



Oregon

Tina Kotek, Governor

Oregon Transportation Commission


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DATE: July 18, 2024

TO: Oregon Transportation Commission



FROM: Kristopher W. Strickler
Director

SUBJECT: Agenda Item J – Project Delivery Program Update

Requested Action:

Receive an informational update on improvement efforts in the Oregon Department of Transportation's (ODOT) Project Delivery Program.

Background:

At the March 2024 and May 2024 commission meetings, staff shared background about the ODOT Project Delivery program and current issues, challenges, and areas identified for improvement. Several efforts are underway for continued review, process changes, and overall improvements.

The ODOT Continuous Improvement Advisory Committee (CIAC) also had this topic on its March 2024 and May 2024 agendas where they provided feedback on the areas identified for improvement.

Current Status:

Several requests for action are being presented at this August meeting, including a project-specific resolution for one project currently preparing for construction advertisement (US26 Powell Blvd) and the 2024-2027 STIP annual amendment. These requests are addressed separately and include specific resolutions and decisions. Additional updates will be provided on the status of other improvement actions and the status of the Federal Highway Administration (FHWA) review of the ODOT Bridge Program. Overall, the Delivery & Operations Division is advancing improvements to portfolio-wide, cost-risk management to increase accountability across the state and within funding programs, to improve on-budget, on-schedule delivery of project commitments.

The recent Strategic Review Panel (SR) work plan (shared at the July 31, workshop) provides explicit direction to the Delivery & Operations Division with regard to improvements for project and program delivery, accountability and risk management. This direction is aligned with the steps the division has been taking since early 2024 and when fully implemented will raise the bar on program management for the agency.

With recent completion of the FHWA Bridge Program Review and the SR work plan, next steps for the division include the following:

- Deliver SR work plan components specifically associated with Delivery & Operations including:
 - Rolling capital program for project development.
 - Quarterly Project Review template & implementation.
 - Construction Oversight & Review Committee implementation.
 - Standard tools & systems for improved portfolio management through construction completion.

- Partner with other Divisions & business lines in the development and implementation approach of the above work plans.
- Continue to center and amplify agency priorities through the Strategic Action Plan and other adopted plans.
- Develop implementation plan to adopt recommendations from FHWA Bridge Review.

Next Steps:

Based on commission feedback and direction, ODOT will return to the commission in the fall with updates on work associated with the SR. Additionally, we anticipate returning in October for any further adjustments to the Statewide Transportation Improvement Program (STIP) as a result of the Urban Mobility Strategy Finance Plan.