GHAP Capacity Building 2024 Framework

ORCA Capacity Building

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Current GHAP CB Priorities

- Workforce development

- Culturally specific developer and sponsor organization capacity building

- Rural regional and organizational capacity building

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Current GHAP CB Strategy

- Build knowledge and collective power for housing organizations

- Build capacity for organization self-determination

- Build long-term stability

- Build leadership capacity

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2022 Feedback

- Grants must be multi-year to truly build capacity

- Streamline the process

- Make the funds as flexible as possible

- Build the workforce

- Find more pathways for distributing funds

- Elevate asset management

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2023 Highlights

- Partnered with other funders to boost projects aligned with our priorities (Meyer Memorial Trust CSO project, NOAH's Manufactured Housing Training)

- Changed GHAP CB rules to include Tribes and local governments to target very rural needs

- Designed and launched new NOFA path in partnership with HOME ARP program

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2024 Distribution Framework

1. Capacity Building Toward New and Existing Housing

- ORCA CB Grants
- General capacity building
- 20-30 awards
- Multi-year
- Up to $150K
- Small-medium orgs
- Priority-centered
- $3M reserved

2. Training and Workforce Program Investments

- Grants to create and host professional training programs (Dev & AM)
- 2-3 grants
- Up to $400K
- Multi-year
- Priority-aligned
- $1.2M reserved

3. State Priorities & Regional Impact Projects

- One-time grants to support CB projects that are innovative, have regional impact, and align with OHCS priorities and goals
- Grants for delivery of key services tied to ARH Division projects and programs
- Pool reservation set annually

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ORCA Capacity Building Grants

- Two-year grants tied to new or existing (in-service) ARH project

- Directly to eligible developers and sponsors

- Maintain current CSO and rural priorities

- Additional focus on:

  - Geographic priorities
  - Unmet needs and/or underserved communities
  - Preserving and managing assets

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Grant Activities Include:

- Adding or paying for existing housing staff

- Staff and regional partner training and education

- Technical assistance and consultants

- Housing development and operations-related engagement and coordination

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Grant Activities Include:

- Hardware and software

- Strengthening internal systems

- Asset management related reports

- Some project-related predevelopment soft costs (up to 10% of request)

  - E.g., financial analysis, legal consult, contracted support for project, preparing grant applications

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Threshold-Based Application

- Org is a CSO – or - Org is Rural

AND

- Nonprofit, housing authority, or Tribal Nation

- Bylaws or board decision to develop or own/operate ARH

- CB tied to new or existing (in-service) project

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Threshold-Based Application

- Established or emerging developer or sponsors with prior experience

- Small to medium organization

- No other current ORCA - CB Grant

- DEI Agreement registered (by grant execution)

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Considerations to Further Prioritize Investments:

- State or agency-identified priorities (e.g., OHNA geographic priorities)

- Intends to serve an unmet need (community or geographic)

- Number of units to be preserved or created

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Questions for the Group

- Do you have capacity building needs outside of the listed grant activities?

- How do your current levels of staffing compare to your needs?

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Retro Board Questions

- How can OHCS identify the greatest needs for capacity building?

- Do you have capacity building needs outside of the listed grant activities?

- Which predevelopment soft costs should be included or removed?

- Additional feedback?

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Thank you!

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