

Oregon Security Plan Update

Logistics



Welcome and thank you for joining us!

- This meeting is taking place in a **hybrid** format and **will be recorded**.
- Please ensure you're muted during the presentation.
- A large amount of information will be covered in this presentation.
 - Please reference the handout for additional information (link is in the chat).
 - Slido will be used for surveys during the presentation. Please take a moment to connect using the QR code or link in the chat.
 - Please write down questions/comments to share during the Q&A section.
 - During the Q&A section, please raise your hand to ask a question or type it into the chat.

Join at slido.com #ODOEastern

<https://app.sli.do/event/rfBksmdNSe6kZYcn3BMMoQ>



OREGON ENERGY SECURITY PLAN EASTERN REGIONAL MEETING

May 16, 2024

Maxwell Woods
Deanna Henry
ODOE

Casey Steadman, PhD
Andrew Eiswerth
CNA



- Energy Security Plan (ESP) Overview
- Project timeline & structure
- Methods Overview

Break

- Preliminary Results & Slido
 - Fuel Storage
 - Stakeholder Engagement Feedback
 - Risk Analysis results
 - Risk Mitigation Measures
- Next steps
- Energy Strategy Team
- Q&A

LEADING OREGON TO A SAFE, EQUITABLE, CLEAN, AND SUSTAINABLE ENERGY FUTURE

Our Mission

The Oregon Department of Energy (ODOE) helps Oregonians make informed decisions and maintain a resilient and affordable energy system. We advance solutions to shape an equitable clean energy transition, protect the environment and public health, and responsibly balance energy needs and impacts for current and future generations.

What We Do

On behalf of Oregonians across the state, ODOE achieves its mission by providing:

- A Central Repository of Energy Data, Information, and Analysis
- A Venue for Problem-Solving Oregon's Energy Challenges
- Energy Education and Technical Assistance
- Regulation and Oversight
- Energy Programs and Activities

Why are we here?



Goals for Today

1. Share project progress
2. Discuss risk assessment results
3. Solicit regional input on potential mitigation measures to reduce risks

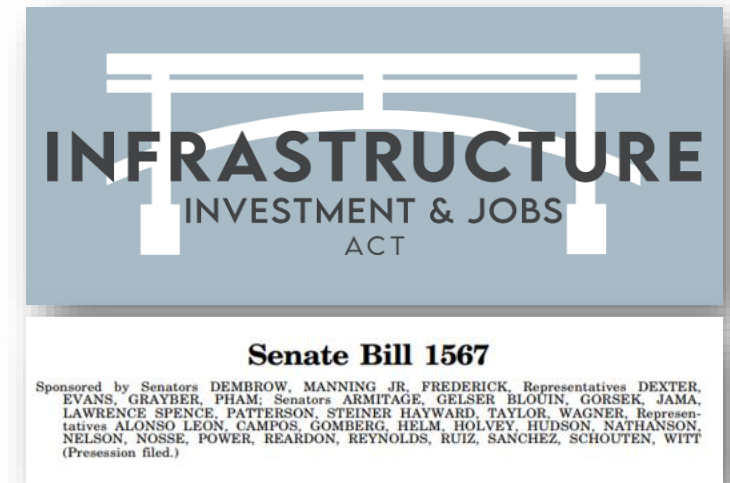
Energy Security Plan Development Team



- Oregon Department of Energy
- CNA partnering with Haley & Aldrich
- Oregon Public Utility Commission staff
- And you

Required Contents of State Energy Security Plans

1. Address all energy resources and regulated and unregulated energy providers
2. Provide state energy profile to include an assessment of energy production, transmission, distribution, and end-use
3. Address potential hazards to the electricity, liquid fuels, and natural gas sectors (*physical and cybersecurity threats and vulnerabilities*)
4. Provide risk assessment of energy infrastructure and cross-sector interdependencies
5. Provide risk mitigation approach to enhance reliability and end-use resilience
6. Address Multi-state regional coordination, planning, and response



What is the Energy Security goal?

To ensure a reliable and resilient supply of energy at an affordable price – through efforts to identify, assess, and mitigate risks to energy infrastructure and to plan for, respond to, and recover from events that disrupt energy supply





STRATEGY

Bring together all relevant energy information into a single plan that evaluates Oregon's energy security status and provides a roadmap to improving energy security and resilience over time

SB 1567 – Recommend Strategy to Increase geographic diversity of fuel storage in Oregon

Senate Bill 1567

Sponsored by Senators DEMBROW, MANNING JR, FREDERICK, Representatives DEXTER, EVANS, GRAYBER, PHAM; Senators ARMITAGE, GELSER, BLOUIN, GORSEK, JAMA, LAWRENCE SPENCE, PATTERSON, STEINER, HAYWARD, TAYLOR, WAGNER, Representatives ALONSO LEON, CAMPOS, GOMBERG, HELM, HOLVEY, HUDSON, NATHANSON, NELSON, NOSSE, POWER, REARDON, REYNOLDS, RUIZ, SANCHEZ, SCHOUTEN, WITT (Pre-session filed.)

- Prioritize most vulnerable and isolated communities to Cascadia impacts
- Assess viability of expanding storage capacities at public facilities
- Assess viability of partnering with private-sector companies that support state response-recovery efforts to expand storage capacities at existing fuel sites
- Evaluate seismic resilience of existing fuel storage facilities considered for expansion
- Identify-mitigate barriers to implement geographically distributed fuel network



Oregon Energy Security Plan Progress!



Data collection is largely complete – **Thank you to all that contributed!**

- **Public Sector Survey – Energy Insecurity Experiences (Feb-March)**
- **Private Sector Survey - Mitigation Maturity Matrix (March-April)**
 - Liquid fuels terminals and distribution network
 - Electric utilities (IOU and COU)
 - Natural Gas Providers
 - Propane Suppliers
- To track our progress - scan the QR code or check out our website



<https://tinyurl.com/OESP-info>

energy.security@energy.Oregon.gov



Conduct regional meetings to talk through and rank mitigation strategies

- **May 14-23**

Assess the fuel storage capacity and recommend areas to increase storage

Cross the t's and dot the i's for a September 2024 submittal deadline

Evaluate/Update the plan every year (US DOE) and every other year (State requirement)

Project Timeline & Structure

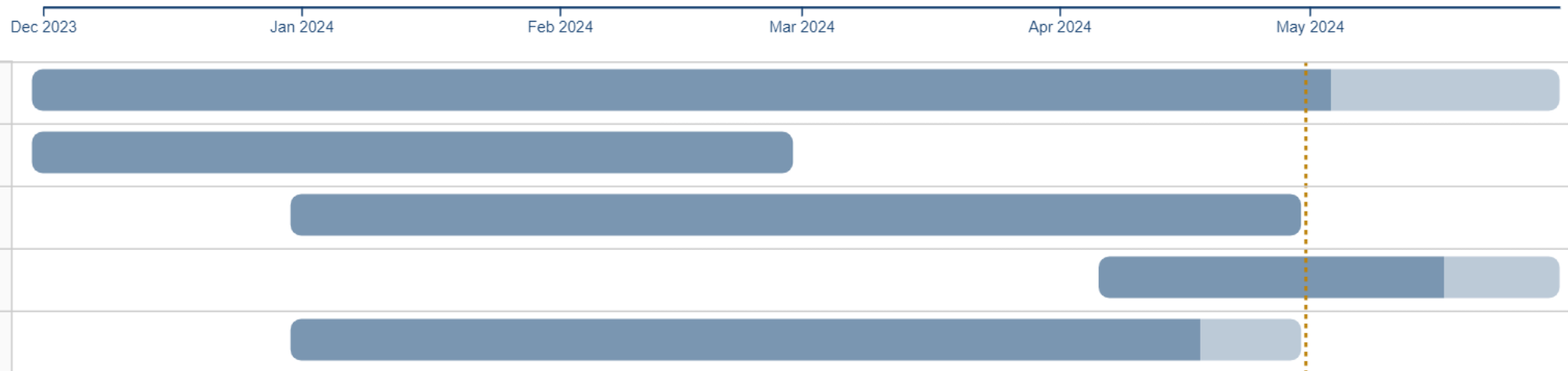
Project Timeline

ESP Objectives



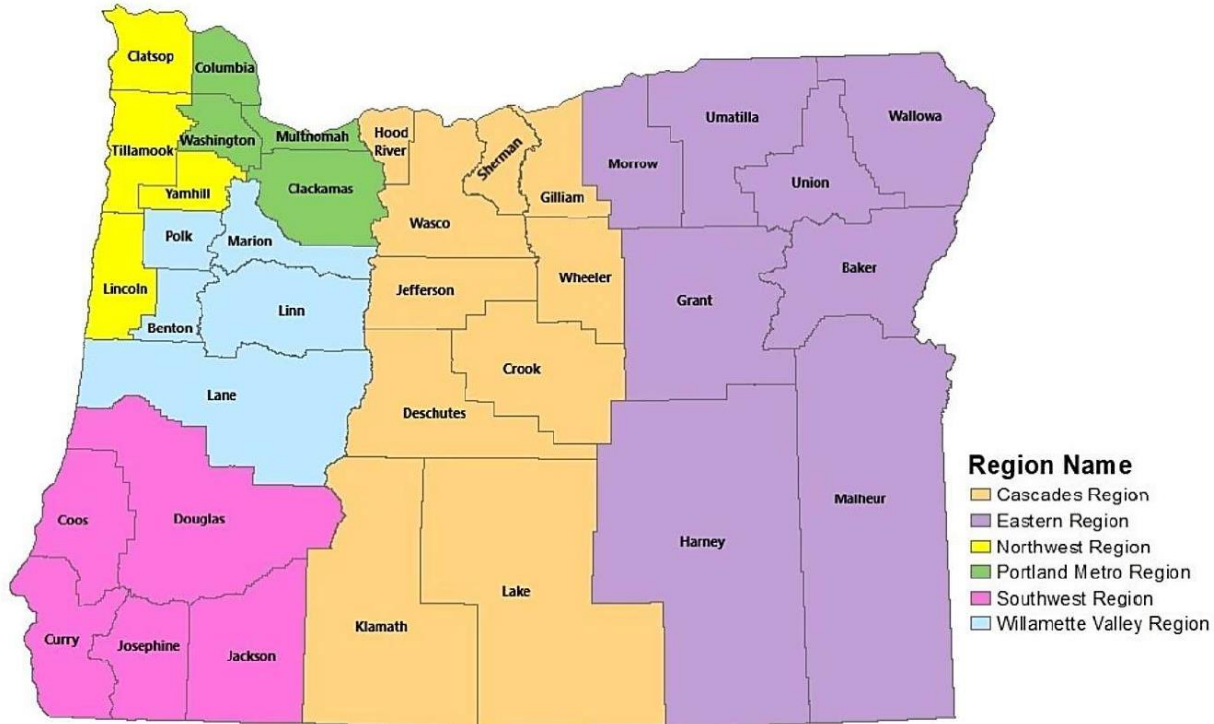
*To ensure a reliable and resilient supply of energy at an affordable price – through efforts to **identify, assess, and mitigate risks** to energy infrastructure and to **plan for, respond to, and recover from** events that disrupt energy supply*

Project Phases



PS: Private Sector; RA: Risk Assessment; RMM: Risk Mitigation Measure

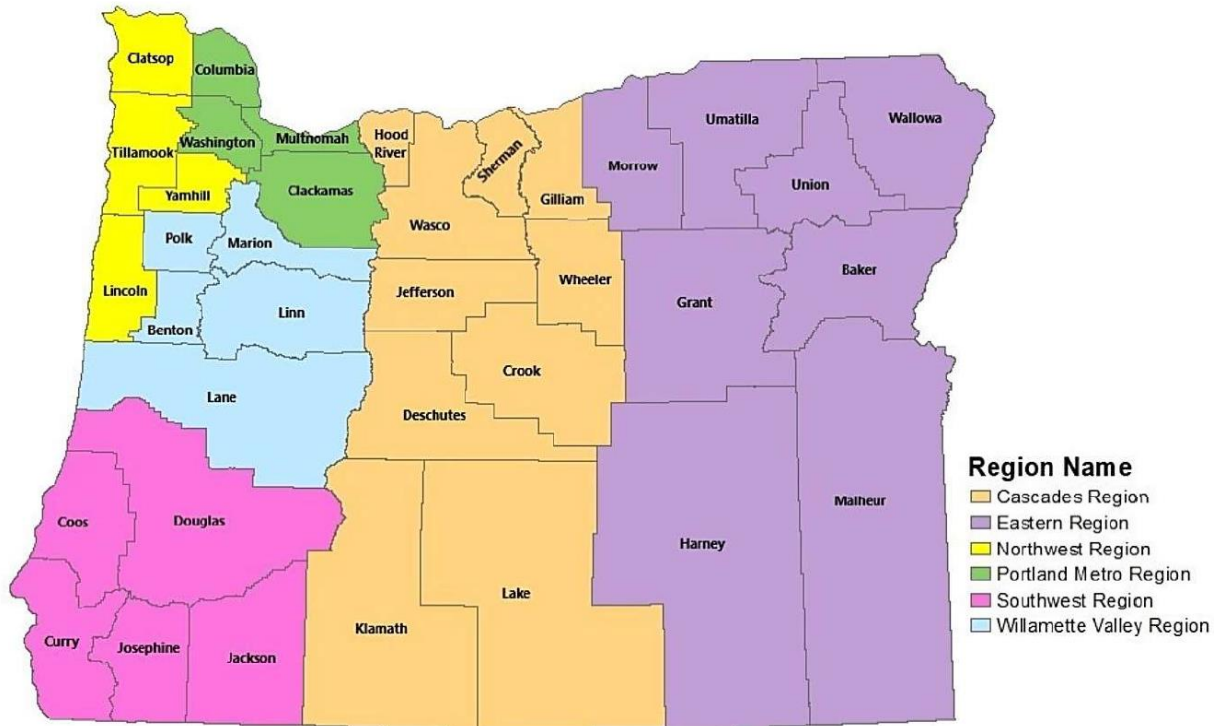
Project Structure



 Federally Recognized Tribe in Oregon
  Indigenous Community (Nez Perce, Umatilla, Warm Springs, and Yakama have a long history of interaction)
  Federally Recognized Tribe in Nevada, but crosses Oregon border

Note: Arrows represent Tribal HQ locations.

Project Structure



Energy Sub-sectors

Electricity

Natural Gas

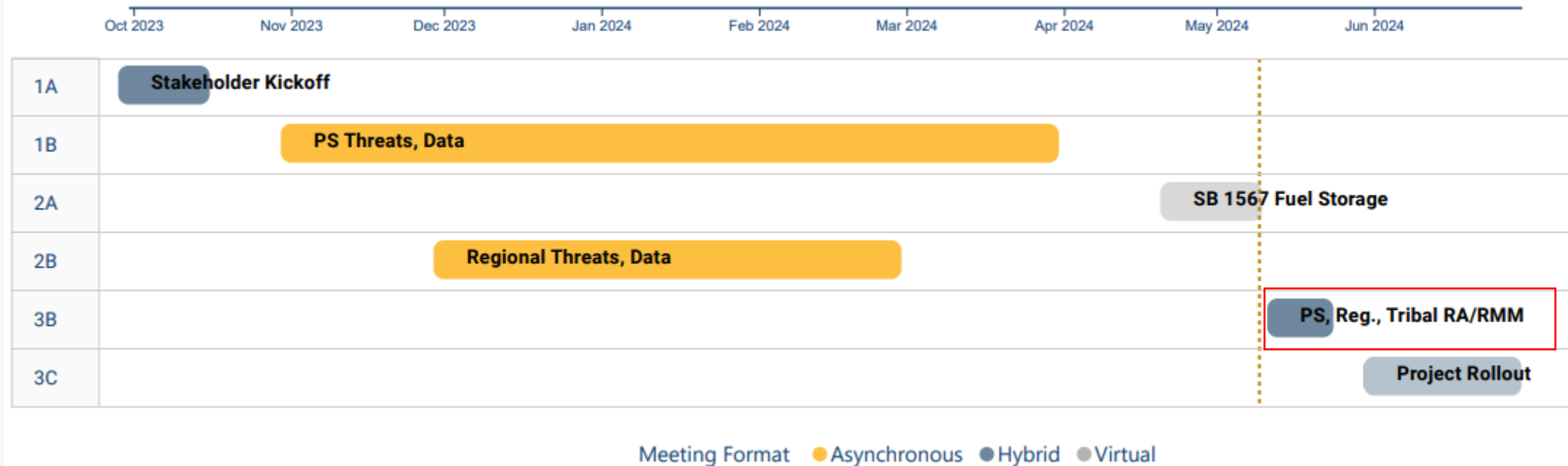
Liquid Fuels

Project Timeline

Stakeholder Engagement



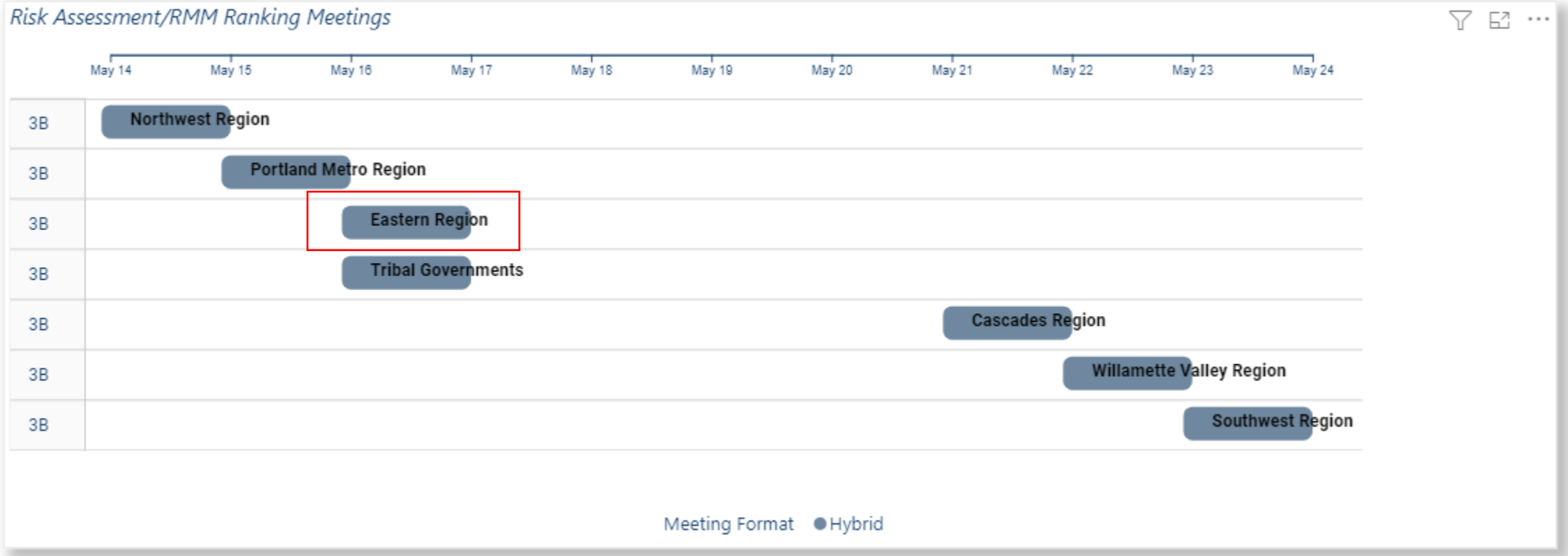
Project Phases



PS: Private Sector; RA: Risk Assessment; RMM: Risk Mitigation Measure; SB: Senate Bill

Project Timeline

Stakeholder Engagement



Methods Overview

Energy Infrastructure

Electricity, Natural Gas, Liquid Fuels



Electricity

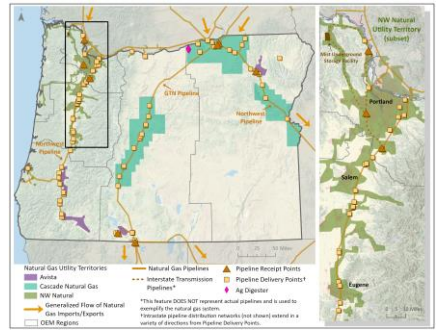
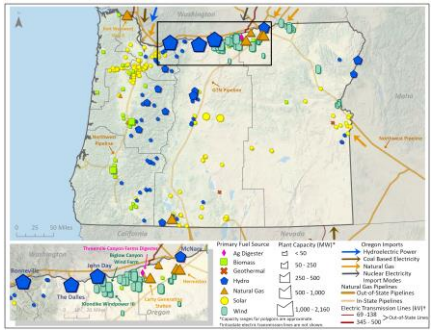
Natural Gas

Liquid Fuels (diesel)

Sourcing

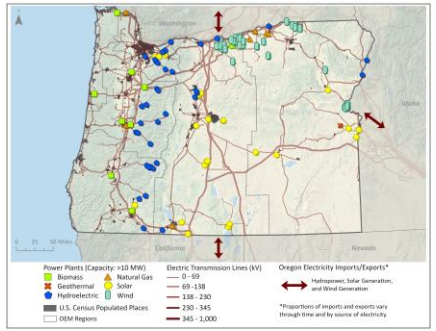
All

Sourcing

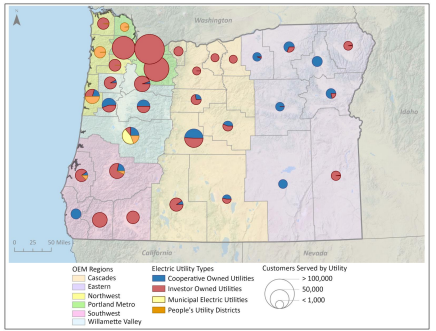


Transmission

Distribution



Customers



*Please refer to the handout for detailed maps.

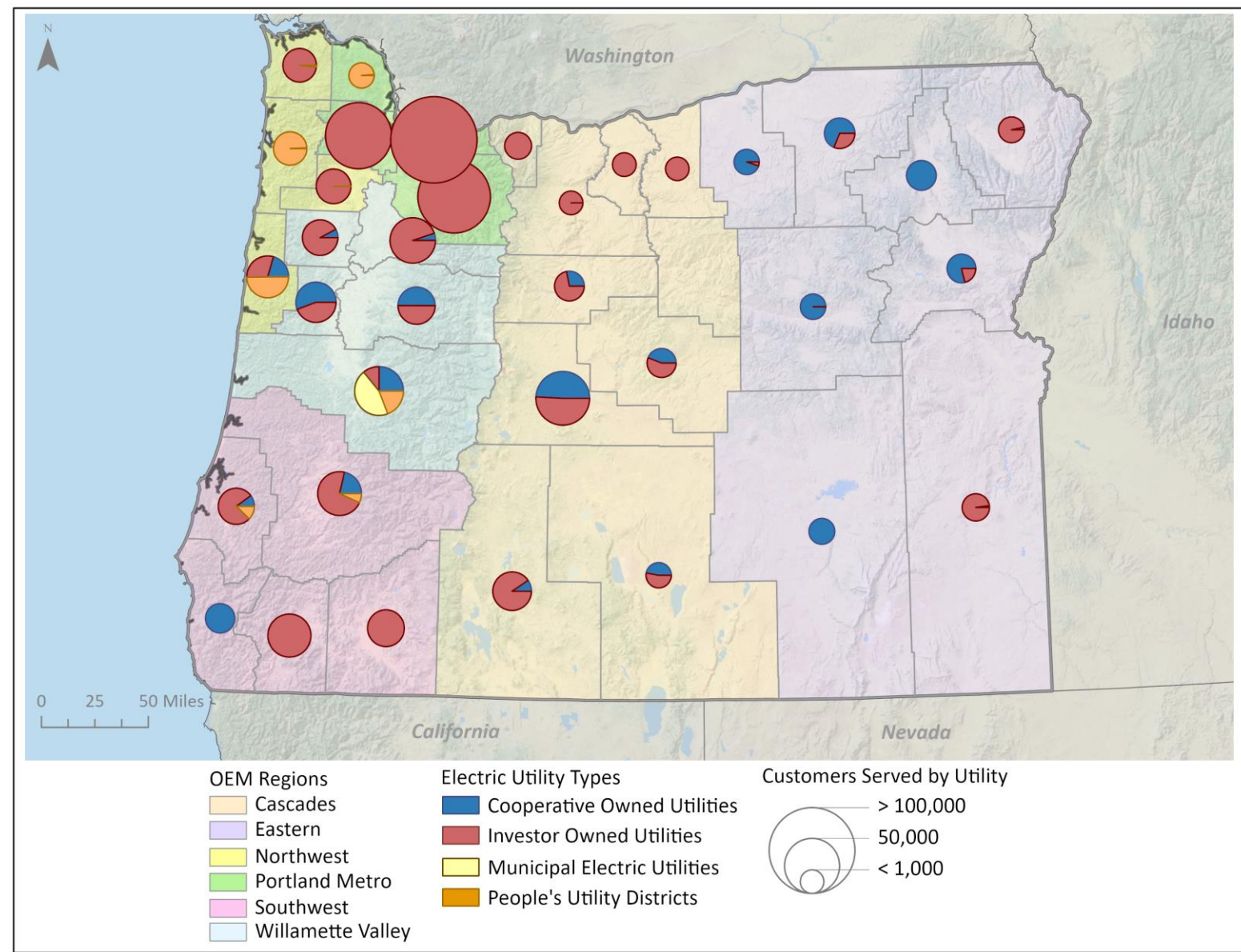
Electricity

Infrastructure – Customers

41 Total Utilities

3 Investor Owned Utilities

38 Other Utilities



Risk Assessment

Threats Analyzed



Natural Hazards

Cascadia Subduction Zone Earthquake (9.0) and Tsunami (**CSZ**; includes Landslides & Liquefaction)

Drought

Flood (100-year)

Lightning

Wildfire

Wind Storm

Winter Storm

Human-Caused Threats

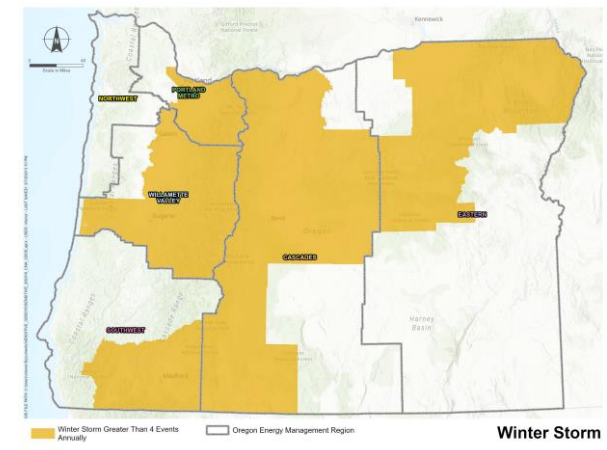
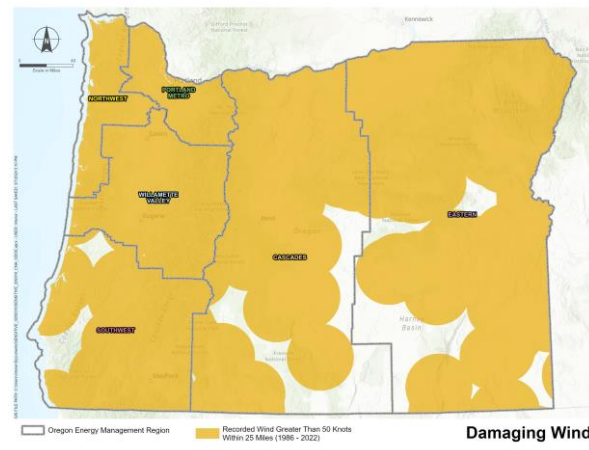
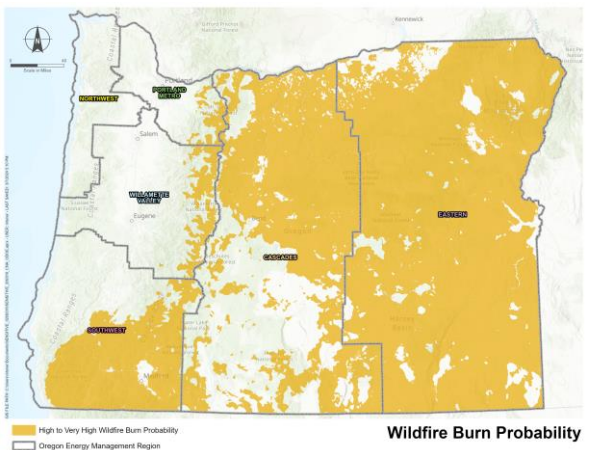
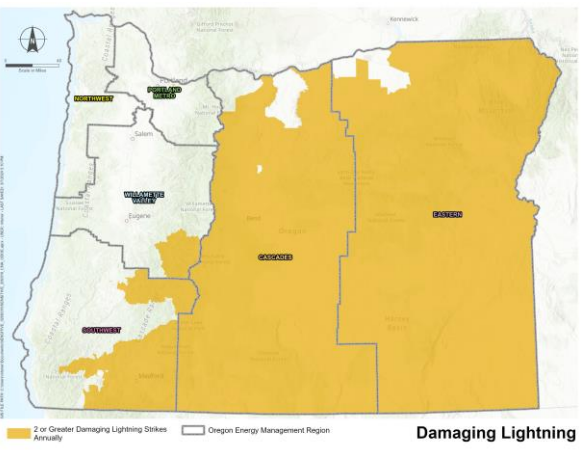
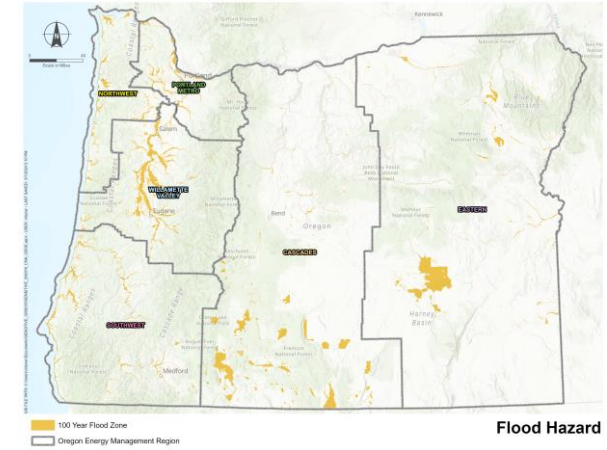
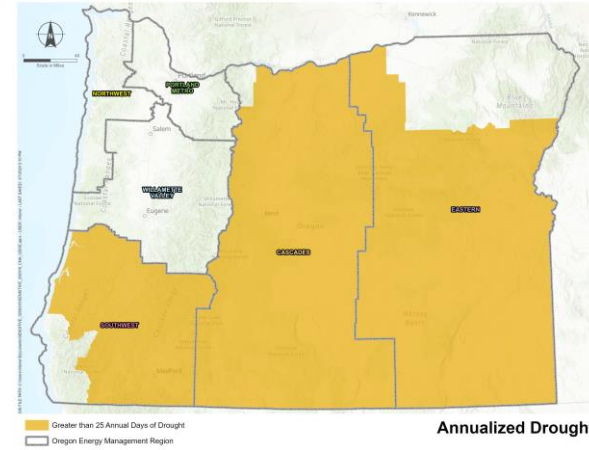
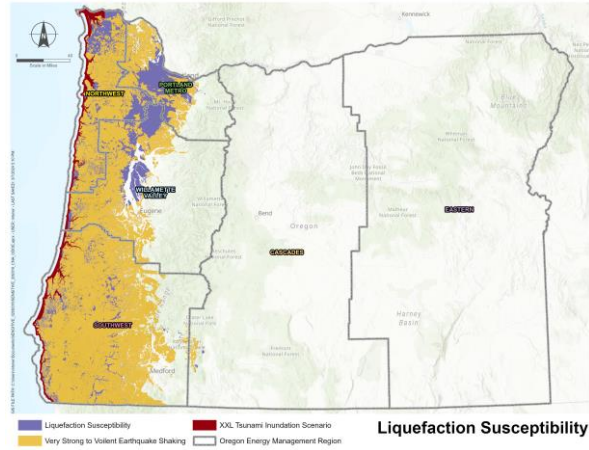
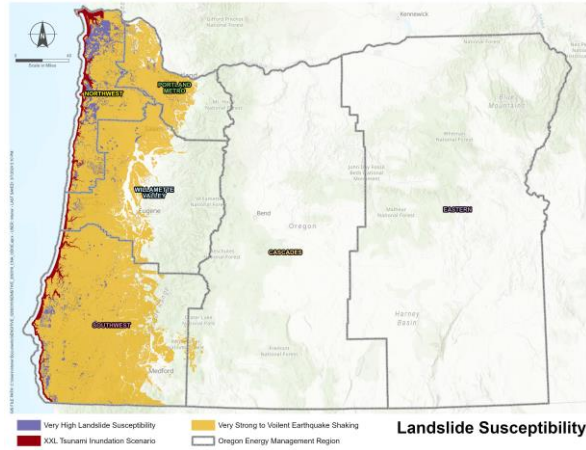
(intentional attacks on energy systems)

Cyberattacks

Physical Attacks

Risk Assessment

Natural Hazard Zones



Risk Assessment

Approaches



Natural Hazards

****Technical Analysis: Liquid Fuels****

****Hybrid Survey: Electric, Natural Gas****

Cascadia Subduction Zone Earthquake (9.0) and Tsunami (**CSZ**; includes Landslides & Liquefaction)

Drought

Flood (100-year)

Lightning

Wildfire

Wind Storm

Winter Storm

Human-Caused Threats

(intentional attacks on energy systems)

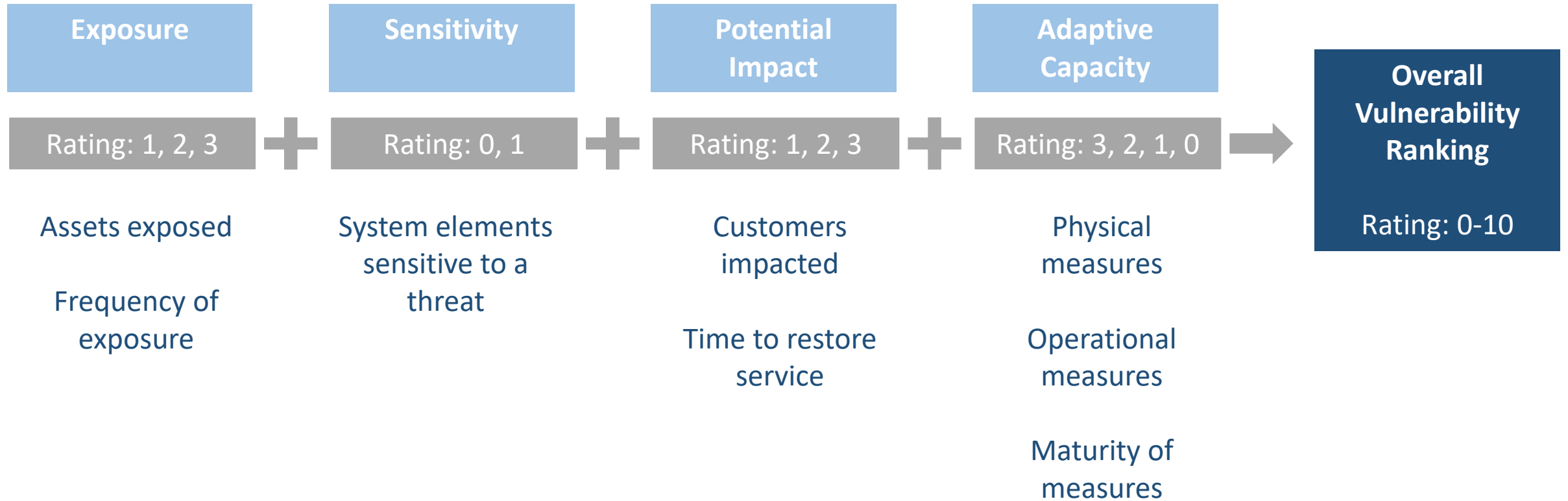
****Hybrid Survey: Liquid Fuels, Electric, Natural Gas****

Cyberattacks

Physical Attacks

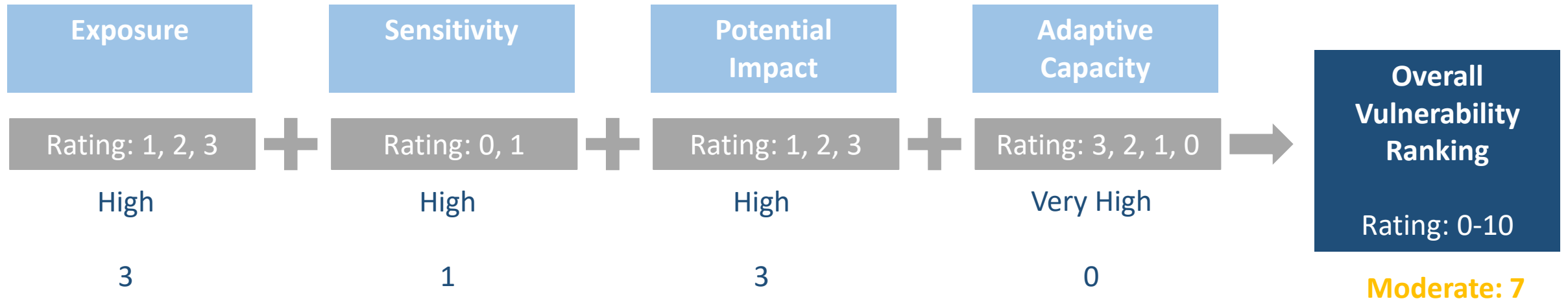
Risk Assessment

Example



Risk Assessment

Example



Overall Vulnerability Ranking Categories

Low: ≤ 5

Moderate: 6 – 8

High: ≥ 9

Break



Join at [slido.com #ODOEastern](https://app.sli.do/event/rfBksmdNSe6kZYcn3BMMoQ)
<https://app.sli.do/event/rfBksmdNSe6kZYcn3BMMoQ>

Preliminary Results

Increasing Fuel Capacity

Assess the fuel storage capacity and recommend areas to increase storage



2024 Baseline Licensed Fuel Capacity

~414,170,000 gallons
of liquid fuels in 8,800 tanks

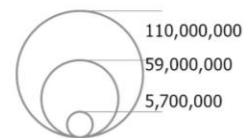
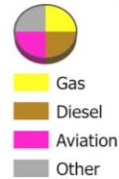
216,420,000 gallons gasoline
192,740,000 gallons diesel
3,430,000 gallons jet fuel
1,580,000 gallons “other”

Legend

Fuel Sites

- UST/AST Storage
- ▲ Petroleum Terminals

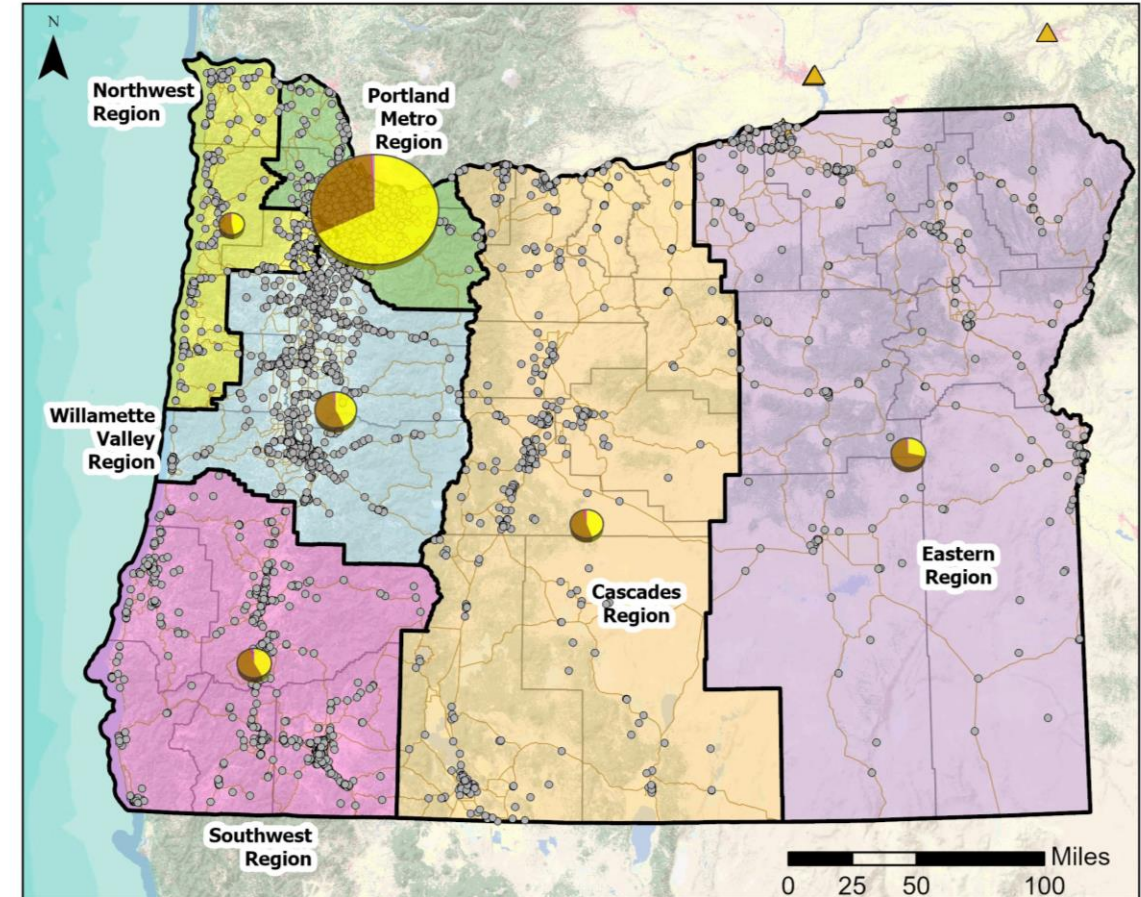
Fuel Storage by Type



OEM Regions

- Cascades Region
- Eastern Region
- Northwest Region
- Portland Metro Region
- Southwest Region
- Willamette Valley Region
- Counties
- Oregon Highways

Baseline Total Fuel Storage Capacity by Fuel Type and by Region



(Note: Excludes terminal storage capacity)

2024 Public Sector Licensed Fuel Capacity- Eastern Region



~569,000 gallons of liquid fuels
in 166 tanks

~161,000 gallons gasoline
~408,000 gallons diesel

Legend

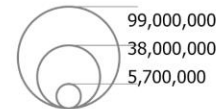
Fuel Sites

- Government
- Government Partners
- Non-government
- ▲ Petroleum Terminals

Fuel Storage by Type



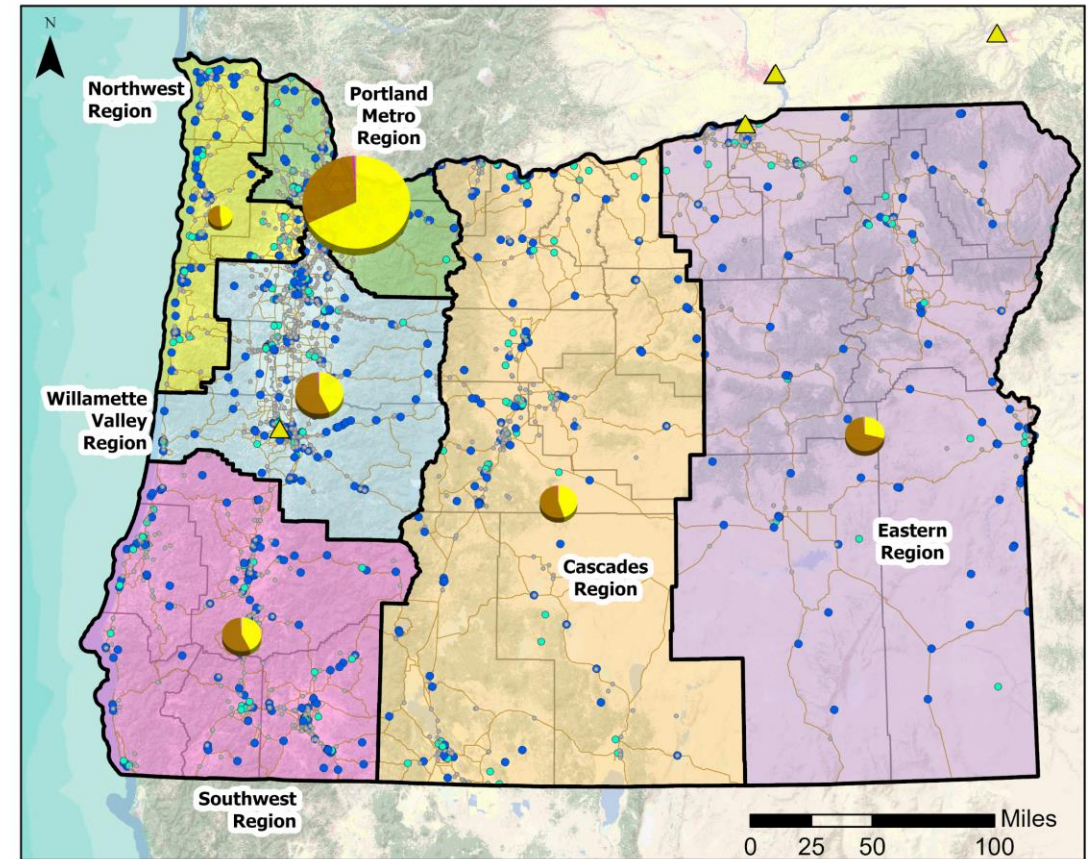
- Gas
- Diesel
- Aviation
- Other



OEM Regions

- Cascades Region
- Eastern Region
- Northwest Region
- Portland Metro Region
- Southwest Region
- Willamette Valley Region
- Counties
- Oregon Highways

Baseline Total Fuel Storage Capacity by Fuel Type and by Region



(Note: Excludes terminal storage capacity)

2024 Public Fuel Capacity in the Eastern Region

- Least likely to experience storage disruption during a 9.0 CSZ earthquake
- Storage along lifeline routes can support incoming responders and outgoing evacuees
- The ESP will include screening criteria for optimal fuel expansion

Post-CSZ Event Fuel Sites and Storage Capacity by Fuel Type and Region

Legend

Earthquake (EQ) Area - CSZ

Shaking \geq Very Strong

Fuel Sites

Sites - Outside EQ Area

- Government
- Government Partners

Sites - in EQ Area

- Government
- Government Partners
- ▲ Petroleum Terminals

Fuel Storage (not in EQ Area)

(Capacity includes all site types, not just government)

- Gas (Remaining)
- Diesel (Remaining)
- Aviation (Remaining)

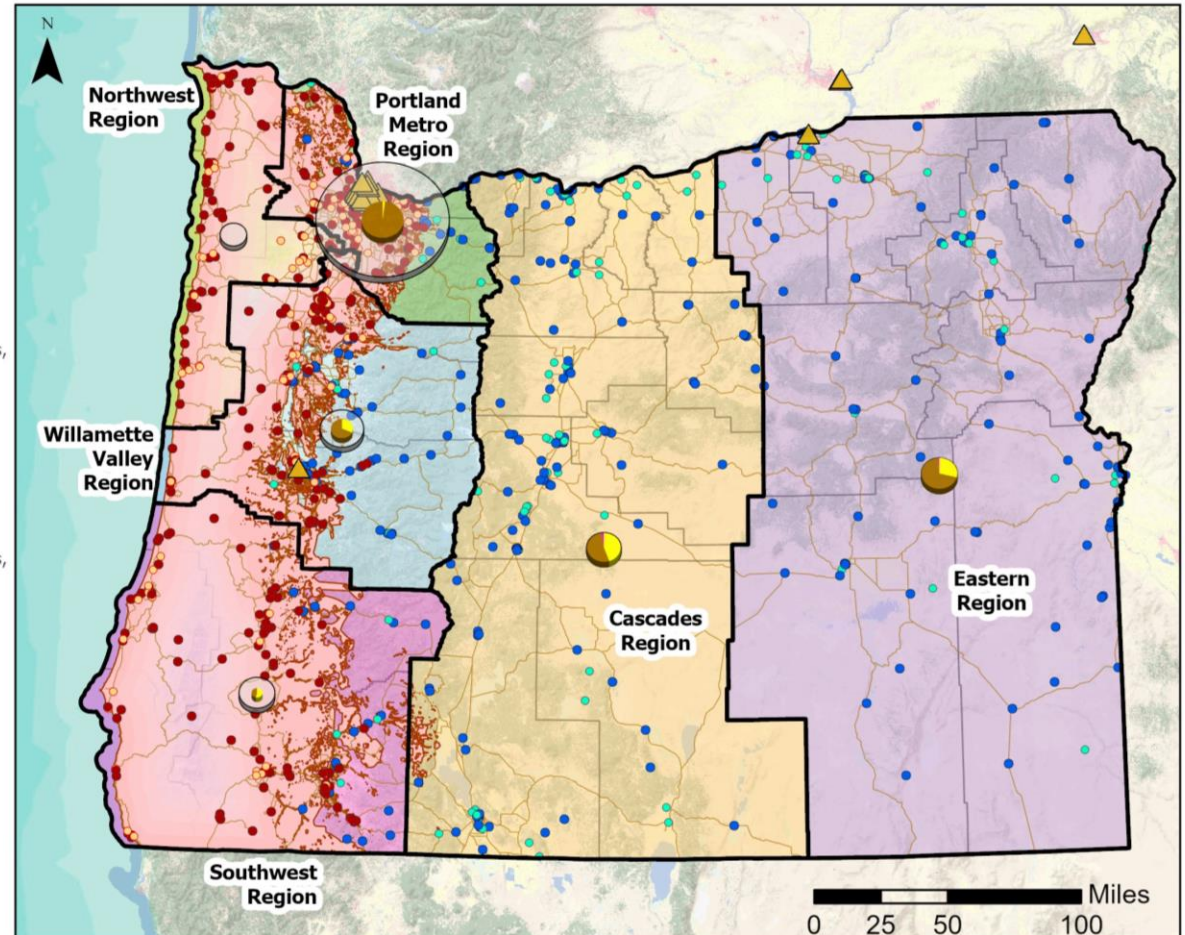
Pre-event Storage Capacity (reference)

(Capacity includes all site types, not just government)

Total_exclTerminal

OEM Regions

- Cascades Region
- Eastern Region
- Northwest Region
- Portland Metro Region
- Southwest Region
- Willamette Valley Region
- Counties
- Oregon Highways



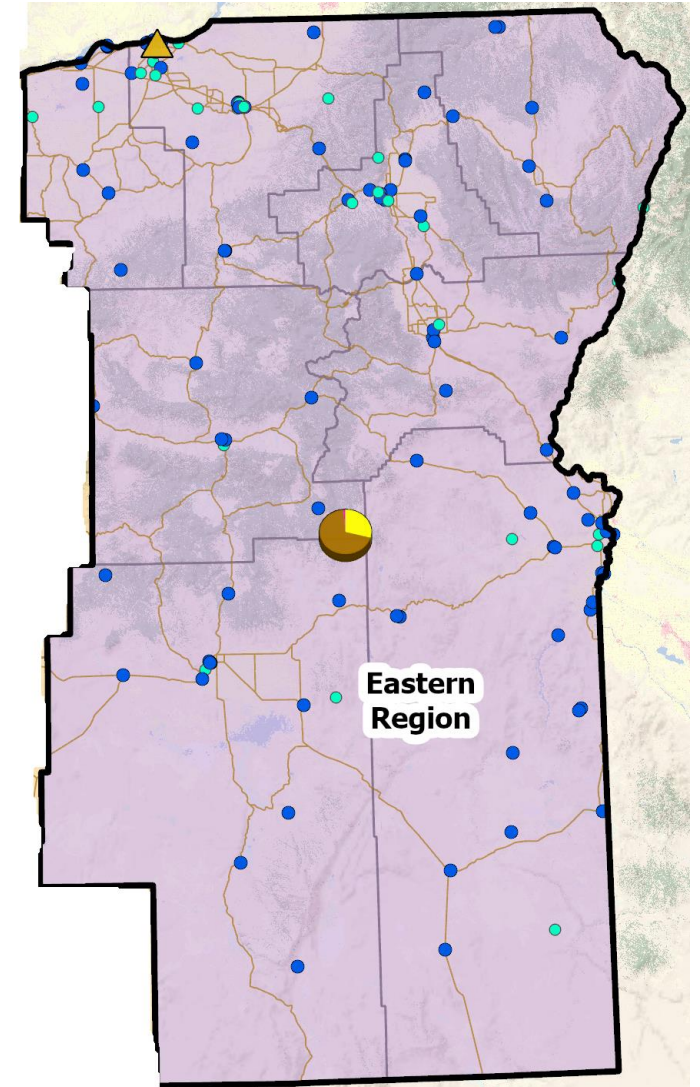
(Note: Excludes terminal storage capacity)

2024 Public Fuel Capacity Next Steps

We will need to talk to communities in the area around the best location(s) before making recommendations.

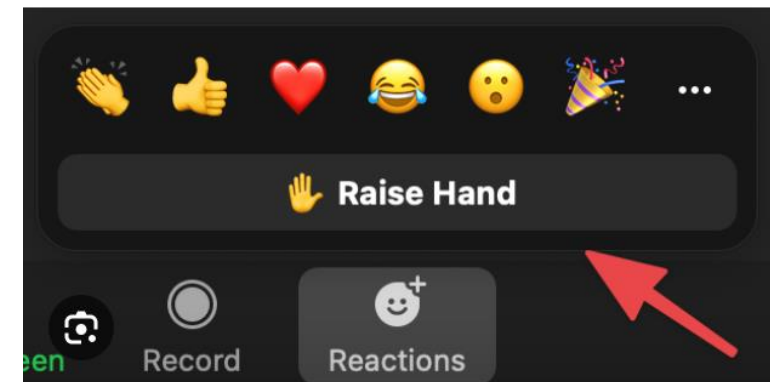
If your facility is government owned and has resilient fuel storage, please give us details.

This information may also be helpful when identifying a county fuel point of distribution (FPOD)



☰ Please indicate if you are interested in engaging with ODOE on efforts to increase fuel storage capacity. 1/33

Please raise your hand online when you are ready to move on:



Preliminary Results

Presentation Structure



Stakeholder Engagement Feedback

Respondents

Feedback

Check-in

Preliminary Results

Presentation Structure



Stakeholder Engagement Feedback

Respondents

Feedback

Check-in

Risk Analysis Results

Electricity | Natural Gas | Liquid Fuels

Respondents

Vulnerability
Matrix

Adaptive
Capacity

Check-in

Preliminary Results

Presentation Structure



Stakeholder Engagement Feedback

Respondents

Feedback

Check-in

Risk Analysis Results

Electricity | Natural Gas | Liquid Fuels

Respondents

Vulnerability
Matrix

Adaptive
Capacity

Check-in

Risk Mitigation Measures

All Systems | Electricity | Natural Gas | Liquid Fuels

RMMs

Check-in

Stakeholder Engagement

Participants

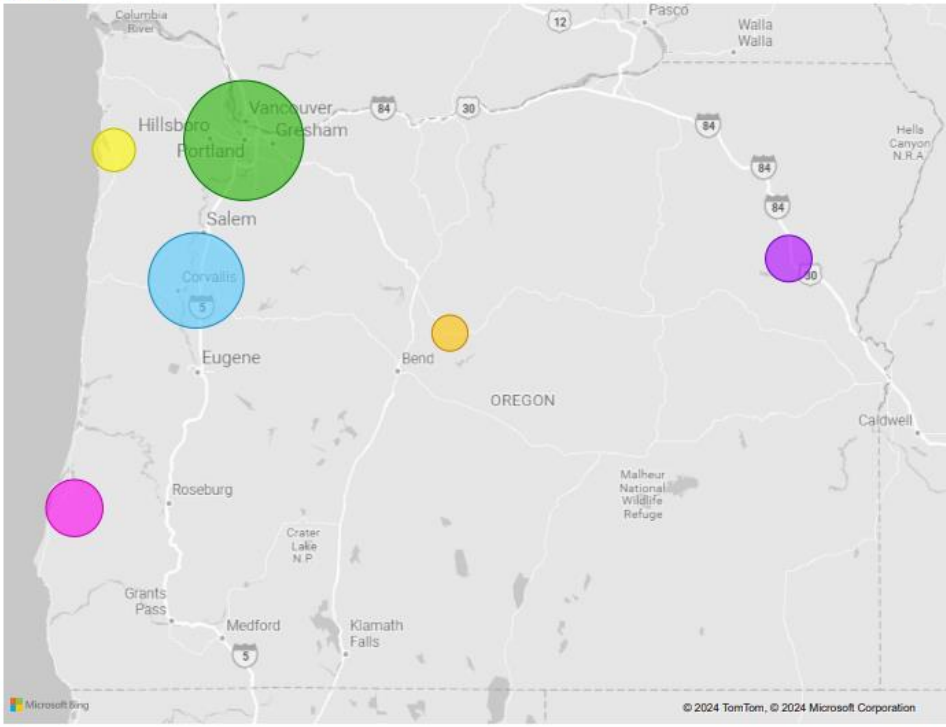


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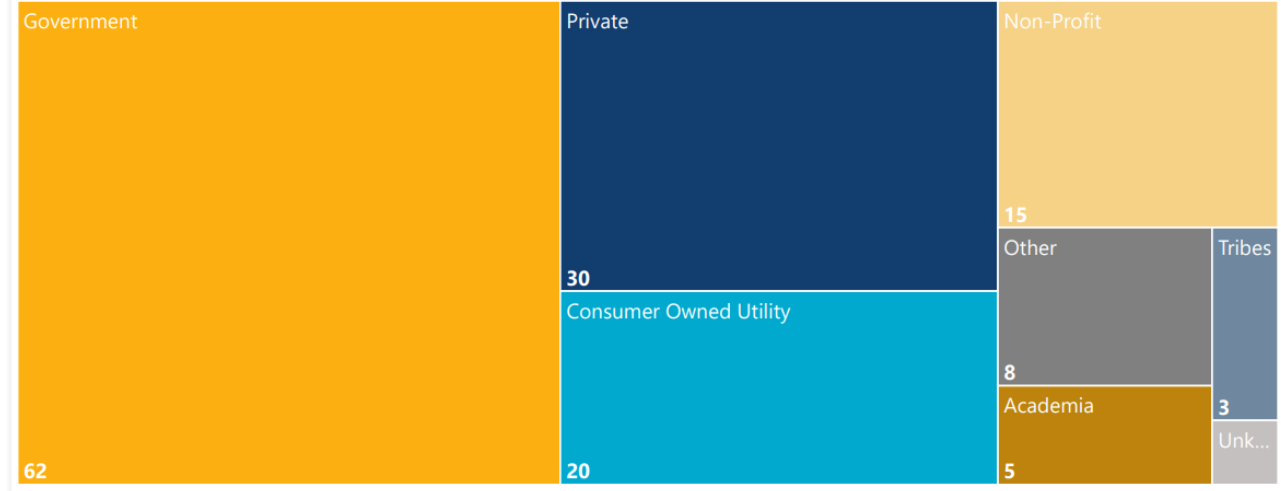
Cumulative Regional Participants

Participants by Geography

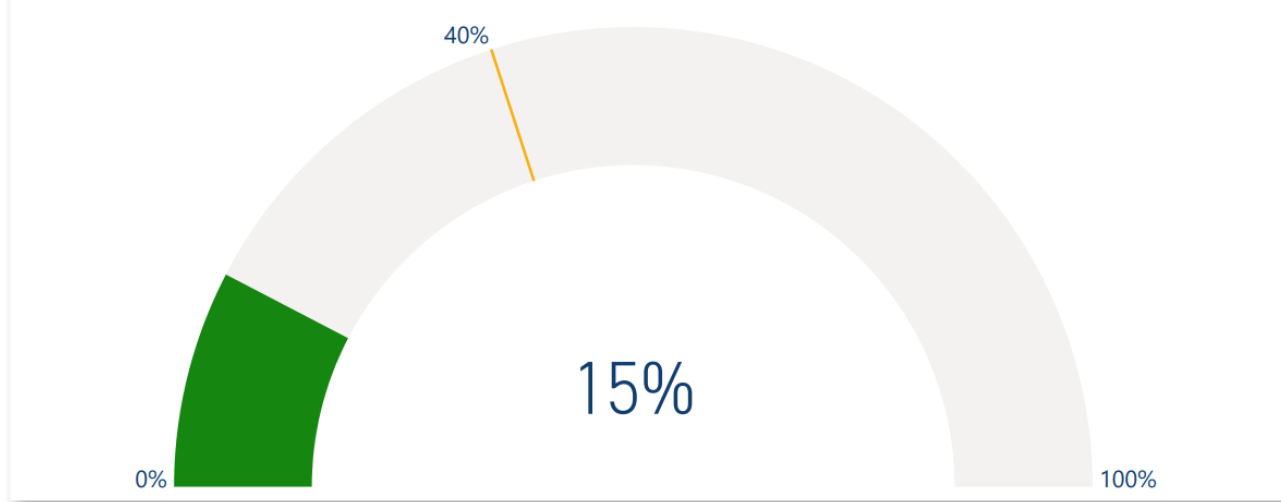
- Region**
- Cascades
 - Eastern
 - Northwest
 - Portland Metro
 - Southwest
 - Willamette Valley



Participants by Category



Percent of Justice 40 Participants



Stakeholder Engagement

Threats

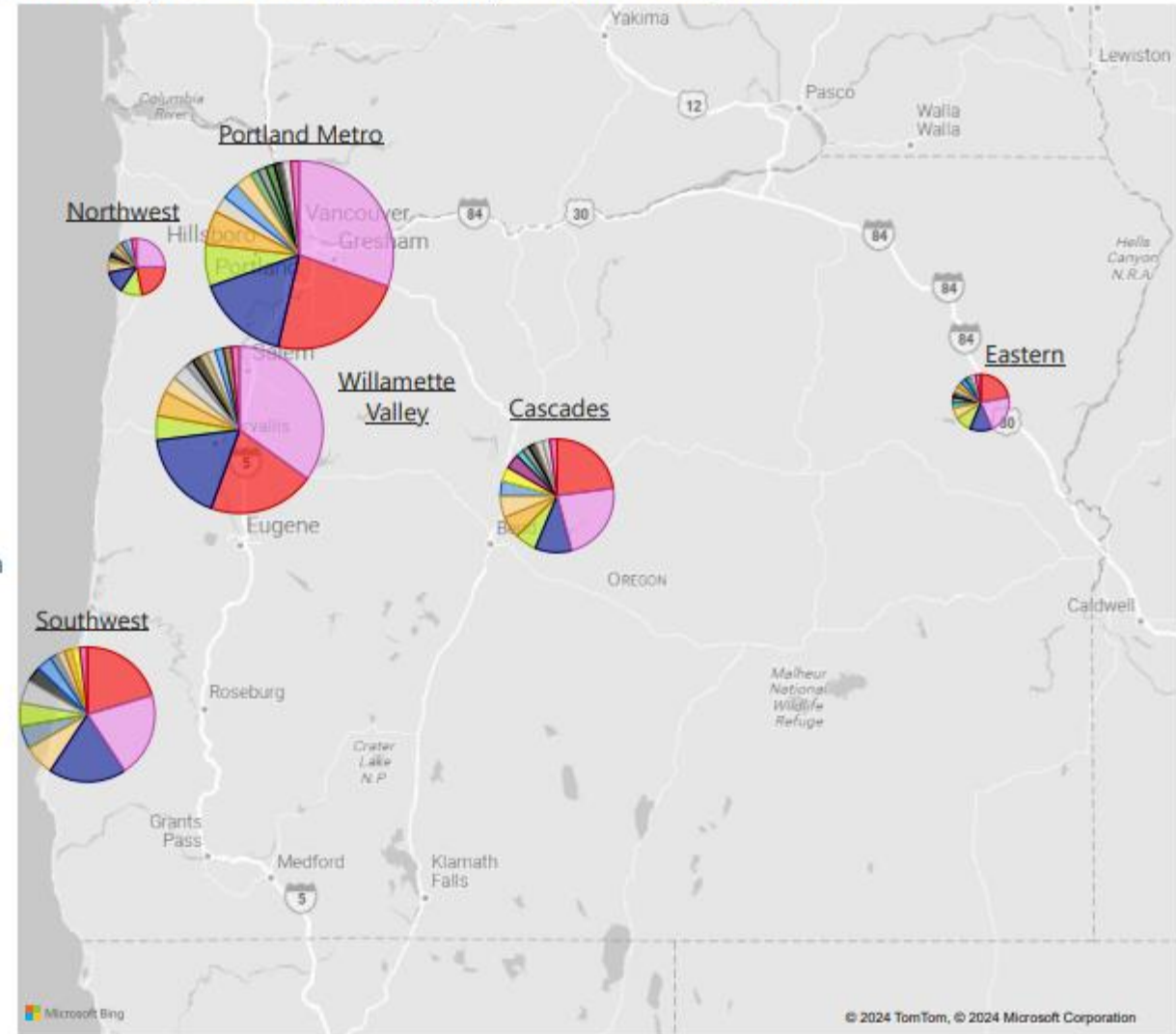
59

No. Stakeholders that Experienced Energy Service Disruptions

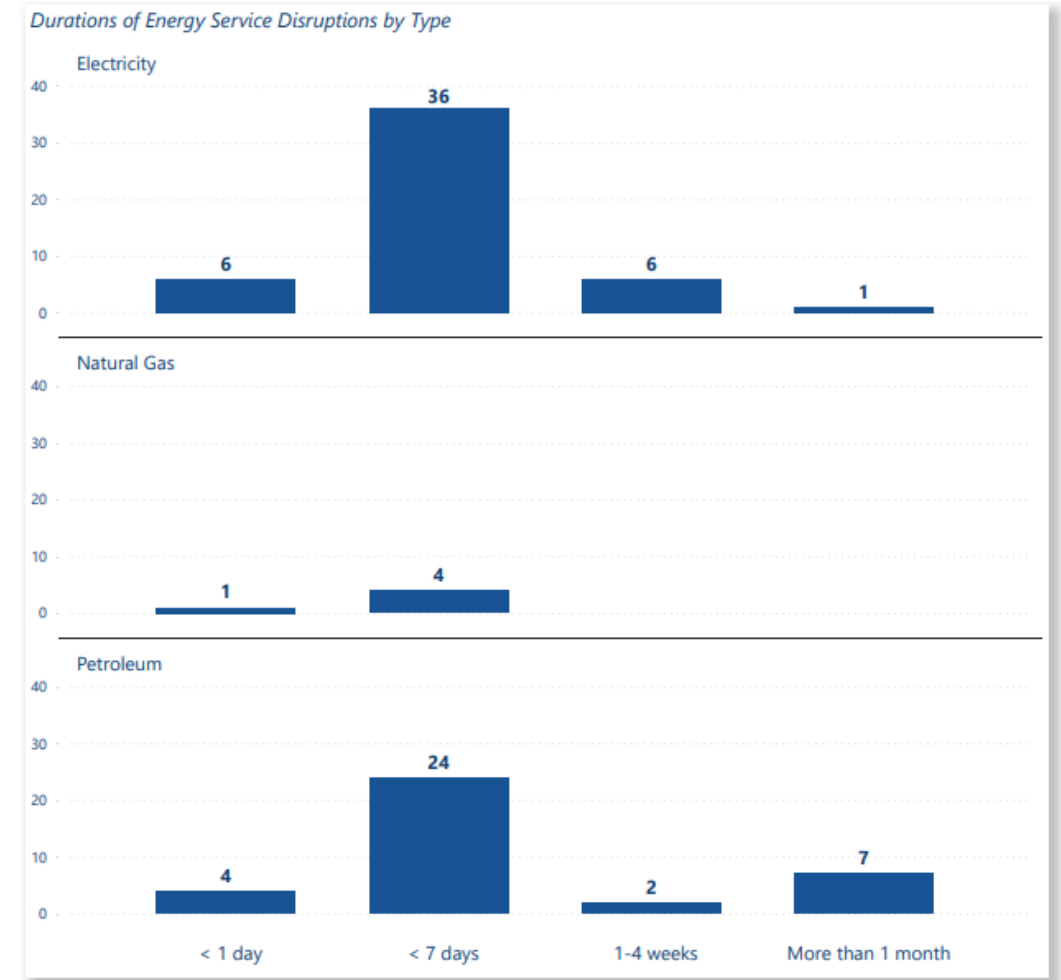
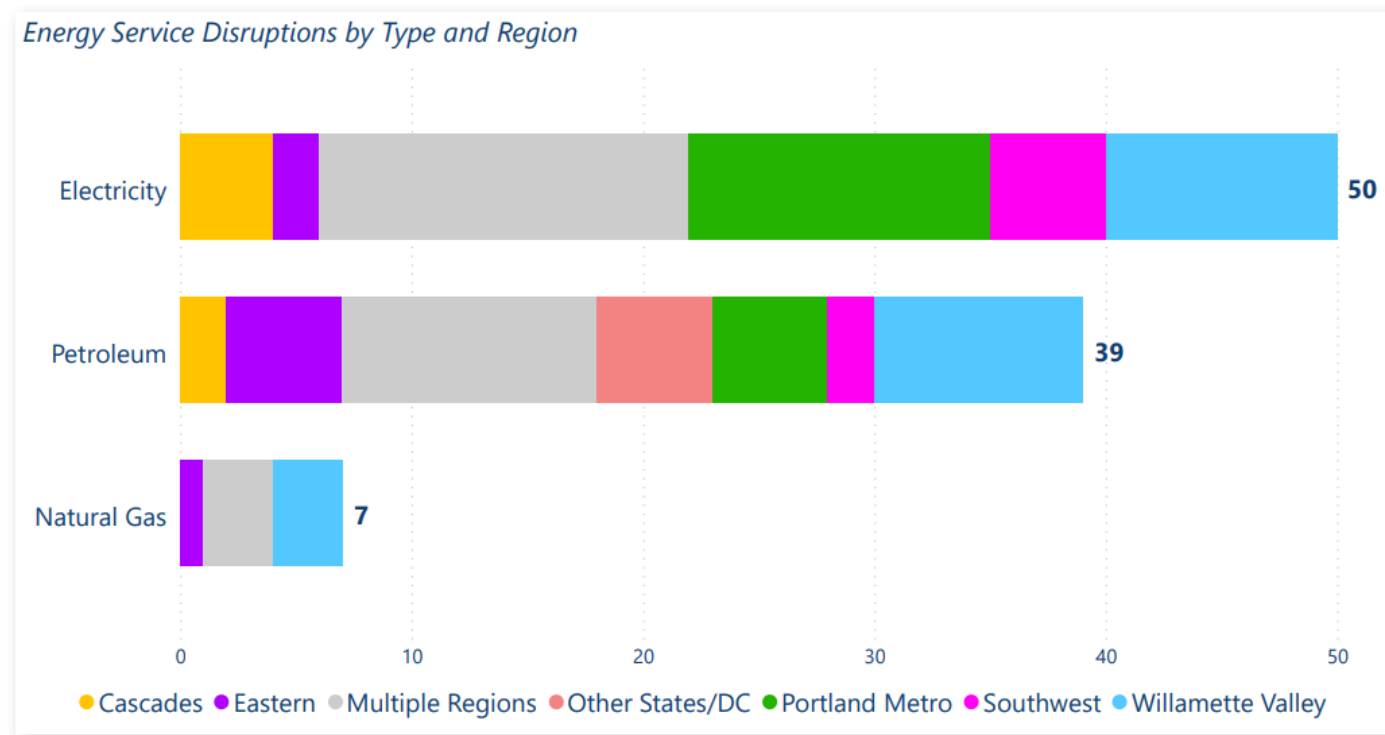
Stakeholders Experiences with Energy Service Disruptions by Region of the Hazard/Threat

Hazards/Threats

- Accident
- Animals
- Blackouts
- Climate Change
- Coastal Hazard
- Cyberattack
- Digging Mishap
- Drought
- Earthquake
- Extreme heat
- Flood
- Gas Pipeline Disruption
- Landslide
- Lightning Strike
- Mechanical Failure
- Other
- Pandemic
- Physical attack
- Wildfire
- Wind Storm
- Winter Storm



Stakeholder Engagement Impacts

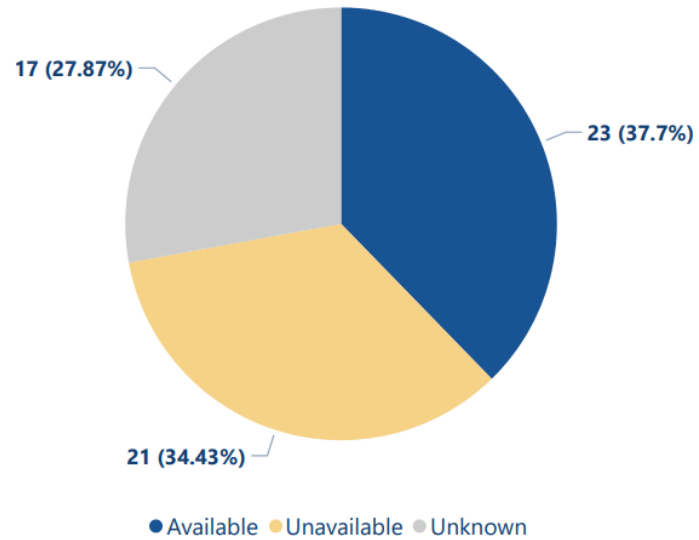


Stakeholder Engagement

Preparedness



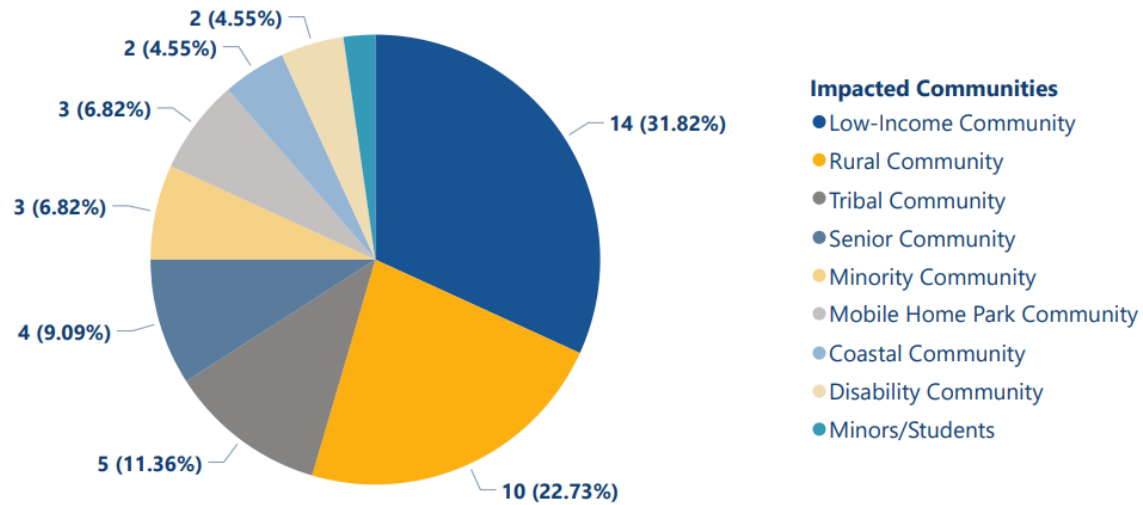
Availability of Alternate/Backup Energy Sources During Future Disruptions



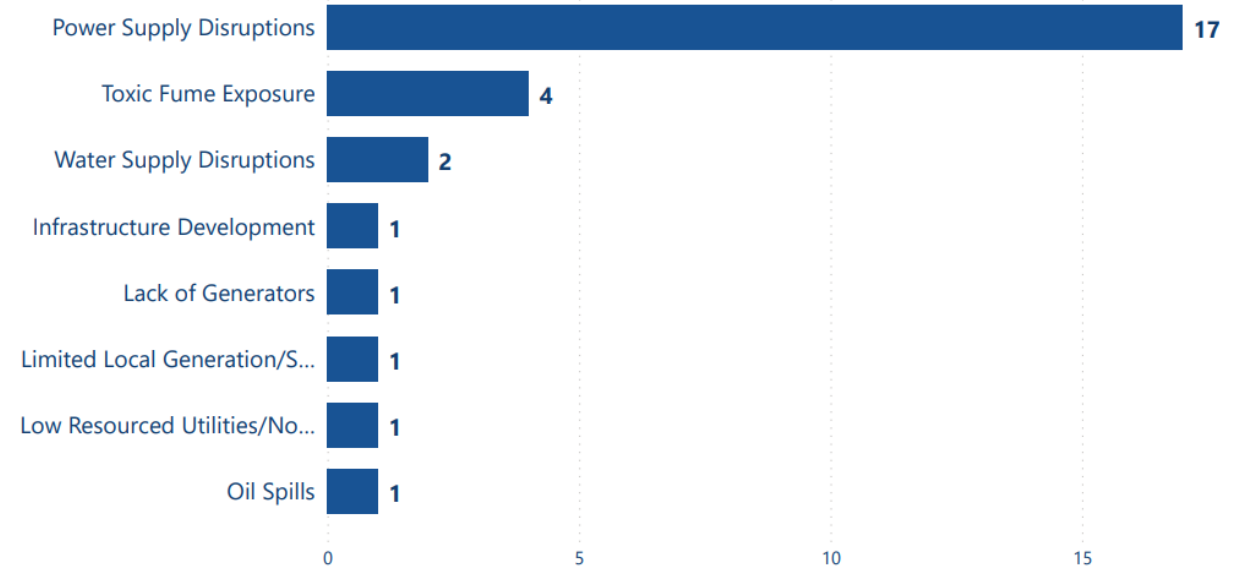
38








No. Respondents with Energy-Related EJ Concerns

EJ Communities Impacted by Energy-Related Issues



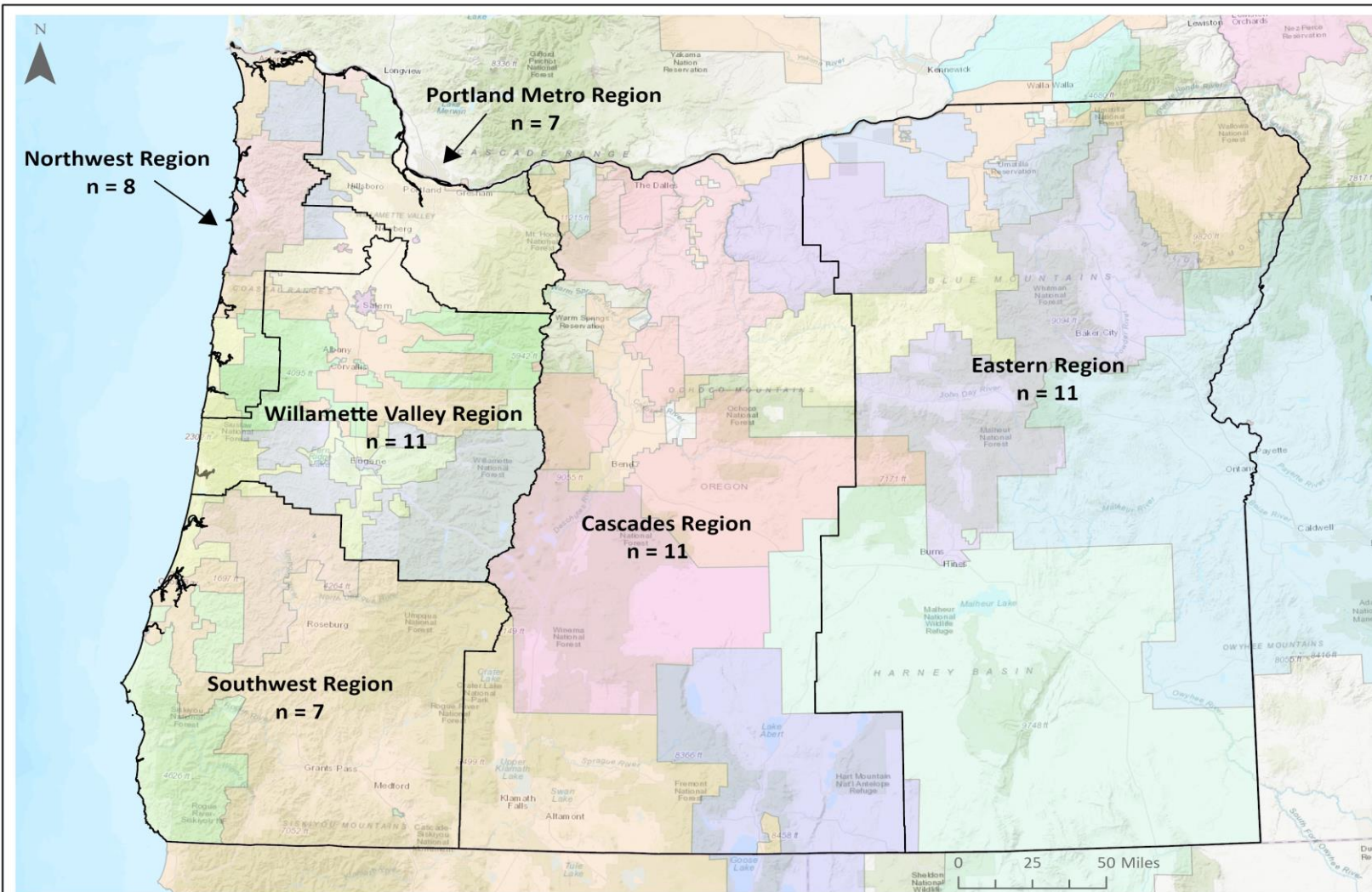
Top Energy-Related Issues That Have Negatively Impacted EJ Communities



 Stakeholder feedback: Given the feedback other stakeholders have provided, please share any aspects that you strongly resonate with.	2/33
 Stakeholder feedback: Given the feedback other stakeholders have provided, please share any aspects that you strongly disagree with.	3/33
 Do you have any environment justice concerns specific to your region? (If no, please wait for the next section to begin).	4/33
 If you answered yes, are these concerns (select multiple)	5/33
 Please describe the impact.	6/33
 Please describe the community(ies) impacted.	7/33
 Please describe any solutions you would like to recommend to resolve these concerns. If none, please enter "none" .	8/33

Electricity

Risk Assessment



41 total utilities

Many serve multiple regions

n = count of electric utilities serving each OEM region (COUs, IOUs, Municipal, PUDs).

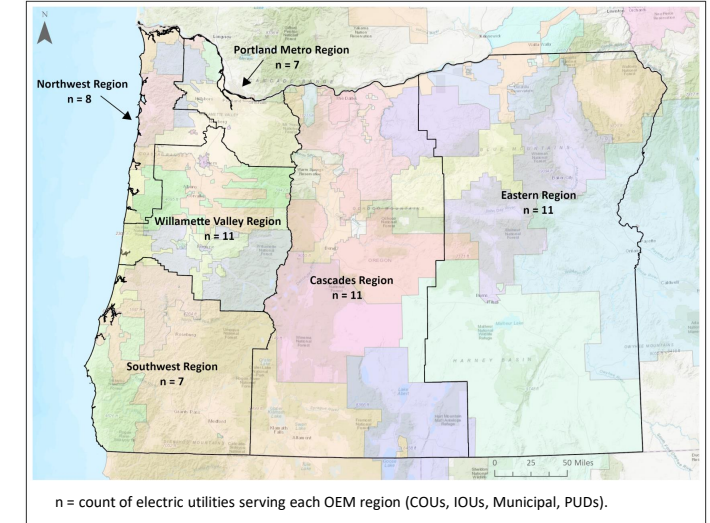
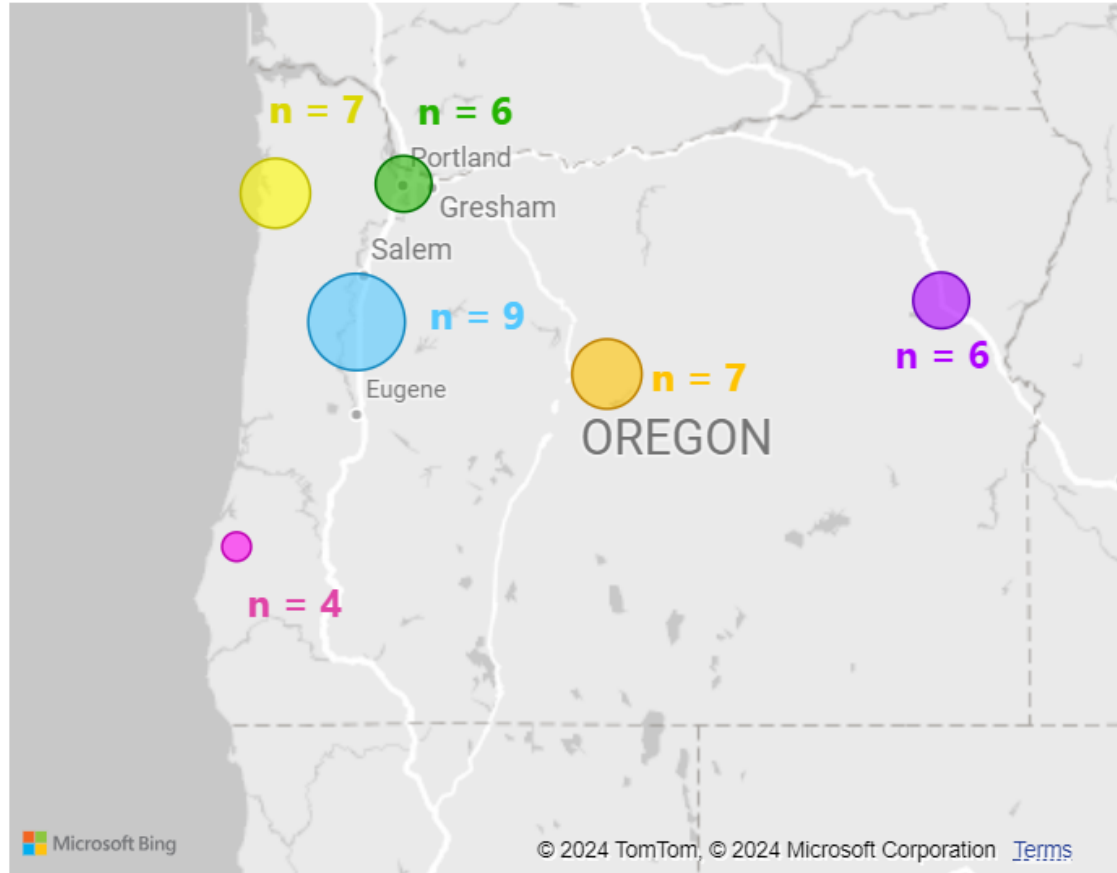
20

No. Electricity Risk Assessment Survey Respondents

No. Respondents by Geography (region served and asset locations)

Region

- Cascades
- Eastern
- Northwest
- Portland Metro
- Southwest
- Willamette Valley

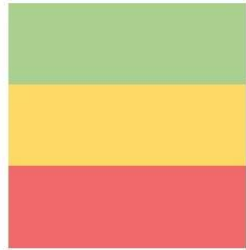


Electricity

Risk Assessment – Vulnerability Ranking



Overall Vulnerability Ranking



Low (≤ 5)

Moderate (6-8)

High (≥ 9)

Threats most often prioritized

- Cyberattack
- Wildfire
- Wind Storm
- Winter Storm

	Cascades	Eastern	Northwest	Portland Metro	Southwest	Willamette Valley
CSZ	4	5	5	5	6	4
Cyberattack	3	<u>2</u>	3	<u>2</u>	3	4
Drought	3	4	2	6	3	3
Flood	3	3	3	4	3	4
Lightning	5	4	2	4	3	3
Physical Attack	4	<u>2</u>	3	<u>2</u>	4	4
Wildfire	6	5	4	6	4	6
Wind Storm	6	6	5	6	6	6
Winter Storm	7	6	5	5	5	7

Underlined and bolded values indicates at least one response was unknown.

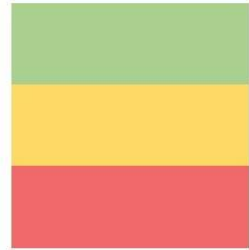
CSZ: Cascadia Subduction Zone Earthquake and Tsunami

Electricity

Risk Assessment – Vulnerability Ranking



Overall Vulnerability Ranking



Low (≤ 5)

Moderate (6-8)

High (≥ 9)

Higher rankings are largely driven by Exposure and Impact

	Cascades	Eastern	Northwest	Portland Metro	Southwest	Willamette Valley
CSZ	4	5	5	5	6	4
Cyberattack	3	<u>2</u>	3	<u>2</u>	3	4
Drought	3	4	2	6	3	3
Flood	3	3	3	4	3	4
Lightning	5	4	2	4	3	3
Physical Attack	4	<u>2</u>	3	<u>2</u>	4	4
Wildfire	6	5	4	6	4	6
Wind Storm	6	6	5	6	6	6
Winter Storm	7	6	5	5	5	7

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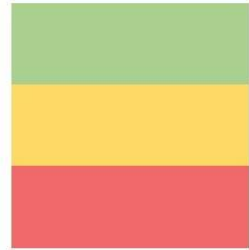
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Electricity

Risk Assessment – Vulnerability Ranking



Overall Vulnerability Ranking



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High (≥ 9)

Higher ranking is largely driven by Adaptive Capacity

	Cascades	Eastern	Northwest	Portland Metro	Southwest	Willamette Valley
CSZ	4	5	5	5	6	4
Cyberattack	3	<u>2</u>	3	<u>2</u>	3	4
Drought	3	4	2	6	3	3
Flood	3	3	3	4	3	4
Lightning	5	4	2	4	3	3
Physical Attack	4	<u>2</u>	3	<u>2</u>	4	4
Wildfire	6	5	4	6	4	6
Wind Storm	6	6	5	6	6	6
Winter Storm	7	6	5	5	5	7

Underlined and bolded values indicates at least one response was unknown.

CSZ: Cascadia Subduction Zone Earthquake and Tsunami

Electricity

Risk Assessment – Vulnerability Ranking



Overall Vulnerability Ranking



Low (≤ 5)

Moderate (6-8)

High (≥ 9)

	Cascades	Eastern	Northwest	Portland Metro	Southwest	Willamette Valley
CSZ	4	5	5	5	6	4
Cyberattack	3	<u>2</u>	3	<u>2</u>	3	4
Drought	3	4	2	6	3	3
Flood	3	3	3	4	3	4
Lightning	5	4	2	4	3	3
Physical Attack	4	<u>2</u>	3	<u>2</u>	4	4
Wildfire	6	5	4	6	4	6
Wind Storm	6	6	5	6	6	6
Winter Storm	7	6	5	5	5	7

Underlined and bolded values indicates at least one response was unknown.

Feedback is dominated by smaller utilities (not Investor Owned Utilities)

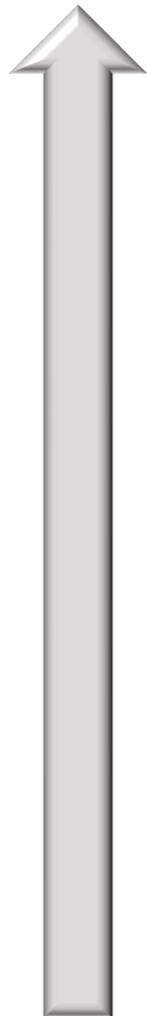
Higher rankings are largely driven by Exposure and Impact

Some responses were unknown → artificially low scores

Little variability across regions

Category	Protective Measure Example
Identify	Develop an organizational understanding to manage risk to systems, assets, data, & capabilities
	Identify critical processes & assets
	Document information flows
	Maintain hardware & software inventory
	Establish policies for security that include roles & responsibilities
Protect	Identify threats, vulnerabilities, & risk to assets
	Develop & implement the appropriate safeguards to ensure delivery of services
	Manage access to information (e.g., unique accounts for each employee, restricted access to critical areas)
	Protect sensitive data (e.g., encryption while stored & transmitted; hard copies stored in secure areas)
	Conduct regular backups (e.g., backup frequently & store offline)
	Protect your devices (e.g., install host-based firewalls)
Detect	Manage device vulnerabilities (e.g., update operating system & applications regularly)
	Train users (e.g., provide frequent training on policies, procedures, roles, & responsibilities)
	Develop & implement appropriate activities to identify occurrence of a security event
	Test & update processes for detecting unauthorized entities & actions on networks
Respond	Maintain & monitor logs to identify anomalies (e.g., changes to systems or accounts)
	Know expected data flows in order to identify the unexpected (e.g., information exported from internal database & exiting network)
	Understand the impact of security events
	Develop & implement appropriate activities to take action regarding a detected security event
Recover	Ensure response plans are tested
	Ensure response plans are updated
	Coordinate with internal & external stakeholders
Recover	Develop & implement appropriate activities to maintain plans for resilience & to restore any capabilities or services that were impaired due to a security event
	Communicate with internal & external stakeholders - account for what, how, & when information will be shared with various stakeholders
	Manage public relations & company reputation

*Please refer to the handout for detailed adaptive measures.



Optimizing

Your agency has advanced risk management practices in place and is continuously improving. You assess what is working well and make changes where appropriate. You could be considered as a leader in risk management.

Embedding

Risk management is integrated into business processes throughout your agency. You can demonstrate that your risk management framework is being used and you are beginning to realize benefits.

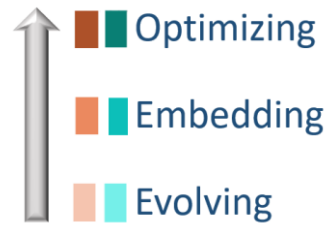
Evolving

Your agency has the essential risk management framework and documentation in place.

Category	Protective Measure Example
Identify	Develop an organizational understanding to manage risk to systems, assets, data, & capabilities
	Identify critical processes & assets
	Document information flows
	Maintain hardware & software inventory
	Establish policies for security that include roles & responsibilities
Protect	Identify threats, vulnerabilities, & risk to assets
	Develop & implement the appropriate safeguards to ensure delivery of services
	Manage access to information (e.g., unique accounts for each employee, restricted access to critical areas)
	Protect sensitive data (e.g., encryption while stored & transmitted; hard copies stored in secure areas)
	Conduct regular backups (e.g., backup frequently & store offline)
	Protect your devices (e.g., install host-based firewalls)
	Manage device vulnerabilities (e.g., update operating system & applications regularly)
Detect	Train users (e.g., provide frequent training on policies, procedures, roles, & responsibilities)
	Develop & implement appropriate activities to identify occurrence of a security event
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	Ensure response plans are tested
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	Develop & implement appropriate activities to maintain plans for resilience & to restore any capabilities or services that were impaired due to a security event
	Communicate with internal & external stakeholders - account for what, how, & when information will be shared with various stakeholders
	Manage public relations & company reputation

Electricity

Eastern Adaptive Capacity – Human-caused Threats



Electricity - Cyberattack

● Evolve ● Embed ● Optimize



Electricity - Physical Attack

● Evolve ● Embed ● Optimize



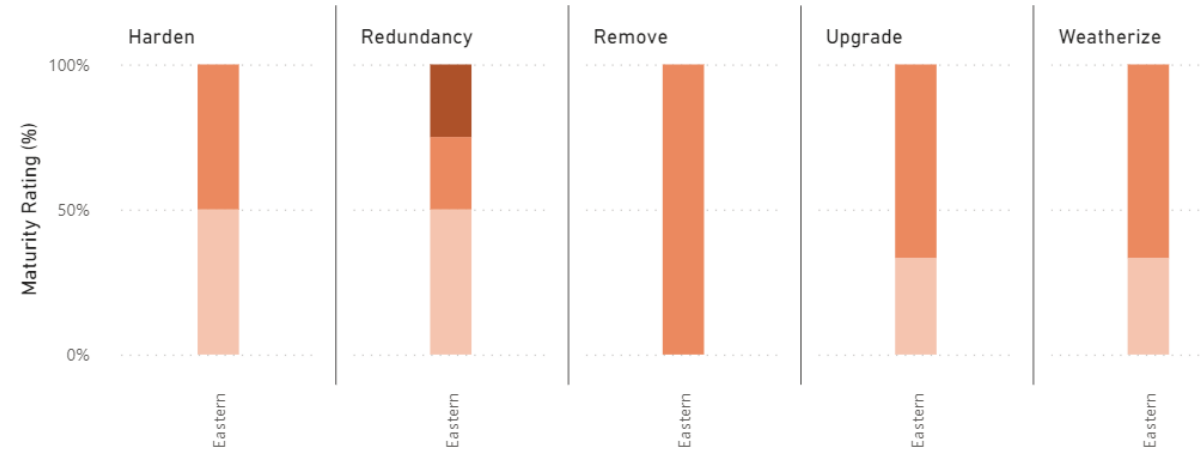
Electricity

Eastern Adaptive Capacity – Natural Hazards



Electricity - Wind Storm; Physical Measures

● Evolve ● Embed ● Optimize

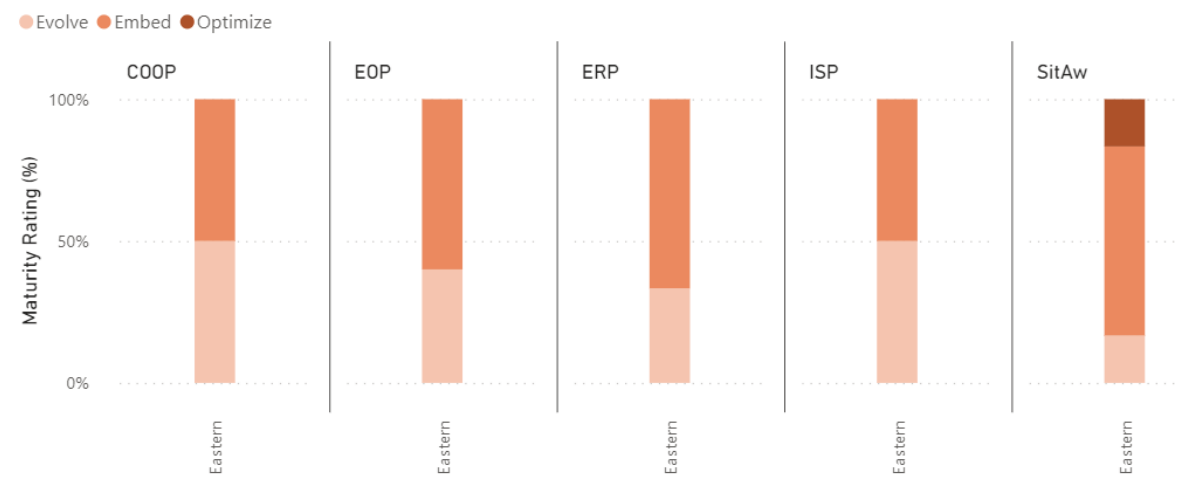


Electricity

Eastern Adaptive Capacity – Natural Hazards



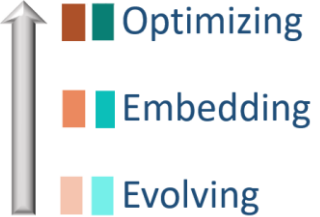
Electricity - Wind Storm; Operational Measures



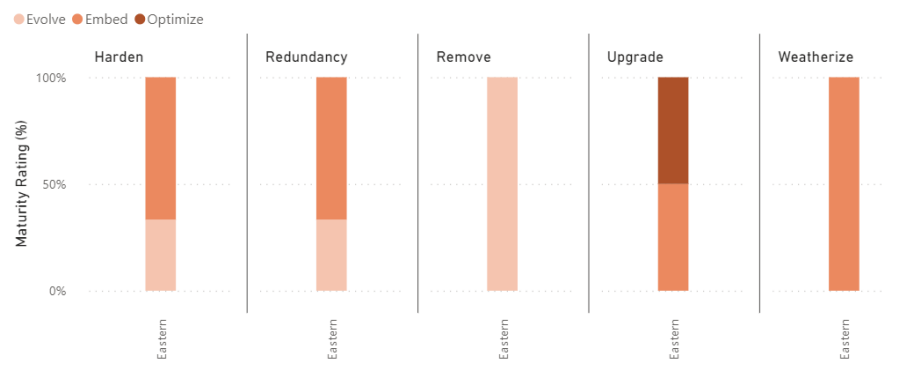
COOP – Continuity of Operations Plan; EOP – Emergency Operation Plan; ERP – Emergency Response Planning; ISP – Integrity Safety Plans; SitAw – Situational Awareness

Electricity

Eastern Adaptive Capacity – Natural Hazards



Electricity - Drought: Physical Measures



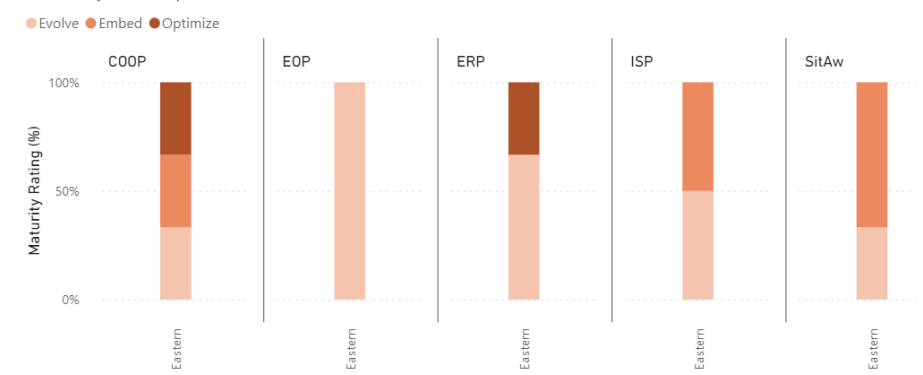
Electricity - Drought: Operational Measures





Electricity - Wildfire: Physical Measures



Electricity - CSZ: Operational Measures

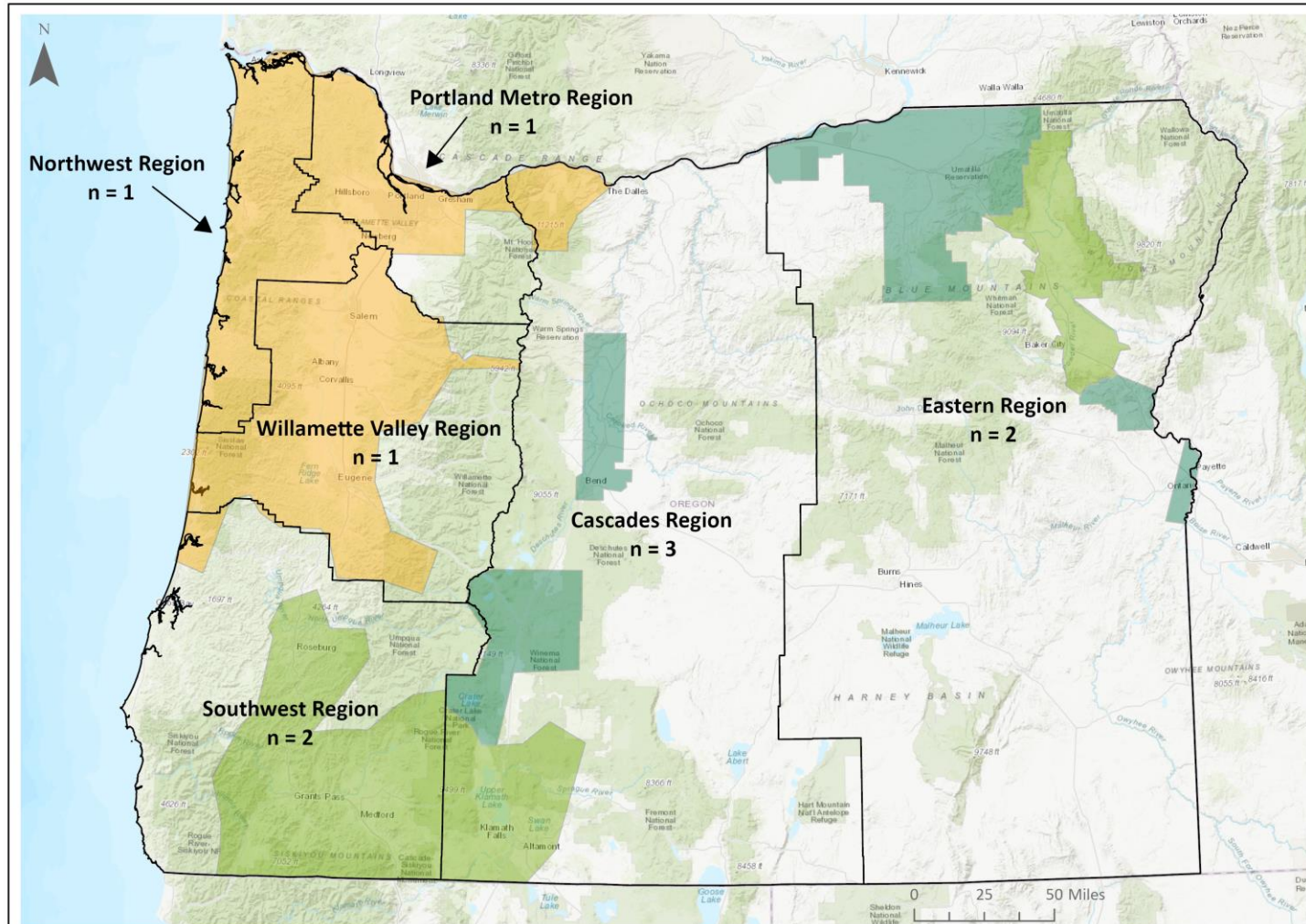


 **Electricity: Given the feedback other stakeholders have provided, please share any aspects that you strongly resonate with.** 9/33

 **Electricity: Given the feedback other stakeholders have provided, please share any aspects that you strongly disagree with.** 10/33

Natural Gas

Risk Assessment



3 total utilities

All serve multiple regions

n = count of natural gas operators in each OEM region (green: Avista Utilities; teal: Cascade Natural Gas; orange: Northwest Natural Gas).

Natural Gas Risk Assessment

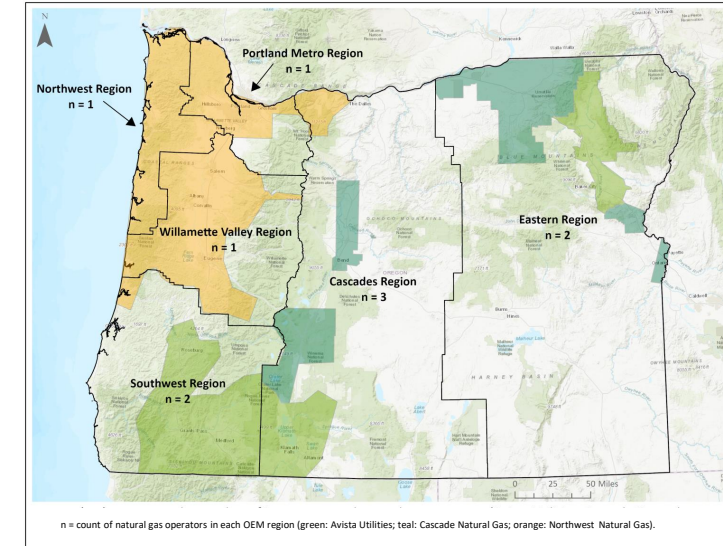
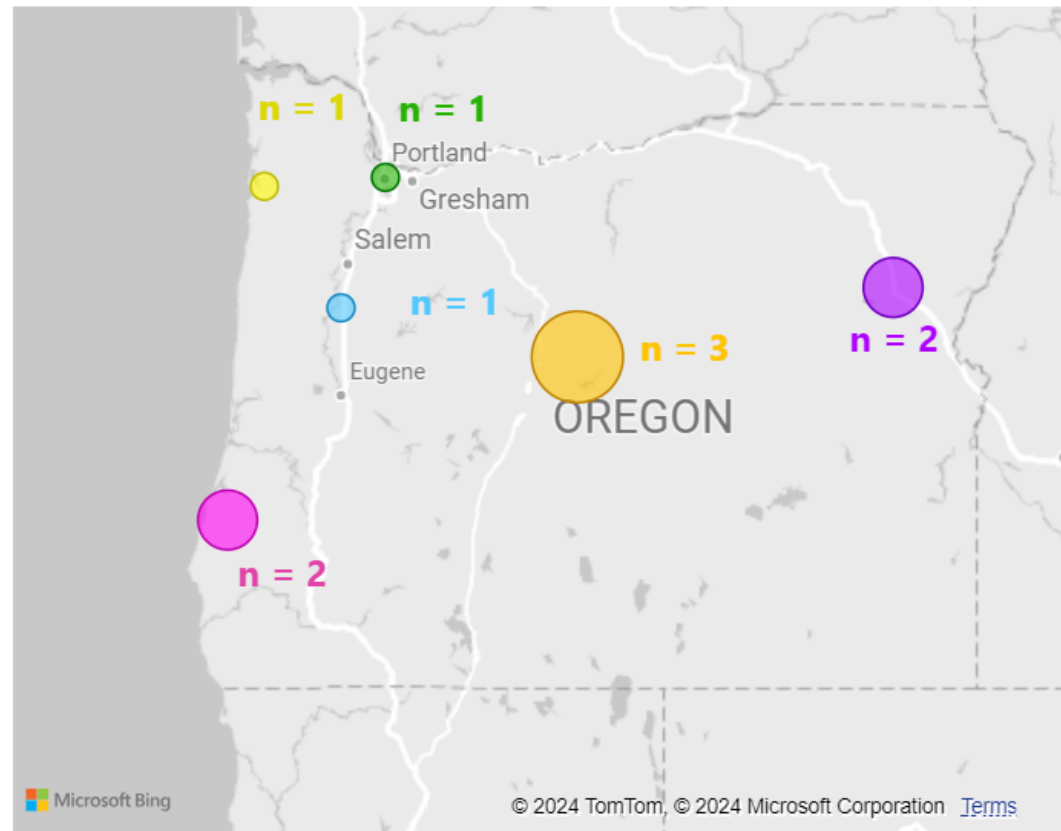
3

No. Natural Gas Risk Assessment Survey Respondents

No. Respondents by Geography (region served and asset locations)

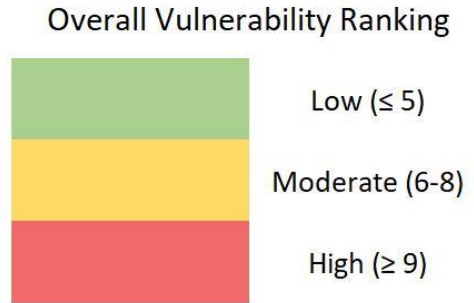
Region

- Cascades
- Eastern
- Northwest
- Portland Metro
- Southwest
- Willamette Valley



Natural Gas

Risk Assessment – Vulnerability Ranking



	Cascades	Eastern	Northwest	Portland Metro	Southwest	Willamette Valley
CSZ	6	6	6	6	6	6
Cyberattack	2	3	2	2	3	2
Drought	N/A	N/A	N/A	N/A	N/A	N/A
Flood	4	4	4	4	4	4
Lightning	5	5	4	4	5	4
Physical Attack	4	4	7	7	4	6
Wildfire	5	5	5	5	6	5
Wind Storm	6	5	6	6	6	6
Winter Storm	4	4	4	4	4	4

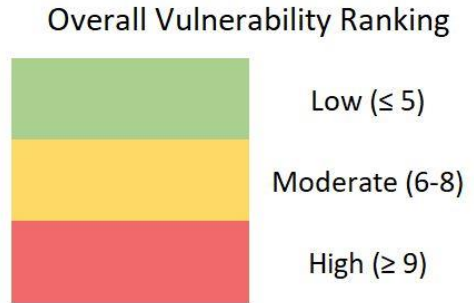
N/A = no responses

Threats most often prioritized

- Cyberattack
- Physical Attack

Natural Gas

Risk Assessment – Vulnerability Ranking



Higher rankings are largely driven by Exposure

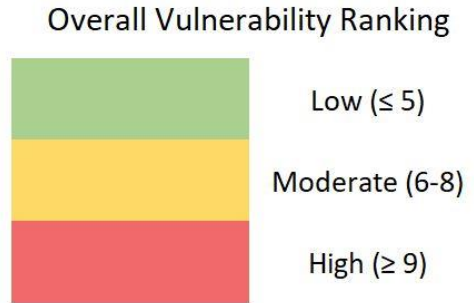
	Cascades	Eastern	Northwest	Portland Metro	Southwest	Willamette Valley
CSZ	6	6	6	6	6	6
Cyberattack	2	3	2	2	3	2
Drought	N/A	N/A	N/A	N/A	N/A	N/A
Flood	4	4	4	4	4	4
Lightning	5	5	4	4	5	4
Physical Attack	4	4	7	7	4	6
Wildfire	5	5	5	5	6	5
Wind Storm	6	5	6	6	6	6
Winter Storm	4	4	4	4	4	4

N/A = no responses

CSZ: Cascadia Subduction Zone Earthquake and Tsunami

Natural Gas

Risk Assessment – Vulnerability Ranking



Higher rankings are largely driven by Impact

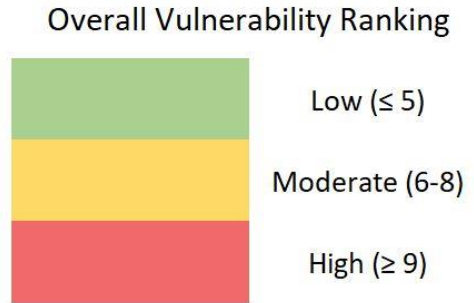
	Cascades	Eastern	Northwest	Portland Metro	Southwest	Willamette Valley
CSZ	6	6	6	6	6	6
Cyberattack	2	3	2	2	3	2
Drought	N/A	N/A	N/A	N/A	N/A	N/A
Flood	4	4	4	4	4	4
Lightning	5	5	4	4	5	4
Physical Attack	4	4	7	7	4	6
Wildfire	5	5	5	5	6	5
Wind Storm	6	5	6	6	6	6
Winter Storm	4	4	4	4	4	4

N/A = no responses

CSZ: Cascadia Subduction Zone Earthquake and Tsunami

Natural Gas

Risk Assessment – Vulnerability Ranking



Higher rankings are largely driven by Exposure and Adaptive Capacity

	Cascades	Eastern	Northwest	Portland Metro	Southwest	Willamette Valley
CSZ	6	6	6	6	6	6
Cyberattack	2	3	2	2	3	2
Drought	N/A	N/A	N/A	N/A	N/A	N/A
Flood	4	4	4	4	4	4
Lightning	5	5	4	4	5	4
Physical Attack	4	4	7	7	4	6
Wildfire	5	5	5	5	6	5
Wind Storm	6	5	6	6	6	6
Winter Storm	4	4	4	4	4	4

N/A = no responses

CSZ: Cascadia Subduction Zone Earthquake and Tsunami

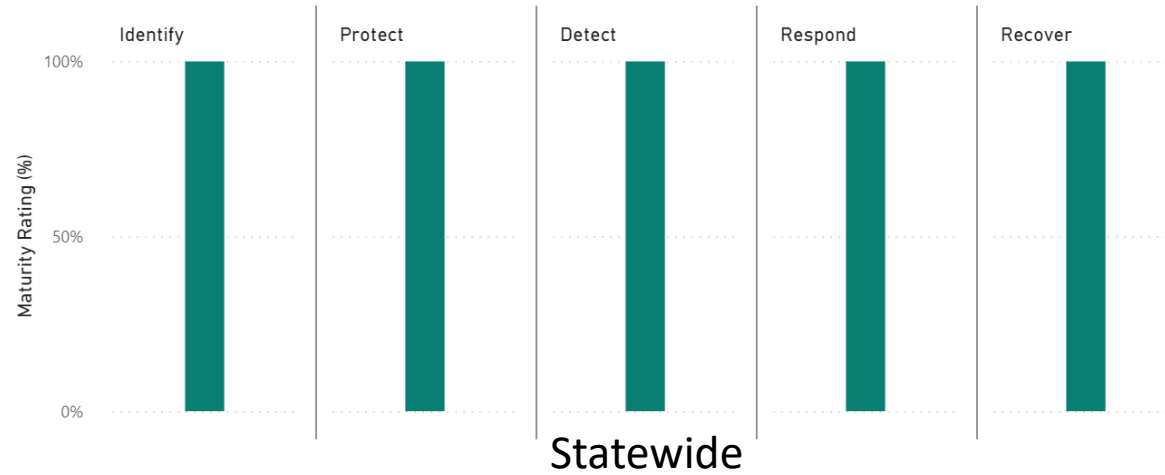
Natural Gas

Statewide Adaptive Capacity – Human-Caused Threats



Natural Gas - Cyberattack

● Evolve ● Embed ● Optimize



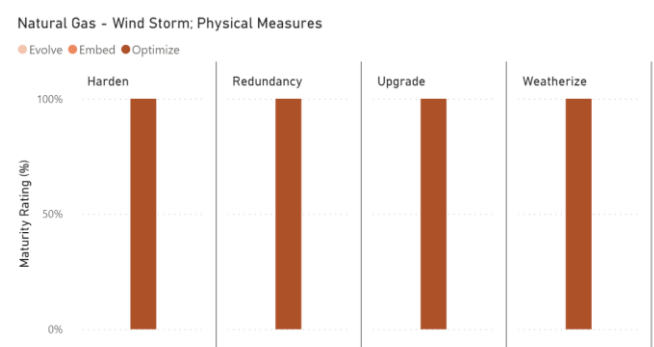
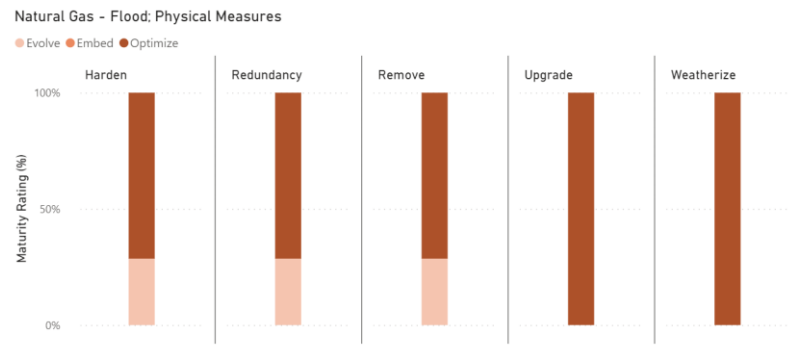
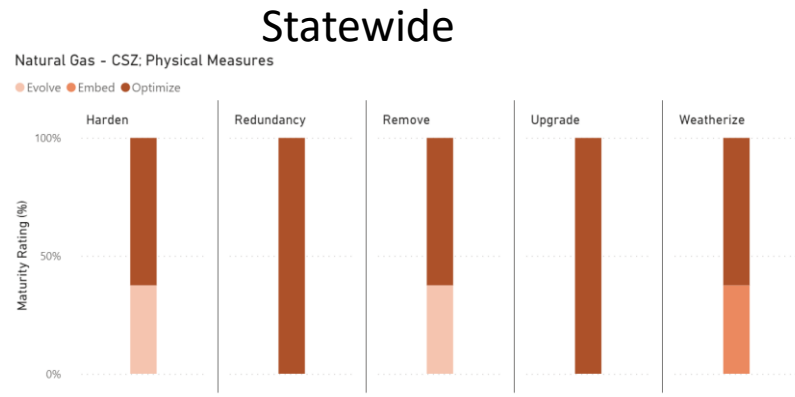
Natural Gas - Physical Attack

● Evolve ● Embed ● Optimize



Natural Gas

Statewide Adaptive Capacity – Natural Hazards



COOP – Continuity of Operations Plan; EOP – Emergency Operation Plan; ERP – Emergency Response Planning; ISP – Integrity Safety Plans; SitAw – Situational Awareness



Natural gas: Given the feedback other stakeholders have provided, please share any aspects that you strongly resonate with.

11/33



Natural gas: Given the feedback other stakeholders have provided, please share any aspects that you strongly disagree with.

12/33

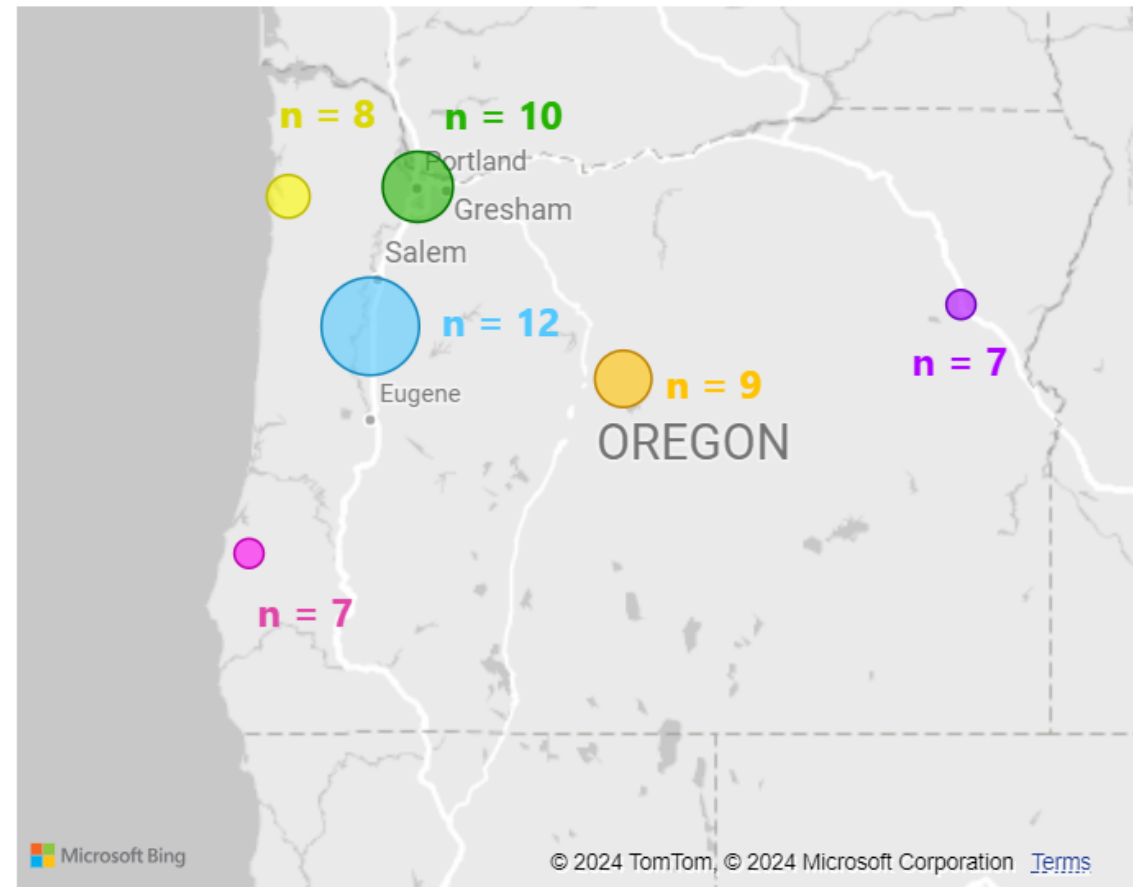
13

No. Liquid Fuel Risk Assessment Survey Respondents

No. Respondents by Geography (region served and asset locations)

Region

- Cascades
- Eastern
- Northwest
- Portland Metro
- Southwest
- Willamette Valley

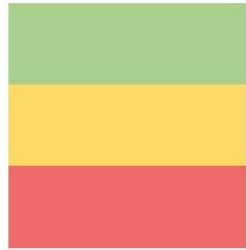


Liquid Fuels

Risk Assessment – Vulnerability Ranking



Overall Vulnerability Ranking



Low (≤ 5)

Moderate (6-8)

High (≥ 9)

	Cascades	Eastern	Northwest	Portland Metro	Southwest	Willamette Valley
CSZ	5	6	7	7	7	7
Cyberattack	5	4	5	5	5	5
Drought	6	6	4	4	6	4
Flood	4	5	4	4	4	4
Lightning	7	8	6	6	7	6
Physical Attack	<u>3</u>	<u>3</u>	<u>3</u>	5	<u>3</u>	<u>3</u>
Wildfire	7	7	6	6	6	6
Wind Storm	7	8	7	7	7	7
Winter Storm	8	8	6	8	7	8

Underlined and bolded values indicates at least one response was unknown.

CSZ: Cascadia Subduction Zone Earthquake and Tsunami

Threats most often prioritized

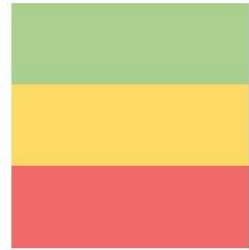
- Cyberattack
- Winter Storm

Liquid Fuels

Risk Assessment – Vulnerability Ranking



Overall Vulnerability Ranking



Low (≤ 5)

Moderate (6-8)

High (≥ 9)

Higher rankings are largely driven by Impacts

	Cascades	Eastern	Northwest	Portland Metro	Southwest	Willamette Valley
CSZ	5	6	7	7	7	7
Cyberattack	5	4	5	5	5	5
Drought	6	6	4	4	6	4
Flood	4	5	4	4	4	4
Lightning	7	8	6	6	7	6
Physical Attack	<u>3</u>	<u>3</u>	<u>3</u>	5	<u>3</u>	<u>3</u>
Wildfire	7	7	6	6	6	6
Wind Storm	7	8	7	7	7	7
Winter Storm	8	8	6	8	7	8

Underlined and bolded values indicates at least one response was unknown.

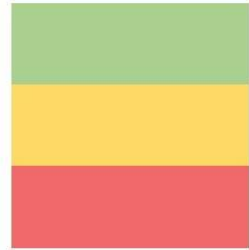
CSZ: Cascadia Subduction Zone Earthquake and Tsunami

Liquid Fuels

Risk Assessment – Vulnerability Ranking



Overall Vulnerability Ranking



Low (≤ 5)

Moderate (6-8)

High (≥ 9)

Higher rankings are largely driven by Adaptive Capacity

	Cascades	Eastern	Northwest	Portland Metro	Southwest	Willamette Valley
CSZ	5	6	7	7	7	7
Cyberattack	5	4	5	5	5	5
Drought	6	6	4	4	6	4
Flood	4	5	4	4	4	4
Lightning	7	8	6	6	7	6
Physical Attack	<u>3</u>	<u>3</u>	<u>3</u>	5	<u>3</u>	<u>3</u>
Wildfire	7	7	6	6	6	6
Wind Storm	7	8	7	7	7	7
Winter Storm	8	8	6	8	7	8

Underlined and bolded values indicates at least one response was unknown.

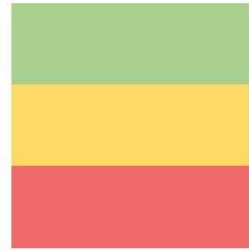
CSZ: Cascadia Subduction Zone Earthquake and Tsunami

Liquid Fuels

Risk Assessment – Vulnerability Ranking



Overall Vulnerability Ranking



Low (≤ 5)

Moderate (6-8)

High (≥ 9)

Some responses were unknown → artificially low scores

	Cascades	Eastern	Northwest	Portland Metro	Southwest	Willamette Valley
CSZ	5	6	7	7	7	7
Cyberattack	5	4	5	5	5	5
Drought	6	6	4	4	6	4
Flood	4	5	4	4	4	4
Lightning	7	8	6	6	7	6
Physical Attack	<u>3</u>	<u>3</u>	<u>3</u>	5	<u>3</u>	<u>3</u>
Wildfire	7	7	6	6	6	6
Wind Storm	7	8	7	7	7	7
Winter Storm	8	8	6	8	7	8

Underlined and bolded values indicates at least one response was unknown.

CSZ: Cascadia Subduction Zone Earthquake and Tsunami

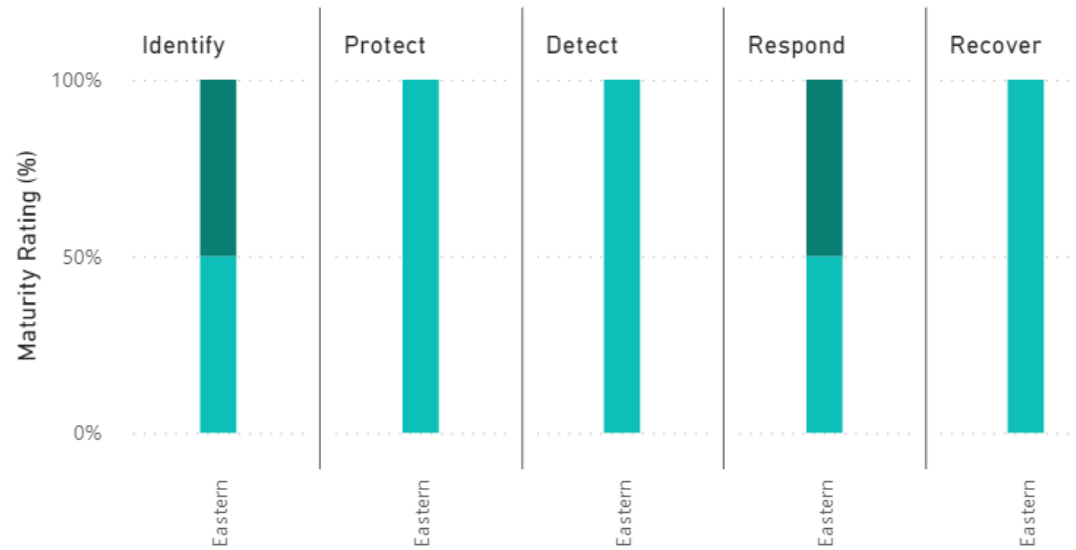
Liquid Fuels

Eastern Adaptive Capacity – Human-caused Threats



Liquid Fuels - Cyberattack


● Evolve ● Embed ● Optimize




Liquid Fuels - Physical Attack

● Evolve ● Embed ● Optimize

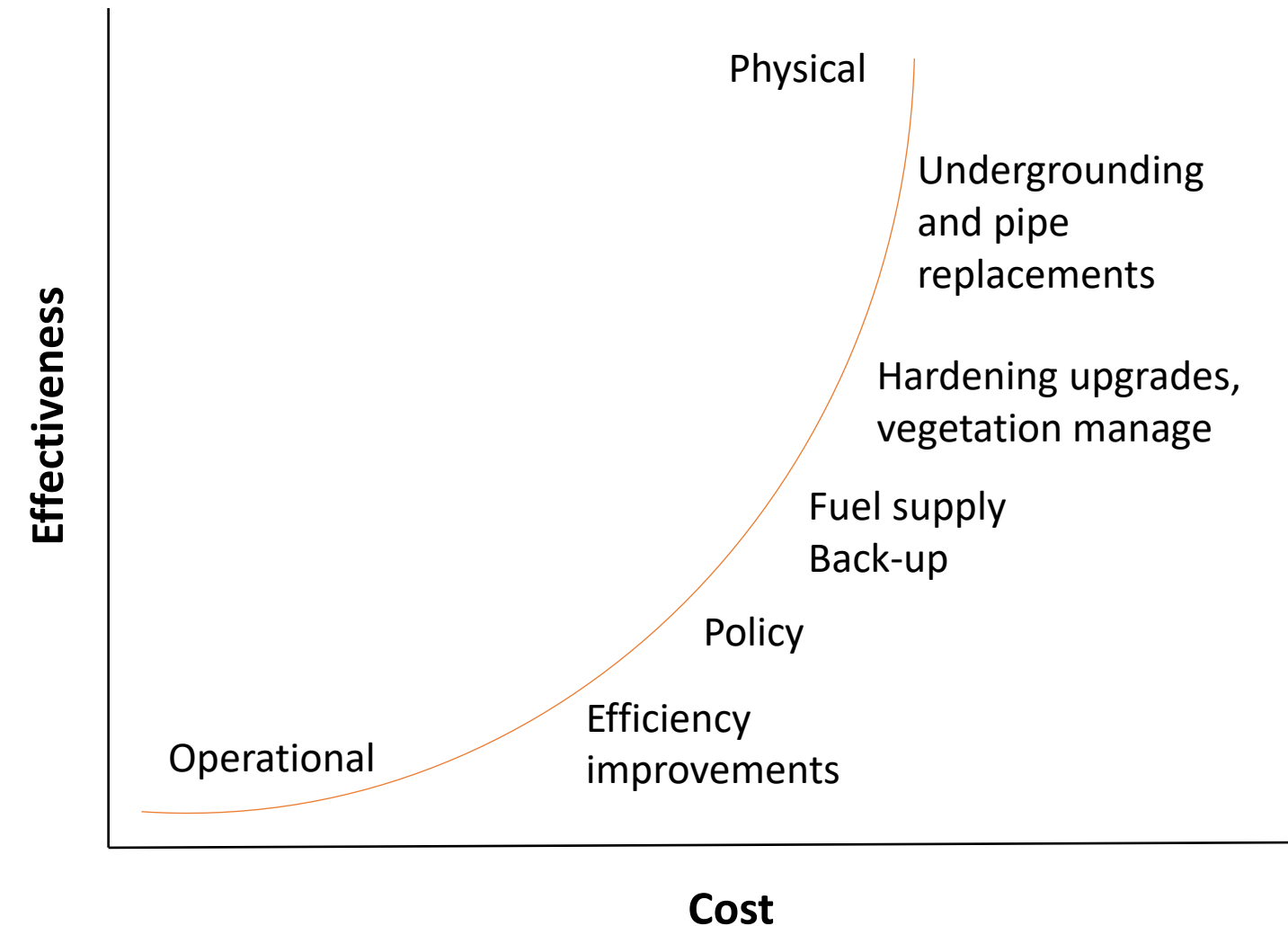


 **Liquid fuels: Given the feedback other stakeholders have provided, please share any aspects that you strongly resonate with.** 13/33

 **Liquid fuels: Given the feedback other stakeholders have provided, please share any aspects that you strongly disagree with.** 14/33

Risk Mitigation Measures

Costs and Effectiveness



- **Most costly:** Physical measures have high impact, high cost
- **Least costly:** Operational measures and efficiency improvements
- **Policy changes** are impactful but take time to implement

Risk Mitigation Measures

All Systems – Physical Measures



- **Drones** – develop drone inspection capabilities (and procedures)
- **Hardening** – harden and upgrade components
- **Monitoring** – establish automated and remote monitoring systems
- **Redundancy** – Identify alternate facility sites (ie. backup operations centers)
- **Redundancy** – Increase backup generator capacity
- **Redundancy** – Reduce isolation of critical facilities (ie. backup access routes, backup communication systems)

- **Removal** - remove assets out of hazard zone
- **System Segmentation** – subdivide energy systems to more efficiently isolate damaged areas
- **Undergrounding** – replace overhead with underground cables
- **Vegetation management** – manage vegetation to minimize impacts of natural hazards
- **Weatherization** – weatherize energy system assets
- **Protect** – improve maturity of measures related to the Protect category for human-caused threats

↕↑ **All Systems:** 15/33
Please rank the All Systems Physical Measures in order of priority. *
Physical Measures (1=highest):

💬 **If there is an additional risk mitigation measure you recommend including, please describe.** 16/33

Risk Mitigation Measures

All Systems – Operational Measures



- **AARs** – generate incident After Action Reviews
- **AI** – integrate artificial intelligence into operational plans/monitoring
- **Audits** - audit resilience strategies and recommend improvement plans
- **Inventories** – maintain inventories of equipment and inter-operability/mutual aid
- **MOUs** – develop Memorandums of Understanding with government
- **Planning** – develop scenario-driven emergency response plans including back-up communications and employee preparedness
- **Projections** – Improve forecasting and situational awareness abilities

- **Reduce demand** – develop peak Demand Reduction Programs
- **Redundancy** – have secondary key suppliers in place
- **Risk Maps** - maintain baseline risk maps to inform long term investments and programs
- **Studies** – Comprehensive, site-specific risks to inform Capital Improvement Plans (CIPs) and Asset Management Plans (AMPs)
- **Studies** – Lifeline service delivery systems disaster resilience
- **Studies** – Supply chain resilience for continuity planning
- **Training** – conduct regular training and exercises
- **Maturity** – improve maturity of measures across all categories for human-caused threats

↕↑ **All Systems:** 17/33
Please rank the All Systems Operational Measures in order of priority. *
Operational Measures (1=highest priority):

💬 **If there is an additional risk mitigation measure you recommend including, please describe.** 18/33

Regional Mitigation Measures

Eastern- Electricity



	Cascadia Subduction Zone Earthquake (Large Provider)	Drought (Small Provider)	Human-caused Threats	Wildfire	Wind Storm
Physical	<ul style="list-style-type: none"> • Harden sub-stations • Implement geotechnical and foundation interventions and ground improvements • Improve backup power systems (generators, batteries, redundancies) 	<ul style="list-style-type: none"> • Increase reservoir storage capacity and hydroelectric turbine efficiency at power plants 	<ul style="list-style-type: none"> • Optimize implementation of measures in the Protect categories (see handout for examples) 	<ul style="list-style-type: none"> • Manage vegetation • Utilize fire resistant materials and retrofits: covered conductors, resistant poles and transmission lines 	<ul style="list-style-type: none"> • Underground transmission lines • Upgrade transmission and distribution lines and equipment
Operational	<ul style="list-style-type: none"> • Implement advanced early warning systems with seismometers and sensors • Regularly utilize exercises and drills to identify improvement actions 	<ul style="list-style-type: none"> • Adopt dry-cooling technologies to reduce water use • Study projected climate change impacts to hydropower 	<ul style="list-style-type: none"> • Optimize implementation across all categories – Identify, Protect, Detect, Respond, Recover – for cyber and physical threats (see handout for examples) 	<ul style="list-style-type: none"> • Develop protocols for coordination with fire agencies • Develop protocols to de-energize during firefighting response • Implement weather monitoring combined with public-safety shut-off programs • Implement workforce preparedness training 	<ul style="list-style-type: none"> • Implement automated distribution • Implement industry best practices through Oregon Public Utilities Commission (OPUC) safety programs • Implement remote grid monitoring

↕↑ **Electric System Priorities:** 19/33
Please rank the Electric System Physical Measures in order of priority. *
Physical Measures (1=highest priority):

💬 **If there is an additional risk mitigation measure you recommend including, please describe.** 20/33

↕↑ **Electric System Priorities:** 21/33
Please rank the Electrical System Operational Measures in order of priority. *
Operational Measures (1=highest priority):

💬 **If there is an additional risk mitigation measure you recommend including, please describe.** 22/33

Regional Mitigation Measures

Eastern - Natural Gas



	Cascadia Subduction Zone Earthquake	Flood	Human-caused Threats	Wind Storm
Physical	<ul style="list-style-type: none"> Design and retrofit in-ground tanks to withstand buoyant force in liquefiable soil Harden pipelines (ties, flexible joints, etc..) Implement containment measures for spills Improve backup power systems 	<ul style="list-style-type: none"> Protect critical facilities: gas regulator vents Protect facilities in flood zone or move out of flood zone 	<ul style="list-style-type: none"> Optimize implementation of measures in the Protect category, particularly for physical threats (see handout for examples) 	<ul style="list-style-type: none"> Anchor equipment securely to prevent displacement or overturning during high winds Install barriers/shields
Operational	<ul style="list-style-type: none"> Coordinate with Oregon Department of Energy (ODOE) and Oregon Department of Emergency Management (ODEM) (PS liaison) Develop detailed vulnerability assessment of system assets Develop Integrity Safety Plans and Supply chain continuity plans Engage in local and state emergency transportation route planning Strengthen Oregon Public Utilities Commission's (OPUC) seismic oversight authority 	<ul style="list-style-type: none"> Develop detailed vulnerability assessment of system assets Maintain baseline risk maps and a framework for identifying areas of high risk Provide stormwater pumps to remove flood water and prevent submersion 	<ul style="list-style-type: none"> Optimize implementation of measures in the Identify, Protect, and Detect categories, particularly for physical threats (see handout for examples) 	<ul style="list-style-type: none"> Develop detailed vulnerability assessment of system assets Implement emergency shutdown systems Provide incident command system training for all staff Provide minimum design specifications for new construction and retrofitting

↕↑ **Natural Gas System Priorities:** 23/33
Please rank the Natural Gas System Physical Measures in order of priority. *
Physical Measures (1=highest priority):

💬 **If there is an additional risk mitigation measure you recommend including, please describe.** 24/33

↕↑ **Natural Gas System Priorities:** 25/33
Please rank the Natural Gas System Operational Measures in order of priority. *
Operational Measures (1=highest priority):

💬 **If there is an additional risk mitigation measure you recommend including, please describe.** 26/33

Regional Mitigation Measures

Eastern - Liquid Fuels



	Human-caused Threats	Lightning	Wildfire	Wind & Winter Storm
Physical	<ul style="list-style-type: none"> Optimize implementation of measures in the Protect categories (see handout for examples) 	<ul style="list-style-type: none"> Install weather coverings, roofs, and enclosures for critical infrastructure 	<ul style="list-style-type: none"> Improve detection capabilities and install automated monitoring systems Improve fire protection measures (active or passive, including vegetation management and defensible space) 	<ul style="list-style-type: none"> Improve site drainage and flood protection in preparation for storms (e.g., levees, berms, storage areas)
Operational	<ul style="list-style-type: none"> Optimize implementation across all categories – Identify, Protect, Detect, Respond, Recover – for cyber and physical threats (see handout for examples) 	<ul style="list-style-type: none"> Conduct regular reviews and updates of resiliency plans based on specific incidents or annual evaluations Emergency action plan Improve capacity of back-up generators to accommodate at least moderate operations (25%-75%) Integrate automatic or emergency shutdown systems Supply back-up communication devices (e.g., satellite phones, two-way radios) 	<ul style="list-style-type: none"> Develop vulnerability assessment of system assets Engage external consultants or partners to audit and recommend improvements to resiliency strategies Improve capacity of back-up generators to accommodate at least moderate operations (25%-75%) Maintain risk maps and system modeling Supply back-up communication devices (e.g., satellite phones, two-way radios) 	<ul style="list-style-type: none"> Ensure stores of essential supplies (e.g., vehicle fluid, tires) Provide debris clearing equipment staging and maintenance Utilize feedback from exercises (drills, tabletop, or functional) and real incident responses to adjust and improve resiliency practices.

↕↑ **Liquid Fuels System Priorities:** 27/33
Please rank the Liquid Fuels System Physical Measures in order of priority. *
Physical Measures (1=highest priority):

💬 **If there is an additional risk mitigation measure you recommend including, please describe.** 28/33

Liquid Fuels System Priorities: 29/33
↕↑ **Please rank the Liquid Fuels System Operational Mitigation Measures in order of priority. ***
Operational Mitigation Measures (1=highest priority):

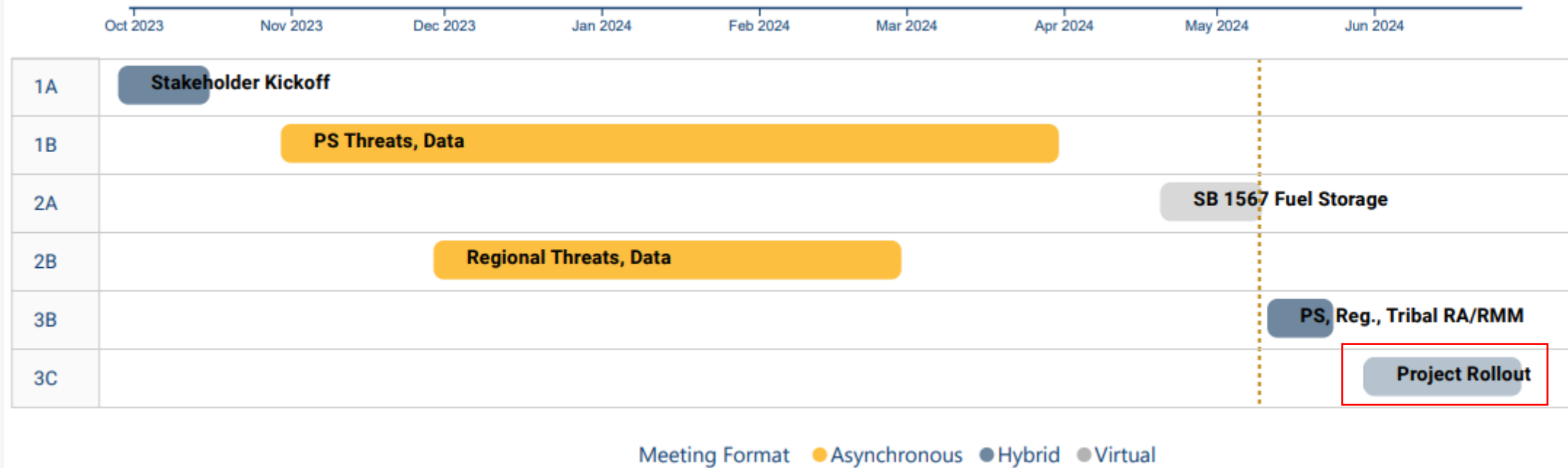
💬 **If there is an additional risk mitigation measure you recommend including, please describe.** 30/33

Next Steps


Next Steps




Project Phases



PS: Private Sector; RA: Risk Assessment; RMM: Risk Mitigation Measure; SB: Senate Bill

 Is there anything specific about your region that wasn't reflected in the information presented today? 31/33

 Do you have additional comments or feedback on the information presented today? 32/33

 What can we do to better serve your needs moving forward? 33/33

HB 3630: COMPREHENSIVE STATE ENERGY STRATEGY

Directs ODOE to develop a state energy strategy identifying pathways to achieve Oregon's energy policy objectives

- Must be informed by stakeholder perspectives
- Must draw from existing resource plans, energy-related studies, and analyses

State energy strategy must account for a variety of factors, such as:

- Costs, efficiencies, feasibility, and availability of energy resources and technologies
- Economic and employment impacts
- Energy burden, affordability, environmental justice, and community impacts and benefits
- Land use and natural resource impacts and considerations
- Energy resilience, security, and market implications



OREGON
DEPARTMENT OF
ENERGY

Want to learn more about the Energy Strategy?

Join our webinar:

June 3, 2024 @ 1 pm

Register on the energy strategy webpage

Visit our webpage:

<https://www.oregon.gov/energy/Data-and-Reports/Pages/Energy-Strategy.aspx>

E-mail Us:

Energy.strategy@energy.oregon.gov

Sign up for our listserv:





Questions?

energy.security@energy.Oregon.gov

Max Woods

ESP Oversight

maxwell.woods@energy.oregon.gov

(503) 551-8209

Deanna Henry

ESP Project Manager

deanna.henry@energy.oregon.gov

(503) 932-4428

Tom Sicilia

ESP Contract Manager

tom.sicilia@energy.oregon.gov

(503) 508-8333