

Health Management Associates Team

Founded in 1985, Health Management Associates, Inc. (HMA) is a leading independent national research and consulting firm that provides technical assistance and training, facilitation and strategic planning, research and evaluation, policy development and recommendations, technical report writing, and analytical services to improve administration and delivery of public health, healthcare, and social service programs. HMA's team includes **Anya Rader Wallack** and **Jeanene Smith** who both bring years of expertise in state-level health policy development, analysis, implementation and evaluation, and government and regulatory requirements for health care reform. Their bios are below.

Anya Rader Wallack, PhD, a principal in HMA's Boston office brings 35 years of experience serving as a member of high-profile groups tackling health policy issues. Her range of experience includes extensive service in state government. In Rhode Island, she served as acting secretary for the Executive Office of Health and Human Services, director of HealthSource RI, Rhode Island's health insurance marketplace, and Medicaid director. In Vermont, she led efforts to reform healthcare delivery and payment systems as the special assistant for Health Care Reform to two Governors. She also chaired the Green Mountain Care Board, Vermont's health care regulatory body. She serves on several boards and committees, including OneCare Vermont, the Milbank Memorial Fund and the Institute for Clinical and Economic Review. Her contributions have been recognized with awards such as the Vermont Medical Society Founders Award and the Bi-State Primary Care Association Public Service Award. She also served as a member of Hillary Rodham Clinton's Health Care Task Force. Ms. Rader Wallack's experience staffing boards and committees includes staffing the Vermont House Health and Welfare Committee, staffing committees associated with the Oregon Health Plan Administrator's Office in the 1990s and acting as the consultant in charge of staffing Connecticut's SustiNet Board (like the Universal Health Plan Governance Board in its charge). Anya holds a bachelor's degree from the University of Vermont and both a master's and doctorate in social policy from the Heller School for Social Policy and Management at Brandeis University. She is also a professor of the practice at Brown's School of Public Health, where she contributes to the academic and practical understanding of health policy.

Jeanene Smith MD, MPH in HMA's Portland, Oregon office brings over 20 years of experience serving state and county governments, health plans, health systems, and primary care and behavioral health providers, including rural and tribal clinics providing expertise to improve health policy and the delivery of health care. Her range of experience includes serving under three Oregon governors developing major health policy initiatives for the state's Medicaid and overall health system transformation while serving as the first Chief Medical Officer of the Oregon Health Authority and administrator of the Office for Oregon Health Policy and Research. She contributed to the design and implementation of Oregon's coordinated care model, including working on two Medicaid 1115 waivers, and developed Oregon's Patient-Centered Primary Care Standards and recognition program. She has healthcare benefit expertise from overseeing Oregon Health Plan's benefits Prioritized List and a decade of serving on the Public Employees' Benefit Board. She contributed to a variety of activities and programs to support implementation of Oregon's Medicaid coordinated care organizations and alignment with Oregon's Affordable Care Act Marketplace, state employees, and school district benefits. Dr. Smith was part of the HMA team that supported Oregon's Joint Task Force on Universal Health Care and is very familiar with the Universal Health Plan Governance Board. Her additional experience includes assisting the Washington Health Care Authority by developing materials, agendas, and work plans for the Washington State Universal Health Care Work Group, assisting the OHA, as a subcontractor to RAND Corporation, to develop and present Universal Health Care study materials and model impacts for stakeholders and legislators, staffing Oregon's Health Fund Board and its seven committees through more than 120 public meetings to create recommendations for health reform in Oregon while at the state and working with the Idaho Healthcare Coalition to transition to the Healthcare Transformation Council of Idaho. She is

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currently supporting Washington State's Healthcare Cost Transparency Board. Also, Dr. Smith brings clinical experience having practiced primary care for over 20 years in a community health clinic, with experience in both urban and rural settings that serve low-income, underserved populations, as well as eight years in private practice and a year in Alaska serving remote Aleutian Island villages. Dr. Smith graduated from Oregon Health Sciences University (OHSU) School of Medicine and completed a residency in Family Medicine at Jefferson University Hospital in Philadelphia, Pennsylvania. She received a master's in public health from Portland State University.