

5. Response 17 in Appendix A includes information prepared by financial professionals hired to analyze the financial implications of the proposed transaction. Provide the following:

a. The name of the firm contracted to conduct this analysis.

*ECG Management Consultants*

b. The selection process for choosing this firm.

[REDACTED]

c. The purpose and objectives of this analysis.

*The purpose was to seek a qualified consulting firm to support the transition and integration of Santiam into Samaritan by developing a pro forma financial model to help stakeholders at both organizations understand the expected financial performance of the combined entity. The deliverable was a preliminary pro forma financial model in Microsoft Excel and an executive summary in Microsoft PowerPoint.*

d. Prepared reports, presentations, board materials, or other documents related to this analysis.

Prepared reports have been made available, including the presentation, which was shared with the Samaritan and Santiam Boards, but remain confidential.

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]