



# Mid-Term Planning Meeting (MPM)

May 20, 2024  
1:00 – 2:30 PM



# Exercise Contingency Plan



# Event Walk-Through

**Day 0**  
Monday  
Oct. 28  
**Build-Up**

Cascadia Subduction Zone Earthquake Overview	Week Prior-1 Hour
Leadership Comments	8:30 – 8:45
Exercise Briefing	8:45 – 9:30
Scenario & Ground Truth	9:30 – 10:00
Turnover Brief (0-96 hours)	10:00 – 10:30
Goal 1 Procedure Flow Review	10:30 – 11:00
Goal 2 Procedure Flow Review	11:00 – 11:30
Goal 3 Procedure Flow Review	11:30 – 12:00
OPTIONAL   OpsCenter Refresher	1:00 – 2:00
Local & State ECC Breakouts (Staffing & Players)	2:00 – 5:00

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# IO24 Scenario Unit



Iron OR 24  
Exercise Scenario

The screenshot shows an Excel spreadsheet with the following content:

- Table of Contents:**
  - [How to Use Ground Truth Document](#)
  - [EOC Locations](#)
  - [EQ Shaking Descriptions](#)
  - [Definitions](#)
  - [Data \(locked\)](#)
- Lifeline Table:**

Lifeline	Component	Sub-Component
Transportation	Highway/Roadway	Bridges
	Highway/Roadway	Roads
	Highway/Roadway	Tunnels
	Railway	Railroad Stations
	Railway	Rail lines
	Aviation	Airports
	Maritime	Port
	Maritime	Shipping lanes
Public transit	Buses	
Communications	Telecommunications	PSAPs
	Telecommunications	Fiber/Cable/Lines
	Telecommunications	Repeater Towers
	Telecommunications	Transmission centers/hubs
	Telecommunications	Data centers
	Finance	ATMs
Food, Water, Sheltering	Public information	Public messaging/ Alerting
	Food	Food Manufacturing
	Food	Commercial food distribution
	Food	Commercial Food Supply Chain
	Food	Food Distribution Centers
Water	Potable Water Systems	
Wastewater	Waste Water Systems	

The spreadsheet also includes a navigation bar at the bottom with tabs for: Jurisdiction, GUIDE, HOW TO USE, EOC Locations, Transportation, Safety & Security, Health & Medical, Food, Water, Sheltering, Hazardous Materials, Energy (Power & Fuel), Communications, EQ Shaking, Definitions, and DATA.



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OPTIONAL   OpsCenter Refresher	1:00 – 2:00
Local & State ECC Breakouts (Staffing & Players)	2:00 – 5:00

# IO24 Turnover Brief

★ Statewide Lens ★  
*Do you need you own?*

A

Incident/Impact  
Overview

Status of State Leadership

Status of Federal Response

B

Current Missions &  
Assignments

C

Pending Resource  
Requests

Requests of the State

State Requests → Feds



# Exercise Conduct



All Objectives

8:00 AM

12:00 PM

O2.1-Limited Comms

Half Day

Hot Wash

Tuesday  
October 29

Wednesday  
October 30

Thursday  
October 31

Day 1 = Can we coordinate?

Day 2 = Can we coordinate using  
redundant comms?



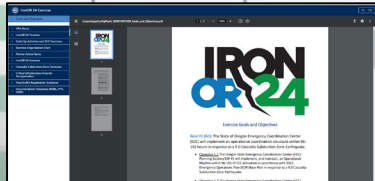


# Exercise Control & Evaluation

**Purpose:** What will you players need funneled to them to meet your objective

MSEL									
Event Number	Time	Event Type	Event Mode	From	To	Message	Expected Response	Exercise Objective	Notes
1	0830	Inject	Phone Call	Citizen	911 Center	I would like to report an accident. It appears a truck has crashed and is leaking on the highway.	911 center notifies HAZMAT unit	Demonstrate the ability of Central City staff to receive, develop, and disseminate a public alert utilizing Central City's notification system regarding a HAZMAT spill within 15 minutes of initial notification, in accordance with the Communications Annex in the Emergency Operations Plan.	911 Center has (now you control)

Template Found....



### Example-O1.3

Are there resource requests from partners that are not playing that can support your players practice receiving and managing incoming requests?



**Injects Due July 1 = [Rachel.foley@oem.Oregon.gov](mailto:Rachel.foley@oem.Oregon.gov)**

### MSEL

Event Number	Time	Event Type	Event Mode	From	To	Message	Expected Response	Exercise Objective	Notes
1	0830	Inject	Phone Call	Citizen	911 Center	I would like to report an accident. It appears a truck has crashed and is leaking on the highway.	911 center notifies HAZMAT unit	Demonstrate the ability of Central City staff to receive, develop, and disseminate a public alert utilizing Central City's notification system regarding a HAZMAT spill within 15 minutes of initial notification, in accordance with the Communications Annex in the Emergency Operations Plan.	911 Center has been notified

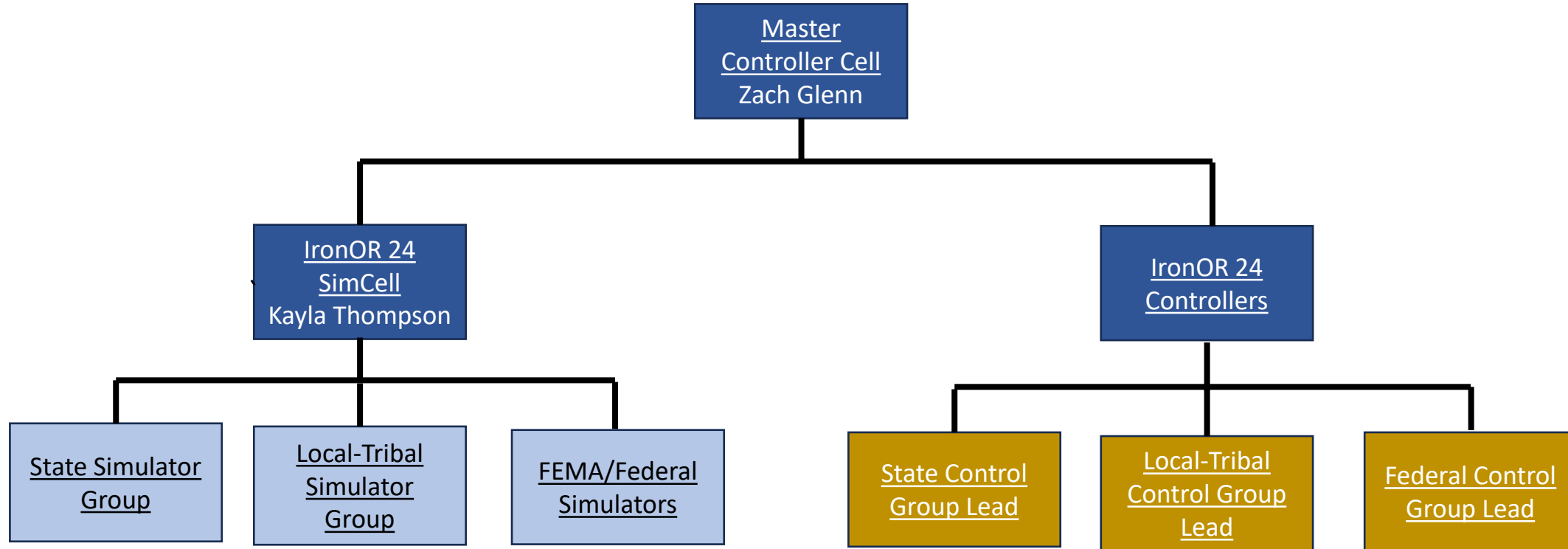


State MSEL Sync Meeting  
August 15



Local-Tribal MSEL Sync Meeting  
September 10

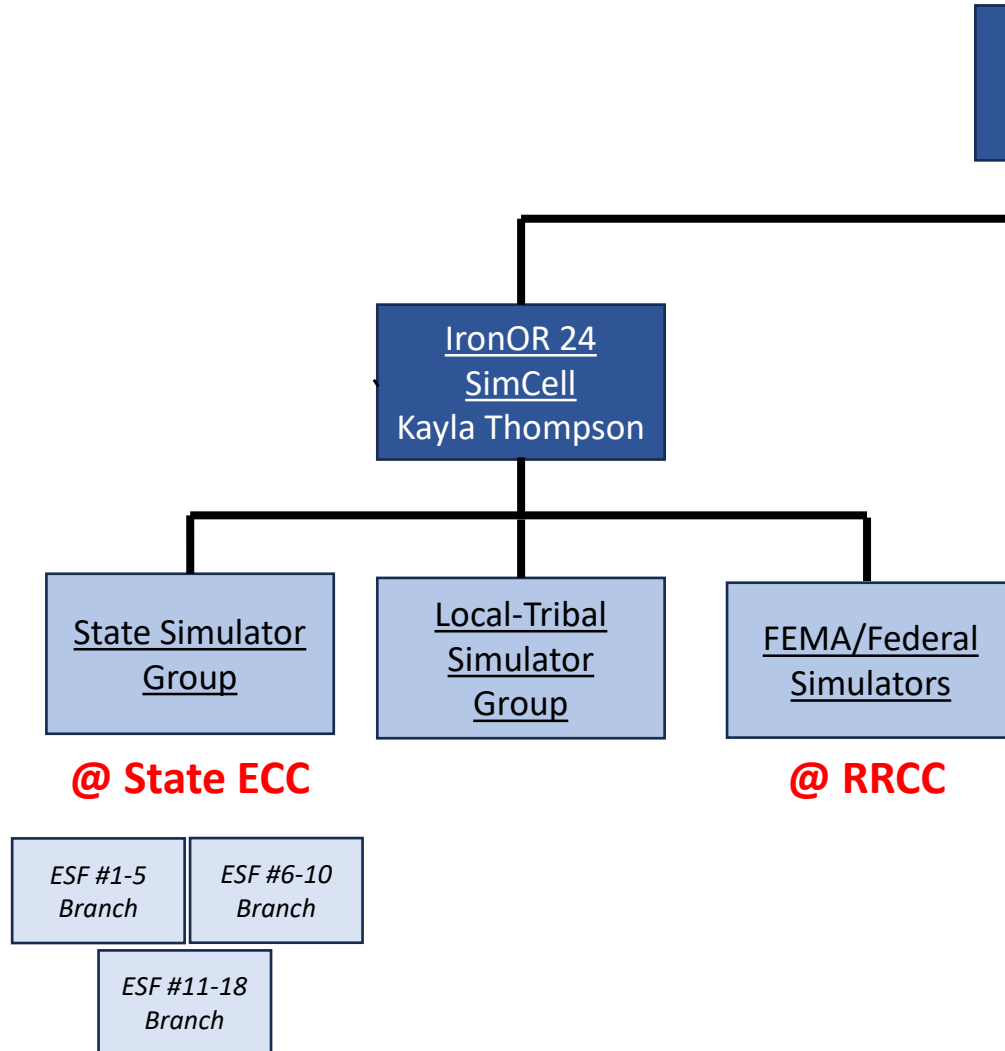
# Master Control Cell



[HSEEP Training Video = SimCell](#)

[HSEEP Training Video = Controllers](#)

# Master Control Cell | SimCell



## ESF Lead POCs

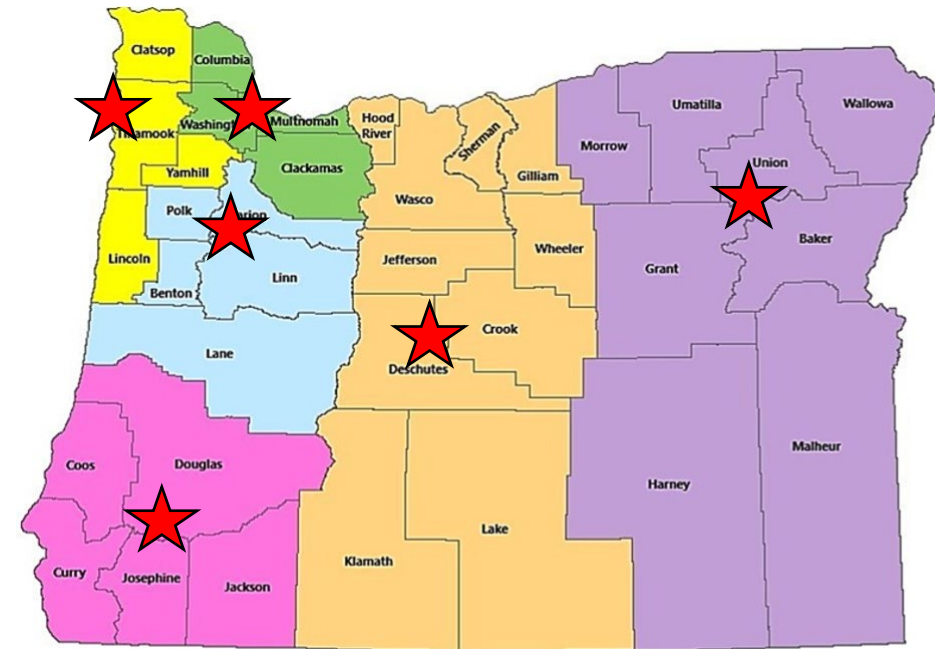
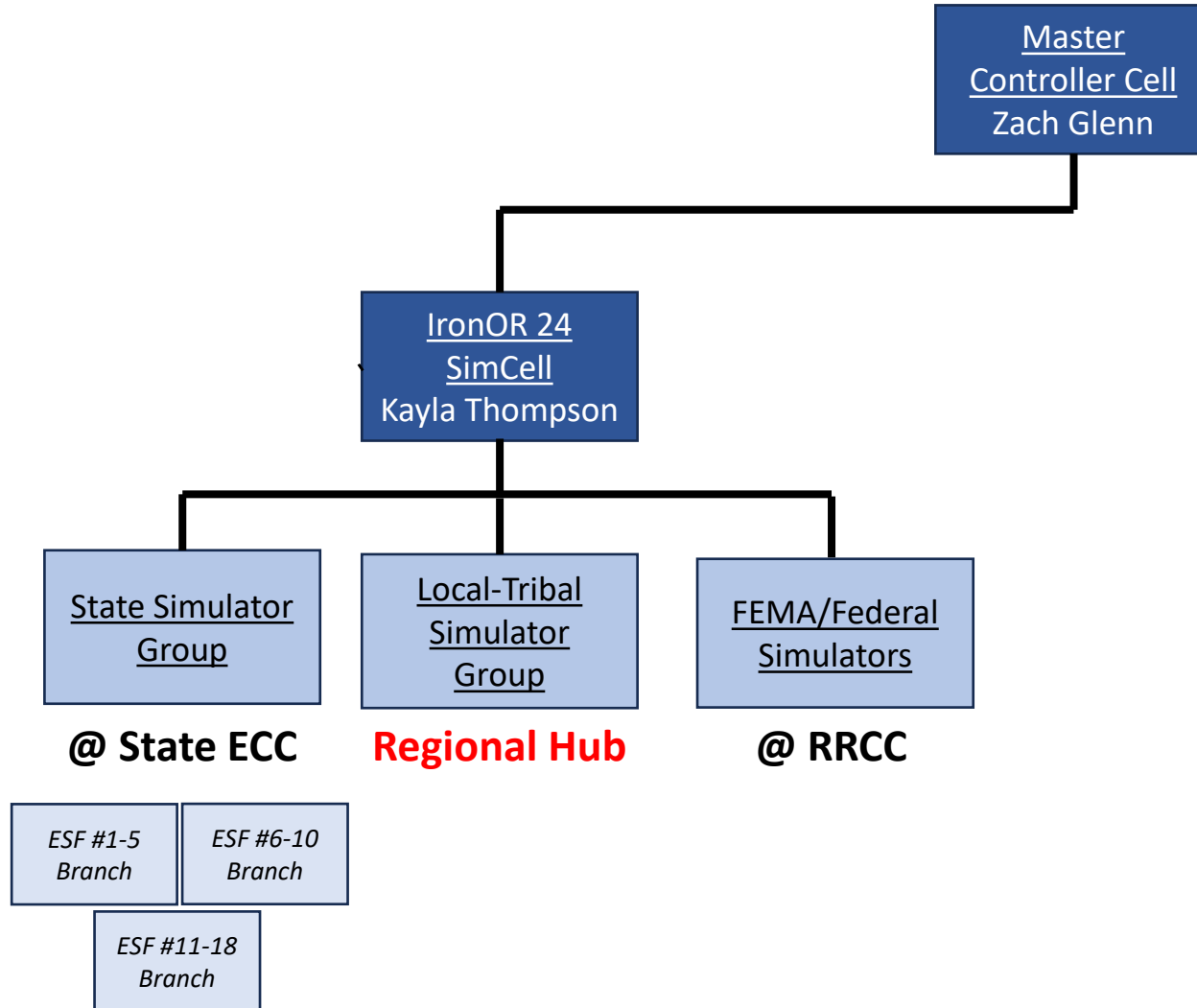
Identify 2-3 non-playing partners familiar with your function to participate in the SimCell **by July 1.**

Send to [kayla.thompson@oem.oregon.gov](mailto:kayla.thompson@oem.oregon.gov)

Action Item	Due Date	Due To
Determine extent of data that will be used, which objectives, etc.	ASAP	Internal Coordination
Coordinate w/ partners to determine who is playing	ASAP	Internal Coordination
Identify individuals to be <b>non-playing</b> for your function (initial)	May 3, 2024	Kayla Thompson <a href="mailto:kayla.thompson@oem.oregon.gov">kayla.thompson@oem.oregon.gov</a>
Identify individuals to participate in <b>SimCell</b> in the Simulation Cell (Start)	June 1, 2024	Kayla Thompson <a href="mailto:kayla.thompson@oem.oregon.gov">kayla.thompson@oem.oregon.gov</a>
Develop <b>SimCell</b> for Jurisdiction/Organization	June 1, 2024	Alexa Rose <a href="mailto:alexarose@oem.oregon.gov">alexarose@oem.oregon.gov</a>
Develop <b>Master Scenario Events List (MSEL)</b> , inputs, contingency input, expected actions	July 1, 2024	MELI Unit Hannah Foley <a href="mailto:hannah.foley@oem.oregon.gov">hannah.foley@oem.oregon.gov</a>
Identify your <b>Lead Evaluator</b>	July 1, 2024	Emergency Sector Lead Emmanuel Etzenga <a href="mailto:emmanuel.etzenga@oem.oregon.gov">emmanuel.etzenga@oem.oregon.gov</a>



# Master Control Cell | SimCell



**Regional SimCell w/ OEM MSEL Manager**  
 Location & Size Based on Regional Play  
 Coordination Coming from MSEL Managers  
 September 19<sup>th</sup> C&E Training from State

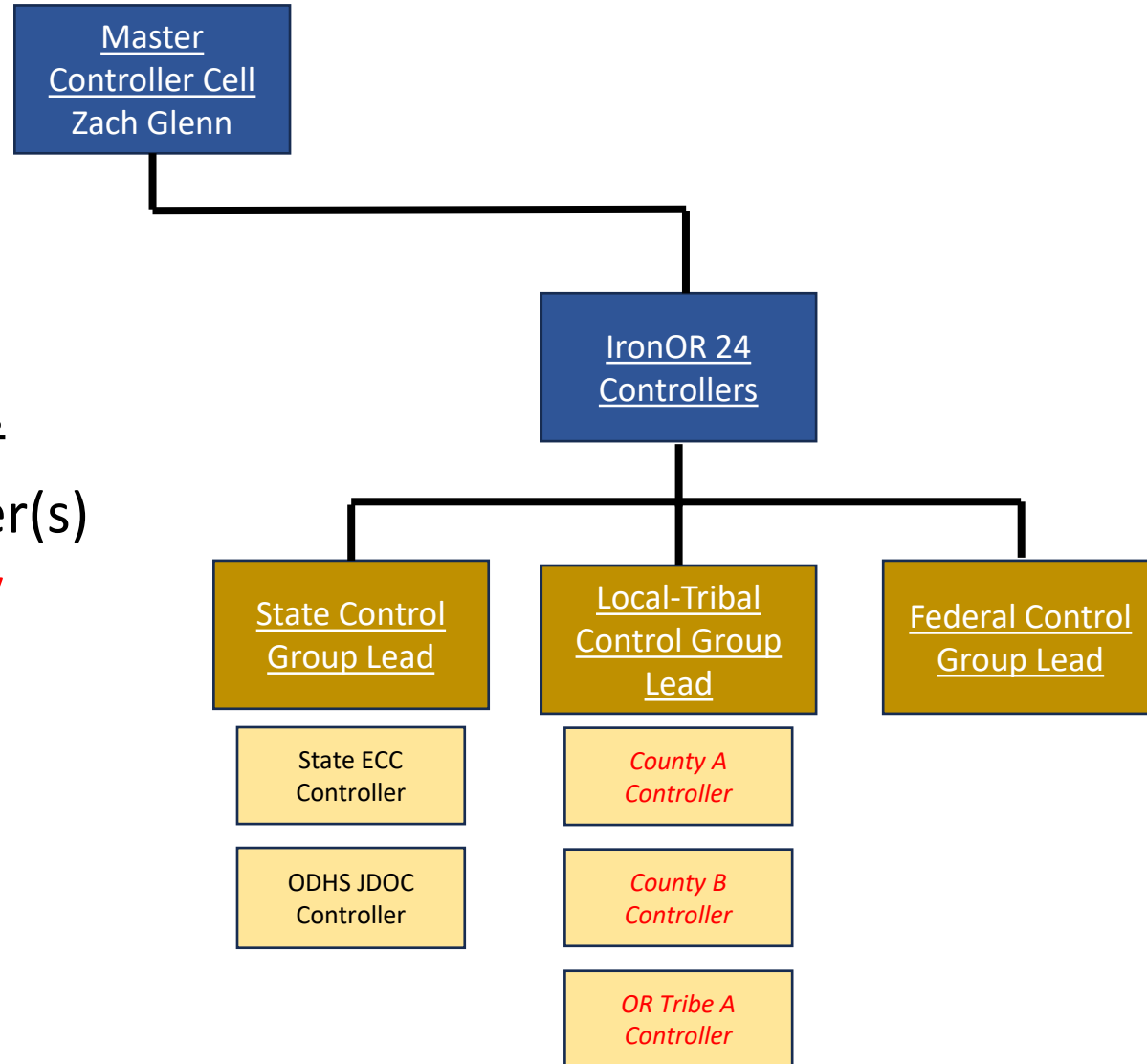


# Master Control Cell | Controllers

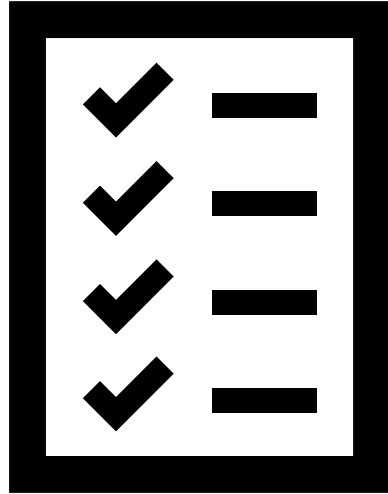
Who is going to manage the actual exercise event on-site? Not playing.

We need to know your venue controller(s)  
**by June 1** via data collection survey  
(below)

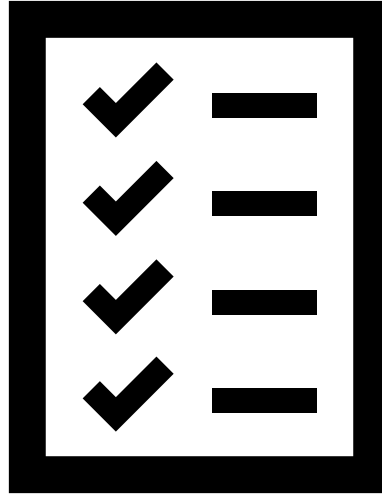
The screenshot shows a web-based survey form. At the top, there is a logo for 'IRON OR 24'. Below it, the text 'Jurisdiction/Organization Type' is followed by two radio button options: 'State ECC Partner' and 'Local Tribal Partner'. A green 'Next' button is located at the bottom of the form.



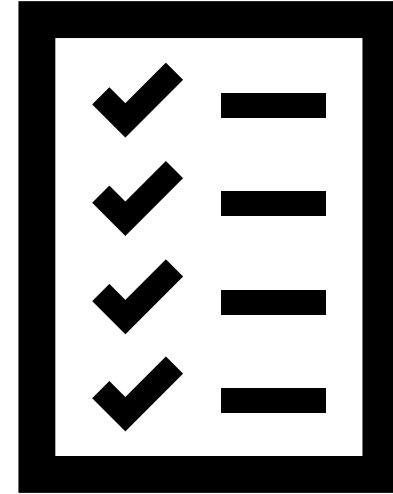




EEG-O1.1 Template



EEG-O1.2 Template



EEG-O1.3 Template

## Exercise Evaluation | Exercise Evaluation Guides (EEGs)



July 1





State Exercise Play



Local-Tribal Exercise Play



Support Finding Evaluators



## Exercise Evaluation | Evaluators



Provide General Evaluator Education  
@ C&E Training-September 19



**Extent of Play**

# Exercise Participants

FEMA X Regional Response Coordination Center (RRCC)

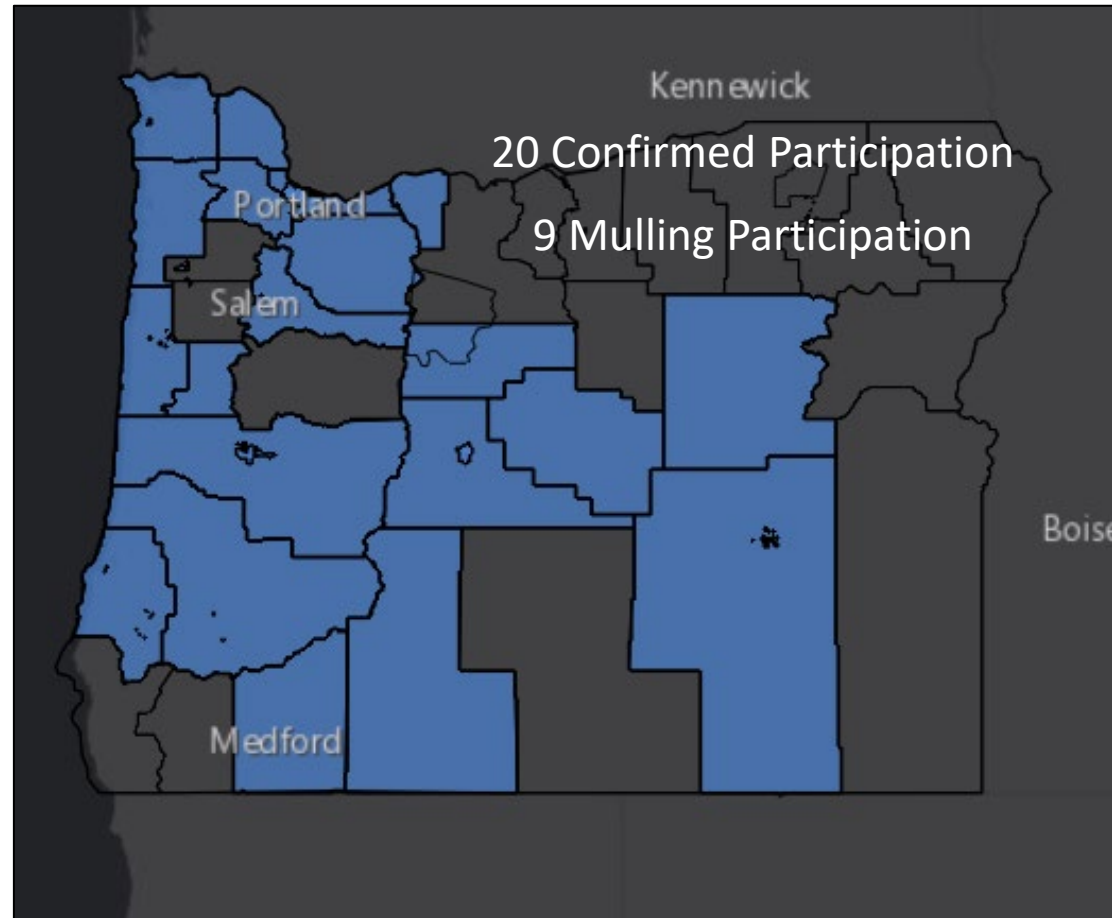


# Exercise Participants

## Local-Tribal Partners



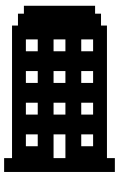
NWS in Oregon interested in engaging w/ local EOCs



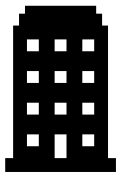
If not playing, consider supporting with evaluation or observing a peer.



**ESF 1  
Transportation**



State ECC



Agency



Pre  
Exercise

Ground Truth  
State-owned roadways

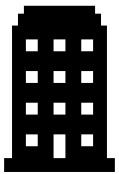
Conduct

Roadway Status & Incoming Requests

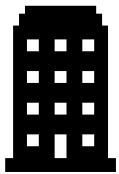
Supporting ESF #2 & ESF #6 Needs



**ESF 2  
Communications**



State ECC



Agency



(OEM)

**Players**

State SWIC,  
State Dept. Radio/Comms,  
Federal Radio/Comms,  
Private Cell,  
Civil Air Patrol,  
PSAPs

**Local Radio/Comms?**

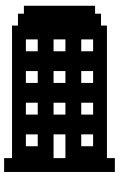
15-20 @ ECC

**Ground Truth**

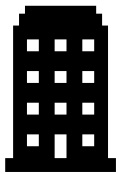
Comm Infrastructure  
Cellular, Internet, Radio, etc.



## ESF 2 Communications



State ECC



Agency



(OEM)

Conduct

Assess Communications Lifeline Status

Limited Resource Prioritization

Participate in State ECC Operational Rhythm

ESF #2 Daily Coordination Call

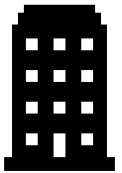




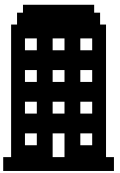
**ESF 3  
Public Works**

Pre  
Exercise

Ground Truth  
Status of dams/levees



State ECC



Agency



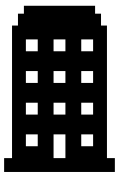
Conduct

Tracking status of statewide dams/levees

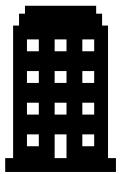
*TBD*



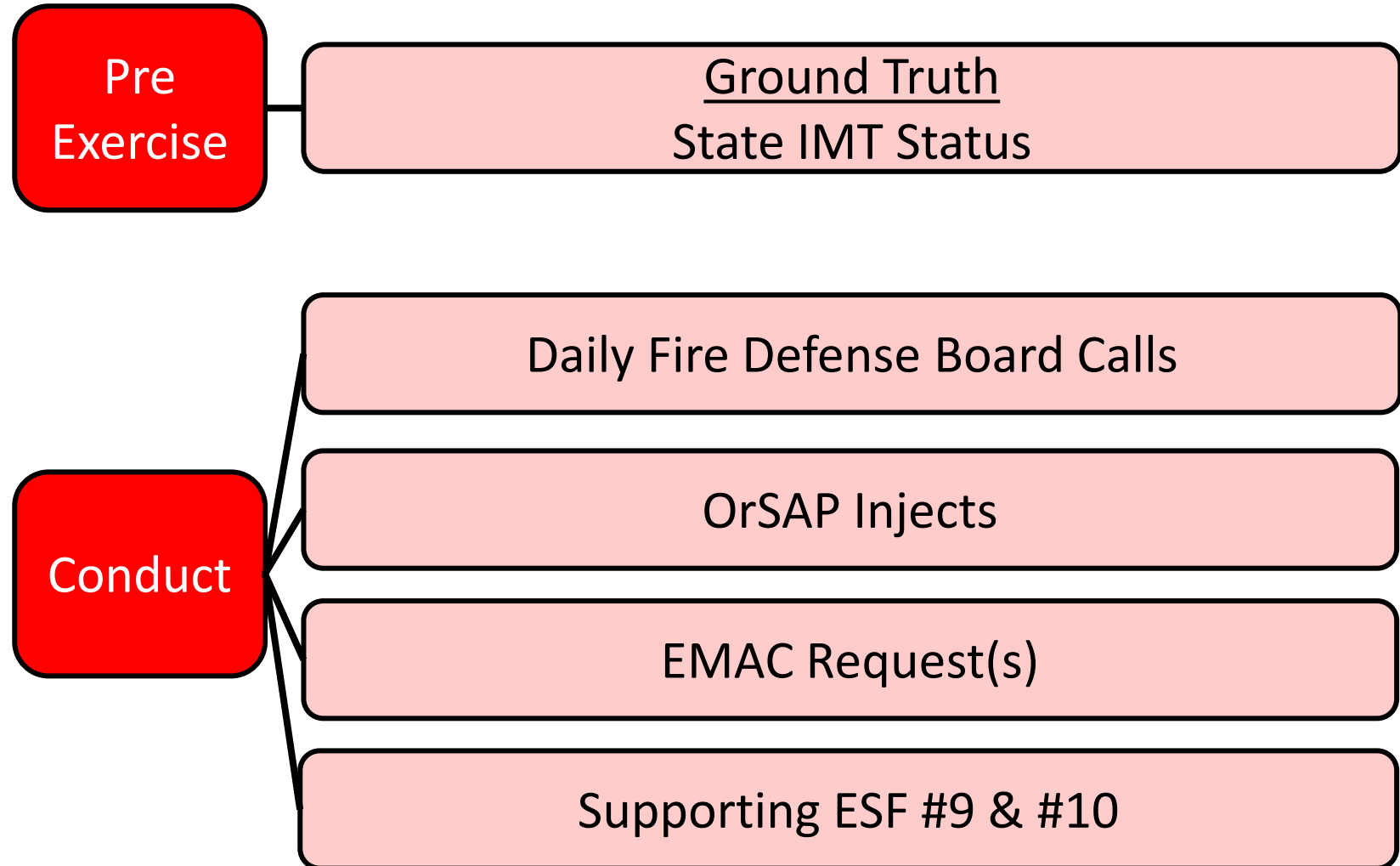
## ESF 4 Firefighting



State ECC

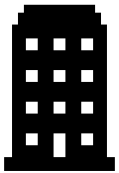


Agency

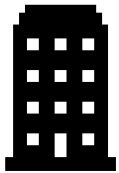




## ESF 6 Mass Care



State ECC



Agency



Pre  
Exercise

### Ground Truth

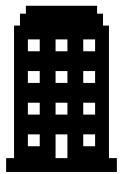
Human impact and evacuation overview;  
status of mass care resources

Conduct

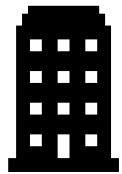
Focus of 2Q24 – more to come!



**ESF 7**  
**Resource**  
**Support**



State ECC



Agency



Pre  
Exercise

Ground Truth  
Staging base locations/impacts

Conduct

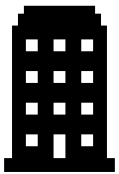
Submitting Requests → ESF #18/Military

Identification & Coordination of Staging Base(s)

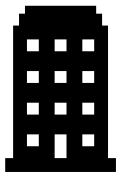
Resource Drop-Off Locations



ESF 8  
Health and  
Medical



State ECC



Agency



AOC  
Possible

Pre  
Exercise

Ground Truth  
Hospital & healthcare impacts,

Conduct

Redundant Comms to Share Information 

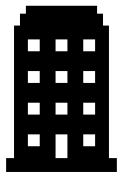
Collecting Hospital & Healthcare Impacts  
(via healthcare or EM)

Ordering DMAT Teams

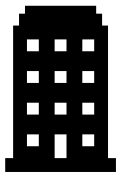
Supporting ESF #6



**ESF 10  
Hazardous  
Materials**



State ECC



Agency



AOC  
Possible

Pre  
Exercise

Ground Truth  
Hazardous material spills/incidents

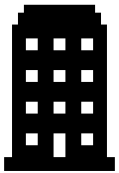
Conduct

Tracking Active Hazmat Incidents

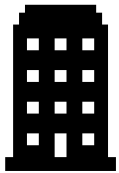
Hazardous Materials Requests → EMAC



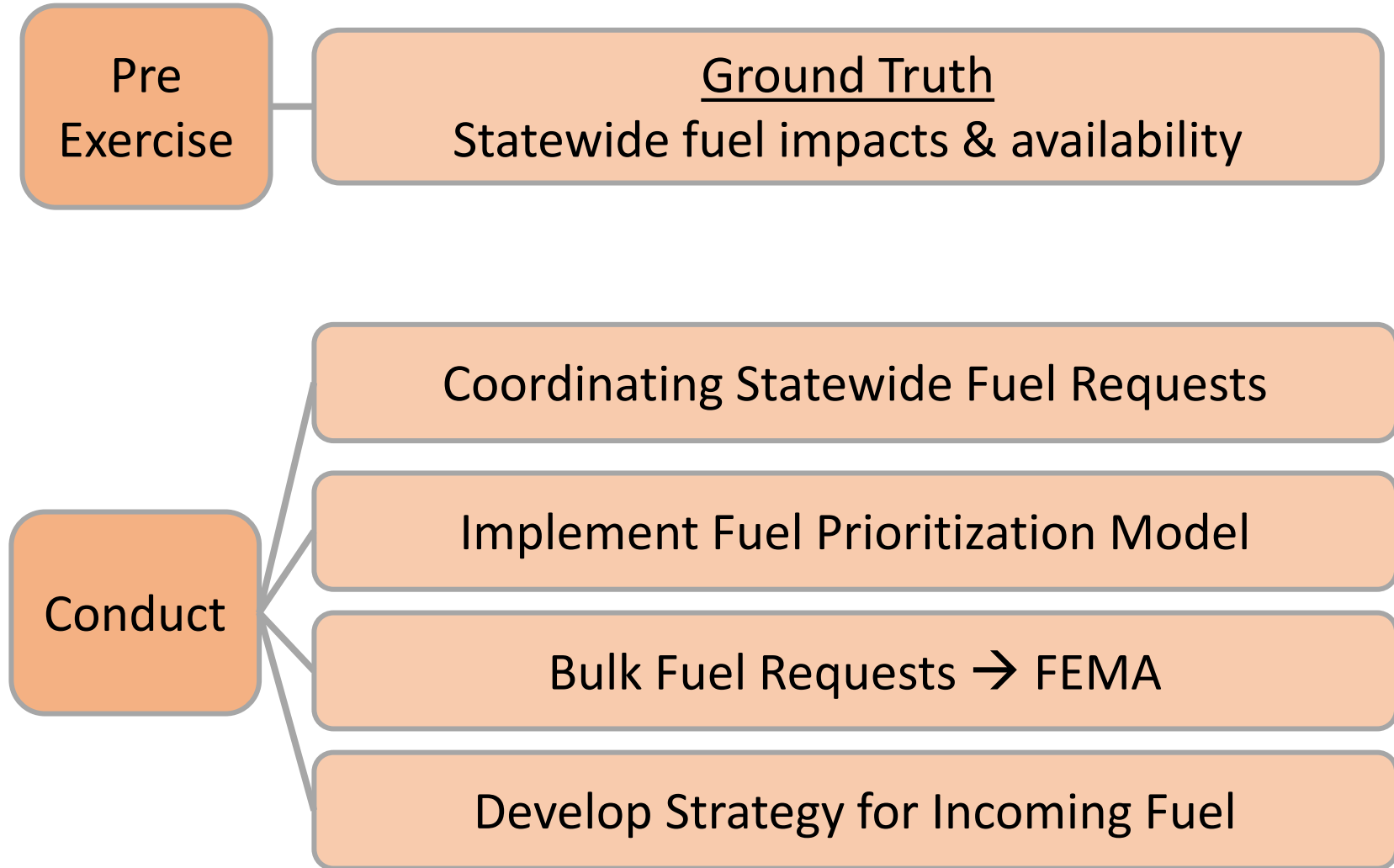
**ESF 12**  
Energy



State ECC

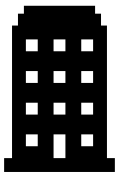


Agency

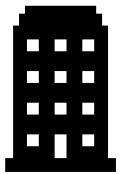




**ESF 13**  
**Law Enforcement**



State ECC



Agency



DOC-Yes

Pre  
Exercise

Ground Truth  
Status of law enforcement resources,  
correctional institution impacts

Conduct

Law Enforcement Requests (OSP)

Internal Facility Drills (ODOC)

ESF #6 Support





**ESF 9**  
**Search and**  
**Rescue**



**ESF 11**  
**Agriculture, Animals,**  
**and Natural Resources**



**ESF 14**  
**Business and**  
**Industry**



**ESF 15**  
**Public**  
**Information**



**ESF 16**  
**Volunteers and**  
**Donations**



**ESF 17**  
**Cyber and Critical**  
**Infrastructure**  
**Security**

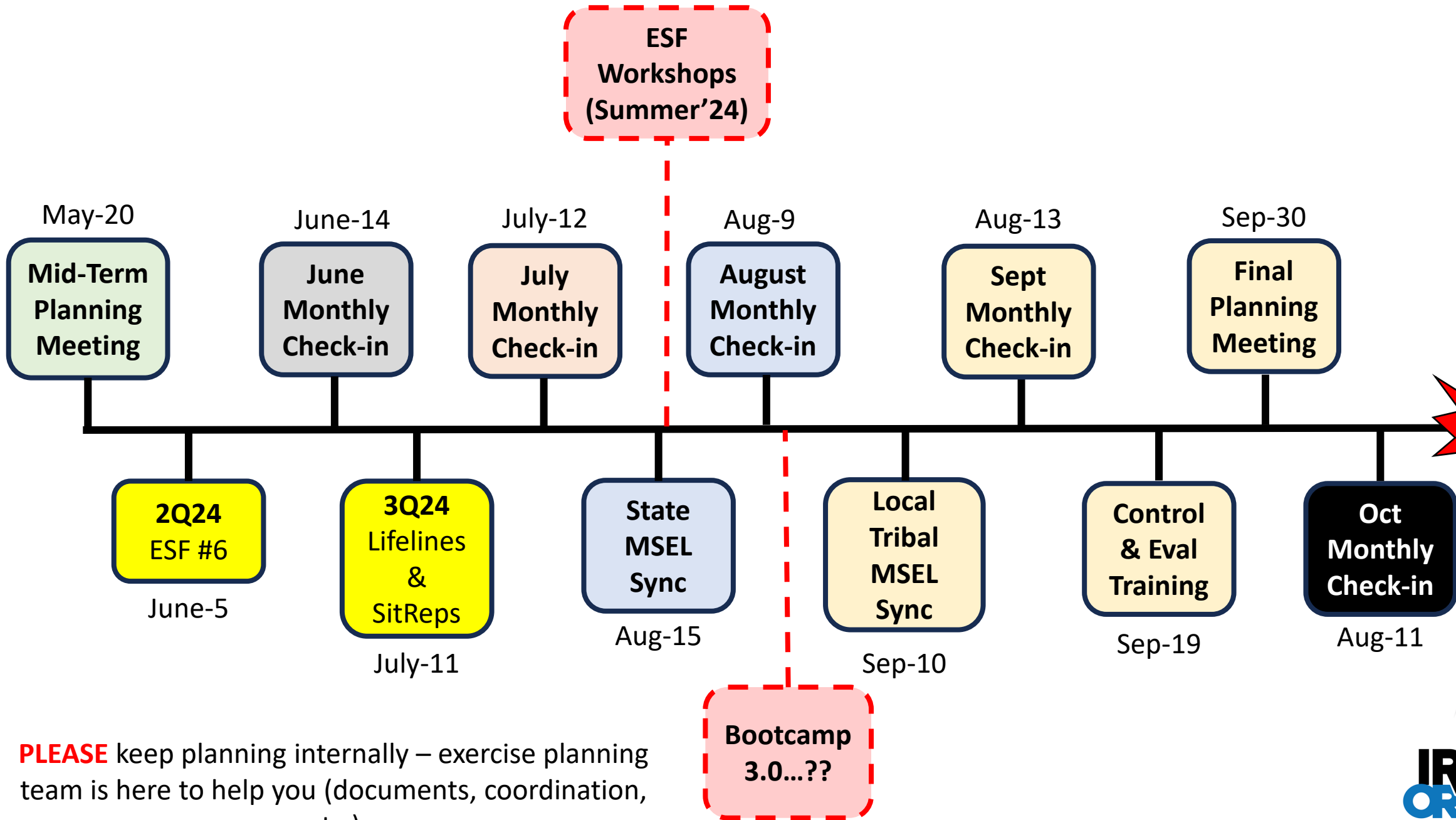


**ESF 18**  
**Military**  
**Support**

Practicing Integration w/ State ECC

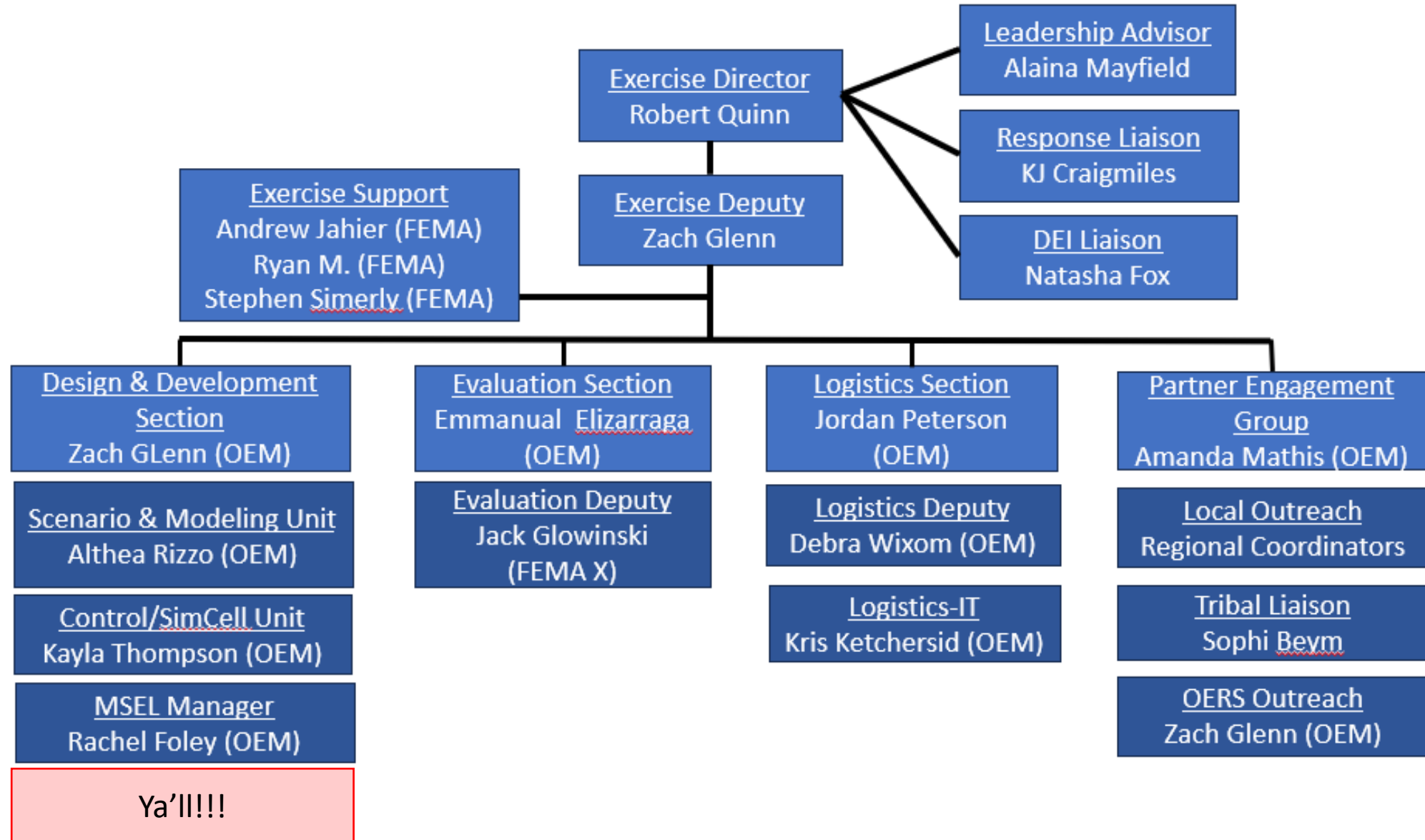


Coming Up



**PLEASE** keep planning internally – exercise planning team is here to help you (documents, coordination, etc.)

# Exercise Planning Team (EPT)



2Q24 State Emergency Coordination Center (ECC) Exercise  
Mass Care Services & Emergency Support Function (ESF) #6



When: June 5, 2024

Where: State of Oregon Emergency Coordination Center (ECC), 3930 Fairview Industrial Dr SE, Salem, OR 97302

Exercise Objectives

1. (Seminar-OEM ECC Overview) The Oregon Department of Emergency Management (OEM)-Response Section will educate State Emergency Support Function (ESF) #6-Mass Care partners how the function and their actions integrate into the State Emergency Coordination Center (ECC) Operational Rhythm.
2. (Seminar-JDOC Standard Operating Guide) The Oregon Office of Resilience and Emergency Management (OREM) will educate State Emergency Support Function (ESF) #6-Mass Care partners on the JDOC Standard Operating Guide.
3. (Workshop-Lines of Effort Overview) State of Oregon Emergency Support Function #6 will develop lines of effort that support mass care operations in preparation for IronOR 24 State-Level Exercise.

Exercise Structure

Exercise Activity	Timing
Module 1-Seminar   State ECC Overview <ul style="list-style-type: none"><li>• How do ESFs inform and engage w/ "P"</li><li>• How does ECC affect Mass Care responsibilities?</li></ul>	8:30 – 9:30
Module 2-Seminar   OREM JDOC Standard Operating Guide (SOG)	9:30 – 10:15
Break	10:15 – 10:30
Module 3-Workshop   IO24 Lines of Effort Overview & Expectations <ul style="list-style-type: none"><li>• IO24 Overview &amp; Daily Expectations,</li><li>• Confirm participation,</li><li>• Refine IO24 Vision/Expectations.</li></ul>	10:30 – 11:45
Hot Wash & Next Steps	11:45 – 12:00

June 5, 2024-Invites Out  
Audience: Mass Care Partners

3Q24 State Emergency Coordination Center (ECC) Exercise  
Community Lifelines Reporting/Situation Reporting



When: July 11, 2024

Where: State of Oregon Emergency Coordination Center (ECC), 3930 Fairview Industrial Dr SE, Salem, OR 97302 and on Microsoft Teams

Exercise Objectives

1. **Seminar** | The Oregon Department of Emergency Management will educate partners on the process to develop Situation Reporting through the use of Community Lifelines.
2. **Workshop** | State Emergency Support Functions (ESFs) and local-tribal emergency management practitioners will develop the baseline essential elements of information the State Emergency Coordination Center will request and use to develop a Situation Report.

Exercise Structure

Exercise Action	Timing
Exercise Briefing	0900 – 0915
Module 1   Situational Awareness Process Seminar	0915 – 1000
Module 2   Essential Elements of Information Workshop	1000 - 1130
Event Hot Wash	1130 – 1200

Exercise Point of Contact

**Curtis Peetz**  
Response Planner-SME  
Department of Emergency Management  
[Curtis.peetz@oem.oregon.gov](mailto:Curtis.peetz@oem.oregon.gov)

**Zachary Glenn**  
State Exercise Specialist-Exercise Director  
Department of Emergency Management  
[Zachary.glenn@oem.oregon.gov](mailto:Zachary.glenn@oem.oregon.gov)

July 11, 2024-Invites Coming  
Seminar = All  
Workshop = State ECC ESFs



## Current Due Dates (As of May 20, 2024)

Action Item	Due Date	Due To
Determine extent of play (# of days, which objectives, etc.)	ASAP!	<i>Internal Coordination</i>
Coordinate w/ partners to determine <i>who</i> is playing.	ASAP!	<i>Internal Coordination</i>
Identify individuals to be <b>Venue Controllers</b> for your exercise (SimCell)	June 1, 2024	Control Lead Kayla Thompson <a href="mailto:Kayla.thompson@oem.oregon.gov">Kayla.thompson@oem.oregon.gov</a>
Identify individuals to participate as <b>Simulators</b> in the Simulation Cell (SimCell)	July 1, 2024	Control Lead Kayla Thompson <a href="mailto:Kayla.thompson@oem.oregon.gov">Kayla.thompson@oem.oregon.gov</a>
Develop <b>Ground Truth</b> for Jurisdiction/Organization	July 1, 2024	Scenario Unit Althea Rizzo <a href="mailto:Althea.rizzo@oem.oregon.gov">Althea.rizzo@oem.oregon.gov</a>
Develop <b>Master Scenario Events List (MSEL)</b> : Injects, contingency inject, expected actions	July 1, 2024	MSEL Unit Rachel Foley <a href="mailto:Rachel.foley@oem.oregon.gov">Rachel.foley@oem.oregon.gov</a>
Identify your <b>Lead Evaluator</b>	July 1, 2024	Evaluation Section Lead Emmanuel Elizarraga <a href="mailto:emmanuel.elizarraga@oem.oregon.gov">emmanuel.elizarraga@oem.oregon.gov</a>

# OEM Storyboard

**IronOR 24 Exercise**

instantAppsConfigPanel\_1699914973081\_Goals\_and\_Objectives.pdf | 1 / 3 | 100%

**IRON OR 24**

### Exercise Goals and Objectives

**Goal #1 (G1):** The State of Oregon Emergency Coordination Center (ECC) will implement an operational coordination structure within 96-192 hours in response to a 9.0 Cascadia Subduction Zone Earthquake.

- Objective 1.1** The Oregon State Emergency Coordination Center (ECC)- Planning Section/ESF #5 will implement, and maintain, an Operational Rhythm within 96-192 of ECC activation in accordance with 2023 Emergency Operations Plan (EOP) Base Plan in response to a 9.0 Cascadia Subduction Zone Earthquake.
- Objective 1.2** The Oregon State Emergency Coordination Center (ECC)

