfer to Other</b>						
3020 Other Funds Cap Construct	(11,562,013)	-	-	-	-	-
3400 Other Funds Ltd	(11,778,305)	-	-	-	-	-
All Funds	(23,340,318)	-	-	-	-	-
<b>2257 Tsfr To Police, Dept of State</b>						
3400 Other Funds Ltd	-	(125,573)	-	(125,573)	-	-
<b>TOTAL TRANSFERS OUT</b>						
3020 Other Funds Cap Construct	(11,611,312)	-	-	-	-	-
3400 Other Funds Ltd	(36,258,926)	(507,839)	-	(507,839)	(434,439)	(434,439)
6400 Federal Funds Ltd	(1,252,791)	(1,565,803)	-	(1,565,803)	(2,849,967)	(2,849,967)
<b>TOTAL TRANSFERS OUT</b>	<b>(\$49,123,029)</b>	<b>(\$2,073,642)</b>	<b>-</b>	<b>(\$2,073,642)</b>	<b>(\$3,284,406)</b>	<b>(\$3,284,406)</b>

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	15,696,369	14,610,439	1,970,117	16,580,556	16,439,479	16,458,514
8010 General Fund Cap Improve	250,000	1,000,000	-	1,000,000	1,000,000	-
8030 General Fund Debt Svc	9,611,645	9,997,675	-	9,997,675	11,639,970	11,639,970
3010 Other Funds Cap Improve	194,377	-	-	-	-	-
3020 Other Funds Cap Construct	26,740,731	16,055,903	-	16,055,903	1,599,545	1,599,545
3200 Other Funds Non-Ltd	172	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
3400 Other Funds Ltd	102,826,641	110,198,049	5,523,550	115,721,599	128,028,471	122,585,642
3430 Other Funds Debt Svc Ltd	79,238	550,790	-	550,790	548,294	100,050
6010 Federal Funds Cap Improve	2,265,053	4,946,561	-	4,946,561	4,946,561	5,133,694
6020 Federal Funds Cap Construct	24,289,251	-	6,125,000	6,125,000	-	-
6400 Federal Funds Ltd	130,412,869	266,868,063	18,159,170	285,027,233	289,082,899	283,009,085
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$312,426,797</b>	<b>\$424,227,480</b>	<b>\$31,777,837</b>	<b>\$456,005,317</b>	<b>\$453,285,219</b>	<b>\$440,526,500</b>

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	5,135,225	4,925,869	404,665	5,330,534	5,363,193	5,363,193
3400 Other Funds Ltd	5,532,342	6,986,052	454,213	7,440,265	7,840,990	7,840,990

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	31,161,010	37,318,709	1,597,656	38,916,365	41,811,799	41,811,799
All Funds	41,828,577	49,230,630	2,456,534	51,687,164	55,015,982	55,015,982
<b>3160 Temporary Appointments</b>						
8000 General Fund	13,042	30	143,761	143,791	143,791	31
3400 Other Funds Ltd	2,025,837	1,501	4,726,771	4,728,272	4,728,272	249,266
6400 Federal Funds Ltd	410,856	60,395	-	60,395	60,395	62,690
All Funds	2,449,735	61,926	4,870,532	4,932,458	4,932,458	311,987
<b>3170 Overtime Payments</b>						
8000 General Fund	28,796	6,337	-	6,337	6,337	6,578
3400 Other Funds Ltd	86,285	9,715	63,419	73,134	73,134	10,085
6400 Federal Funds Ltd	834,593	75,898	-	75,898	75,898	78,782
All Funds	949,674	91,950	63,419	155,369	155,369	95,445
<b>3180 Shift Differential</b>						
8000 General Fund	1,005	1,005	-	1,005	1,005	1,043
3400 Other Funds Ltd	55,868	6,902	1,098	8,000	8,000	7,165
6400 Federal Funds Ltd	54,190	54,111	-	54,111	54,111	56,167
All Funds	111,063	62,018	1,098	63,116	63,116	64,375
<b>3190 All Other Differential</b>						
8000 General Fund	239,608	75,161	6,069	81,230	81,230	84,317
3400 Other Funds Ltd	115,605	17,483	56,965	74,448	74,448	18,148

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	216,256	18,415	-	18,415	18,415	19,115
All Funds	571,469	111,059	63,034	174,093	174,093	121,580
<b>TOTAL SALARIES &amp; WAGES</b>						
8000 General Fund	5,417,676	5,008,402	554,495	5,562,897	5,595,556	5,455,162
3400 Other Funds Ltd	7,815,937	7,021,653	5,302,466	12,324,119	12,724,844	8,125,654
6400 Federal Funds Ltd	32,676,905	37,527,528	1,597,656	39,125,184	42,020,618	42,028,553
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$45,910,518</b>	<b>\$49,557,583</b>	<b>\$7,454,617</b>	<b>\$57,012,200</b>	<b>\$60,341,018</b>	<b>\$55,609,369</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	1,637	2,187	189	2,376	2,349	2,349
3400 Other Funds Ltd	2,822	5,819	20	5,839	6,344	6,344
6400 Federal Funds Ltd	12,673	18,412	-	18,412	20,101	20,101
All Funds	17,132	26,418	209	26,627	28,794	28,794
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	812,786	962,237	96,798	1,059,035	925,160	925,731
3400 Other Funds Ltd	1,039,241	1,340,232	60,534	1,400,766	1,357,030	1,336,635
6400 Federal Funds Ltd	5,210,269	7,152,894	-	7,152,894	7,120,616	7,121,573
All Funds	7,062,296	9,455,363	157,332	9,612,695	9,402,806	9,383,939
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	299,961	358,520	(40,638)	317,882	317,882	307,260

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3400 Other Funds Ltd	347,520	396,772	22,659	419,431	419,431	450,684
6400 Federal Funds Ltd	1,927,231	1,988,342	140,206	2,128,548	2,128,548	2,364,868
All Funds	2,574,712	2,743,634	122,227	2,865,861	2,865,861	3,122,812
<b>3230 Social Security Taxes</b>						
8000 General Fund	385,568	379,825	35,906	415,731	421,949	411,208
3400 Other Funds Ltd	460,619	537,199	11,254	548,453	973,380	621,542
6400 Federal Funds Ltd	2,505,848	2,871,199	-	2,871,199	3,214,490	3,215,098
All Funds	3,352,035	3,788,223	47,160	3,835,383	4,609,819	4,247,848
<b>3240 Unemployment Assessments</b>						
8000 General Fund	33,316	49,745	-	49,745	49,745	51,635
3400 Other Funds Ltd	19,538	80,725	-	80,725	80,725	83,793
6400 Federal Funds Ltd	104,625	67,779	-	67,779	67,779	70,356
All Funds	157,479	198,249	-	198,249	198,249	205,784
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	2,445	2,707	168	2,875	2,324	2,324
3400 Other Funds Ltd	6,237	7,046	5,894	12,940	6,074	6,074
6400 Federal Funds Ltd	17,612	22,272	-	22,272	19,055	19,055
All Funds	26,294	32,025	6,062	38,087	27,453	27,453
<b>3260 Mass Transit Tax</b>						
8000 General Fund	29,713	30,040	945	30,985	30,985	33,573

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	28,642	34,161	275	34,436	34,436	38,045
All Funds	58,355	64,201	1,220	65,421	65,421	71,618
<b>3270 Flexible Benefits</b>						
8000 General Fund	1,312,284	1,315,850	120,696	1,436,546	1,382,965	1,382,965
3400 Other Funds Ltd	1,549,399	2,006,262	7,736	2,013,998	2,188,951	2,188,951
6400 Federal Funds Ltd	8,952,615	10,756,792	-	10,756,792	11,566,881	11,566,881
All Funds	11,814,298	14,078,904	128,432	14,207,336	15,138,797	15,138,797
<b>TOTAL OTHER PAYROLL EXPENSES</b>						
8000 General Fund	2,877,710	3,101,111	214,064	3,315,175	3,133,359	3,117,045
3400 Other Funds Ltd	3,454,018	4,408,216	108,372	4,516,588	5,066,371	4,732,068
6400 Federal Funds Ltd	18,730,873	22,877,690	140,206	23,017,896	24,137,470	24,377,932
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$25,062,601</b>	<b>\$30,387,017</b>	<b>\$462,642</b>	<b>\$30,849,659</b>	<b>\$32,337,200</b>	<b>\$32,227,045</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	(308,871)	-	(308,871)	(308,871)	(67,091)
3400 Other Funds Ltd	-	(341,899)	-	(341,899)	(341,899)	(95,107)
6400 Federal Funds Ltd	-	(1,715,998)	-	(1,715,998)	(1,715,998)	(508,039)
All Funds	-	(2,366,768)	-	(2,366,768)	(2,366,768)	(670,237)
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	(8,080)	-	(8,080)	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	-	1,249	-	1,249	-	-
6400 Federal Funds Ltd	-	(40,658)	-	(40,658)	-	-
All Funds	-	(47,489)	-	(47,489)	-	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	(316,951)	-	(316,951)	(308,871)	(67,091)
3400 Other Funds Ltd	-	(340,650)	-	(340,650)	(341,899)	(95,107)
6400 Federal Funds Ltd	-	(1,756,656)	-	(1,756,656)	(1,715,998)	(508,039)
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$2,414,257)</b>	-	<b>(\$2,414,257)</b>	<b>(\$2,366,768)</b>	<b>(\$670,237)</b>
<b>TOTAL PERSONAL SERVICES</b>						
8000 General Fund	8,295,386	7,792,562	768,559	8,561,121	8,420,044	8,505,116
3400 Other Funds Ltd	11,269,955	11,089,219	5,410,838	16,500,057	17,449,316	12,762,615
6400 Federal Funds Ltd	51,407,778	58,648,562	1,737,862	60,386,424	64,442,090	65,898,446
<b>TOTAL PERSONAL SERVICES</b>	<b>\$70,973,119</b>	<b>\$77,530,343</b>	<b>\$7,917,259</b>	<b>\$85,447,602</b>	<b>\$90,311,450</b>	<b>\$87,166,177</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	39,410	23,196	28,495	51,691	51,691	44,622
3400 Other Funds Ltd	145,011	60,839	228,430	289,269	289,269	63,152
6400 Federal Funds Ltd	274,241	442,204	-	442,204	442,204	459,007
All Funds	458,662	526,239	256,925	783,164	783,164	566,781
<b>4125 Out of State Travel</b>						

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
8000 General Fund	27,565	35,581	-	35,581	35,581	36,932
3400 Other Funds Ltd	25,548	23,516	-	23,516	23,516	24,410
6400 Federal Funds Ltd	120,332	308,156	-	308,156	308,156	319,865
All Funds	173,445	367,253	-	367,253	367,253	381,207
<b>4150 Employee Training</b>						
8000 General Fund	32,774	13,004	2,275	15,279	15,279	15,859
3400 Other Funds Ltd	74,964	27,318	-	27,318	27,318	28,356
6400 Federal Funds Ltd	396,042	923,726	-	923,726	923,726	958,828
All Funds	503,780	964,048	2,275	966,323	966,323	1,003,043
<b>4175 Office Expenses</b>						
8000 General Fund	99,408	49,381	24,426	73,807	73,807	76,612
3400 Other Funds Ltd	44,220	65,634	-	65,634	65,634	68,128
6400 Federal Funds Ltd	281,177	419,155	-	419,155	419,155	435,081
All Funds	424,805	534,170	24,426	558,596	558,596	579,821
<b>4200 Telecommunications</b>						
8000 General Fund	75,101	84,550	60,299	144,849	144,849	150,353
3400 Other Funds Ltd	1,102,772	288,712	-	288,712	288,712	299,684
6400 Federal Funds Ltd	193,847	145,998	-	145,998	145,998	151,546
All Funds	1,371,720	519,260	60,299	579,559	579,559	601,583
<b>4225 State Gov. Service Charges</b>						



<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
8000 General Fund	1,041,933	2,038,389	149,079	2,187,468	2,187,468	1,998,624
3400 Other Funds Ltd	1,423,928	443,042	-	443,042	443,042	554,861
6010 Federal Funds Cap Improve	-	806	-	806	806	-
6400 Federal Funds Ltd	1,975,606	1,831,202	-	1,831,202	1,831,202	2,905,807
All Funds	4,441,467	4,313,439	149,079	4,462,518	4,462,518	5,459,292
<b>4250 Data Processing</b>						
8000 General Fund	28,651	14,358	58,102	72,460	72,460	75,214
3400 Other Funds Ltd	649,197	977,865	-	977,865	977,865	1,015,024
6400 Federal Funds Ltd	137,753	151,779	-	151,779	151,779	157,546
All Funds	815,601	1,144,002	58,102	1,202,104	1,202,104	1,247,784
<b>4275 Publicity and Publications</b>						
8000 General Fund	2,061	16,783	-	16,783	16,783	17,421
3400 Other Funds Ltd	16,529	38,216	-	38,216	38,216	39,669
6400 Federal Funds Ltd	36,836	99,860	-	99,860	99,860	103,655
All Funds	55,426	154,859	-	154,859	154,859	160,745
<b>4300 Professional Services</b>						
8000 General Fund	921,559	219,536	3,913	223,449	223,449	232,834
3400 Other Funds Ltd	2,081,341	2,389,011	-	2,389,011	2,389,011	2,489,350
6400 Federal Funds Ltd	4,456,823	1,879,648	-	1,879,648	1,879,648	1,958,594
All Funds	7,459,723	4,488,195	3,913	4,492,108	4,492,108	4,680,778

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>4315 IT Professional Services</b>						
8000 General Fund	600	-	-	-	-	-
3400 Other Funds Ltd	4,648,633	-	-	-	-	-
6400 Federal Funds Ltd	40,859	-	-	-	-	-
All Funds	4,690,092	-	-	-	-	-
<b>4325 Attorney General</b>						
8000 General Fund	197,551	60,961	-	60,961	60,961	73,239
3400 Other Funds Ltd	223,146	66,323	-	66,323	66,323	79,680
6010 Federal Funds Cap Improve	5,884	-	-	-	-	-
6400 Federal Funds Ltd	100,724	45,522	-	45,522	45,522	54,691
All Funds	527,305	172,806	-	172,806	172,806	207,610
<b>4350 Dispute Resolution Services</b>						
8000 General Fund	136	-	-	-	-	-
6400 Federal Funds Ltd	409	-	-	-	-	-
All Funds	545	-	-	-	-	-
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	5,929	5,642	-	5,642	5,642	5,856
3400 Other Funds Ltd	-	2,238	-	2,238	2,238	2,323
6400 Federal Funds Ltd	1,456	12,627	-	12,627	12,627	13,107
All Funds	7,385	20,507	-	20,507	20,507	21,286

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	20,371	10,724	-	10,724	10,724	11,131
3400 Other Funds Ltd	6,928	10,730	-	10,730	10,730	11,138
6400 Federal Funds Ltd	97,405	36,750	-	36,750	36,750	38,146
All Funds	124,704	58,204	-	58,204	58,204	60,415
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	464,915	987,385	733,861	1,721,246	1,721,246	1,786,654
3400 Other Funds Ltd	297,199	169,781	-	169,781	169,781	176,233
6400 Federal Funds Ltd	549,776	1,193,899	-	1,193,899	1,193,899	1,239,267
All Funds	1,311,890	2,351,065	733,861	3,084,926	3,084,926	3,202,154
<b>4450 Fuels and Utilities</b>						
8000 General Fund	2,269,597	2,388,237	-	2,388,237	2,388,237	2,478,990
3400 Other Funds Ltd	206,515	558,439	-	558,439	558,439	579,659
6400 Federal Funds Ltd	7,909,897	14,973,454	-	14,973,454	14,973,454	15,542,444
All Funds	10,386,009	17,920,130	-	17,920,130	17,920,130	18,601,093
<b>4475 Facilities Maintenance</b>						
8000 General Fund	1,321,687	486,179	-	486,179	486,179	504,654
3400 Other Funds Ltd	291,702	328,506	-	328,506	328,506	340,989
6400 Federal Funds Ltd	9,430,013	11,466,965	16,421,308	27,888,273	27,888,273	11,902,710
All Funds	11,043,402	12,281,650	16,421,308	28,702,958	28,702,958	12,748,353

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>4500 Food and Kitchen Supplies</b>						
8000 General Fund	494	5,222	-	5,222	5,222	5,420
3400 Other Funds Ltd	163,492	175,608	-	175,608	175,608	182,281
6400 Federal Funds Ltd	464,282	507,599	-	507,599	507,599	526,887
All Funds	628,268	688,429	-	688,429	688,429	714,588
<b>4525 Medical Services and Supplies</b>						
8000 General Fund	386	310	-	310	310	322
3400 Other Funds Ltd	11,025	5,190	1,600	6,790	6,790	5,387
6400 Federal Funds Ltd	110,271	132,068	-	132,068	132,068	137,087
All Funds	121,682	137,568	1,600	139,168	139,168	142,796
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	10,474	12,580	-	12,580	12,580	13,059
3400 Other Funds Ltd	356,262	73,270	-	73,270	73,270	76,054
6400 Federal Funds Ltd	1,146,555	281,943	-	281,943	281,943	292,657
All Funds	1,513,291	367,793	-	367,793	367,793	381,770
<b>4600 Intra-agency Charges</b>						
3400 Other Funds Ltd	394,880	-	-	-	-	-
<b>4625 Other COP Costs</b>						
8000 General Fund	2,218	-	-	-	-	-
3400 Other Funds Ltd	-	72,062	-	72,062	72,062	2,062

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3430 Other Funds Debt Svc Ltd	-	448,244	-	448,244	448,244	-
All Funds	2,218	520,306	-	520,306	520,306	2,062
<b>4650 Other Services and Supplies</b>						
8000 General Fund	484,765	150,494	52,247	202,741	202,741	202,053
8010 General Fund Cap Improve	250,000	-	-	-	-	-
3010 Other Funds Cap Improve	194,377	-	-	-	-	-
3200 Other Funds Non-Ltd	172	-	-	-	-	-
3400 Other Funds Ltd	369,195	206,530	218,814	425,344	425,344	214,379
6010 Federal Funds Cap Improve	2,259,169	33	-	33	33	34
6400 Federal Funds Ltd	11,283,402	7,448,021	-	7,448,021	7,448,021	7,731,047
All Funds	14,841,080	7,805,078	271,061	8,076,139	8,076,139	8,147,513
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	27,511	35,947	-	35,947	35,947	37,313
3400 Other Funds Ltd	82,739	300,007	-	300,007	300,007	311,408
6400 Federal Funds Ltd	514,682	2,297,605	-	2,297,605	2,297,605	2,384,915
All Funds	624,932	2,633,559	-	2,633,559	2,633,559	2,733,636
<b>4715 IT Expendable Property</b>						
8000 General Fund	54,369	31,876	-	31,876	31,876	33,087
3400 Other Funds Ltd	104,132	83,823	-	83,823	83,823	87,008
6400 Federal Funds Ltd	677,175	622,875	-	622,875	622,875	646,546

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	835,676	738,574	-	738,574	738,574	766,641
<b>TOTAL SERVICES &amp; SUPPLIES</b>						
8000 General Fund	7,129,465	6,670,335	1,112,697	7,783,032	7,783,032	7,800,249
8010 General Fund Cap Improve	250,000	-	-	-	-	-
3010 Other Funds Cap Improve	194,377	-	-	-	-	-
3200 Other Funds Non-Ltd	172	-	-	-	-	-
3400 Other Funds Ltd	12,719,358	6,366,660	448,844	6,815,504	6,815,504	6,651,235
3430 Other Funds Debt Svc Ltd	-	448,244	-	448,244	448,244	-
6010 Federal Funds Cap Improve	2,265,053	839	-	839	839	34
6400 Federal Funds Ltd	40,199,563	45,221,056	16,421,308	61,642,364	61,642,364	47,959,433
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$62,757,988</b>	<b>\$58,707,134</b>	<b>\$17,982,849</b>	<b>\$76,689,983</b>	<b>\$76,689,983</b>	<b>\$62,410,951</b>
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3400 Other Funds Ltd	-	21,684	-	21,684	21,684	22,508
<b>5150 Telecommunications Equipment</b>						
8000 General Fund	5,460	-	-	-	-	-
3400 Other Funds Ltd	14,846	-	-	-	-	-
6400 Federal Funds Ltd	15,169	-	-	-	-	-
All Funds	35,475	-	-	-	-	-
<b>5200 Technical Equipment</b>						

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3400 Other Funds Ltd	-	16,022	-	16,022	16,022	16,631
6400 Federal Funds Ltd	63,620	131,241	-	131,241	131,241	136,228
All Funds	63,620	147,263	-	147,263	147,263	152,859
<b>5250 Household and Institutional Equip.</b>						
8000 General Fund	15,000	-	-	-	-	-
<b>5350 Industrial and Heavy Equipment</b>						
8000 General Fund	7,000	-	-	-	-	-
6400 Federal Funds Ltd	-	232,064	-	232,064	232,064	240,882
All Funds	7,000	232,064	-	232,064	232,064	240,882
<b>5400 Automotive and Aircraft</b>						
3400 Other Funds Ltd	-	74,675	-	74,675	74,675	77,513
<b>5450 Agricultural Equip. and Mach.</b>						
6400 Federal Funds Ltd	14,009	-	-	-	-	-
<b>5550 Data Processing Software</b>						
6400 Federal Funds Ltd	-	149,676	-	149,676	149,676	155,364
<b>5600 Data Processing Hardware</b>						
3400 Other Funds Ltd	28,729	-	-	-	-	-
6400 Federal Funds Ltd	74,745	139,479	-	139,479	139,479	144,779
All Funds	103,474	139,479	-	139,479	139,479	144,779
<b>5650 Land Improvements</b>						

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
8000 General Fund	2,951	-	-	-	-	-
3020 Other Funds Cap Construct	2,158,390	1,730,000	-	1,730,000	-	-
6010 Federal Funds Cap Improve	-	383,905	-	383,905	383,905	398,493
6020 Federal Funds Cap Construct	3,864,933	-	-	-	-	-
6400 Federal Funds Ltd	162,554	-	-	-	-	-
All Funds	6,188,828	2,113,905	-	2,113,905	383,905	398,493
<b>5700 Building Structures</b>						
8010 General Fund Cap Improve	-	500,000	-	500,000	500,000	-
3020 Other Funds Cap Construct	17,555,013	8,499,424	-	8,499,424	-	-
3400 Other Funds Ltd	6,875	-	-	-	-	-
6010 Federal Funds Cap Improve	-	4,092,600	-	4,092,600	4,092,600	4,248,119
6020 Federal Funds Cap Construct	14,142,181	-	-	-	-	-
6400 Federal Funds Ltd	84,953	-	-	-	-	-
All Funds	31,789,022	13,092,024	-	13,092,024	4,592,600	4,248,119
<b>5750 Equipment - Part of Building</b>						
8010 General Fund Cap Improve	-	500,000	-	500,000	500,000	-
3020 Other Funds Cap Construct	3,724,250	2,951,189	-	2,951,189	-	-
6010 Federal Funds Cap Improve	-	298,593	-	298,593	298,593	309,940
6020 Federal Funds Cap Construct	5,480,434	-	6,125,000	6,125,000	-	-
All Funds	9,204,684	3,749,782	6,125,000	9,874,782	798,593	309,940



<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>5900 Other Capital Outlay</b>						
8000 General Fund	897	-	-	-	-	-
3020 Other Funds Cap Construct	601,591	354,143	-	354,143	-	-
3400 Other Funds Ltd	53,588	5,000,000	-	5,000,000	5,000,000	5,190,000
6010 Federal Funds Cap Improve	-	170,624	-	170,624	170,624	177,108
6020 Federal Funds Cap Construct	801,703	-	-	-	-	-
6400 Federal Funds Ltd	884,522	359,628	-	359,628	359,628	373,294
All Funds	2,342,301	5,884,395	-	5,884,395	5,530,252	5,740,402
<b>TOTAL CAPITAL OUTLAY</b>						
8000 General Fund	31,308	-	-	-	-	-
8010 General Fund Cap Improve	-	1,000,000	-	1,000,000	1,000,000	-
3020 Other Funds Cap Construct	24,039,244	13,534,756	-	13,534,756	-	-
3400 Other Funds Ltd	104,038	5,112,381	-	5,112,381	5,112,381	5,306,652
6010 Federal Funds Cap Improve	-	4,945,722	-	4,945,722	4,945,722	5,133,660
6020 Federal Funds Cap Construct	24,289,251	-	6,125,000	6,125,000	-	-
6400 Federal Funds Ltd	1,299,572	1,012,088	-	1,012,088	1,012,088	1,050,547
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$49,763,413</b>	<b>\$25,604,947</b>	<b>\$6,125,000</b>	<b>\$31,729,947</b>	<b>\$12,070,191</b>	<b>\$11,490,859</b>
<b>SPECIAL PAYMENTS</b>						
<b>6015 Dist to Cities</b>						
3400 Other Funds Ltd	36,491,210	37,167,037	-	37,167,037	37,167,037	38,579,384

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	10,928,558	40,836,256	-	40,836,256	40,836,256	42,388,034
All Funds	47,419,768	78,003,293	-	78,003,293	78,003,293	80,967,418
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	12,398,359	24,310,244	-	24,310,244	24,310,244	25,234,033
6400 Federal Funds Ltd	12,678,272	31,198,911	-	31,198,911	31,198,911	32,384,469
All Funds	25,076,631	55,509,155	-	55,509,155	55,509,155	57,618,502
<b>6025 Dist to Other Gov Unit</b>						
8000 General Fund	-	-	88,861	88,861	88,861	-
3400 Other Funds Ltd	-	21,342,851	-	21,342,851	21,293,658	22,102,817
6400 Federal Funds Ltd	5,820,207	65,916,322	-	65,916,322	65,916,322	68,421,142
All Funds	5,820,207	87,259,173	88,861	87,348,034	87,298,841	90,523,959
<b>6030 Dist to Non-Gov Units</b>						
6400 Federal Funds Ltd	5,882,172	21,281,737	-	21,281,737	21,281,737	22,090,443
<b>6035 Dist to Individuals</b>						
3400 Other Funds Ltd	38,551	178,237	-	178,237	178,237	185,010
<b>6040 Dist to Local School Districts</b>						
3400 Other Funds Ltd	165	-	-	-	-	-
6400 Federal Funds Ltd	219,158	1,669,463	-	1,669,463	1,669,463	1,732,903
All Funds	219,323	1,669,463	-	1,669,463	1,669,463	1,732,903
<b>6045 Dist to Comm College Districts</b>						

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	5,778	-	-	-	-	-
<b>6048 Spc Pmt to Public Universities</b>						
6400 Federal Funds Ltd	477,878	-	-	-	-	-
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	100,000	-	-	-	-	-
<b>6065 Loan Repaid To State Agencies</b>						
8000 General Fund	138,706	147,542	-	147,542	147,542	153,149
3400 Other Funds Ltd	29,473	-	-	-	-	-
All Funds	168,179	147,542	-	147,542	147,542	153,149
<b>6085 Other Special Payments</b>						
3400 Other Funds Ltd	25,565,005	-	-	-	-	-
<b>6137 Spc Pmt to Justice, Dept of</b>						
6400 Federal Funds Ltd	445,213	-	-	-	-	-
<b>6257 Spc Pmt to Police, Dept of State</b>						
6400 Federal Funds Ltd	257,620	-	-	-	-	-
<b>6259 Spc Pmt to Pub Safety Stds/Trng</b>						
3400 Other Funds Ltd	612,958	734,482	-	734,482	783,675	783,675
<b>6629 Spc Pmt to Forestry, Dept of</b>						
8000 General Fund	1,504	-	-	-	-	-
6400 Federal Funds Ltd	310,314	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	311,818	-	-	-	-	-
<b>6632 Spc Pmt to Geology/Mineral Ind</b>						
6400 Federal Funds Ltd	231,131	-	-	-	-	-
<b>6634 Spc Pmt to Parks and Rec Dept</b>						
6400 Federal Funds Ltd	124,374	-	-	-	-	-
<b>6660 Spc Pmt to Land Conservation Dev</b>						
6400 Federal Funds Ltd	104,716	1,083,668	-	1,083,668	1,083,668	1,083,668
<b>6690 Spc Pmt to Water Resources Dept</b>						
6400 Federal Funds Ltd	20,565	-	-	-	-	-
<b>TOTAL SPECIAL PAYMENTS</b>						
8000 General Fund	240,210	147,542	88,861	236,403	236,403	153,149
3400 Other Funds Ltd	75,135,721	83,732,851	-	83,732,851	83,732,851	86,884,919
6400 Federal Funds Ltd	37,505,956	161,986,357	-	161,986,357	161,986,357	168,100,659
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$112,881,887</b>	<b>\$245,866,750</b>	<b>\$88,861</b>	<b>\$245,955,611</b>	<b>\$245,955,611</b>	<b>\$255,138,727</b>
<b>DEBT SERVICE</b>						
<b>7050 Pmt To Ret Bond Escrow</b>						
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	3,066,440	4,210,317	-	4,210,317	7,788,150	7,788,150
3430 Other Funds Debt Svc Ltd	38,307	78,466	-	78,466	84,100	84,100

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
All Funds	3,104,747	4,288,783	-	4,288,783	7,872,250	7,872,250
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	1,323,428	2,497,397	-	2,497,397	3,119,170	3,119,170
3430 Other Funds Debt Svc Ltd	40,931	24,080	-	24,080	15,950	15,950
All Funds	1,364,359	2,521,477	-	2,521,477	3,135,120	3,135,120
<b>7200 Principal - COP</b>						
8030 General Fund Debt Svc	4,606,716	3,115,453	-	3,115,453	712,000	712,000
<b>7250 Interest - COP</b>						
8030 General Fund Debt Svc	535,103	174,508	-	174,508	20,650	20,650
<b>TOTAL DEBT SERVICE</b>						
8030 General Fund Debt Svc	9,531,687	9,997,675	-	9,997,675	11,639,970	11,639,970
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	79,238	102,546	-	102,546	100,050	100,050
<b>TOTAL DEBT SERVICE</b>	<b>\$9,671,376</b>	<b>\$10,100,221</b>	<b>-</b>	<b>\$10,100,221</b>	<b>\$11,740,020</b>	<b>\$11,740,020</b>

**EXPENDITURES**

8000 General Fund	15,696,369	14,610,439	1,970,117	16,580,556	16,439,479	16,458,514
8010 General Fund Cap Improve	250,000	1,000,000	-	1,000,000	1,000,000	-
8030 General Fund Debt Svc	9,531,687	9,997,675	-	9,997,675	11,639,970	11,639,970
3010 Other Funds Cap Improve	194,377	-	-	-	-	-
3020 Other Funds Cap Construct	24,039,244	13,534,756	-	13,534,756	-	-

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3200 Other Funds Non-Ltd	172	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
3400 Other Funds Ltd	99,229,072	106,301,111	5,859,682	112,160,793	113,110,052	111,605,421
3430 Other Funds Debt Svc Ltd	79,238	550,790	-	550,790	548,294	100,050
6010 Federal Funds Cap Improve	2,265,053	4,946,561	-	4,946,561	4,946,561	5,133,694
6020 Federal Funds Cap Construct	24,289,251	-	6,125,000	6,125,000	-	-
6400 Federal Funds Ltd	130,412,869	266,868,063	18,159,170	285,027,233	289,082,899	283,009,085
<b>TOTAL EXPENDITURES</b>	<b>\$306,047,783</b>	<b>\$417,809,395</b>	<b>\$32,113,969</b>	<b>\$449,923,364</b>	<b>\$436,767,255</b>	<b>\$427,946,734</b>

**REVERSIONS**

**9900 Reversions**

8030 General Fund Debt Svc	(79,958)	-	-	-	-	-
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**ENDING BALANCE**

8000 General Fund	-	-	-	-	-	-
8010 General Fund Cap Improve	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3010 Other Funds Cap Improve	-	-	-	-	-	-
3020 Other Funds Cap Construct	2,701,487	2,521,147	-	2,521,147	1,599,545	1,599,545
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	3,597,569	3,896,938	(336,132)	3,560,806	14,918,419	10,980,221

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
6010 Federal Funds Cap Improve	-	-	-	-	-	-
6020 Federal Funds Cap Construct	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$6,299,056</b>	<b>\$6,418,085</b>	<b>(\$336,132)</b>	<b>\$6,081,953</b>	<b>\$16,517,964</b>	<b>\$12,579,766</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	464	478	-	478	478	478
8180 Position Reconciliation	-	(1)	-	(1)	-	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>464</b>	<b>477</b>	<b>-</b>	<b>477</b>	<b>478</b>	<b>478</b>
<b>AUTHORIZED FTE POSITIONS</b>						
8250 Class/Unclass FTE Positions	418.60	427.24	-	427.24	435.30	435.30
8280 FTE Reconciliation	-	(0.42)	-	(0.42)	-	-
<b>TOTAL AUTHORIZED FTE</b>	<b>418.60</b>	<b>426.82</b>	<b>-</b>	<b>426.82</b>	<b>435.30</b>	<b>435.30</b>

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DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	241,902	674,690	-	674,690	611,914	611,914
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	105,228	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>						
3400 Other Funds Ltd	347,130	674,690	-	674,690	611,914	611,914
<b>TOTAL BEGINNING BALANCE</b>	<b>\$347,130</b>	<b>\$674,690</b>	<b>-</b>	<b>\$674,690</b>	<b>\$611,914</b>	<b>\$611,914</b>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	4,068,297	5,354,977	71,986	5,426,963	5,595,388	5,268,305
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	2,308	1,670	-	1,670	4,300	4,300
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						
3400 Other Funds Ltd	2,350	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						



DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	255	-	-	-	-	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	259,902	250,523	-	250,523	287,356	287,356
<b>1020 Transfer In - Indirect Cost</b>						
3400 Other Funds Ltd	1,270,444	1,595,000	-	1,595,000	2,497,000	2,497,000
<b>1050 Transfer In Other</b>						
3400 Other Funds Ltd	18	-	-	-	-	-
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	40,236	27,000	-	27,000	56,000	56,000
<b>TOTAL TRANSFERS IN</b>						
3400 Other Funds Ltd	1,570,600	1,872,523	-	1,872,523	2,840,356	2,840,356
<b>TOTAL TRANSFERS IN</b>	<b>\$1,570,600</b>	<b>\$1,872,523</b>	<b>-</b>	<b>\$1,872,523</b>	<b>\$2,840,356</b>	<b>\$2,840,356</b>
<b>REVENUES</b>						
8000 General Fund	4,068,297	5,354,977	71,986	5,426,963	5,595,388	5,268,305
3400 Other Funds Ltd	1,575,513	1,874,193	-	1,874,193	2,844,656	2,844,656
<b>TOTAL REVENUES</b>	<b>\$5,643,810</b>	<b>\$7,229,170</b>	<b>\$71,986</b>	<b>\$7,301,156</b>	<b>\$8,440,044</b>	<b>\$8,112,961</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	4,068,297	5,354,977	71,986	5,426,963	5,595,388	5,268,305
3400 Other Funds Ltd	1,922,643	2,548,883	-	2,548,883	3,456,570	3,456,570

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$5,990,940</b>	<b>\$7,903,860</b>	<b>\$71,986</b>	<b>\$7,975,846</b>	<b>\$9,051,958</b>	<b>\$8,724,875</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	2,091,376	2,204,209	74,775	2,278,984	2,417,884	2,417,884
3400 Other Funds Ltd	1,121,153	1,245,119	63,136	1,308,255	1,385,570	1,385,570
All Funds	3,212,529	3,449,328	137,911	3,587,239	3,803,454	3,803,454
<b>3160 Temporary Appointments</b>						
8000 General Fund	813	-	-	-	-	-
3400 Other Funds Ltd	4,753	-	-	-	-	-
All Funds	5,566	-	-	-	-	-
<b>3170 Overtime Payments</b>						
8000 General Fund	8,204	-	-	-	-	-
3400 Other Funds Ltd	946	-	-	-	-	-
All Funds	9,150	-	-	-	-	-
<b>3180 Shift Differential</b>						
8000 General Fund	3	-	-	-	-	-
3400 Other Funds Ltd	8	-	-	-	-	-
All Funds	11	-	-	-	-	-

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<b>3190 All Other Differential</b>						
8000 General Fund	69,151	69,917	-	69,917	69,917	72,574
3400 Other Funds Ltd	4,607	-	-	-	-	-
All Funds	73,758	69,917	-	69,917	69,917	72,574
<b>TOTAL SALARIES &amp; WAGES</b>						
8000 General Fund	2,169,547	2,274,126	74,775	2,348,901	2,487,801	2,490,458
3400 Other Funds Ltd	1,131,467	1,245,119	63,136	1,308,255	1,385,570	1,385,570
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$3,301,014</b>	<b>\$3,519,245</b>	<b>\$137,911</b>	<b>\$3,657,156</b>	<b>\$3,873,371</b>	<b>\$3,876,028</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	418	750	-	750	802	802
3400 Other Funds Ltd	413	582	-	582	624	624
All Funds	831	1,332	-	1,332	1,426	1,426
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	348,980	434,607	-	434,607	422,178	422,629
3400 Other Funds Ltd	172,990	237,695	-	237,695	235,131	235,131
All Funds	521,970	672,302	-	672,302	657,309	657,760
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	129,292	131,985	(2,789)	129,196	129,196	140,212
3400 Other Funds Ltd	60,088	72,264	(1,527)	70,737	70,737	78,090

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All Funds	189,380	204,249	(4,316)	199,933	199,933	218,302
<b>3230 Social Security Taxes</b>						
8000 General Fund	159,549	168,389	-	168,389	184,212	184,415
3400 Other Funds Ltd	80,823	95,253	-	95,253	105,996	105,996
All Funds	240,372	263,642	-	263,642	290,208	290,411
<b>3240 Unemployment Assessments</b>						
8000 General Fund	-	10,412	-	10,412	10,412	10,807
3400 Other Funds Ltd	-	79,475	-	79,475	79,475	82,495
All Funds	-	89,887	-	89,887	89,887	93,302
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	855	978	-	978	823	823
3400 Other Funds Ltd	521	704	-	704	591	591
All Funds	1,376	1,682	-	1,682	1,414	1,414
<b>3260 Mass Transit Tax</b>						
8000 General Fund	12,962	13,631	-	13,631	13,631	14,927
3400 Other Funds Ltd	6,125	7,470	-	7,470	7,470	8,314
All Funds	19,087	21,101	-	21,101	21,101	23,241
<b>3270 Flexible Benefits</b>						
8000 General Fund	421,371	473,210	-	473,210	499,444	499,444
3400 Other Funds Ltd	233,912	339,355	-	339,355	358,166	358,166

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	655,283	812,565	-	812,565	857,610	857,610
<b>TOTAL OTHER PAYROLL EXPENSES</b>						
8000 General Fund	1,073,427	1,233,962	(2,789)	1,231,173	1,260,698	1,274,059
3400 Other Funds Ltd	554,872	832,798	(1,527)	831,271	858,190	869,407
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$1,628,299</b>	<b>\$2,066,760</b>	<b>(\$4,316)</b>	<b>\$2,062,444</b>	<b>\$2,118,888</b>	<b>\$2,143,466</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	(114,808)	-	(114,808)	(114,808)	-
3400 Other Funds Ltd	-	(69,506)	-	(69,506)	(69,506)	-
All Funds	-	(184,314)	-	(184,314)	(184,314)	-
<b>TOTAL PERSONAL SERVICES</b>						
8000 General Fund	3,242,974	3,393,280	71,986	3,465,266	3,633,691	3,764,517
3400 Other Funds Ltd	1,686,339	2,008,411	61,609	2,070,020	2,174,254	2,254,977
<b>TOTAL PERSONAL SERVICES</b>	<b>\$4,929,313</b>	<b>\$5,401,691</b>	<b>\$133,595</b>	<b>\$5,535,286</b>	<b>\$5,807,945</b>	<b>\$6,019,494</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	12,298	7,551	-	7,551	7,551	7,838
3400 Other Funds Ltd	265	9,801	-	9,801	9,801	10,174
All Funds	12,563	17,352	-	17,352	17,352	18,012
<b>4125 Out of State Travel</b>						

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8000 General Fund	14,812	21,801	-	21,801	21,801	22,629
3400 Other Funds Ltd	617	2,087	-	2,087	2,087	2,166
All Funds	15,429	23,888	-	23,888	23,888	24,795
<b>4150 Employee Training</b>						
8000 General Fund	14,623	4,706	-	4,706	4,706	4,884
3400 Other Funds Ltd	-	17,185	-	17,185	17,185	17,838
All Funds	14,623	21,891	-	21,891	21,891	22,722
<b>4175 Office Expenses</b>						
8000 General Fund	53,772	28,909	-	28,909	28,909	30,008
3400 Other Funds Ltd	228	21,365	-	21,365	21,365	22,177
All Funds	54,000	50,274	-	50,274	50,274	52,185
<b>4200 Telecommunications</b>						
8000 General Fund	26,713	54,528	-	54,528	54,528	56,599
3400 Other Funds Ltd	225	4,088	-	4,088	4,088	4,244
All Funds	26,938	58,616	-	58,616	58,616	60,843
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	556,031	1,765,151	-	1,765,151	1,765,151	1,298,418
3400 Other Funds Ltd	41,952	19,844	-	19,844	19,844	32,769
All Funds	597,983	1,784,995	-	1,784,995	1,784,995	1,331,187
<b>4250 Data Processing</b>						

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
8000 General Fund	15,519	13,584	-	13,584	13,584	14,100
3400 Other Funds Ltd	-	23,014	-	23,014	23,014	23,889
All Funds	15,519	36,598	-	36,598	36,598	37,989
<b>4275 Publicity and Publications</b>						
8000 General Fund	680	11,183	-	11,183	11,183	11,608
3400 Other Funds Ltd	46	2,266	-	2,266	2,266	2,352
All Funds	726	13,449	-	13,449	13,449	13,960
<b>4300 Professional Services</b>						
8000 General Fund	2,518	484	-	484	484	504
3400 Other Funds Ltd	297	195	-	195	195	203
All Funds	2,815	679	-	679	679	707
<b>4315 IT Professional Services</b>						
8000 General Fund	600	-	-	-	-	-
3400 Other Funds Ltd	245	-	-	-	-	-
All Funds	845	-	-	-	-	-
<b>4325 Attorney General</b>						
8000 General Fund	53,376	8,302	-	8,302	8,302	9,974
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	4,758	3,843	-	3,843	3,843	3,989
3400 Other Funds Ltd	-	2,023	-	2,023	2,023	2,100

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
All Funds	4,758	5,866	-	5,866	5,866	6,089
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	7,166	9,068	-	9,068	9,068	9,413
3400 Other Funds Ltd	240	580	-	580	580	602
All Funds	7,406	9,648	-	9,648	9,648	10,015
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	562	-	-	-	-	-
<b>4450 Fuels and Utilities</b>						
8000 General Fund	3,118	-	-	-	-	-
<b>4475 Facilities Maintenance</b>						
8000 General Fund	21	183	-	183	183	190
3400 Other Funds Ltd	5	-	-	-	-	-
All Funds	26	183	-	183	183	190
<b>4500 Food and Kitchen Supplies</b>						
8000 General Fund	-	4,928	-	4,928	4,928	5,115
3400 Other Funds Ltd	-	2,319	-	2,319	2,319	2,407
All Funds	-	7,247	-	7,247	7,247	7,522
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	355	2,157	-	2,157	2,157	2,239
3400 Other Funds Ltd	-	2,898	-	2,898	2,898	3,008



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All Funds	355	5,055	-	5,055	5,055	5,247
<b>4625 Other COP Costs</b>						
8000 General Fund	926	-	-	-	-	-
3400 Other Funds Ltd	-	2,062	-	2,062	2,062	2,062
All Funds	926	2,062	-	2,062	2,062	2,062
<b>4650 Other Services and Supplies</b>						
8000 General Fund	49,935	22,300	-	22,300	22,300	23,147
3400 Other Funds Ltd	7,824	29,881	-	29,881	29,881	31,016
All Funds	57,759	52,181	-	52,181	52,181	54,163
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	1,882	1,459	-	1,459	1,459	1,514
3400 Other Funds Ltd	-	29,656	-	29,656	29,656	30,783
All Funds	1,882	31,115	-	31,115	31,115	32,297
<b>4715 IT Expendable Property</b>						
8000 General Fund	5,658	1,560	-	1,560	1,560	1,619
3400 Other Funds Ltd	594	9,038	-	9,038	9,038	9,381
All Funds	6,252	10,598	-	10,598	10,598	11,000
<b>TOTAL SERVICES &amp; SUPPLIES</b>						
8000 General Fund	825,323	1,961,697	-	1,961,697	1,961,697	1,503,788
3400 Other Funds Ltd	52,538	178,302	-	178,302	178,302	197,171

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$877,861</b>	<b>\$2,139,999</b>	<b>-</b>	<b>\$2,139,999</b>	<b>\$2,139,999</b>	<b>\$1,700,959</b>
<b>SPECIAL PAYMENTS</b>						
<b>6035 Dist to Individuals</b>						
3400 Other Funds Ltd	38,551	178,237	-	178,237	178,237	185,010
<b>EXPENDITURES</b>						
8000 General Fund	4,068,297	5,354,977	71,986	5,426,963	5,595,388	5,268,305
3400 Other Funds Ltd	1,777,428	2,364,950	61,609	2,426,559	2,530,793	2,637,158
<b>TOTAL EXPENDITURES</b>	<b>\$5,845,725</b>	<b>\$7,719,927</b>	<b>\$133,595</b>	<b>\$7,853,522</b>	<b>\$8,126,181</b>	<b>\$7,905,463</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	145,215	183,933	(61,609)	122,324	925,777	819,412
<b>TOTAL ENDING BALANCE</b>	<b>\$145,215</b>	<b>\$183,933</b>	<b>(\$61,609)</b>	<b>\$122,324</b>	<b>\$925,777</b>	<b>\$819,412</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	25	25	-	25	25	25
<b>AUTHORIZED FTE POSITIONS</b>						
8250 Class/Unclass FTE Positions	23.88	23.88	-	23.88	23.88	23.88

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<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	2,288,769	969,855	-	969,855	3,016,252	3,016,252
6400 Federal Funds Ltd	2,000,000	-	-	-	-	-
All Funds	4,288,769	969,855	-	969,855	3,016,252	3,016,252
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	(19,004)	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>						
3400 Other Funds Ltd	2,269,765	969,855	-	969,855	3,016,252	3,016,252
6400 Federal Funds Ltd	2,000,000	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$4,269,765</b>	<b>\$969,855</b>	<b>-</b>	<b>\$969,855</b>	<b>\$3,016,252</b>	<b>\$3,016,252</b>

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	9,416,881	6,901,560	261,158	7,162,718	7,280,998	7,575,438
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FEDERAL FUNDS AS OTHER FUNDS

0355 Federal Revenues

3400 Other Funds Ltd	597,275	376,200	-	376,200	600,000	600,000
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CHARGES FOR SERVICES

0410 Charges for Services

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DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	359,627	-	-	-	360,000	360,000
<b>FINES, RENTS AND ROYALTIES</b>						
<b>0505 Fines and Forfeitures</b>						
3400 Other Funds Ltd	152	-	-	-	-	-
<b>0510 Rents and Royalties</b>						
3400 Other Funds Ltd	2,633,586	3,009,720	-	3,009,720	3,136,538	3,136,538
<b>TOTAL FINES, RENTS AND ROYALTIES</b>						
3400 Other Funds Ltd	2,633,738	3,009,720	-	3,009,720	3,136,538	3,136,538
<b>TOTAL FINES, RENTS AND ROYALTIES</b>	<b>\$2,633,738</b>	<b>\$3,009,720</b>	-	<b>\$3,009,720</b>	<b>\$3,136,538</b>	<b>\$3,136,538</b>
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3400 Other Funds Ltd	1,585	-	-	-	-	-
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0910 Grants (Non-Fed)</b>						
3400 Other Funds Ltd	6,500	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	26,762	392,000	-	392,000	5,000	5,000
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						

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6400 Federal Funds Ltd	77,081,195	87,988,901	17,661,661	105,650,562	108,837,417	96,327,292
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	84,221	-	-	-	-	-
<b>REVENUES</b>						
8000 General Fund	9,416,881	6,901,560	261,158	7,162,718	7,280,998	7,575,438
3400 Other Funds Ltd	3,709,708	3,777,920	-	3,777,920	4,101,538	4,101,538
6400 Federal Funds Ltd	77,081,195	87,988,901	17,661,661	105,650,562	108,837,417	96,327,292
<b>TOTAL REVENUES</b>	<b>\$90,207,784</b>	<b>\$98,668,381</b>	<b>\$17,922,819</b>	<b>\$116,591,200</b>	<b>\$120,219,953</b>	<b>\$108,004,268</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(146,241)	(102,546)	-	(102,546)	(100,050)	(100,050)
<b>2020 Transfer Out - Indirect Cost</b>						
6400 Federal Funds Ltd	(1,139,284)	(1,428,822)	-	(1,428,822)	(2,241,629)	(2,241,629)
<b>TOTAL TRANSFERS OUT</b>						
3400 Other Funds Ltd	(146,241)	(102,546)	-	(102,546)	(100,050)	(100,050)
6400 Federal Funds Ltd	(1,139,284)	(1,428,822)	-	(1,428,822)	(2,241,629)	(2,241,629)
<b>TOTAL TRANSFERS OUT</b>	<b>(\$1,285,525)</b>	<b>(\$1,531,368)</b>	<b>-</b>	<b>(\$1,531,368)</b>	<b>(\$2,341,679)</b>	<b>(\$2,341,679)</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	9,416,881	6,901,560	261,158	7,162,718	7,280,998	7,575,438

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<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3400 Other Funds Ltd	5,833,232	4,645,229	-	4,645,229	7,017,740	7,017,740
6400 Federal Funds Ltd	77,941,911	86,560,079	17,661,661	104,221,740	106,595,788	94,085,663
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$93,192,024</b>	<b>\$98,106,868</b>	<b>\$17,922,819</b>	<b>\$116,029,687</b>	<b>\$120,894,526</b>	<b>\$108,678,841</b>

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	2,292,843	1,952,630	80,409	2,033,039	2,115,378	2,115,378
3400 Other Funds Ltd	870,427	1,999,365	108,543	2,107,908	2,214,403	2,214,403
6400 Federal Funds Ltd	24,900,380	29,513,290	1,173,211	30,686,501	32,456,737	32,456,737
All Funds	28,063,650	33,465,285	1,362,163	34,827,448	36,786,518	36,786,518

**3160 Temporary Appointments**

8000 General Fund	408	-	143,761	143,761	143,761	-
3400 Other Funds Ltd	2,021	-	-	-	-	-
6400 Federal Funds Ltd	107,752	-	-	-	-	-
All Funds	110,181	-	143,761	143,761	143,761	-

**3170 Overtime Payments**

8000 General Fund	17,720	-	-	-	-	-
3400 Other Funds Ltd	4,746	-	-	-	-	-
6400 Federal Funds Ltd	782,364	46,889	-	46,889	46,889	48,671

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DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	804,830	46,889	-	46,889	46,889	48,671
<b>3180 Shift Differential</b>						
8000 General Fund	1,002	-	-	-	-	-
3400 Other Funds Ltd	10,766	-	-	-	-	-
6400 Federal Funds Ltd	27,659	33,101	-	33,101	33,101	34,359
All Funds	39,427	33,101	-	33,101	33,101	34,359
<b>3190 All Other Differential</b>						
8000 General Fund	167,865	-	-	-	-	-
3400 Other Funds Ltd	66,123	-	-	-	-	-
6400 Federal Funds Ltd	182,696	-	-	-	-	-
All Funds	416,684	-	-	-	-	-
<b>TOTAL SALARIES &amp; WAGES</b>						
8000 General Fund	2,479,838	1,952,630	224,170	2,176,800	2,259,139	2,115,378
3400 Other Funds Ltd	954,083	1,999,365	108,543	2,107,908	2,214,403	2,214,403
6400 Federal Funds Ltd	26,000,851	29,593,280	1,173,211	30,766,491	32,536,727	32,539,767
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$29,434,772</b>	<b>\$33,545,275</b>	<b>\$1,505,924</b>	<b>\$35,051,199</b>	<b>\$37,010,269</b>	<b>\$36,869,548</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	975	1,146	-	1,146	1,215	1,215
3400 Other Funds Ltd	1,160	3,537	-	3,537	3,784	3,784

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DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	10,001	14,272	-	14,272	15,274	15,274
All Funds	12,136	18,955	-	18,955	20,273	20,273
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	347,311	378,351	-	378,351	358,980	358,980
3400 Other Funds Ltd	290,140	381,682	-	381,682	375,793	375,793
6400 Federal Funds Ltd	4,239,452	5,649,352	-	5,649,352	5,521,454	5,521,970
All Funds	4,876,903	6,409,385	-	6,409,385	6,256,227	6,256,743
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	127,902	182,159	(71,228)	110,931	110,931	119,222
3400 Other Funds Ltd	63,666	116,080	(2,494)	113,586	113,586	124,803
6400 Federal Funds Ltd	1,543,591	1,614,084	67,142	1,681,226	1,681,226	1,833,762
All Funds	1,735,159	1,912,323	(6,580)	1,905,743	1,905,743	2,077,787
<b>3230 Social Security Taxes</b>						
8000 General Fund	169,976	151,617	10,998	162,615	172,821	161,823
3400 Other Funds Ltd	87,149	152,956	-	152,956	169,397	169,397
6400 Federal Funds Ltd	2,006,338	2,263,892	-	2,263,892	2,488,981	2,489,214
All Funds	2,263,463	2,568,465	10,998	2,579,463	2,831,199	2,820,434
<b>3240 Unemployment Assessments</b>						
8000 General Fund	33,316	39,333	-	39,333	39,333	40,828
3400 Other Funds Ltd	13,369	-	-	-	-	-



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6400 Federal Funds Ltd	67,706	64,029	-	64,029	64,029	66,463
All Funds	114,391	103,362	-	103,362	103,362	107,291
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	1,270	1,377	-	1,377	1,180	1,180
3400 Other Funds Ltd	796	4,279	-	4,279	3,594	3,594
6400 Federal Funds Ltd	13,896	17,278	-	17,278	14,511	14,511
All Funds	15,962	22,934	-	22,934	19,285	19,285
<b>3260 Mass Transit Tax</b>						
8000 General Fund	11,875	11,824	-	11,824	11,824	13,555
3400 Other Funds Ltd	6,658	12,001	-	12,001	12,001	13,286
All Funds	18,533	23,825	-	23,825	23,825	26,841
<b>3270 Flexible Benefits</b>						
8000 General Fund	718,741	669,571	-	669,571	706,721	706,721
3400 Other Funds Ltd	390,417	665,817	-	665,817	702,727	702,727
6400 Federal Funds Ltd	7,196,794	8,347,331	-	8,347,331	8,810,038	8,810,038
All Funds	8,305,952	9,682,719	-	9,682,719	10,219,486	10,219,486
<b>TOTAL OTHER PAYROLL EXPENSES</b>						
8000 General Fund	1,411,366	1,435,378	(60,230)	1,375,148	1,403,005	1,403,524
3400 Other Funds Ltd	853,355	1,336,352	(2,494)	1,333,858	1,380,882	1,393,384
6400 Federal Funds Ltd	15,077,778	17,970,238	67,142	18,037,380	18,595,513	18,751,232

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$17,342,499</b>	<b>\$20,741,968</b>	<b>\$4,418</b>	<b>\$20,746,386</b>	<b>\$21,379,400</b>	<b>\$21,548,140</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	(152,873)	-	(152,873)	(152,873)	(67,091)
3400 Other Funds Ltd	-	(86,490)	-	(86,490)	(86,490)	-
6400 Federal Funds Ltd	-	(1,331,508)	-	(1,331,508)	(1,331,508)	(423,612)
All Funds	-	(1,570,871)	-	(1,570,871)	(1,570,871)	(490,703)
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	(8,084)	-	(8,084)	-	-
3400 Other Funds Ltd	-	1,253	-	1,253	-	-
6400 Federal Funds Ltd	-	(45,679)	-	(45,679)	-	-
All Funds	-	(52,510)	-	(52,510)	-	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	(160,957)	-	(160,957)	(152,873)	(67,091)
3400 Other Funds Ltd	-	(85,237)	-	(85,237)	(86,490)	-
6400 Federal Funds Ltd	-	(1,377,187)	-	(1,377,187)	(1,331,508)	(423,612)
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>-</b>	<b>(\$1,623,381)</b>	<b>-</b>	<b>(\$1,623,381)</b>	<b>(\$1,570,871)</b>	<b>(\$490,703)</b>
<b>TOTAL PERSONAL SERVICES</b>						
8000 General Fund	3,891,204	3,227,051	163,940	3,390,991	3,509,271	3,451,811
3400 Other Funds Ltd	1,807,438	3,250,480	106,049	3,356,529	3,508,795	3,607,787

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	41,078,629	46,186,331	1,240,353	47,426,684	49,800,732	50,867,387
<b>TOTAL PERSONAL SERVICES</b>	<b>\$46,777,271</b>	<b>\$52,663,862</b>	<b>\$1,510,342</b>	<b>\$54,174,204</b>	<b>\$56,818,798</b>	<b>\$57,926,985</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	13,953	10,550	8,357	18,907	18,907	10,950
3400 Other Funds Ltd	4,722	7,104	-	7,104	7,104	7,374
6400 Federal Funds Ltd	137,958	180,230	-	180,230	180,230	187,078
All Funds	156,633	197,884	8,357	206,241	206,241	205,402
<b>4125 Out of State Travel</b>						
8000 General Fund	5,733	12,884	-	12,884	12,884	13,373
3400 Other Funds Ltd	924	781	-	781	781	811
6400 Federal Funds Ltd	93,018	247,410	-	247,410	247,410	256,811
All Funds	99,675	261,075	-	261,075	261,075	270,995
<b>4150 Employee Training</b>						
8000 General Fund	10,277	7,486	-	7,486	7,486	7,771
3400 Other Funds Ltd	4,881	171	-	171	171	177
6400 Federal Funds Ltd	282,478	769,598	-	769,598	769,598	798,843
All Funds	297,636	777,255	-	777,255	777,255	806,791
<b>4175 Office Expenses</b>						
8000 General Fund	23,080	16,332	-	16,332	16,332	16,952

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3400 Other Funds Ltd	9,962	1,391	-	1,391	1,391	1,444
6400 Federal Funds Ltd	131,044	258,056	-	258,056	258,056	267,861
All Funds	164,086	275,779	-	275,779	275,779	286,257
<b>4200 Telecommunications</b>						
8000 General Fund	27,398	28,765	-	28,765	28,765	29,859
3400 Other Funds Ltd	53,957	53,217	-	53,217	53,217	55,239
6400 Federal Funds Ltd	127,117	115,121	-	115,121	115,121	119,496
All Funds	208,472	197,103	-	197,103	197,103	204,594
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	405,858	211,088	-	211,088	211,088	519,982
3400 Other Funds Ltd	267,298	104,853	-	104,853	104,853	112,128
6400 Federal Funds Ltd	1,538,598	1,271,949	-	1,271,949	1,271,949	2,624,150
All Funds	2,211,754	1,587,890	-	1,587,890	1,587,890	3,256,260
<b>4250 Data Processing</b>						
8000 General Fund	10,089	306	-	306	306	318
3400 Other Funds Ltd	11,629	-	-	-	-	-
6400 Federal Funds Ltd	89,228	13,627	-	13,627	13,627	14,145
All Funds	110,946	13,933	-	13,933	13,933	14,463
<b>4275 Publicity and Publications</b>						
8000 General Fund	1,146	5,600	-	5,600	5,600	5,813

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<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3400 Other Funds Ltd	569	1,594	-	1,594	1,594	1,655
6400 Federal Funds Ltd	28,744	62,480	-	62,480	62,480	64,855
All Funds	30,459	69,674	-	69,674	69,674	72,323
<b>4300 Professional Services</b>						
8000 General Fund	742,538	20,835	-	20,835	20,835	21,711
3400 Other Funds Ltd	122,401	9,394	-	9,394	9,394	9,789
6400 Federal Funds Ltd	3,066,559	154,123	-	154,123	154,123	160,597
All Funds	3,931,498	184,352	-	184,352	184,352	192,097
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	128	-	-	-	-	-
6400 Federal Funds Ltd	40,419	-	-	-	-	-
All Funds	40,547	-	-	-	-	-
<b>4325 Attorney General</b>						
8000 General Fund	124,312	52,192	-	52,192	52,192	62,704
3400 Other Funds Ltd	88,427	-	-	-	-	-
6400 Federal Funds Ltd	48,962	35,757	-	35,757	35,757	42,959
All Funds	261,701	87,949	-	87,949	87,949	105,663
<b>4350 Dispute Resolution Services</b>						
8000 General Fund	136	-	-	-	-	-
6400 Federal Funds Ltd	409	-	-	-	-	-

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All Funds	545	-	-	-	-	-
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	171	1,786	-	1,786	1,786	1,854
3400 Other Funds Ltd	-	109	-	109	109	113
6400 Federal Funds Ltd	1,456	10,719	-	10,719	10,719	11,126
All Funds	1,627	12,614	-	12,614	12,614	13,093
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	6,991	1,611	-	1,611	1,611	1,671
3400 Other Funds Ltd	1,226	7,727	-	7,727	7,727	8,021
6400 Federal Funds Ltd	93,905	34,855	-	34,855	34,855	36,179
All Funds	102,122	44,193	-	44,193	44,193	45,871
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	4,899	81,412	-	81,412	81,412	84,506
6400 Federal Funds Ltd	397,833	775,438	-	775,438	775,438	804,905
All Funds	402,732	856,850	-	856,850	856,850	889,411
<b>4450 Fuels and Utilities</b>						
8000 General Fund	2,239,759	2,387,935	-	2,387,935	2,387,935	2,478,677
3400 Other Funds Ltd	176,733	521,917	-	521,917	521,917	541,750
6400 Federal Funds Ltd	7,764,502	14,761,219	-	14,761,219	14,761,219	15,322,144
All Funds	10,180,994	17,671,071	-	17,671,071	17,671,071	18,342,571

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<b>4475 Facilities Maintenance</b>						
8000 General Fund	1,318,589	485,996	-	485,996	485,996	504,464
3400 Other Funds Ltd	201,298	229,380	-	229,380	229,380	238,096
6400 Federal Funds Ltd	9,157,292	11,218,371	16,421,308	27,639,679	27,639,679	11,644,669
All Funds	10,677,179	11,933,747	16,421,308	28,355,055	28,355,055	12,387,229
<b>4500 Food and Kitchen Supplies</b>						
8000 General Fund	461	294	-	294	294	305
6400 Federal Funds Ltd	105	10,433	-	10,433	10,433	10,829
All Funds	566	10,727	-	10,727	10,727	11,134
<b>4525 Medical Services and Supplies</b>						
8000 General Fund	386	310	-	310	310	322
3400 Other Funds Ltd	315	-	-	-	-	-
6400 Federal Funds Ltd	78,143	116,237	-	116,237	116,237	120,654
All Funds	78,844	116,547	-	116,547	116,547	120,976
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	9,051	10,423	-	10,423	10,423	10,820
3400 Other Funds Ltd	278,389	583	-	583	583	605
6400 Federal Funds Ltd	818,737	95,611	-	95,611	95,611	99,244
All Funds	1,106,177	106,617	-	106,617	106,617	110,669
<b>4625 Other COP Costs</b>						

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8000 General Fund	1,292	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	397,349	127,018	-	127,018	127,018	131,844
3400 Other Funds Ltd	158,927	104,936	-	104,936	104,936	108,924
6400 Federal Funds Ltd	10,999,018	6,898,650	-	6,898,650	6,898,650	7,160,799
All Funds	11,555,294	7,130,604	-	7,130,604	7,130,604	7,401,567
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	16,869	34,488	-	34,488	34,488	35,799
3400 Other Funds Ltd	19,260	31,706	-	31,706	31,706	32,911
6400 Federal Funds Ltd	386,523	2,130,644	-	2,130,644	2,130,644	2,211,609
All Funds	422,652	2,196,838	-	2,196,838	2,196,838	2,280,319
<b>4715 IT Expendable Property</b>						
8000 General Fund	786	29,656	-	29,656	29,656	30,783
3400 Other Funds Ltd	35,122	13,945	-	13,945	13,945	14,475
6400 Federal Funds Ltd	403,910	453,232	-	453,232	453,232	470,456
All Funds	439,818	496,833	-	496,833	496,833	515,714
<b>TOTAL SERVICES &amp; SUPPLIES</b>						
8000 General Fund	5,361,123	3,526,967	8,357	3,535,324	3,535,324	3,970,478
3400 Other Funds Ltd	1,436,168	1,088,808	-	1,088,808	1,088,808	1,133,512
6400 Federal Funds Ltd	35,685,958	39,613,760	16,421,308	56,035,068	56,035,068	42,429,409



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<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$42,483,249</b>	<b>\$44,229,535</b>	<b>\$16,429,665</b>	<b>\$60,659,200</b>	<b>\$60,659,200</b>	<b>\$47,533,399</b>
<b>CAPITAL OUTLAY</b>						
<b>5200 Technical Equipment</b>						
6400 Federal Funds Ltd	63,620	55,441	-	55,441	55,441	57,548
<b>5250 Household and Institutional Equip.</b>						
8000 General Fund	15,000	-	-	-	-	-
<b>5350 Industrial and Heavy Equipment</b>						
8000 General Fund	7,000	-	-	-	-	-
6400 Federal Funds Ltd	-	232,064	-	232,064	232,064	240,882
All Funds	7,000	232,064	-	232,064	232,064	240,882
<b>5400 Automotive and Aircraft</b>						
3400 Other Funds Ltd	-	74,675	-	74,675	74,675	77,513
<b>5450 Agricultural Equip. and Mach.</b>						
6400 Federal Funds Ltd	14,009	-	-	-	-	-
<b>5550 Data Processing Software</b>						
6400 Federal Funds Ltd	-	23,027	-	23,027	23,027	23,902
<b>5600 Data Processing Hardware</b>						
3400 Other Funds Ltd	15,961	-	-	-	-	-
6400 Federal Funds Ltd	30,930	89,828	-	89,828	89,828	93,241
All Funds	46,891	89,828	-	89,828	89,828	93,241

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<b>5650 Land Improvements</b>						
8000 General Fund	2,951	-	-	-	-	-
6400 Federal Funds Ltd	162,554	-	-	-	-	-
All Funds	165,505	-	-	-	-	-
<b>5700 Building Structures</b>						
6400 Federal Funds Ltd	84,953	-	-	-	-	-
<b>5900 Other Capital Outlay</b>						
8000 General Fund	897	-	-	-	-	-
6400 Federal Funds Ltd	821,258	359,628	-	359,628	359,628	373,294
All Funds	822,155	359,628	-	359,628	359,628	373,294
<b>TOTAL CAPITAL OUTLAY</b>						
8000 General Fund	25,848	-	-	-	-	-
3400 Other Funds Ltd	15,961	74,675	-	74,675	74,675	77,513
6400 Federal Funds Ltd	1,177,324	759,988	-	759,988	759,988	788,867
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$1,219,133</b>	<b>\$834,663</b>	<b>-</b>	<b>\$834,663</b>	<b>\$834,663</b>	<b>\$866,380</b>
<b>SPECIAL PAYMENTS</b>						
<b>6025 Dist to Other Gov Unit</b>						
8000 General Fund	-	-	88,861	88,861	88,861	-
<b>6065 Loan Repaid To State Agencies</b>						
8000 General Fund	138,706	147,542	-	147,542	147,542	153,149

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3400 Other Funds Ltd	29,473	-	-	-	-	-
All Funds	168,179	147,542	-	147,542	147,542	153,149
<b>TOTAL SPECIAL PAYMENTS</b>						
8000 General Fund	138,706	147,542	88,861	236,403	236,403	153,149
3400 Other Funds Ltd	29,473	-	-	-	-	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$168,179</b>	<b>\$147,542</b>	<b>\$88,861</b>	<b>\$236,403</b>	<b>\$236,403</b>	<b>\$153,149</b>
<b>EXPENDITURES</b>						
8000 General Fund	9,416,881	6,901,560	261,158	7,162,718	7,280,998	7,575,438
3400 Other Funds Ltd	3,289,040	4,413,963	106,049	4,520,012	4,672,278	4,818,812
6400 Federal Funds Ltd	77,941,911	86,560,079	17,661,661	104,221,740	106,595,788	94,085,663
<b>TOTAL EXPENDITURES</b>	<b>\$90,647,832</b>	<b>\$97,875,602</b>	<b>\$18,028,868</b>	<b>\$115,904,470</b>	<b>\$118,549,064</b>	<b>\$106,479,913</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	2,544,192	231,266	(106,049)	125,217	2,345,462	2,198,928
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$2,544,192</b>	<b>\$231,266</b>	<b>(\$106,049)</b>	<b>\$125,217</b>	<b>\$2,345,462</b>	<b>\$2,198,928</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	342	338	-	338	338	338
8180 Position Reconciliation	-	(1)	-	(1)	-	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>342</b>	<b>337</b>	<b>-</b>	<b>337</b>	<b>338</b>	<b>338</b>

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>AUTHORIZED FTE POSITIONS</b>						
8250 Class/Unclass FTE Positions	299.38	295.80	-	295.80	295.80	295.80
8280 FTE Reconciliation	-	(0.42)	-	(0.42)	-	-
<b>TOTAL AUTHORIZED FTE</b>	<b>299.38</b>	<b>295.38</b>	<b>-</b>	<b>295.38</b>	<b>295.80</b>	<b>295.80</b>

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	1,312	11,029,218	-	11,029,218	15,374,783	15,374,783
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	2,013,808	2,156,544	1,636,973	3,793,517	3,365,736	3,409,158
<b>BOND SALES</b>						
<b>0555 General Fund Obligation Bonds</b>						
3400 Other Funds Ltd	-	5,070,000	-	5,070,000	-	-
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	111	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	79,670	28,000	-	28,000	25,708	25,708
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6400 Federal Funds Ltd	43,137,093	169,347,449	170,407	169,517,856	170,119,257	176,384,289
<b>TRANSFERS IN</b>						

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	24,050,734	-	-	-	-	-
6400 Federal Funds Ltd	6,090	-	-	-	-	-
All Funds	24,056,824	-	-	-	-	-
<b>1020 Transfer In - Indirect Cost</b>						
3400 Other Funds Ltd	-	-	-	-	400,000	400,000
<b>1050 Transfer In Other</b>						
3400 Other Funds Ltd	16,117,125	-	-	-	-	-
<b>1060 Transfer from General Fund</b>						
3400 Other Funds Ltd	100,000	-	-	-	-	-
<b>1109 Tsfr From Aviation, Dept of</b>						
3400 Other Funds Ltd	70,000	75,000	-	75,000	75,000	75,000
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	84,839,413	84,100,000	-	84,100,000	92,179,386	92,179,386
<b>TOTAL TRANSFERS IN</b>						
3400 Other Funds Ltd	125,177,272	84,175,000	-	84,175,000	92,654,386	92,654,386
6400 Federal Funds Ltd	6,090	-	-	-	-	-
<b>TOTAL TRANSFERS IN</b>	<b>\$125,183,362</b>	<b>\$84,175,000</b>	<b>-</b>	<b>\$84,175,000</b>	<b>\$92,654,386</b>	<b>\$92,654,386</b>
<b>REVENUES</b>						
8000 General Fund	2,013,808	2,156,544	1,636,973	3,793,517	3,365,736	3,409,158

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3400 Other Funds Ltd	125,257,053	89,273,000	-	89,273,000	92,680,094	92,680,094
6400 Federal Funds Ltd	43,143,183	169,347,449	170,407	169,517,856	170,119,257	176,384,289
<b>TOTAL REVENUES</b>	<b>\$170,414,044</b>	<b>\$260,776,993</b>	<b>\$1,807,380</b>	<b>\$262,584,373</b>	<b>\$266,165,087</b>	<b>\$272,473,541</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(24,227,042)	(250,523)	-	(250,523)	(287,356)	(287,356)
6400 Federal Funds Ltd	(6,090)	-	-	-	-	-
All Funds	(24,233,132)	(250,523)	-	(250,523)	(287,356)	(287,356)
<b>2020 Transfer Out - Indirect Cost</b>						
6400 Federal Funds Ltd	-	-	-	-	(400,000)	(400,000)
<b>2050 Transfer to Other</b>						
3400 Other Funds Ltd	(11,778,305)	-	-	-	-	-
<b>2257 Tsfr To Police, Dept of State</b>						
3400 Other Funds Ltd	-	(125,573)	-	(125,573)	-	-
<b>TOTAL TRANSFERS OUT</b>						
3400 Other Funds Ltd	(36,005,347)	(376,096)	-	(376,096)	(287,356)	(287,356)
6400 Federal Funds Ltd	(6,090)	-	-	-	(400,000)	(400,000)
<b>TOTAL TRANSFERS OUT</b>	<b>(\$36,011,437)</b>	<b>(\$376,096)</b>	<b>-</b>	<b>(\$376,096)</b>	<b>(\$687,356)</b>	<b>(\$687,356)</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	2,013,808	2,156,544	1,636,973	3,793,517	3,365,736	3,409,158

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3400 Other Funds Ltd	89,253,018	99,926,122	-	99,926,122	107,767,521	107,767,521
6400 Federal Funds Ltd	43,137,093	169,347,449	170,407	169,517,856	169,719,257	175,984,289
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$134,403,919</b>	<b>\$271,430,115</b>	<b>\$1,807,380</b>	<b>\$273,237,495</b>	<b>\$280,852,514</b>	<b>\$287,160,968</b>

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	751,006	769,030	249,481	1,018,511	829,931	829,931
3400 Other Funds Ltd	2,474,935	2,527,012	166,188	2,693,200	2,725,831	2,725,831
6400 Federal Funds Ltd	2,562,879	3,120,430	167,857	3,288,287	3,441,792	3,441,792
All Funds	5,788,820	6,416,472	583,526	6,999,998	6,997,554	6,997,554

3160 Temporary Appointments

8000 General Fund	11,821	-	-	-	-	-
3400 Other Funds Ltd	18,062	-	-	-	-	-
6400 Federal Funds Ltd	88,227	-	-	-	-	-
All Funds	118,110	-	-	-	-	-

3170 Overtime Payments

8000 General Fund	2,872	6,304	-	6,304	6,304	6,544
3400 Other Funds Ltd	2,386	1,174	-	1,174	1,174	1,219
6400 Federal Funds Ltd	16,219	2,867	-	2,867	2,867	2,976



DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	21,477	10,345	-	10,345	10,345	10,739
<b>3180 Shift Differential</b>						
8000 General Fund	-	985	-	985	985	1,022
3400 Other Funds Ltd	-	17	-	17	17	18
6400 Federal Funds Ltd	-	79	-	79	79	82
All Funds	-	1,081	-	1,081	1,081	1,122
<b>3190 All Other Differential</b>						
8000 General Fund	2,592	5,238	6,069	11,307	11,307	11,737
3400 Other Funds Ltd	39,830	13,837	-	13,837	13,837	14,363
6400 Federal Funds Ltd	13,569	7,514	-	7,514	7,514	7,800
All Funds	55,991	26,589	6,069	32,658	32,658	33,900
<b>TOTAL SALARIES &amp; WAGES</b>						
8000 General Fund	768,291	781,557	255,550	1,037,107	848,527	849,234
3400 Other Funds Ltd	2,535,213	2,542,040	166,188	2,708,228	2,740,859	2,741,431
6400 Federal Funds Ltd	2,680,894	3,130,890	167,857	3,298,747	3,452,252	3,452,650
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$5,984,398</b>	<b>\$6,454,487</b>	<b>\$589,595</b>	<b>\$7,044,082</b>	<b>\$7,041,638</b>	<b>\$7,043,315</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	244	291	189	480	332	332
3400 Other Funds Ltd	726	991	-	991	1,051	1,051

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	858	1,270	-	1,270	1,381	1,381
All Funds	1,828	2,552	189	2,741	2,764	2,764
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	116,495	149,268	96,798	246,066	143,992	144,112
3400 Other Funds Ltd	395,165	485,275	-	485,275	465,122	465,219
6400 Federal Funds Ltd	415,835	597,699	-	597,699	585,849	585,916
All Funds	927,495	1,232,242	96,798	1,329,040	1,194,963	1,195,247
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	42,767	44,373	33,379	77,752	77,752	47,823
3400 Other Funds Ltd	150,559	142,130	2,286	144,416	144,416	154,474
6400 Federal Funds Ltd	156,928	175,319	2,550	177,869	177,869	194,568
All Funds	350,254	361,822	38,215	400,037	400,037	396,865
<b>3230 Social Security Taxes</b>						
8000 General Fund	56,043	59,813	24,908	84,721	64,910	64,964
3400 Other Funds Ltd	192,151	194,468	-	194,468	209,602	209,646
6400 Federal Funds Ltd	203,724	239,520	-	239,520	264,098	264,129
All Funds	451,918	493,801	24,908	518,709	538,610	538,739
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	3,295	-	-	-	-	-
6400 Federal Funds Ltd	1,515	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	4,810	-	-	-	-	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	320	352	168	520	321	321
3400 Other Funds Ltd	1,019	1,190	-	1,190	1,004	1,004
6400 Federal Funds Ltd	1,150	1,527	-	1,527	1,311	1,311
All Funds	2,489	3,069	168	3,237	2,636	2,636
<b>3260 Mass Transit Tax</b>						
8000 General Fund	4,876	4,585	945	5,530	5,530	5,091
3400 Other Funds Ltd	14,726	14,690	-	14,690	14,690	16,445
All Funds	19,602	19,275	945	20,220	20,220	21,536
<b>3270 Flexible Benefits</b>						
8000 General Fund	172,172	173,069	120,696	293,765	176,800	176,800
3400 Other Funds Ltd	532,870	577,101	-	577,101	609,094	609,094
6400 Federal Funds Ltd	618,711	737,449	-	737,449	777,743	777,743
All Funds	1,323,753	1,487,619	120,696	1,608,315	1,563,637	1,563,637
<b>TOTAL OTHER PAYROLL EXPENSES</b>						
8000 General Fund	392,917	431,751	277,083	708,834	469,637	439,443
3400 Other Funds Ltd	1,290,511	1,415,845	2,286	1,418,131	1,444,979	1,456,933
6400 Federal Funds Ltd	1,398,721	1,752,784	2,550	1,755,334	1,808,251	1,825,048
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$3,082,149</b>	<b>\$3,600,380</b>	<b>\$281,919</b>	<b>\$3,882,299</b>	<b>\$3,722,867</b>	<b>\$3,721,424</b>

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	(41,187)	-	(41,187)	(41,187)	-
3400 Other Funds Ltd	-	(122,635)	-	(122,635)	(122,635)	(71,330)
6400 Federal Funds Ltd	-	(126,796)	-	(126,796)	(126,796)	(21,107)
All Funds	-	(290,618)	-	(290,618)	(290,618)	(92,437)
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	4	-	4	-	-
3400 Other Funds Ltd	-	(4)	-	(4)	-	-
6400 Federal Funds Ltd	-	5,021	-	5,021	-	-
All Funds	-	5,021	-	5,021	-	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	(41,183)	-	(41,183)	(41,187)	-
3400 Other Funds Ltd	-	(122,639)	-	(122,639)	(122,635)	(71,330)
6400 Federal Funds Ltd	-	(121,775)	-	(121,775)	(126,796)	(21,107)
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$285,597)</b>	-	<b>(\$285,597)</b>	<b>(\$290,618)</b>	<b>(\$92,437)</b>
<b>TOTAL PERSONAL SERVICES</b>						
8000 General Fund	1,161,208	1,172,125	532,633	1,704,758	1,276,977	1,288,677
3400 Other Funds Ltd	3,825,724	3,835,246	168,474	4,003,720	4,063,203	4,127,034
6400 Federal Funds Ltd	4,079,615	4,761,899	170,407	4,932,306	5,133,707	5,256,591

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>TOTAL PERSONAL SERVICES</b>	<b>\$9,066,547</b>	<b>\$9,769,270</b>	<b>\$871,514</b>	<b>\$10,640,784</b>	<b>\$10,473,887</b>	<b>\$10,672,302</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	13,159	5,095	20,138	25,233	25,233	25,834
3400 Other Funds Ltd	36,371	42,866	-	42,866	42,866	44,495
6400 Federal Funds Ltd	127,557	243,039	-	243,039	243,039	252,274
All Funds	177,087	291,000	20,138	311,138	311,138	322,603
<b>4125 Out of State Travel</b>						
8000 General Fund	7,020	896	-	896	896	930
3400 Other Funds Ltd	24,007	20,648	-	20,648	20,648	21,433
6400 Federal Funds Ltd	22,106	35,746	-	35,746	35,746	37,104
All Funds	53,133	57,290	-	57,290	57,290	59,467
<b>4150 Employee Training</b>						
8000 General Fund	7,874	812	2,275	3,087	3,087	3,204
3400 Other Funds Ltd	67,276	9,962	-	9,962	9,962	10,341
6400 Federal Funds Ltd	63,588	37,421	-	37,421	37,421	38,843
All Funds	138,738	48,195	2,275	50,470	50,470	52,388
<b>4175 Office Expenses</b>						
8000 General Fund	22,556	4,140	24,426	28,566	28,566	29,652
3400 Other Funds Ltd	18,146	22,928	-	22,928	22,928	23,799

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	72,451	100,621	-	100,621	100,621	104,444
All Funds	113,153	127,689	24,426	152,115	152,115	157,895
<b>4200 Telecommunications</b>						
8000 General Fund	20,990	1,257	60,299	61,556	61,556	63,895
3400 Other Funds Ltd	1,042,909	229,020	-	229,020	229,020	237,723
6400 Federal Funds Ltd	46,838	22,614	-	22,614	22,614	23,473
All Funds	1,110,737	252,891	60,299	313,190	313,190	325,091
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	80,044	62,117	149,079	211,196	211,196	180,224
3400 Other Funds Ltd	946,406	87,064	-	87,064	87,064	185,932
6400 Federal Funds Ltd	24,406	72,513	-	72,513	72,513	-
All Funds	1,050,856	221,694	149,079	370,773	370,773	366,156
<b>4250 Data Processing</b>						
8000 General Fund	3,043	468	58,102	58,570	58,570	60,796
3400 Other Funds Ltd	637,535	954,851	-	954,851	954,851	991,135
6400 Federal Funds Ltd	43,262	138,152	-	138,152	138,152	143,401
All Funds	683,840	1,093,471	58,102	1,151,573	1,151,573	1,195,332
<b>4275 Publicity and Publications</b>						
8000 General Fund	235	-	-	-	-	-
3400 Other Funds Ltd	14,005	32,681	-	32,681	32,681	33,923

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	3,323	25,703	-	25,703	25,703	26,679
All Funds	17,563	58,384	-	58,384	58,384	60,602
<b>4300 Professional Services</b>						
8000 General Fund	26,252	1,000	3,913	4,913	4,913	5,119
3400 Other Funds Ltd	1,910,253	2,283,015	-	2,283,015	2,283,015	2,378,902
6400 Federal Funds Ltd	647,372	963,671	-	963,671	963,671	1,004,145
All Funds	2,583,877	3,247,686	3,913	3,251,599	3,251,599	3,388,166
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	4,648,233	-	-	-	-	-
<b>4325 Attorney General</b>						
8000 General Fund	19,863	467	-	467	467	561
3400 Other Funds Ltd	129,464	64,267	-	64,267	64,267	77,210
6400 Federal Funds Ltd	40,512	3,012	-	3,012	3,012	3,619
All Funds	189,839	67,746	-	67,746	67,746	81,390
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	1,000	13	-	13	13	13
3400 Other Funds Ltd	-	55	-	55	55	57
6400 Federal Funds Ltd	-	1,755	-	1,755	1,755	1,822
All Funds	1,000	1,823	-	1,823	1,823	1,892
<b>4400 Dues and Subscriptions</b>						

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
8000 General Fund	6,214	45	-	45	45	47
3400 Other Funds Ltd	5,462	2,423	-	2,423	2,423	2,515
6400 Federal Funds Ltd	3,500	1,895	-	1,895	1,895	1,967
All Funds	15,176	4,363	-	4,363	4,363	4,529
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	459,454	905,973	733,861	1,639,834	1,639,834	1,702,148
3400 Other Funds Ltd	297,199	169,781	-	169,781	169,781	176,233
6400 Federal Funds Ltd	151,943	418,461	-	418,461	418,461	434,362
All Funds	908,596	1,494,215	733,861	2,228,076	2,228,076	2,312,743
<b>4450 Fuels and Utilities</b>						
8000 General Fund	3,306	302	-	302	302	313
3400 Other Funds Ltd	4,430	12,747	-	12,747	12,747	13,231
6400 Federal Funds Ltd	4,155	21,097	-	21,097	21,097	21,898
All Funds	11,891	34,146	-	34,146	34,146	35,442
<b>4475 Facilities Maintenance</b>						
8000 General Fund	3,074	-	-	-	-	-
3400 Other Funds Ltd	9,825	-	-	-	-	-
6400 Federal Funds Ltd	160	1,125	-	1,125	1,125	1,168
All Funds	13,059	1,125	-	1,125	1,125	1,168
<b>4500 Food and Kitchen Supplies</b>						



<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
8000 General Fund	33	-	-	-	-	-
3400 Other Funds Ltd	2,962	-	-	-	-	-
6400 Federal Funds Ltd	780	-	-	-	-	-
All Funds	3,775	-	-	-	-	-
<b>4525 Medical Services and Supplies</b>						
3400 Other Funds Ltd	732	-	-	-	-	-
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	1,068	-	-	-	-	-
3400 Other Funds Ltd	8,579	-	-	-	-	-
6400 Federal Funds Ltd	111,700	-	-	-	-	-
All Funds	121,347	-	-	-	-	-
<b>4600 Intra-agency Charges</b>						
3400 Other Funds Ltd	394,880	-	-	-	-	-
<b>4625 Other COP Costs</b>						
3400 Other Funds Ltd	-	70,000	-	70,000	70,000	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	13,766	1,174	52,247	53,421	53,421	47,060
3400 Other Funds Ltd	35,704	24,055	-	24,055	24,055	24,970
6400 Federal Funds Ltd	113,890	146,848	-	146,848	146,848	152,429
All Funds	163,360	172,077	52,247	224,324	224,324	224,459

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	8,760	-	-	-	-	-
3400 Other Funds Ltd	16,478	13,569	-	13,569	13,569	14,085
6400 Federal Funds Ltd	1,331	62,222	-	62,222	62,222	64,587
All Funds	26,569	75,791	-	75,791	75,791	78,672
<b>4715 IT Expendable Property</b>						
8000 General Fund	47,925	660	-	660	660	685
3400 Other Funds Ltd	50,066	44,499	-	44,499	44,499	46,190
6400 Federal Funds Ltd	57,479	51,198	-	51,198	51,198	53,144
All Funds	155,470	96,357	-	96,357	96,357	100,019
<b>TOTAL SERVICES &amp; SUPPLIES</b>						
8000 General Fund	745,636	984,419	1,104,340	2,088,759	2,088,759	2,120,481
3400 Other Funds Ltd	10,300,922	4,084,431	-	4,084,431	4,084,431	4,282,174
6400 Federal Funds Ltd	1,536,353	2,347,093	-	2,347,093	2,347,093	2,365,359
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$12,582,911</b>	<b>\$7,415,943</b>	<b>\$1,104,340</b>	<b>\$8,520,283</b>	<b>\$8,520,283</b>	<b>\$8,768,014</b>
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3400 Other Funds Ltd	-	21,684	-	21,684	21,684	22,508
<b>5150 Telecommunications Equipment</b>						
8000 General Fund	5,460	-	-	-	-	-

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Office of Emergency Management

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 Cross Reference Number: 24800-003-00-00-00000

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	14,846	-	-	-	-	-
6400 Federal Funds Ltd	15,169	-	-	-	-	-
All Funds	35,475	-	-	-	-	-
<b>5200 Technical Equipment</b>						
3400 Other Funds Ltd	-	16,022	-	16,022	16,022	16,631
6400 Federal Funds Ltd	-	75,800	-	75,800	75,800	78,680
All Funds	-	91,822	-	91,822	91,822	95,311
<b>5550 Data Processing Software</b>						
6400 Federal Funds Ltd	-	126,649	-	126,649	126,649	131,462
<b>5600 Data Processing Hardware</b>						
3400 Other Funds Ltd	10,806	-	-	-	-	-
6400 Federal Funds Ltd	-	49,651	-	49,651	49,651	51,538
All Funds	10,806	49,651	-	49,651	49,651	51,538
<b>5900 Other Capital Outlay</b>						
3400 Other Funds Ltd	-	5,000,000	-	5,000,000	5,000,000	5,190,000
<b>TOTAL CAPITAL OUTLAY</b>						
8000 General Fund	5,460	-	-	-	-	-
3400 Other Funds Ltd	25,652	5,037,706	-	5,037,706	5,037,706	5,229,139
6400 Federal Funds Ltd	15,169	252,100	-	252,100	252,100	261,680
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$46,281</b>	<b>\$5,289,806</b>	<b>-</b>	<b>\$5,289,806</b>	<b>\$5,289,806</b>	<b>\$5,490,819</b>

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>SPECIAL PAYMENTS</b>						
<b>6015 Dist to Cities</b>						
3400 Other Funds Ltd	36,491,210	37,167,037	-	37,167,037	37,167,037	38,579,384
6400 Federal Funds Ltd	10,928,558	40,836,256	-	40,836,256	40,836,256	42,388,034
All Funds	47,419,768	78,003,293	-	78,003,293	78,003,293	80,967,418
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	12,398,359	24,310,244	-	24,310,244	24,310,244	25,234,033
6400 Federal Funds Ltd	12,678,272	31,198,911	-	31,198,911	31,198,911	32,384,469
All Funds	25,076,631	55,509,155	-	55,509,155	55,509,155	57,618,502
<b>6025 Dist to Other Gov Unit</b>						
3400 Other Funds Ltd	-	21,342,851	-	21,342,851	21,293,658	22,102,817
6400 Federal Funds Ltd	5,820,207	65,916,322	-	65,916,322	65,916,322	68,421,142
All Funds	5,820,207	87,259,173	-	87,259,173	87,209,980	90,523,959
<b>6030 Dist to Non-Gov Units</b>						
6400 Federal Funds Ltd	5,882,172	21,281,737	-	21,281,737	21,281,737	22,090,443
<b>6040 Dist to Local School Districts</b>						
3400 Other Funds Ltd	165	-	-	-	-	-
6400 Federal Funds Ltd	219,158	1,669,463	-	1,669,463	1,669,463	1,732,903
All Funds	219,323	1,669,463	-	1,669,463	1,669,463	1,732,903
<b>6045 Dist to Comm College Districts</b>						

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	5,778	-	-	-	-	-
<b>6048 Spc Pmt to Public Universities</b>						
6400 Federal Funds Ltd	477,878	-	-	-	-	-
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	100,000	-	-	-	-	-
<b>6085 Other Special Payments</b>						
3400 Other Funds Ltd	25,565,005	-	-	-	-	-
<b>6137 Spc Pmt to Justice, Dept of</b>						
6400 Federal Funds Ltd	445,213	-	-	-	-	-
<b>6257 Spc Pmt to Police, Dept of State</b>						
6400 Federal Funds Ltd	257,620	-	-	-	-	-
<b>6259 Spc Pmt to Pub Safety Stds/Trng</b>						
3400 Other Funds Ltd	612,958	734,482	-	734,482	783,675	783,675
<b>6629 Spc Pmt to Forestry, Dept of</b>						
8000 General Fund	1,504	-	-	-	-	-
6400 Federal Funds Ltd	310,314	-	-	-	-	-
All Funds	311,818	-	-	-	-	-
<b>6632 Spc Pmt to Geology/Mineral Ind</b>						
6400 Federal Funds Ltd	231,131	-	-	-	-	-
<b>6634 Spc Pmt to Parks and Rec Dept</b>						

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	124,374	-	-	-	-	-
<b>6660 Spc Pmt to Land Conservation Dev</b>						
6400 Federal Funds Ltd	104,716	1,083,668	-	1,083,668	1,083,668	1,083,668
<b>6690 Spc Pmt to Water Resources Dept</b>						
6400 Federal Funds Ltd	20,565	-	-	-	-	-
<b>TOTAL SPECIAL PAYMENTS</b>						
8000 General Fund	101,504	-	-	-	-	-
3400 Other Funds Ltd	75,067,697	83,554,614	-	83,554,614	83,554,614	86,699,909
6400 Federal Funds Ltd	37,505,956	161,986,357	-	161,986,357	161,986,357	168,100,659
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$112,675,157</b>	<b>\$245,540,971</b>	<b>-</b>	<b>\$245,540,971</b>	<b>\$245,540,971</b>	<b>\$254,800,568</b>
<b>EXPENDITURES</b>						
8000 General Fund	2,013,808	2,156,544	1,636,973	3,793,517	3,365,736	3,409,158
3400 Other Funds Ltd	89,219,995	96,511,997	168,474	96,680,471	96,739,954	100,338,256
6400 Federal Funds Ltd	43,137,093	169,347,449	170,407	169,517,856	169,719,257	175,984,289
<b>TOTAL EXPENDITURES</b>	<b>\$134,370,896</b>	<b>\$268,015,990</b>	<b>\$1,975,854</b>	<b>\$269,991,844</b>	<b>\$269,824,947</b>	<b>\$279,731,703</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	33,023	3,414,125	(168,474)	3,245,651	11,027,567	7,429,265
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$33,023</b>	<b>\$3,414,125</b>	<b>(\$168,474)</b>	<b>\$3,245,651</b>	<b>\$11,027,567</b>	<b>\$7,429,265</b>

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	45	44	-	44	44	44
<b>AUTHORIZED FTE POSITIONS</b>						
8250 Class/Unclass FTE Positions	44.60	44.62	-	44.62	44.62	44.62

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	914,242	530,319	-	530,319	827,495	827,495
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	(86,224)	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>						
3400 Other Funds Ltd	828,018	530,319	-	530,319	827,495	827,495
<b>TOTAL BEGINNING BALANCE</b>	<b>\$828,018</b>	<b>\$530,319</b>	<b>-</b>	<b>\$530,319</b>	<b>\$827,495</b>	<b>\$827,495</b>

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	197,383	197,358	-	197,358	197,357	205,613
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CHARGES FOR SERVICES

0410 Charges for Services

3400 Other Funds Ltd	4,587,578	2,132,680	5,523,550	7,656,230	8,416,037	2,973,208
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OTHER

0975 Other Revenues

3400 Other Funds Ltd	7,277	8,000	-	8,000	8,000	8,000
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FEDERAL FUNDS REVENUE

0995 Federal Funds



<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	9,441,282	11,097,516	327,102	11,424,618	12,976,192	13,147,471
<b>TRANSFERS IN</b>						
<b>1050 Transfer In Other</b>						
3400 Other Funds Ltd	-	22,215	-	22,215	-	-
<b>1581 Tsfr From Education, Dept of</b>						
3400 Other Funds Ltd	452,914	413,798	-	413,798	582,141	582,141
<b>TOTAL TRANSFERS IN</b>						
3400 Other Funds Ltd	452,914	436,013	-	436,013	582,141	582,141
<b>TOTAL TRANSFERS IN</b>	<b>\$452,914</b>	<b>\$436,013</b>	<b>-</b>	<b>\$436,013</b>	<b>\$582,141</b>	<b>\$582,141</b>
<b>REVENUES</b>						
8000 General Fund	197,383	197,358	-	197,358	197,357	205,613
3400 Other Funds Ltd	5,047,769	2,576,693	5,523,550	8,100,243	9,006,178	3,563,349
6400 Federal Funds Ltd	9,441,282	11,097,516	327,102	11,424,618	12,976,192	13,147,471
<b>TOTAL REVENUES</b>	<b>\$14,686,434</b>	<b>\$13,871,567</b>	<b>\$5,850,652</b>	<b>\$19,722,219</b>	<b>\$22,179,727</b>	<b>\$16,916,433</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(83,519)	-	-	-	-	-
6400 Federal Funds Ltd	(76)	-	-	-	-	-
All Funds	(83,595)	-	-	-	-	-
<b>2020 Transfer Out - Indirect Cost</b>						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	(23,819)	(29,197)	-	(29,197)	(47,033)	(47,033)
6400 Federal Funds Ltd	(107,341)	(136,981)	-	(136,981)	(208,338)	(208,338)
All Funds	(131,160)	(166,178)	-	(166,178)	(255,371)	(255,371)
<b>TOTAL TRANSFERS OUT</b>						
3400 Other Funds Ltd	(107,338)	(29,197)	-	(29,197)	(47,033)	(47,033)
6400 Federal Funds Ltd	(107,417)	(136,981)	-	(136,981)	(208,338)	(208,338)
<b>TOTAL TRANSFERS OUT</b>	<b>(\$214,755)</b>	<b>(\$166,178)</b>	<b>-</b>	<b>(\$166,178)</b>	<b>(\$255,371)</b>	<b>(\$255,371)</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	197,383	197,358	-	197,358	197,357	205,613
3400 Other Funds Ltd	5,768,449	3,077,815	5,523,550	8,601,365	9,786,640	4,343,811
6400 Federal Funds Ltd	9,333,865	10,960,535	327,102	11,287,637	12,767,854	12,939,133
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$15,299,697</b>	<b>\$14,235,708</b>	<b>\$5,850,652</b>	<b>\$20,086,360</b>	<b>\$22,751,851</b>	<b>\$17,488,557</b>

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

3400 Other Funds Ltd	1,065,827	1,214,556	116,346	1,330,902	1,515,186	1,515,186
6400 Federal Funds Ltd	3,697,751	4,684,989	256,588	4,941,577	5,913,270	5,913,270
All Funds	4,763,578	5,899,545	372,934	6,272,479	7,428,456	7,428,456

**3160 Temporary Appointments**

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Community Support**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 24800-004-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
8000 General Fund	-	30	-	30	30	31
3400 Other Funds Ltd	2,001,001	1,501	4,726,771	4,728,272	4,728,272	249,266
6400 Federal Funds Ltd	214,877	60,395	-	60,395	60,395	62,690
All Funds	2,215,878	61,926	4,726,771	4,788,697	4,788,697	311,987
<b>3170 Overtime Payments</b>						
8000 General Fund	-	33	-	33	33	34
3400 Other Funds Ltd	78,207	8,541	63,419	71,960	71,960	8,866
6400 Federal Funds Ltd	36,010	26,142	-	26,142	26,142	27,135
All Funds	114,217	34,716	63,419	98,135	98,135	36,035
<b>3180 Shift Differential</b>						
8000 General Fund	-	20	-	20	20	21
3400 Other Funds Ltd	45,094	6,885	1,098	7,983	7,983	7,147
6400 Federal Funds Ltd	26,531	20,931	-	20,931	20,931	21,726
All Funds	71,625	27,836	1,098	28,934	28,934	28,894
<b>3190 All Other Differential</b>						
8000 General Fund	-	6	-	6	6	6
3400 Other Funds Ltd	5,045	3,646	56,965	60,611	60,611	3,785
6400 Federal Funds Ltd	19,991	10,901	-	10,901	10,901	11,315
All Funds	25,036	14,553	56,965	71,518	71,518	15,106
<b>TOTAL SALARIES &amp; WAGES</b>						

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
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DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	-	89	-	89	89	92
3400 Other Funds Ltd	3,195,174	1,235,129	4,964,599	6,199,728	6,384,012	1,784,250
6400 Federal Funds Ltd	3,995,160	4,803,358	256,588	5,059,946	6,031,639	6,036,136
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$7,190,334</b>	<b>\$6,038,576</b>	<b>\$5,221,187</b>	<b>\$11,259,763</b>	<b>\$12,415,740</b>	<b>\$7,820,478</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	523	709	20	729	885	885
6400 Federal Funds Ltd	1,814	2,870	-	2,870	3,446	3,446
All Funds	2,337	3,579	20	3,599	4,331	4,331
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	-	11	-	11	10	10
3400 Other Funds Ltd	180,946	235,580	60,534	296,114	280,984	260,492
6400 Federal Funds Ltd	554,982	905,843	-	905,843	1,013,313	1,013,687
All Funds	735,928	1,141,434	60,534	1,201,968	1,294,307	1,274,189
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	-	3	-	3	3	3
3400 Other Funds Ltd	73,207	66,298	24,394	90,692	90,692	93,317
6400 Federal Funds Ltd	226,712	198,939	70,514	269,453	269,453	336,538
All Funds	299,919	265,240	94,908	360,148	360,148	429,858
<b>3230 Social Security Taxes</b>						

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
8000 General Fund	-	6	-	6	6	6
3400 Other Funds Ltd	100,496	94,522	11,254	105,776	488,385	136,503
6400 Federal Funds Ltd	295,786	367,787	-	367,787	461,411	461,755
All Funds	396,282	462,315	11,254	473,569	949,802	598,264
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	2,874	1,250	-	1,250	1,250	1,298
6400 Federal Funds Ltd	35,404	3,750	-	3,750	3,750	3,893
All Funds	38,278	5,000	-	5,000	5,000	5,191
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	3,901	873	5,894	6,767	885	885
6400 Federal Funds Ltd	2,566	3,467	-	3,467	3,233	3,233
All Funds	6,467	4,340	5,894	10,234	4,118	4,118
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	1,133	-	275	275	275	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	392,200	423,989	7,736	431,725	518,964	518,964
6400 Federal Funds Ltd	1,137,110	1,672,012	-	1,672,012	1,979,100	1,979,100
All Funds	1,529,310	2,096,001	7,736	2,103,737	2,498,064	2,498,064
<b>TOTAL OTHER PAYROLL EXPENSES</b>						
8000 General Fund	-	20	-	20	19	19

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	755,280	823,221	110,107	933,328	1,382,320	1,012,344
6400 Federal Funds Ltd	2,254,374	3,154,668	70,514	3,225,182	3,733,706	3,801,652
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$3,009,654</b>	<b>\$3,977,909</b>	<b>\$180,621</b>	<b>\$4,158,530</b>	<b>\$5,116,045</b>	<b>\$4,814,015</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	(3)	-	(3)	(3)	-
3400 Other Funds Ltd	-	(63,268)	-	(63,268)	(63,268)	(23,777)
6400 Federal Funds Ltd	-	(257,694)	-	(257,694)	(257,694)	(63,320)
All Funds	-	(320,965)	-	(320,965)	(320,965)	(87,097)
<b>TOTAL PERSONAL SERVICES</b>						
8000 General Fund	-	106	-	106	105	111
3400 Other Funds Ltd	3,950,454	1,995,082	5,074,706	7,069,788	7,703,064	2,772,817
6400 Federal Funds Ltd	6,249,534	7,700,332	327,102	8,027,434	9,507,651	9,774,468
<b>TOTAL PERSONAL SERVICES</b>	<b>\$10,199,988</b>	<b>\$9,695,520</b>	<b>\$5,401,808</b>	<b>\$15,097,328</b>	<b>\$17,210,820</b>	<b>\$12,547,396</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	103,653	1,068	228,430	229,498	229,498	1,109
6400 Federal Funds Ltd	8,726	18,935	-	18,935	18,935	19,655
All Funds	112,379	20,003	228,430	248,433	248,433	20,764
<b>4125 Out of State Travel</b>						

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	5,208	25,000	-	25,000	25,000	25,950
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	2,807	-	-	-	-	-
6400 Federal Funds Ltd	49,976	116,707	-	116,707	116,707	121,142
All Funds	52,783	116,707	-	116,707	116,707	121,142
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	15,884	19,950	-	19,950	19,950	20,708
6400 Federal Funds Ltd	77,682	60,478	-	60,478	60,478	62,776
All Funds	93,566	80,428	-	80,428	80,428	83,484
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	5,681	2,387	-	2,387	2,387	2,478
6400 Federal Funds Ltd	19,892	8,263	-	8,263	8,263	8,577
All Funds	25,573	10,650	-	10,650	10,650	11,055
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	-	33	-	33	33	-
3400 Other Funds Ltd	168,272	231,281	-	231,281	231,281	224,032
6400 Federal Funds Ltd	412,602	486,740	-	486,740	486,740	281,657
All Funds	580,874	718,054	-	718,054	718,054	505,689
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	33	-	-	-	-	-

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
6400 Federal Funds Ltd	5,263	-	-	-	-	-
All Funds	5,296	-	-	-	-	-
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	1,909	1,675	-	1,675	1,675	1,739
6400 Federal Funds Ltd	4,769	11,677	-	11,677	11,677	12,121
All Funds	6,678	13,352	-	13,352	13,352	13,860
<b>4300 Professional Services</b>						
8000 General Fund	150,251	197,217	-	197,217	197,217	205,500
3400 Other Funds Ltd	48,390	96,407	-	96,407	96,407	100,456
6400 Federal Funds Ltd	742,892	761,854	-	761,854	761,854	793,852
All Funds	941,533	1,055,478	-	1,055,478	1,055,478	1,099,808
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	27	-	-	-	-	-
6400 Federal Funds Ltd	440	-	-	-	-	-
All Funds	467	-	-	-	-	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	5,255	2,056	-	2,056	2,056	2,470
6400 Federal Funds Ltd	11,250	6,753	-	6,753	6,753	8,113
All Funds	16,505	8,809	-	8,809	8,809	10,583
<b>4375 Employee Recruitment and Develop</b>						



<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3400 Other Funds Ltd	-	51	-	51	51	53
6400 Federal Funds Ltd	-	153	-	153	153	159
All Funds	-	204	-	204	204	212
<b>4450 Fuels and Utilities</b>						
8000 General Fund	23,414	-	-	-	-	-
3400 Other Funds Ltd	25,352	23,775	-	23,775	23,775	24,678
6400 Federal Funds Ltd	141,240	191,138	-	191,138	191,138	198,402
All Funds	190,006	214,913	-	214,913	214,913	223,080
<b>4475 Facilities Maintenance</b>						
8000 General Fund	3	-	-	-	-	-
3400 Other Funds Ltd	80,574	99,126	-	99,126	99,126	102,893
6400 Federal Funds Ltd	272,561	247,469	-	247,469	247,469	256,873
All Funds	353,138	346,595	-	346,595	346,595	359,766
<b>4500 Food and Kitchen Supplies</b>						
3400 Other Funds Ltd	160,530	173,289	-	173,289	173,289	179,874
6400 Federal Funds Ltd	463,397	497,166	-	497,166	497,166	516,058
All Funds	623,927	670,455	-	670,455	670,455	695,932
<b>4525 Medical Services and Supplies</b>						
3400 Other Funds Ltd	9,978	5,190	1,600	6,790	6,790	5,387
6400 Federal Funds Ltd	32,128	15,831	-	15,831	15,831	16,433

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
All Funds	42,106	21,021	1,600	22,621	22,621	21,820
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	69,294	69,789	-	69,789	69,789	72,441
6400 Federal Funds Ltd	216,118	186,332	-	186,332	186,332	193,413
All Funds	285,412	256,121	-	256,121	256,121	265,854
<b>4650 Other Services and Supplies</b>						
8000 General Fund	23,715	2	-	2	2	2
3400 Other Funds Ltd	117,441	47,658	218,814	266,472	266,472	49,469
6400 Federal Funds Ltd	170,494	402,523	-	402,523	402,523	417,819
All Funds	311,650	450,183	218,814	668,997	668,997	467,290
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	47,001	225,076	-	225,076	225,076	233,629
6400 Federal Funds Ltd	126,828	104,739	-	104,739	104,739	108,719
All Funds	173,829	329,815	-	329,815	329,815	342,348
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	18,350	16,341	-	16,341	16,341	16,962
6400 Federal Funds Ltd	215,786	118,445	-	118,445	118,445	122,946
All Funds	234,136	134,786	-	134,786	134,786	139,908
<b>TOTAL SERVICES &amp; SUPPLIES</b>						
8000 General Fund	197,383	197,252	-	197,252	197,252	205,502

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3400 Other Funds Ltd	880,431	1,015,119	448,844	1,463,963	1,463,963	1,038,378
6400 Federal Funds Ltd	2,977,252	3,260,203	-	3,260,203	3,260,203	3,164,665
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$4,055,066</b>	<b>\$4,472,574</b>	<b>\$448,844</b>	<b>\$4,921,418</b>	<b>\$4,921,418</b>	<b>\$4,408,545</b>

**CAPITAL OUTLAY**

**5600 Data Processing Hardware**

3400 Other Funds Ltd	1,962	-	-	-	-	-
6400 Federal Funds Ltd	43,815	-	-	-	-	-
All Funds	45,777	-	-	-	-	-

**5700 Building Structures**

3400 Other Funds Ltd	6,875	-	-	-	-	-
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**5900 Other Capital Outlay**

3400 Other Funds Ltd	53,588	-	-	-	-	-
6400 Federal Funds Ltd	63,264	-	-	-	-	-
All Funds	116,852	-	-	-	-	-

**TOTAL CAPITAL OUTLAY**

3400 Other Funds Ltd	62,425	-	-	-	-	-
6400 Federal Funds Ltd	107,079	-	-	-	-	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$169,504</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**EXPENDITURES**

8000 General Fund	197,383	197,358	-	197,358	197,357	205,613
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**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 24800-004-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3400 Other Funds Ltd	4,893,310	3,010,201	5,523,550	8,533,751	9,167,027	3,811,195
6400 Federal Funds Ltd	9,333,865	10,960,535	327,102	11,287,637	12,767,854	12,939,133
<b>TOTAL EXPENDITURES</b>	<b>\$14,424,558</b>	<b>\$14,168,094</b>	<b>\$5,850,652</b>	<b>\$20,018,746</b>	<b>\$22,132,238</b>	<b>\$16,955,941</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	875,139	67,614	-	67,614	619,613	532,616
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$875,139</b>	<b>\$67,614</b>	<b>-</b>	<b>\$67,614</b>	<b>\$619,613</b>	<b>\$532,616</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	52	71	-	71	71	71
<b>AUTHORIZED FTE POSITIONS</b>						
8250 Class/Unclass FTE Positions	50.74	62.94	-	62.94	71.00	71.00

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Capital Debt Service and Related costs

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 24800-087-00-00-00000

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8030 General Fund Debt Svc	9,611,645	9,997,675	-	9,997,675	11,639,970	11,639,970
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BOND SALES

0555 General Fund Obligation Bonds

3430 Other Funds Debt Svc Ltd	-	448,244	-	448,244	448,244	-
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0575 Refunding Bonds

3200 Other Funds Non-Ltd	172	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
All Funds	60,623	-	-	-	-	-

TOTAL BOND SALES

3200 Other Funds Non-Ltd	172	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	448,244	-	448,244	448,244	-
<b>TOTAL BOND SALES</b>	<b>\$60,623</b>	<b>\$448,244</b>	-	<b>\$448,244</b>	<b>\$448,244</b>	-

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	49,299	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	62,021	102,546	-	102,546	100,050	100,050

**Capital Debt Service and Related costs**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
All Funds	111,320	102,546	-	102,546	100,050	100,050
<b>1050 Transfer In Other</b>						
3430 Other Funds Debt Svc Ltd	17,217	-	-	-	-	-
<b>TOTAL TRANSFERS IN</b>						
3400 Other Funds Ltd	49,299	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	79,238	102,546	-	102,546	100,050	100,050
<b>TOTAL TRANSFERS IN</b>	<b>\$128,537</b>	<b>\$102,546</b>	<b>-</b>	<b>\$102,546</b>	<b>\$100,050</b>	<b>\$100,050</b>

<b>REVENUES</b>						
8030 General Fund Debt Svc	9,611,645	9,997,675	-	9,997,675	11,639,970	11,639,970
3200 Other Funds Non-Ltd	172	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
3400 Other Funds Ltd	49,299	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	79,238	550,790	-	550,790	548,294	100,050
<b>TOTAL REVENUES</b>	<b>\$9,800,805</b>	<b>\$10,548,465</b>	<b>-</b>	<b>\$10,548,465</b>	<b>\$12,188,264</b>	<b>\$11,740,020</b>

<b>AVAILABLE REVENUES</b>						
8030 General Fund Debt Svc	9,611,645	9,997,675	-	9,997,675	11,639,970	11,639,970
3200 Other Funds Non-Ltd	172	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
3400 Other Funds Ltd	49,299	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	79,238	550,790	-	550,790	548,294	100,050

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Capital Debt Service and Related costs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 24800-087-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$9,800,805</b>	<b>\$10,548,465</b>	<b>-</b>	<b>\$10,548,465</b>	<b>\$12,188,264</b>	<b>\$11,740,020</b>
<b>EXPENDITURES</b>						
<b>SERVICES &amp; SUPPLIES</b>						
<b>4625 Other COP Costs</b>						
3430 Other Funds Debt Svc Ltd	-	448,244	-	448,244	448,244	-
<b>4650 Other Services and Supplies</b>						
3200 Other Funds Non-Ltd	172	-	-	-	-	-
3400 Other Funds Ltd	49,299	-	-	-	-	-
All Funds	49,471	-	-	-	-	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>						
3200 Other Funds Non-Ltd	172	-	-	-	-	-
3400 Other Funds Ltd	49,299	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	448,244	-	448,244	448,244	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$49,471</b>	<b>\$448,244</b>	<b>-</b>	<b>\$448,244</b>	<b>\$448,244</b>	<b>-</b>
<b>DEBT SERVICE</b>						
<b>7050 Pmt To Ret Bond Escrow</b>						
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	3,066,440	4,210,317	-	4,210,317	7,788,150	7,788,150
3430 Other Funds Debt Svc Ltd	38,307	78,466	-	78,466	84,100	84,100

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Capital Debt Service and Related costs

Version: V - 01 - Agency Request Budget  
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DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	3,104,747	4,288,783	-	4,288,783	7,872,250	7,872,250
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	1,323,428	2,497,397	-	2,497,397	3,119,170	3,119,170
3430 Other Funds Debt Svc Ltd	40,931	24,080	-	24,080	15,950	15,950
All Funds	1,364,359	2,521,477	-	2,521,477	3,135,120	3,135,120
<b>7200 Principal - COP</b>						
8030 General Fund Debt Svc	4,606,716	3,115,453	-	3,115,453	712,000	712,000
<b>7250 Interest - COP</b>						
8030 General Fund Debt Svc	535,103	174,508	-	174,508	20,650	20,650
<b>TOTAL DEBT SERVICE</b>						
8030 General Fund Debt Svc	9,531,687	9,997,675	-	9,997,675	11,639,970	11,639,970
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	79,238	102,546	-	102,546	100,050	100,050
<b>TOTAL DEBT SERVICE</b>	<b>\$9,671,376</b>	<b>\$10,100,221</b>	<b>-</b>	<b>\$10,100,221</b>	<b>\$11,740,020</b>	<b>\$11,740,020</b>

**EXPENDITURES**

8030 General Fund Debt Svc	9,531,687	9,997,675	-	9,997,675	11,639,970	11,639,970
3200 Other Funds Non-Ltd	172	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	60,451	-	-	-	-	-
3400 Other Funds Ltd	49,299	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	79,238	550,790	-	550,790	548,294	100,050



**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Capital Debt Service and Related costs**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 24800-087-00-00-00000**

<i>DESCRIPTION</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Emergency Boards</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Base Budget</i>	<i>2019-21 Current Service Level</i>
<b>TOTAL EXPENDITURES</b>	<b>\$9,720,847</b>	<b>\$10,548,465</b>	<b>-</b>	<b>\$10,548,465</b>	<b>\$12,188,264</b>	<b>\$11,740,020</b>
<b>REVERSIONS</b>						
<b>9900 Reversions</b>						
8030 General Fund Debt Svc	(79,958)	-	-	-	-	-
<b>ENDING BALANCE</b>						
8030 General Fund Debt Svc	-	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Capital Improvements

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 24800-088-00-00-00000

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8010 General Fund Cap Improve	250,000	1,000,000	-	1,000,000	1,000,000	-
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						
3010 Other Funds Cap Improve	194,377	-	-	-	-	-
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6010 Federal Funds Cap Improve	2,265,053	4,946,561	-	4,946,561	4,946,561	5,133,694
<b>REVENUES</b>						
8010 General Fund Cap Improve	250,000	1,000,000	-	1,000,000	1,000,000	-
3010 Other Funds Cap Improve	194,377	-	-	-	-	-
6010 Federal Funds Cap Improve	2,265,053	4,946,561	-	4,946,561	4,946,561	5,133,694
<b>TOTAL REVENUES</b>	<b>\$2,709,430</b>	<b>\$5,946,561</b>	<b>-</b>	<b>\$5,946,561</b>	<b>\$5,946,561</b>	<b>\$5,133,694</b>
<b>AVAILABLE REVENUES</b>						
8010 General Fund Cap Improve	250,000	1,000,000	-	1,000,000	1,000,000	-
3010 Other Funds Cap Improve	194,377	-	-	-	-	-
6010 Federal Funds Cap Improve	2,265,053	4,946,561	-	4,946,561	4,946,561	5,133,694
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$2,709,430</b>	<b>\$5,946,561</b>	<b>-</b>	<b>\$5,946,561</b>	<b>\$5,946,561</b>	<b>\$5,133,694</b>

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Capital Improvements

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 24800-088-00-00-00000

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
<b>EXPENDITURES</b>						
<b>SERVICES &amp; SUPPLIES</b>						
<b>4225 State Gov. Service Charges</b>						
6010 Federal Funds Cap Improve	-	806	-	806	806	-
<b>4325 Attorney General</b>						
6010 Federal Funds Cap Improve	5,884	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						
8010 General Fund Cap Improve	250,000	-	-	-	-	-
3010 Other Funds Cap Improve	194,377	-	-	-	-	-
6010 Federal Funds Cap Improve	2,259,169	33	-	33	33	34
All Funds	2,703,546	33	-	33	33	34
<b>TOTAL SERVICES &amp; SUPPLIES</b>						
8010 General Fund Cap Improve	250,000	-	-	-	-	-
3010 Other Funds Cap Improve	194,377	-	-	-	-	-
6010 Federal Funds Cap Improve	2,265,053	839	-	839	839	34
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$2,709,430</b>	<b>\$839</b>	<b>-</b>	<b>\$839</b>	<b>\$839</b>	<b>\$34</b>

<b>CAPITAL OUTLAY</b>						
<b>5650 Land Improvements</b>						
6010 Federal Funds Cap Improve	-	383,905	-	383,905	383,905	398,493
<b>5700 Building Structures</b>						

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Capital Improvements

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 24800-088-00-00-00000

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8010 General Fund Cap Improve	-	500,000	-	500,000	500,000	-
6010 Federal Funds Cap Improve	-	4,092,600	-	4,092,600	4,092,600	4,248,119
All Funds	-	4,592,600	-	4,592,600	4,592,600	4,248,119
<b>5750 Equipment - Part of Building</b>						
8010 General Fund Cap Improve	-	500,000	-	500,000	500,000	-
6010 Federal Funds Cap Improve	-	298,593	-	298,593	298,593	309,940
All Funds	-	798,593	-	798,593	798,593	309,940
<b>5900 Other Capital Outlay</b>						
6010 Federal Funds Cap Improve	-	170,624	-	170,624	170,624	177,108
<b>TOTAL CAPITAL OUTLAY</b>						
8010 General Fund Cap Improve	-	1,000,000	-	1,000,000	1,000,000	-
6010 Federal Funds Cap Improve	-	4,945,722	-	4,945,722	4,945,722	5,133,660
<b>TOTAL CAPITAL OUTLAY</b>	-	<b>\$5,945,722</b>	-	<b>\$5,945,722</b>	<b>\$5,945,722</b>	<b>\$5,133,660</b>
<b>EXPENDITURES</b>						
8010 General Fund Cap Improve	250,000	1,000,000	-	1,000,000	1,000,000	-
3010 Other Funds Cap Improve	194,377	-	-	-	-	-
6010 Federal Funds Cap Improve	2,265,053	4,946,561	-	4,946,561	4,946,561	5,133,694
<b>TOTAL EXPENDITURES</b>	<b>\$2,709,430</b>	<b>\$5,946,561</b>	-	<b>\$5,946,561</b>	<b>\$5,946,561</b>	<b>\$5,133,694</b>
<b>ENDING BALANCE</b>						
8010 General Fund Cap Improve	-	-	-	-	-	-

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
3010 Other Funds Cap Improve	-	-	-	-	-	-
6010 Federal Funds Cap Improve	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	-	-	-	-	-	-

**Agency Worksheet - Revenues & Expenditures  
2019-21 Biennium  
Capital Construction**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 24800-089-00-00-00000**

<b>DESCRIPTION</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Emergency Boards</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Base Budget</b>	<b>2019-21 Current Service Level</b>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3020 Other Funds Cap Construct	2,412,394	2,384,414	-	2,384,414	1,382,380	1,382,380
<b>REVENUE CATEGORIES</b>						
<b>BOND SALES</b>						
<b>0555 General Fund Obligation Bonds</b>						
3020 Other Funds Cap Construct	-	11,804,756	-	11,804,756	-	-
<b>0560 Dedicated Fund Oblig Bonds</b>						
3020 Other Funds Cap Construct	29,766,769	-	-	-	-	-
<b>TOTAL BOND SALES</b>						
3020 Other Funds Cap Construct	29,766,769	11,804,756	-	11,804,756	-	-
<b>TOTAL BOND SALES</b>	<b>\$29,766,769</b>	<b>\$11,804,756</b>	<b>-</b>	<b>\$11,804,756</b>	<b>-</b>	<b>-</b>
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3020 Other Funds Cap Construct	216,620	35,162	-	35,162	106,379	106,379
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3020 Other Funds Cap Construct	5,101,571	101,571	-	101,571	110,786	110,786
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Capital Construction

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DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3020 Other Funds Cap Construct	854,689	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3020 Other Funds Cap Construct	-	1,730,000	-	1,730,000	-	-
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6020 Federal Funds Cap Construct	24,289,251	-	6,125,000	6,125,000	-	-
<b>REVENUES</b>						
3020 Other Funds Cap Construct	35,939,649	13,671,489	-	13,671,489	217,165	217,165
6020 Federal Funds Cap Construct	24,289,251	-	6,125,000	6,125,000	-	-
<b>TOTAL REVENUES</b>	<b>\$60,228,900</b>	<b>\$13,671,489</b>	<b>\$6,125,000</b>	<b>\$19,796,489</b>	<b>\$217,165</b>	<b>\$217,165</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3020 Other Funds Cap Construct	(49,299)	-	-	-	-	-
<b>2050 Transfer to Other</b>						
3020 Other Funds Cap Construct	(11,562,013)	-	-	-	-	-
<b>TOTAL TRANSFERS OUT</b>						
3020 Other Funds Cap Construct	(11,611,312)	-	-	-	-	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$11,611,312)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

AVAILABLE REVENUES

Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Capital Construction

Version: V - 01 - Agency Request Budget  
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DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3020 Other Funds Cap Construct	26,740,731	16,055,903	-	16,055,903	1,599,545	1,599,545
6020 Federal Funds Cap Construct	24,289,251	-	6,125,000	6,125,000	-	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$51,029,982</b>	<b>\$16,055,903</b>	<b>\$6,125,000</b>	<b>\$22,180,903</b>	<b>\$1,599,545</b>	<b>\$1,599,545</b>

EXPENDITURES

CAPITAL OUTLAY

**5650 Land Improvements**

3020 Other Funds Cap Construct	2,158,390	1,730,000	-	1,730,000	-	-
6020 Federal Funds Cap Construct	3,864,933	-	-	-	-	-
All Funds	6,023,323	1,730,000	-	1,730,000	-	-

**5700 Building Structures**

3020 Other Funds Cap Construct	17,555,013	8,499,424	-	8,499,424	-	-
6020 Federal Funds Cap Construct	14,142,181	-	-	-	-	-
All Funds	31,697,194	8,499,424	-	8,499,424	-	-

**5750 Equipment - Part of Building**

3020 Other Funds Cap Construct	3,724,250	2,951,189	-	2,951,189	-	-
6020 Federal Funds Cap Construct	5,480,434	-	6,125,000	6,125,000	-	-
All Funds	9,204,684	2,951,189	6,125,000	9,076,189	-	-

**5900 Other Capital Outlay**

3020 Other Funds Cap Construct	601,591	354,143	-	354,143	-	-
6020 Federal Funds Cap Construct	801,703	-	-	-	-	-



Agency Worksheet - Revenues & Expenditures  
 2019-21 Biennium  
 Capital Construction

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DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	1,403,294	354,143	-	354,143	-	-
<b>TOTAL CAPITAL OUTLAY</b>						
3020 Other Funds Cap Construct	24,039,244	13,534,756	-	13,534,756	-	-
6020 Federal Funds Cap Construct	24,289,251	-	6,125,000	6,125,000	-	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$48,328,495</b>	<b>\$13,534,756</b>	<b>\$6,125,000</b>	<b>\$19,659,756</b>	-	-
<b>EXPENDITURES</b>						
3020 Other Funds Cap Construct	24,039,244	13,534,756	-	13,534,756	-	-
6020 Federal Funds Cap Construct	24,289,251	-	6,125,000	6,125,000	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$48,328,495</b>	<b>\$13,534,756</b>	<b>\$6,125,000</b>	<b>\$19,659,756</b>	-	-
<b>ENDING BALANCE</b>						
3020 Other Funds Cap Construct	2,701,487	2,521,147	-	2,521,147	1,599,545	1,599,545
6020 Federal Funds Cap Construct	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$2,701,487</b>	<b>\$2,521,147</b>	-	<b>\$2,521,147</b>	<b>\$1,599,545</b>	<b>\$1,599,545</b>

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<b>BEGINNING BALANCE</b>					
<b>0025 Beginning Balance</b>					
3020 Other Funds Cap Construct	1,382,380	-	1,382,380	-	1,382,380
3400 Other Funds Ltd	19,830,444	-	19,830,444	-	19,830,444
All Funds	21,212,824	-	21,212,824	-	21,212,824
<b>REVENUE CATEGORIES</b>					
<b>GENERAL FUND APPROPRIATION</b>					
<b>0050 General Fund Appropriation</b>					
8000 General Fund	16,439,479	19,035	16,458,514	27,368,776	43,827,290
8010 General Fund Cap Improve	1,000,000	(1,000,000)	-	-	-
8030 General Fund Debt Svc	11,639,970	-	11,639,970	533,528	12,173,498
All Funds	29,079,449	(980,965)	28,098,484	27,902,304	56,000,788
<b>FEDERAL FUNDS AS OTHER FUNDS</b>					
<b>0355 Federal Revenues</b>					
3400 Other Funds Ltd	600,000	-	600,000	-	600,000
<b>CHARGES FOR SERVICES</b>					
<b>0410 Charges for Services</b>					
3400 Other Funds Ltd	8,776,037	(5,442,829)	3,333,208	-	3,333,208
<b>FINES, RENTS AND ROYALTIES</b>					
<b>0510 Rents and Royalties</b>					
3400 Other Funds Ltd	3,136,538	-	3,136,538	-	3,136,538
<b>BOND SALES</b>					
<b>0555 General Fund Obligation Bonds</b>					

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3020 Other Funds Cap Construct	-	-	-	19,927,000	19,927,000
3400 Other Funds Ltd	-	-	-	303,000	303,000
3430 Other Funds Debt Svc Ltd	448,244	(448,244)	-	-	-
All Funds	448,244	(448,244)	-	20,230,000	20,230,000
<b>INTEREST EARNINGS</b>					
<b>0605 Interest Income</b>					
3020 Other Funds Cap Construct	106,379	-	106,379	-	106,379
3400 Other Funds Ltd	4,300	-	4,300	-	4,300
All Funds	110,679	-	110,679	-	110,679
<b>SALES INCOME</b>					
<b>0705 Sales Income</b>					
3020 Other Funds Cap Construct	110,786	-	110,786	-	110,786
<b>OTHER</b>					
<b>0975 Other Revenues</b>					
3400 Other Funds Ltd	38,708	-	38,708	-	38,708
<b>FEDERAL FUNDS REVENUE</b>					
<b>0995 Federal Funds</b>					
6010 Federal Funds Cap Improve	4,946,561	187,133	5,133,694	-	5,133,694
6020 Federal Funds Cap Construct	-	-	-	6,200,000	6,200,000
6400 Federal Funds Ltd	291,932,866	(6,073,814)	285,859,052	15,176,529	301,035,581
All Funds	296,879,427	(5,886,681)	290,992,746	21,376,529	312,369,275
<b>TRANSFERS IN</b>					
<b>1010 Transfer In - Intrafund</b>					

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3400 Other Funds Ltd	287,356	-	287,356	-	287,356
3430 Other Funds Debt Svc Ltd	100,050	-	100,050	-	100,050
All Funds	387,406	-	387,406	-	387,406
<b>1020 Transfer In - Indirect Cost</b>					
3400 Other Funds Ltd	2,897,000	-	2,897,000	-	2,897,000
<b>1060 Transfer from General Fund</b>					
3400 Other Funds Ltd	-	-	-	1,000,000	1,000,000
<b>1109 Tsfr From Aviation, Dept of</b>					
3400 Other Funds Ltd	75,000	-	75,000	-	75,000
<b>1150 Tsfr From Revenue, Dept of</b>					
3400 Other Funds Ltd	92,235,386	-	92,235,386	-	92,235,386
<b>1581 Tsfr From Education, Dept of</b>					
3400 Other Funds Ltd	582,141	-	582,141	-	582,141
<b>TOTAL TRANSFERS IN</b>					
3400 Other Funds Ltd	96,076,883	-	96,076,883	1,000,000	97,076,883
3430 Other Funds Debt Svc Ltd	100,050	-	100,050	-	100,050
<b>TOTAL TRANSFERS IN</b>	<b>\$96,176,933</b>	<b>-</b>	<b>\$96,176,933</b>	<b>\$1,000,000</b>	<b>\$97,176,933</b>
<b>TOTAL REVENUES</b>					
8000 General Fund	16,439,479	19,035	16,458,514	27,368,776	43,827,290
8010 General Fund Cap Improve	1,000,000	(1,000,000)	-	-	-
8030 General Fund Debt Svc	11,639,970	-	11,639,970	533,528	12,173,498
3020 Other Funds Cap Construct	217,165	-	217,165	19,927,000	20,144,165
3400 Other Funds Ltd	108,632,466	(5,442,829)	103,189,637	1,303,000	104,492,637

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3430 Other Funds Debt Svc Ltd	548,294	(448,244)	100,050	-	100,050
6010 Federal Funds Cap Improve	4,946,561	187,133	5,133,694	-	5,133,694
6020 Federal Funds Cap Construct	-	-	-	6,200,000	6,200,000
6400 Federal Funds Ltd	291,932,866	(6,073,814)	285,859,052	15,176,529	301,035,581
<b>TOTAL REVENUES</b>	<b>\$435,356,801</b>	<b>(\$12,758,719)</b>	<b>\$422,598,082</b>	<b>\$70,508,833</b>	<b>\$493,106,915</b>
<b>TRANSFERS OUT</b>					
<b>2010 Transfer Out - Intrafund</b>					
3400 Other Funds Ltd	(387,406)	-	(387,406)	-	(387,406)
<b>2020 Transfer Out - Indirect Cost</b>					
3400 Other Funds Ltd	(47,033)	-	(47,033)	-	(47,033)
6400 Federal Funds Ltd	(2,849,967)	-	(2,849,967)	-	(2,849,967)
All Funds	(2,897,000)	-	(2,897,000)	-	(2,897,000)
<b>TOTAL TRANSFERS OUT</b>					
3400 Other Funds Ltd	(434,439)	-	(434,439)	-	(434,439)
6400 Federal Funds Ltd	(2,849,967)	-	(2,849,967)	-	(2,849,967)
<b>TOTAL TRANSFERS OUT</b>	<b>(\$3,284,406)</b>	<b>-</b>	<b>(\$3,284,406)</b>	<b>-</b>	<b>(\$3,284,406)</b>
<b>AVAILABLE REVENUES</b>					
8000 General Fund	16,439,479	19,035	16,458,514	27,368,776	43,827,290
8010 General Fund Cap Improve	1,000,000	(1,000,000)	-	-	-
8030 General Fund Debt Svc	11,639,970	-	11,639,970	533,528	12,173,498
3020 Other Funds Cap Construct	1,599,545	-	1,599,545	19,927,000	21,526,545
3400 Other Funds Ltd	128,028,471	(5,442,829)	122,585,642	1,303,000	123,888,642
3430 Other Funds Debt Svc Ltd	548,294	(448,244)	100,050	-	100,050

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6010 Federal Funds Cap Improve	4,946,561	187,133	5,133,694	-	5,133,694
6020 Federal Funds Cap Construct	-	-	-	6,200,000	6,200,000
6400 Federal Funds Ltd	289,082,899	(6,073,814)	283,009,085	15,176,529	298,185,614
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$453,285,219</b>	<b>(\$12,758,719)</b>	<b>\$440,526,500</b>	<b>\$70,508,833</b>	<b>\$511,035,333</b>
<b>EXPENDITURES</b>					
<b>PERSONAL SERVICES</b>					
<b>SALARIES &amp; WAGES</b>					
<b>3110 Class/Unclass Sal. and Per Diem</b>					
8000 General Fund	5,363,193	-	5,363,193	5,912,506	11,275,699
3400 Other Funds Ltd	7,840,990	-	7,840,990	292,649	8,133,639
6400 Federal Funds Ltd	41,811,799	-	41,811,799	407,094	42,218,893
All Funds	55,015,982	-	55,015,982	6,612,249	61,628,231
<b>3160 Temporary Appointments</b>					
8000 General Fund	143,791	(143,760)	31	-	31
3400 Other Funds Ltd	4,728,272	(4,479,006)	249,266	-	249,266
6400 Federal Funds Ltd	60,395	2,295	62,690	-	62,690
All Funds	4,932,458	(4,620,471)	311,987	-	311,987
<b>3170 Overtime Payments</b>					
8000 General Fund	6,337	241	6,578	-	6,578
3400 Other Funds Ltd	73,134	(63,049)	10,085	-	10,085
6400 Federal Funds Ltd	75,898	2,884	78,782	-	78,782
All Funds	155,369	(59,924)	95,445	-	95,445
<b>3180 Shift Differential</b>					

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8000 General Fund	1,005	38	1,043	-	1,043
3400 Other Funds Ltd	8,000	(835)	7,165	-	7,165
6400 Federal Funds Ltd	54,111	2,056	56,167	-	56,167
All Funds	63,116	1,259	64,375	-	64,375
<b>3190 All Other Differential</b>					
8000 General Fund	81,230	3,087	84,317	164,923	249,240
3400 Other Funds Ltd	74,448	(56,300)	18,148	-	18,148
6400 Federal Funds Ltd	18,415	700	19,115	-	19,115
All Funds	174,093	(52,513)	121,580	164,923	286,503
<b>TOTAL SALARIES &amp; WAGES</b>					
8000 General Fund	5,595,556	(140,394)	5,455,162	6,077,429	11,532,591
3400 Other Funds Ltd	12,724,844	(4,599,190)	8,125,654	292,649	8,418,303
6400 Federal Funds Ltd	42,020,618	7,935	42,028,553	407,094	42,435,647
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$60,341,018</b>	<b>(\$4,731,649)</b>	<b>\$55,609,369</b>	<b>\$6,777,172</b>	<b>\$62,386,541</b>
<b>OTHER PAYROLL EXPENSES</b>					
<b>3210 Empl. Rel. Bd. Assessments</b>					
8000 General Fund	2,349	-	2,349	2,723	5,072
3400 Other Funds Ltd	6,344	-	6,344	319	6,663
6400 Federal Funds Ltd	20,101	-	20,101	974	21,075
All Funds	28,794	-	28,794	4,016	32,810
<b>3220 Public Employees' Retire Cont</b>					
8000 General Fund	925,160	571	925,731	1,031,338	1,957,069
3400 Other Funds Ltd	1,357,030	(20,395)	1,336,635	49,669	1,386,304

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6400 Federal Funds Ltd	7,120,616	957	7,121,573	69,080	7,190,653
All Funds	9,402,806	(18,867)	9,383,939	1,150,087	10,534,026
<b>3221 Pension Obligation Bond</b>					
8000 General Fund	317,882	(10,622)	307,260	-	307,260
3400 Other Funds Ltd	419,431	31,253	450,684	-	450,684
6400 Federal Funds Ltd	2,128,548	236,320	2,364,868	-	2,364,868
All Funds	2,865,861	256,951	3,122,812	-	3,122,812
<b>3230 Social Security Taxes</b>					
8000 General Fund	421,949	(10,741)	411,208	464,850	876,058
3400 Other Funds Ltd	973,380	(351,838)	621,542	22,463	644,005
6400 Federal Funds Ltd	3,214,490	608	3,215,098	31,147	3,246,245
All Funds	4,609,819	(361,971)	4,247,848	518,460	4,766,308
<b>3240 Unemployment Assessments</b>					
8000 General Fund	49,745	1,890	51,635	-	51,635
3400 Other Funds Ltd	80,725	3,068	83,793	-	83,793
6400 Federal Funds Ltd	67,779	2,577	70,356	-	70,356
All Funds	198,249	7,535	205,784	-	205,784
<b>3250 Worker's Comp. Assess. (WCD)</b>					
8000 General Fund	2,324	-	2,324	2,596	4,920
3400 Other Funds Ltd	6,074	-	6,074	295	6,369
6400 Federal Funds Ltd	19,055	-	19,055	930	19,985
All Funds	27,453	-	27,453	3,821	31,274
<b>3260 Mass Transit Tax</b>					



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8000 General Fund	30,985	2,588	33,573	35,477	69,050
3400 Other Funds Ltd	34,436	3,609	38,045	660	38,705
All Funds	65,421	6,197	71,618	36,137	107,755
<b>3270 Flexible Benefits</b>					
8000 General Fund	1,382,965	-	1,382,965	1,591,313	2,974,278
3400 Other Funds Ltd	2,188,951	-	2,188,951	177,600	2,366,551
6400 Federal Funds Ltd	11,566,881	-	11,566,881	586,068	12,152,949
All Funds	15,138,797	-	15,138,797	2,354,981	17,493,778
<b>TOTAL OTHER PAYROLL EXPENSES</b>					
8000 General Fund	3,133,359	(16,314)	3,117,045	3,128,297	6,245,342
3400 Other Funds Ltd	5,066,371	(334,303)	4,732,068	251,006	4,983,074
6400 Federal Funds Ltd	24,137,470	240,462	24,377,932	688,199	25,066,131
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$32,337,200</b>	<b>(\$110,155)</b>	<b>\$32,227,045</b>	<b>\$4,067,502</b>	<b>\$36,294,547</b>
<b>P.S. BUDGET ADJUSTMENTS</b>					
<b>3455 Vacancy Savings</b>					
8000 General Fund	(308,871)	241,780	(67,091)	-	(67,091)
3400 Other Funds Ltd	(341,899)	246,792	(95,107)	-	(95,107)
6400 Federal Funds Ltd	(1,715,998)	1,207,959	(508,039)	-	(508,039)
All Funds	(2,366,768)	1,696,531	(670,237)	-	(670,237)
<b>TOTAL PERSONAL SERVICES</b>					
8000 General Fund	8,420,044	85,072	8,505,116	9,205,726	17,710,842
3400 Other Funds Ltd	17,449,316	(4,686,701)	12,762,615	543,655	13,306,270
6400 Federal Funds Ltd	64,442,090	1,456,356	65,898,446	1,095,293	66,993,739

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<b>TOTAL PERSONAL SERVICES</b>	<b>\$90,311,450</b>	<b>(\$3,145,273)</b>	<b>\$87,166,177</b>	<b>\$10,844,674</b>	<b>\$98,010,851</b>
<b>SERVICES &amp; SUPPLIES</b>					
<b>4100 Instate Travel</b>					
8000 General Fund	51,691	(7,069)	44,622	51,700	96,322
3400 Other Funds Ltd	289,269	(226,117)	63,152	5,400	68,552
6400 Federal Funds Ltd	442,204	16,803	459,007	33,900	492,907
All Funds	783,164	(216,383)	566,781	91,000	657,781
<b>4125 Out of State Travel</b>					
8000 General Fund	35,581	1,351	36,932	20,475	57,407
3400 Other Funds Ltd	23,516	894	24,410	2,000	26,410
6400 Federal Funds Ltd	308,156	11,709	319,865	23,000	342,865
All Funds	367,253	13,954	381,207	45,475	426,682
<b>4150 Employee Training</b>					
8000 General Fund	15,279	580	15,859	19,875	35,734
3400 Other Funds Ltd	27,318	1,038	28,356	2,350	30,706
6400 Federal Funds Ltd	923,726	35,102	958,828	30,300	989,128
All Funds	966,323	36,720	1,003,043	52,525	1,055,568
<b>4175 Office Expenses</b>					
8000 General Fund	73,807	2,805	76,612	39,650	116,262
3400 Other Funds Ltd	65,634	2,494	68,128	4,300	72,428
6400 Federal Funds Ltd	419,155	15,926	435,081	47,700	482,781
All Funds	558,596	21,225	579,821	91,650	671,471
<b>4200 Telecommunications</b>					

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8000 General Fund	144,849	5,504	150,353	24,775	175,128
3400 Other Funds Ltd	288,712	10,972	299,684	5,025	304,709
6400 Federal Funds Ltd	145,998	5,548	151,546	16,450	167,996
All Funds	579,559	22,024	601,583	46,250	647,833
<b>4225 State Gov. Service Charges</b>					
8000 General Fund	2,187,468	(188,844)	1,998,624	-	1,998,624
3400 Other Funds Ltd	443,042	111,819	554,861	-	554,861
6010 Federal Funds Cap Improve	806	(806)	-	-	-
6400 Federal Funds Ltd	1,831,202	1,074,605	2,905,807	-	2,905,807
All Funds	4,462,518	996,774	5,459,292	-	5,459,292
<b>4250 Data Processing</b>					
8000 General Fund	72,460	2,754	75,214	40,050	115,264
3400 Other Funds Ltd	977,865	37,159	1,015,024	-	1,015,024
6400 Federal Funds Ltd	151,779	5,767	157,546	-	157,546
All Funds	1,202,104	45,680	1,247,784	40,050	1,287,834
<b>4275 Publicity and Publications</b>					
8000 General Fund	16,783	638	17,421	2,150	19,571
3400 Other Funds Ltd	38,216	1,453	39,669	-	39,669
6400 Federal Funds Ltd	99,860	3,795	103,655	-	103,655
All Funds	154,859	5,886	160,745	2,150	162,895
<b>4300 Professional Services</b>					
8000 General Fund	223,449	9,385	232,834	129,325	362,159
3400 Other Funds Ltd	2,389,011	100,339	2,489,350	-	2,489,350

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6400 Federal Funds Ltd	1,879,648	78,946	1,958,594	192,000	2,150,594
All Funds	4,492,108	188,670	4,680,778	321,325	5,002,103
<b>4315 IT Professional Services</b>					
8000 General Fund	-	-	-	28,000	28,000
<b>4325 Attorney General</b>					
8000 General Fund	60,961	12,278	73,239	28,360	101,599
3400 Other Funds Ltd	66,323	13,357	79,680	-	79,680
6400 Federal Funds Ltd	45,522	9,169	54,691	-	54,691
All Funds	172,806	34,804	207,610	28,360	235,970
<b>4375 Employee Recruitment and Develop</b>					
8000 General Fund	5,642	214	5,856	1,500	7,356
3400 Other Funds Ltd	2,238	85	2,323	-	2,323
6400 Federal Funds Ltd	12,627	480	13,107	-	13,107
All Funds	20,507	779	21,286	1,500	22,786
<b>4400 Dues and Subscriptions</b>					
8000 General Fund	10,724	407	11,131	5,050	16,181
3400 Other Funds Ltd	10,730	408	11,138	-	11,138
6400 Federal Funds Ltd	36,750	1,396	38,146	-	38,146
All Funds	58,204	2,211	60,415	5,050	65,465
<b>4425 Facilities Rental and Taxes</b>					
8000 General Fund	1,721,246	65,408	1,786,654	31,400	1,818,054
3400 Other Funds Ltd	169,781	6,452	176,233	-	176,233
6400 Federal Funds Ltd	1,193,899	45,368	1,239,267	-	1,239,267

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All Funds	3,084,926	117,228	3,202,154	31,400	3,233,554
<b>4450 Fuels and Utilities</b>					
8000 General Fund	2,388,237	90,753	2,478,990	214,782	2,693,772
3400 Other Funds Ltd	558,439	21,220	579,659	-	579,659
6400 Federal Funds Ltd	14,973,454	568,990	15,542,444	461,000	16,003,444
All Funds	17,920,130	680,963	18,601,093	675,782	19,276,875
<b>4475 Facilities Maintenance</b>					
8000 General Fund	486,179	18,475	504,654	3,130,707	3,635,361
3400 Other Funds Ltd	328,506	12,483	340,989	2,000	342,989
6400 Federal Funds Ltd	27,888,273	(15,985,563)	11,902,710	3,195,682	15,098,392
All Funds	28,702,958	(15,954,605)	12,748,353	6,328,389	19,076,742
<b>4500 Food and Kitchen Supplies</b>					
8000 General Fund	5,222	198	5,420	76,050	81,470
3400 Other Funds Ltd	175,608	6,673	182,281	-	182,281
6400 Federal Funds Ltd	507,599	19,288	526,887	228,000	754,887
All Funds	688,429	26,159	714,588	304,050	1,018,638
<b>4525 Medical Services and Supplies</b>					
8000 General Fund	310	12	322	7,000	7,322
3400 Other Funds Ltd	6,790	(1,403)	5,387	-	5,387
6400 Federal Funds Ltd	132,068	5,019	137,087	21,000	158,087
All Funds	139,168	3,628	142,796	28,000	170,796
<b>4575 Agency Program Related S and S</b>					
8000 General Fund	12,580	479	13,059	245,578	258,637

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3400 Other Funds Ltd	73,270	2,784	76,054	-	76,054
6400 Federal Funds Ltd	281,943	10,714	292,657	-	292,657
All Funds	367,793	13,977	381,770	245,578	627,348
<b>4600 Intra-agency Charges</b>					
8000 General Fund	-	-	-	1,763	1,763
<b>4625 Other COP Costs</b>					
3400 Other Funds Ltd	72,062	(70,000)	2,062	303,000	305,062
3430 Other Funds Debt Svc Ltd	448,244	(448,244)	-	-	-
All Funds	520,306	(518,244)	2,062	303,000	305,062
<b>4650 Other Services and Supplies</b>					
8000 General Fund	202,741	(688)	202,053	11,865,560	12,067,613
3400 Other Funds Ltd	425,344	(210,965)	214,379	2,000	216,379
6010 Federal Funds Cap Improve	33	1	34	-	34
6400 Federal Funds Ltd	7,448,021	283,026	7,731,047	9,814,504	17,545,551
All Funds	8,076,139	71,374	8,147,513	21,682,064	29,829,577
<b>4700 Expendable Prop 250 - 5000</b>					
8000 General Fund	35,947	1,366	37,313	16,825	54,138
3400 Other Funds Ltd	300,007	11,401	311,408	5,000	316,408
6400 Federal Funds Ltd	2,297,605	87,310	2,384,915	-	2,384,915
All Funds	2,633,559	100,077	2,733,636	21,825	2,755,461
<b>4715 IT Expendable Property</b>					
8000 General Fund	31,876	1,211	33,087	557,475	590,562
3400 Other Funds Ltd	83,823	3,185	87,008	2,300	89,308

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6400 Federal Funds Ltd	622,875	23,671	646,546	17,700	664,246
All Funds	738,574	28,067	766,641	577,475	1,344,116
<b>TOTAL SERVICES &amp; SUPPLIES</b>					
8000 General Fund	7,783,032	17,217	7,800,249	16,538,050	24,338,299
3400 Other Funds Ltd	6,815,504	(164,269)	6,651,235	333,375	6,984,610
3430 Other Funds Debt Svc Ltd	448,244	(448,244)	-	-	-
6010 Federal Funds Cap Improve	839	(805)	34	-	34
6400 Federal Funds Ltd	61,642,364	(13,682,931)	47,959,433	14,081,236	62,040,669
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$76,689,983</b>	<b>(\$14,279,032)</b>	<b>\$62,410,951</b>	<b>\$30,952,661</b>	<b>\$93,363,612</b>
<b>CAPITAL OUTLAY</b>					
<b>5100 Office Furniture and Fixtures</b>					
3020 Other Funds Cap Construct	-	-	-	124,500	124,500
3400 Other Funds Ltd	21,684	824	22,508	-	22,508
6020 Federal Funds Cap Construct	-	-	-	15,500	15,500
All Funds	21,684	824	22,508	140,000	162,508
<b>5200 Technical Equipment</b>					
3400 Other Funds Ltd	16,022	609	16,631	-	16,631
6400 Federal Funds Ltd	131,241	4,987	136,228	-	136,228
All Funds	147,263	5,596	152,859	-	152,859
<b>5350 Industrial and Heavy Equipment</b>					
6400 Federal Funds Ltd	232,064	8,818	240,882	-	240,882
<b>5400 Automotive and Aircraft</b>					
8000 General Fund	-	-	-	110,000	110,000

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3400 Other Funds Ltd	74,675	2,838	77,513	-	77,513
All Funds	74,675	2,838	77,513	110,000	187,513
<b>5550 Data Processing Software</b>					
8000 General Fund	-	-	-	257,500	257,500
6400 Federal Funds Ltd	149,676	5,688	155,364	-	155,364
All Funds	149,676	5,688	155,364	257,500	412,864
<b>5600 Data Processing Hardware</b>					
8000 General Fund	-	-	-	257,500	257,500
6400 Federal Funds Ltd	139,479	5,300	144,779	-	144,779
All Funds	139,479	5,300	144,779	257,500	402,279
<b>5650 Land Improvements</b>					
3020 Other Funds Cap Construct	-	-	-	1,233,333	1,233,333
6010 Federal Funds Cap Improve	383,905	14,588	398,493	-	398,493
6020 Federal Funds Cap Construct	-	-	-	516,667	516,667
All Funds	383,905	14,588	398,493	1,750,000	2,148,493
<b>5700 Building Structures</b>					
8010 General Fund Cap Improve	500,000	(500,000)	-	-	-
3020 Other Funds Cap Construct	-	-	-	16,203,667	16,203,667
6010 Federal Funds Cap Improve	4,092,600	155,519	4,248,119	-	4,248,119
6020 Federal Funds Cap Construct	-	-	-	4,908,333	4,908,333
All Funds	4,592,600	(344,481)	4,248,119	21,112,000	25,360,119
<b>5750 Equipment - Part of Building</b>					
8010 General Fund Cap Improve	500,000	(500,000)	-	-	-



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3020 Other Funds Cap Construct	-	-	-	221,167	221,167
6010 Federal Funds Cap Improve	298,593	11,347	309,940	-	309,940
6020 Federal Funds Cap Construct	-	-	-	118,833	118,833
All Funds	798,593	(488,653)	309,940	340,000	649,940
<b>5800 Professional Services</b>					
3020 Other Funds Cap Construct	-	-	-	2,144,333	2,144,333
6020 Federal Funds Cap Construct	-	-	-	640,667	640,667
All Funds	-	-	-	2,785,000	2,785,000
<b>5900 Other Capital Outlay</b>					
3400 Other Funds Ltd	5,000,000	190,000	5,190,000	-	5,190,000
6010 Federal Funds Cap Improve	170,624	6,484	177,108	-	177,108
6400 Federal Funds Ltd	359,628	13,666	373,294	-	373,294
All Funds	5,530,252	210,150	5,740,402	-	5,740,402
<b>TOTAL CAPITAL OUTLAY</b>					
8000 General Fund	-	-	-	625,000	625,000
8010 General Fund Cap Improve	1,000,000	(1,000,000)	-	-	-
3020 Other Funds Cap Construct	-	-	-	19,927,000	19,927,000
3400 Other Funds Ltd	5,112,381	194,271	5,306,652	-	5,306,652
6010 Federal Funds Cap Improve	4,945,722	187,938	5,133,660	-	5,133,660
6020 Federal Funds Cap Construct	-	-	-	6,200,000	6,200,000
6400 Federal Funds Ltd	1,012,088	38,459	1,050,547	-	1,050,547
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$12,070,191</b>	<b>(\$579,332)</b>	<b>\$11,490,859</b>	<b>\$26,752,000</b>	<b>\$38,242,859</b>

**SPECIAL PAYMENTS**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>6015 Dist to Cities</b>					
3400 Other Funds Ltd	37,167,037	1,412,347	38,579,384	500,000	39,079,384
6400 Federal Funds Ltd	40,836,256	1,551,778	42,388,034	-	42,388,034
All Funds	78,003,293	2,964,125	80,967,418	500,000	81,467,418
<b>6020 Dist to Counties</b>					
3400 Other Funds Ltd	24,310,244	923,789	25,234,033	500,000	25,734,033
6400 Federal Funds Ltd	31,198,911	1,185,558	32,384,469	-	32,384,469
All Funds	55,509,155	2,109,347	57,618,502	500,000	58,118,502
<b>6025 Dist to Other Gov Unit</b>					
8000 General Fund	88,861	(88,861)	-	-	-
3400 Other Funds Ltd	21,293,658	809,159	22,102,817	-	22,102,817
6400 Federal Funds Ltd	65,916,322	2,504,820	68,421,142	-	68,421,142
All Funds	87,298,841	3,225,118	90,523,959	-	90,523,959
<b>6030 Dist to Non-Gov Units</b>					
6400 Federal Funds Ltd	21,281,737	808,706	22,090,443	-	22,090,443
<b>6035 Dist to Individuals</b>					
3400 Other Funds Ltd	178,237	6,773	185,010	-	185,010
<b>6040 Dist to Local School Districts</b>					
6400 Federal Funds Ltd	1,669,463	63,440	1,732,903	-	1,732,903
<b>6060 Intra-Agency Gen Fund Transfer</b>					
8000 General Fund	-	-	-	1,000,000	1,000,000
<b>6065 Loan Repaid To State Agencies</b>					
8000 General Fund	147,542	5,607	153,149	-	153,149

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<b>6259 Spc Pmt to Pub Safety Stds/Trng</b>					
3400 Other Funds Ltd	783,675	-	783,675	-	783,675
<b>6660 Spc Pmt to Land Conservation Dev</b>					
6400 Federal Funds Ltd	1,083,668	-	1,083,668	-	1,083,668
<b>TOTAL SPECIAL PAYMENTS</b>					
8000 General Fund	236,403	(83,254)	153,149	1,000,000	1,153,149
3400 Other Funds Ltd	83,732,851	3,152,068	86,884,919	1,000,000	87,884,919
6400 Federal Funds Ltd	161,986,357	6,114,302	168,100,659	-	168,100,659
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$245,955,611</b>	<b>\$9,183,116</b>	<b>\$255,138,727</b>	<b>\$2,000,000</b>	<b>\$257,138,727</b>
<b>DEBT SERVICE</b>					
<b>7100 Principal - Bonds</b>					
8030 General Fund Debt Svc	7,788,150	-	7,788,150	300,000	8,088,150
3430 Other Funds Debt Svc Ltd	84,100	-	84,100	-	84,100
All Funds	7,872,250	-	7,872,250	300,000	8,172,250
<b>7150 Interest - Bonds</b>					
8030 General Fund Debt Svc	3,119,170	-	3,119,170	233,528	3,352,698
3430 Other Funds Debt Svc Ltd	15,950	-	15,950	-	15,950
All Funds	3,135,120	-	3,135,120	233,528	3,368,648
<b>7200 Principal - COP</b>					
8030 General Fund Debt Svc	712,000	-	712,000	-	712,000
<b>7250 Interest - COP</b>					
8030 General Fund Debt Svc	20,650	-	20,650	-	20,650
<b>TOTAL DEBT SERVICE</b>					

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8030 General Fund Debt Svc	11,639,970	-	11,639,970	533,528	12,173,498
3430 Other Funds Debt Svc Ltd	100,050	-	100,050	-	100,050
<b>TOTAL DEBT SERVICE</b>	<b>\$11,740,020</b>	<b>-</b>	<b>\$11,740,020</b>	<b>\$533,528</b>	<b>\$12,273,548</b>
<b>TOTAL EXPENDITURES</b>					
8000 General Fund	16,439,479	19,035	16,458,514	27,368,776	43,827,290
8010 General Fund Cap Improve	1,000,000	(1,000,000)	-	-	-
8030 General Fund Debt Svc	11,639,970	-	11,639,970	533,528	12,173,498
3020 Other Funds Cap Construct	-	-	-	19,927,000	19,927,000
3400 Other Funds Ltd	113,110,052	(1,504,631)	111,605,421	1,877,030	113,482,451
3430 Other Funds Debt Svc Ltd	548,294	(448,244)	100,050	-	100,050
6010 Federal Funds Cap Improve	4,946,561	187,133	5,133,694	-	5,133,694
6020 Federal Funds Cap Construct	-	-	-	6,200,000	6,200,000
6400 Federal Funds Ltd	289,082,899	(6,073,814)	283,009,085	15,176,529	298,185,614
<b>TOTAL EXPENDITURES</b>	<b>\$436,767,255</b>	<b>(\$8,820,521)</b>	<b>\$427,946,734</b>	<b>\$71,082,863</b>	<b>\$499,029,597</b>
<b>ENDING BALANCE</b>					
3020 Other Funds Cap Construct	1,599,545	-	1,599,545	-	1,599,545
3400 Other Funds Ltd	14,918,419	(3,938,198)	10,980,221	(574,030)	10,406,191
<b>TOTAL ENDING BALANCE</b>	<b>\$16,517,964</b>	<b>(\$3,938,198)</b>	<b>\$12,579,766</b>	<b>(\$574,030)</b>	<b>\$12,005,736</b>
<b>AUTHORIZED POSITIONS</b>					
8150 Class/Unclass Positions	478	-	478	78	556
<b>AUTHORIZED FTE</b>					
8250 Class/Unclass FTE Positions	435.30	-	435.30	66.82	502.12

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<b>BEGINNING BALANCE</b>					
<b>0025 Beginning Balance</b>					
3400 Other Funds Ltd	611,914	-	611,914	-	611,914
<b>REVENUE CATEGORIES</b>					
<b>GENERAL FUND APPROPRIATION</b>					
<b>0050 General Fund Appropriation</b>					
8000 General Fund	5,595,388	(327,083)	5,268,305	3,043,408	8,311,713
<b>INTEREST EARNINGS</b>					
<b>0605 Interest Income</b>					
3400 Other Funds Ltd	4,300	-	4,300	-	4,300
<b>TRANSFERS IN</b>					
<b>1010 Transfer In - Intrafund</b>					
3400 Other Funds Ltd	287,356	-	287,356	-	287,356
<b>1020 Transfer In - Indirect Cost</b>					
3400 Other Funds Ltd	2,497,000	-	2,497,000	-	2,497,000
<b>1150 Tsfr From Revenue, Dept of</b>					
3400 Other Funds Ltd	56,000	-	56,000	-	56,000
<b>TOTAL TRANSFERS IN</b>					
3400 Other Funds Ltd	2,840,356	-	2,840,356	-	2,840,356
<b>TOTAL REVENUES</b>					
8000 General Fund	5,595,388	(327,083)	5,268,305	3,043,408	8,311,713
3400 Other Funds Ltd	2,844,656	-	2,844,656	-	2,844,656
<b>TOTAL REVENUES</b>	<b>\$8,440,044</b>	<b>(\$327,083)</b>	<b>\$8,112,961</b>	<b>\$3,043,408</b>	<b>\$11,156,369</b>

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<b>AVAILABLE REVENUES</b>					
8000 General Fund	5,595,388	(327,083)	5,268,305	3,043,408	8,311,713
3400 Other Funds Ltd	3,456,570	-	3,456,570	-	3,456,570
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$9,051,958</b>	<b>(\$327,083)</b>	<b>\$8,724,875</b>	<b>\$3,043,408</b>	<b>\$11,768,283</b>
<b>EXPENDITURES</b>					
<b>PERSONAL SERVICES</b>					
<b>SALARIES &amp; WAGES</b>					
<b>3110 Class/Unclass Sal. and Per Diem</b>					
8000 General Fund	2,417,884	-	2,417,884	658,952	3,076,836
3400 Other Funds Ltd	1,385,570	-	1,385,570	289,432	1,675,002
All Funds	3,803,454	-	3,803,454	948,384	4,751,838
<b>3190 All Other Differential</b>					
8000 General Fund	69,917	2,657	72,574	-	72,574
<b>TOTAL SALARIES &amp; WAGES</b>					
8000 General Fund	2,487,801	2,657	2,490,458	658,952	3,149,410
3400 Other Funds Ltd	1,385,570	-	1,385,570	289,432	1,675,002
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$3,873,371</b>	<b>\$2,657</b>	<b>\$3,876,028</b>	<b>\$948,384</b>	<b>\$4,824,412</b>
<b>OTHER PAYROLL EXPENSES</b>					
<b>3210 Empl. Rel. Bd. Assessments</b>					
8000 General Fund	802	-	802	254	1,056
3400 Other Funds Ltd	624	-	624	173	797
All Funds	1,426	-	1,426	427	1,853
<b>3220 Public Employees' Retire Cont</b>					

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8000 General Fund	422,178	451	422,629	111,823	534,452
3400 Other Funds Ltd	235,131	-	235,131	49,117	284,248
All Funds	657,309	451	657,760	160,940	818,700
<b>3221 Pension Obligation Bond</b>					
8000 General Fund	129,196	11,016	140,212	-	140,212
3400 Other Funds Ltd	70,737	7,353	78,090	-	78,090
All Funds	199,933	18,369	218,302	-	218,302
<b>3230 Social Security Taxes</b>					
8000 General Fund	184,212	203	184,415	50,411	234,826
3400 Other Funds Ltd	105,996	-	105,996	22,142	128,138
All Funds	290,208	203	290,411	72,553	362,964
<b>3240 Unemployment Assessments</b>					
8000 General Fund	10,412	395	10,807	-	10,807
3400 Other Funds Ltd	79,475	3,020	82,495	-	82,495
All Funds	89,887	3,415	93,302	-	93,302
<b>3250 Worker's Comp. Assess. (WCD)</b>					
8000 General Fund	823	-	823	242	1,065
3400 Other Funds Ltd	591	-	591	164	755
All Funds	1,414	-	1,414	406	1,820
<b>3260 Mass Transit Tax</b>					
8000 General Fund	13,631	1,296	14,927	3,954	18,881
3400 Other Funds Ltd	7,470	844	8,314	1,738	10,052
All Funds	21,101	2,140	23,241	5,692	28,933

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<b>3270 Flexible Benefits</b>					
8000 General Fund	499,444	-	499,444	147,772	647,216
3400 Other Funds Ltd	358,166	-	358,166	98,516	456,682
All Funds	857,610	-	857,610	246,288	1,103,898
<b>TOTAL OTHER PAYROLL EXPENSES</b>					
8000 General Fund	1,260,698	13,361	1,274,059	314,456	1,588,515
3400 Other Funds Ltd	858,190	11,217	869,407	171,850	1,041,257
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$2,118,888</b>	<b>\$24,578</b>	<b>\$2,143,466</b>	<b>\$486,306</b>	<b>\$2,629,772</b>
<b>P.S. BUDGET ADJUSTMENTS</b>					
<b>3455 Vacancy Savings</b>					
8000 General Fund	(114,808)	114,808	-	-	-
3400 Other Funds Ltd	(69,506)	69,506	-	-	-
All Funds	(184,314)	184,314	-	-	-
<b>TOTAL PERSONAL SERVICES</b>					
8000 General Fund	3,633,691	130,826	3,764,517	973,408	4,737,925
3400 Other Funds Ltd	2,174,254	80,723	2,254,977	461,282	2,716,259
<b>TOTAL PERSONAL SERVICES</b>	<b>\$5,807,945</b>	<b>\$211,549</b>	<b>\$6,019,494</b>	<b>\$1,434,690</b>	<b>\$7,454,184</b>
<b>SERVICES &amp; SUPPLIES</b>					
<b>4100 Instate Travel</b>					
8000 General Fund	7,551	287	7,838	21,000	28,838
3400 Other Funds Ltd	9,801	373	10,174	-	10,174
All Funds	17,352	660	18,012	21,000	39,012
<b>4125 Out of State Travel</b>					



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8000 General Fund	21,801	828	22,629	6,000	28,629
3400 Other Funds Ltd	2,087	79	2,166	-	2,166
All Funds	23,888	907	24,795	6,000	30,795
<b>4150 Employee Training</b>					
8000 General Fund	4,706	178	4,884	10,000	14,884
3400 Other Funds Ltd	17,185	653	17,838	-	17,838
All Funds	21,891	831	22,722	10,000	32,722
<b>4175 Office Expenses</b>					
8000 General Fund	28,909	1,099	30,008	12,000	42,008
3400 Other Funds Ltd	21,365	812	22,177	-	22,177
All Funds	50,274	1,911	52,185	12,000	64,185
<b>4200 Telecommunications</b>					
8000 General Fund	54,528	2,071	56,599	-	56,599
3400 Other Funds Ltd	4,088	156	4,244	-	4,244
All Funds	58,616	2,227	60,843	-	60,843
<b>4225 State Gov. Service Charges</b>					
8000 General Fund	1,765,151	(466,733)	1,298,418	-	1,298,418
3400 Other Funds Ltd	19,844	12,925	32,769	-	32,769
All Funds	1,784,995	(453,808)	1,331,187	-	1,331,187
<b>4250 Data Processing</b>					
8000 General Fund	13,584	516	14,100	-	14,100
3400 Other Funds Ltd	23,014	875	23,889	-	23,889
All Funds	36,598	1,391	37,989	-	37,989

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<b>4275 Publicity and Publications</b>					
8000 General Fund	11,183	425	11,608	-	11,608
3400 Other Funds Ltd	2,266	86	2,352	-	2,352
All Funds	13,449	511	13,960	-	13,960
<b>4300 Professional Services</b>					
8000 General Fund	484	20	504	-	504
3400 Other Funds Ltd	195	8	203	-	203
All Funds	679	28	707	-	707
<b>4325 Attorney General</b>					
8000 General Fund	8,302	1,672	9,974	-	9,974
<b>4375 Employee Recruitment and Develop</b>					
8000 General Fund	3,843	146	3,989	-	3,989
3400 Other Funds Ltd	2,023	77	2,100	-	2,100
All Funds	5,866	223	6,089	-	6,089
<b>4400 Dues and Subscriptions</b>					
8000 General Fund	9,068	345	9,413	-	9,413
3400 Other Funds Ltd	580	22	602	-	602
All Funds	9,648	367	10,015	-	10,015
<b>4475 Facilities Maintenance</b>					
8000 General Fund	183	7	190	-	190
<b>4500 Food and Kitchen Supplies</b>					
8000 General Fund	4,928	187	5,115	-	5,115
3400 Other Funds Ltd	2,319	88	2,407	-	2,407

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All Funds	7,247	275	7,522	-	7,522
<b>4575 Agency Program Related S and S</b>					
8000 General Fund	2,157	82	2,239	-	2,239
3400 Other Funds Ltd	2,898	110	3,008	-	3,008
All Funds	5,055	192	5,247	-	5,247
<b>4625 Other COP Costs</b>					
3400 Other Funds Ltd	2,062	-	2,062	-	2,062
<b>4650 Other Services and Supplies</b>					
8000 General Fund	22,300	847	23,147	2,000,000	2,023,147
3400 Other Funds Ltd	29,881	1,135	31,016	-	31,016
All Funds	52,181	1,982	54,163	2,000,000	2,054,163
<b>4700 Expendable Prop 250 - 5000</b>					
8000 General Fund	1,459	55	1,514	-	1,514
3400 Other Funds Ltd	29,656	1,127	30,783	-	30,783
All Funds	31,115	1,182	32,297	-	32,297
<b>4715 IT Expendable Property</b>					
8000 General Fund	1,560	59	1,619	21,000	22,619
3400 Other Funds Ltd	9,038	343	9,381	-	9,381
All Funds	10,598	402	11,000	21,000	32,000
<b>TOTAL SERVICES &amp; SUPPLIES</b>					
8000 General Fund	1,961,697	(457,909)	1,503,788	2,070,000	3,573,788
3400 Other Funds Ltd	178,302	18,869	197,171	-	197,171
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$2,139,999</b>	<b>(\$439,040)</b>	<b>\$1,700,959</b>	<b>\$2,070,000</b>	<b>\$3,770,959</b>

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<b>SPECIAL PAYMENTS</b>					
<b>6035 Dist to Individuals</b>					
3400 Other Funds Ltd	178,237	6,773	185,010	-	185,010
<b>TOTAL EXPENDITURES</b>					
8000 General Fund	5,595,388	(327,083)	5,268,305	3,043,408	8,311,713
3400 Other Funds Ltd	2,530,793	106,365	2,637,158	461,282	3,098,440
<b>TOTAL EXPENDITURES</b>	<b>\$8,126,181</b>	<b>(\$220,718)</b>	<b>\$7,905,463</b>	<b>\$3,504,690</b>	<b>\$11,410,153</b>
<b>ENDING BALANCE</b>					
3400 Other Funds Ltd	925,777	(106,365)	819,412	(461,282)	358,130
<b>AUTHORIZED POSITIONS</b>					
8150 Class/Unclass Positions	25	-	25	7	32
<b>AUTHORIZED FTE</b>					
8250 Class/Unclass FTE Positions	23.88	-	23.88	7.00	30.88

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<b>BEGINNING BALANCE</b>					
<b>0025 Beginning Balance</b>					
3400 Other Funds Ltd	3,016,252	-	3,016,252	-	3,016,252
<b>REVENUE CATEGORIES</b>					
<b>GENERAL FUND APPROPRIATION</b>					
<b>0050 General Fund Appropriation</b>					
8000 General Fund	7,280,998	294,440	7,575,438	13,178,321	20,753,759
<b>FEDERAL FUNDS AS OTHER FUNDS</b>					
<b>0355 Federal Revenues</b>					
3400 Other Funds Ltd	600,000	-	600,000	-	600,000
<b>CHARGES FOR SERVICES</b>					
<b>0410 Charges for Services</b>					
3400 Other Funds Ltd	360,000	-	360,000	-	360,000
<b>FINES, RENTS AND ROYALTIES</b>					
<b>0510 Rents and Royalties</b>					
3400 Other Funds Ltd	3,136,538	-	3,136,538	-	3,136,538
<b>OTHER</b>					
<b>0975 Other Revenues</b>					
3400 Other Funds Ltd	5,000	-	5,000	-	5,000
<b>FEDERAL FUNDS REVENUE</b>					
<b>0995 Federal Funds</b>					
6400 Federal Funds Ltd	108,837,417	(12,510,125)	96,327,292	16,495,164	112,822,456
<b>TOTAL REVENUES</b>					

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8000 General Fund	7,280,998	294,440	7,575,438	13,178,321	20,753,759
3400 Other Funds Ltd	4,101,538	-	4,101,538	-	4,101,538
6400 Federal Funds Ltd	108,837,417	(12,510,125)	96,327,292	16,495,164	112,822,456
<b>TOTAL REVENUES</b>	<b>\$120,219,953</b>	<b>(\$12,215,685)</b>	<b>\$108,004,268</b>	<b>\$29,673,485</b>	<b>\$137,677,753</b>
<b>TRANSFERS OUT</b>					
<b>2010 Transfer Out - Intrafund</b>					
3400 Other Funds Ltd	(100,050)	-	(100,050)	-	(100,050)
<b>2020 Transfer Out - Indirect Cost</b>					
6400 Federal Funds Ltd	(2,241,629)	-	(2,241,629)	-	(2,241,629)
<b>TOTAL TRANSFERS OUT</b>					
3400 Other Funds Ltd	(100,050)	-	(100,050)	-	(100,050)
6400 Federal Funds Ltd	(2,241,629)	-	(2,241,629)	-	(2,241,629)
<b>TOTAL TRANSFERS OUT</b>	<b>(\$2,341,679)</b>	<b>-</b>	<b>(\$2,341,679)</b>	<b>-</b>	<b>(\$2,341,679)</b>
<b>AVAILABLE REVENUES</b>					
8000 General Fund	7,280,998	294,440	7,575,438	13,178,321	20,753,759
3400 Other Funds Ltd	7,017,740	-	7,017,740	-	7,017,740
6400 Federal Funds Ltd	106,595,788	(12,510,125)	94,085,663	16,495,164	110,580,827
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$120,894,526</b>	<b>(\$12,215,685)</b>	<b>\$108,678,841</b>	<b>\$29,673,485</b>	<b>\$138,352,326</b>
<b>EXPENDITURES</b>					
<b>PERSONAL SERVICES</b>					
<b>SALARIES &amp; WAGES</b>					
<b>3110 Class/Unclass Sal. and Per Diem</b>					
8000 General Fund	2,115,378	-	2,115,378	150,678	2,266,056

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3400 Other Funds Ltd	2,214,403	-	2,214,403	108,063	2,322,466
6400 Federal Funds Ltd	32,456,737	-	32,456,737	1,918,275	34,375,012
All Funds	36,786,518	-	36,786,518	2,177,016	38,963,534
<b>3160 Temporary Appointments</b>					
8000 General Fund	143,761	(143,761)	-	-	-
<b>3170 Overtime Payments</b>					
6400 Federal Funds Ltd	46,889	1,782	48,671	-	48,671
<b>3180 Shift Differential</b>					
6400 Federal Funds Ltd	33,101	1,258	34,359	-	34,359
<b>3190 All Other Differential</b>					
8000 General Fund	-	-	-	164,923	164,923
<b>TOTAL SALARIES &amp; WAGES</b>					
8000 General Fund	2,259,139	(143,761)	2,115,378	315,601	2,430,979
3400 Other Funds Ltd	2,214,403	-	2,214,403	108,063	2,322,466
6400 Federal Funds Ltd	32,536,727	3,040	32,539,767	1,918,275	34,458,042
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$37,010,269</b>	<b>(\$140,721)</b>	<b>\$36,869,548</b>	<b>\$2,341,939</b>	<b>\$39,211,487</b>
<b>OTHER PAYROLL EXPENSES</b>					
<b>3210 Empl. Rel. Bd. Assessments</b>					
8000 General Fund	1,215	-	1,215	117	1,332
3400 Other Funds Ltd	3,784	-	3,784	82	3,866
6400 Federal Funds Ltd	15,274	-	15,274	1,381	16,655
All Funds	20,273	-	20,273	1,580	21,853
<b>3220 Public Employees' Retire Cont</b>					

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8000 General Fund	358,980	-	358,980	53,556	412,536
3400 Other Funds Ltd	375,793	-	375,793	18,339	394,132
6400 Federal Funds Ltd	5,521,454	516	5,521,970	325,535	5,847,505
All Funds	6,256,227	516	6,256,743	397,430	6,654,173
<b>3221 Pension Obligation Bond</b>					
8000 General Fund	110,931	8,291	119,222	-	119,222
3400 Other Funds Ltd	113,586	11,217	124,803	-	124,803
6400 Federal Funds Ltd	1,681,226	152,536	1,833,762	-	1,833,762
All Funds	1,905,743	172,044	2,077,787	-	2,077,787
<b>3230 Social Security Taxes</b>					
8000 General Fund	172,821	(10,998)	161,823	24,144	185,967
3400 Other Funds Ltd	169,397	-	169,397	8,268	177,665
6400 Federal Funds Ltd	2,488,981	233	2,489,214	146,750	2,635,964
All Funds	2,831,199	(10,765)	2,820,434	179,162	2,999,596
<b>3240 Unemployment Assessments</b>					
8000 General Fund	39,333	1,495	40,828	-	40,828
6400 Federal Funds Ltd	64,029	2,434	66,463	-	66,463
All Funds	103,362	3,929	107,291	-	107,291
<b>3250 Worker's Comp. Assess. (WCD)</b>					
8000 General Fund	1,180	-	1,180	116	1,296
3400 Other Funds Ltd	3,594	-	3,594	80	3,674
6400 Federal Funds Ltd	14,511	-	14,511	1,312	15,823
All Funds	19,285	-	19,285	1,508	20,793



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<b>3260 Mass Transit Tax</b>					
8000 General Fund	11,824	1,731	13,555	904	14,459
3400 Other Funds Ltd	12,001	1,285	13,286	648	13,934
All Funds	23,825	3,016	26,841	1,552	28,393
<b>3270 Flexible Benefits</b>					
8000 General Fund	706,721	-	706,721	68,610	775,331
3400 Other Funds Ltd	702,727	-	702,727	47,499	750,226
6400 Federal Funds Ltd	8,810,038	-	8,810,038	798,675	9,608,713
All Funds	10,219,486	-	10,219,486	914,784	11,134,270
<b>TOTAL OTHER PAYROLL EXPENSES</b>					
8000 General Fund	1,403,005	519	1,403,524	147,447	1,550,971
3400 Other Funds Ltd	1,380,882	12,502	1,393,384	74,916	1,468,300
6400 Federal Funds Ltd	18,595,513	155,719	18,751,232	1,273,653	20,024,885
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$21,379,400</b>	<b>\$168,740</b>	<b>\$21,548,140</b>	<b>\$1,496,016</b>	<b>\$23,044,156</b>
<b>P.S. BUDGET ADJUSTMENTS</b>					
<b>3455 Vacancy Savings</b>					
8000 General Fund	(152,873)	85,782	(67,091)	-	(67,091)
3400 Other Funds Ltd	(86,490)	86,490	-	-	-
6400 Federal Funds Ltd	(1,331,508)	907,896	(423,612)	-	(423,612)
All Funds	(1,570,871)	1,080,168	(490,703)	-	(490,703)
<b>TOTAL PERSONAL SERVICES</b>					
8000 General Fund	3,509,271	(57,460)	3,451,811	463,048	3,914,859
3400 Other Funds Ltd	3,508,795	98,992	3,607,787	182,979	3,790,766

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6400 Federal Funds Ltd	49,800,732	1,066,655	50,867,387	3,191,928	54,059,315
<b>TOTAL PERSONAL SERVICES</b>	<b>\$56,818,798</b>	<b>\$1,108,187</b>	<b>\$57,926,985</b>	<b>\$3,837,955</b>	<b>\$61,764,940</b>
<b>SERVICES &amp; SUPPLIES</b>					
<b>4100 Instate Travel</b>					
8000 General Fund	18,907	(7,957)	10,950	700	11,650
3400 Other Funds Ltd	7,104	270	7,374	400	7,774
6400 Federal Funds Ltd	180,230	6,848	187,078	21,900	208,978
All Funds	206,241	(839)	205,402	23,000	228,402
<b>4125 Out of State Travel</b>					
8000 General Fund	12,884	489	13,373	-	13,373
3400 Other Funds Ltd	781	30	811	-	811
6400 Federal Funds Ltd	247,410	9,401	256,811	2,000	258,811
All Funds	261,075	9,920	270,995	2,000	272,995
<b>4150 Employee Training</b>					
8000 General Fund	7,486	285	7,771	350	8,121
3400 Other Funds Ltd	171	6	177	1,350	1,527
6400 Federal Funds Ltd	769,598	29,245	798,843	27,300	826,143
All Funds	777,255	29,536	806,791	29,000	835,791
<b>4175 Office Expenses</b>					
8000 General Fund	16,332	620	16,952	-	16,952
3400 Other Funds Ltd	1,391	53	1,444	2,300	3,744
6400 Federal Funds Ltd	258,056	9,805	267,861	7,700	275,561
All Funds	275,779	10,478	286,257	10,000	296,257

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<b>4200 Telecommunications</b>					
8000 General Fund	28,765	1,094	29,859	525	30,384
3400 Other Funds Ltd	53,217	2,022	55,239	2,025	57,264
6400 Federal Funds Ltd	115,121	4,375	119,496	16,450	135,946
All Funds	197,103	7,491	204,594	19,000	223,594
<b>4225 State Gov. Service Charges</b>					
8000 General Fund	211,088	308,894	519,982	-	519,982
3400 Other Funds Ltd	104,853	7,275	112,128	-	112,128
6400 Federal Funds Ltd	1,271,949	1,352,201	2,624,150	-	2,624,150
All Funds	1,587,890	1,668,370	3,256,260	-	3,256,260
<b>4250 Data Processing</b>					
8000 General Fund	306	12	318	-	318
6400 Federal Funds Ltd	13,627	518	14,145	-	14,145
All Funds	13,933	530	14,463	-	14,463
<b>4275 Publicity and Publications</b>					
8000 General Fund	5,600	213	5,813	-	5,813
3400 Other Funds Ltd	1,594	61	1,655	-	1,655
6400 Federal Funds Ltd	62,480	2,375	64,855	-	64,855
All Funds	69,674	2,649	72,323	-	72,323
<b>4300 Professional Services</b>					
8000 General Fund	20,835	876	21,711	-	21,711
3400 Other Funds Ltd	9,394	395	9,789	-	9,789
6400 Federal Funds Ltd	154,123	6,474	160,597	-	160,597

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All Funds	184,352	7,745	192,097	-	192,097
<b>4325 Attorney General</b>					
8000 General Fund	52,192	10,512	62,704	20,000	82,704
6400 Federal Funds Ltd	35,757	7,202	42,959	-	42,959
All Funds	87,949	17,714	105,663	20,000	125,663
<b>4375 Employee Recruitment and Develop</b>					
8000 General Fund	1,786	68	1,854	-	1,854
3400 Other Funds Ltd	109	4	113	-	113
6400 Federal Funds Ltd	10,719	407	11,126	-	11,126
All Funds	12,614	479	13,093	-	13,093
<b>4400 Dues and Subscriptions</b>					
8000 General Fund	1,611	60	1,671	-	1,671
3400 Other Funds Ltd	7,727	294	8,021	-	8,021
6400 Federal Funds Ltd	34,855	1,324	36,179	-	36,179
All Funds	44,193	1,678	45,871	-	45,871
<b>4425 Facilities Rental and Taxes</b>					
8000 General Fund	81,412	3,094	84,506	-	84,506
6400 Federal Funds Ltd	775,438	29,467	804,905	-	804,905
All Funds	856,850	32,561	889,411	-	889,411
<b>4450 Fuels and Utilities</b>					
8000 General Fund	2,387,935	90,742	2,478,677	187,482	2,666,159
3400 Other Funds Ltd	521,917	19,833	541,750	-	541,750
6400 Federal Funds Ltd	14,761,219	560,925	15,322,144	380,000	15,702,144

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All Funds	17,671,071	671,500	18,342,571	567,482	18,910,053
<b>4475 Facilities Maintenance</b>					
8000 General Fund	485,996	18,468	504,464	3,108,682	3,613,146
3400 Other Funds Ltd	229,380	8,716	238,096	2,000	240,096
6400 Federal Funds Ltd	27,639,679	(15,995,010)	11,644,669	3,129,682	14,774,351
All Funds	28,355,055	(15,967,826)	12,387,229	6,240,364	18,627,593
<b>4500 Food and Kitchen Supplies</b>					
8000 General Fund	294	11	305	-	305
6400 Federal Funds Ltd	10,433	396	10,829	-	10,829
All Funds	10,727	407	11,134	-	11,134
<b>4525 Medical Services and Supplies</b>					
8000 General Fund	310	12	322	-	322
6400 Federal Funds Ltd	116,237	4,417	120,654	-	120,654
All Funds	116,547	4,429	120,976	-	120,976
<b>4575 Agency Program Related S and S</b>					
8000 General Fund	10,423	397	10,820	-	10,820
3400 Other Funds Ltd	583	22	605	-	605
6400 Federal Funds Ltd	95,611	3,633	99,244	-	99,244
All Funds	106,617	4,052	110,669	-	110,669
<b>4650 Other Services and Supplies</b>					
8000 General Fund	127,018	4,826	131,844	9,397,534	9,529,378
3400 Other Funds Ltd	104,936	3,988	108,924	-	108,924
6400 Federal Funds Ltd	6,898,650	262,149	7,160,799	9,703,504	16,864,303

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All Funds	7,130,604	270,963	7,401,567	19,101,038	26,502,605
<b>4700 Expendable Prop 250 - 5000</b>					
8000 General Fund	34,488	1,311	35,799	-	35,799
3400 Other Funds Ltd	31,706	1,205	32,911	-	32,911
6400 Federal Funds Ltd	2,130,644	80,965	2,211,609	-	2,211,609
All Funds	2,196,838	83,481	2,280,319	-	2,280,319
<b>4715 IT Expendable Property</b>					
8000 General Fund	29,656	1,127	30,783	-	30,783
3400 Other Funds Ltd	13,945	530	14,475	2,300	16,775
6400 Federal Funds Ltd	453,232	17,224	470,456	14,700	485,156
All Funds	496,833	18,881	515,714	17,000	532,714
<b>TOTAL SERVICES &amp; SUPPLIES</b>					
8000 General Fund	3,535,324	435,154	3,970,478	12,715,273	16,685,751
3400 Other Funds Ltd	1,088,808	44,704	1,133,512	10,375	1,143,887
6400 Federal Funds Ltd	56,035,068	(13,605,659)	42,429,409	13,303,236	55,732,645
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$60,659,200</b>	<b>(\$13,125,801)</b>	<b>\$47,533,399</b>	<b>\$26,028,884</b>	<b>\$73,562,283</b>
<b>CAPITAL OUTLAY</b>					
<b>5200 Technical Equipment</b>					
6400 Federal Funds Ltd	55,441	2,107	57,548	-	57,548
<b>5350 Industrial and Heavy Equipment</b>					
6400 Federal Funds Ltd	232,064	8,818	240,882	-	240,882
<b>5400 Automotive and Aircraft</b>					
3400 Other Funds Ltd	74,675	2,838	77,513	-	77,513

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<b>5550 Data Processing Software</b>					
6400 Federal Funds Ltd	23,027	875	23,902	-	23,902
<b>5600 Data Processing Hardware</b>					
6400 Federal Funds Ltd	89,828	3,413	93,241	-	93,241
<b>5900 Other Capital Outlay</b>					
6400 Federal Funds Ltd	359,628	13,666	373,294	-	373,294
<b>TOTAL CAPITAL OUTLAY</b>					
3400 Other Funds Ltd	74,675	2,838	77,513	-	77,513
6400 Federal Funds Ltd	759,988	28,879	788,867	-	788,867
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$834,663</b>	<b>\$31,717</b>	<b>\$866,380</b>	-	<b>\$866,380</b>
<b>SPECIAL PAYMENTS</b>					
<b>6025 Dist to Other Gov Unit</b>					
8000 General Fund	88,861	(88,861)	-	-	-
<b>6065 Loan Repaid To State Agencies</b>					
8000 General Fund	147,542	5,607	153,149	-	153,149
<b>TOTAL SPECIAL PAYMENTS</b>					
8000 General Fund	236,403	(83,254)	153,149	-	153,149
<b>TOTAL EXPENDITURES</b>					
8000 General Fund	7,280,998	294,440	7,575,438	13,178,321	20,753,759
3400 Other Funds Ltd	4,672,278	146,534	4,818,812	193,354	5,012,166
6400 Federal Funds Ltd	106,595,788	(12,510,125)	94,085,663	16,495,164	110,580,827
<b>TOTAL EXPENDITURES</b>	<b>\$118,549,064</b>	<b>(\$12,069,151)</b>	<b>\$106,479,913</b>	<b>\$29,866,839</b>	<b>\$136,346,752</b>
<b>ENDING BALANCE</b>					

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3400 Other Funds Ltd	2,345,462	(146,534)	2,198,928	(193,354)	2,005,574
<b>AUTHORIZED POSITIONS</b>					
8150 Class/Unclass Positions	338	-	338	32	370
<b>AUTHORIZED FTE</b>					
8250 Class/Unclass FTE Positions	295.80	-	295.80	26.00	321.80



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<b>BEGINNING BALANCE</b>					
<b>0025 Beginning Balance</b>					
3400 Other Funds Ltd	15,374,783	-	15,374,783	-	15,374,783
<b>REVENUE CATEGORIES</b>					
<b>GENERAL FUND APPROPRIATION</b>					
<b>0050 General Fund Appropriation</b>					
8000 General Fund	3,365,736	43,422	3,409,158	10,647,047	14,056,205
<b>OTHER</b>					
<b>0975 Other Revenues</b>					
3400 Other Funds Ltd	25,708	-	25,708	-	25,708
<b>FEDERAL FUNDS REVENUE</b>					
<b>0995 Federal Funds</b>					
6400 Federal Funds Ltd	170,119,257	6,265,032	176,384,289	(3,164,583)	173,219,706
<b>TRANSFERS IN</b>					
<b>1020 Transfer In - Indirect Cost</b>					
3400 Other Funds Ltd	400,000	-	400,000	-	400,000
<b>1060 Transfer from General Fund</b>					
3400 Other Funds Ltd	-	-	-	1,000,000	1,000,000
<b>1109 Tsfr From Aviation, Dept of</b>					
3400 Other Funds Ltd	75,000	-	75,000	-	75,000
<b>1150 Tsfr From Revenue, Dept of</b>					
3400 Other Funds Ltd	92,179,386	-	92,179,386	-	92,179,386
<b>TOTAL TRANSFERS IN</b>					

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3400 Other Funds Ltd	92,654,386	-	92,654,386	1,000,000	93,654,386
<b>TOTAL REVENUES</b>					
8000 General Fund	3,365,736	43,422	3,409,158	10,647,047	14,056,205
3400 Other Funds Ltd	92,680,094	-	92,680,094	1,000,000	93,680,094
6400 Federal Funds Ltd	170,119,257	6,265,032	176,384,289	(3,164,583)	173,219,706
<b>TOTAL REVENUES</b>	<b>\$266,165,087</b>	<b>\$6,308,454</b>	<b>\$272,473,541</b>	<b>\$8,482,464</b>	<b>\$280,956,005</b>
<b>TRANSFERS OUT</b>					
<b>2010 Transfer Out - Intrafund</b>					
3400 Other Funds Ltd	(287,356)	-	(287,356)	-	(287,356)
<b>2020 Transfer Out - Indirect Cost</b>					
6400 Federal Funds Ltd	(400,000)	-	(400,000)	-	(400,000)
<b>TOTAL TRANSFERS OUT</b>					
3400 Other Funds Ltd	(287,356)	-	(287,356)	-	(287,356)
6400 Federal Funds Ltd	(400,000)	-	(400,000)	-	(400,000)
<b>TOTAL TRANSFERS OUT</b>	<b>(\$687,356)</b>	<b>-</b>	<b>(\$687,356)</b>	<b>-</b>	<b>(\$687,356)</b>
<b>AVAILABLE REVENUES</b>					
8000 General Fund	3,365,736	43,422	3,409,158	10,647,047	14,056,205
3400 Other Funds Ltd	107,767,521	-	107,767,521	1,000,000	108,767,521
6400 Federal Funds Ltd	169,719,257	6,265,032	175,984,289	(3,164,583)	172,819,706
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$280,852,514</b>	<b>\$6,308,454</b>	<b>\$287,160,968</b>	<b>\$8,482,464</b>	<b>\$295,643,432</b>
<b>EXPENDITURES</b>					
<b>PERSONAL SERVICES</b>					
<b>SALARIES &amp; WAGES</b>					

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<b>3110 Class/Unclass Sal. and Per Diem</b>					
8000 General Fund	829,931	-	829,931	5,102,876	5,932,807
3400 Other Funds Ltd	2,725,831	-	2,725,831	(287,756)	2,438,075
6400 Federal Funds Ltd	3,441,792	-	3,441,792	(2,153,928)	1,287,864
All Funds	6,997,554	-	6,997,554	2,661,192	9,658,746
<b>3170 Overtime Payments</b>					
8000 General Fund	6,304	240	6,544	-	6,544
3400 Other Funds Ltd	1,174	45	1,219	-	1,219
6400 Federal Funds Ltd	2,867	109	2,976	-	2,976
All Funds	10,345	394	10,739	-	10,739
<b>3180 Shift Differential</b>					
8000 General Fund	985	37	1,022	-	1,022
3400 Other Funds Ltd	17	1	18	-	18
6400 Federal Funds Ltd	79	3	82	-	82
All Funds	1,081	41	1,122	-	1,122
<b>3190 All Other Differential</b>					
8000 General Fund	11,307	430	11,737	-	11,737
3400 Other Funds Ltd	13,837	526	14,363	-	14,363
6400 Federal Funds Ltd	7,514	286	7,800	-	7,800
All Funds	32,658	1,242	33,900	-	33,900
<b>TOTAL SALARIES &amp; WAGES</b>					
8000 General Fund	848,527	707	849,234	5,102,876	5,952,110
3400 Other Funds Ltd	2,740,859	572	2,741,431	(287,756)	2,453,675

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6400 Federal Funds Ltd	3,452,252	398	3,452,650	(2,153,928)	1,298,722
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$7,041,638</b>	<b>\$1,677</b>	<b>\$7,043,315</b>	<b>\$2,661,192</b>	<b>\$9,704,507</b>
<b>OTHER PAYROLL EXPENSES</b>					
<b>3210 Empl. Rel. Bd. Assessments</b>					
8000 General Fund	332	-	332	2,352	2,684
3400 Other Funds Ltd	1,051	-	1,051	(76)	975
6400 Federal Funds Ltd	1,381	-	1,381	(860)	521
All Funds	2,764	-	2,764	1,416	4,180
<b>3220 Public Employees' Retire Cont</b>					
8000 General Fund	143,992	120	144,112	865,959	1,010,071
3400 Other Funds Ltd	465,122	97	465,219	(48,832)	416,387
6400 Federal Funds Ltd	585,849	67	585,916	(365,522)	220,394
All Funds	1,194,963	284	1,195,247	451,605	1,646,852
<b>3221 Pension Obligation Bond</b>					
8000 General Fund	77,752	(29,929)	47,823	-	47,823
3400 Other Funds Ltd	144,416	10,058	154,474	-	154,474
6400 Federal Funds Ltd	177,869	16,699	194,568	-	194,568
All Funds	400,037	(3,172)	396,865	-	396,865
<b>3230 Social Security Taxes</b>					
8000 General Fund	64,910	54	64,964	390,295	455,259
3400 Other Funds Ltd	209,602	44	209,646	(21,939)	187,707
6400 Federal Funds Ltd	264,098	31	264,129	(164,776)	99,353
All Funds	538,610	129	538,739	203,580	742,319

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<b>3250 Worker's Comp. Assess. (WCD)</b>					
8000 General Fund	321	-	321	2,238	2,559
3400 Other Funds Ltd	1,004	-	1,004	(75)	929
6400 Federal Funds Ltd	1,311	-	1,311	(818)	493
All Funds	2,636	-	2,636	1,345	3,981
<b>3260 Mass Transit Tax</b>					
8000 General Fund	5,530	(439)	5,091	30,619	35,710
3400 Other Funds Ltd	14,690	1,755	16,445	(1,726)	14,719
All Funds	20,220	1,316	21,536	28,893	50,429
<b>3270 Flexible Benefits</b>					
8000 General Fund	176,800	-	176,800	1,374,931	1,551,731
3400 Other Funds Ltd	609,094	-	609,094	(45,387)	563,707
6400 Federal Funds Ltd	777,743	-	777,743	(478,679)	299,064
All Funds	1,563,637	-	1,563,637	850,865	2,414,502
<b>TOTAL OTHER PAYROLL EXPENSES</b>					
8000 General Fund	469,637	(30,194)	439,443	2,666,394	3,105,837
3400 Other Funds Ltd	1,444,979	11,954	1,456,933	(118,035)	1,338,898
6400 Federal Funds Ltd	1,808,251	16,797	1,825,048	(1,010,655)	814,393
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$3,722,867</b>	<b>(\$1,443)</b>	<b>\$3,721,424</b>	<b>\$1,537,704</b>	<b>\$5,259,128</b>
<b>P.S. BUDGET ADJUSTMENTS</b>					
<b>3455 Vacancy Savings</b>					
8000 General Fund	(41,187)	41,187	-	-	-
3400 Other Funds Ltd	(122,635)	51,305	(71,330)	-	(71,330)

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6400 Federal Funds Ltd	(126,796)	105,689	(21,107)	-	(21,107)
All Funds	(290,618)	198,181	(92,437)	-	(92,437)
<b>TOTAL PERSONAL SERVICES</b>					
8000 General Fund	1,276,977	11,700	1,288,677	7,769,270	9,057,947
3400 Other Funds Ltd	4,063,203	63,831	4,127,034	(405,791)	3,721,243
6400 Federal Funds Ltd	5,133,707	122,884	5,256,591	(3,164,583)	2,092,008
<b>TOTAL PERSONAL SERVICES</b>	<b>\$10,473,887</b>	<b>\$198,415</b>	<b>\$10,672,302</b>	<b>\$4,198,896</b>	<b>\$14,871,198</b>
<b>SERVICES &amp; SUPPLIES</b>					
<b>4100 Instate Travel</b>					
8000 General Fund	25,233	601	25,834	27,000	52,834
3400 Other Funds Ltd	42,866	1,629	44,495	5,000	49,495
6400 Federal Funds Ltd	243,039	9,235	252,274	-	252,274
All Funds	311,138	11,465	322,603	32,000	354,603
<b>4125 Out of State Travel</b>					
8000 General Fund	896	34	930	7,475	8,405
3400 Other Funds Ltd	20,648	785	21,433	2,000	23,433
6400 Federal Funds Ltd	35,746	1,358	37,104	-	37,104
All Funds	57,290	2,177	59,467	9,475	68,942
<b>4150 Employee Training</b>					
8000 General Fund	3,087	117	3,204	9,525	12,729
3400 Other Funds Ltd	9,962	379	10,341	1,000	11,341
6400 Federal Funds Ltd	37,421	1,422	38,843	-	38,843
All Funds	50,470	1,918	52,388	10,525	62,913

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<b>4175 Office Expenses</b>					
8000 General Fund	28,566	1,086	29,652	14,650	44,302
3400 Other Funds Ltd	22,928	871	23,799	2,000	25,799
6400 Federal Funds Ltd	100,621	3,823	104,444	-	104,444
All Funds	152,115	5,780	157,895	16,650	174,545
<b>4200 Telecommunications</b>					
8000 General Fund	61,556	2,339	63,895	24,250	88,145
3400 Other Funds Ltd	229,020	8,703	237,723	3,000	240,723
6400 Federal Funds Ltd	22,614	859	23,473	-	23,473
All Funds	313,190	11,901	325,091	27,250	352,341
<b>4225 State Gov. Service Charges</b>					
8000 General Fund	211,196	(30,972)	180,224	-	180,224
3400 Other Funds Ltd	87,064	98,868	185,932	-	185,932
6400 Federal Funds Ltd	72,513	(72,513)	-	-	-
All Funds	370,773	(4,617)	366,156	-	366,156
<b>4250 Data Processing</b>					
8000 General Fund	58,570	2,226	60,796	40,050	100,846
3400 Other Funds Ltd	954,851	36,284	991,135	-	991,135
6400 Federal Funds Ltd	138,152	5,249	143,401	-	143,401
All Funds	1,151,573	43,759	1,195,332	40,050	1,235,382
<b>4275 Publicity and Publications</b>					
8000 General Fund	-	-	-	2,150	2,150
3400 Other Funds Ltd	32,681	1,242	33,923	-	33,923

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6400 Federal Funds Ltd	25,703	976	26,679	-	26,679
All Funds	58,384	2,218	60,602	2,150	62,752
<b>4300 Professional Services</b>					
8000 General Fund	4,913	206	5,119	65,325	70,444
3400 Other Funds Ltd	2,283,015	95,887	2,378,902	-	2,378,902
6400 Federal Funds Ltd	963,671	40,474	1,004,145	-	1,004,145
All Funds	3,251,599	136,567	3,388,166	65,325	3,453,491
<b>4315 IT Professional Services</b>					
8000 General Fund	-	-	-	28,000	28,000
<b>4325 Attorney General</b>					
8000 General Fund	467	94	561	8,360	8,921
3400 Other Funds Ltd	64,267	12,943	77,210	-	77,210
6400 Federal Funds Ltd	3,012	607	3,619	-	3,619
All Funds	67,746	13,644	81,390	8,360	89,750
<b>4375 Employee Recruitment and Develop</b>					
8000 General Fund	13	-	13	1,500	1,513
3400 Other Funds Ltd	55	2	57	-	57
6400 Federal Funds Ltd	1,755	67	1,822	-	1,822
All Funds	1,823	69	1,892	1,500	3,392
<b>4400 Dues and Subscriptions</b>					
8000 General Fund	45	2	47	5,050	5,097
3400 Other Funds Ltd	2,423	92	2,515	-	2,515
6400 Federal Funds Ltd	1,895	72	1,967	-	1,967



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All Funds	4,363	166	4,529	5,050	9,579
<b>4425 Facilities Rental and Taxes</b>					
8000 General Fund	1,639,834	62,314	1,702,148	31,400	1,733,548
3400 Other Funds Ltd	169,781	6,452	176,233	-	176,233
6400 Federal Funds Ltd	418,461	15,901	434,362	-	434,362
All Funds	2,228,076	84,667	2,312,743	31,400	2,344,143
<b>4450 Fuels and Utilities</b>					
8000 General Fund	302	11	313	300	613
3400 Other Funds Ltd	12,747	484	13,231	-	13,231
6400 Federal Funds Ltd	21,097	801	21,898	-	21,898
All Funds	34,146	1,296	35,442	300	35,742
<b>4475 Facilities Maintenance</b>					
8000 General Fund	-	-	-	25	25
6400 Federal Funds Ltd	1,125	43	1,168	-	1,168
All Funds	1,125	43	1,168	25	1,193
<b>4500 Food and Kitchen Supplies</b>					
8000 General Fund	-	-	-	50	50
<b>4575 Agency Program Related S and S</b>					
8000 General Fund	-	-	-	1,578	1,578
<b>4600 Intra-agency Charges</b>					
8000 General Fund	-	-	-	1,763	1,763
<b>4625 Other COP Costs</b>					
3400 Other Funds Ltd	70,000	(70,000)	-	-	-

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<b>4650 Other Services and Supplies</b>					
8000 General Fund	53,421	(6,361)	47,060	431,026	478,086
3400 Other Funds Ltd	24,055	915	24,970	2,000	26,970
6400 Federal Funds Ltd	146,848	5,581	152,429	-	152,429
All Funds	224,324	135	224,459	433,026	657,485
<b>4700 Expendable Prop 250 - 5000</b>					
8000 General Fund	-	-	-	16,825	16,825
3400 Other Funds Ltd	13,569	516	14,085	5,000	19,085
6400 Federal Funds Ltd	62,222	2,365	64,587	-	64,587
All Funds	75,791	2,881	78,672	21,825	100,497
<b>4715 IT Expendable Property</b>					
8000 General Fund	660	25	685	536,475	537,160
3400 Other Funds Ltd	44,499	1,691	46,190	-	46,190
6400 Federal Funds Ltd	51,198	1,946	53,144	-	53,144
All Funds	96,357	3,662	100,019	536,475	636,494
<b>TOTAL SERVICES &amp; SUPPLIES</b>					
8000 General Fund	2,088,759	31,722	2,120,481	1,252,777	3,373,258
3400 Other Funds Ltd	4,084,431	197,743	4,282,174	20,000	4,302,174
6400 Federal Funds Ltd	2,347,093	18,266	2,365,359	-	2,365,359
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$8,520,283</b>	<b>\$247,731</b>	<b>\$8,768,014</b>	<b>\$1,272,777</b>	<b>\$10,040,791</b>
<b>CAPITAL OUTLAY</b>					
<b>5100 Office Furniture and Fixtures</b>					
3400 Other Funds Ltd	21,684	824	22,508	-	22,508

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<b>5200 Technical Equipment</b>					
3400 Other Funds Ltd	16,022	609	16,631	-	16,631
6400 Federal Funds Ltd	75,800	2,880	78,680	-	78,680
All Funds	91,822	3,489	95,311	-	95,311
<b>5400 Automotive and Aircraft</b>					
8000 General Fund	-	-	-	110,000	110,000
<b>5550 Data Processing Software</b>					
8000 General Fund	-	-	-	257,500	257,500
6400 Federal Funds Ltd	126,649	4,813	131,462	-	131,462
All Funds	126,649	4,813	131,462	257,500	388,962
<b>5600 Data Processing Hardware</b>					
8000 General Fund	-	-	-	257,500	257,500
6400 Federal Funds Ltd	49,651	1,887	51,538	-	51,538
All Funds	49,651	1,887	51,538	257,500	309,038
<b>5900 Other Capital Outlay</b>					
3400 Other Funds Ltd	5,000,000	190,000	5,190,000	-	5,190,000
<b>TOTAL CAPITAL OUTLAY</b>					
8000 General Fund	-	-	-	625,000	625,000
3400 Other Funds Ltd	5,037,706	191,433	5,229,139	-	5,229,139
6400 Federal Funds Ltd	252,100	9,580	261,680	-	261,680
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$5,289,806</b>	<b>\$201,013</b>	<b>\$5,490,819</b>	<b>\$625,000</b>	<b>\$6,115,819</b>

**SPECIAL PAYMENTS**

6015 Dist to Cities

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3400 Other Funds Ltd	37,167,037	1,412,347	38,579,384	500,000	39,079,384
6400 Federal Funds Ltd	40,836,256	1,551,778	42,388,034	-	42,388,034
All Funds	78,003,293	2,964,125	80,967,418	500,000	81,467,418
<b>6020 Dist to Counties</b>					
3400 Other Funds Ltd	24,310,244	923,789	25,234,033	500,000	25,734,033
6400 Federal Funds Ltd	31,198,911	1,185,558	32,384,469	-	32,384,469
All Funds	55,509,155	2,109,347	57,618,502	500,000	58,118,502
<b>6025 Dist to Other Gov Unit</b>					
3400 Other Funds Ltd	21,293,658	809,159	22,102,817	-	22,102,817
6400 Federal Funds Ltd	65,916,322	2,504,820	68,421,142	-	68,421,142
All Funds	87,209,980	3,313,979	90,523,959	-	90,523,959
<b>6030 Dist to Non-Gov Units</b>					
6400 Federal Funds Ltd	21,281,737	808,706	22,090,443	-	22,090,443
<b>6040 Dist to Local School Districts</b>					
6400 Federal Funds Ltd	1,669,463	63,440	1,732,903	-	1,732,903
<b>6060 Intra-Agency Gen Fund Transfer</b>					
8000 General Fund	-	-	-	1,000,000	1,000,000
<b>6259 Spc Pmt to Pub Safety Stds/Trng</b>					
3400 Other Funds Ltd	783,675	-	783,675	-	783,675
<b>6660 Spc Pmt to Land Conservation Dev</b>					
6400 Federal Funds Ltd	1,083,668	-	1,083,668	-	1,083,668
<b>TOTAL SPECIAL PAYMENTS</b>					
8000 General Fund	-	-	-	1,000,000	1,000,000

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3400 Other Funds Ltd	83,554,614	3,145,295	86,699,909	1,000,000	87,699,909
6400 Federal Funds Ltd	161,986,357	6,114,302	168,100,659	-	168,100,659
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$245,540,971</b>	<b>\$9,259,597</b>	<b>\$254,800,568</b>	<b>\$2,000,000</b>	<b>\$256,800,568</b>
<b>TOTAL EXPENDITURES</b>					
8000 General Fund	3,365,736	43,422	3,409,158	10,647,047	14,056,205
3400 Other Funds Ltd	96,739,954	3,598,302	100,338,256	614,209	100,952,465
6400 Federal Funds Ltd	169,719,257	6,265,032	175,984,289	(3,164,583)	172,819,706
<b>TOTAL EXPENDITURES</b>	<b>\$269,824,947</b>	<b>\$9,906,756</b>	<b>\$279,731,703</b>	<b>\$8,096,673</b>	<b>\$287,828,376</b>
<b>ENDING BALANCE</b>					
3400 Other Funds Ltd	11,027,567	(3,598,302)	7,429,265	385,791	7,815,056
<b>AUTHORIZED POSITIONS</b>					
8150 Class/Unclass Positions	44	-	44	24	68
<b>AUTHORIZED FTE</b>					
8250 Class/Unclass FTE Positions	44.62	-	44.62	24.00	68.62

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<b>BEGINNING BALANCE</b>					
<b>0025 Beginning Balance</b>					
3400 Other Funds Ltd	827,495	-	827,495	-	827,495
<b>REVENUE CATEGORIES</b>					
<b>GENERAL FUND APPROPRIATION</b>					
<b>0050 General Fund Appropriation</b>					
8000 General Fund	197,357	8,256	205,613	500,000	705,613
<b>CHARGES FOR SERVICES</b>					
<b>0410 Charges for Services</b>					
3400 Other Funds Ltd	8,416,037	(5,442,829)	2,973,208	-	2,973,208
<b>OTHER</b>					
<b>0975 Other Revenues</b>					
3400 Other Funds Ltd	8,000	-	8,000	-	8,000
<b>FEDERAL FUNDS REVENUE</b>					
<b>0995 Federal Funds</b>					
6400 Federal Funds Ltd	12,976,192	171,279	13,147,471	1,845,948	14,993,419
<b>TRANSFERS IN</b>					
<b>1581 Tsfr From Education, Dept of</b>					
3400 Other Funds Ltd	582,141	-	582,141	-	582,141
<b>TOTAL REVENUES</b>					
8000 General Fund	197,357	8,256	205,613	500,000	705,613
3400 Other Funds Ltd	9,006,178	(5,442,829)	3,563,349	-	3,563,349
6400 Federal Funds Ltd	12,976,192	171,279	13,147,471	1,845,948	14,993,419

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<b>TOTAL REVENUES</b>	<b>\$22,179,727</b>	<b>(\$5,263,294)</b>	<b>\$16,916,433</b>	<b>\$2,345,948</b>	<b>\$19,262,381</b>
<b>TRANSFERS OUT</b>					
<b>2020 Transfer Out - Indirect Cost</b>					
3400 Other Funds Ltd	(47,033)	-	(47,033)	-	(47,033)
6400 Federal Funds Ltd	(208,338)	-	(208,338)	-	(208,338)
All Funds	(255,371)	-	(255,371)	-	(255,371)
<b>AVAILABLE REVENUES</b>					
8000 General Fund	197,357	8,256	205,613	500,000	705,613
3400 Other Funds Ltd	9,786,640	(5,442,829)	4,343,811	-	4,343,811
6400 Federal Funds Ltd	12,767,854	171,279	12,939,133	1,845,948	14,785,081
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$22,751,851</b>	<b>(\$5,263,294)</b>	<b>\$17,488,557</b>	<b>\$2,345,948</b>	<b>\$19,834,505</b>
<b>EXPENDITURES</b>					
<b>PERSONAL SERVICES</b>					
<b>SALARIES &amp; WAGES</b>					
<b>3110 Class/Unclass Sal. and Per Diem</b>					
3400 Other Funds Ltd	1,515,186	-	1,515,186	182,910	1,698,096
6400 Federal Funds Ltd	5,913,270	-	5,913,270	642,747	6,556,017
All Funds	7,428,456	-	7,428,456	825,657	8,254,113
<b>3160 Temporary Appointments</b>					
8000 General Fund	30	1	31	-	31
3400 Other Funds Ltd	4,728,272	(4,479,006)	249,266	-	249,266
6400 Federal Funds Ltd	60,395	2,295	62,690	-	62,690
All Funds	4,788,697	(4,476,710)	311,987	-	311,987

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<b>3170 Overtime Payments</b>					
8000 General Fund	33	1	34	-	34
3400 Other Funds Ltd	71,960	(63,094)	8,866	-	8,866
6400 Federal Funds Ltd	26,142	993	27,135	-	27,135
All Funds	98,135	(62,100)	36,035	-	36,035
<b>3180 Shift Differential</b>					
8000 General Fund	20	1	21	-	21
3400 Other Funds Ltd	7,983	(836)	7,147	-	7,147
6400 Federal Funds Ltd	20,931	795	21,726	-	21,726
All Funds	28,934	(40)	28,894	-	28,894
<b>3190 All Other Differential</b>					
8000 General Fund	6	-	6	-	6
3400 Other Funds Ltd	60,611	(56,826)	3,785	-	3,785
6400 Federal Funds Ltd	10,901	414	11,315	-	11,315
All Funds	71,518	(56,412)	15,106	-	15,106
<b>TOTAL SALARIES &amp; WAGES</b>					
8000 General Fund	89	3	92	-	92
3400 Other Funds Ltd	6,384,012	(4,599,762)	1,784,250	182,910	1,967,160
6400 Federal Funds Ltd	6,031,639	4,497	6,036,136	642,747	6,678,883
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$12,415,740</b>	<b>(\$4,595,262)</b>	<b>\$7,820,478</b>	<b>\$825,657</b>	<b>\$8,646,135</b>
<b>OTHER PAYROLL EXPENSES</b>					
<b>3210 Empl. Rel. Bd. Assessments</b>					
3400 Other Funds Ltd	885	-	885	140	1,025



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6400 Federal Funds Ltd	3,446	-	3,446	453	3,899
All Funds	4,331	-	4,331	593	4,924
<b>3220 Public Employees' Retire Cont</b>					
8000 General Fund	10	-	10	-	10
3400 Other Funds Ltd	280,984	(20,492)	260,492	31,045	291,537
6400 Federal Funds Ltd	1,013,313	374	1,013,687	109,067	1,122,754
All Funds	1,294,307	(20,118)	1,274,189	140,112	1,414,301
<b>3221 Pension Obligation Bond</b>					
8000 General Fund	3	-	3	-	3
3400 Other Funds Ltd	90,692	2,625	93,317	-	93,317
6400 Federal Funds Ltd	269,453	67,085	336,538	-	336,538
All Funds	360,148	69,710	429,858	-	429,858
<b>3230 Social Security Taxes</b>					
8000 General Fund	6	-	6	-	6
3400 Other Funds Ltd	488,385	(351,882)	136,503	13,992	150,495
6400 Federal Funds Ltd	461,411	344	461,755	49,173	510,928
All Funds	949,802	(351,538)	598,264	63,165	661,429
<b>3240 Unemployment Assessments</b>					
3400 Other Funds Ltd	1,250	48	1,298	-	1,298
6400 Federal Funds Ltd	3,750	143	3,893	-	3,893
All Funds	5,000	191	5,191	-	5,191
<b>3250 Worker's Comp. Assess. (WCD)</b>					
3400 Other Funds Ltd	885	-	885	126	1,011

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6400 Federal Funds Ltd	3,233	-	3,233	436	3,669
All Funds	4,118	-	4,118	562	4,680
<b>3260 Mass Transit Tax</b>					
3400 Other Funds Ltd	275	(275)	-	-	-
<b>3270 Flexible Benefits</b>					
3400 Other Funds Ltd	518,964	-	518,964	76,972	595,936
6400 Federal Funds Ltd	1,979,100	-	1,979,100	266,072	2,245,172
All Funds	2,498,064	-	2,498,064	343,044	2,841,108
<b>TOTAL OTHER PAYROLL EXPENSES</b>					
8000 General Fund	19	-	19	-	19
3400 Other Funds Ltd	1,382,320	(369,976)	1,012,344	122,275	1,134,619
6400 Federal Funds Ltd	3,733,706	67,946	3,801,652	425,201	4,226,853
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$5,116,045</b>	<b>(\$302,030)</b>	<b>\$4,814,015</b>	<b>\$547,476</b>	<b>\$5,361,491</b>
<b>P.S. BUDGET ADJUSTMENTS</b>					
<b>3455 Vacancy Savings</b>					
8000 General Fund	(3)	3	-	-	-
3400 Other Funds Ltd	(63,268)	39,491	(23,777)	-	(23,777)
6400 Federal Funds Ltd	(257,694)	194,374	(63,320)	-	(63,320)
All Funds	(320,965)	233,868	(87,097)	-	(87,097)
<b>TOTAL PERSONAL SERVICES</b>					
8000 General Fund	105	6	111	-	111
3400 Other Funds Ltd	7,703,064	(4,930,247)	2,772,817	305,185	3,078,002
6400 Federal Funds Ltd	9,507,651	266,817	9,774,468	1,067,948	10,842,416

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<b>TOTAL PERSONAL SERVICES</b>	<b>\$17,210,820</b>	<b>(\$4,663,424)</b>	<b>\$12,547,396</b>	<b>\$1,373,133</b>	<b>\$13,920,529</b>
<b>SERVICES &amp; SUPPLIES</b>					
<b>4100 Instate Travel</b>					
8000 General Fund	-	-	-	3,000	3,000
3400 Other Funds Ltd	229,498	(228,389)	1,109	-	1,109
6400 Federal Funds Ltd	18,935	720	19,655	12,000	31,655
All Funds	248,433	(227,669)	20,764	15,000	35,764
<b>4125 Out of State Travel</b>					
8000 General Fund	-	-	-	7,000	7,000
6400 Federal Funds Ltd	25,000	950	25,950	21,000	46,950
All Funds	25,000	950	25,950	28,000	53,950
<b>4150 Employee Training</b>					
6400 Federal Funds Ltd	116,707	4,435	121,142	3,000	124,142
<b>4175 Office Expenses</b>					
8000 General Fund	-	-	-	13,000	13,000
3400 Other Funds Ltd	19,950	758	20,708	-	20,708
6400 Federal Funds Ltd	60,478	2,298	62,776	40,000	102,776
All Funds	80,428	3,056	83,484	53,000	136,484
<b>4200 Telecommunications</b>					
3400 Other Funds Ltd	2,387	91	2,478	-	2,478
6400 Federal Funds Ltd	8,263	314	8,577	-	8,577
All Funds	10,650	405	11,055	-	11,055
<b>4225 State Gov. Service Charges</b>					

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8000 General Fund	33	(33)	-	-	-
3400 Other Funds Ltd	231,281	(7,249)	224,032	-	224,032
6400 Federal Funds Ltd	486,740	(205,083)	281,657	-	281,657
All Funds	718,054	(212,365)	505,689	-	505,689
<b>4275 Publicity and Publications</b>					
3400 Other Funds Ltd	1,675	64	1,739	-	1,739
6400 Federal Funds Ltd	11,677	444	12,121	-	12,121
All Funds	13,352	508	13,860	-	13,860
<b>4300 Professional Services</b>					
8000 General Fund	197,217	8,283	205,500	64,000	269,500
3400 Other Funds Ltd	96,407	4,049	100,456	-	100,456
6400 Federal Funds Ltd	761,854	31,998	793,852	192,000	985,852
All Funds	1,055,478	44,330	1,099,808	256,000	1,355,808
<b>4325 Attorney General</b>					
3400 Other Funds Ltd	2,056	414	2,470	-	2,470
6400 Federal Funds Ltd	6,753	1,360	8,113	-	8,113
All Funds	8,809	1,774	10,583	-	10,583
<b>4375 Employee Recruitment and Develop</b>					
3400 Other Funds Ltd	51	2	53	-	53
6400 Federal Funds Ltd	153	6	159	-	159
All Funds	204	8	212	-	212
<b>4450 Fuels and Utilities</b>					
8000 General Fund	-	-	-	27,000	27,000

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3400 Other Funds Ltd	23,775	903	24,678	-	24,678
6400 Federal Funds Ltd	191,138	7,264	198,402	81,000	279,402
All Funds	214,913	8,167	223,080	108,000	331,080
<b>4475 Facilities Maintenance</b>					
8000 General Fund	-	-	-	22,000	22,000
3400 Other Funds Ltd	99,126	3,767	102,893	-	102,893
6400 Federal Funds Ltd	247,469	9,404	256,873	66,000	322,873
All Funds	346,595	13,171	359,766	88,000	447,766
<b>4500 Food and Kitchen Supplies</b>					
8000 General Fund	-	-	-	76,000	76,000
3400 Other Funds Ltd	173,289	6,585	179,874	-	179,874
6400 Federal Funds Ltd	497,166	18,892	516,058	228,000	744,058
All Funds	670,455	25,477	695,932	304,000	999,932
<b>4525 Medical Services and Supplies</b>					
8000 General Fund	-	-	-	7,000	7,000
3400 Other Funds Ltd	6,790	(1,403)	5,387	-	5,387
6400 Federal Funds Ltd	15,831	602	16,433	21,000	37,433
All Funds	22,621	(801)	21,820	28,000	49,820
<b>4575 Agency Program Related S and S</b>					
8000 General Fund	-	-	-	244,000	244,000
3400 Other Funds Ltd	69,789	2,652	72,441	-	72,441
6400 Federal Funds Ltd	186,332	7,081	193,413	-	193,413
All Funds	256,121	9,733	265,854	244,000	509,854

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<b>4650 Other Services and Supplies</b>					
8000 General Fund	2	-	2	37,000	37,002
3400 Other Funds Ltd	266,472	(217,003)	49,469	-	49,469
6400 Federal Funds Ltd	402,523	15,296	417,819	111,000	528,819
All Funds	668,997	(201,707)	467,290	148,000	615,290
<b>4700 Expendable Prop 250 - 5000</b>					
3400 Other Funds Ltd	225,076	8,553	233,629	-	233,629
6400 Federal Funds Ltd	104,739	3,980	108,719	-	108,719
All Funds	329,815	12,533	342,348	-	342,348
<b>4715 IT Expendable Property</b>					
3400 Other Funds Ltd	16,341	621	16,962	-	16,962
6400 Federal Funds Ltd	118,445	4,501	122,946	3,000	125,946
All Funds	134,786	5,122	139,908	3,000	142,908
<b>TOTAL SERVICES &amp; SUPPLIES</b>					
8000 General Fund	197,252	8,250	205,502	500,000	705,502
3400 Other Funds Ltd	1,463,963	(425,585)	1,038,378	-	1,038,378
6400 Federal Funds Ltd	3,260,203	(95,538)	3,164,665	778,000	3,942,665
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$4,921,418</b>	<b>(\$512,873)</b>	<b>\$4,408,545</b>	<b>\$1,278,000</b>	<b>\$5,686,545</b>
<b>TOTAL EXPENDITURES</b>					
8000 General Fund	197,357	8,256	205,613	500,000	705,613
3400 Other Funds Ltd	9,167,027	(5,355,832)	3,811,195	305,185	4,116,380
6400 Federal Funds Ltd	12,767,854	171,279	12,939,133	1,845,948	14,785,081
<b>TOTAL EXPENDITURES</b>	<b>\$22,132,238</b>	<b>(\$5,176,297)</b>	<b>\$16,955,941</b>	<b>\$2,651,133</b>	<b>\$19,607,074</b>

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Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>ENDING BALANCE</b>					
3400 Other Funds Ltd	619,613	(86,997)	532,616	(305,185)	227,431
<b>AUTHORIZED POSITIONS</b>					
8150 Class/Unclass Positions	71	-	71	15	86
<b>AUTHORIZED FTE</b>					
8250 Class/Unclass FTE Positions	71.00	-	71.00	9.82	80.82

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Capital Debt Service and Related costs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>REVENUE CATEGORIES</b>					
<b>GENERAL FUND APPROPRIATION</b>					
<b>0050 General Fund Appropriation</b>					
8030 General Fund Debt Svc	11,639,970	-	11,639,970	533,528	12,173,498
<b>BOND SALES</b>					
<b>0555 General Fund Obligation Bonds</b>					
3400 Other Funds Ltd	-	-	-	303,000	303,000
3430 Other Funds Debt Svc Ltd	448,244	(448,244)	-	-	-
All Funds	448,244	(448,244)	-	303,000	303,000
<b>TRANSFERS IN</b>					
<b>1010 Transfer In - Intrafund</b>					
3430 Other Funds Debt Svc Ltd	100,050	-	100,050	-	100,050
<b>TOTAL REVENUES</b>					
8030 General Fund Debt Svc	11,639,970	-	11,639,970	533,528	12,173,498
3400 Other Funds Ltd	-	-	-	303,000	303,000
3430 Other Funds Debt Svc Ltd	548,294	(448,244)	100,050	-	100,050
<b>TOTAL REVENUES</b>	<b>\$12,188,264</b>	<b>(\$448,244)</b>	<b>\$11,740,020</b>	<b>\$836,528</b>	<b>\$12,576,548</b>
<b>AVAILABLE REVENUES</b>					
8030 General Fund Debt Svc	11,639,970	-	11,639,970	533,528	12,173,498
3400 Other Funds Ltd	-	-	-	303,000	303,000
3430 Other Funds Debt Svc Ltd	548,294	(448,244)	100,050	-	100,050
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$12,188,264</b>	<b>(\$448,244)</b>	<b>\$11,740,020</b>	<b>\$836,528</b>	<b>\$12,576,548</b>
<b>EXPENDITURES</b>					



Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium

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Capital Debt Service and Related costs

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>SERVICES &amp; SUPPLIES</b>					
<b>4625 Other COP Costs</b>					
3400 Other Funds Ltd	-	-	-	303,000	303,000
3430 Other Funds Debt Svc Ltd	448,244	(448,244)	-	-	-
All Funds	448,244	(448,244)	-	303,000	303,000
<b>DEBT SERVICE</b>					
<b>7100 Principal - Bonds</b>					
8030 General Fund Debt Svc	7,788,150	-	7,788,150	300,000	8,088,150
3430 Other Funds Debt Svc Ltd	84,100	-	84,100	-	84,100
All Funds	7,872,250	-	7,872,250	300,000	8,172,250
<b>7150 Interest - Bonds</b>					
8030 General Fund Debt Svc	3,119,170	-	3,119,170	233,528	3,352,698
3430 Other Funds Debt Svc Ltd	15,950	-	15,950	-	15,950
All Funds	3,135,120	-	3,135,120	233,528	3,368,648
<b>7200 Principal - COP</b>					
8030 General Fund Debt Svc	712,000	-	712,000	-	712,000
<b>7250 Interest - COP</b>					
8030 General Fund Debt Svc	20,650	-	20,650	-	20,650
<b>TOTAL DEBT SERVICE</b>					
8030 General Fund Debt Svc	11,639,970	-	11,639,970	533,528	12,173,498
3430 Other Funds Debt Svc Ltd	100,050	-	100,050	-	100,050
<b>TOTAL DEBT SERVICE</b>	<b>\$11,740,020</b>	<b>-</b>	<b>\$11,740,020</b>	<b>\$533,528</b>	<b>\$12,273,548</b>

**TOTAL EXPENDITURES**

**Detail Revenues & Expenditures - Requested Budget  
2019-21 Biennium**

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**Capital Debt Service and Related costs**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8030 General Fund Debt Svc	11,639,970	-	11,639,970	533,528	12,173,498
3400 Other Funds Ltd	-	-	-	303,000	303,000
3430 Other Funds Debt Svc Ltd	548,294	(448,244)	100,050	-	100,050
<b>TOTAL EXPENDITURES</b>	<b>\$12,188,264</b>	<b>(\$448,244)</b>	<b>\$11,740,020</b>	<b>\$836,528</b>	<b>\$12,576,548</b>

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Capital Improvements

Version: V - 01 - Agency Request Budget  
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Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>REVENUE CATEGORIES</b>					
<b>GENERAL FUND APPROPRIATION</b>					
<b>0050 General Fund Appropriation</b>					
8010 General Fund Cap Improve	1,000,000	(1,000,000)	-	-	-
<b>FEDERAL FUNDS REVENUE</b>					
<b>0995 Federal Funds</b>					
6010 Federal Funds Cap Improve	4,946,561	187,133	5,133,694	-	5,133,694
<b>TOTAL REVENUES</b>					
8010 General Fund Cap Improve	1,000,000	(1,000,000)	-	-	-
6010 Federal Funds Cap Improve	4,946,561	187,133	5,133,694	-	5,133,694
<b>TOTAL REVENUES</b>	<b>\$5,946,561</b>	<b>(\$812,867)</b>	<b>\$5,133,694</b>	<b>-</b>	<b>\$5,133,694</b>
<b>AVAILABLE REVENUES</b>					
8010 General Fund Cap Improve	1,000,000	(1,000,000)	-	-	-
6010 Federal Funds Cap Improve	4,946,561	187,133	5,133,694	-	5,133,694
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$5,946,561</b>	<b>(\$812,867)</b>	<b>\$5,133,694</b>	<b>-</b>	<b>\$5,133,694</b>
<b>EXPENDITURES</b>					
<b>SERVICES &amp; SUPPLIES</b>					
<b>4225 State Gov. Service Charges</b>					
6010 Federal Funds Cap Improve	806	(806)	-	-	-
<b>4650 Other Services and Supplies</b>					
6010 Federal Funds Cap Improve	33	1	34	-	34
<b>TOTAL SERVICES &amp; SUPPLIES</b>					
6010 Federal Funds Cap Improve	839	(805)	34	-	34

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Capital Improvements

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Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>CAPITAL OUTLAY</b>					
<b>5650 Land Improvements</b>					
6010 Federal Funds Cap Improve	383,905	14,588	398,493	-	398,493
<b>5700 Building Structures</b>					
8010 General Fund Cap Improve	500,000	(500,000)	-	-	-
6010 Federal Funds Cap Improve	4,092,600	155,519	4,248,119	-	4,248,119
All Funds	4,592,600	(344,481)	4,248,119	-	4,248,119
<b>5750 Equipment - Part of Building</b>					
8010 General Fund Cap Improve	500,000	(500,000)	-	-	-
6010 Federal Funds Cap Improve	298,593	11,347	309,940	-	309,940
All Funds	798,593	(488,653)	309,940	-	309,940
<b>5900 Other Capital Outlay</b>					
6010 Federal Funds Cap Improve	170,624	6,484	177,108	-	177,108
<b>TOTAL CAPITAL OUTLAY</b>					
8010 General Fund Cap Improve	1,000,000	(1,000,000)	-	-	-
6010 Federal Funds Cap Improve	4,945,722	187,938	5,133,660	-	5,133,660
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$5,945,722</b>	<b>(\$812,062)</b>	<b>\$5,133,660</b>	<b>-</b>	<b>\$5,133,660</b>
<b>TOTAL EXPENDITURES</b>					
8010 General Fund Cap Improve	1,000,000	(1,000,000)	-	-	-
6010 Federal Funds Cap Improve	4,946,561	187,133	5,133,694	-	5,133,694
<b>TOTAL EXPENDITURES</b>	<b>\$5,946,561</b>	<b>(\$812,867)</b>	<b>\$5,133,694</b>	<b>-</b>	<b>\$5,133,694</b>

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Capital Construction

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Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>BEGINNING BALANCE</b>					
<b>0025 Beginning Balance</b>					
3020 Other Funds Cap Construct	1,382,380	-	1,382,380	-	1,382,380
<b>REVENUE CATEGORIES</b>					
<b>BOND SALES</b>					
<b>0555 General Fund Obligation Bonds</b>					
3020 Other Funds Cap Construct	-	-	-	19,927,000	19,927,000
<b>INTEREST EARNINGS</b>					
<b>0605 Interest Income</b>					
3020 Other Funds Cap Construct	106,379	-	106,379	-	106,379
<b>SALES INCOME</b>					
<b>0705 Sales Income</b>					
3020 Other Funds Cap Construct	110,786	-	110,786	-	110,786
<b>FEDERAL FUNDS REVENUE</b>					
<b>0995 Federal Funds</b>					
6020 Federal Funds Cap Construct	-	-	-	6,200,000	6,200,000
<b>TOTAL REVENUES</b>					
3020 Other Funds Cap Construct	217,165	-	217,165	19,927,000	20,144,165
6020 Federal Funds Cap Construct	-	-	-	6,200,000	6,200,000
<b>TOTAL REVENUES</b>	<b>\$217,165</b>	<b>-</b>	<b>\$217,165</b>	<b>\$26,127,000</b>	<b>\$26,344,165</b>
<b>AVAILABLE REVENUES</b>					
3020 Other Funds Cap Construct	1,599,545	-	1,599,545	19,927,000	21,526,545
6020 Federal Funds Cap Construct	-	-	-	6,200,000	6,200,000

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Capital Construction

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Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,599,545</b>	<b>-</b>	<b>\$1,599,545</b>	<b>\$26,127,000</b>	<b>\$27,726,545</b>
<b>EXPENDITURES</b>					
<b>CAPITAL OUTLAY</b>					
<b>5100 Office Furniture and Fixtures</b>					
3020 Other Funds Cap Construct	-	-	-	124,500	124,500
6020 Federal Funds Cap Construct	-	-	-	15,500	15,500
All Funds	-	-	-	140,000	140,000
<b>5650 Land Improvements</b>					
3020 Other Funds Cap Construct	-	-	-	1,233,333	1,233,333
6020 Federal Funds Cap Construct	-	-	-	516,667	516,667
All Funds	-	-	-	1,750,000	1,750,000
<b>5700 Building Structures</b>					
3020 Other Funds Cap Construct	-	-	-	16,203,667	16,203,667
6020 Federal Funds Cap Construct	-	-	-	4,908,333	4,908,333
All Funds	-	-	-	21,112,000	21,112,000
<b>5750 Equipment - Part of Building</b>					
3020 Other Funds Cap Construct	-	-	-	221,167	221,167
6020 Federal Funds Cap Construct	-	-	-	118,833	118,833
All Funds	-	-	-	340,000	340,000
<b>5800 Professional Services</b>					
3020 Other Funds Cap Construct	-	-	-	2,144,333	2,144,333
6020 Federal Funds Cap Construct	-	-	-	640,667	640,667
All Funds	-	-	-	2,785,000	2,785,000

Detail Revenues & Expenditures - Requested Budget  
 2019-21 Biennium  
 Capital Construction

Version: V - 01 - Agency Request Budget  
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Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
<b>TOTAL CAPITAL OUTLAY</b>					
3020 Other Funds Cap Construct	-	-	-	19,927,000	19,927,000
6020 Federal Funds Cap Construct	-	-	-	6,200,000	6,200,000
<b>TOTAL CAPITAL OUTLAY</b>	-	-	-	<b>\$26,127,000</b>	<b>\$26,127,000</b>
<b>ENDING BALANCE</b>					
3020 Other Funds Cap Construct	1,599,545	-	1,599,545	-	1,599,545

**BDV004B**  
**2019-21 Biennium**  
**Military Dept, Oregon**

**Version: V - 01 - Agency Request Budget**  
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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031	Pkg: 060	
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	19,035	240,149	(260,724)	39,610	-
8010 General Fund Cap Improve	(1,000,000)	-	(1,000,000)	-	-
All Funds	(980,965)	240,149	(1,260,724)	39,610	-

**CHARGES FOR SERVICES**

**0410 Charges for Services**

3400 Other Funds Ltd	(5,442,829)	-	(5,442,829)	-	-
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**BOND SALES**

**0555 General Fund Obligation Bonds**

3400 Other Funds Ltd	-	-	(448,244)	-	448,244
3430 Other Funds Debt Svc Ltd	(448,244)	-	-	-	(448,244)
All Funds	(448,244)	-	(448,244)	-	-

**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

6010 Federal Funds Cap Improve	187,133	-	-	187,133	-
6400 Federal Funds Ltd	(6,073,814)	1,456,356	(16,421,308)	8,891,138	-
All Funds	(5,886,681)	1,456,356	(16,421,308)	9,078,271	-

**REVENUE CATEGORIES**

8000 General Fund	19,035	240,149	(260,724)	39,610	-
8010 General Fund Cap Improve	(1,000,000)	-	(1,000,000)	-	-
3400 Other Funds Ltd	(5,442,829)	-	(5,891,073)	-	448,244



Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031	Pkg: 060	
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
3430 Other Funds Debt Svc Ltd	(448,244)	-	-	-	(448,244)	
6010 Federal Funds Cap Improve	187,133	-	-	187,133	-	
6400 Federal Funds Ltd	(6,073,814)	1,456,356	(16,421,308)	8,891,138	-	
<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$12,758,719)</b>	<b>\$1,696,505</b>	<b>(\$23,573,105)</b>	<b>\$9,117,881</b>	<b>-</b>	
<b>AVAILABLE REVENUES</b>						
8000 General Fund	19,035	240,149	(260,724)	39,610	-	
8010 General Fund Cap Improve	(1,000,000)	-	(1,000,000)	-	-	
3400 Other Funds Ltd	(5,442,829)	-	(5,891,073)	-	448,244	
3430 Other Funds Debt Svc Ltd	(448,244)	-	-	-	(448,244)	
6010 Federal Funds Cap Improve	187,133	-	-	187,133	-	
6400 Federal Funds Ltd	(6,073,814)	1,456,356	(16,421,308)	8,891,138	-	
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$12,758,719)</b>	<b>\$1,696,505</b>	<b>(\$23,573,105)</b>	<b>\$9,117,881</b>	<b>-</b>	
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3160 Temporary Appointments</b>						
8000 General Fund	(143,760)	1	(143,761)	-	-	
3400 Other Funds Ltd	(4,479,006)	57	(4,479,063)	-	-	
6400 Federal Funds Ltd	2,295	2,295	-	-	-	
All Funds	(4,620,471)	2,353	(4,622,824)	-	-	
<b>3170 Overtime Payments</b>						
8000 General Fund	241	241	-	-	-	

Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031	Pkg: 060	
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
3400 Other Funds Ltd	(63,049)	370	(63,419)	-	-	
6400 Federal Funds Ltd	2,884	2,884	-	-	-	
All Funds	(59,924)	3,495	(63,419)	-	-	
<b>3180 Shift Differential</b>						
8000 General Fund	38	38	-	-	-	
3400 Other Funds Ltd	(835)	263	(1,098)	-	-	
6400 Federal Funds Ltd	2,056	2,056	-	-	-	
All Funds	1,259	2,357	(1,098)	-	-	
<b>3190 All Other Differential</b>						
8000 General Fund	3,087	3,087	-	-	-	
3400 Other Funds Ltd	(56,300)	665	(56,965)	-	-	
6400 Federal Funds Ltd	700	700	-	-	-	
All Funds	(52,513)	4,452	(56,965)	-	-	
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	(140,394)	3,367	(143,761)	-	-	
3400 Other Funds Ltd	(4,599,190)	1,355	(4,600,545)	-	-	
6400 Federal Funds Ltd	7,935	7,935	-	-	-	
<b>TOTAL SALARIES &amp; WAGES</b>	<b>(\$4,731,649)</b>	<b>\$12,657</b>	<b>(\$4,744,306)</b>	-	-	
<b>OTHER PAYROLL EXPENSES</b>						
<b>3220 Public Employees Retire Cont</b>						
8000 General Fund	571	571	-	-	-	
3400 Other Funds Ltd	(20,395)	220	(20,615)	-	-	
6400 Federal Funds Ltd	957	957	-	-	-	

Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031	Pkg: 060	
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
All Funds	(18,867)	1,748	(20,615)	-	-	
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	(10,622)	(10,304)	(318)	-	-	
3400 Other Funds Ltd	31,253	51,861	(20,608)	-	-	
6400 Federal Funds Ltd	236,320	236,320	-	-	-	
All Funds	256,951	277,877	(20,926)	-	-	
<b>3230 Social Security Taxes</b>						
8000 General Fund	(10,741)	257	(10,998)	-	-	
3400 Other Funds Ltd	(351,838)	104	(351,942)	-	-	
6400 Federal Funds Ltd	608	608	-	-	-	
All Funds	(361,971)	969	(362,940)	-	-	
<b>3240 Unemployment Assessments</b>						
8000 General Fund	1,890	1,890	-	-	-	
3400 Other Funds Ltd	3,068	3,068	-	-	-	
6400 Federal Funds Ltd	2,577	2,577	-	-	-	
All Funds	7,535	7,535	-	-	-	
<b>3260 Mass Transit Tax</b>						
8000 General Fund	2,588	2,588	-	-	-	
3400 Other Funds Ltd	3,609	3,884	(275)	-	-	
All Funds	6,197	6,472	(275)	-	-	
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	(16,314)	(4,998)	(11,316)	-	-	
3400 Other Funds Ltd	(334,303)	59,137	(393,440)	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00	
6400 Federal Funds Ltd	240,462	240,462	-	-	-	
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>(\$110,155)</b>	<b>\$294,601</b>	<b>(\$404,756)</b>	-	-	
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	241,780	241,780	-	-	-	
3400 Other Funds Ltd	246,792	246,792	-	-	-	
6400 Federal Funds Ltd	1,207,959	1,207,959	-	-	-	
All Funds	1,696,531	1,696,531	-	-	-	
<b>PERSONAL SERVICES</b>						
8000 General Fund	85,072	240,149	(155,077)	-	-	
3400 Other Funds Ltd	(4,686,701)	307,284	(4,993,985)	-	-	
6400 Federal Funds Ltd	1,456,356	1,456,356	-	-	-	
<b>TOTAL PERSONAL SERVICES</b>	<b>(\$3,145,273)</b>	<b>\$2,003,789</b>	<b>(\$5,149,062)</b>	-	-	
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	(7,069)	-	(8,702)	1,633	-	
3400 Other Funds Ltd	(226,117)	-	(228,430)	2,313	-	
6400 Federal Funds Ltd	16,803	-	-	16,803	-	
All Funds	(216,383)	-	(237,132)	20,749	-	
<b>4125 Out of State Travel</b>						
8000 General Fund	1,351	-	-	1,351	-	
3400 Other Funds Ltd	894	-	-	894	-	

Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031	Pkg: 060	
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
6400 Federal Funds Ltd	11,709	-	-	11,709	-	
All Funds	13,954	-	-	13,954	-	
<b>4150 Employee Training</b>						
8000 General Fund	580	-	-	580	-	
3400 Other Funds Ltd	1,038	-	-	1,038	-	
6400 Federal Funds Ltd	35,102	-	-	35,102	-	
All Funds	36,720	-	-	36,720	-	
<b>4175 Office Expenses</b>						
8000 General Fund	2,805	-	-	2,805	-	
3400 Other Funds Ltd	2,494	-	-	2,494	-	
6400 Federal Funds Ltd	15,926	-	-	15,926	-	
All Funds	21,225	-	-	21,225	-	
<b>4200 Telecommunications</b>						
8000 General Fund	5,504	-	-	5,504	-	
3400 Other Funds Ltd	10,972	-	-	10,972	-	
6400 Federal Funds Ltd	5,548	-	-	5,548	-	
All Funds	22,024	-	-	22,024	-	
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	(188,844)	-	-	(188,844)	-	
3400 Other Funds Ltd	111,819	-	-	111,819	-	
6010 Federal Funds Cap Improve	(806)	-	-	(806)	-	
6400 Federal Funds Ltd	1,074,605	-	-	1,074,605	-	
All Funds	996,774	-	-	996,774	-	

Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031	Pkg: 060	
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
<b>4250 Data Processing</b>						
8000 General Fund	2,754	-	-	2,754	-	
3400 Other Funds Ltd	37,159	-	-	37,159	-	
6400 Federal Funds Ltd	5,767	-	-	5,767	-	
All Funds	45,680	-	-	45,680	-	
<b>4275 Publicity and Publications</b>						
8000 General Fund	638	-	-	638	-	
3400 Other Funds Ltd	1,453	-	-	1,453	-	
6400 Federal Funds Ltd	3,795	-	-	3,795	-	
All Funds	5,886	-	-	5,886	-	
<b>4300 Professional Services</b>						
8000 General Fund	9,385	-	-	9,385	-	
3400 Other Funds Ltd	100,339	-	-	100,339	-	
6400 Federal Funds Ltd	78,946	-	-	78,946	-	
All Funds	188,670	-	-	188,670	-	
<b>4325 Attorney General</b>						
8000 General Fund	12,278	-	-	12,278	-	
3400 Other Funds Ltd	13,357	-	-	13,357	-	
6400 Federal Funds Ltd	9,169	-	-	9,169	-	
All Funds	34,804	-	-	34,804	-	
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	214	-	-	214	-	
3400 Other Funds Ltd	85	-	-	85	-	

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031	Pkg: 060	
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
6400 Federal Funds Ltd	480	-	-	480	-	
All Funds	779	-	-	779	-	
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	407	-	-	407	-	
3400 Other Funds Ltd	408	-	-	408	-	
6400 Federal Funds Ltd	1,396	-	-	1,396	-	
All Funds	2,211	-	-	2,211	-	
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	65,408	-	-	65,408	-	
3400 Other Funds Ltd	6,452	-	-	6,452	-	
6400 Federal Funds Ltd	45,368	-	-	45,368	-	
All Funds	117,228	-	-	117,228	-	
<b>4450 Fuels and Utilities</b>						
8000 General Fund	90,753	-	-	90,753	-	
3400 Other Funds Ltd	21,220	-	-	21,220	-	
6400 Federal Funds Ltd	568,990	-	-	568,990	-	
All Funds	680,963	-	-	680,963	-	
<b>4475 Facilities Maintenance</b>						
8000 General Fund	18,475	-	-	18,475	-	
3400 Other Funds Ltd	12,483	-	-	12,483	-	
6400 Federal Funds Ltd	(15,985,563)	-	(16,421,308)	435,745	-	
All Funds	(15,954,605)	-	(16,421,308)	466,703	-	
<b>4500 Food and Kitchen Supplies</b>						

Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031	Pkg: 060	
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
8000 General Fund	198	-	-	198	-	
3400 Other Funds Ltd	6,673	-	-	6,673	-	
6400 Federal Funds Ltd	19,288	-	-	19,288	-	
All Funds	26,159	-	-	26,159	-	
<b>4525 Medical Services and Supplies</b>						
8000 General Fund	12	-	-	12	-	
3400 Other Funds Ltd	(1,403)	-	(1,600)	197	-	
6400 Federal Funds Ltd	5,019	-	-	5,019	-	
All Funds	3,628	-	(1,600)	5,228	-	
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	479	-	-	479	-	
3400 Other Funds Ltd	2,784	-	-	2,784	-	
6400 Federal Funds Ltd	10,714	-	-	10,714	-	
All Funds	13,977	-	-	13,977	-	
<b>4625 Other COP Costs</b>						
3400 Other Funds Ltd	(70,000)	-	(518,244)	-	448,244	
3430 Other Funds Debt Svc Ltd	(448,244)	-	-	-	(448,244)	
All Funds	(518,244)	-	(518,244)	-	-	
<b>4650 Other Services and Supplies</b>						
8000 General Fund	(688)	-	(8,084)	7,396	-	
3400 Other Funds Ltd	(210,965)	-	(218,814)	7,849	-	
6010 Federal Funds Cap Improve	1	-	-	1	-	
6400 Federal Funds Ltd	283,026	-	-	283,026	-	



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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031	Pkg: 060	
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
All Funds	71,374	-	(226,898)	298,272	-	
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	1,366	-	-	1,366	-	
3400 Other Funds Ltd	11,401	-	-	11,401	-	
6400 Federal Funds Ltd	87,310	-	-	87,310	-	
All Funds	100,077	-	-	100,077	-	
<b>4715 IT Expendable Property</b>						
8000 General Fund	1,211	-	-	1,211	-	
3400 Other Funds Ltd	3,185	-	-	3,185	-	
6400 Federal Funds Ltd	23,671	-	-	23,671	-	
All Funds	28,067	-	-	28,067	-	
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	17,217	-	(16,786)	34,003	-	
3400 Other Funds Ltd	(164,269)	-	(967,088)	354,575	448,244	
3430 Other Funds Debt Svc Ltd	(448,244)	-	-	-	(448,244)	
6010 Federal Funds Cap Improve	(805)	-	-	(805)	-	
6400 Federal Funds Ltd	(13,682,931)	-	(16,421,308)	2,738,377	-	
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$14,279,032)</b>	<b>-</b>	<b>(\$17,405,182)</b>	<b>\$3,126,150</b>	<b>-</b>	
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3400 Other Funds Ltd	824	-	-	824	-	
<b>5200 Technical Equipment</b>						
3400 Other Funds Ltd	609	-	-	609	-	

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031	Pkg: 060	
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
6400 Federal Funds Ltd	4,987	-	-	4,987	-	
All Funds	5,596	-	-	5,596	-	
<b>5350 Industrial and Heavy Equipment</b>						
6400 Federal Funds Ltd	8,818	-	-	8,818	-	
<b>5400 Automotive and Aircraft</b>						
3400 Other Funds Ltd	2,838	-	-	2,838	-	
<b>5550 Data Processing Software</b>						
6400 Federal Funds Ltd	5,688	-	-	5,688	-	
<b>5600 Data Processing Hardware</b>						
6400 Federal Funds Ltd	5,300	-	-	5,300	-	
<b>5650 Land Improvements</b>						
6010 Federal Funds Cap Improve	14,588	-	-	14,588	-	
<b>5700 Building Structures</b>						
8010 General Fund Cap Improve	(500,000)	-	(500,000)	-	-	
6010 Federal Funds Cap Improve	155,519	-	-	155,519	-	
All Funds	(344,481)	-	(500,000)	155,519	-	
<b>5750 Equipment - Part of Building</b>						
8010 General Fund Cap Improve	(500,000)	-	(500,000)	-	-	
6010 Federal Funds Cap Improve	11,347	-	-	11,347	-	
All Funds	(488,653)	-	(500,000)	11,347	-	
<b>5900 Other Capital Outlay</b>						
3400 Other Funds Ltd	190,000	-	-	190,000	-	
6010 Federal Funds Cap Improve	6,484	-	-	6,484	-	

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031	Pkg: 060	
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
6400 Federal Funds Ltd	13,666	-	-	13,666	-	
All Funds	210,150	-	-	210,150	-	
<b>CAPITAL OUTLAY</b>						
8010 General Fund Cap Improve	(1,000,000)	-	(1,000,000)	-	-	
3400 Other Funds Ltd	194,271	-	-	194,271	-	
6010 Federal Funds Cap Improve	187,938	-	-	187,938	-	
6400 Federal Funds Ltd	38,459	-	-	38,459	-	
<b>TOTAL CAPITAL OUTLAY</b>	<b>(\$579,332)</b>	-	<b>(\$1,000,000)</b>	<b>\$420,668</b>	-	
<b>SPECIAL PAYMENTS</b>						
<b>6015 Dist to Cities</b>						
3400 Other Funds Ltd	1,412,347	-	-	1,412,347	-	
6400 Federal Funds Ltd	1,551,778	-	-	1,551,778	-	
All Funds	2,964,125	-	-	2,964,125	-	
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	923,789	-	-	923,789	-	
6400 Federal Funds Ltd	1,185,558	-	-	1,185,558	-	
All Funds	2,109,347	-	-	2,109,347	-	
<b>6025 Dist to Other Gov Unit</b>						
8000 General Fund	(88,861)	-	(88,861)	-	-	
3400 Other Funds Ltd	809,159	-	-	809,159	-	
6400 Federal Funds Ltd	2,504,820	-	-	2,504,820	-	
All Funds	3,225,118	-	(88,861)	3,313,979	-	
<b>6030 Dist to Non-Gov Units</b>						

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		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation	Technical Adjustments	
		Priority: 00	Priority: 00	Priority: 00	Priority: 00	
6400 Federal Funds Ltd	808,706	-	-	808,706	-	
<b>6035 Dist to Individuals</b>						
3400 Other Funds Ltd	6,773	-	-	6,773	-	
<b>6040 Dist to Local School Districts</b>						
6400 Federal Funds Ltd	63,440	-	-	63,440	-	
<b>6065 Loan Repaid To State Agencies</b>						
8000 General Fund	5,607	-	-	5,607	-	
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	(83,254)	-	(88,861)	5,607	-	
3400 Other Funds Ltd	3,152,068	-	-	3,152,068	-	
6400 Federal Funds Ltd	6,114,302	-	-	6,114,302	-	
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$9,183,116</b>	-	<b>(\$88,861)</b>	<b>\$9,271,977</b>	-	
<b>EXPENDITURES</b>						
8000 General Fund	19,035	240,149	(260,724)	39,610	-	
8010 General Fund Cap Improve	(1,000,000)	-	(1,000,000)	-	-	
3400 Other Funds Ltd	(1,504,631)	307,284	(5,961,073)	3,700,914	448,244	
3430 Other Funds Debt Svc Ltd	(448,244)	-	-	-	(448,244)	
6010 Federal Funds Cap Improve	187,133	-	-	187,133	-	
6400 Federal Funds Ltd	(6,073,814)	1,456,356	(16,421,308)	8,891,138	-	
<b>TOTAL EXPENDITURES</b>	<b>(\$8,820,521)</b>	<b>\$2,003,789</b>	<b>(\$23,643,105)</b>	<b>\$12,818,795</b>	-	
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00	Pkg: 060 Technical Adjustments  Priority: 00	
8010 General Fund Cap Improve	-	-	-	-	-	-
3400 Other Funds Ltd	(3,938,198)	(307,284)	70,000	(3,700,914)	-	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
6010 Federal Funds Cap Improve	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>(\$3,938,198)</b>	<b>(\$307,284)</b>	<b>\$70,000</b>	<b>(\$3,700,914)</b>	-	-

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00			
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**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund (327,083) 130,826 (457,909)

**AVAILABLE REVENUES**

8000 General Fund (327,083) 130,826 (457,909)

**TOTAL AVAILABLE REVENUES**

**(\$327,083) \$130,826 (\$457,909)**

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3190 All Other Differential**

8000 General Fund 2,657 2,657 -

**OTHER PAYROLL EXPENSES**

**3220 Public Employees Retire Cont**

8000 General Fund 451 451 -

**3221 Pension Obligation Bond**

8000 General Fund 11,016 11,016 -

3400 Other Funds Ltd 7,353 7,353 -

All Funds 18,369 18,369 -

**3230 Social Security Taxes**

8000 General Fund 203 203 -

**3240 Unemployment Assessments**

8000 General Fund 395 395 -

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Description	Total Essential Packages	Pkg: 010	Pkg: 031			
		Non-PICS Psnl Svc / Vacancy Factor	Standard Inflation			
		Priority: 00	Priority: 00			
3400 Other Funds Ltd	3,020	3,020	-			
All Funds	3,415	3,415	-			
<b>3260 Mass Transit Tax</b>						
8000 General Fund	1,296	1,296	-			
3400 Other Funds Ltd	844	844	-			
All Funds	2,140	2,140	-			
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	13,361	13,361	-			
3400 Other Funds Ltd	11,217	11,217	-			
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$24,578</b>	<b>\$24,578</b>	-			
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	114,808	114,808	-			
3400 Other Funds Ltd	69,506	69,506	-			
All Funds	184,314	184,314	-			
<b>PERSONAL SERVICES</b>						
8000 General Fund	130,826	130,826	-			
3400 Other Funds Ltd	80,723	80,723	-			
<b>TOTAL PERSONAL SERVICES</b>	<b>\$211,549</b>	<b>\$211,549</b>	-			
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	287	-	287			

Description	Total Essential Packages	Pkg: 010	Pkg: 031			
		Non-PICS Psnl Svc / Vacancy Factor	Standard Inflation			
		Priority: 00	Priority: 00			
3400 Other Funds Ltd	373	-	373			
All Funds	660	-	660			
<b>4125 Out of State Travel</b>						
8000 General Fund	828	-	828			
3400 Other Funds Ltd	79	-	79			
All Funds	907	-	907			
<b>4150 Employee Training</b>						
8000 General Fund	178	-	178			
3400 Other Funds Ltd	653	-	653			
All Funds	831	-	831			
<b>4175 Office Expenses</b>						
8000 General Fund	1,099	-	1,099			
3400 Other Funds Ltd	812	-	812			
All Funds	1,911	-	1,911			
<b>4200 Telecommunications</b>						
8000 General Fund	2,071	-	2,071			
3400 Other Funds Ltd	156	-	156			
All Funds	2,227	-	2,227			
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	(466,733)	-	(466,733)			
3400 Other Funds Ltd	12,925	-	12,925			
All Funds	(453,808)	-	(453,808)			
<b>4250 Data Processing</b>						



Description	Total Essential Packages	Pkg: 010	Pkg: 031			
		Non-PICS Psnl Svc / Vacancy Factor	Standard Inflation			
		Priority: 00	Priority: 00			
8000 General Fund	516	-	516			
3400 Other Funds Ltd	875	-	875			
All Funds	1,391	-	1,391			
<b>4275 Publicity and Publications</b>						
8000 General Fund	425	-	425			
3400 Other Funds Ltd	86	-	86			
All Funds	511	-	511			
<b>4300 Professional Services</b>						
8000 General Fund	20	-	20			
3400 Other Funds Ltd	8	-	8			
All Funds	28	-	28			
<b>4325 Attorney General</b>						
8000 General Fund	1,672	-	1,672			
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	146	-	146			
3400 Other Funds Ltd	77	-	77			
All Funds	223	-	223			
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	345	-	345			
3400 Other Funds Ltd	22	-	22			
All Funds	367	-	367			
<b>4475 Facilities Maintenance</b>						
8000 General Fund	7	-	7			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00			
<b>4500 Food and Kitchen Supplies</b>						
8000 General Fund	187	-	187			
3400 Other Funds Ltd	88	-	88			
All Funds	275	-	275			
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	82	-	82			
3400 Other Funds Ltd	110	-	110			
All Funds	192	-	192			
<b>4650 Other Services and Supplies</b>						
8000 General Fund	847	-	847			
3400 Other Funds Ltd	1,135	-	1,135			
All Funds	1,982	-	1,982			
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	55	-	55			
3400 Other Funds Ltd	1,127	-	1,127			
All Funds	1,182	-	1,182			
<b>4715 IT Expendable Property</b>						
8000 General Fund	59	-	59			
3400 Other Funds Ltd	343	-	343			
All Funds	402	-	402			
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	(457,909)	-	(457,909)			
3400 Other Funds Ltd	18,869	-	18,869			

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00			
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$439,040)</b>	<b>-</b>	<b>(\$439,040)</b>			
<b>SPECIAL PAYMENTS</b>						
<b>6035 Dist to Individuals</b>						
3400 Other Funds Ltd	6,773	-	6,773			
<b>EXPENDITURES</b>						
8000 General Fund	(327,083)	130,826	(457,909)			
3400 Other Funds Ltd	106,365	80,723	25,642			
<b>TOTAL EXPENDITURES</b>	<b>(\$220,718)</b>	<b>\$211,549</b>	<b>(\$432,267)</b>			
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-			
3400 Other Funds Ltd	(106,365)	(80,723)	(25,642)			
<b>TOTAL ENDING BALANCE</b>	<b>(\$106,365)</b>	<b>(\$80,723)</b>	<b>(\$25,642)</b>			

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	294,440	97,299	(251,977)	449,118
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	(12,510,125)	1,066,655	(16,421,308)	2,844,528
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REVENUE CATEGORIES

8000 General Fund	294,440	97,299	(251,977)	449,118
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6400 Federal Funds Ltd	(12,510,125)	1,066,655	(16,421,308)	2,844,528
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<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$12,215,685)</b>	<b>\$1,163,954</b>	<b>(\$16,673,285)</b>	<b>\$3,293,646</b>
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AVAILABLE REVENUES

8000 General Fund	294,440	97,299	(251,977)	449,118
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6400 Federal Funds Ltd	(12,510,125)	1,066,655	(16,421,308)	2,844,528
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<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$12,215,685)</b>	<b>\$1,163,954</b>	<b>(\$16,673,285)</b>	<b>\$3,293,646</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

8000 General Fund	(143,761)	-	(143,761)	-
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3170 Overtime Payments

6400 Federal Funds Ltd	1,782	1,782	-	-
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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
<b>3180 Shift Differential</b>						
6400 Federal Funds Ltd	1,258	1,258	-	-		
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	(143,761)	-	(143,761)	-		
6400 Federal Funds Ltd	3,040	3,040	-	-		
<b>TOTAL SALARIES &amp; WAGES</b>	<b>(\$140,721)</b>	<b>\$3,040</b>	<b>(\$143,761)</b>	<b>-</b>		
<b>OTHER PAYROLL EXPENSES</b>						
<b>3220 Public Employees Retire Cont</b>						
6400 Federal Funds Ltd	516	516	-	-		
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	8,291	8,291	-	-		
3400 Other Funds Ltd	11,217	11,217	-	-		
6400 Federal Funds Ltd	152,536	152,536	-	-		
All Funds	172,044	172,044	-	-		
<b>3230 Social Security Taxes</b>						
8000 General Fund	(10,998)	-	(10,998)	-		
6400 Federal Funds Ltd	233	233	-	-		
All Funds	(10,765)	233	(10,998)	-		
<b>3240 Unemployment Assessments</b>						
8000 General Fund	1,495	1,495	-	-		
6400 Federal Funds Ltd	2,434	2,434	-	-		
All Funds	3,929	3,929	-	-		
<b>3260 Mass Transit Tax</b>						

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
8000 General Fund	1,731	1,731	-	-		
3400 Other Funds Ltd	1,285	1,285	-	-		
All Funds	3,016	3,016	-	-		
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	519	11,517	(10,998)	-		
3400 Other Funds Ltd	12,502	12,502	-	-		
6400 Federal Funds Ltd	155,719	155,719	-	-		
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$168,740</b>	<b>\$179,738</b>	<b>(\$10,998)</b>	-		
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	85,782	85,782	-	-		
3400 Other Funds Ltd	86,490	86,490	-	-		
6400 Federal Funds Ltd	907,896	907,896	-	-		
All Funds	1,080,168	1,080,168	-	-		
<b>PERSONAL SERVICES</b>						
8000 General Fund	(57,460)	97,299	(154,759)	-		
3400 Other Funds Ltd	98,992	98,992	-	-		
6400 Federal Funds Ltd	1,066,655	1,066,655	-	-		
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,108,187</b>	<b>\$1,262,946</b>	<b>(\$154,759)</b>	-		
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	(7,957)	-	(8,357)	400		

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
3400 Other Funds Ltd	270	-	-	270		
6400 Federal Funds Ltd	6,848	-	-	6,848		
All Funds	(839)	-	(8,357)	7,518		
<b>4125 Out of State Travel</b>						
8000 General Fund	489	-	-	489		
3400 Other Funds Ltd	30	-	-	30		
6400 Federal Funds Ltd	9,401	-	-	9,401		
All Funds	9,920	-	-	9,920		
<b>4150 Employee Training</b>						
8000 General Fund	285	-	-	285		
3400 Other Funds Ltd	6	-	-	6		
6400 Federal Funds Ltd	29,245	-	-	29,245		
All Funds	29,536	-	-	29,536		
<b>4175 Office Expenses</b>						
8000 General Fund	620	-	-	620		
3400 Other Funds Ltd	53	-	-	53		
6400 Federal Funds Ltd	9,805	-	-	9,805		
All Funds	10,478	-	-	10,478		
<b>4200 Telecommunications</b>						
8000 General Fund	1,094	-	-	1,094		
3400 Other Funds Ltd	2,022	-	-	2,022		
6400 Federal Funds Ltd	4,375	-	-	4,375		
All Funds	7,491	-	-	7,491		

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	308,894	-	-	308,894		
3400 Other Funds Ltd	7,275	-	-	7,275		
6400 Federal Funds Ltd	1,352,201	-	-	1,352,201		
All Funds	1,668,370	-	-	1,668,370		
<b>4250 Data Processing</b>						
8000 General Fund	12	-	-	12		
6400 Federal Funds Ltd	518	-	-	518		
All Funds	530	-	-	530		
<b>4275 Publicity and Publications</b>						
8000 General Fund	213	-	-	213		
3400 Other Funds Ltd	61	-	-	61		
6400 Federal Funds Ltd	2,375	-	-	2,375		
All Funds	2,649	-	-	2,649		
<b>4300 Professional Services</b>						
8000 General Fund	876	-	-	876		
3400 Other Funds Ltd	395	-	-	395		
6400 Federal Funds Ltd	6,474	-	-	6,474		
All Funds	7,745	-	-	7,745		
<b>4325 Attorney General</b>						
8000 General Fund	10,512	-	-	10,512		
6400 Federal Funds Ltd	7,202	-	-	7,202		
All Funds	17,714	-	-	17,714		



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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	68	-	-	68		
3400 Other Funds Ltd	4	-	-	4		
6400 Federal Funds Ltd	407	-	-	407		
All Funds	479	-	-	479		
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	60	-	-	60		
3400 Other Funds Ltd	294	-	-	294		
6400 Federal Funds Ltd	1,324	-	-	1,324		
All Funds	1,678	-	-	1,678		
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	3,094	-	-	3,094		
6400 Federal Funds Ltd	29,467	-	-	29,467		
All Funds	32,561	-	-	32,561		
<b>4450 Fuels and Utilities</b>						
8000 General Fund	90,742	-	-	90,742		
3400 Other Funds Ltd	19,833	-	-	19,833		
6400 Federal Funds Ltd	560,925	-	-	560,925		
All Funds	671,500	-	-	671,500		
<b>4475 Facilities Maintenance</b>						
8000 General Fund	18,468	-	-	18,468		
3400 Other Funds Ltd	8,716	-	-	8,716		
6400 Federal Funds Ltd	(15,995,010)	-	(16,421,308)	426,298		

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
All Funds	(15,967,826)	-	(16,421,308)	453,482		
<b>4500 Food and Kitchen Supplies</b>						
8000 General Fund	11	-	-	11		
6400 Federal Funds Ltd	396	-	-	396		
All Funds	407	-	-	407		
<b>4525 Medical Services and Supplies</b>						
8000 General Fund	12	-	-	12		
6400 Federal Funds Ltd	4,417	-	-	4,417		
All Funds	4,429	-	-	4,429		
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	397	-	-	397		
3400 Other Funds Ltd	22	-	-	22		
6400 Federal Funds Ltd	3,633	-	-	3,633		
All Funds	4,052	-	-	4,052		
<b>4650 Other Services and Supplies</b>						
8000 General Fund	4,826	-	-	4,826		
3400 Other Funds Ltd	3,988	-	-	3,988		
6400 Federal Funds Ltd	262,149	-	-	262,149		
All Funds	270,963	-	-	270,963		
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	1,311	-	-	1,311		
3400 Other Funds Ltd	1,205	-	-	1,205		
6400 Federal Funds Ltd	80,965	-	-	80,965		

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
All Funds	83,481	-	-	83,481		
<b>4715 IT Expendable Property</b>						
8000 General Fund	1,127	-	-	1,127		
3400 Other Funds Ltd	530	-	-	530		
6400 Federal Funds Ltd	17,224	-	-	17,224		
All Funds	18,881	-	-	18,881		
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	435,154	-	(8,357)	443,511		
3400 Other Funds Ltd	44,704	-	-	44,704		
6400 Federal Funds Ltd	(13,605,659)	-	(16,421,308)	2,815,649		
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$13,125,801)</b>	<b>-</b>	<b>(\$16,429,665)</b>	<b>\$3,303,864</b>		
<b>CAPITAL OUTLAY</b>						
<b>5200 Technical Equipment</b>						
6400 Federal Funds Ltd	2,107	-	-	2,107		
<b>5350 Industrial and Heavy Equipment</b>						
6400 Federal Funds Ltd	8,818	-	-	8,818		
<b>5400 Automotive and Aircraft</b>						
3400 Other Funds Ltd	2,838	-	-	2,838		
<b>5550 Data Processing Software</b>						
6400 Federal Funds Ltd	875	-	-	875		
<b>5600 Data Processing Hardware</b>						
6400 Federal Funds Ltd	3,413	-	-	3,413		
<b>5900 Other Capital Outlay</b>						

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
6400 Federal Funds Ltd	13,666	-	-	13,666		
<b>CAPITAL OUTLAY</b>						
3400 Other Funds Ltd	2,838	-	-	2,838		
6400 Federal Funds Ltd	28,879	-	-	28,879		
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$31,717</b>	-	-	<b>\$31,717</b>		
<b>SPECIAL PAYMENTS</b>						
<b>6025 Dist to Other Gov Unit</b>						
8000 General Fund	(88,861)	-	(88,861)	-		
<b>6065 Loan Repaid To State Agencies</b>						
8000 General Fund	5,607	-	-	5,607		
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	(83,254)	-	(88,861)	5,607		
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$83,254)</b>	-	<b>(\$88,861)</b>	<b>\$5,607</b>		
<b>EXPENDITURES</b>						
8000 General Fund	294,440	97,299	(251,977)	449,118		
3400 Other Funds Ltd	146,534	98,992	-	47,542		
6400 Federal Funds Ltd	(12,510,125)	1,066,655	(16,421,308)	2,844,528		
<b>TOTAL EXPENDITURES</b>	<b>(\$12,069,151)</b>	<b>\$1,262,946</b>	<b>(\$16,673,285)</b>	<b>\$3,341,188</b>		
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	(146,534)	(98,992)	-	(47,542)		
6400 Federal Funds Ltd	-	-	-	-		

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
<b>TOTAL ENDING BALANCE</b>	<b>(\$146,534)</b>	<b>(\$98,992)</b>	<b>-</b>	<b>(\$47,542)</b>		

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 43,422 12,018 (8,747) 40,151

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd 6,265,032 122,884 - 6,142,148

REVENUE CATEGORIES

8000 General Fund 43,422 12,018 (8,747) 40,151

6400 Federal Funds Ltd 6,265,032 122,884 - 6,142,148

**TOTAL REVENUE CATEGORIES \$6,308,454 \$134,902 (\$8,747) \$6,182,299**

AVAILABLE REVENUES

8000 General Fund 43,422 12,018 (8,747) 40,151

6400 Federal Funds Ltd 6,265,032 122,884 - 6,142,148

**TOTAL AVAILABLE REVENUES \$6,308,454 \$134,902 (\$8,747) \$6,182,299**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

8000 General Fund 240 240 - -

3400 Other Funds Ltd 45 45 - -

6400 Federal Funds Ltd 109 109 - -

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
All Funds	394	394	-	-		
<b>3180 Shift Differential</b>						
8000 General Fund	37	37	-	-		
3400 Other Funds Ltd	1	1	-	-		
6400 Federal Funds Ltd	3	3	-	-		
All Funds	41	41	-	-		
<b>3190 All Other Differential</b>						
8000 General Fund	430	430	-	-		
3400 Other Funds Ltd	526	526	-	-		
6400 Federal Funds Ltd	286	286	-	-		
All Funds	1,242	1,242	-	-		
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	707	707	-	-		
3400 Other Funds Ltd	572	572	-	-		
6400 Federal Funds Ltd	398	398	-	-		
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$1,677</b>	<b>\$1,677</b>	-	-		
<b>OTHER PAYROLL EXPENSES</b>						
<b>3220 Public Employees Retire Cont</b>						
8000 General Fund	120	120	-	-		
3400 Other Funds Ltd	97	97	-	-		
6400 Federal Funds Ltd	67	67	-	-		
All Funds	284	284	-	-		
<b>3221 Pension Obligation Bond</b>						

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
8000 General Fund	(29,929)	(29,611)	(318)	-		
3400 Other Funds Ltd	10,058	10,058	-	-		
6400 Federal Funds Ltd	16,699	16,699	-	-		
All Funds	(3,172)	(2,854)	(318)	-		
<b>3230 Social Security Taxes</b>						
8000 General Fund	54	54	-	-		
3400 Other Funds Ltd	44	44	-	-		
6400 Federal Funds Ltd	31	31	-	-		
All Funds	129	129	-	-		
<b>3260 Mass Transit Tax</b>						
8000 General Fund	(439)	(439)	-	-		
3400 Other Funds Ltd	1,755	1,755	-	-		
All Funds	1,316	1,316	-	-		
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	(30,194)	(29,876)	(318)	-		
3400 Other Funds Ltd	11,954	11,954	-	-		
6400 Federal Funds Ltd	16,797	16,797	-	-		
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>(\$1,443)</b>	<b>(\$1,125)</b>	<b>(\$318)</b>	-		
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	41,187	41,187	-	-		
3400 Other Funds Ltd	51,305	51,305	-	-		
6400 Federal Funds Ltd	105,689	105,689	-	-		



Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
All Funds	198,181	198,181	-	-		
<b>PERSONAL SERVICES</b>						
8000 General Fund	11,700	12,018	(318)	-		
3400 Other Funds Ltd	63,831	63,831	-	-		
6400 Federal Funds Ltd	122,884	122,884	-	-		
<b>TOTAL PERSONAL SERVICES</b>	<b>\$198,415</b>	<b>\$198,733</b>	<b>(\$318)</b>	<b>-</b>		
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	601	-	(345)	946		
3400 Other Funds Ltd	1,629	-	-	1,629		
6400 Federal Funds Ltd	9,235	-	-	9,235		
All Funds	11,465	-	(345)	11,810		
<b>4125 Out of State Travel</b>						
8000 General Fund	34	-	-	34		
3400 Other Funds Ltd	785	-	-	785		
6400 Federal Funds Ltd	1,358	-	-	1,358		
All Funds	2,177	-	-	2,177		
<b>4150 Employee Training</b>						
8000 General Fund	117	-	-	117		
3400 Other Funds Ltd	379	-	-	379		
6400 Federal Funds Ltd	1,422	-	-	1,422		
All Funds	1,918	-	-	1,918		
<b>4175 Office Expenses</b>						

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
8000 General Fund	1,086	-	-	1,086		
3400 Other Funds Ltd	871	-	-	871		
6400 Federal Funds Ltd	3,823	-	-	3,823		
All Funds	5,780	-	-	5,780		
<b>4200 Telecommunications</b>						
8000 General Fund	2,339	-	-	2,339		
3400 Other Funds Ltd	8,703	-	-	8,703		
6400 Federal Funds Ltd	859	-	-	859		
All Funds	11,901	-	-	11,901		
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	(30,972)	-	-	(30,972)		
3400 Other Funds Ltd	98,868	-	-	98,868		
6400 Federal Funds Ltd	(72,513)	-	-	(72,513)		
All Funds	(4,617)	-	-	(4,617)		
<b>4250 Data Processing</b>						
8000 General Fund	2,226	-	-	2,226		
3400 Other Funds Ltd	36,284	-	-	36,284		
6400 Federal Funds Ltd	5,249	-	-	5,249		
All Funds	43,759	-	-	43,759		
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	1,242	-	-	1,242		
6400 Federal Funds Ltd	976	-	-	976		
All Funds	2,218	-	-	2,218		

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
<b>4300 Professional Services</b>						
8000 General Fund	206	-	-	206		
3400 Other Funds Ltd	95,887	-	-	95,887		
6400 Federal Funds Ltd	40,474	-	-	40,474		
All Funds	136,567	-	-	136,567		
<b>4325 Attorney General</b>						
8000 General Fund	94	-	-	94		
3400 Other Funds Ltd	12,943	-	-	12,943		
6400 Federal Funds Ltd	607	-	-	607		
All Funds	13,644	-	-	13,644		
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	2	-	-	2		
6400 Federal Funds Ltd	67	-	-	67		
All Funds	69	-	-	69		
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	2	-	-	2		
3400 Other Funds Ltd	92	-	-	92		
6400 Federal Funds Ltd	72	-	-	72		
All Funds	166	-	-	166		
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	62,314	-	-	62,314		
3400 Other Funds Ltd	6,452	-	-	6,452		
6400 Federal Funds Ltd	15,901	-	-	15,901		

Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
All Funds	84,667	-	-	84,667		
<b>4450 Fuels and Utilities</b>						
8000 General Fund	11	-	-	11		
3400 Other Funds Ltd	484	-	-	484		
6400 Federal Funds Ltd	801	-	-	801		
All Funds	1,296	-	-	1,296		
<b>4475 Facilities Maintenance</b>						
6400 Federal Funds Ltd	43	-	-	43		
<b>4625 Other COP Costs</b>						
3400 Other Funds Ltd	(70,000)	-	(70,000)	-		
<b>4650 Other Services and Supplies</b>						
8000 General Fund	(6,361)	-	(8,084)	1,723		
3400 Other Funds Ltd	915	-	-	915		
6400 Federal Funds Ltd	5,581	-	-	5,581		
All Funds	135	-	(8,084)	8,219		
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	516	-	-	516		
6400 Federal Funds Ltd	2,365	-	-	2,365		
All Funds	2,881	-	-	2,881		
<b>4715 IT Expendable Property</b>						
8000 General Fund	25	-	-	25		
3400 Other Funds Ltd	1,691	-	-	1,691		
6400 Federal Funds Ltd	1,946	-	-	1,946		

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
All Funds	3,662	-	-	3,662		
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	31,722	-	(8,429)	40,151		
3400 Other Funds Ltd	197,743	-	(70,000)	267,743		
6400 Federal Funds Ltd	18,266	-	-	18,266		
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$247,731</b>	<b>-</b>	<b>(\$78,429)</b>	<b>\$326,160</b>		
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3400 Other Funds Ltd	824	-	-	824		
<b>5200 Technical Equipment</b>						
3400 Other Funds Ltd	609	-	-	609		
6400 Federal Funds Ltd	2,880	-	-	2,880		
All Funds	3,489	-	-	3,489		
<b>5550 Data Processing Software</b>						
6400 Federal Funds Ltd	4,813	-	-	4,813		
<b>5600 Data Processing Hardware</b>						
6400 Federal Funds Ltd	1,887	-	-	1,887		
<b>5900 Other Capital Outlay</b>						
3400 Other Funds Ltd	190,000	-	-	190,000		
<b>CAPITAL OUTLAY</b>						
3400 Other Funds Ltd	191,433	-	-	191,433		
6400 Federal Funds Ltd	9,580	-	-	9,580		

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 Office of Emergency Management

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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$201,013</b>	-	-	<b>\$201,013</b>		
<b>SPECIAL PAYMENTS</b>						
<b>6015 Dist to Cities</b>						
3400 Other Funds Ltd	1,412,347	-	-	1,412,347		
6400 Federal Funds Ltd	1,551,778	-	-	1,551,778		
All Funds	2,964,125	-	-	2,964,125		
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	923,789	-	-	923,789		
6400 Federal Funds Ltd	1,185,558	-	-	1,185,558		
All Funds	2,109,347	-	-	2,109,347		
<b>6025 Dist to Other Gov Unit</b>						
3400 Other Funds Ltd	809,159	-	-	809,159		
6400 Federal Funds Ltd	2,504,820	-	-	2,504,820		
All Funds	3,313,979	-	-	3,313,979		
<b>6030 Dist to Non-Gov Units</b>						
6400 Federal Funds Ltd	808,706	-	-	808,706		
<b>6040 Dist to Local School Districts</b>						
6400 Federal Funds Ltd	63,440	-	-	63,440		
<b>SPECIAL PAYMENTS</b>						
3400 Other Funds Ltd	3,145,295	-	-	3,145,295		
6400 Federal Funds Ltd	6,114,302	-	-	6,114,302		
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$9,259,597</b>	-	-	<b>\$9,259,597</b>		

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Office of Emergency Management

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
<b>EXPENDITURES</b>						
8000 General Fund	43,422	12,018	(8,747)	40,151		
3400 Other Funds Ltd	3,598,302	63,831	(70,000)	3,604,471		
6400 Federal Funds Ltd	6,265,032	122,884	-	6,142,148		
<b>TOTAL EXPENDITURES</b>	<b>\$9,906,756</b>	<b>\$198,733</b>	<b>(\$78,747)</b>	<b>\$9,786,770</b>		
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	(3,598,302)	(63,831)	70,000	(3,604,471)		
6400 Federal Funds Ltd	-	-	-	-		
<b>TOTAL ENDING BALANCE</b>	<b>(\$3,598,302)</b>	<b>(\$63,831)</b>	<b>\$70,000</b>	<b>(\$3,604,471)</b>		

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 8,256 6 - 8,250

CHARGES FOR SERVICES

0410 Charges for Services

3400 Other Funds Ltd (5,442,829) - (5,442,829) -

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd 171,279 266,817 - (95,538)

REVENUE CATEGORIES

8000 General Fund 8,256 6 - 8,250  
 3400 Other Funds Ltd (5,442,829) - (5,442,829) -  
 6400 Federal Funds Ltd 171,279 266,817 - (95,538)

**TOTAL REVENUE CATEGORIES (\$5,263,294) \$266,823 (\$5,442,829) (\$87,288)**

AVAILABLE REVENUES

8000 General Fund 8,256 6 - 8,250  
 3400 Other Funds Ltd (5,442,829) - (5,442,829) -  
 6400 Federal Funds Ltd 171,279 266,817 - (95,538)

**TOTAL AVAILABLE REVENUES (\$5,263,294) \$266,823 (\$5,442,829) (\$87,288)**

EXPENDITURES

PERSONAL SERVICES



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Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
<b>SALARIES &amp; WAGES</b>						
<b>3160 Temporary Appointments</b>						
8000 General Fund	1	1	-	-		
3400 Other Funds Ltd	(4,479,006)	57	(4,479,063)	-		
6400 Federal Funds Ltd	2,295	2,295	-	-		
All Funds	(4,476,710)	2,353	(4,479,063)	-		
<b>3170 Overtime Payments</b>						
8000 General Fund	1	1	-	-		
3400 Other Funds Ltd	(63,094)	325	(63,419)	-		
6400 Federal Funds Ltd	993	993	-	-		
All Funds	(62,100)	1,319	(63,419)	-		
<b>3180 Shift Differential</b>						
8000 General Fund	1	1	-	-		
3400 Other Funds Ltd	(836)	262	(1,098)	-		
6400 Federal Funds Ltd	795	795	-	-		
All Funds	(40)	1,058	(1,098)	-		
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	(56,826)	139	(56,965)	-		
6400 Federal Funds Ltd	414	414	-	-		
All Funds	(56,412)	553	(56,965)	-		
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	3	3	-	-		
3400 Other Funds Ltd	(4,599,762)	783	(4,600,545)	-		

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
6400 Federal Funds Ltd	4,497	4,497	-	-		
<b>TOTAL SALARIES &amp; WAGES</b>	<b>(\$4,595,262)</b>	<b>\$5,283</b>	<b>(\$4,600,545)</b>	-		
<b>OTHER PAYROLL EXPENSES</b>						
<b>3220 Public Employees Retire Cont</b>						
3400 Other Funds Ltd	(20,492)	123	(20,615)	-		
6400 Federal Funds Ltd	374	374	-	-		
All Funds	(20,118)	497	(20,615)	-		
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	2,625	23,233	(20,608)	-		
6400 Federal Funds Ltd	67,085	67,085	-	-		
All Funds	69,710	90,318	(20,608)	-		
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	(351,882)	60	(351,942)	-		
6400 Federal Funds Ltd	344	344	-	-		
All Funds	(351,538)	404	(351,942)	-		
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	48	48	-	-		
6400 Federal Funds Ltd	143	143	-	-		
All Funds	191	191	-	-		
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	(275)	-	(275)	-		
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	(369,976)	23,464	(393,440)	-		

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
6400 Federal Funds Ltd	67,946	67,946	-	-		
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>(\$302,030)</b>	<b>\$91,410</b>	<b>(\$393,440)</b>	-		
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	3	3	-	-		
3400 Other Funds Ltd	39,491	39,491	-	-		
6400 Federal Funds Ltd	194,374	194,374	-	-		
All Funds	233,868	233,868	-	-		
<b>PERSONAL SERVICES</b>						
8000 General Fund	6	6	-	-		
3400 Other Funds Ltd	(4,930,247)	63,738	(4,993,985)	-		
6400 Federal Funds Ltd	266,817	266,817	-	-		
<b>TOTAL PERSONAL SERVICES</b>	<b>(\$4,663,424)</b>	<b>\$330,561</b>	<b>(\$4,993,985)</b>	-		
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	(228,389)	-	(228,430)	41		
6400 Federal Funds Ltd	720	-	-	720		
All Funds	(227,669)	-	(228,430)	761		
<b>4125 Out of State Travel</b>						
6400 Federal Funds Ltd	950	-	-	950		
<b>4150 Employee Training</b>						
6400 Federal Funds Ltd	4,435	-	-	4,435		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor  Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00		
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	758	-	-	758		
6400 Federal Funds Ltd	2,298	-	-	2,298		
All Funds	3,056	-	-	3,056		
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	91	-	-	91		
6400 Federal Funds Ltd	314	-	-	314		
All Funds	405	-	-	405		
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	(33)	-	-	(33)		
3400 Other Funds Ltd	(7,249)	-	-	(7,249)		
6400 Federal Funds Ltd	(205,083)	-	-	(205,083)		
All Funds	(212,365)	-	-	(212,365)		
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	64	-	-	64		
6400 Federal Funds Ltd	444	-	-	444		
All Funds	508	-	-	508		
<b>4300 Professional Services</b>						
8000 General Fund	8,283	-	-	8,283		
3400 Other Funds Ltd	4,049	-	-	4,049		
6400 Federal Funds Ltd	31,998	-	-	31,998		
All Funds	44,330	-	-	44,330		
<b>4325 Attorney General</b>						

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
3400 Other Funds Ltd	414	-	-	414		
6400 Federal Funds Ltd	1,360	-	-	1,360		
All Funds	1,774	-	-	1,774		
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	2	-	-	2		
6400 Federal Funds Ltd	6	-	-	6		
All Funds	8	-	-	8		
<b>4450 Fuels and Utilities</b>						
3400 Other Funds Ltd	903	-	-	903		
6400 Federal Funds Ltd	7,264	-	-	7,264		
All Funds	8,167	-	-	8,167		
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	3,767	-	-	3,767		
6400 Federal Funds Ltd	9,404	-	-	9,404		
All Funds	13,171	-	-	13,171		
<b>4500 Food and Kitchen Supplies</b>						
3400 Other Funds Ltd	6,585	-	-	6,585		
6400 Federal Funds Ltd	18,892	-	-	18,892		
All Funds	25,477	-	-	25,477		
<b>4525 Medical Services and Supplies</b>						
3400 Other Funds Ltd	(1,403)	-	(1,600)	197		
6400 Federal Funds Ltd	602	-	-	602		
All Funds	(801)	-	(1,600)	799		

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	2,652	-	-	2,652		
6400 Federal Funds Ltd	7,081	-	-	7,081		
All Funds	9,733	-	-	9,733		
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	(217,003)	-	(218,814)	1,811		
6400 Federal Funds Ltd	15,296	-	-	15,296		
All Funds	(201,707)	-	(218,814)	17,107		
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	8,553	-	-	8,553		
6400 Federal Funds Ltd	3,980	-	-	3,980		
All Funds	12,533	-	-	12,533		
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	621	-	-	621		
6400 Federal Funds Ltd	4,501	-	-	4,501		
All Funds	5,122	-	-	5,122		
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	8,250	-	-	8,250		
3400 Other Funds Ltd	(425,585)	-	(448,844)	23,259		
6400 Federal Funds Ltd	(95,538)	-	-	(95,538)		
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$512,873)</b>	<b>-</b>	<b>(\$448,844)</b>	<b>(\$64,029)</b>		
<b>EXPENDITURES</b>						
8000 General Fund	8,256	6	-	8,250		

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Description	Total Essential Packages	Pkg: 010	Pkg: 022	Pkg: 031		
		Non-PICS Psnl Svc / Vacancy Factor	Phase-out Pgm & One-time Costs	Standard Inflation		
		Priority: 00	Priority: 00	Priority: 00		
3400 Other Funds Ltd	(5,355,832)	63,738	(5,442,829)	23,259		
6400 Federal Funds Ltd	171,279	266,817	-	(95,538)		
<b>TOTAL EXPENDITURES</b>	<b>(\$5,176,297)</b>	<b>\$330,561</b>	<b>(\$5,442,829)</b>	<b>(\$64,029)</b>		
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	(86,997)	(63,738)	-	(23,259)		
6400 Federal Funds Ltd	-	-	-	-		
<b>TOTAL ENDING BALANCE</b>	<b>(\$86,997)</b>	<b>(\$63,738)</b>	<b>-</b>	<b>(\$23,259)</b>		

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Capital Debt Service and Related costs

Description	Total Essential Packages	Pkg: 022	Pkg: 060			
		Phase-out Pgm & One-time Costs	Technical Adjustments			
		Priority: 00	Priority: 00			

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd	-	(448,244)	448,244
3430 Other Funds Debt Svc Ltd	(448,244)	-	(448,244)
All Funds	(448,244)	(448,244)	-

AVAILABLE REVENUES

3400 Other Funds Ltd	-	(448,244)	448,244
3430 Other Funds Debt Svc Ltd	(448,244)	-	(448,244)

<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$448,244)</b>	<b>(\$448,244)</b>	<b>-</b>
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EXPENDITURES

SERVICES & SUPPLIES

4625 Other COP Costs

3400 Other Funds Ltd	-	(448,244)	448,244
3430 Other Funds Debt Svc Ltd	(448,244)	-	(448,244)
All Funds	(448,244)	(448,244)	-

ENDING BALANCE

3400 Other Funds Ltd	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	-

<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>
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 Capital Improvements

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Description	Total Essential Packages	Pkg: 022	Pkg: 031			
		Phase-out Pgm & One-time Costs	Standard Inflation			
		Priority: 00	Priority: 00			

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8010 General Fund Cap Improve (1,000,000) (1,000,000) -

FEDERAL FUNDS REVENUE

0995 Federal Funds

6010 Federal Funds Cap Improve 187,133 - 187,133

REVENUE CATEGORIES

8010 General Fund Cap Improve (1,000,000) (1,000,000) -

6010 Federal Funds Cap Improve 187,133 - 187,133

**TOTAL REVENUE CATEGORIES (\$812,867) (\$1,000,000) \$187,133**

AVAILABLE REVENUES

8010 General Fund Cap Improve (1,000,000) (1,000,000) -

6010 Federal Funds Cap Improve 187,133 - 187,133

**TOTAL AVAILABLE REVENUES (\$812,867) (\$1,000,000) \$187,133**

EXPENDITURES

SERVICES & SUPPLIES

4225 State Gov. Service Charges

6010 Federal Funds Cap Improve (806) - (806)

4650 Other Services and Supplies

6010 Federal Funds Cap Improve 1 - 1

SERVICES & SUPPLIES

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 Capital Improvements

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Description	Total Essential Packages	Pkg: 022	Pkg: 031			
		Phase-out Pgm & One-time Costs	Standard Inflation			
		Priority: 00	Priority: 00			
6010 Federal Funds Cap Improve	(805)	-	(805)			
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$805)</b>	<b>-</b>	<b>(\$805)</b>			
<b>CAPITAL OUTLAY</b>						
<b>5650 Land Improvements</b>						
6010 Federal Funds Cap Improve	14,588	-	14,588			
<b>5700 Building Structures</b>						
8010 General Fund Cap Improve	(500,000)	(500,000)	-			
6010 Federal Funds Cap Improve	155,519	-	155,519			
All Funds	(344,481)	(500,000)	155,519			
<b>5750 Equipment - Part of Building</b>						
8010 General Fund Cap Improve	(500,000)	(500,000)	-			
6010 Federal Funds Cap Improve	11,347	-	11,347			
All Funds	(488,653)	(500,000)	11,347			
<b>5900 Other Capital Outlay</b>						
6010 Federal Funds Cap Improve	6,484	-	6,484			
<b>CAPITAL OUTLAY</b>						
8010 General Fund Cap Improve	(1,000,000)	(1,000,000)	-			
6010 Federal Funds Cap Improve	187,938	-	187,938			
<b>TOTAL CAPITAL OUTLAY</b>	<b>(\$812,062)</b>	<b>(\$1,000,000)</b>	<b>\$187,938</b>			
<b>EXPENDITURES</b>						
8010 General Fund Cap Improve	(1,000,000)	(1,000,000)	-			
6010 Federal Funds Cap Improve	187,133	-	187,133			

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Capital Improvements**

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Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs  Priority: 00	Pkg: 031 Standard Inflation  Priority: 00			
<b>TOTAL EXPENDITURES</b>	<b>(\$812,867)</b>	<b>(\$1,000,000)</b>	<b>\$187,133</b>			
<b>ENDING BALANCE</b>						
8010 General Fund Cap Improve	-	-	-			
6010 Federal Funds Cap Improve	-	-	-			
<b>TOTAL ENDING BALANCE</b>	-	-	-			

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 Military Dept, Oregon

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Description	Total Policy Packages	Pkg: 301 OEM Fund Shift Indirect Cost Positions  Priority: 01	Pkg: 302 OEM Enhancements  Priority: 02	Pkg: 101 Cash Flow appropriation  Priority: 03	Pkg: 303 OEM Regional Teams  Priority: 04	Pkg: 201 PANG Over-Cap and Utilities  Priority: 05
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**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	27,368,776	2,306,375	2,188,129	2,000,000	1,711,411	275,000
8030 General Fund Debt Svc	533,528	-	-	-	-	-
All Funds	27,902,304	2,306,375	2,188,129	2,000,000	1,711,411	275,000

**BOND SALES**

**0555 General Fund Obligation Bonds**

3020 Other Funds Cap Construct	19,927,000	-	-	-	-	-
3400 Other Funds Ltd	303,000	-	-	-	-	-
All Funds	20,230,000	-	-	-	-	-

**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

6020 Federal Funds Cap Construct	6,200,000	-	-	-	-	-
6400 Federal Funds Ltd	15,176,529	(1,415,350)	-	-	-	707,960
All Funds	21,376,529	(1,415,350)	-	-	-	707,960

**TRANSFERS IN**

**1060 Transfer from General Fund**

3400 Other Funds Ltd	1,000,000	-	-	-	-	-
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**REVENUE CATEGORIES**

8000 General Fund	27,368,776	2,306,375	2,188,129	2,000,000	1,711,411	275,000
8030 General Fund Debt Svc	533,528	-	-	-	-	-
3020 Other Funds Cap Construct	19,927,000	-	-	-	-	-

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 Military Dept, Oregon

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Description	Total Policy Packages	Pkg: 301	Pkg: 302	Pkg: 101	Pkg: 303	Pkg: 201
		OEM Fund Shift Indirect Cost Positions	OEM Enhancements	Cash Flow appropriation	OEM Regional Teams	PANG Over-Cap and Utilities
		Priority: 01	Priority: 02	Priority: 03	Priority: 04	Priority: 05
3400 Other Funds Ltd	1,303,000	-	-	-	-	-
6020 Federal Funds Cap Construct	6,200,000	-	-	-	-	-
6400 Federal Funds Ltd	15,176,529	(1,415,350)	-	-	-	707,960
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$70,508,833</b>	<b>\$891,025</b>	<b>\$2,188,129</b>	<b>\$2,000,000</b>	<b>\$1,711,411</b>	<b>\$982,960</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	27,368,776	2,306,375	2,188,129	2,000,000	1,711,411	275,000
8030 General Fund Debt Svc	533,528	-	-	-	-	-
3020 Other Funds Cap Construct	19,927,000	-	-	-	-	-
3400 Other Funds Ltd	1,303,000	-	-	-	-	-
6020 Federal Funds Cap Construct	6,200,000	-	-	-	-	-
6400 Federal Funds Ltd	15,176,529	(1,415,350)	-	-	-	707,960
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$70,508,833</b>	<b>\$891,025</b>	<b>\$2,188,129</b>	<b>\$2,000,000</b>	<b>\$1,711,411</b>	<b>\$982,960</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	5,912,506	1,581,794	731,760	-	680,256	-
3400 Other Funds Ltd	292,649	(604,892)	-	-	-	-
6400 Federal Funds Ltd	407,094	(976,902)	-	-	-	-
All Funds	6,612,249	-	731,760	-	680,256	-
<b>3190 All Other Differential</b>						
8000 General Fund	164,923	-	-	-	-	62,598

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Description	Total Policy Packages	Pkg: 301	Pkg: 302	Pkg: 101	Pkg: 303	Pkg: 201
		OEM Fund Shift Indirect Cost Positions	OEM Enhancements	Cash Flow appropriation	OEM Regional Teams	PANG Over-Cap and Utilities
		Priority: 01	Priority: 02	Priority: 03	Priority: 04	Priority: 05
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	6,077,429	1,581,794	731,760	-	680,256	62,598
3400 Other Funds Ltd	292,649	(604,892)	-	-	-	-
6400 Federal Funds Ltd	407,094	(976,902)	-	-	-	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$6,777,172</b>	<b>-</b>	<b>\$731,760</b>	<b>-</b>	<b>\$680,256</b>	<b>\$62,598</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	2,723	531	366	-	366	-
3400 Other Funds Ltd	319	(198)	-	-	-	-
6400 Federal Funds Ltd	974	(372)	-	-	-	-
All Funds	4,016	(39)	366	-	366	-
<b>3220 Public Employees Retire Cont</b>						
8000 General Fund	1,031,338	268,431	124,180	-	115,440	10,623
3400 Other Funds Ltd	49,669	(102,650)	-	-	-	-
6400 Federal Funds Ltd	69,080	(165,782)	-	-	-	-
All Funds	1,150,087	(1)	124,180	-	115,440	10,623
<b>3230 Social Security Taxes</b>						
8000 General Fund	464,850	120,933	55,980	-	52,038	4,789
3400 Other Funds Ltd	22,463	(46,200)	-	-	-	-
6400 Federal Funds Ltd	31,147	(74,733)	-	-	-	-
All Funds	518,460	-	55,980	-	52,038	4,789
<b>3250 Workers Comp. Assess. (WCD)</b>						
8000 General Fund	2,596	506	348	-	348	-

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Description	Total Policy Packages	Pkg: 301	Pkg: 302	Pkg: 101	Pkg: 303	Pkg: 201
		OEM Fund Shift Indirect Cost Positions	OEM Enhancements	Cash Flow appropriation	OEM Regional Teams	PANG Over-Cap and Utilities
		Priority: 01	Priority: 02	Priority: 03	Priority: 04	Priority: 05
3400 Other Funds Ltd	295	(191)	-	-	-	-
6400 Federal Funds Ltd	930	(354)	-	-	-	-
All Funds	3,821	(39)	348	-	348	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	35,477	9,491	4,391	-	4,082	-
3400 Other Funds Ltd	660	(3,629)	-	-	-	-
All Funds	36,137	5,862	4,391	-	4,082	-
<b>3270 Flexible Benefits</b>						
8000 General Fund	1,591,313	324,689	211,104	-	211,104	-
3400 Other Funds Ltd	177,600	(115,755)	-	-	-	-
6400 Federal Funds Ltd	586,068	(197,207)	-	-	-	-
All Funds	2,354,981	11,727	211,104	-	211,104	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	3,128,297	724,581	396,369	-	383,378	15,412
3400 Other Funds Ltd	251,006	(268,623)	-	-	-	-
6400 Federal Funds Ltd	688,199	(438,448)	-	-	-	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$4,067,502</b>	<b>\$17,510</b>	<b>\$396,369</b>	<b>-</b>	<b>\$383,378</b>	<b>\$15,412</b>
<b>PERSONAL SERVICES</b>						
8000 General Fund	9,205,726	2,306,375	1,128,129	-	1,063,634	78,010
3400 Other Funds Ltd	543,655	(873,515)	-	-	-	-
6400 Federal Funds Ltd	1,095,293	(1,415,350)	-	-	-	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$10,844,674</b>	<b>\$17,510</b>	<b>\$1,128,129</b>	<b>-</b>	<b>\$1,063,634</b>	<b>\$78,010</b>

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Description	Total Policy Packages	Pkg: 301 OEM Fund Shift Indirect Cost Positions  Priority: 01	Pkg: 302 OEM Enhancements  Priority: 02	Pkg: 101 Cash Flow appropriation  Priority: 03	Pkg: 303 OEM Regional Teams  Priority: 04	Pkg: 201 PANG Over-Cap and Utilities  Priority: 05
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	51,700	-	15,000	-	10,000	-
3400 Other Funds Ltd	5,400	-	-	-	-	-
6400 Federal Funds Ltd	33,900	-	-	-	-	-
All Funds	91,000	-	15,000	-	10,000	-
<b>4125 Out of State Travel</b>						
8000 General Fund	20,475	-	6,000	-	1,475	-
3400 Other Funds Ltd	2,000	-	-	-	-	-
6400 Federal Funds Ltd	23,000	-	-	-	-	-
All Funds	45,475	-	6,000	-	1,475	-
<b>4150 Employee Training</b>						
8000 General Fund	19,875	-	3,000	-	4,525	-
3400 Other Funds Ltd	2,350	-	-	-	-	-
6400 Federal Funds Ltd	30,300	-	-	-	-	-
All Funds	52,525	-	3,000	-	4,525	-
<b>4175 Office Expenses</b>						
8000 General Fund	39,650	-	6,000	-	4,650	-
3400 Other Funds Ltd	4,300	-	-	-	-	-
6400 Federal Funds Ltd	47,700	-	-	-	-	-
All Funds	91,650	-	6,000	-	4,650	-
<b>4200 Telecommunications</b>						
8000 General Fund	24,775	-	9,000	-	9,750	-



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Description	Total Policy Packages	Pkg: 301	Pkg: 302	Pkg: 101	Pkg: 303	Pkg: 201
		OEM Fund Shift Indirect Cost Positions	OEM Enhancements	Cash Flow appropriation	OEM Regional Teams	PANG Over-Cap and Utilities
		Priority: 01	Priority: 02	Priority: 03	Priority: 04	Priority: 05
3400 Other Funds Ltd	5,025	-	-	-	-	-
6400 Federal Funds Ltd	16,450	-	-	-	-	-
All Funds	46,250	-	9,000	-	9,750	-
<b>4250 Data Processing</b>						
8000 General Fund	40,050	-	3,000	-	35,550	-
<b>4275 Publicity and Publications</b>						
8000 General Fund	2,150	-	-	-	1,650	-
<b>4300 Professional Services</b>						
8000 General Fund	129,325	-	6,000	-	59,325	-
6400 Federal Funds Ltd	192,000	-	-	-	-	-
All Funds	321,325	-	6,000	-	59,325	-
<b>4315 IT Professional Services</b>						
8000 General Fund	28,000	-	-	-	28,000	-
<b>4325 Attorney General</b>						
8000 General Fund	28,360	-	-	-	8,360	20,000
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	1,500	-	-	-	-	-
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	5,050	-	3,000	-	550	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	31,400	-	-	-	31,400	-
<b>4450 Fuels and Utilities</b>						
8000 General Fund	214,782	-	-	-	300	95,000

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		OEM Fund Shift Indirect Cost Positions	OEM Enhancements	Cash Flow appropriation	OEM Regional Teams	PANG Over-Cap and Utilities
		Priority: 01	Priority: 02	Priority: 03	Priority: 04	Priority: 05
6400 Federal Funds Ltd	461,000	-	-	-	-	380,000
All Funds	675,782	-	-	-	300	475,000
<b>4475 Facilities Maintenance</b>						
8000 General Fund	3,130,707	-	-	-	25	-
3400 Other Funds Ltd	2,000	-	-	-	-	-
6400 Federal Funds Ltd	3,195,682	-	-	-	-	-
All Funds	6,328,389	-	-	-	25	-
<b>4500 Food and Kitchen Supplies</b>						
8000 General Fund	76,050	-	-	-	50	-
6400 Federal Funds Ltd	228,000	-	-	-	-	-
All Funds	304,050	-	-	-	50	-
<b>4525 Medical Services and Supplies</b>						
8000 General Fund	7,000	-	-	-	-	-
6400 Federal Funds Ltd	21,000	-	-	-	-	-
All Funds	28,000	-	-	-	-	-
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	245,578	-	-	-	578	-
<b>4600 Intra-agency Charges</b>						
8000 General Fund	1,763	-	-	-	1,763	-
<b>4625 Other COP Costs</b>						
3400 Other Funds Ltd	303,000	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	11,865,560	-	3,000	2,000,000	408,526	81,990

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Description	Total Policy Packages	Pkg: 301	Pkg: 302	Pkg: 101	Pkg: 303	Pkg: 201
		OEM Fund Shift Indirect Cost Positions	OEM Enhancements	Cash Flow appropriation	OEM Regional Teams	PANG Over-Cap and Utilities
		Priority: 01	Priority: 02	Priority: 03	Priority: 04	Priority: 05
3400 Other Funds Ltd	2,000	-	-	-	-	-
6400 Federal Funds Ltd	9,814,504	-	-	-	-	327,960
All Funds	21,682,064	-	3,000	2,000,000	408,526	409,950
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	16,825	-	6,000	-	2,325	-
3400 Other Funds Ltd	5,000	-	-	-	-	-
All Funds	21,825	-	6,000	-	2,325	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	557,475	-	500,000	-	23,975	-
3400 Other Funds Ltd	2,300	-	-	-	-	-
6400 Federal Funds Ltd	17,700	-	-	-	-	-
All Funds	577,475	-	500,000	-	23,975	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	16,538,050	-	560,000	2,000,000	632,777	196,990
3400 Other Funds Ltd	333,375	-	-	-	-	-
6400 Federal Funds Ltd	14,081,236	-	-	-	-	707,960
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$30,952,661</b>	<b>-</b>	<b>\$560,000</b>	<b>\$2,000,000</b>	<b>\$632,777</b>	<b>\$904,950</b>
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3020 Other Funds Cap Construct	124,500	-	-	-	-	-
6020 Federal Funds Cap Construct	15,500	-	-	-	-	-
All Funds	140,000	-	-	-	-	-
<b>5400 Automotive and Aircraft</b>						

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8000 General Fund	110,000	-	-	-	-	-
<b>5550 Data Processing Software</b>						
8000 General Fund	257,500	-	250,000	-	7,500	-
<b>5600 Data Processing Hardware</b>						
8000 General Fund	257,500	-	250,000	-	7,500	-
<b>5650 Land Improvements</b>						
3020 Other Funds Cap Construct	1,233,333	-	-	-	-	-
6020 Federal Funds Cap Construct	516,667	-	-	-	-	-
All Funds	1,750,000	-	-	-	-	-
<b>5700 Building Structures</b>						
3020 Other Funds Cap Construct	16,203,667	-	-	-	-	-
6020 Federal Funds Cap Construct	4,908,333	-	-	-	-	-
All Funds	21,112,000	-	-	-	-	-
<b>5750 Equipment - Part of Building</b>						
3020 Other Funds Cap Construct	221,167	-	-	-	-	-
6020 Federal Funds Cap Construct	118,833	-	-	-	-	-
All Funds	340,000	-	-	-	-	-
<b>5800 Professional Services</b>						
3020 Other Funds Cap Construct	2,144,333	-	-	-	-	-
6020 Federal Funds Cap Construct	640,667	-	-	-	-	-
All Funds	2,785,000	-	-	-	-	-
<b>CAPITAL OUTLAY</b>						
8000 General Fund	625,000	-	500,000	-	15,000	-

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		OEM Fund Shift Indirect Cost Positions	OEM Enhancements	Cash Flow appropriation	OEM Regional Teams	PANG Over-Cap and Utilities
		Priority: 01	Priority: 02	Priority: 03	Priority: 04	Priority: 05
3020 Other Funds Cap Construct	19,927,000	-	-	-	-	-
6020 Federal Funds Cap Construct	6,200,000	-	-	-	-	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$26,752,000</b>	-	<b>\$500,000</b>	-	<b>\$15,000</b>	-
<b>SPECIAL PAYMENTS</b>						
<b>6015 Dist to Cities</b>						
3400 Other Funds Ltd	500,000	-	-	-	-	-
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	500,000	-	-	-	-	-
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	1,000,000	-	-	-	-	-
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	1,000,000	-	-	-	-	-
3400 Other Funds Ltd	1,000,000	-	-	-	-	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$2,000,000</b>	-	-	-	-	-
<b>DEBT SERVICE</b>						
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	300,000	-	-	-	-	-
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	233,528	-	-	-	-	-
<b>DEBT SERVICE</b>						
8030 General Fund Debt Svc	533,528	-	-	-	-	-
<b>TOTAL DEBT SERVICE</b>	<b>\$533,528</b>	-	-	-	-	-

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		OEM Fund Shift Indirect Cost Positions	OEM Enhancements	Cash Flow appropriation	OEM Regional Teams	PANG Over-Cap and Utilities
		Priority: 01	Priority: 02	Priority: 03	Priority: 04	Priority: 05
<b>EXPENDITURES</b>						
8000 General Fund	27,368,776	2,306,375	2,188,129	2,000,000	1,711,411	275,000
8030 General Fund Debt Svc	533,528	-	-	-	-	-
3020 Other Funds Cap Construct	19,927,000	-	-	-	-	-
3400 Other Funds Ltd	1,877,030	(873,515)	-	-	-	-
6020 Federal Funds Cap Construct	6,200,000	-	-	-	-	-
6400 Federal Funds Ltd	15,176,529	(1,415,350)	-	-	-	707,960
<b>TOTAL EXPENDITURES</b>	<b>\$71,082,863</b>	<b>\$17,510</b>	<b>\$2,188,129</b>	<b>\$2,000,000</b>	<b>\$1,711,411</b>	<b>\$982,960</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3400 Other Funds Ltd	(574,030)	873,515	-	-	-	-
6020 Federal Funds Cap Construct	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>(\$574,030)</b>	<b>\$873,515</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	78	-	6	-	6	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	66.82	-	6.00	-	6.00	-

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Description	Pkg: 490 Emerg Enhancements: Salem, Pendleton AASF  Priority: 06	Pkg: 202 New Positions - AGI  Priority: 07	Pkg: 401 Youth Challenge Program Expansion Ph 2  Priority: 08	Pkg: 203 Kingsley Field Over - Cap and Utilities  Priority: 09	Pkg: 402 STARBASE Position  Priority: 10	Pkg: 204 Deferred Maintenance  Priority: 11
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	-	48,985	500,000	220,000	-	12,420,726
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BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construct	9,852,000	-	-	-	-	-
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	-	2,633,694	1,683,492	-	162,456	12,420,726
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REVENUE CATEGORIES

8000 General Fund	-	48,985	500,000	220,000	-	12,420,726
3020 Other Funds Cap Construct	9,852,000	-	-	-	-	-
6400 Federal Funds Ltd	-	2,633,694	1,683,492	-	162,456	12,420,726

<b>TOTAL REVENUE CATEGORIES</b>	<b>\$9,852,000</b>	<b>\$2,682,679</b>	<b>\$2,183,492</b>	<b>\$220,000</b>	<b>\$162,456</b>	<b>\$24,841,452</b>
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AVAILABLE REVENUES

8000 General Fund	-	48,985	500,000	220,000	-	12,420,726
3020 Other Funds Cap Construct	9,852,000	-	-	-	-	-
6400 Federal Funds Ltd	-	2,633,694	1,683,492	-	162,456	12,420,726

<b>TOTAL AVAILABLE REVENUES</b>	<b>\$9,852,000</b>	<b>\$2,682,679</b>	<b>\$2,183,492</b>	<b>\$220,000</b>	<b>\$162,456</b>	<b>\$24,841,452</b>
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EXPENDITURES

PERSONAL SERVICES

Description	Pkg: 490 Emerg Enhancements: Salem, Pendleton AASF  Priority: 06	Pkg: 202 New Positions - AGI  Priority: 07	Pkg: 401 Youth Challenge Program Expansion Ph 2  Priority: 08	Pkg: 203 Kingsley Field Over - Cap and Utilities  Priority: 09	Pkg: 402 STARBASE Position  Priority: 10	Pkg: 204 Deferred Maintenance  Priority: 11
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**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	-	25,200	-	-	-	-
3400 Other Funds Ltd	-	108,063	182,910	-	-	-
6400 Federal Funds Ltd	-	1,483,233	548,739	-	94,008	-
All Funds	-	1,616,496	731,649	-	94,008	-

**3190 All Other Differential**

8000 General Fund	-	-	-	102,325	-	-
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**SALARIES & WAGES**

8000 General Fund	-	25,200	-	102,325	-	-
3400 Other Funds Ltd	-	108,063	182,910	-	-	-
6400 Federal Funds Ltd	-	1,483,233	548,739	-	94,008	-

<b>TOTAL SALARIES &amp; WAGES</b>	-	<b>\$1,616,496</b>	<b>\$731,649</b>	<b>\$102,325</b>	<b>\$94,008</b>	-
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**OTHER PAYROLL EXPENSES**

**3210 Empl. Rel. Bd. Assessments**

8000 General Fund	-	21	-	-	-	-
3400 Other Funds Ltd	-	82	140	-	-	-
6400 Federal Funds Ltd	-	1,050	392	-	61	-
All Funds	-	1,153	532	-	61	-

**3220 Public Employees Retire Cont**

8000 General Fund	-	4,276	-	17,365	-	-
3400 Other Funds Ltd	-	18,339	31,045	-	-	-
6400 Federal Funds Ltd	-	251,707	93,114	-	15,953	-



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Description	Pkg: 490 Emerg Enhancements: Salem, Pendleton AASF  Priority: 06	Pkg: 202 New Positions - AGI  Priority: 07	Pkg: 401 Youth Challenge Program Expansion Ph 2  Priority: 08	Pkg: 203 Kingsley Field Over - Cap and Utilities  Priority: 09	Pkg: 402 STARBASE Position  Priority: 10	Pkg: 204 Deferred Maintenance  Priority: 11
All Funds	-	274,322	124,159	17,365	15,953	-
<b>3230 Social Security Taxes</b>						
8000 General Fund	-	1,928	-	7,828	-	-
3400 Other Funds Ltd	-	8,268	13,992	-	-	-
6400 Federal Funds Ltd	-	113,469	41,981	-	7,192	-
All Funds	-	123,665	55,973	7,828	7,192	-
<b>3250 Workers Comp. Assess. (WCD)</b>						
8000 General Fund	-	20	-	-	-	-
3400 Other Funds Ltd	-	80	126	-	-	-
6400 Federal Funds Ltd	-	1,002	378	-	58	-
All Funds	-	1,102	504	-	58	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	-	151	-	-	-	-
3400 Other Funds Ltd	-	648	-	-	-	-
All Funds	-	799	-	-	-	-
<b>3270 Flexible Benefits</b>						
8000 General Fund	-	12,314	-	-	-	-
3400 Other Funds Ltd	-	47,499	76,972	-	-	-
6400 Federal Funds Ltd	-	608,683	230,888	-	35,184	-
All Funds	-	668,496	307,860	-	35,184	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	-	18,710	-	25,193	-	-
3400 Other Funds Ltd	-	74,916	122,275	-	-	-

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Description	Pkg: 490 Emerg Enhancements: Salem, Pendleton AASF  Priority: 06	Pkg: 202 New Positions - AGI  Priority: 07	Pkg: 401 Youth Challenge Program Expansion Ph 2  Priority: 08	Pkg: 203 Kingsley Field Over - Cap and Utilities  Priority: 09	Pkg: 402 STARBASE Position  Priority: 10	Pkg: 204 Deferred Maintenance  Priority: 11
6400 Federal Funds Ltd	-	975,911	366,753	-	58,448	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	<b>\$1,069,537</b>	<b>\$489,028</b>	<b>\$25,193</b>	<b>\$58,448</b>	-
<b>PERSONAL SERVICES</b>						
8000 General Fund	-	43,910	-	127,518	-	-
3400 Other Funds Ltd	-	182,979	305,185	-	-	-
6400 Federal Funds Ltd	-	2,459,144	915,492	-	152,456	-
<b>TOTAL PERSONAL SERVICES</b>	-	<b>\$2,686,033</b>	<b>\$1,220,677</b>	<b>\$127,518</b>	<b>\$152,456</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	-	700	3,000	-	-	-
3400 Other Funds Ltd	-	400	-	-	-	-
6400 Federal Funds Ltd	-	21,900	9,000	-	3,000	-
All Funds	-	23,000	12,000	-	3,000	-
<b>4125 Out of State Travel</b>						
8000 General Fund	-	-	7,000	-	-	-
6400 Federal Funds Ltd	-	2,000	21,000	-	-	-
All Funds	-	2,000	28,000	-	-	-
<b>4150 Employee Training</b>						
8000 General Fund	-	350	-	-	-	-
3400 Other Funds Ltd	-	1,350	-	-	-	-
6400 Federal Funds Ltd	-	27,300	-	-	3,000	-
All Funds	-	29,000	-	-	3,000	-

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Description	Pkg: 490 Emerg Enhancements: Salem, Pendleton AASF  Priority: 06	Pkg: 202 New Positions - AGI  Priority: 07	Pkg: 401 Youth Challenge Program Expansion Ph 2  Priority: 08	Pkg: 203 Kingsley Field Over - Cap and Utilities  Priority: 09	Pkg: 402 STARBASE Position  Priority: 10	Pkg: 204 Deferred Maintenance  Priority: 11
<b>4175 Office Expenses</b>						
8000 General Fund	-	-	13,000	-	-	-
3400 Other Funds Ltd	-	2,300	-	-	-	-
6400 Federal Funds Ltd	-	7,700	39,000	-	1,000	-
All Funds	-	10,000	52,000	-	1,000	-
<b>4200 Telecommunications</b>						
8000 General Fund	-	525	-	-	-	-
3400 Other Funds Ltd	-	2,025	-	-	-	-
6400 Federal Funds Ltd	-	16,450	-	-	-	-
All Funds	-	19,000	-	-	-	-
<b>4300 Professional Services</b>						
8000 General Fund	-	-	64,000	-	-	-
6400 Federal Funds Ltd	-	-	192,000	-	-	-
All Funds	-	-	256,000	-	-	-
<b>4450 Fuels and Utilities</b>						
8000 General Fund	-	-	27,000	92,482	-	-
6400 Federal Funds Ltd	-	-	81,000	-	-	-
All Funds	-	-	108,000	92,482	-	-
<b>4475 Facilities Maintenance</b>						
8000 General Fund	-	3,500	22,000	-	-	3,105,182
3400 Other Funds Ltd	-	2,000	-	-	-	-
6400 Federal Funds Ltd	-	24,500	66,000	-	-	3,105,182
All Funds	-	30,000	88,000	-	-	6,210,364

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<b>4500 Food and Kitchen Supplies</b>						
8000 General Fund	-	-	76,000	-	-	-
6400 Federal Funds Ltd	-	-	228,000	-	-	-
All Funds	-	-	304,000	-	-	-
<b>4525 Medical Services and Supplies</b>						
8000 General Fund	-	-	7,000	-	-	-
6400 Federal Funds Ltd	-	-	21,000	-	-	-
All Funds	-	-	28,000	-	-	-
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	-	-	244,000	-	-	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	-	-	37,000	-	-	9,315,544
6400 Federal Funds Ltd	-	60,000	111,000	-	-	9,315,544
All Funds	-	60,000	148,000	-	-	18,631,088
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	-	2,300	-	-	-	-
6400 Federal Funds Ltd	-	14,700	-	-	3,000	-
All Funds	-	17,000	-	-	3,000	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	-	5,075	500,000	92,482	-	12,420,726
3400 Other Funds Ltd	-	10,375	-	-	-	-
6400 Federal Funds Ltd	-	174,550	768,000	-	10,000	12,420,726
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>\$190,000</b>	<b>\$1,268,000</b>	<b>\$92,482</b>	<b>\$10,000</b>	<b>\$24,841,452</b>

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**CAPITAL OUTLAY**

**5100 Office Furniture and Fixtures**

3020 Other Funds Cap Construct	50,000	-	-	-	-	-
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**5700 Building Structures**

3020 Other Funds Cap Construct	8,652,000	-	-	-	-	-
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**5750 Equipment - Part of Building**

3020 Other Funds Cap Construct	50,000	-	-	-	-	-
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**5800 Professional Services**

3020 Other Funds Cap Construct	1,100,000	-	-	-	-	-
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**CAPITAL OUTLAY**

3020 Other Funds Cap Construct	9,852,000	-	-	-	-	-
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<b>TOTAL CAPITAL OUTLAY</b>	<b>\$9,852,000</b>	-	-	-	-	-
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**EXPENDITURES**

8000 General Fund	-	48,985	500,000	220,000	-	12,420,726
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3020 Other Funds Cap Construct	9,852,000	-	-	-	-	-
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3400 Other Funds Ltd	-	193,354	305,185	-	-	-
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6400 Federal Funds Ltd	-	2,633,694	1,683,492	-	162,456	12,420,726
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<b>TOTAL EXPENDITURES</b>	<b>\$9,852,000</b>	<b>\$2,876,033</b>	<b>\$2,488,677</b>	<b>\$220,000</b>	<b>\$162,456</b>	<b>\$24,841,452</b>
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**ENDING BALANCE**

8000 General Fund	-	-	-	-	-	-
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3020 Other Funds Cap Construct	-	-	-	-	-	-
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3400 Other Funds Ltd	-	(193,354)	(305,185)	-	-	-
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Description	Pkg: 490 Emerg Enhancements: Salem, Pendleton AASF  Priority: 06	Pkg: 202 New Positions - AGI  Priority: 07	Pkg: 401 Youth Challenge Program Expansion Ph 2  Priority: 08	Pkg: 203 Kingsley Field Over - Cap and Utilities  Priority: 09	Pkg: 402 STARBASE Position  Priority: 10	Pkg: 204 Deferred Maintenance  Priority: 11
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	-	<b>(\$193,354)</b>	<b>(\$305,185)</b>	-	-	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	-	25	14	-	1	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	-	19.00	8.82	-	1.00	-

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Description	Pkg: 491 Salem Owen Summers & Anderson RC ASLEP  Priority: 12	Pkg: 492 Jackson ASLEP  Priority: 13	Pkg: 304 9-1-1 Positions  Priority: 14	Pkg: 305 OEM Fund Shift Direct Cost Positions  Priority: 15	Pkg: 102 New HR Positions  Priority: 16	Pkg: 205 PANG New Positions  Priority: 17
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - - - 1,756,770 188,901 213,610

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construct 5,800,000 4,275,000 - - -

FEDERAL FUNDS REVENUE

0995 Federal Funds

6020 Federal Funds Cap Construct 6,200,000 - - - -

6400 Federal Funds Ltd - - - (1,749,233) - 732,784

All Funds 6,200,000 - - (1,749,233) - 732,784

REVENUE CATEGORIES

8000 General Fund - - - 1,756,770 188,901 213,610

3020 Other Funds Cap Construct 5,800,000 4,275,000 - - -

6020 Federal Funds Cap Construct 6,200,000 - - - -

6400 Federal Funds Ltd - - - (1,749,233) - 732,784

**TOTAL REVENUE CATEGORIES \$12,000,000 \$4,275,000 - \$7,537 \$188,901 \$946,394**

AVAILABLE REVENUES

8000 General Fund - - - 1,756,770 188,901 213,610

3020 Other Funds Cap Construct 5,800,000 4,275,000 - - -

6020 Federal Funds Cap Construct 6,200,000 - - - -

6400 Federal Funds Ltd - - - (1,749,233) - 732,784

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Description	Pkg: 491 Salem Owen Summers & Anderson RC ASLEP  Priority: 12	Pkg: 492 Jackson ASLEP  Priority: 13	Pkg: 304 9-1-1 Positions  Priority: 14	Pkg: 305 OEM Fund Shift Direct Cost Positions  Priority: 15	Pkg: 102 New HR Positions  Priority: 16	Pkg: 205 PANG New Positions  Priority: 17
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$12,000,000</b>	<b>\$4,275,000</b>	<b>-</b>	<b>\$7,537</b>	<b>\$188,901</b>	<b>\$946,394</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	-	-	-	1,181,634	101,527	125,478
3400 Other Funds Ltd	-	-	317,136	-	236,897	-
6400 Federal Funds Ltd	-	-	-	(1,177,026)	-	435,042
All Funds	-	-	317,136	4,608	338,424	560,520
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	-	-	-	479	54	96
3400 Other Funds Ltd	-	-	122	-	129	-
6400 Federal Funds Ltd	-	-	-	(488)	-	331
All Funds	-	-	122	(9)	183	427
<b>3220 Public Employees Retire Cont</b>						
8000 General Fund	-	-	-	200,522	17,228	21,292
3400 Other Funds Ltd	-	-	53,818	-	40,202	-
6400 Federal Funds Ltd	-	-	-	(199,740)	-	73,828
All Funds	-	-	53,818	782	57,430	95,120
<b>3230 Social Security Taxes</b>						
8000 General Fund	-	-	-	90,395	7,767	9,599
3400 Other Funds Ltd	-	-	24,261	-	18,123	-



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Description	Pkg: 491 Salem Owen Summers & Anderson RC ASLEP  Priority: 12	Pkg: 492 Jackson ASLEP  Priority: 13	Pkg: 304 9-1-1 Positions  Priority: 14	Pkg: 305 OEM Fund Shift Direct Cost Positions  Priority: 15	Pkg: 102 New HR Positions  Priority: 16	Pkg: 205 PANG New Positions  Priority: 17
6400 Federal Funds Ltd	-	-	-	(90,043)	-	33,281
All Funds	-	-	24,261	352	25,890	42,880
<b>3250 Workers Comp. Assess. (WCD)</b>						
8000 General Fund	-	-	-	456	51	96
3400 Other Funds Ltd	-	-	116	-	123	-
6400 Federal Funds Ltd	-	-	-	(464)	-	310
All Funds	-	-	116	(8)	174	406
<b>3260 Mass Transit Tax</b>						
8000 General Fund	-	-	-	7,090	609	753
3400 Other Funds Ltd	-	-	1,903	-	1,422	-
All Funds	-	-	1,903	7,090	2,031	753
<b>3270 Flexible Benefits</b>						
8000 General Fund	-	-	-	276,194	31,665	56,296
3400 Other Funds Ltd	-	-	70,368	-	73,887	-
6400 Federal Funds Ltd	-	-	-	(281,472)	-	189,992
All Funds	-	-	70,368	(5,278)	105,552	246,288
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	-	-	-	575,136	57,374	88,132
3400 Other Funds Ltd	-	-	150,588	-	133,886	-
6400 Federal Funds Ltd	-	-	-	(572,207)	-	297,742
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	-	<b>\$150,588</b>	<b>\$2,929</b>	<b>\$191,260</b>	<b>\$385,874</b>
<b>PERSONAL SERVICES</b>						
8000 General Fund	-	-	-	1,756,770	158,901	213,610

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Description	Pkg: 491 Salem Owen Summers & Anderson RC ASLEP  Priority: 12	Pkg: 492 Jackson ASLEP  Priority: 13	Pkg: 304 9-1-1 Positions  Priority: 14	Pkg: 305 OEM Fund Shift Direct Cost Positions  Priority: 15	Pkg: 102 New HR Positions  Priority: 16	Pkg: 205 PANG New Positions  Priority: 17
3400 Other Funds Ltd	-	-	467,724	-	370,783	-
6400 Federal Funds Ltd	-	-	-	(1,749,233)	-	732,784
<b>TOTAL PERSONAL SERVICES</b>	-	-	<b>\$467,724</b>	<b>\$7,537</b>	<b>\$529,684</b>	<b>\$946,394</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	-	-	-	-	9,000	-
3400 Other Funds Ltd	-	-	5,000	-	-	-
All Funds	-	-	5,000	-	9,000	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	-	-	2,000	-	-	-
<b>4150 Employee Training</b>						
8000 General Fund	-	-	-	-	6,000	-
3400 Other Funds Ltd	-	-	1,000	-	-	-
All Funds	-	-	1,000	-	6,000	-
<b>4175 Office Expenses</b>						
8000 General Fund	-	-	-	-	6,000	-
3400 Other Funds Ltd	-	-	2,000	-	-	-
All Funds	-	-	2,000	-	6,000	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	-	-	3,000	-	-	-
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	-	-	2,000	-	-	-
<b>4700 Expendable Prop 250 - 5000</b>						

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3400 Other Funds Ltd	-	-	5,000	-	-	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	-	-	-	-	9,000	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	-	-	-	-	30,000	-
3400 Other Funds Ltd	-	-	20,000	-	-	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	-	<b>\$20,000</b>	-	<b>\$30,000</b>	-
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3020 Other Funds Cap Construct	14,500	60,000	-	-	-	-
6020 Federal Funds Cap Construct	15,500	-	-	-	-	-
All Funds	30,000	60,000	-	-	-	-
<b>5650 Land Improvements</b>						
3020 Other Funds Cap Construct	483,333	750,000	-	-	-	-
6020 Federal Funds Cap Construct	516,667	-	-	-	-	-
All Funds	1,000,000	750,000	-	-	-	-
<b>5700 Building Structures</b>						
3020 Other Funds Cap Construct	4,591,667	2,960,000	-	-	-	-
6020 Federal Funds Cap Construct	4,908,333	-	-	-	-	-
All Funds	9,500,000	2,960,000	-	-	-	-
<b>5750 Equipment - Part of Building</b>						
3020 Other Funds Cap Construct	111,167	60,000	-	-	-	-
6020 Federal Funds Cap Construct	118,833	-	-	-	-	-

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Description	Pkg: 491 Salem Owen Summers & Anderson RC ASLEP  Priority: 12	Pkg: 492 Jackson ASLEP  Priority: 13	Pkg: 304 9-1-1 Positions  Priority: 14	Pkg: 305 OEM Fund Shift Direct Cost Positions  Priority: 15	Pkg: 102 New HR Positions  Priority: 16	Pkg: 205 PANG New Positions  Priority: 17
All Funds	230,000	60,000	-	-	-	-
<b>5800 Professional Services</b>						
3020 Other Funds Cap Construct	599,333	445,000	-	-	-	-
6020 Federal Funds Cap Construct	640,667	-	-	-	-	-
All Funds	1,240,000	445,000	-	-	-	-
<b>CAPITAL OUTLAY</b>						
3020 Other Funds Cap Construct	5,800,000	4,275,000	-	-	-	-
6020 Federal Funds Cap Construct	6,200,000	-	-	-	-	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$12,000,000</b>	<b>\$4,275,000</b>	-	-	-	-
<b>EXPENDITURES</b>						
8000 General Fund	-	-	-	1,756,770	188,901	213,610
3020 Other Funds Cap Construct	5,800,000	4,275,000	-	-	-	-
3400 Other Funds Ltd	-	-	487,724	-	370,783	-
6020 Federal Funds Cap Construct	6,200,000	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	(1,749,233)	-	732,784
<b>TOTAL EXPENDITURES</b>	<b>\$12,000,000</b>	<b>\$4,275,000</b>	<b>\$487,724</b>	<b>\$7,537</b>	<b>\$559,684</b>	<b>\$946,394</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	(487,724)	-	(370,783)	-
6020 Federal Funds Cap Construct	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-

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Description	Pkg: 491 Salem Owen Summers & Anderson RC ASLEP  Priority: 12	Pkg: 492 Jackson ASLEP  Priority: 13	Pkg: 304 9-1-1 Positions  Priority: 14	Pkg: 305 OEM Fund Shift Direct Cost Positions  Priority: 15	Pkg: 102 New HR Positions  Priority: 16	Pkg: 205 PANG New Positions  Priority: 17
<b>TOTAL ENDING BALANCE</b>	-	-	<b>(\$487,724)</b>	-	<b>(\$370,783)</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	-	-	2	-	3	7
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	-	-	2.00	-	3.00	7.00

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Description	Pkg: 306 OEM Emergency Coordination Section  Priority: 18	Pkg: 103 Financial Administration Positions  Priority: 19	Pkg: 104 Army National Guard Position  Priority: 20	Pkg: 480 New Debt Service  Priority: 21	Pkg: 105 Fund Shift HR Position  Priority: 22	Pkg: 106 Chief Info Officer Position  Priority: 23
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**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	1,684,362	187,523	295,704	-	75,576	295,704
8030 General Fund Debt Svc	-	-	-	533,528	-	-
All Funds	1,684,362	187,523	295,704	533,528	75,576	295,704

**BOND SALES**

**0555 General Fund Obligation Bonds**

3400 Other Funds Ltd	-	-	-	303,000	-	-
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**REVENUE CATEGORIES**

8000 General Fund	1,684,362	187,523	295,704	-	75,576	295,704
8030 General Fund Debt Svc	-	-	-	533,528	-	-
3400 Other Funds Ltd	-	-	-	303,000	-	-

<b>TOTAL REVENUE CATEGORIES</b>	<b>\$1,684,362</b>	<b>\$187,523</b>	<b>\$295,704</b>	<b>\$836,528</b>	<b>\$75,576</b>	<b>\$295,704</b>
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**AVAILABLE REVENUES**

8000 General Fund	1,684,362	187,523	295,704	-	75,576	295,704
8030 General Fund Debt Svc	-	-	-	533,528	-	-
3400 Other Funds Ltd	-	-	-	303,000	-	-

<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,684,362</b>	<b>\$187,523</b>	<b>\$295,704</b>	<b>\$836,528</b>	<b>\$75,576</b>	<b>\$295,704</b>
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**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

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Description	Pkg: 306 OEM Emergency Coordination Section  Priority: 18	Pkg: 103 Financial Administration Positions  Priority: 19	Pkg: 104 Army National Guard Position  Priority: 20	Pkg: 480 New Debt Service  Priority: 21	Pkg: 105 Fund Shift HR Position  Priority: 22	Pkg: 106 Chief Info Officer Position  Priority: 23
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	927,432	105,591	199,968	-	51,898	199,968
3400 Other Funds Ltd	-	104,433	-	-	(51,898)	-
All Funds	927,432	210,024	199,968	-	-	199,968
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	610	60	61	-	18	61
3400 Other Funds Ltd	-	62	-	-	(18)	-
All Funds	610	122	61	-	-	61
<b>3220 Public Employees Retire Cont</b>						
8000 General Fund	157,386	17,918	33,935	-	8,807	33,935
3400 Other Funds Ltd	-	17,722	-	-	(8,807)	-
All Funds	157,386	35,640	33,935	-	-	33,935
<b>3230 Social Security Taxes</b>						
8000 General Fund	70,949	8,078	15,298	-	3,970	15,298
3400 Other Funds Ltd	-	7,989	-	-	(3,970)	-
All Funds	70,949	16,067	15,298	-	-	15,298
<b>3250 Workers Comp. Assess. (WCD)</b>						
8000 General Fund	580	58	58	-	17	58
3400 Other Funds Ltd	-	58	-	-	(17)	-
All Funds	580	116	58	-	-	58
<b>3260 Mass Transit Tax</b>						
8000 General Fund	5,565	634	1,200	-	311	1,200

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Description	Pkg: 306 OEM Emergency Coordination Section  Priority: 18	Pkg: 103 Financial Administration Positions  Priority: 19	Pkg: 104 Army National Guard Position  Priority: 20	Pkg: 480 New Debt Service  Priority: 21	Pkg: 105 Fund Shift HR Position  Priority: 22	Pkg: 106 Chief Info Officer Position  Priority: 23
3400 Other Funds Ltd	-	627	-	-	(311)	-
All Funds	5,565	1,261	1,200	-	-	1,200
<b>3270 Flexible Benefits</b>						
8000 General Fund	351,840	35,184	35,184	-	10,555	35,184
3400 Other Funds Ltd	-	35,184	-	-	(10,555)	-
All Funds	351,840	70,368	35,184	-	-	35,184
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	586,930	61,932	85,736	-	23,678	85,736
3400 Other Funds Ltd	-	61,642	-	-	(23,678)	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$586,930</b>	<b>\$123,574</b>	<b>\$85,736</b>	-	-	<b>\$85,736</b>
<b>PERSONAL SERVICES</b>						
8000 General Fund	1,514,362	167,523	285,704	-	75,576	285,704
3400 Other Funds Ltd	-	166,075	-	-	(75,576)	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,514,362</b>	<b>\$333,598</b>	<b>\$285,704</b>	-	-	<b>\$285,704</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	2,000	6,000	3,000	-	-	3,000
<b>4125 Out of State Travel</b>						
8000 General Fund	-	-	3,000	-	-	3,000
<b>4150 Employee Training</b>						
8000 General Fund	2,000	4,000	-	-	-	-
<b>4175 Office Expenses</b>						



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Description	Pkg: 306 OEM Emergency Coordination Section	Pkg: 103 Financial Administration Positions	Pkg: 104 Army National Guard Position	Pkg: 480 New Debt Service	Pkg: 105 Fund Shift HR Position	Pkg: 106 Chief Info Officer Position
	Priority: 18	Priority: 19	Priority: 20	Priority: 21	Priority: 22	Priority: 23
8000 General Fund	4,000	4,000	1,000	-	-	1,000
<b>4200 Telecommunications</b>						
8000 General Fund	5,500	-	-	-	-	-
<b>4250 Data Processing</b>						
8000 General Fund	1,500	-	-	-	-	-
<b>4275 Publicity and Publications</b>						
8000 General Fund	500	-	-	-	-	-
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	1,500	-	-	-	-	-
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	1,500	-	-	-	-	-
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	1,000	-	-	-	-	-
<b>4625 Other COP Costs</b>						
3400 Other Funds Ltd	-	-	-	303,000	-	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	19,500	-	-	-	-	-
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	8,500	-	-	-	-	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	12,500	6,000	3,000	-	-	3,000
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	60,000	20,000	10,000	-	-	10,000

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Description	Pkg: 306 OEM Emergency Coordination Section  Priority: 18	Pkg: 103 Financial Administration Positions  Priority: 19	Pkg: 104 Army National Guard Position  Priority: 20	Pkg: 480 New Debt Service  Priority: 21	Pkg: 105 Fund Shift HR Position  Priority: 22	Pkg: 106 Chief Info Officer Position  Priority: 23
3400 Other Funds Ltd	-	-	-	303,000	-	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$60,000</b>	<b>\$20,000</b>	<b>\$10,000</b>	<b>\$303,000</b>	-	<b>\$10,000</b>
<b>CAPITAL OUTLAY</b>						
<b>5400 Automotive and Aircraft</b>						
8000 General Fund	110,000	-	-	-	-	-
<b>DEBT SERVICE</b>						
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	-	-	-	300,000	-	-
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	-	-	-	233,528	-	-
<b>DEBT SERVICE</b>						
8030 General Fund Debt Svc	-	-	-	533,528	-	-
<b>TOTAL DEBT SERVICE</b>	-	-	-	<b>\$533,528</b>	-	-
<b>EXPENDITURES</b>						
8000 General Fund	1,684,362	187,523	295,704	-	75,576	295,704
8030 General Fund Debt Svc	-	-	-	533,528	-	-
3400 Other Funds Ltd	-	166,075	-	303,000	(75,576)	-
<b>TOTAL EXPENDITURES</b>	<b>\$1,684,362</b>	<b>\$353,598</b>	<b>\$295,704</b>	<b>\$836,528</b>	-	<b>\$295,704</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3400 Other Funds Ltd	-	(166,075)	-	-	75,576	-

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Description	Pkg: 306 OEM Emergency Coordination Section  Priority: 18	Pkg: 103 Financial Administration Positions  Priority: 19	Pkg: 104 Army National Guard Position  Priority: 20	Pkg: 480 New Debt Service  Priority: 21	Pkg: 105 Fund Shift HR Position  Priority: 22	Pkg: 106 Chief Info Officer Position  Priority: 23
<b>TOTAL ENDING BALANCE</b>	-	<b>(\$166,075)</b>	-	-	<b>\$75,576</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	10	2	1	-	-	1
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	10.00	2.00	1.00	-	-	1.00

<b>Description</b>	<b>Pkg: 307 OEM Disaster Loan and Grant Account</b>				
	<b>Priority: 24</b>				

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund 1,000,000

**TRANSFERS IN**

**1060 Transfer from General Fund**

3400 Other Funds Ltd 1,000,000

**REVENUE CATEGORIES**

8000 General Fund 1,000,000

3400 Other Funds Ltd 1,000,000

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**TOTAL REVENUE CATEGORIES \$2,000,000**

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**AVAILABLE REVENUES**

8000 General Fund 1,000,000

3400 Other Funds Ltd 1,000,000

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**TOTAL AVAILABLE REVENUES \$2,000,000**

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**EXPENDITURES**

**SPECIAL PAYMENTS**

**6015 Dist to Cities**

3400 Other Funds Ltd 500,000

**6020 Dist to Counties**

3400 Other Funds Ltd 500,000

**6060 Intra-Agency Gen Fund Transfer**

Description	Pkg: 307 OEM Disaster Loan and Grant Account  Priority: 24					
8000 General Fund	1,000,000					
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	1,000,000					
3400 Other Funds Ltd	1,000,000					
<b>TOTAL SPECIAL PAYMENTS</b>		<b>\$2,000,000</b>				
<b>ENDING BALANCE</b>						
8000 General Fund	-					
3400 Other Funds Ltd	-					
<b>TOTAL ENDING BALANCE</b>		<b>-</b>				

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Description	Total Policy Packages	Pkg: 101 Cash Flow appropriation  Priority: 03	Pkg: 102 New HR Positions  Priority: 16	Pkg: 103 Financial Administration Positions  Priority: 19	Pkg: 104 Army National Guard Position  Priority: 20	Pkg: 105 Fund Shift HR Position  Priority: 22
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	3,043,408	2,000,000	188,901	187,523	295,704	75,576
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AVAILABLE REVENUES

8000 General Fund	3,043,408	2,000,000	188,901	187,523	295,704	75,576
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$3,043,408</b>	<b>\$2,000,000</b>	<b>\$188,901</b>	<b>\$187,523</b>	<b>\$295,704</b>	<b>\$75,576</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	658,952	-	101,527	105,591	199,968	51,898
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3400 Other Funds Ltd	289,432	-	236,897	104,433	-	(51,898)
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All Funds	948,384	-	338,424	210,024	199,968	-
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	254	-	54	60	61	18
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3400 Other Funds Ltd	173	-	129	62	-	(18)
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All Funds	427	-	183	122	61	-
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3220 Public Employees Retire Cont

8000 General Fund	111,823	-	17,228	17,918	33,935	8,807
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3400 Other Funds Ltd	49,117	-	40,202	17,722	-	(8,807)
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All Funds	160,940	-	57,430	35,640	33,935	-
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Description	Total Policy Packages	Pkg: 101	Pkg: 102	Pkg: 103	Pkg: 104	Pkg: 105
		Cash Flow appropriation	New HR Positions	Financial Administration Positions	Army National Guard Position	Fund Shift HR Position
		Priority: 03	Priority: 16	Priority: 19	Priority: 20	Priority: 22
<b>3230 Social Security Taxes</b>						
8000 General Fund	50,411	-	7,767	8,078	15,298	3,970
3400 Other Funds Ltd	22,142	-	18,123	7,989	-	(3,970)
All Funds	72,553	-	25,890	16,067	15,298	-
<b>3250 Workers Comp. Assess. (WCD)</b>						
8000 General Fund	242	-	51	58	58	17
3400 Other Funds Ltd	164	-	123	58	-	(17)
All Funds	406	-	174	116	58	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	3,954	-	609	634	1,200	311
3400 Other Funds Ltd	1,738	-	1,422	627	-	(311)
All Funds	5,692	-	2,031	1,261	1,200	-
<b>3270 Flexible Benefits</b>						
8000 General Fund	147,772	-	31,665	35,184	35,184	10,555
3400 Other Funds Ltd	98,516	-	73,887	35,184	-	(10,555)
All Funds	246,288	-	105,552	70,368	35,184	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	314,456	-	57,374	61,932	85,736	23,678
3400 Other Funds Ltd	171,850	-	133,886	61,642	-	(23,678)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$486,306</b>	<b>-</b>	<b>\$191,260</b>	<b>\$123,574</b>	<b>\$85,736</b>	<b>-</b>
<b>PERSONAL SERVICES</b>						
8000 General Fund	973,408	-	158,901	167,523	285,704	75,576
3400 Other Funds Ltd	461,282	-	370,783	166,075	-	(75,576)

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Description	Total Policy Packages	Pkg: 101 Cash Flow appropriation  Priority: 03	Pkg: 102 New HR Positions  Priority: 16	Pkg: 103 Financial Administration Positions  Priority: 19	Pkg: 104 Army National Guard Position  Priority: 20	Pkg: 105 Fund Shift HR Position  Priority: 22
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,434,690</b>	-	<b>\$529,684</b>	<b>\$333,598</b>	<b>\$285,704</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	21,000	-	9,000	6,000	3,000	-
<b>4125 Out of State Travel</b>						
8000 General Fund	6,000	-	-	-	3,000	-
<b>4150 Employee Training</b>						
8000 General Fund	10,000	-	6,000	4,000	-	-
<b>4175 Office Expenses</b>						
8000 General Fund	12,000	-	6,000	4,000	1,000	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	2,000,000	2,000,000	-	-	-	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	21,000	-	9,000	6,000	3,000	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	2,070,000	2,000,000	30,000	20,000	10,000	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$2,070,000</b>	<b>\$2,000,000</b>	<b>\$30,000</b>	<b>\$20,000</b>	<b>\$10,000</b>	-
<b>EXPENDITURES</b>						
8000 General Fund	3,043,408	2,000,000	188,901	187,523	295,704	75,576
3400 Other Funds Ltd	461,282	-	370,783	166,075	-	(75,576)
<b>TOTAL EXPENDITURES</b>	<b>\$3,504,690</b>	<b>\$2,000,000</b>	<b>\$559,684</b>	<b>\$353,598</b>	<b>\$295,704</b>	-
<b>ENDING BALANCE</b>						



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Description	Total Policy Packages	Pkg: 101 Cash Flow appropriation  Priority: 03	Pkg: 102 New HR Positions  Priority: 16	Pkg: 103 Financial Administration Positions  Priority: 19	Pkg: 104 Army National Guard Position  Priority: 20	Pkg: 105 Fund Shift HR Position  Priority: 22
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(461,282)	-	(370,783)	(166,075)	-	75,576
<b>TOTAL ENDING BALANCE</b>	<b>(\$461,282)</b>	-	<b>(\$370,783)</b>	<b>(\$166,075)</b>	-	<b>\$75,576</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	7	-	3	2	1	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	7.00	-	3.00	2.00	1.00	-

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<b>Description</b>	<b>Pkg: 106 Chief Info Officer Position</b>				
	<b>Priority: 23</b>				

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund 295,704

**AVAILABLE REVENUES**

8000 General Fund 295,704

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**TOTAL AVAILABLE REVENUES \$295,704**

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**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

8000 General Fund 199,968

**OTHER PAYROLL EXPENSES**

**3210 Empl. Rel. Bd. Assessments**

8000 General Fund 61

**3220 Public Employees Retire Cont**

8000 General Fund 33,935

**3230 Social Security Taxes**

8000 General Fund 15,298

**3250 Workers Comp. Assess. (WCD)**

8000 General Fund 58

**3260 Mass Transit Tax**

8000 General Fund 1,200

Description	Pkg: 106 Chief Info Officer Position					
	Priority: 23					
<b>3270 Flexible Benefits</b>						
8000 General Fund		35,184				
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund		85,736				
<b>TOTAL OTHER PAYROLL EXPENSES</b>		<b>\$85,736</b>				
<b>PERSONAL SERVICES</b>						
8000 General Fund		285,704				
<b>TOTAL PERSONAL SERVICES</b>		<b>\$285,704</b>				
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund		3,000				
<b>4125 Out of State Travel</b>						
8000 General Fund		3,000				
<b>4175 Office Expenses</b>						
8000 General Fund		1,000				
<b>4715 IT Expendable Property</b>						
8000 General Fund		3,000				
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund		10,000				
<b>TOTAL SERVICES &amp; SUPPLIES</b>		<b>\$10,000</b>				
<b>EXPENDITURES</b>						
8000 General Fund		295,704				

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<b>Description</b>	<b>Pkg: 106 Chief Info Officer Position</b>				
	<b>Priority: 23</b>				

**TOTAL EXPENDITURES \$295,704**

**ENDING BALANCE**

8000 General Fund -

**TOTAL ENDING BALANCE -**

**AUTHORIZED POSITIONS**

8150 Class/Unclass Positions 1

**AUTHORIZED FTE**

8250 Class/Unclass FTE Positions 1.00

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Description	Total Policy Packages	Pkg: 201 PANG Over-Cap and Utilities  Priority: 05	Pkg: 202 New Positions - AGI  Priority: 07	Pkg: 203 Kingsley Field Over - Cap and Utilities  Priority: 09	Pkg: 204 Deferred Maintenance  Priority: 11	Pkg: 205 PANG New Positions  Priority: 17
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	13,178,321	275,000	48,985	220,000	12,420,726	213,610
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	16,495,164	707,960	2,633,694	-	12,420,726	732,784
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REVENUE CATEGORIES

8000 General Fund	13,178,321	275,000	48,985	220,000	12,420,726	213,610
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6400 Federal Funds Ltd	16,495,164	707,960	2,633,694	-	12,420,726	732,784
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$29,673,485</b>	<b>\$982,960</b>	<b>\$2,682,679</b>	<b>\$220,000</b>	<b>\$24,841,452</b>	<b>\$946,394</b>
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AVAILABLE REVENUES

8000 General Fund	13,178,321	275,000	48,985	220,000	12,420,726	213,610
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6400 Federal Funds Ltd	16,495,164	707,960	2,633,694	-	12,420,726	732,784
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$29,673,485</b>	<b>\$982,960</b>	<b>\$2,682,679</b>	<b>\$220,000</b>	<b>\$24,841,452</b>	<b>\$946,394</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	150,678	-	25,200	-	-	125,478
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3400 Other Funds Ltd	108,063	-	108,063	-	-	-
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6400 Federal Funds Ltd	1,918,275	-	1,483,233	-	-	435,042
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Description	Total Policy Packages	Pkg: 201	Pkg: 202	Pkg: 203	Pkg: 204	Pkg: 205
		PANG Over-Cap and Utilities	New Positions - AGI	Kingsley Field Over - Cap and Utilities	Deferred Maintenance	PANG New Positions
		Priority: 05	Priority: 07	Priority: 09	Priority: 11	Priority: 17
All Funds	2,177,016	-	1,616,496	-	-	560,520
<b>3190 All Other Differential</b>						
8000 General Fund	164,923	62,598	-	102,325	-	-
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	315,601	62,598	25,200	102,325	-	125,478
3400 Other Funds Ltd	108,063	-	108,063	-	-	-
6400 Federal Funds Ltd	1,918,275	-	1,483,233	-	-	435,042
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$2,341,939</b>	<b>\$62,598</b>	<b>\$1,616,496</b>	<b>\$102,325</b>	-	<b>\$560,520</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	117	-	21	-	-	96
3400 Other Funds Ltd	82	-	82	-	-	-
6400 Federal Funds Ltd	1,381	-	1,050	-	-	331
All Funds	1,580	-	1,153	-	-	427
<b>3220 Public Employees Retire Cont</b>						
8000 General Fund	53,556	10,623	4,276	17,365	-	21,292
3400 Other Funds Ltd	18,339	-	18,339	-	-	-
6400 Federal Funds Ltd	325,535	-	251,707	-	-	73,828
All Funds	397,430	10,623	274,322	17,365	-	95,120
<b>3230 Social Security Taxes</b>						
8000 General Fund	24,144	4,789	1,928	7,828	-	9,599
3400 Other Funds Ltd	8,268	-	8,268	-	-	-
6400 Federal Funds Ltd	146,750	-	113,469	-	-	33,281

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Description	Total Policy Packages	Pkg: 201 PANG Over-Cap and Utilities  Priority: 05	Pkg: 202 New Positions - AGI  Priority: 07	Pkg: 203 Kingsley Field Over - Cap and Utilities  Priority: 09	Pkg: 204 Deferred Maintenance  Priority: 11	Pkg: 205 PANG New Positions  Priority: 17
All Funds	179,162	4,789	123,665	7,828	-	42,880
<b>3250 Workers Comp. Assess. (WCD)</b>						
8000 General Fund	116	-	20	-	-	96
3400 Other Funds Ltd	80	-	80	-	-	-
6400 Federal Funds Ltd	1,312	-	1,002	-	-	310
All Funds	1,508	-	1,102	-	-	406
<b>3260 Mass Transit Tax</b>						
8000 General Fund	904	-	151	-	-	753
3400 Other Funds Ltd	648	-	648	-	-	-
All Funds	1,552	-	799	-	-	753
<b>3270 Flexible Benefits</b>						
8000 General Fund	68,610	-	12,314	-	-	56,296
3400 Other Funds Ltd	47,499	-	47,499	-	-	-
6400 Federal Funds Ltd	798,675	-	608,683	-	-	189,992
All Funds	914,784	-	668,496	-	-	246,288
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	147,447	15,412	18,710	25,193	-	88,132
3400 Other Funds Ltd	74,916	-	74,916	-	-	-
6400 Federal Funds Ltd	1,273,653	-	975,911	-	-	297,742
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$1,496,016</b>	<b>\$15,412</b>	<b>\$1,069,537</b>	<b>\$25,193</b>	<b>-</b>	<b>\$385,874</b>
<b>PERSONAL SERVICES</b>						
8000 General Fund	463,048	78,010	43,910	127,518	-	213,610
3400 Other Funds Ltd	182,979	-	182,979	-	-	-

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Description	Total Policy Packages	Pkg: 201 PANG Over-Cap and Utilities  Priority: 05	Pkg: 202 New Positions - AGI  Priority: 07	Pkg: 203 Kingsley Field Over - Cap and Utilities  Priority: 09	Pkg: 204 Deferred Maintenance  Priority: 11	Pkg: 205 PANG New Positions  Priority: 17
6400 Federal Funds Ltd	3,191,928	-	2,459,144	-	-	732,784
<b>TOTAL PERSONAL SERVICES</b>	<b>\$3,837,955</b>	<b>\$78,010</b>	<b>\$2,686,033</b>	<b>\$127,518</b>	-	<b>\$946,394</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	700	-	700	-	-	-
3400 Other Funds Ltd	400	-	400	-	-	-
6400 Federal Funds Ltd	21,900	-	21,900	-	-	-
All Funds	23,000	-	23,000	-	-	-
<b>4125 Out of State Travel</b>						
6400 Federal Funds Ltd	2,000	-	2,000	-	-	-
<b>4150 Employee Training</b>						
8000 General Fund	350	-	350	-	-	-
3400 Other Funds Ltd	1,350	-	1,350	-	-	-
6400 Federal Funds Ltd	27,300	-	27,300	-	-	-
All Funds	29,000	-	29,000	-	-	-
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	2,300	-	2,300	-	-	-
6400 Federal Funds Ltd	7,700	-	7,700	-	-	-
All Funds	10,000	-	10,000	-	-	-
<b>4200 Telecommunications</b>						
8000 General Fund	525	-	525	-	-	-
3400 Other Funds Ltd	2,025	-	2,025	-	-	-
6400 Federal Funds Ltd	16,450	-	16,450	-	-	-



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Description	Total Policy Packages	Pkg: 201	Pkg: 202	Pkg: 203	Pkg: 204	Pkg: 205
		PANG Over-Cap and Utilities	New Positions - AGI	Kingsley Field Over - Cap and Utilities	Deferred Maintenance	PANG New Positions
		Priority: 05	Priority: 07	Priority: 09	Priority: 11	Priority: 17
All Funds	19,000	-	19,000	-	-	-
<b>4325 Attorney General</b>						
8000 General Fund	20,000	20,000	-	-	-	-
<b>4450 Fuels and Utilities</b>						
8000 General Fund	187,482	95,000	-	92,482	-	-
6400 Federal Funds Ltd	380,000	380,000	-	-	-	-
All Funds	567,482	475,000	-	92,482	-	-
<b>4475 Facilities Maintenance</b>						
8000 General Fund	3,108,682	-	3,500	-	3,105,182	-
3400 Other Funds Ltd	2,000	-	2,000	-	-	-
6400 Federal Funds Ltd	3,129,682	-	24,500	-	3,105,182	-
All Funds	6,240,364	-	30,000	-	6,210,364	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	9,397,534	81,990	-	-	9,315,544	-
6400 Federal Funds Ltd	9,703,504	327,960	60,000	-	9,315,544	-
All Funds	19,101,038	409,950	60,000	-	18,631,088	-
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	2,300	-	2,300	-	-	-
6400 Federal Funds Ltd	14,700	-	14,700	-	-	-
All Funds	17,000	-	17,000	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	12,715,273	196,990	5,075	92,482	12,420,726	-
3400 Other Funds Ltd	10,375	-	10,375	-	-	-

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Description	Total Policy Packages	Pkg: 201 PANG Over-Cap and Utilities  Priority: 05	Pkg: 202 New Positions - AGI  Priority: 07	Pkg: 203 Kingsley Field Over - Cap and Utilities  Priority: 09	Pkg: 204 Deferred Maintenance  Priority: 11	Pkg: 205 PANG New Positions  Priority: 17
6400 Federal Funds Ltd	13,303,236	707,960	174,550	-	12,420,726	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$26,028,884</b>	<b>\$904,950</b>	<b>\$190,000</b>	<b>\$92,482</b>	<b>\$24,841,452</b>	<b>-</b>
<b>EXPENDITURES</b>						
8000 General Fund	13,178,321	275,000	48,985	220,000	12,420,726	213,610
3400 Other Funds Ltd	193,354	-	193,354	-	-	-
6400 Federal Funds Ltd	16,495,164	707,960	2,633,694	-	12,420,726	732,784
<b>TOTAL EXPENDITURES</b>	<b>\$29,866,839</b>	<b>\$982,960</b>	<b>\$2,876,033</b>	<b>\$220,000</b>	<b>\$24,841,452</b>	<b>\$946,394</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(193,354)	-	(193,354)	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>(\$193,354)</b>	<b>-</b>	<b>(\$193,354)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	32	-	25	-	-	7
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	26.00	-	19.00	-	-	7.00

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Description	Total Policy Packages	Pkg: 301 OEM Fund Shift Indirect Cost Positions  Priority: 01	Pkg: 302 OEM Enhancements  Priority: 02	Pkg: 303 OEM Regional Teams  Priority: 04	Pkg: 304 9-1-1 Positions  Priority: 14	Pkg: 305 OEM Fund Shift Direct Cost Positions  Priority: 15
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 10,647,047 2,306,375 2,188,129 1,711,411 - 1,756,770

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd (3,164,583) (1,415,350) - - - (1,749,233)

TRANSFERS IN

1060 Transfer from General Fund

3400 Other Funds Ltd 1,000,000 - - - - -

REVENUE CATEGORIES

8000 General Fund 10,647,047 2,306,375 2,188,129 1,711,411 - 1,756,770  
 3400 Other Funds Ltd 1,000,000 - - - - -  
 6400 Federal Funds Ltd (3,164,583) (1,415,350) - - - (1,749,233)

**TOTAL REVENUE CATEGORIES \$8,482,464 \$891,025 \$2,188,129 \$1,711,411 - \$7,537**

AVAILABLE REVENUES

8000 General Fund 10,647,047 2,306,375 2,188,129 1,711,411 - 1,756,770  
 3400 Other Funds Ltd 1,000,000 - - - - -  
 6400 Federal Funds Ltd (3,164,583) (1,415,350) - - - (1,749,233)

**TOTAL AVAILABLE REVENUES \$8,482,464 \$891,025 \$2,188,129 \$1,711,411 - \$7,537**

EXPENDITURES

PERSONAL SERVICES

Description	Total Policy Packages	Pkg: 301 OEM Fund Shift Indirect Cost Positions  Priority: 01	Pkg: 302 OEM Enhancements  Priority: 02	Pkg: 303 OEM Regional Teams  Priority: 04	Pkg: 304 9-1-1 Positions  Priority: 14	Pkg: 305 OEM Fund Shift Direct Cost Positions  Priority: 15
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	5,102,876	1,581,794	731,760	680,256	-	1,181,634
3400 Other Funds Ltd	(287,756)	(604,892)	-	-	317,136	-
6400 Federal Funds Ltd	(2,153,928)	(976,902)	-	-	-	(1,177,026)
All Funds	2,661,192	-	731,760	680,256	317,136	4,608
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	2,352	531	366	366	-	479
3400 Other Funds Ltd	(76)	(198)	-	-	122	-
6400 Federal Funds Ltd	(860)	(372)	-	-	-	(488)
All Funds	1,416	(39)	366	366	122	(9)
<b>3220 Public Employees Retire Cont</b>						
8000 General Fund	865,959	268,431	124,180	115,440	-	200,522
3400 Other Funds Ltd	(48,832)	(102,650)	-	-	53,818	-
6400 Federal Funds Ltd	(365,522)	(165,782)	-	-	-	(199,740)
All Funds	451,605	(1)	124,180	115,440	53,818	782
<b>3230 Social Security Taxes</b>						
8000 General Fund	390,295	120,933	55,980	52,038	-	90,395
3400 Other Funds Ltd	(21,939)	(46,200)	-	-	24,261	-
6400 Federal Funds Ltd	(164,776)	(74,733)	-	-	-	(90,043)
All Funds	203,580	-	55,980	52,038	24,261	352
<b>3250 Workers Comp. Assess. (WCD)</b>						

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Description	Total Policy Packages	Pkg: 301	Pkg: 302	Pkg: 303	Pkg: 304	Pkg: 305
		OEM Fund Shift Indirect Cost Positions	OEM Enhancements	OEM Regional Teams	9-1-1 Positions	OEM Fund Shift Direct Cost Positions
		Priority: 01	Priority: 02	Priority: 04	Priority: 14	Priority: 15
8000 General Fund	2,238	506	348	348	-	456
3400 Other Funds Ltd	(75)	(191)	-	-	116	-
6400 Federal Funds Ltd	(818)	(354)	-	-	-	(464)
All Funds	1,345	(39)	348	348	116	(8)
<b>3260 Mass Transit Tax</b>						
8000 General Fund	30,619	9,491	4,391	4,082	-	7,090
3400 Other Funds Ltd	(1,726)	(3,629)	-	-	1,903	-
All Funds	28,893	5,862	4,391	4,082	1,903	7,090
<b>3270 Flexible Benefits</b>						
8000 General Fund	1,374,931	324,689	211,104	211,104	-	276,194
3400 Other Funds Ltd	(45,387)	(115,755)	-	-	70,368	-
6400 Federal Funds Ltd	(478,679)	(197,207)	-	-	-	(281,472)
All Funds	850,865	11,727	211,104	211,104	70,368	(5,278)
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	2,666,394	724,581	396,369	383,378	-	575,136
3400 Other Funds Ltd	(118,035)	(268,623)	-	-	150,588	-
6400 Federal Funds Ltd	(1,010,655)	(438,448)	-	-	-	(572,207)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$1,537,704</b>	<b>\$17,510</b>	<b>\$396,369</b>	<b>\$383,378</b>	<b>\$150,588</b>	<b>\$2,929</b>
<b>PERSONAL SERVICES</b>						
8000 General Fund	7,769,270	2,306,375	1,128,129	1,063,634	-	1,756,770
3400 Other Funds Ltd	(405,791)	(873,515)	-	-	467,724	-
6400 Federal Funds Ltd	(3,164,583)	(1,415,350)	-	-	-	(1,749,233)

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Description	Total Policy Packages	Pkg: 301 OEM Fund Shift Indirect Cost Positions  Priority: 01	Pkg: 302 OEM Enhancements  Priority: 02	Pkg: 303 OEM Regional Teams  Priority: 04	Pkg: 304 9-1-1 Positions  Priority: 14	Pkg: 305 OEM Fund Shift Direct Cost Positions  Priority: 15
<b>TOTAL PERSONAL SERVICES</b>	<b>\$4,198,896</b>	<b>\$17,510</b>	<b>\$1,128,129</b>	<b>\$1,063,634</b>	<b>\$467,724</b>	<b>\$7,537</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	27,000	-	15,000	10,000	-	-
3400 Other Funds Ltd	5,000	-	-	-	5,000	-
All Funds	32,000	-	15,000	10,000	5,000	-
<b>4125 Out of State Travel</b>						
8000 General Fund	7,475	-	6,000	1,475	-	-
3400 Other Funds Ltd	2,000	-	-	-	2,000	-
All Funds	9,475	-	6,000	1,475	2,000	-
<b>4150 Employee Training</b>						
8000 General Fund	9,525	-	3,000	4,525	-	-
3400 Other Funds Ltd	1,000	-	-	-	1,000	-
All Funds	10,525	-	3,000	4,525	1,000	-
<b>4175 Office Expenses</b>						
8000 General Fund	14,650	-	6,000	4,650	-	-
3400 Other Funds Ltd	2,000	-	-	-	2,000	-
All Funds	16,650	-	6,000	4,650	2,000	-
<b>4200 Telecommunications</b>						
8000 General Fund	24,250	-	9,000	9,750	-	-
3400 Other Funds Ltd	3,000	-	-	-	3,000	-
All Funds	27,250	-	9,000	9,750	3,000	-
<b>4250 Data Processing</b>						

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Description	Total Policy Packages	Pkg: 301 OEM Fund Shift Indirect Cost Positions  Priority: 01	Pkg: 302 OEM Enhancements  Priority: 02	Pkg: 303 OEM Regional Teams  Priority: 04	Pkg: 304 9-1-1 Positions  Priority: 14	Pkg: 305 OEM Fund Shift Direct Cost Positions  Priority: 15
8000 General Fund	40,050	-	3,000	35,550	-	-
<b>4275 Publicity and Publications</b>						
8000 General Fund	2,150	-	-	1,650	-	-
<b>4300 Professional Services</b>						
8000 General Fund	65,325	-	6,000	59,325	-	-
<b>4315 IT Professional Services</b>						
8000 General Fund	28,000	-	-	28,000	-	-
<b>4325 Attorney General</b>						
8000 General Fund	8,360	-	-	8,360	-	-
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	1,500	-	-	-	-	-
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	5,050	-	3,000	550	-	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	31,400	-	-	31,400	-	-
<b>4450 Fuels and Utilities</b>						
8000 General Fund	300	-	-	300	-	-
<b>4475 Facilities Maintenance</b>						
8000 General Fund	25	-	-	25	-	-
<b>4500 Food and Kitchen Supplies</b>						
8000 General Fund	50	-	-	50	-	-
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	1,578	-	-	578	-	-

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Description	Total Policy Packages	Pkg: 301 OEM Fund Shift Indirect Cost Positions  Priority: 01	Pkg: 302 OEM Enhancements  Priority: 02	Pkg: 303 OEM Regional Teams  Priority: 04	Pkg: 304 9-1-1 Positions  Priority: 14	Pkg: 305 OEM Fund Shift Direct Cost Positions  Priority: 15
<b>4600 Intra-agency Charges</b>						
8000 General Fund	1,763	-	-	1,763	-	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	431,026	-	3,000	408,526	-	-
3400 Other Funds Ltd	2,000	-	-	-	2,000	-
All Funds	433,026	-	3,000	408,526	2,000	-
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	16,825	-	6,000	2,325	-	-
3400 Other Funds Ltd	5,000	-	-	-	5,000	-
All Funds	21,825	-	6,000	2,325	5,000	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	536,475	-	500,000	23,975	-	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	1,252,777	-	560,000	632,777	-	-
3400 Other Funds Ltd	20,000	-	-	-	20,000	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,272,777</b>	<b>-</b>	<b>\$560,000</b>	<b>\$632,777</b>	<b>\$20,000</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>						
<b>5400 Automotive and Aircraft</b>						
8000 General Fund	110,000	-	-	-	-	-
<b>5550 Data Processing Software</b>						
8000 General Fund	257,500	-	250,000	7,500	-	-
<b>5600 Data Processing Hardware</b>						
8000 General Fund	257,500	-	250,000	7,500	-	-



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Description	Total Policy Packages	Pkg: 301 OEM Fund Shift Indirect Cost Positions  Priority: 01	Pkg: 302 OEM Enhancements  Priority: 02	Pkg: 303 OEM Regional Teams  Priority: 04	Pkg: 304 9-1-1 Positions  Priority: 14	Pkg: 305 OEM Fund Shift Direct Cost Positions  Priority: 15
<b>CAPITAL OUTLAY</b>						
8000 General Fund	625,000	-	500,000	15,000	-	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$625,000</b>	-	<b>\$500,000</b>	<b>\$15,000</b>	-	-
<b>SPECIAL PAYMENTS</b>						
<b>6015 Dist to Cities</b>						
3400 Other Funds Ltd	500,000	-	-	-	-	-
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	500,000	-	-	-	-	-
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	1,000,000	-	-	-	-	-
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	1,000,000	-	-	-	-	-
3400 Other Funds Ltd	1,000,000	-	-	-	-	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$2,000,000</b>	-	-	-	-	-
<b>EXPENDITURES</b>						
8000 General Fund	10,647,047	2,306,375	2,188,129	1,711,411	-	1,756,770
3400 Other Funds Ltd	614,209	(873,515)	-	-	487,724	-
6400 Federal Funds Ltd	(3,164,583)	(1,415,350)	-	-	-	(1,749,233)
<b>TOTAL EXPENDITURES</b>	<b>\$8,096,673</b>	<b>\$17,510</b>	<b>\$2,188,129</b>	<b>\$1,711,411</b>	<b>\$487,724</b>	<b>\$7,537</b>
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	385,791	873,515	-	-	(487,724)	-

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Description	Total Policy Packages	Pkg: 301 OEM Fund Shift Indirect Cost Positions  Priority: 01	Pkg: 302 OEM Enhancements  Priority: 02	Pkg: 303 OEM Regional Teams  Priority: 04	Pkg: 304 9-1-1 Positions  Priority: 14	Pkg: 305 OEM Fund Shift Direct Cost Positions  Priority: 15
6400 Federal Funds Ltd	-	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$385,791</b>	<b>\$873,515</b>	-	-	<b>(\$487,724)</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	24	-	6	6	2	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	24.00	-	6.00	6.00	2.00	-

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Description	Pkg: 306 OEM Emergency Coordination Section	Pkg: 307 OEM Disaster Loan and Grant Account				
	Priority: 18	Priority: 24				

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 1,684,362 1,000,000

TRANSFERS IN

1060 Transfer from General Fund

3400 Other Funds Ltd - 1,000,000

REVENUE CATEGORIES

8000 General Fund 1,684,362 1,000,000

3400 Other Funds Ltd - 1,000,000

**TOTAL REVENUE CATEGORIES \$1,684,362 \$2,000,000**

AVAILABLE REVENUES

8000 General Fund 1,684,362 1,000,000

3400 Other Funds Ltd - 1,000,000

**TOTAL AVAILABLE REVENUES \$1,684,362 \$2,000,000**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund 927,432 -

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

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Description	Pkg: 306 OEM Emergency Coordination Section	Pkg: 307 OEM Disaster Loan and Grant Account				
	Priority: 18	Priority: 24				
8000 General Fund	610	-				
<b>3220 Public Employees Retire Cont</b>						
8000 General Fund	157,386	-				
<b>3230 Social Security Taxes</b>						
8000 General Fund	70,949	-				
<b>3250 Workers Comp. Assess. (WCD)</b>						
8000 General Fund	580	-				
<b>3260 Mass Transit Tax</b>						
8000 General Fund	5,565	-				
<b>3270 Flexible Benefits</b>						
8000 General Fund	351,840	-				
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	586,930	-				
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$586,930</b>	-				
<b>PERSONAL SERVICES</b>						
8000 General Fund	1,514,362	-				
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,514,362</b>	-				
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	2,000	-				
<b>4150 Employee Training</b>						
8000 General Fund	2,000	-				

**BDV004B  
2019-21 Biennium  
Office of Emergency Management**

**Version: V - 01 - Agency Request Budget  
Cross Reference Number: 24800-003-00-00-00000**

Description	Pkg: 306 OEM Emergency Coordination Section  Priority: 18	Pkg: 307 OEM Disaster Loan and Grant Account  Priority: 24				
<b>4175 Office Expenses</b>						
8000 General Fund	4,000	-				
<b>4200 Telecommunications</b>						
8000 General Fund	5,500	-				
<b>4250 Data Processing</b>						
8000 General Fund	1,500	-				
<b>4275 Publicity and Publications</b>						
8000 General Fund	500	-				
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	1,500	-				
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	1,500	-				
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	1,000	-				
<b>4650 Other Services and Supplies</b>						
8000 General Fund	19,500	-				
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	8,500	-				
<b>4715 IT Expendable Property</b>						
8000 General Fund	12,500	-				
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	60,000	-				
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$60,000</b>	<b>-</b>				

BDV004B

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2019-21 Biennium

Cross Reference Number: 24800-003-00-00-00000

Office of Emergency Management

Description	Pkg: 306 OEM Emergency Coordination Section  Priority: 18	Pkg: 307 OEM Disaster Loan and Grant Account  Priority: 24				
<b>CAPITAL OUTLAY</b>						
<b>5400 Automotive and Aircraft</b>						
8000 General Fund	110,000	-				
<b>SPECIAL PAYMENTS</b>						
<b>6015 Dist to Cities</b>						
3400 Other Funds Ltd	-	500,000				
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	-	500,000				
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	-	1,000,000				
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	1,000,000				
3400 Other Funds Ltd	-	1,000,000				
<b>TOTAL SPECIAL PAYMENTS</b>	<b>-</b>	<b>\$2,000,000</b>				
<b>EXPENDITURES</b>						
8000 General Fund	1,684,362	1,000,000				
3400 Other Funds Ltd	-	1,000,000				
<b>TOTAL EXPENDITURES</b>	<b>\$1,684,362</b>	<b>\$2,000,000</b>				
<b>ENDING BALANCE</b>						
8000 General Fund	-	-				
3400 Other Funds Ltd	-	-				
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>				

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2019-21 Biennium**

**Cross Reference Number: 24800-003-00-00-00000**

**Office of Emergency Management**

Description	Pkg: 306 OEM Emergency Coordination Section  Priority: 18	Pkg: 307 OEM Disaster Loan and Grant Account  Priority: 24				
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**AUTHORIZED POSITIONS**

8150 Class/Unclass Positions	10	-
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**AUTHORIZED FTE**

8250 Class/Unclass FTE Positions	10.00	-
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BDV004B  
 2019-21 Biennium  
 Community Support

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 24800-004-00-00-00000

Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Expansion Ph 2  Priority: 08	Pkg: 402 STARBASE Position  Priority: 10			
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 500,000 500,000 -

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd 1,845,948 1,683,492 162,456

REVENUE CATEGORIES

8000 General Fund 500,000 500,000 -

6400 Federal Funds Ltd 1,845,948 1,683,492 162,456

**TOTAL REVENUE CATEGORIES \$2,345,948 \$2,183,492 \$162,456**

AVAILABLE REVENUES

8000 General Fund 500,000 500,000 -

6400 Federal Funds Ltd 1,845,948 1,683,492 162,456

**TOTAL AVAILABLE REVENUES \$2,345,948 \$2,183,492 \$162,456**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd 182,910 182,910 -

6400 Federal Funds Ltd 642,747 548,739 94,008

All Funds 825,657 731,649 94,008



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 Community Support

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Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Expansion Ph 2  Priority: 08	Pkg: 402 STARBASE Position  Priority: 10			
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	140	140	-			
6400 Federal Funds Ltd	453	392	61			
All Funds	593	532	61			
<b>3220 Public Employees Retire Cont</b>						
3400 Other Funds Ltd	31,045	31,045	-			
6400 Federal Funds Ltd	109,067	93,114	15,953			
All Funds	140,112	124,159	15,953			
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	13,992	13,992	-			
6400 Federal Funds Ltd	49,173	41,981	7,192			
All Funds	63,165	55,973	7,192			
<b>3250 Workers Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	126	126	-			
6400 Federal Funds Ltd	436	378	58			
All Funds	562	504	58			
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	76,972	76,972	-			
6400 Federal Funds Ltd	266,072	230,888	35,184			
All Funds	343,044	307,860	35,184			
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	122,275	122,275	-			

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 Community Support

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Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Expansion Ph 2	Pkg: 402 STARBASE Position			
		Priority: 08	Priority: 10			
6400 Federal Funds Ltd	425,201	366,753	58,448			
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$547,476</b>	<b>\$489,028</b>	<b>\$58,448</b>			
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	305,185	305,185	-			
6400 Federal Funds Ltd	1,067,948	915,492	152,456			
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,373,133</b>	<b>\$1,220,677</b>	<b>\$152,456</b>			
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	3,000	3,000	-			
6400 Federal Funds Ltd	12,000	9,000	3,000			
All Funds	15,000	12,000	3,000			
<b>4125 Out of State Travel</b>						
8000 General Fund	7,000	7,000	-			
6400 Federal Funds Ltd	21,000	21,000	-			
All Funds	28,000	28,000	-			
<b>4150 Employee Training</b>						
6400 Federal Funds Ltd	3,000	-	3,000			
<b>4175 Office Expenses</b>						
8000 General Fund	13,000	13,000	-			
6400 Federal Funds Ltd	40,000	39,000	1,000			
All Funds	53,000	52,000	1,000			
<b>4300 Professional Services</b>						

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 Community Support

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Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Expansion Ph 2  Priority: 08	Pkg: 402 STARBASE Position  Priority: 10			
8000 General Fund	64,000	64,000	-			
6400 Federal Funds Ltd	192,000	192,000	-			
All Funds	256,000	256,000	-			
<b>4450 Fuels and Utilities</b>						
8000 General Fund	27,000	27,000	-			
6400 Federal Funds Ltd	81,000	81,000	-			
All Funds	108,000	108,000	-			
<b>4475 Facilities Maintenance</b>						
8000 General Fund	22,000	22,000	-			
6400 Federal Funds Ltd	66,000	66,000	-			
All Funds	88,000	88,000	-			
<b>4500 Food and Kitchen Supplies</b>						
8000 General Fund	76,000	76,000	-			
6400 Federal Funds Ltd	228,000	228,000	-			
All Funds	304,000	304,000	-			
<b>4525 Medical Services and Supplies</b>						
8000 General Fund	7,000	7,000	-			
6400 Federal Funds Ltd	21,000	21,000	-			
All Funds	28,000	28,000	-			
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	244,000	244,000	-			
<b>4650 Other Services and Supplies</b>						
8000 General Fund	37,000	37,000	-			

BDV004B  
 2019-21 Biennium  
 Community Support

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Description	Total Policy Packages	Pkg: 401 Youth Challenge Program Expansion Ph 2	Pkg: 402 STARBASE Position			
		Priority: 08	Priority: 10			
6400 Federal Funds Ltd	111,000	111,000	-			
All Funds	148,000	148,000	-			
<b>4715 IT Expendable Property</b>						
6400 Federal Funds Ltd	3,000	-	3,000			
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	500,000	500,000	-			
6400 Federal Funds Ltd	778,000	768,000	10,000			
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,278,000</b>	<b>\$1,268,000</b>	<b>\$10,000</b>			
<b>EXPENDITURES</b>						
8000 General Fund	500,000	500,000	-			
3400 Other Funds Ltd	305,185	305,185	-			
6400 Federal Funds Ltd	1,845,948	1,683,492	162,456			
<b>TOTAL EXPENDITURES</b>	<b>\$2,651,133</b>	<b>\$2,488,677</b>	<b>\$162,456</b>			
<b>ENDING BALANCE</b>						
8000 General Fund	-	-	-			
3400 Other Funds Ltd	(305,185)	(305,185)	-			
6400 Federal Funds Ltd	-	-	-			
<b>TOTAL ENDING BALANCE</b>	<b>(\$305,185)</b>	<b>(\$305,185)</b>	<b>-</b>			
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	15	14	1			
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	9.82	8.82	1.00			

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Capital Debt Service and Related costs

Description	Total Policy Packages	Pkg: 480 New Debt Service  Priority: 21				
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REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8030 General Fund Debt Svc	533,528	533,528
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BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd	303,000	303,000
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REVENUE CATEGORIES

8030 General Fund Debt Svc	533,528	533,528
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3400 Other Funds Ltd	303,000	303,000
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$836,528</b>	<b>\$836,528</b>
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AVAILABLE REVENUES

8030 General Fund Debt Svc	533,528	533,528
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3400 Other Funds Ltd	303,000	303,000
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$836,528</b>	<b>\$836,528</b>
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EXPENDITURES

SERVICES & SUPPLIES

4625 Other COP Costs

3400 Other Funds Ltd	303,000	303,000
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DEBT SERVICE

7100 Principal - Bonds

8030 General Fund Debt Svc	300,000	300,000
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Capital Debt Service and Related costs

Description	Total Policy Packages	Pkg: 480 New Debt Service  Priority: 21				
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	233,528	233,528				
<b>DEBT SERVICE</b>						
8030 General Fund Debt Svc	533,528	533,528				
<b>TOTAL DEBT SERVICE</b>	<b>\$533,528</b>	<b>\$533,528</b>				
<b>EXPENDITURES</b>						
8030 General Fund Debt Svc	533,528	533,528				
3400 Other Funds Ltd	303,000	303,000				
<b>TOTAL EXPENDITURES</b>	<b>\$836,528</b>	<b>\$836,528</b>				
<b>ENDING BALANCE</b>						
8030 General Fund Debt Svc	-	-				
3400 Other Funds Ltd	-	-				
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>				

BDV004B  
 2019-21 Biennium  
 Capital Construction

Version: V - 01 - Agency Request Budget  
 Cross Reference Number: 24800-089-00-00-00000

Description	Total Policy Packages	Pkg: 490 Emerg Enhancements: Salem, Pendleton AASF  Priority: 06	Pkg: 491 Salem Owen Summers & Anderson RC ASLEP  Priority: 12	Pkg: 492 Jackson ASLEP  Priority: 13		
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REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construct	19,927,000	9,852,000	5,800,000	4,275,000
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6020 Federal Funds Cap Construct	6,200,000	-	6,200,000	-
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REVENUE CATEGORIES

3020 Other Funds Cap Construct	19,927,000	9,852,000	5,800,000	4,275,000
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6020 Federal Funds Cap Construct	6,200,000	-	6,200,000	-
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$26,127,000</b>	<b>\$9,852,000</b>	<b>\$12,000,000</b>	<b>\$4,275,000</b>
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AVAILABLE REVENUES

3020 Other Funds Cap Construct	19,927,000	9,852,000	5,800,000	4,275,000
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6020 Federal Funds Cap Construct	6,200,000	-	6,200,000	-
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$26,127,000</b>	<b>\$9,852,000</b>	<b>\$12,000,000</b>	<b>\$4,275,000</b>
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EXPENDITURES

CAPITAL OUTLAY

5100 Office Furniture and Fixtures

3020 Other Funds Cap Construct	124,500	50,000	14,500	60,000
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6020 Federal Funds Cap Construct	15,500	-	15,500	-
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All Funds	140,000	50,000	30,000	60,000
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5650 Land Improvements

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 2019-21 Biennium  
 Capital Construction

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 Cross Reference Number: 24800-089-00-00-00000

Description	Total Policy Packages	Pkg: 490 Emerg Enhancements: Salem, Pendleton AASF  Priority: 06	Pkg: 491 Salem Owen Summers & Anderson RC ASLEP  Priority: 12	Pkg: 492 Jackson ASLEP  Priority: 13		
3020 Other Funds Cap Construct	1,233,333	-	483,333	750,000		
6020 Federal Funds Cap Construct	516,667	-	516,667	-		
All Funds	1,750,000	-	1,000,000	750,000		
<b>5700 Building Structures</b>						
3020 Other Funds Cap Construct	16,203,667	8,652,000	4,591,667	2,960,000		
6020 Federal Funds Cap Construct	4,908,333	-	4,908,333	-		
All Funds	21,112,000	8,652,000	9,500,000	2,960,000		
<b>5750 Equipment - Part of Building</b>						
3020 Other Funds Cap Construct	221,167	50,000	111,167	60,000		
6020 Federal Funds Cap Construct	118,833	-	118,833	-		
All Funds	340,000	50,000	230,000	60,000		
<b>5800 Professional Services</b>						
3020 Other Funds Cap Construct	2,144,333	1,100,000	599,333	445,000		
6020 Federal Funds Cap Construct	640,667	-	640,667	-		
All Funds	2,785,000	1,100,000	1,240,000	445,000		
<b>CAPITAL OUTLAY</b>						
3020 Other Funds Cap Construct	19,927,000	9,852,000	5,800,000	4,275,000		
6020 Federal Funds Cap Construct	6,200,000	-	6,200,000	-		
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$26,127,000</b>	<b>\$9,852,000</b>	<b>\$12,000,000</b>	<b>\$4,275,000</b>		
<b>ENDING BALANCE</b>						
3020 Other Funds Cap Construct	-	-	-	-		
6020 Federal Funds Cap Construct	-	-	-	-		



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Capital Construction**

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Description	Total Policy Packages	Pkg: 490 Emerg Enhancements: Salem, Pendleton AASF  Priority: 06	Pkg: 491 Salem Owen Summers & Anderson RC ASLEP  Priority: 12	Pkg: 492 Jackson ASLEP  Priority: 13		
<b>TOTAL ENDING BALANCE</b>	-	-	-	-		

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,509.00	108,216				108,216
000	AU	C0212	AP ACCOUNTING TECHNICIAN 3	3	3.00	72.00	3,806.00	162,670	111,362			274,032
000	AU	C0437	AP PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	5,437.00	76,949	53,539			130,488
000	AU	C0864	AP PUBLIC AFFAIRS SPECIALIST 1	1	.50	12.00	5,988.00		71,856			71,856
000	AU	C0865	AP PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	7,242.00	173,808				173,808
000	AU	C1215	AP ACCOUNTANT 1	2	2.00	48.00	3,917.00	94,008	94,008			188,016
000	AU	C1217	AP ACCOUNTANT 3	2	2.00	48.00	6,585.00	139,075	177,005			316,080
000	MEAHZ	7014	HP PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	13,741.00	329,784				329,784
000	MENNZ	0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,666.00	111,984				111,984
000	MESNZ	7010	AP PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	10,121.00	461,518	24,290			485,808
000	MESNZ	7014	AP PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,895.00	309,480				309,480
000	MMN	X0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,666.00	111,984				111,984
000	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,542.00		157,008			157,008
000	MMN	X1218	AP ACCOUNTANT 4	1	1.00	24.00	7,942.00	123,323	67,285			190,608
000	MMN	X1245	AP FISCAL ANALYST 3	2	1.38	33.00	7,942.00	95,304	166,782			262,086
000	MMN	X1320	AP HUMAN RESOURCE ANALYST 1	2	2.00	48.00	5,254.50	74,249	177,967			252,216
000	MMN	X1321	AP HUMAN RESOURCE ANALYST 2	1	1.00	24.00	6,542.00	45,532	111,476			157,008
000	MMN	X1322	AP HUMAN RESOURCE ANALYST 3	1	1.00	24.00	7,208.00		172,992			172,992
000				25	23.88	573.00	6,657.40	2,417,884	1,385,570			3,803,454

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
102	MMN	X1319	AP HUMAN RESOURCE ASSISTANT	1	1.00	24.00	3,324.00	23,933	55,843			79,776
102	MMN	X1322	AP HUMAN RESOURCE ANALYST 3	1	1.00	24.00	5,650.00	40,680	94,920			135,600
102	MMN	X1346	AP SAFETY SPECIALIST 2	1	1.00	24.00	5,127.00	36,914	86,134			123,048
102				3	3.00	72.00	4,700.33	101,527	236,897			338,424

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
103	AU	C0437	AP PROCUREMENT & CONTRACT SPEC 2		.00	.00	5,080.50	20,261-	3,149			17,112-
103	AU	C0438	AP PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	5,706.00	80,756	56,188			136,944
103	AU	C1215	AP ACCOUNTANT 1		.00	.00	3,830.00	6,408-	6,408-			12,816-
103	AU	C1216	AP ACCOUNTANT 2	1	1.00	24.00	4,292.00	51,504	51,504			103,008
103				2	2.00	48.00	4,636.50	105,591	104,433			210,024

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REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
AGENCY:24800 DEPT OF MILITARY  
SUMMARY XREF:001-00-00 104 Administration

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
104	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	8,332.00	199,968				199,968
104				1	1.00	24.00	8,332.00	199,968				199,968

07/17/18 REPORT NO.: PPDPLBUDCL  
REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
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SUMMARY XREF:001-00-00 105 Administration

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
105	MMN	X1322	AP HUMAN RESOURCE ANALYST 3		.00	.00	7,208.00	51,898	51,898-			
105					.00	.00	7,208.00	51,898	51,898-			

07/17/18 REPORT NO.: PPDPLBUDCL  
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
 AGENCY:24800 DEPT OF MILITARY  
 SUMMARY XREF:001-00-00 106 Administration

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
106	MESNZ7010	IP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,332.00	199,968				199,968
106				1	1.00	24.00	8,332.00	199,968				199,968
				32	30.88	741.00	6,300.92	3,076,836	1,675,002			4,751,838

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C0103	AP OFFICE SPECIALIST 1	1	1.00	24.00	2,831.00			67,944		67,944
000	AU	C0104	AP OFFICE SPECIALIST 2	3	3.00	72.00	3,798.66			273,504		273,504
000	AU	C0107	AP ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	3,203.00	12,262		141,482		153,744
000	AU	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,563.00			85,512		85,512
000	AU	C0118	AP EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,000.00		36,000	36,000		72,000
000	AU	C0210	AP ACCOUNTING TECHNICIAN 1	1	1.00	24.00	3,262.00			78,288		78,288
000	AU	C0211	AP ACCOUNTING TECHNICIAN 2	3	3.00	72.00	3,719.33	15,019	192,696	60,077		267,792
000	AU	C0212	AP ACCOUNTING TECHNICIAN 3	1	1.00	24.00	4,292.00	103,008				103,008
000	AU	C0436	AP PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	5,437.00	19,573		110,915		130,488
000	AU	C0437	AP PROCUREMENT & CONTRACT SPEC 2	3	3.00	72.00	5,964.66			429,456		429,456
000	AU	C0438	AP PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	7,242.00			173,808		173,808
000	AU	C0758	AP SUPPLY SPECIALIST 1	1	1.00	24.00	2,764.00			66,336		66,336
000	AU	C0759	AP SUPPLY SPECIALIST 2	1	1.00	24.00	3,737.00			89,688		89,688
000	AU	C0860	AP PROGRAM ANALYST 1	6	6.00	144.00	5,199.33			748,704		748,704
000	AU	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	6,585.00			158,040		158,040
000	AU	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	5,437.00			130,488		130,488
000	AU	C1099	AP PLANNER 4	1	1.00	24.00	8,370.00			200,880		200,880
000	AU	C1243	AP FISCAL ANALYST 1	2	2.00	48.00	5,437.00			260,976		260,976
000	AU	C1244	AP FISCAL ANALYST 2	2	2.00	48.00	6,011.00			288,528		288,528
000	AU	C1484	IP INFO SYSTEMS SPECIALIST 4	3	3.00	72.00	4,529.75			327,384		327,384
000	AU	C1485	IP INFO SYSTEMS SPECIALIST 5	4	4.00	96.00	6,656.20			647,736		647,736
000	AU	C3252	AP FACILITIES ENGINEER 2	2	2.00	48.00	6,913.50	23,706		308,142		331,848
000	AU	C3265	AP CONSTRUCTION INSPECTOR	3	3.00	72.00	6,039.33			434,832		434,832
000	AU	C3268	AP CONSTRUCTION PROJECT MANAGER 2	5	5.00	120.00	7,452.60	36,446		857,866		894,312
000	AU	C3269	AP CONSTRUCTION PROJECT MANAGER 3	3	3.00	72.00	8,097.66			583,032		583,032



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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C4001	AP PAINTER	1	1.00	24.00	5,188.00			124,512		124,512
000	AU	C4003	AP CARPENTER	6	6.00	144.00	4,510.83	48,359		601,201		649,560
000	AU	C4005	AP PLUMBER	5	5.00	120.00	5,383.80	121,045		525,011		646,056
000	AU	C4007	AP ELECTRICIAN 1	1	1.00	24.00	5,188.00	24,902		99,610		124,512
000	AU	C4008	AP ELECTRICIAN 2	4	4.00	96.00	6,275.00	105,420		496,980		602,400
000	AU	C4009	AP ELECTRICIAN 3	3	3.00	72.00	5,737.00	75,300		337,764		413,064
000	AU	C4012	AP FACILITY MAINTENANCE SPEC	45	44.50	1068.00	3,839.95	891,458	450,921	2,757,769		4,100,148
000	AU	C4014	AP FACILITY OPERATIONS SPEC 1	2	2.00	48.00	4,999.00		20,542	219,410		239,952
000	AU	C4033	AP FACILITY ENERGY TECHNICIAN 2	2	2.00	48.00	4,616.50	33,238		188,354		221,592
000	AU	C4034	AP FACILITY ENERGY TECHNICIAN 3	4	4.00	96.00	4,097.00	20,374	4,208	368,730		393,312
000	AU	C4035	AP FACILITY ENERGY TECHNICIAN 4	2	2.00	48.00	6,275.00	52,710		248,490		301,200
000	AU	C4051	AP ELECTRONIC SECURITY TECH 2	2	2.00	48.00	5,248.50			251,928		251,928
000	AU	C4101	AP CUSTODIAN	16	16.00	384.00	2,926.62	120,096	432,000	571,728		1,123,824
000	AU	C4103	AP CUSTODIAL SERVICES COORDINATOR	5	5.00	120.00	3,220.20	11,261	311,352	63,811		386,424
000	AU	C4109	AP GROUNDS MAINTENANCE WORKER 1	3	3.00	72.00	3,196.33			230,136		230,136
000	AU	C4110	AP GROUNDS MAINTENANCE WORKER 2	6	6.00	144.00	3,692.83	34,066		497,702		531,768
000	AU	C4116	AP LABORER/STUDENT WORKER	1	1.00	24.00	2,764.00			66,336		66,336
000	AU	C4151	AP TRANSP MAINTENANCE SPECIALST 1	1	1.00	24.00	2,990.00	14,352		57,408		71,760
000	AU	C4152	AP TRANSP MAINTENANCE SPECIALST 2	7	7.00	168.00	4,449.85	122,459		625,117		747,576
000	AU	C5519	AP FORCE PROTECTION OFFICER	15	15.00	360.00	3,744.66			1,348,080		1,348,080
000	AU	C5521	AP FORCE PROTECTION LEADER	6	6.00	144.00	3,843.33			553,440		553,440
000	AU	C8255	AP WILDLAND FIRE SUPPRESSION SPEC	13	7.42	178.00	2,990.00			532,220		532,220
000	AU	C8257	AP FOREST OFFICER	4	4.00	96.00	4,372.25			419,736		419,736
000	AU	C8501	AP NATURAL RESOURCE SPECIALIST 1	3	3.00	72.00	4,411.66			317,640		317,640
000	AU	C8502	AP NATURAL RESOURCE SPECIALIST 2	4	4.00	96.00	4,656.00	44,395		402,581		446,976

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C8504	AP NATURAL RESOURCE SPECIALIST 4	7	7.00	168.00	6,369.14			1,070,016		1,070,016
000	IK	C5555	AP FIREFIGHTER	16	16.00	384.00	6,733.75			2,585,760		2,585,760
000	IK	C5556	AP LIEUTENANT	8	8.00	192.00	7,720.00			1,482,240		1,482,240
000	IK	C5557	AP CAPTAIN	3	3.00	72.00	8,728.00			628,416		628,416
000	IKA	C5557	AP CAPTAIN	2	2.00	48.00	8,342.00			400,416		400,416
000	IP	C5555	AP FIREFIGHTER	12	12.00	288.00	6,522.00			1,878,336		1,878,336
000	IP	C5556	AP LIEUTENANT	3	3.00	72.00	7,987.00			575,064		575,064
000	IP	C5557	AP CAPTAIN	3	3.00	72.00	8,896.00			640,512		640,512
000	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00			280,704		280,704
000	MMN	X0863	AP PROGRAM ANALYST 4	2	2.00	48.00	8,137.00			390,576		390,576
000	MMN	X0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,542.00			157,008		157,008
000	MMS	X4046	AP MAINTENANCE & OPERATIONS SUPV	5	5.00	120.00	6,451.00	52,700	103,754	617,666		774,120
000	MMS	X5554	AP DEPUTY FIRE CHIEF	3	3.00	72.00	8,896.00			640,512		640,512
000	MMS	X7000	AP PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	5,650.00			135,600		135,600
000	MMS	X7004	AP PRINCIPAL EXECUTIVE/MANAGER C	5	5.00	120.00	6,758.00	60,547	74,126	676,287		810,960
000	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	2	2.00	48.00	7,946.50			381,432		381,432
000	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	5	5.00	120.00	9,008.00	72,682	55,062	953,216		1,080,960
000	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	10,615.00			254,760		254,760
000	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00			242,904		242,904
000	MMS	X9107	AP FOOD SERVICE MANAGER 2	1	1.00	24.00	5,937.00		142,488			142,488
000	UM	C0723	AP MILITARY LEASE AGENT	42	5.88	139.44	2,805.76		391,254			391,254
000				338	295.80	7097.44	4,893.33	2,115,378	2,214,403	32,456,737		36,786,518

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	AU	C0103	AP OFFICE SPECIALIST 1		.00	.00	2,831.00					
060					.00	.00	2,831.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
202	AU	C0103	AP OFFICE SPECIALIST 1	1	1.00	24.00	2,831.00		33,972	33,972		67,944
202	AU	C0211	AP ACCOUNTING TECHNICIAN 2	1	1.00	24.00	3,129.00		15,019	60,077		75,096
202	AU	C0437	AP PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	4,724.00		22,675	90,701		113,376
202	AU	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	4,724.00			113,376		113,376
202	AU	C1215	AP ACCOUNTANT 1	1	1.00	24.00	3,563.00		21,378	64,134		85,512
202	AU	C1484	IP INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	4,478.00			107,472		107,472
202	AU	C3265	AP CONSTRUCTION INSPECTOR	1	1.00	24.00	4,724.00			113,376		113,376
202	AU	C3268	AP CONSTRUCTION PROJECT MANAGER 2		.00	.00	6,515.00			51,744-		51,744-
202	AU	C3269	AP CONSTRUCTION PROJECT MANAGER 3	1	1.00	24.00	7,964.00			191,136		191,136
202	AU	C4012	AP FACILITY MAINTENANCE SPEC	2	2.00	48.00	3,129.00		15,019	135,173		150,192
202	AU	C4014	AP FACILITY OPERATIONS SPEC 1	1	1.00	24.00	4,292.00			103,008		103,008
202	AU	C4034	AP FACILITY ENERGY TECHNICIAN 3	1-	1.00-	24.00-	4,097.00			98,328-		98,328-
202	AU	C4110	AP GROUNDS MAINTENANCE WORKER 2	1	1.00	24.00	3,000.00	25,200		46,800		72,000
202	AU	C8255	AP WILDLAND FIRE SUPPRESSION SPEC	14	8.00	192.00	2,990.00			574,080		574,080
202				25	19.00	456.00	3,747.37	25,200	108,063	1,483,233		1,616,496

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
205	AU	C0435	AP PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	3,262.00	15,658		62,630		78,288
205	AU	C4008	AP ELECTRICIAN 2	1	1.00	24.00	4,509.00	21,643		86,573		108,216
205	AU	C4012	AP FACILITY MAINTENANCE SPEC	1	1.00	24.00	3,129.00	15,019		60,077		75,096
205	AU	C4014	AP FACILITY OPERATIONS SPEC 1	1	1.00	24.00	4,097.00	19,666		78,662		98,328
205	AU	C4101	AP CUSTODIAN	3	3.00	72.00	2,786.00	53,492		147,100		200,592
205				7	7.00	168.00	3,171.30	125,478		435,042		560,520
				370	321.80	7721.44	4,750.08	2,266,056	2,322,466	34,375,012		38,963,534

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AV	C0104	AP OFFICE SPECIALIST 2	2	2.00	48.00	3,445.50	45,924	73,536	45,924		165,384
000	AV	C0107	AP ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	4,007.00		98,328	94,008		192,336
000	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,724.00		56,688	56,688		113,376
000	AV	C0861	AP PROGRAM ANALYST 2	8	8.00	192.00	5,798.11	158,040	320,664	660,312		1,139,016
000	AV	C0862	AP PROGRAM ANALYST 3	6	6.00	144.00	6,948.57	149,160	86,904	757,488		993,552
000	AV	C0863	AP PROGRAM ANALYST 4	1	1.00	24.00	7,976.00			191,424		191,424
000	AV	C1098	AP PLANNER 3	1	1.00	24.00	6,900.00	76,176	6,624	82,800		165,600
000	AV	C1216	AP ACCOUNTANT 2	2	2.00	48.00	4,930.33		65,244	159,252		224,496
000	AV	C1217	AP ACCOUNTANT 3	3	3.00	72.00	5,815.50	56,688	22,590	328,410		407,688
000	AV	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	5,694.00		136,656			136,656
000	AV	C1485	IP INFO SYSTEMS SPECIALIST 5	3	3.00	72.00	5,336.66		240,048	144,192		384,240
000	AV	C1487	IP INFO SYSTEMS SPECIALIST 7	5	5.00	120.00	7,640.71		721,428	187,404		908,832
000	MESNZ	7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00			242,904		242,904
000	MESNZ	7012	AP PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00	29,474	221,756	29,474		280,704
000	MMC	X0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,026.00		48,312	48,312		96,624
000	MMN	X0863	AP PROGRAM ANALYST 4	1	1.00	24.00	8,332.00	91,985	7,999	99,984		199,968
000	MMN	X0866	AP PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	8,332.00	99,984		99,984		199,968
000	MMN	X1245	AP FISCAL ANALYST 3		.62	15.00	7,942.00	31,768	55,594	31,768		119,130
000	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	9,082.00		217,968			217,968
000	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	7,561.00	90,732	90,732	181,464		362,928
000	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	10,615.00		254,760			254,760
000				44	44.62	1071.00	6,649.65	829,931	2,725,831	3,441,792		6,997,554

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
301	AV	C0104	AP OFFICE SPECIALIST 2		.00	.00	3,827.00	45,924		45,924-		
301	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2		.00	.00	4,724.00	113,376	56,688-	56,688-		
301	AV	C1217	AP ACCOUNTANT 3		.00	.00	5,988.00	143,712		143,712-		
301	AV	C1487	IP INFO SYSTEMS SPECIALIST 7		.00	.00	7,808.50	374,808	187,404-	187,404-		
301	MESNZ	7010	AP PRINCIPAL EXECUTIVE/MANAGER F		.00	.00	10,121.00	242,904		242,904-		
301	MESNZ	7012	AP PRINCIPAL EXECUTIVE/MANAGER G		.00	.00	11,696.00	251,230	221,756-	29,474-		
301	MMC	X0119	AP EXECUTIVE SUPPORT SPECIALIST 2		.00	.00	4,026.00	96,624	48,312-	48,312-		
301	MMN	X0866	AP PUBLIC AFFAIRS SPECIALIST 3		.00	.00	8,332.00	99,984		99,984-		
301	MMN	X1245	AP FISCAL ANALYST 3		.00	.00	7,942.00	31,768		31,768-		
301	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E		.00	.00	7,561.00	181,464	90,732-	90,732-		
301					.00	.00	7,262.23	1,581,794	604,892-	976,902-		

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
302	AV	C0861	AP PROGRAM ANALYST 2	2	2.00	48.00	4,724.00	226,752				226,752
302	AV	C0862	AP PROGRAM ANALYST 3	1	1.00	24.00	5,188.00	124,512				124,512
302	AV	C0863	AP PROGRAM ANALYST 4	1	1.00	24.00	5,704.00	136,896				136,896
302	AV	C1216	AP ACCOUNTANT 2	1	1.00	24.00	3,917.00	94,008				94,008
302	MMN	X0866	AP PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	6,233.00	149,592				149,592
302				6	6.00	144.00	5,081.66	731,760				731,760



PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
303	AV	C0861	AP PROGRAM ANALYST 2	6	6.00	144.00	4,724.00	680,256				680,256
303				6	6.00	144.00	4,724.00	680,256				680,256

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
304	MMN	X1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	6,324.00		151,776			151,776
304	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	6,890.00		165,360			165,360
304				2	2.00	48.00	6,607.00		317,136			317,136

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
305	AV	C0107	AP ADMINISTRATIVE SPECIALIST 1		.00	.00	3,917.00	94,008		94,008-		
305	AV	C0861	AP PROGRAM ANALYST 2		.00	.00	6,188.66	445,584		445,584-		
305	AV	C0862	AP PROGRAM ANALYST 3		.00	.00	7,242.00	173,808		173,808-		
305	AV	C0863	AP PROGRAM ANALYST 4		.00	.00	7,976.00	191,424		191,424-		
305	AV	C1217	AP ACCOUNTANT 3		.00	.00	6,275.00	128,010		128,010-		
305	AV	C1485	IP INFO SYSTEMS SPECIALIST 5	1-	1.00-	24.00-	6,008.00			144,192-		144,192-
305	AV	C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	6,200.00	148,800				148,800
305					.00	.00	6,260.00	1,181,634		1,177,026-		4,608

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
306	AV	C0104	AP OFFICE SPECIALIST 2	1	1.00	24.00	2,831.00	67,944				67,944
306	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2	6	6.00	144.00	3,403.00	490,032				490,032
306	AV	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	4,724.00	113,376				113,376
306	AV	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,128.00	99,072				99,072
306	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,542.00	157,008				157,008
306				10	10.00	240.00	3,864.30	927,432				927,432
				68	68.62	1647.00	6,389.75	5,932,807	2,438,075	1,287,864		9,658,746

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C0107	AP ADMINISTRATIVE SPECIALIST 1	7	7.00	168.00	3,420.42		143,658	430,974		574,632
000	AU	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,724.00		28,344	85,032		113,376
000	AU	C0435	AP PROCUREMENT AND CONTRACT ASST	2	2.00	48.00	3,499.00		41,988	125,964		167,952
000	AU	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	5,437.00		32,622	97,866		130,488
000	AU	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	5,437.00		32,622	97,866		130,488
000	AU	C1338	AP TRAINING & DEVELOPMENT SPEC 1	10	10.00	240.00	4,701.60			1,128,384		1,128,384
000	AU	C1485	IP INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	6,899.00		41,394	124,182		165,576
000	AU	C2302	AP TEACHING ASSISTANT	1	1.00	24.00	2,764.00			66,336		66,336
000	AU	C4014	AP FACILITY OPERATIONS SPEC 1	1	1.00	24.00	4,948.00		29,688	89,064		118,752
000	AU	C6750	AP GROUP LIFE COORDINATOR 1	4	4.00	96.00	3,174.00		76,176	228,528		304,704
000	AU	C6751	AP GROUP LIFE COORDINATOR 2	19	19.00	456.00	3,772.89		430,110	1,290,330		1,720,440
000	AU	C6752	AP GROUP LIFE COORDINATOR 3	8	8.00	192.00	4,410.87		211,722	635,166		846,888
000	AU	C9116	AP COOK 1	4	4.00	96.00	3,044.00		73,056	219,168		292,224
000	MESNZ	7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00		60,726	182,178		242,904
000	MMN	X0118	AP EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	4,219.00		25,314	75,942		101,256
000	MMS	X6754	AP GROUP LIFE SUPERVISOR	5	5.00	120.00	5,507.20		165,216	495,648		660,864
000	MMS	X7004	AP PRINCIPAL EXECUTIVE/MANAGER C	2	2.00	48.00	7,208.00		43,248	302,736		345,984
000	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	8,332.00		49,992	149,976		199,968
000	MMS	X9105	AP FOOD SERVICE MANAGER 1	1	1.00	24.00	4,885.00		29,310	87,930		117,240
000				71	71.00	1704.00	4,359.42		1,515,186	5,913,270		7,428,456

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 401 Community Support

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
401	AU	C0107	AP ADMINISTRATIVE SPECIALIST 1	1	.63	15.00	3,000.00		11,250	33,750		45,000
401	AU	C0435	AP PROCUREMENT AND CONTRACT ASST	1-	1.00-	24.00-	3,736.00		22,416-	67,248-		89,664-
401	AU	C0436	AP PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	3,917.00		23,502	70,506		94,008
401	AU	C0860	AP PROGRAM ANALYST 1	1	.63	15.00	3,917.00		14,689	44,066		58,755
401	AU	C6751	AP GROUP LIFE COORDINATOR 2	9	5.67	135.00	3,403.00		114,849	344,556		459,405
401	AU	C6752	AP GROUP LIFE COORDINATOR 3	1	.63	15.00	3,736.00		14,010	42,030		56,040
401	AU	C9116	AP COOK 1	1	.63	15.00	2,764.00		10,365	31,095		41,460
401	MMS	X6754	AP GROUP LIFE SUPERVISOR	1	.63	15.00	4,443.00		16,661	49,984		66,645
401				14	8.82	210.00	3,508.75		182,910	548,739		731,649

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 402 Community Support

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
402	AU	C1338	AP TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	3,917.00			94,008		94,008
402				1	1.00	24.00	3,917.00			94,008		94,008
				86	80.82	1938.00	4,199.72		1,698,096	6,556,017		8,254,113
				556	502.12	12047.44	5,105.22	11,275,699	8,133,639	42,218,893		61,628,231

07/17/18 REPORT NO.: PPDPLBUDCL  
REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
AGENCY:24800 DEPT OF MILITARY  
SUMMARY XREF:004-00-00 402 Community Support

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PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				556	502.12	12047.44	5,105.22	11,275,699	8,133,639	42,218,893		61,628,231



PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
202	AU	C0103	AP OFFICE SPECIALIST 1	2	2.00	48.00	2,831.00		33,972	101,916		135,888
000	AU	C0104	AP OFFICE SPECIALIST 2	3	3.00	72.00	3,798.66			273,504		273,504
401	AU	C0107	AP ADMINISTRATIVE SPECIALIST 1	10	9.63	231.00	3,334.90	12,262	154,908	606,206		773,376
000	AU	C0108	AP ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	4,143.50		28,344	170,544		198,888
000	AU	C0118	AP EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,000.00		36,000	36,000		72,000
000	AU	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,509.00	108,216				108,216
000	AU	C0210	AP ACCOUNTING TECHNICIAN 1	1	1.00	24.00	3,262.00			78,288		78,288
202	AU	C0211	AP ACCOUNTING TECHNICIAN 2	4	4.00	96.00	3,571.75	15,019	207,715	120,154		342,888
000	AU	C0212	AP ACCOUNTING TECHNICIAN 3	4	4.00	96.00	3,927.50	265,678	111,362			377,040
205	AU	C0435	AP PROCUREMENT AND CONTRACT ASST	2	2.00	48.00	3,499.00	15,658	19,572	121,346		156,576
401	AU	C0436	AP PROCUREMENT & CONTRACT SPEC 1	2	2.00	48.00	4,677.00	19,573	23,502	181,421		224,496
202	AU	C0437	AP PROCUREMENT & CONTRACT SPEC 2	5	5.00	120.00	5,459.42	56,688	79,363	520,157		656,208
000	AU	C0438	AP PROCUREMENT & CONTRACT SPEC 3	2	2.00	48.00	6,474.00	80,756	56,188	173,808		310,752
000	AU	C0758	AP SUPPLY SPECIALIST 1	1	1.00	24.00	2,764.00			66,336		66,336
000	AU	C0759	AP SUPPLY SPECIALIST 2	1	1.00	24.00	3,737.00			89,688		89,688
401	AU	C0860	AP PROGRAM ANALYST 1	8	7.63	183.00	5,068.75		47,311	890,636		937,947
202	AU	C0861	AP PROGRAM ANALYST 2	2	2.00	48.00	5,654.50			271,416		271,416
000	AU	C0864	AP PUBLIC AFFAIRS SPECIALIST 1	1	.50	12.00	5,988.00		71,856			71,856
000	AU	C0865	AP PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	7,242.00	173,808				173,808
000	AU	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	5,437.00			130,488		130,488
000	AU	C1099	AP PLANNER 4	1	1.00	24.00	8,370.00			200,880		200,880
202	AU	C1215	AP ACCOUNTANT 1	3	3.00	72.00	3,811.40	87,600	108,978	64,134		260,712
103	AU	C1216	AP ACCOUNTANT 2	1	1.00	24.00	4,292.00	51,504	51,504			103,008
000	AU	C1217	AP ACCOUNTANT 3	2	2.00	48.00	6,585.00	139,075	177,005			316,080
000	AU	C1243	AP FISCAL ANALYST 1	2	2.00	48.00	5,437.00			260,976		260,976

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C1244	AP FISCAL ANALYST 2	3	3.00	72.00	5,819.66		32,622	386,394		419,016
402	AU	C1338	AP TRAINING & DEVELOPMENT SPEC 1	11	11.00	264.00	4,630.27			1,222,392		1,222,392
202	AU	C1484	IP INFO SYSTEMS SPECIALIST 4	4	4.00	96.00	4,519.40			434,856		434,856
000	AU	C1485	IP INFO SYSTEMS SPECIALIST 5	5	5.00	120.00	6,696.66		41,394	771,918		813,312
000	AU	C2302	AP TEACHING ASSISTANT	1	1.00	24.00	2,764.00			66,336		66,336
000	AU	C3252	AP FACILITIES ENGINEER 2	2	2.00	48.00	6,913.50	23,706		308,142		331,848
202	AU	C3265	AP CONSTRUCTION INSPECTOR	4	4.00	96.00	5,710.50			548,208		548,208
202	AU	C3268	AP CONSTRUCTION PROJECT MANAGER 2	5	5.00	120.00	7,184.71	36,446		806,122		842,568
000	AU	C3269	AP CONSTRUCTION PROJECT MANAGER 3	4	4.00	96.00	8,064.25			774,168		774,168
000	AU	C4001	AP PAINTER	1	1.00	24.00	5,188.00			124,512		124,512
000	AU	C4003	AP CARPENTER	6	6.00	144.00	4,510.83	48,359		601,201		649,560
000	AU	C4005	AP PLUMBER	5	5.00	120.00	5,383.80	121,045		525,011		646,056
000	AU	C4007	AP ELECTRICIAN 1	1	1.00	24.00	5,188.00	24,902		99,610		124,512
205	AU	C4008	AP ELECTRICIAN 2	5	5.00	120.00	5,921.80	127,063		583,553		710,616
000	AU	C4009	AP ELECTRICIAN 3	3	3.00	72.00	5,737.00	75,300		337,764		413,064
205	AU	C4012	AP FACILITY MAINTENANCE SPEC	48	47.50	1140.00	3,795.52	906,477	465,940	2,953,019		4,325,436
205	AU	C4014	AP FACILITY OPERATIONS SPEC 1	5	5.00	120.00	4,667.00	19,666	50,230	490,144		560,040
000	AU	C4033	AP FACILITY ENERGY TECHNICIAN 2	2	2.00	48.00	4,616.50	33,238		188,354		221,592
000	AU	C4034	AP FACILITY ENERGY TECHNICIAN 3	3	3.00	72.00	4,097.00	20,374	4,208	270,402		294,984
000	AU	C4035	AP FACILITY ENERGY TECHNICIAN 4	2	2.00	48.00	6,275.00	52,710		248,490		301,200
000	AU	C4051	AP ELECTRONIC SECURITY TECH 2	2	2.00	48.00	5,248.50			251,928		251,928
205	AU	C4101	AP CUSTODIAN	19	19.00	456.00	2,888.27	173,588	432,000	718,828		1,324,416
000	AU	C4103	AP CUSTODIAL SERVICES COORDINATOR	5	5.00	120.00	3,220.20	11,261	311,352	63,811		386,424
000	AU	C4109	AP GROUNDS MAINTENANCE WORKER 1	3	3.00	72.00	3,196.33			230,136		230,136
202	AU	C4110	AP GROUNDS MAINTENANCE WORKER 2	7	7.00	168.00	3,593.85	59,266		544,502		603,768

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C4116	AP LABORER/STUDENT WORKER	1	1.00	24.00	2,764.00			66,336		66,336
000	AU	C4151	AP TRANSP MAINTENANCE SPECIALST 1	1	1.00	24.00	2,990.00	14,352		57,408		71,760
000	AU	C4152	AP TRANSP MAINTENANCE SPECIALST 2	7	7.00	168.00	4,449.85	122,459		625,117		747,576
000	AU	C5519	AP FORCE PROTECTION OFFICER	15	15.00	360.00	3,744.66			1,348,080		1,348,080
000	AU	C5521	AP FORCE PROTECTION LEADER	6	6.00	144.00	3,843.33			553,440		553,440
000	AU	C6750	AP GROUP LIFE COORDINATOR 1	4	4.00	96.00	3,174.00		76,176	228,528		304,704
401	AU	C6751	AP GROUP LIFE COORDINATOR 2	28	24.67	591.00	3,654.00		544,959	1,634,886		2,179,845
401	AU	C6752	AP GROUP LIFE COORDINATOR 3	9	8.63	207.00	4,335.88		225,732	677,196		902,928
202	AU	C8255	AP WILDLAND FIRE SUPPRESSION SPEC	27	15.42	370.00	2,990.00			1,106,300		1,106,300
000	AU	C8257	AP FOREST OFFICER	4	4.00	96.00	4,372.25			419,736		419,736
000	AU	C8501	AP NATURAL RESOURCE SPECIALIST 1	3	3.00	72.00	4,411.66			317,640		317,640
000	AU	C8502	AP NATURAL RESOURCE SPECIALIST 2	4	4.00	96.00	4,656.00	44,395		402,581		446,976
000	AU	C8504	AP NATURAL RESOURCE SPECIALIST 4	7	7.00	168.00	6,369.14			1,070,016		1,070,016
401	AU	C9116	AP COOK 1	5	4.63	111.00	2,988.00		83,421	250,263		333,684
306	AV	C0104	AP OFFICE SPECIALIST 2	3	3.00	72.00	3,475.20	159,792	73,536			233,328
305	AV	C0107	AP ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	3,962.00	94,008	98,328			192,336
306	AV	C0108	AP ADMINISTRATIVE SPECIALIST 2	7	7.00	168.00	4,063.50	603,408				603,408
306	AV	C0861	AP PROGRAM ANALYST 2	17	17.00	408.00	5,492.95	1,624,008	320,664	214,728		2,159,400
302	AV	C0862	AP PROGRAM ANALYST 3	7	7.00	168.00	6,831.20	447,480	86,904	583,680		1,118,064
302	AV	C0863	AP PROGRAM ANALYST 4	2	2.00	48.00	7,408.00	328,320				328,320
000	AV	C1098	AP PLANNER 3	1	1.00	24.00	6,900.00	76,176	6,624	82,800		165,600
302	AV	C1216	AP ACCOUNTANT 2	3	3.00	72.00	4,677.00	94,008	65,244	159,252		318,504
000	AV	C1217	AP ACCOUNTANT 3	3	3.00	72.00	5,973.50	328,410	22,590	56,688		407,688
306	AV	C1483	IP INFO SYSTEMS SPECIALIST 3	2	2.00	48.00	4,911.00	99,072	136,656			235,728
305	AV	C1485	IP INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	5,504.50		240,048			240,048

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
305	AV	C1487	IP INFO SYSTEMS SPECIALIST 7	6	6.00	144.00	7,634.56	523,608	534,024			1,057,632
000	IK	C5555	AP FIREFIGHTER	16	16.00	384.00	6,733.75			2,585,760		2,585,760
000	IK	C5556	AP LIEUTENANT	8	8.00	192.00	7,720.00			1,482,240		1,482,240
000	IK	C5557	AP CAPTAIN	3	3.00	72.00	8,728.00			628,416		628,416
000	IKA	C5557	AP CAPTAIN	2	2.00	48.00	8,342.00			400,416		400,416
000	IP	C5555	AP FIREFIGHTER	12	12.00	288.00	6,522.00			1,878,336		1,878,336
000	IP	C5556	AP LIEUTENANT	3	3.00	72.00	7,987.00			575,064		575,064
000	IP	C5557	AP CAPTAIN	3	3.00	72.00	8,896.00			640,512		640,512
000	MEAHZ7014	HP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	13,741.00	329,784				329,784
000	MENNZ0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,666.00	111,984				111,984
000	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	4	4.00	96.00	10,121.00	704,422	85,016	182,178		971,616
106	MESNZ7010	IP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,332.00	199,968				199,968
104	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	3	3.00	72.00	11,275.50	480,672		280,704		761,376
000	MESNZ7014	AP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,895.00	309,480				309,480
301	MMC	X0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,026.00	96,624				96,624
000	MMN	X0118	AP EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	4,219.00		25,314	75,942		101,256
000	MMN	X0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,666.00	111,984				111,984
000	MMN	X0863	AP PROGRAM ANALYST 4	3	3.00	72.00	8,202.00	91,985	7,999	490,560		590,544
302	MMN	X0866	AP PUBLIC AFFAIRS SPECIALIST 3	2	2.00	48.00	7,912.20	349,560				349,560
000	MMN	X0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,542.00			157,008		157,008
000	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,542.00		157,008			157,008
000	MMN	X1218	AP ACCOUNTANT 4	1	1.00	24.00	7,942.00	123,323	67,285			190,608
000	MMN	X1245	AP FISCAL ANALYST 3	2	2.00	48.00	7,942.00	158,840	222,376			381,216
102	MMN	X1319	AP HUMAN RESOURCE ASSISTANT	1	1.00	24.00	3,324.00	23,933	55,843			79,776
000	MMN	X1320	AP HUMAN RESOURCE ANALYST 1	2	2.00	48.00	5,254.50	74,249	177,967			252,216

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X1321	AP HUMAN RESOURCE ANALYST 2	1	1.00	24.00	6,542.00	45,532	111,476			157,008
102	MMN	X1322	AP HUMAN RESOURCE ANALYST 3	2	2.00	48.00	6,818.50	92,578	216,014			308,592
102	MMN	X1346	AP SAFETY SPECIALIST 2	1	1.00	24.00	5,127.00	36,914	86,134			123,048
304	MMN	X1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	6,324.00		151,776			151,776
304	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	2	2.00	48.00	7,986.00		383,328			383,328
000	MMS	X4046	AP MAINTENANCE & OPERATIONS SUPV	5	5.00	120.00	6,451.00	52,700	103,754	617,666		774,120
000	MMS	X5554	AP DEPUTY FIRE CHIEF	3	3.00	72.00	8,896.00			640,512		640,512
401	MMS	X6754	AP GROUP LIFE SUPERVISOR	6	5.63	135.00	5,329.83		181,877	545,632		727,509
000	MMS	X7000	AP PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	5,650.00			135,600		135,600
000	MMS	X7004	AP PRINCIPAL EXECUTIVE/MANAGER C	7	7.00	168.00	6,886.57	60,547	117,374	979,023		1,156,944
000	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	3	3.00	72.00	8,075.00		49,992	531,408		581,400
306	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	8	8.00	192.00	8,005.00	501,886	55,062	1,043,948		1,600,896
000	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	10,615.00		254,760	254,760		509,520
000	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00			242,904		242,904
000	MMS	X9105	AP FOOD SERVICE MANAGER 1	1	1.00	24.00	4,885.00		29,310	87,930		117,240
000	MMS	X9107	AP FOOD SERVICE MANAGER 2	1	1.00	24.00	5,937.00		142,488			142,488
000	UM	C0723	AP MILITARY LEASE AGENT	42	5.88	139.44	2,805.76		391,254			391,254
				556	502.12	12047.44	5,105.22	11,275,699	8,133,639	42,218,893		61,628,231



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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0019041	001330390	001-03-00-00000	102	0 PF	MMN X1319 AP	18 02	1	1.00	3,324.00	24.00	23,933	55,843			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
0019067	001330750	001-03-00-00000	102	0 PF	MMN X1346 AP	27 02	1	1.00	5,127.00	24.00	36,914	86,134			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
0019068	001330880	001-03-00-00000	102	0 PF	MMN X1322 AP	29 02	1	1.00	5,650.00	24.00	40,680	94,920			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
			102				3	3.00		72.00	101,527	236,897			

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AGENCY: 24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 001-00-00 103 Administration

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0019023	001331620	001-02-00-00000	103 0 PF	AU C1215 AP	21Q 02 1	1.00	3,563.00	24.00	42,756	42,756			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0019062	001332990	001-02-00-00000	103 0 PF	AU C0437 AP	27 02 1	1.00	4,724.00	24.00	56,688	56,688			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0024001	000066130	001-02-00-00000	103 0 PF	AU C0437 AP	27 05 1-	1.00-	5,437.00	24.00-	76,949-	53,539-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0024001	000066130	001-02-00-00000	103 0 PF	AU C0438 AP	29 04 1	1.00	5,706.00	24.00	80,756	56,188			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0101002	000066170	001-02-00-00000	103 0 PF	AU C1215 AP	21 05 1-	1.00-	4,097.00	24.00-	49,164-	49,164-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0101002	000066170	001-02-00-00000	103 0 PF	AU C1216 AP	23 04 1	1.00	4,292.00	24.00	51,504	51,504			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
					103	2	2.00		48.00	105,591	104,433		



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AGENCY: 24800 DEPT OF MILITARY

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SUMMARY XREF: 001-00-00 104 Administration

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS COMP	RNG P	S T POS	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0019064	001333430	001-01-00-00000	104	0 PF	MESNZ7012 AP	38X 02	1	1.00	8,332.00	24.00		199,968				
EST DATE: 2019/07/01			EXP DATE: 9999/01/01													
			104				1	1.00		24.00		199,968				

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 AGENCY: 24800 DEPT OF MILITARY  
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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0097001	000706370	001-03-00-00000	105	0	PF	MMN X1322 AP	29	07	1-	1.00-	7,208.00	24.00-				172,992-	
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0097001	000706370	001-03-00-00000	105	0	PF	MMN X1322 AP	29	07	1	1.00	7,208.00	24.00	51,898			121,094	
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
										105		.00		.00	51,898	51,898-	

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 AGENCY: 24800 DEPT OF MILITARY  
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K	
0019070	001333850	001-01-00-00000	106 0 PF	MESNZ7010 IP	35X 02	1	1.00	8,332.00	24.00	199,968					
			EST DATE: 2019/07/01 EXP DATE: 9999/01/01												
			106			1	1.00		24.00	199,968					
						7	7.00		168.00	658,952	289,432				

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 AGENCY: 24800 DEPT OF MILITARY  
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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS	COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0097031	000706840	002-07-02-00000	060 0 PF	AU	C0103 AP	12C 04	1-	1.00-	2,831.00	24.00-			67,944-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
0097031	000706840	002-01-00-00000	060 0 PF	AU	C0103 AP	12C 04	1	1.00	2,831.00	24.00			67,944		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
			060					.00		.00					

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AGENCY: 24800 DEPT OF MILITARY

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SUMMARY XREF: 002-00-00 202 Operations

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RING P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017085	001335190	002-01-00-00000	202 0 PF	AU C8255 AP	17 02	1	1.00	2,990.00	24.00			71,760		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0017086	001335200	002-01-00-00000	202 0 PF	AU C8255 AP	17 02	1	1.00	2,990.00	24.00			71,760		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019024	001334600	002-01-00-00000	202 0 PF	AU C4012 AP	18 02	1	1.00	3,129.00	24.00			75,096		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019025	001334610	002-01-00-00000	202 0 PF	AU C4012 AP	18 02	1	1.00	3,129.00	24.00		15,019	60,077		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019026	001334640	002-01-00-00000	202 0 PF	AU C4110 AP	17T 02	1	1.00	3,000.00	24.00	25,200		46,800		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019027	001334700	002-02-00-00000	202 0 PF	AU C3265 AP	27 02	1	1.00	4,724.00	24.00			113,376		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019028	001334760	002-01-00-00000	202 0 SF	AU C8255 AP	17 02	1	.50	2,990.00	12.00			35,880		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019029	001334850	002-01-00-00000	202 0 SF	AU C8255 AP	17 02	1	.50	2,990.00	12.00			35,880		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019030	001334900	002-01-00-00000	202 0 SF	AU C8255 AP	17 02	1	.50	2,990.00	12.00			35,880		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019031	001335080	002-01-00-00000	202 0 SF	AU C8255 AP	17 02	1	.50	2,990.00	12.00			35,880		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019032	001335090	002-01-00-00000	202 0 SF	AU C8255 AP	17 02	1	.50	2,990.00	12.00			35,880		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019033	001335100	002-01-00-00000	202 0 SF	AU C8255 AP	17 02	1	.50	2,990.00	12.00			35,880		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019034	001335110	002-01-00-00000	202 0 SF	AU C8255 AP	17 02	1	.50	2,990.00	12.00			35,880		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019035	001335120	002-01-00-00000	202 0 SF	AU C8255 AP	17 02	1	.50	2,990.00	12.00			35,880		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019036	001335130	002-01-00-00000	202 0 SF	AU C8255 AP	17 02	1	.50	2,990.00	12.00			35,880		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019037	001335140	002-01-00-00000	202 0 SF	AU C8255 AP	17 02	1	.50	2,990.00	12.00			35,880		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														

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AGENCY: 24800 DEPT OF MILITARY

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SUMMARY XREF: 002-00-00 202 Operations

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0019038	001335150	002-01-00-00000	202 0 SF	AU C8255 AP	17 02	1	.50	2,990.00	12.00			35,880		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019039	001335160	002-01-00-00000	202 0 SF	AU C8255 AP	17 02	1	.50	2,990.00	12.00			35,880		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019042	001334710	002-01-00-00000	202 0 PF	AU C0437 AP	27 02	1	1.00	4,724.00	24.00		22,675	90,701		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019043	001334650	002-01-00-00000	202 0 PF	AU C1215 AP	21Q 02	1	1.00	3,563.00	24.00		21,378	64,134		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019063	001334680	002-02-00-00000	202 0 PF	AU C3268 AP	30 02	1	1.00	5,437.00	24.00			130,488		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019065	001338650	002-01-00-00000	202 0 PF	AU C0211 AP	18Q 02	1	1.00	3,129.00	24.00		15,019	60,077		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019066	001334670	002-01-00-00000	202 0 PF	AU C0103 AP	12C 04	1	1.00	2,831.00	24.00		33,972	33,972		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019069	001334720	002-01-00-00000	202 0 PF	AU C1484 IP	25 02	1	1.00	4,478.00	24.00			107,472		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0093025	000570130	002-02-00-00000	202 0 PF	AU C3268 AP	30 09	1-	1.00-	7,593.00	24.00-			182,232-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0093025	000570130	002-02-00-00000	202 0 PF	AU C3269 AP	32 08	1	1.00	7,964.00	24.00			191,136		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0803001	000501670	002-01-00-00000	202 0 PF	AU C4034 AP	24 02	1-	1.00-	4,097.00	24.00-			98,328-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0803001	000501670	002-01-00-00000	202 0 PF	AU C4014 AP	24Q 03	1	1.00	4,292.00	24.00			103,008		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
1921001	001335300	002-12-00-00000	202 0 LF	AU C0861 AP	27 02	1	1.00	4,724.00	24.00			113,376		
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
			202				25	19.00		456.00	25,200	108,063	1,483,233	

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	S	T	POS	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0019015	001335360	002-06-01-00000	205 0 PF	AU	C4101 AP	10	07		.00	2,786.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
0019016	001335490	002-06-01-00000	205 0 PF	AU	C4101 AP	10	07	1	1.00	2,786.00	24.00	13,373		53,491		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
0019017	001335500	002-06-01-00000	205 0 PF	AU	C4101 AP	10	07	1	1.00	2,786.00	24.00	13,373		53,491		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
0019018	001335520	002-06-01-00000	205 0 PF	AU	C4101 AP	10	07	1	1.00	2,786.00	24.00	13,373		53,491		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
0019019	001335560	002-06-01-00000	205 0 PF	AU	C4012 AP	18	02	1	1.00	3,129.00	24.00	15,019		60,077		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
0019020	001335620	002-06-01-00000	205 0 PF	AU	C4008 AP	26	02	1	1.00	4,509.00	24.00	21,643		86,573		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
0019021	001335690	002-06-01-00000	205 0 PF	AU	C0435 AP	19	02	1	1.00	3,262.00	24.00	15,658		62,630		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
0019022	001335720	002-06-01-00000	205 0 PF	AU	C4014 AP	24Q	02	1	1.00	4,097.00	24.00	19,666		78,662		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
0097032	000706850	002-07-02-00000	205 0 PF	AU	C4101 AP	10	07	1-	1.00-	2,786.00	24.00-			66,864-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
0097032	000706850	002-06-01-00000	205 0 PF	AU	C4101 AP	10	07	1	1.00	2,786.00	24.00	13,373		53,491		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
						205		7	7.00		168.00	125,478		435,042		
								32	26.00		624.00	150,678	108,063	1,918,275		

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PICS SYSTEM: BUDGET PREPARATION

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RING P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0160011	001026300	003-03-00-00000	301 0 PF	AV C1217 AP	27 07	1-	1.00-	5,988.00	24.00-			143,712-	
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0160011	001026300	003-03-00-00000	301 0 PF	AV C1217 AP	27 07	1	1.00	5,988.00	24.00	143,712			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0160012	001020320	003-03-00-00000	301 0 PF	MESNZ7010 AP	35X 09	1-	1.00-	10,121.00	24.00-			242,904-	
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0160012	001020320	003-01-00-00000	301 0 PF	MESNZ7010 AP	35X 09	1	1.00	10,121.00	24.00	242,904			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020001	001020460	003-01-00-00000	301 0 PF	MESNZ7012 AP	38X 09		.21-	11,696.00	5.04-	29,474-		29,474-	
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020001	001020460	003-01-00-00000	301 0 PF	MESNZ7012 AP	38X 09		1.00	11,696.00	24.00	280,704			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020001	001020460	003-02-00-00000	301 0 PF	MESNZ7012 AP	38X 09	1-	.79-	11,696.00	18.96-		221,756-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020001	001020460	003-02-00-00000	301 0 PF	MESNZ7012 AP	38X 09	1	.00	11,696.00	.00				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020002	001020080	003-01-00-00000	301 0 PF	MMS X7008 AP	33X 05	1-	.50-	7,561.00	12.00-			90,732-	
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020002	001020080	003-01-00-00000	301 0 PF	MMS X7008 AP	33X 05	1	1.00	7,561.00	24.00	181,464			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020002	001020080	003-02-00-00000	301 0 PF	MMS X7008 AP	33X 05		.50-	7,561.00	12.00-		90,732-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020002	001020080	003-02-00-00000	301 0 PF	MMS X7008 AP	33X 05		.00	7,561.00	.00				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020008	001020110	003-01-00-00000	301 0 PF	MMC X0119 AP	19 05	1-	.50-	4,026.00	12.00-			48,312-	
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020008	001020110	003-01-00-00000	301 0 PF	MMC X0119 AP	19 05	1	1.00	4,026.00	24.00	96,624			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020008	001020110	003-02-00-00000	301 0 PF	MMC X0119 AP	19 05		.50-	4,026.00	12.00-		48,312-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020008	001020110	003-02-00-00000	301 0 PF	MMC X0119 AP	19 05		.00	4,026.00	.00				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													



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AGENCY: 24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 301 Office of Emergency

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1020009	001020450	003-01-00-00000	301 0 PF AV	C0108 AP	20 09 1-	.50-	4,724.00	12.00-			56,688-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020009	001020450	003-01-00-00000	301 0 PF AV	C0108 AP	20 09 1	.50	4,724.00	12.00	56,688				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020009	001020450	003-02-00-00000	301 0 PF AV	C0108 AP	20 09	.50-	4,724.00	12.00-		56,688-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020009	001020450	003-02-00-00000	301 0 PF AV	C0108 AP	20 09	.50	4,724.00	12.00	56,688				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020200	001020140	003-01-00-00000	301 0 PF AV	C0104 AP	15C 09 1-	1.00-	3,827.00	24.00-	45,924-		45,924-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020200	001020140	003-01-00-00000	301 0 PF AV	C0104 AP	15C 09 1	1.00	3,827.00	24.00	91,848				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020307	001020470	003-01-00-00000	301 0 PF MMN	X0866 AP	31 08 1-	1.00-	8,332.00	24.00-	99,984-		99,984-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020307	001020470	003-01-00-00000	301 0 PF MMN	X0866 AP	31 08 1	1.00	8,332.00	24.00	199,968				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020308	001020480	003-01-00-00000	301 0 PF MMN	X1245 AP	30 08	.33-	7,942.00	8.00-	31,768-		31,768-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020308	001020480	003-01-00-00000	301 0 PF MMN	X1245 AP	30 08	.33	7,942.00	8.00	63,536				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020309	001020440	003-01-00-00000	301 0 PF AV	C1487 IP	31 09 1-	.50-	8,165.00	12.00-			97,980-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020309	001020440	003-01-00-00000	301 0 PF AV	C1487 IP	31 09 1	.50	8,165.00	12.00	97,980				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020309	001020440	003-02-00-00000	301 0 PF AV	C1487 IP	31 09	.50-	8,165.00	12.00-		97,980-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020309	001020440	003-02-00-00000	301 0 PF AV	C1487 IP	31 09	.50	8,165.00	12.00	97,980				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020310	001020260	003-02-00-00000	301 0 PF AV	C1487 IP	31 07 1-	.50-	7,452.00	12.00-		89,424-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020310	001020260	003-02-00-00000	301 0 PF AV	C1487 IP	31 07 1	.50	7,452.00	12.00	89,424				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 301 Office of Emergency

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	POS	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL
1020310	001020260	003-03-00-00000	301 0 PF	AV	C1487	IP	31 07	.50-	7,452.00	12.00-			89,424-	
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
1020310	001020260	003-03-00-00000	301 0 PF	AV	C1487	IP	31 07	.50	7,452.00	12.00	89,424			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
			301					.00		.00	1,581,794	604,892-	976,902-	

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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PROD FILE

AGENCY: 24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 302 Office of Emergency

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS R	RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0019044	001333870	003-03-00-00000	302 0 PF AV	C1216 AP	23 02	1	1.00	3,917.00	24.00		94,008				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
0019055	001333950	003-03-00-00000	302 0 PF AV	C0861 AP	27 02	1	1.00	4,724.00	24.00		113,376				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
0019056	001334280	003-03-00-00000	302 0 PF AV	C0861 AP	27 02	1	1.00	4,724.00	24.00		113,376				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
0019058	001333670	003-03-00-00000	302 0 PF AV	C0862 AP	29 02	1	1.00	5,188.00	24.00		124,512				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
0019059	001334200	003-03-00-00000	302 0 PF AV	C0863 AP	31 02	1	1.00	5,704.00	24.00		136,896				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
0019060	001334090	003-03-00-00000	302 0 PF MMN	X0866 AP	31 02	1	1.00	6,233.00	24.00		149,592				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
			302				6	6.00		144.00	731,760				

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 303 Office of Emergency

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS CNT	RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0019049	001334440	003-03-00-00000	303 0 PF AV	C0861 AP	27 02	1	1.00	4,724.00	24.00	113,376				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019050	001334520	003-03-00-00000	303 0 PF AV	C0861 AP	27 02	1	1.00	4,724.00	24.00	113,376				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019051	001334540	003-03-00-00000	303 0 PF AV	C0861 AP	27 02	1	1.00	4,724.00	24.00	113,376				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019052	001334570	003-03-00-00000	303 0 PF AV	C0861 AP	27 02	1	1.00	4,724.00	24.00	113,376				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019053	001334580	003-03-00-00000	303 0 PF AV	C0861 AP	27 02	1	1.00	4,724.00	24.00	113,376				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019054	001334590	003-03-00-00000	303 0 PF AV	C0861 AP	27 02	1	1.00	4,724.00	24.00	113,376				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
			303				6	6.00	144.00	680,256				

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AGENCY: 24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 304 Office of Emergency

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0019046	001334830	003-02-00-00000	304 0 PF	MMN X1487 IP	31 02	1	1.00	6,324.00	24.00		151,776			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019047	001334870	003-02-00-00000	304 0 PF	MMN X1488 IP	32 02	1	1.00	6,890.00	24.00		165,360			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
						304	2	2.00	48.00		317,136			

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AGENCY: 24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 305 Office of Emergency

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0013017	001187400	003-01-00-00000	305 0 PF	AV C1485 IP	28 06 1-	1.00-	6,008.00	24.00-			144,192-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0013017	001187400	003-01-00-00000	305 0 PF	AV C1487 IP	31 03 1	1.00	6,200.00	24.00	148,800				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0160013	001020330	003-03-00-00000	305 0 PF	AV C0107 AP	17Q 08 1-	1.00-	3,917.00	24.00-			94,008-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0160013	001020330	003-03-00-00000	305 0 PF	AV C0107 AP	17Q 08 1	1.00	3,917.00	24.00	94,008				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0160015	001020340	003-03-00-00000	305 0 PF	AV C0862 AP	29 09 1-	1.00-	7,242.00	24.00-			173,808-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0160015	001020340	003-03-00-00000	305 0 PF	AV C0862 AP	29 09 1	1.00	7,242.00	24.00	173,808				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0160020	001020350	003-03-00-00000	305 0 PF	AV C1217 AP	27 08 1-	.85-	6,275.00	20.40-			128,010-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
0160020	001020350	003-03-00-00000	305 0 PF	AV C1217 AP	27 08 1	.85	6,275.00	20.40	128,010				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020201	001020270	003-03-00-00000	305 0 PF	AV C0863 AP	31 09 1-	1.00-	7,976.00	24.00-			191,424-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020201	001020270	003-03-00-00000	305 0 PF	AV C0863 AP	31 09 1	1.00	7,976.00	24.00	191,424				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020233	001020290	003-03-00-00000	305 0 PF	AV C0861 AP	27 08 1-	1.00-	6,275.00	24.00-			150,600-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020233	001020290	003-03-00-00000	305 0 PF	AV C0861 AP	27 08 1	1.00	6,275.00	24.00	150,600				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020234	001020300	003-03-00-00000	305 0 PF	AV C0861 AP	27 06 1-	1.00-	5,706.00	24.00-			136,944-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020234	001020300	003-03-00-00000	305 0 PF	AV C0861 AP	27 06 1	1.00	5,706.00	24.00	136,944				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020235	001020310	003-03-00-00000	305 0 PF	AV C0861 AP	27 09 1-	1.00-	6,585.00	24.00-			158,040-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
1020235	001020310	003-03-00-00000	305 0 PF	AV C0861 AP	27 09 1	1.00	6,585.00	24.00	158,040				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
			305				.00		.00	1,181,634		1,177,026-		

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 306 Office of Emergency

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0019045	001338970	003-03-00-00000	306 0 PF	AV C1483 IP	24 02	1	1.00	4,128.00	24.00	99,072				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019048	001338830	003-03-00-00000	306 0 PF	AV C0104 AP	15C 02	1	1.00	2,831.00	24.00	67,944				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019057	001338950	003-03-00-00000	306 0 PF	AV C0861 AP	27 02	1	1.00	4,724.00	24.00	113,376				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019061	001338800	003-03-00-00000	306 0 PF	MMS X7008 AP	33X 02	1	1.00	6,542.00	24.00	157,008				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019071	001338870	003-03-00-00000	306 0 PF	AV C0108 AP	20 02	1	1.00	3,403.00	24.00	81,672				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019072	001338890	003-03-00-00000	306 0 PF	AV C0108 AP	20 02	1	1.00	3,403.00	24.00	81,672				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019073	001338900	003-03-00-00000	306 0 PF	AV C0108 AP	20 02	1	1.00	3,403.00	24.00	81,672				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019074	001338910	003-03-00-00000	306 0 PF	AV C0108 AP	20 02	1	1.00	3,403.00	24.00	81,672				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019075	001338920	003-03-00-00000	306 0 PF	AV C0108 AP	20 02	1	1.00	3,403.00	24.00	81,672				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0019076	001338930	003-03-00-00000	306 0 PF	AV C0108 AP	20 02	1	1.00	3,403.00	24.00	81,672				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
			306				10	10.00		240.00	927,432			
							24	24.00		576.00	5,102,876	287,756-	2,153,928-	



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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	S CLASS COMP	T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0019001	001335920	004-02-00-00000	401 0 PF	AU C6752 AP	22 02	1	.63	3,736.00	15.00		14,010	42,030		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0019002	001335970	004-02-00-00000	401 0 PF	AU C6751 AP	20 02	1	.63	3,403.00	15.00		12,761	38,284		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0019003	001335990	004-02-00-00000	401 0 PF	AU C6751 AP	20 02	1	.63	3,403.00	15.00		12,761	38,284		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0019004	001336010	004-02-00-00000	401 0 PF	AU C6751 AP	20 02	1	.63	3,403.00	15.00		12,761	38,284		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0019005	001336020	004-02-00-00000	401 0 PF	AU C6751 AP	20 02	1	.63	3,403.00	15.00		12,761	38,284		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0019006	001336030	004-02-00-00000	401 0 PF	AU C6751 AP	20 02	1	.63	3,403.00	15.00		12,761	38,284		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0019007	001336040	004-02-00-00000	401 0 PF	AU C6751 AP	20 02	1	.63	3,403.00	15.00		12,761	38,284		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0019008	001336060	004-02-00-00000	401 0 PF	AU C6751 AP	20 02	1	.63	3,403.00	15.00		12,761	38,284		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0019009	001336070	004-02-00-00000	401 0 PF	AU C6751 AP	20 02	1	.63	3,403.00	15.00		12,761	38,284		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0019010	001336080	004-02-00-00000	401 0 PF	AU C6751 AP	20 02	1	.63	3,403.00	15.00		12,761	38,284		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0019011	001336100	004-02-00-00000	401 0 PF	MMS X6754 AP	24 02	1	.63	4,443.00	15.00		16,661	49,984		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0019012	001336120	004-02-00-00000	401 0 PF	AU C0107 AP	17Q 02	1	.63	3,000.00	15.00		11,250	33,750		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0019013	001336140	004-02-00-00000	401 0 PF	AU C9116 AP	13 04	1	.63	2,764.00	15.00		10,365	31,095		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0019014	001336150	004-02-00-00000	401 0 PF	AU C0860 AP	23 02	1	.63	3,917.00	15.00		14,689	44,066		
EST DATE: 2020/04/01 EXP DATE: 9999/01/01														
0099038	000797230	004-02-00-00000	401 0 PF	AU C0435 AP	19 05	1-	1.00-	3,736.00	24.00-		22,416-	67,248-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0099038	000797230	004-02-00-00000	401 0 PF	AU C0436 AP	23 02	1	1.00	3,917.00	24.00		23,502	70,506		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
			401				14	8.82		210.00		182,910	548,739		

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0019040	001335780	004-01-00-00000	402	0	PF	AU	C1338	AP	23 02	1	1.00	3,917.00	24.00			94,008	
EST DATE: 2019/07/01			EXP DATE: 9999/01/01														
			402							1	1.00					94,008	
										15	9.82				182,910	642,747	
										78	66.82		1602.00	5,912,506	292,649	407,094	

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
							78	66.82		1602.00	5,912,506	292,649	407,094		