



## Enterprise Architecture Program Status

February 2007 – April 2007

### Project Overview

<b>Program Name</b>	<b>Enterprise Architecture - Iteration 1</b>		
<b>Start Date</b>	11/14/2006	<b>Planned Completion Date</b>	06/30/2007
<b>Program Description</b>	<p>Enterprise Architecture (EA) provides an essential framework, process, and guidelines to put those solutions in place. EA looks at our business from multiple viewpoints.</p> <ul style="list-style-type: none"> <li>• The businesses we are in and the services we provide.</li> <li>• The information needed to deliver business services.</li> <li>• The technology required to manage information and automate services.</li> </ul> <p>The goal of the EA program is to delineate the relationships between these elements and make sure they are aligned to produce the desired results. Then models of these aligned elements are developed to guide the implementation of solutions that address needs and deliver value to citizens. Iteration-1 is the first expression of the EA program. Through this effort, we will gain a better understanding of the work ahead and build a foundation for future progress.</p>		

<b>Program Owner</b>	CIO Council
<b>Program Sponsors</b>	Curt Amo and Bud Borja
<b>Steering Committee</b>	CIO Management Council
<b>Program Manager</b>	Tim Avilla
<b>Core Team</b>	Tim Avilla, Jack Doyle, Katie Glaser, Scott Riordan, Dennis Wells
<b>Architecture Domain Team</b>	<ul style="list-style-type: none"> <li>• Business Architecture - TBD</li> <li>• Solution Architecture - Aaron Karjala (DHS)</li> <li>• Information Architecture - Sam Ramos (ODOT) and Ed Klimowciz, (DHS)</li> <li>• Technology Architecture – Kurtis Danka (SDC)</li> <li>• Security Architecture - Teresa Masse (DAS)</li> </ul>

## Status Highlights

The team produced a review draft of the enterprise architecture framework. To date review has been limited to core team, sponsors, State CIO, and CIOC Chair. The document has been well received by this group. Sponsors and core team have started introducing the EA framework and concepts with other business and IT leaders.

The team has started work on the EA principles documents and the business architecture model. We don't expect to have final and adopted versions of these deliverables by the end of this iteration. But, we do expect to have documents that clearly illustrate the purpose and content of these deliverables. The documents will be matured and used by a broader audience in Iteration-2.

The final decision for Iteration-1 is a determination about how to structure the program for 2007-09. Our target is to present our recommendation to CIOC in July. Prior to that we are planning a number of work session with the core team, sponsors, CIO-MC, and our Gartner advisor.

SDC has hired a technical architect, Kurtis Danka. We have started discussions with Kurtis to coordinate our two efforts.

## Project Milestones

This section reports progress against milestones. "Target" documents the dates as shown in the approved charter. Revised lists dates from the approved program plan (baseline).

<b>Program Initiation</b>	<b>Target (Charter)</b>	<b>Revised (Plan)</b>	<b>Actual</b>
Contract signed	Jul 2006		Jul 2006
Core Team/Gartner Kick Off Planning Session	Aug 2006		Aug 2006
Program Charter approved		Nov 2006	Nov 2006
Program Plan approved		Jan 2007	Jan 2007
EA Maturity Assessment completed	Nov 2006	Feb 2007	Feb 2007
EA Program Named	Dec 2006	Jan 2007	<b>Apr 2007</b>
Decision about Iteration-2 and year 2 contract	Jun 2007	Aug 2007	
<b>Architecture Development</b>	<b>Target (Charter)</b>	<b>Revised (Plan)</b>	<b>Actual</b>
Develop Common Requirements Vision	Dec 2006	Mar 2007	<b>Apr 2007 *</b>
Define EA Framework	Dec 2006	Feb 2007	
Refresh Enterprise IRM Strategy	Jan 2007	Feb 2007	
Complete Top-Level Models	Apr 2007	Jun 2007	
Implementation strategy alternatives complete	May 2007	Jun 2007	

**Bold** indicates updated since last report.

\* EIRM strategy documents Common Requirements Vision.

## Accomplishments this Period

### Tasks Completed

- Basic framework selected and modified for Oregon state government.
- First review framework document by sponsors, State CIO, and CIOC Chair completed.
- Communication plan completed.
- EA program name and branding
- Introduction and orientation meeting with new sponsor, Bud Borja, CIO Judicial Department.
- Initial meeting with SDC technology architect to coordinate EA effort and state technology architecture.

### Tasks Worked but Not Completed

- EA Framework document review by CIOMC and Admin Service Managers
- Business architecture reference model
- EA Principles
- Funding and sponsorship for continued Gartner support

## Planned for Next Period (May-Jun 2007)

### Tasks To Be Completed

- EA Framework document completed and approved
- Business Architecture Reference Model
- EA Principles
- Implementation alternatives and strategy
- Funding and sponsorship for continued Gartner support

### Tasks To Be Worked On But Not Completed

- Implementation strategy approved

## Open Issues/Concerns

1. Lack of dedicated program resources results in a program that is no one's number one priority. While this is marginally acceptable at this stage of the program, it must be addressed if we want to the EA to mature. (No change from last report. This issue will be addressed in Iteration-2 implementation strategy.)

2. We are lacking member(s) of the business community to join the EA effort. Fariborz Pakseresht, DHS CAO, provided valuable insights in the Common Requirements Vision workshop, but his other responsibilities are too great. We need a core team resource(s) who can dedicate 4-6 hours a week to EA that has broad experience and knowledge about how agencies establish and manage programs. A management-level business sponsor is also needed. (No change from last report. This issue will be addressed in Iteration-2 implementation strategy.)
3. Our Gartner advisor counseled us that more than 90% of EA is communication. While our communication efforts have broadened somewhat since the last status report, awareness and communication outside of IT leader is still critical to success of the program.

### Program Changes

This section reports deviations from the program charter and other program changes.

Change	Date	Comments
Kurtis Danka (SDC) is the enterprise technology architect.	4/1/2007	No impact to schedule.
Bud Borja replaced Jeff Marecic as EA sponsor.	4/17/2007	No impact to schedule.

### Project Team Morale

<b>IS Team Morale</b>	<input type="checkbox"/> Very Positive <input checked="" type="checkbox"/> Positive <input type="checkbox"/> Neutral <input type="checkbox"/> Negative <input type="checkbox"/> Very negative <input type="checkbox"/> N/A
<b>Business Team Morale</b>	<input type="checkbox"/> Very Positive <input type="checkbox"/> Positive <input type="checkbox"/> Neutral <input type="checkbox"/> Negative <input type="checkbox"/> Very negative <input checked="" type="checkbox"/> N/A