

# Project Delivery Program Update

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Mac Lynde, Division Administrator, Delivery and Operations

Tova Peltz, Deputy Division Administrator, Delivery and Operations



# Agenda Item J

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**J1) Project Delivery Program Update: Progress since March, next steps.**

*Informational*

**J2) I-205 Abernethy Bridge construction STIP amendment**

*Decision*

**J3) OR217 construction STIP amendment**

*Decision*

**J4) 2024-2027 STIP Rebalance**




*Decision*

From the March 14 OTC presentation →



# Improvement Actions

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## Internal

- ✓ Pause on project specific STIP amendments
- ✓ Project specific reviews
- ✓ New expectations and direction to regions and program managers
-  Establishing portfolio tracking tools
- ✓ Monthly portfolio review meetings for regions and programs
- ✓ Aligning 24-27 STIP with anticipated cash flow and revisiting delivery strategy to address known cost exposure
-  Establish risk-conscious approach to cost estimating and programming 27-30 STIP
-  Developing a strategy to expand use of design-build and CMGC contracting methods

## External

-  Working with FHWA on a review of Bridge Program – design quality, delivery program, mega projects
- ✓ Preparing for external audit of project delivery and construction management program
-  Contracting owner’s representative resources to support megaproject delivery
- ✓ Engagement with CIAC for feedback

From the March 14 OTC presentation →

## Next 6 Months & Beyond

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- ✓ **March 14** → Presentation on project delivery challenges, steps taken for improvements, monitoring accountability moving forward, future requests for OTC consideration.
- ✓ **CIAC March 20** → Share trends in project delivery, feedback on monitoring accountability and performance measures, project delivery performance dashboard.
  - **Now – May** →
    - Internal ODOT work to identify on budget, on schedule delivery strategy for 24-27 STIP projects.
    - Adjustments to 24-27 STIP projects to align with cash flow realities.
    - Revise project delivery & programming strategy for scoping 27-30 STIP projects.
- Today** → • **OTC May 9** →
  - Project specific conversations to address cost overruns for OR 217 auxiliary lane project and I-205 Abernethy Bridge retrofit project.
  - Request to recalibrate the 24-27 STIP to align with cash flow.
- **Later in 2024** → Updates to OTC and CIAC on improvement measures, accountability monitoring, audit/review results and actions.

# Portfolio Review: Additional Actions

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- Portfolio assessment for cost risk
  - Accountability & ownership – corrective actions within our span of control to stay within scope, schedule, budget.
  - Immediacy – prioritizing changes we can make now and identifying future changes.
  - Alignment – internal program, process and investment alignment
- Bridge Program cost risks
  - Local Bridge Program
  - Center Street Seismic Retrofit
- FHWA review of the Bridge Program started in April
- Developing approach and tools for forecasting project costs and programming strategy for 27-30 STIP
- Future Portfolio Adjustments
  - Decision on Urban Mobility Finance Strategy.
  - Bridge Program adjustments.
  - Annual STIP amendment to allocate funds for construction.

# What is next?

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## Today:

- **Increase authorization** for two projects under construction
  - I-205 Abernethy Bridge Construction - \$85M
  - OR217 Auxiliary Lane Construction - \$15.4M
- **Rebalance amendments** for 2024-27 STIP to adjust project delivery schedules