

1. In Response to 8 of Appendix A, the entities state that both Santiam and Samaritan considered other hospitals and healthcare systems in the region as possible alternatives with which to affiliate. Please describe the following:

a. All other potential partners that Santiam considered:

[REDACTED]

b. All other potential partners that Samaritan Considered:

Samaritan considered expanding its service area in the Willamette Valley, the Oregon coast and throughout the state. [REDACTED]

[REDACTED]

c. The negotiation processes with other potential partners for both Santiam and Samaritan.

[REDACTED]

d. A description of why Santiam chose not to pursue an agreement with any other noted potential partners.

[REDACTED]

[REDACTED]

- e. A description of why Samaritan chose not to pursue an agreement with any other noted potential partners:

Samaritan has great respect for each hospital and health system it considered; however, Samaritan chose not to pursue an agreement with any other potential partners as the SHS board of directors prioritized exploring affiliation with Santiam Hospital & Clinics. The geographic and cultural alignment of Santiam Hospital & Clinics with Samaritan Health Services is strong, and Samaritan prioritized the singular exploration of this affiliation.

- f. [REDACTED]

Reports & analysis have been made available but remain confidential.



**Samaritan  
Health  
Services**

*Building healthier communities together*

**Board of Directors Retreat  
Boulder Falls Event Center  
June 6, 2023**

7:30 am – 8:00 am	Breakfast at Boulder Falls	
8:00 – 8:10 am	Welcome & Introductions	Ms. Seifert & Mr. Boysen
8:10 am – 8:15 am	Safety Moment	Mr. Boysen
8:15 am – 11:15 am	Healthcare Consolidation	Juniper Advisory Group
11:15 am – Noon	Lunch at Boulder Falls	
Noon – 12:30 pm	Financial Update	Mr. Smith
12:30 – 1:30 pm	SHS Bylaw Considerations	Mr. Jacobsen
1:30 pm – 1:45 pm	Break	
1:45 – 3:45 pm	Growth Opportunities	Mr. Boysen Ms. Kaiser Ms. Balzer
3:45 – 4:00 pm	Closing Remarks & Gratitude Moment	Mr. Boysen