

Budget Narrative

Department of Forestry

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 Agency Request

 Governor's Balanced

 X Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

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Budget Narrative

Department of Forestry

Certifying Signatures

CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Oregon Department of Forestry

2600 State Street; Salem, OR 97310

AGENCY NAME

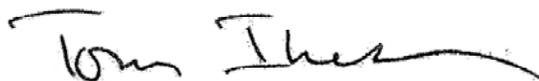
AGENCY ADDRESS



DOUG DECKER

State Forester

Title



TOM IMESON

Chair, Oregon Board of Forestry

Title

Notice: Requests of those agencies headed by a board or commission must be approved by those bodies of official action and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

____ Agency Request

____ Governor's Balanced

X Legislatively Adopted

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Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Legislative Action

Legislative Action Summary

2013 Regular Legislative Session – 2013-15 Biennium – Oregon Chapter Law and Budget Reports

Bill	Chapter Law	Purpose	Page #
SB 5521	620	Main Budget Bill, including Lottery Funds Debt Service Authority (DAS) for Gilchrist State forest purchase, past and present	B-03
SB 5521	620	Budget Report and Measure Summary	B-05
SB 5521-A	620	2013 Session Budget Report Correction: Senate Bill 5521-A	B-27
HB 2050	619	Forestland fire protection provisions for, limiting expenditures, declaring emergency.	B-45
HB 2051	639	Forest Products Harvest Tax	B-49
SB 5507	727	Eastern Lane Capital Construction authority	B-53
SB 5507	727	Budget Report and Measure Summary	B-59
HB 5008	723	Emergency Board authority, especially SPA for Fire Protection	B-67
HB 5008	723	Budget Summary	B-99

2013 Regular Legislative Session – 2011-13 Biennium – Oregon Chapter Law and Budget Reports

Bill	Chapter Law	Purpose	Page #
SB 5507	727	Purchase additional Gilchrist land	B-53
SB 5507	727	Budget Report & Measure Summary	B-59

2013-2015 Agency Budget Note Summary

Budget Note Number	Program	Purpose	Page #
#1 (HB 5008 pg.28)	Agency Admin	Eastern Oregon Forest Collaboration	B-02

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page B-1
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Budget Narrative

Department of Forestry

Legislative Action

Budget Note Summary

Budget Note #	Budget Note Title	Budget Structure	Program	Fund Type	Amount
#1 (HB 5008 pg.28)	Eastern Oregon Forest Collaboration	008-00-00	Agency Administration	Lottery Funds	\$2,885,000

Budget Note #1: Senate Bill 5521 (2013) provided \$2,885,000 Lottery Funds limitation to the Department of Forestry for the Governor's dry-side forest health collaboration effort for a new business model to improve federal forest project management and technical and scientific support. In administering the funding, the department is authorized to also consider a small grant program and a limited duration liaison position, from the \$2,885,000, at the department's discretion. The small grants are to be administered by the Oregon Watershed Enhancement Board using the Board's existing expenditure limitation. The position, if created, is to be the state's point of contact for the US Forest Service, congressional delegation, local forest collaborative groups, and the state Legislative Assembly. The Department is directed to report to the Legislature in February 2014 on specific plans, expected outcomes, progress, and the amount of federal funding and support provided to the collaboration.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **B-2**
107BF02

Enrolled

Senate Bill 5521

Printed pursuant to Senate Interim Rule 213.28 by order of the President of the Senate in conformance with precession filing rules, indicating neither advocacy nor opposition on the part of the President (at the request of Oregon Department of Administrative Services)

CHAPTER 000620

AN ACT

Relating to the financial administration of the State Forestry Department; appropriating money; limiting expenditures; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. There are appropriated to the State Forestry Department, for the biennium beginning July 1, 2013, out of the General Fund, the following amounts, for the following purposes:

- (1) Agency administration..... \$ 200,000
- (2) Fire protection..... \$ 38,599,721
- (3) Private forests \$ 14,324,295
- (4) Debt service..... \$ 2,873,589

SECTION 2. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2013, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the United States Forest Service for fire protection and for research projects, but excluding lottery funds and federal funds not described in this section, collected or received by the State Forestry Department, for the following purposes:

- (1) Agency administration..... \$ 25,707,214
- (2) Fire protection..... \$ 63,321,292
- (3) State forests \$ 89,129,389
- (4) Private forests \$ 9,647,638
- (5) Capital improvement..... \$ 4,314,778
- (6) Debt service..... \$ 1,694,322
- (7) Equipment pool..... \$ 15,279,530
- (8) Facilities maintenance and management..... \$ 5,119,554

SECTION 3. Notwithstanding any other law limiting expenditures, the amount of \$2,523,132 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund, for debt service and costs relating to the purchase of land in the Gilchrist Forest, to the State Forestry Department for agency administration.

SECTION 4. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2013, as the maximum limits for payment

of expenses from federal funds other than those described in section 2 of this 2013 Act collected or received by the State Forestry Department, for the following purposes:

- (1) Agency administration \$ 2,119,981
- (2) Fire protection..... \$ 15,733,584
- (3) State forests \$ 839,682
- (4) Private forests..... \$ 12,175,820

SECTION 5. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$5,000,000, to be allocated to the State Forestry Department for fire protection expenses.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2014, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 6. Notwithstanding any other law limiting expenditures, the amount of \$2,885,000 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the State Forestry Department, for Eastern Oregon Forest Collaboration.

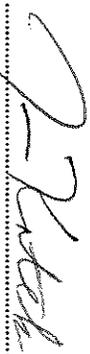
SECTION 7. This 2013 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2013 Act takes effect July 1, 2013.

Passed by Senate June 26, 2013

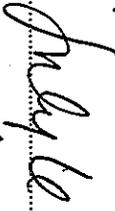

 Robert Taylor, Secretary of Senate

 Peter Courtney, President of Senate

Passed by House June 28, 2013


 Tina Kotek, Speaker of House

Received by Governor
 3:43 P.M., July 5, 2013


Approved:
 9:29 A.M., July 6, 2013



 John Kitzhaber, Governor

Filed in Office of Secretary of State:

1:58 P.M., July 8, 2013


 Kate Brown, Secretary of State

Senate Bill 5521
Department of Forestry

Senate Bill 5521 is the budget bill for the State Forestry Department. The Department manages state forest lands, provides state and private forest land fire protection, and provides stewardship for non-federal forest lands through administration of the Forest Practices Act and provision of forestry assistance. Other Funds support roughly 70% of the Department's budget. Just over 20% of the agency's budget is derived from the General Fund and Lottery Funds. Federal Funds comprise the remaining 10% of the budget.

The Natural Resources Subcommittee recommends a total budget of \$306.4 million, and 871.72 full-time equivalent positions. The total budget is 3.5% lower than the 2011-13 legislatively approved budget, primarily due to phasing out the last of the federal stimulus grant funds. General and Lottery Funds total \$61.4 million, an 11% increase over the 2011-13 legislatively approved budget. The budget includes:

- Funding for the Wildfire Protection Act - \$1.6 million General Fund; \$6 million Other Funds.
- Lottery Fund support for the Eastern Oregon Forest Collaboration project - \$2.9 million.
- General Fund for Governor's forest advisor - \$200,000.
- An Emergency Board Special Purpose Appropriation for fire severity costs and the 2014 insurance premium - \$5 million.
- Elliott State Forest monitoring resources - \$250,000 Other Funds.
- Technical assistance and incentives for family forestland owners.
- Debt service for \$1,750,000 capital construction for an Eastern Lane warehouse replacement.
- Statewide packages for administrative reductions and PERS rate adjustments.

The Natural Resources Subcommittee recommends SB 5521 be amended and reported out do pass, as amended.

BUDGET REPORT AND MEASURE SUMMARY

JOINT COMMITTEE ON WAYS AND MEANS

Carrier – House: Rep. Unger

Carrier – Senate: Sen. Edwards

Action: Do Pass as Amended and be Printed A-Engrossed

Vote:

House

Yeas:

Nays:

Exc:

Senate

Yeas:

Nays:

Exc:

Prepared By: Lisa Pearson, Department of Administrative Services

Reviewed By: Linda Gilbert, Legislative Fiscal Office

Meeting Date: June 21, 2013

Agency

Oregon Department of Forestry
Emergency Board

Biennium

2013-15

Budget Summary*

	2011-13 Legislatively Approved Budget ⁽¹⁾	2013-15 Current Service Level	2013-15 Committee Recommendation	Committee Change from 2011-13 Leg. Approved	
				\$\$ Change	% Change
General Fund	\$ 49,952,021	\$ 51,293,403	\$ 53,124,016	\$ 3,171,995	6.4%
General Fund Debt Service	\$ 2,890,593	\$ 2,760,225	\$ 2,873,589	\$ (17,004)	-0.6%
Lottery Funds	\$ 0	\$ 0	\$ 2,885,000	\$ 2,885,000	100.0%
Lottery Funds Debt Service	\$ 2,542,314	\$ 2,523,132	\$ 2,523,132	\$ (19,182)	-0.8%
Other Funds	\$ 211,976,507	\$ 203,977,553	\$ 208,204,617	\$ (3,771,890)	-1.8%
Other Funds Capital Improvements	\$ 4,213,650	\$ 4,314,778	\$ 4,314,778	\$ 101,128	2.4%
Other Funds Debt Service	\$ 1,665,510	\$ 1,547,079	\$ 1,694,322	\$ 28,812	1.7%
Federal Funds	\$ 44,278,675	\$ 30,433,489	\$ 30,869,067	\$ (13,409,608)	-30.3%
Total	\$ 317,519,270	\$ 296,849,659	\$ 306,488,521	\$ (11,030,749)	-3.5%

Position Summary

Authorized Positions	1,181	1,179	1,200	19
Full-time Equivalent (FTE) positions	852.19	859.59	871.72	19.53

⁽¹⁾ Includes adjustments through December 2012

* Excludes Capital Construction expenditures

Emergency Board

General Fund Special Purpose Appropriation

Fire protection expenses	\$ 0	\$ 0	\$ 5,000,000	\$ 5,000,000	100%
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Summary of Revenue Changes

The State Forestry Department is funded with General Fund, Lottery Funds, Other Funds, and Federal Funds. Lottery Funds support debt service and one-time funding for work with the federal government in Eastern Oregon. Other Funds revenue sources include the harvest tax, landowner assessments, and sale of timber on forestlands managed by the department. The budget assumes passage of House Bill 2051, which would set the Forest Products Harvest Tax rates for calendar years 2013 and 2015. This tax helps fund the Forest Practices program. The agency receives Federal Funds for a variety of fire program activities, and for rule effectiveness monitoring projects, forest insect and disease activities, and for

landowner assistance in the Private Forests program. The Subcommittee approved continuing federal grants through the United States Forest Service Rural Fire Department Assistance, Western State Fire Managers, Community Assistance, and the Western Competitive discretionary grant programs. Federal dollars are sometimes budgeted as Other Funds. The agency pays for its administrative functions via intra-fund transfers from the program units.

Summary of Natural Resources Subcommittee Action

The State Forestry Department works to serve the people of Oregon by protecting, managing, and promoting stewardship of Oregon's forests to enhance environmental, economic, and community sustainability. The agency:

- provides forest fire protection services.
- provides forest management and conservation technical assistance to landowners and communities.
- develops plans for habitat conservation, forest health, and timber production on state forestland.
- provides high quality seedlings for reforestation.
- works with partners on practical solutions for salmon habitat restoration and encroaching urbanization of wild land areas.

The Subcommittee approved an agency total funds budget of \$306,488,521 and 1,200 positions (871.72 FTE) and the establishment of a \$5,000,000 special purpose appropriation in the Emergency Fund for fire protection purposes. The total funds budget is a 3.5 percent decrease from the 2011-13 Legislatively Approved Budget through December 2012. It is a 3.2 percent increase from the 2013-15 current service level. The budget includes \$55,997,605 General Fund and \$5,408,132 non-dedicated Lottery Funds.

Agency Administration

The Agency Administration program is responsible for policy development, forest resource analysis and planning, information systems support, financial services, personnel, safety and training, central word processing, administration of log branding activities, public affairs coordination, and air operations. The Subcommittee approved a budget of \$30,912,195 total funds and 96 positions (95.48 FTE).

The Subcommittee recommended package 091: Statewide Administrative Savings. This package is a placeholder for administrative efficiencies in finance, information technology, human resources, accounting, payroll, and procurement expenditures. The Department of Administrative Services will continue to work on details of these reductions with agencies and report back during the 2014 session.

Package 092: PERS Taxation Policy was approved; this package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving the payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.

The Subcommittee recommended package 093: Other PERS Adjustments. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by approximately 2.2 percent. An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

Package 482: Information Technology Support Capacity was approved. This package establishes four permanent positions (3.63 FTE) and provides \$732,911 Other Funds expenditure limitation to support the ongoing Forest Business Improvement Initiative, planned information technology projects, and ongoing support required to maintain these systems.

The Subcommittee approved Package 485: Agency Admin Capacity & Technical Adjustments. This package provides \$397,030 total funds expenditure limitation and two positions (1.95 FTE) as part of an effort to correct position funding sources, classifications, and full-time/part-time status. The package accomplishes this by shifting positions and related expenditure limitation to Agency Administration from Fire Protection and from Facilities Maintenance & Management.

Package 487: Forest Collaborative Support was approved; this package provides \$200,000 General Fund for a contract for professional services to assist the state in seeking solutions to forest health and economic problems.

The Subcommittee approved package 810: LFO Analyst Adjustments. This package provides \$318,780 total funds expenditure limitation to correctly allocate price list adjustments for state government service charges and to carry over \$400,000 unspent Other Funds expenditure limitation to complete a technology project begun in the 2007-09 biennium.

Package 811: Eastern Oregon Forest Collaboration was approved; this package provides \$2,885,000 one-time discretionary Lottery Fund for forest management efforts. The package includes two elements: first, \$1 million for technical and science support needed to increase the pace and scale of collaboratively developed forest management efforts and second, \$1.885 million to build and pilot a new business model for federal forest management projects in the US Forest Service Blue Mountain Restoration Strategy area. The Strategy area includes the Wallowa-Whitman, Umatilla, Ochoco and Malheur national forests. Funding for these projects is contingent on US Forest Service Investment. Contracts will be awarded and administered by the Department of Forestry.

Fire Protection

The Fire Protection program is responsible for fire prevention, fire suppression, and treatment of forest fuels. The agency provides fire protection on approximately 15.7 million acres of public and private forestlands. Through the Cooperative Fire subprogram, the department maintains trained firefighting crews and facilitates the sharing of interagency resources. The program's Emergency Fire Cost Committee is responsible for the Oregon Forestland Protection Fund (OFLPF), which equalizes firefighting costs across the state and supports the purchase of insurance to protect Oregon against disastrous fire costs. Fire program revenues come from the General Fund and a variety of other sources, including landowner assessments and federal dollars. The Subcommittee approved a total funds budget of \$117,654,597 and 693 positions (394.73 FTE).

Package 081: May 2012 Emergency Board was approved. This package has no overall budget impact; it merely shifts \$111,214 General Fund from one type of special payment to another.

Package 090: Analyst Adjustments was approved; this package reduces total funds expenditure limitation by \$722,011 for two reasons. First, the administrative pro-rate charge is reduced by \$722,011. Second, there is a \$483,798 General Fund increase and an Other Funds expenditure

limitation decrease of the same amount to reflect an increase in private land ownership acreage from 75 percent to 77 percent. These two actions result in a net \$238,213 General Fund decrease and a \$483,798 Other Funds decrease.

The Subcommittee recommended package 091: Statewide Administrative Savings. This package is a placeholder for administrative efficiencies in finance, information technology, human resources, accounting, payroll, and procurement expenditures. The Executive Branch had intended for these reductions to be specified in the Governor's 2013-15 recommended budget. The Department of Administrative Services will continue to work on details of these reductions with agencies and report back during the 2014 session.

Package 092: PERS Taxation Policy was approved; this package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving the payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.

The Subcommittee recommended package 093: Other PERS Adjustments. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by approximately 2.2 percent. An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

Package 410: Wildfire Protection Funding Act was approved; this package provides \$7,598,418 total funds and 10 positions (3.33 FTE) to implement the first phase of a plan intended to decrease large fires by shifting the funding of severity (initial attack) resources, shifting the funding mix for large fires, and reducing the per-acre rates paid by owners of land with low productivity. This package provides a \$1,599,469 General Fund appropriation and \$5,998,949 Other Funds expenditure limitation for the first phase. In future biennia General Fund support will increase to \$9,600,000 per biennium. Other Funds revenues for the package come from the Oregon Forest Lands Protection Fund, which is funded through landowner assessments.

The Subcommittee recommended package 412: Fire Investigation. This package provides \$145,233 total funds expenditure limitation and one position (0.88 FTE) to add limited capacity to investigate and collect revenue from cost collectible fires. Funding for the package comes from landowner assessments and federal contract agreements.

Package 482: Information Technology Support Capacity was approved; this package adds \$283,532 General Fund to provide more administrative pro-rate revenue in Agency Administration. The additional revenue will permanently support the Forest Business Improvement Initiative, which has future projects identified and will provide ongoing support to maintain these systems.

The Subcommittee recommended package 485: Agency Admin Capacity & Technical Adjustments. This package provides \$26,511 total funds expenditures and eliminates one position (1.00 FTE). It adds \$176,900 General Fund, which is offset with a \$150,389 Other Funds expenditure limitation reduction. The package moves a position from the Fire Protection program to Agency Administration.

Package 810: LFO Analyst Adjustments was approved; this package provides \$10,039 total funds expenditure limitation to correctly allocate price list adjustments for state government service charges. It includes a \$20,477 General Fund reduction.

Equipment Pool

The agency has over 3,500 pieces of equipment in its motor and radio pools. These assets include cars, airplanes, trucks, trailers, heavy equipment, and radios. The department provides radio communication services for several other state agencies. The Subcommittee approved a total funds budget of \$15,279,530 and 29 positions (29.73 FTE).

The Subcommittee recommended package 091: Statewide Administrative Savings. This package is a placeholder for administrative efficiencies in finance, information technology, human resources, accounting, payroll, and procurement expenditures. The Department of Administrative Services will continue to work on details of these reductions with agencies and report back during the 2014 session.

Package 092: PERS Taxation Policy was approved; this package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving the payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.

The Subcommittee recommended package 093: Other PERS Adjustments. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by approximately 2.2 percent. An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

Package 810: LFO Analyst Adjustments was approved; this package provides \$3,149 Other Funds expenditure limitation to correctly allocate price list adjustments for state government service charges.

State Forests

The State Forestlands program manages state-owned public forests, including the Tillamook, Clatsop, and Elliott forests. The program manages approximately 790,000 acres of land, with the Board of Forestry owning about 656,000 of these acres and the Common School Fund owning the remainder. The program supports itself with timber sale revenues. The Subcommittee approved a total funds budget of \$89,969,071 and 268 positions (241.99 FTE).

The Subcommittee recommended package 091: Statewide Administrative Savings. This package is a placeholder for administrative efficiencies in finance, information technology, human resources, accounting, payroll, and procurement expenditures. The Department of Administrative Services will continue to work on details of these reductions with agencies and report back during the 2014 session.

Package 092: PERS Taxation Policy was approved; this package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving the payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.

The Subcommittee recommended package 093: Other PERS Adjustments. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by approximately 2.2 percent. An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

Package 486: Elliott State Forest Monitoring was approved; this package provides \$250,000 Other Funds expenditure limitation to meet statutory requirements for forest research and monitoring on the Elliot State Forest and to support continued participation in Research Cooperatives, which conduct multi-agency, adaptive management, watershed-scale research projects. Funding for the package comes from net harvest proceeds from the Elliot State Forest. This forest is an asset of the Common School Fund, which is administered by the State Land Board. Litigation is expected to keep harvests minimal, resulting in a maximum amount of \$250,000 for this package. If additional revenue becomes available or diminishes further, the agency can request additional expenditure limitation or tighten the timing of the study.

Package 810: LFO Analyst Adjustments was approved; this package provides \$25,146 total funds expenditure limitation to correctly allocate price list adjustments for state government service charges.

Private Forests

The Private Forests program administers the Oregon Forest Practices Act, provides technical and financial assistance to forest landowners, provides insect and disease surveys and technical assistance statewide, and conducts effectiveness and compliance monitoring. The Forest Practices Act authorizes the Board of Forestry to develop comprehensive administrative rules that encourage economically efficient forest practices on privately owned land, while encouraging resource protection. The Subcommittee approved a total funds budget of \$36,147,753 and 114 positions (109.79 FTE).

The Subcommittee recommended Package 090: Analyst Adjustments. This package increases General Fund appropriation by \$12,624 in Private Forests, reduces General Fund in Fire Protection, and reduces Other Funds expenditure limitation in Agency Administration to correct intra-agency transfers (special payments) from Private Forests and Fire Protection to Agency Administration based on the share of private forest land increasing from 75 percent to 77 percent.

The Subcommittee recommended package 091: Statewide Administrative Savings. This package is a placeholder for administrative efficiencies in finance, information technology, human resources, accounting, payroll, and procurement expenditures. The Department of Administrative Services will continue to work on details of these reductions with agencies and report back during the 2014 session.

Package 092: PERS Taxation Policy was approved; this package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving the payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.

The Subcommittee recommended package 093: Other PERS Adjustments. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by

approximately 2.2 percent. An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

Package 452: Integrated Effectiveness Monitoring was approved; this package provides total funds of \$446,611 and one position (0.88 FTE) to support research under the Watersheds Research Cooperative and Riparian Function and Stream Temperature project. The package includes \$387,966 General Fund; \$300,000 of this amount will go to Oregon State University for the Trask Project. The position is expected to start October 1, 2013.

The Subcommittee recommended package 453: Forest Practices Act Administration. This package provides \$675,095 Federal Funds expenditure limitation and five positions (3.41 FTE) to provide one-on-one technical assistance and incentives to family forestland owners, primarily in urban and wildland-urban interface areas. These efforts help implement the Oregon Plan for Salmon and Watersheds and the Forest Practices Act. Funding for the package comes from the US Department of Agriculture's Natural Resources Conservation Service.

Package 482: Information Technology Support Capacity was approved; this package adds \$57,929 General Fund to correctly allocate support for package 482 in Agency Administration. Previously it was allocated to the Fire Protection program.

The Subcommittee recommended package 485: Agency Admin Capacity & Technical Adjustments. This package provides \$36,143 General Fund to correctly allocate support for package 485 in Agency Administration. Previously it was allocated to the Fire Protection program.

Package 810: LFO Analyst Adjustments was approved; this package provides \$4,945 total funds expenditure limitation to correctly allocate price list adjustments for state government service charges.

Facilities Maintenance & Management

This program is solely focused on facilities maintenance activities. The Subcommittee approved a total funds budget of \$5,119,554 and no positions or FTE.

The Subcommittee recommended package 091: Statewide Administrative Savings. This package is a placeholder for administrative efficiencies in finance, information technology, human resources, accounting, payroll, and procurement expenditures. The Department of Administrative Services will continue to work on details of these reductions with agencies and report back during the 2014 session.

Package 485: Agency Admin Capacity & Technical Adjustments was approved; this package reduces Other Funds expenditure limitation by \$219,668 and eliminates one position (0.95 FTE). The package moves a position from this program into Agency Administration to better align funding and positions with the actual work performed.

The Subcommittee recommended package 810: LFO Analyst Adjustments. This package provides \$101 Other Funds expenditure limitation to correctly allocate price list adjustments for state government service charges.

Debt Service

This program unit contains the agency's debt service obligations. The Subcommittee approved a budget of \$7,091,043 total funds and no positions or FTE.

Package 431: Acquisition of Gilchrist State Forest Lands in the Capital Construction program is recommended but because the bond sales will occur in the spring of 2015, no additional debt service is needed for the 2013-15 biennium. The additional debt service will appear in the 2015-17 biennium budget.

The Subcommittee recommended Package 481: Eastern Lane Redevelopment Project. This package provides total funds expenditures of \$260,607 to pay debt service on Article XI-Q bonds; proceeds of \$1,750,000 will be used to replace a structurally compromised and unsafe warehouse that serves the operational needs of the Fire Protection program as well as other department programs. The package includes \$113,364 General Fund.

Capital Improvement

This program maintains 400 structures statewide, many of which were built over 40 years ago. The Subcommittee approved a budget of \$4,314,778 Other Funds expenditure limitation and no positions or FTE.

Capital Construction

This program unit contains expenditures for acquisitions or construction projects that use bond proceeds as financing. The Subcommittee recommended \$9,350,000 Other Funds and no positions or FTE.

Package 431: Acquisition of Gilchrist State Forest Lands was recommended; this package provides \$7,600,000 Other Funds expenditure limitation to purchase lands to add to the Gilchrist State Forest. The funding for the package is lottery revenue bond proceeds included in Senate Bill 5533. The bonds will not be sold until the spring of 2015.

The Subcommittee recommended Package 481: Eastern Lane Redevelopment Project for inclusion in Senate bill 5506, which provides expenditure limitation for capital construction project. Including the package in Senate Bill 5506 would provide \$1,750,000 in bond proceeds to replace a structurally compromised and unsafe warehouse that serves the operational needs of the Fire Protection program as well as other department programs. The recommended amount is less than the original request of \$2,500,000 because the project has been re-scoped to focus on core issues.

Summary of Performance Measure Action

See attached Legislatively Adopted 2013-15 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 5521-A

Oregon Department of Forestry
 Lisa Pearson -- 503-373-7501

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2011-13 Legislatively Approved Budget at Dec 2012 *	\$ 52,842,614	\$ 2,542,314	\$ 217,855,667	\$ 0	\$ 44,278,675	\$ 0	\$ 317,519,270	1,181	852.19
2013-15 ORBITS printed Current Service Level (CSL)*	\$ 54,053,628	\$ 2,523,132	\$ 209,839,410	\$ 0	\$ 30,433,489	\$ 0	\$ 296,849,659	1,179	859.59
<u>SUBCOMMITTEE ADJUSTMENTS (from CSL)</u>									
008 - Agency Administration									
Package 091: Statewide Administrative Savings									
Services and Supplies	\$ 0	\$ 0	\$ (160,004)	\$ 0	\$ (19,930)	\$ 0	\$ (179,934)		
Package 092: PERS Taxation Policy									
Personal Services	\$ 0	\$ 0	\$ (42,330)	\$ 0	\$ (4,350)	\$ 0	\$ (46,680)	0	0.00
Package 093: Other PERS Adjustments									
Personal Services	\$ 0	\$ 0	\$ (339,299)	\$ 0	\$ (34,865)	\$ 0	\$ (374,164)	0	0.00
Package 482: Information Technology Support Capacity									
Personal Services	\$ 0	\$ 0	\$ 612,869	\$ 0	\$ 0	\$ 0	\$ 612,869	4	3.63
Services and Supplies	\$ 0	\$ 0	\$ 104,042	\$ 0	\$ 0	\$ 0	\$ 104,042		
Capital Outlay	\$ 0	\$ 0	\$ 16,000	\$ 0	\$ 0	\$ 0	\$ 16,000		
Package 485: Agency Admin Capacity & Technical Adjustments									
Personal Services	\$ 0	\$ 0	\$ 457,276	\$ 0	\$ (60,246)	\$ 0	\$ 397,030	2	1.95
Package 487: Forest Collaborative Support									
Services and Supplies	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000		
Package 810: LFO Analyst Adjustments									
Services and Supplies	\$ 0	\$ 0	\$ 317,881	\$ 0	\$ 899	\$ 0	\$ 318,780		
Package 811: Eastern Oregon Forest Collaboration									
Services and Supplies	\$ 0	\$ 2,885,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,885,000		
010 - Fire Protection									
Package 081: May 2012 Emergency Board									
Special Payments account 6060	\$ (111,214)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ (111,214)		
Special Payments account 6090	\$ 111,214	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 111,214		

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 5521-A

Oregon Department of Forestry
Lisa Pearson -- 503-373-7501

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Package 090: Analyst Adjustments									
Special Payments account 6060	\$ (238,213)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ (238,213)		
Special Payments account 6085	\$ 0	\$ 0	\$ (483,798)	\$ 0	\$ 0	\$ 0	\$ (483,798)		
Package 091: Stawie ide Administrative Savings									
Services and Supplies	\$ (55,800)	\$ 0	\$ (135,413)	\$ 0	\$ (7,716)	\$ 0	\$ (198,929)		
Package 092: PERS Taxation Policy									
Personal Services	\$ (40,986)	\$ 0	\$ (98,728)	\$ 0	\$ (10,259)	\$ 0	\$ (149,973)	0	0.00
Package 093: Other PERS Adjustments									
Personal Services	\$ (328,527)	\$ 0	\$ (791,367)	\$ 0	\$ (82,232)	\$ 0	\$ (1,202,126)	0	0.00
Package 410: Wildfire Protection Funding Act									
Personal Services	\$ 129,753	\$ 0	\$ 256,879	\$ 0	\$ 0	\$ 0	\$ 386,632	10	3.33
Services and Supplies	\$ 1,469,716	\$ 0	\$ 5,742,070	\$ 0	\$ 0	\$ 0	\$ 7,211,786		
Package 412: Fire Investigation									
Personal Services	\$ 0	\$ 0	\$ 80,725	\$ 0	\$ 40,484	\$ 0	\$ 121,209	1	0.88
Services and Supplies	\$ 0	\$ 0	\$ 16,000	\$ 0	\$ 8,024	\$ 0	\$ 24,024		
Package 482: Information Technology Support									
Capacity									
Special Payments account 6060	\$ 283,532	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 283,532		
Package 485: Agency Admin Capacity & Technical									
Adjustments									
Personal Services	\$ 0	\$ 0	\$ (150,389)	\$ 0	\$ 0	\$ 0	\$ (150,389)	-1	-1.00
Special Payments account 6060	\$ 176,900	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 176,900		
Package 810: LFO Analyst Adjustments									
Services and Supplies	\$ 10,943	\$ 0	\$ 27,670	\$ 0	\$ 2,846	\$ 0	\$ 41,459		
Special Payments account 6060	\$ (31,420)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ (31,420)		
020 - Equipment Pool									
Package 091: Stawie ide Administrative Savings									
Services and Supplies	\$ 0	\$ 0	\$ (13,752)	\$ 0	\$ 0	\$ 0	\$ (13,752)		
Package 092: PERS Taxation Policy									
Personal Services	\$ 0	\$ 0	\$ (12,538)	\$ 0	\$ 0	\$ 0	\$ (12,538)	0	0.00

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 5521-A

Oregon Department of Forestry
Lisa Pearson -- 503-373-7501

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE	
			LIMITED	NONLIMITED	LIMITED	NONLIMITED				
Package 093: Other PERS Adjustments										
Personal Services	\$ 0	\$ 0	\$ (100,503)	\$ 0	\$ 0	\$ 0	\$ (100,503)	0	0.00	
Package 810: LFO Analyst Adjustments										
Services and Supplies	\$ 0	\$ 0	\$ 3,149	\$ 0	\$ 0	\$ 0	\$ 3,149			
030 - State Forests										
Package 091: Statewide Administrative Savings										
Services and Supplies	\$ 0	\$ 0	\$ (137,891)	\$ 0	\$ 0	\$ 0	\$ (137,891)			
Package 092: PERS Taxation Policy										
Personal Services	\$ 0	\$ 0	\$ (98,662)	\$ 0	\$ 0	\$ 0	\$ (98,662)	0	0.00	
Package 093: Other PERS Adjustments										
Personal Services	\$ 0	\$ 0	\$ (790,834)	\$ 0	\$ 0	\$ 0	\$ (790,834)	0	0.00	
Package 486: Elliott State Forest Monitoring										
Services and Supplies	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 250,000			
Package 810: LFO Analyst Adjustments										
Services and Supplies	\$ 0	\$ 0	\$ 25,146	\$ 0	\$ 0	\$ 0	\$ 25,146			
050 - Private Forests										
Package 090: Analyst Adjustments										
Special Payments account 6060	\$ 12,624	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 12,624			
Package 091: Statewide Administrative Savings										
Services and Supplies	\$ (28,100)	\$ 0	\$ (29,127)	\$ 0	\$ (8,855)	\$ 0	\$ (66,082)			
Package 092: PERS Taxation Policy										
Personal Services	\$ (23,462)	\$ 0	\$ (15,339)	\$ 0	\$ (7,174)	\$ 0	\$ (45,975)	0	0.00	
Package 093: Other PERS Adjustments										
Personal Services	\$ (188,064)	\$ 0	\$ (122,948)	\$ 0	\$ (57,504)	\$ 0	\$ (368,516)	0	0.00	
Package 452: Integrated Effectiveness Monitoring										
Personal Services	\$ 81,045	\$ 0	\$ 54,031	\$ 0	\$ 0	\$ 0	\$ 135,076	1	0.88	
Services and Supplies	\$ 6,921	\$ 0	\$ 4,614	\$ 0	\$ 0	\$ 0	\$ 11,535			
Special Payments account 6580	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 300,000			

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 5521-A

Oregon Department of Forestry
 Lisa Pearson -- 503-373-7501

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Package 453: Forest Practices Act Administration									
Personal Services	\$ 0	\$ 0	\$ 0	\$ 0	\$ 471,787	\$ 0	\$ 471,787	5	3.41
Services and Supplies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 113,308	\$ 0	\$ 113,308		
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	\$ 90,000	\$ 0	\$ 90,000		
Package 482: Information Technology Support Capacity									
Special Payments account 6060	\$ 57,929	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 57,929		
Package 485: Agency Admin Capacity & Technical Adjustments									
Special Payments account 6060	\$ 36,143	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 36,143		
Package 810: LFO Analyst Adjustments									
Services and Supplies	\$ (321)	\$ 0	\$ 3,905	\$ 0	\$ 1,361	\$ 0	\$ 4,945		
070 - Facilities Maintenance & Management									
Package 091: Statewide Administrative Savings									
Services and Supplies	\$ 0	\$ 0	\$ (2,704)	\$ 0	\$ 0	\$ 0	\$ (2,704)		
Package 485: Agency Admin Capacity & Technical Adjustments									
Personal Services	\$ 0	\$ 0	\$ (219,668)	\$ 0	\$ 0	\$ 0	\$ (219,668)	-1	-0.95
Package 810: LFO Analyst Adjustments									
Services and Supplies	\$ 0	\$ 0	\$ 101	\$ 0	\$ 0	\$ 0	\$ 101		
085 - Debt Service									
Package 481: Eastern Lane Redevelopment Project									
Debt Service	\$ 113,364	\$ 0	\$ 147,243	\$ 0	\$ 0	\$ 0	\$ 260,607		

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 5521-A

Oregon Department of Forestry
 Lisa Pearson -- 503-373-7501

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
089 - Capital Construction									
See Senate Bill 5533 and Senate Bill 5507 for Packages 431 and 481									
TOTAL ADJUSTMENTS	\$ 1,943,977	\$ 2,885,000	\$ 4,374,307	\$ 0	\$ 435,578	\$ 0	\$ 9,638,862	21	12.13
SUBCOMMITTEE RECOMMENDATION *	\$ 55,997,605	\$ 5,408,132	\$ 214,213,717	\$ 0	\$ 30,869,067	\$ 0	\$ 306,488,521	1,200	871.72
% Change from 2011-13 Leg Approved Budget	6.0%	112.7%	-1.7%	0.0%	-30.3%	0.0%	-3.5%		
% Change from 2013-15 Current Service Level	3.6%	114.3%	2.1%	0.0%	1.4%	0.0%	3.2%		
EMERGENCY BOARD									
Special Purpose Appropriation									
Fire Protection Expenses	\$ 5,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,000,000		

Legislatively Approved 2013-2015 Key Performance Measures

Agency: FORESTRY DEPARTMENT

Mission: To serve the people of Oregon by protecting, managing, and promoting stewardship of Oregon's forests to enhance environmental, economic, and community sustainability.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2014	Target 2015
1 - CUSTOMER SERVICE TO COUNTY GOVERNMENTS AND FOREST LANDOWNERS – Percent of Oregon’s forested counties and forest protective associations rating that ODF programs collectively provide “good” or “excellent” customer service: overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Accuracy	Approved KPM	100.00	100.00	100.00
1 - CUSTOMER SERVICE TO COUNTY GOVERNMENTS AND FOREST LANDOWNERS – Percent of Oregon’s forested counties and forest protective associations rating that ODF programs collectively provide “good” or “excellent” customer service: overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Availability of Information	Approved KPM	100.00	100.00	100.00
1 - CUSTOMER SERVICE TO COUNTY GOVERNMENTS AND FOREST LANDOWNERS – Percent of Oregon’s forested counties and forest protective associations rating that ODF programs collectively provide “good” or “excellent” customer service: overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Expertise	Approved KPM	100.00	100.00	100.00
1 - CUSTOMER SERVICE TO COUNTY GOVERNMENTS AND FOREST LANDOWNERS – Percent of Oregon’s forested counties and forest protective associations rating that ODF programs collectively provide “good” or “excellent” customer service: overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Helpfulness	Approved KPM	93.00	100.00	100.00
1 - CUSTOMER SERVICE TO COUNTY GOVERNMENTS AND FOREST LANDOWNERS – Percent of Oregon’s forested counties and forest protective associations rating that ODF programs collectively provide “good” or “excellent” customer service: overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Overall	Approved KPM	100.00	100.00	100.00

Agency: FORESTRY DEPARTMENT

Mission: To serve the people of Oregon by protecting, managing, and promoting stewardship of Oregon's forests to enhance environmental, economic, and community sustainability.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2014	Target 2015
1 - CUSTOMER SERVICE TO COUNTY GOVERNMENTS AND FOREST LANDOWNERS – Percent of Oregon’s forested counties and forest protective associations rating that ODF programs collectively provide “good” or “excellent” customer service: overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Timeliness	Approved KPM	100.00	100.00	100.00
2 - BOARD OF FORESTRY PERFORMANCE – Percent of total best practices met by the Board of Forestry.		Approved KPM	100.00	100.00	100.00
3 - FOREST PRACTICES ACT COMPLIANCE Percent of commercial forest operations that are in compliance with the Forest Practices Act		Approved KPM		100.00	100.00
4 - URBAN AND COMMUNITY FOREST MANAGEMENT – Percent of Oregon cities actively managing their urban and community forest resources.		Approved KPM	35.00	50.00	50.00
5 - STATE FORESTS TOTAL REVENUE - Percent increase in total revenue produced by State Forests		Approved KPM	-10.80	2.00	1.00
6 - AIR QUALITY PROTECTION - Total number of smoke intrusions into designated areas per total number of units burned.		Approved KPM	0.00	0.00	0.00
7 a - PRIVATE FORESTLAND MANAGED AT OR ABOVE FOREST PRACTICES ACT STANDARDS. a. Acres of industrial private forestlands managed under an approved certification system, stewardship agreement, or other approved management plan including wildlife habitat conservation and management plans.		Approved KPM	3,891,863.00	6,000,000.00	6,000,000.00
7 b - PRIVATE FORESTLAND MANAGED AT OR ABOVE FOREST PRACTICES ACT STANDARDS. b. Acres of non-industrial private forestlands managed under an approved certification system, stewardship agreement, or other approved management plan including wildlife habitat conservation and management plans.		Approved KPM	842,817.00	920,969.00	948,598.00
8 a - FOREST STREAM WATER QUALITY: a. Percent of monitored stream sites associated predominately with forestland with significantly increasing trends in water quality.		Approved KPM	0.04	75.00	75.00
8 b - FOREST STREAM WATER QUALITY: b. Percent of monitored stream sites associated predominately with forestland with significantly decreasing trends in water quality.		Approved KPM	16.00	30.00	30.00

Agency: FORESTRY DEPARTMENT

Mission: To serve the people of Oregon by protecting, managing, and promoting stewardship of Oregon's forests to enhance environmental, economic, and community sustainability.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2014	Target 2015
8 c - FOREST STREAM WATER QUALITY: c. Percent of monitored stream sites associated predominately with forestland with water quality in good to excellent condition.		Approved KPM	64.00	60.00	60.00
9 - VOLUNTARY PUBLIC AND PRIVATE INVESTMENTS MADE TO CREATE HEALTHY FORESTS - Cumulative public and private forest landowner investments made in voluntary projects for the Oregon Plan for Salmon and Watersheds or for the Oregon Conservation Strategy.		Approved KPM	93.71	105.50	105.50
10 - STATE FORESTS NORTH COAST HABITAT - Complex forest structure as a percent of the State Forests landscape.		Approved KPM	13.00	30.00	30.00
11 - FIRE SUPPRESSION EFFECTIVENESS – Percent of wildland forest fires under ODF jurisdiction controlled at 10 acres or less.		Approved KPM	94.84	98.00	98.00
12 - PREVENTION OF HUMAN-CAUSED WILDLAND FOREST FIRES – Number of human-caused wildland forest fires per 100,000 Oregon residents (lower is better).		Approved KPM	13.95	14.00	14.00
13 - DAMAGE TO OREGON FORESTS FROM INSECTS, DISEASES, AND OTHER AGENTS Percent of forest lands without significant damage & mortality as assessed by aerial surveys.		Approved KPM	96.10	97.00	97.00
14 - FOREST BIOMASS UTILIZATION-- Million bone-dry tons of forest biomass converted to biofuels, electricity or steam.		Approved KPM	1.61	1.80	1.82

LFO Recommendation:

LFO recommends approval of the agency proposed KPMs and targets with the following modifications:

KPM #5 State Forests Total Revenue - Revenue projections in state forest lands are increasing by 13.2% over the 2011-13 legislatively approved budget based on planned timber sales. LFO would expect that the target result for 2012 and 2013 would increase over 2011 by at least 3% per year to achieve the projected revenue forecast and then 1% per year or more after that.

KPM #7b Private Forestland Managed at or above Forest Practices Act Standards - Previous target was established at the "ideal" number of acres which is the total number of nonindustrial acres in Oregon, 4.7 million. Since the agency relies wholly on the availability of federal grants to provide the technical assistance necessary to improve the measure and actual history indicates about a 3% increase per year, LFO recommends the target be established at 3% increase improvement per year.

KPM #8b Forest Stream Water Quality - Target set at zero is too low; targets for 2013-15 biennium should be established at 30% to reflect actual data. Future targets may need to be adjusted as actual data is recorded.

KPM #12 Prevention of human caused Wildland Forest – Based on actual data, the target is too high and should be lowered to 14% from 27.5%.

KPM #14 Forest Biomass Utilization – Reset targets to align with actual data.

Sub-Committee Action:

The Subcommittee approved the LFO recommendation.

Print Date: 6/13/2013

Agency Request

Governor's Balanced

Legislatively Adopted

**PROPOSED AMENDMENTS TO
SENATE BILL 5521**

1 On page 1 of the printed bill, line 8, delete “\$400,000” and insert
2 “\$200,000”.

3 In line 9, delete “\$38,278,405” and insert “\$38,599,721”.

4 In line 10, delete “\$14,242,176” and insert “\$14,324,295”.

5 In line 11, delete “\$2,909,396” and insert “\$2,873,589”.

6 In line 18, delete “\$24,805,784” and insert “\$25,707,214”.

7 In line 19, delete “\$63,998,959” and insert “\$63,321,292”.

8 In line 20, delete “\$89,354,243” and insert “\$89,129,389”.

9 In line 21, delete “\$9,651,487” and insert “\$9,647,638”.

10 In line 23, delete “\$1,772,146” and insert “\$1,694,322”.

11 In line 24, delete “\$15,276,381” and insert “\$15,279,530”.

12 In line 26, delete “\$5,099,111” and insert “\$5,119,554”.

13 On page 2, line 1, delete “\$3,319,996” and insert “\$2,523,132”.

14 In line 9, delete “\$2,104,391” and insert “\$2,119,981”.

15 In line 10, delete “\$15,682,230” and insert “\$15,733,584”.

16 In line 12, delete “\$12,174,459” and insert “\$12,175,820”.

17 After line 12, insert:

18 **“SECTION 5. (1) In addition to and not in lieu of any other appro-**
19 **priation, there is appropriated to the Emergency Board, for the**
20 **biennium beginning July 1, 2013, out of the General Fund, the amount**
21 **of \$5,000,000, to be allocated to the State Forestry Department for fire**
22 **protection expenses.**

1 **“(2) If any of the moneys appropriated by subsection (1) of this**
2 **section are not allocated by the Emergency Board prior to December**
3 **1, 2014, the moneys remaining on that date become available for any**
4 **purpose for which the Emergency Board lawfully may allocate funds.**
5 **“SECTION 6. Notwithstanding any other law limiting expenditures,**
6 **the amount of \$2,885,000 is established for the biennium beginning July**
7 **1, 2013, as the maximum limit for payment of expenses from lottery**
8 **moneys allocated from the Administrative Services Economic Devel-**
9 **opment Fund to the State Forestry Department, for Eastern Oregon**
10 **Forest Collaboration.”.**

11 In line 13, delete “5” and insert “7”.

12



Oregon

John A. Kitzhaber, MD, Governor

Department of Administrative Services

Budget and Management Division
155 Cottage Street NE U10
Salem, OR 97301
PHONE: (503) 378-3106
FAX: (503) 373-7643

DATE: September 17, 2013

TO: George Naughton, Department of Administrative Services
Ken Rocco, Legislative Fiscal Office

FROM: Lisa Pearson, Policy and Budget Analyst
Budget and Management Division

SUBJECT: 2013 Session Budget Report Correction: Senate Bill 5521-A

ISSUE(S): The budget report detail spreadsheet for Senate Bill 5521-A identifies a \$483,798 Other Funds reduction in Special Payment account 6085 for package 090 in the Fire Protection SCR. That account does not have Other Funds in it so a reduction cannot be taken.

ACTION TO BE TAKEN:

In the detail spreadsheet under SCR 010 – Fire Protection, Package 090: strike “Special Payments Account 6085” and replace it with “Services and Supplies.”

CLARIFICATION/CORRECTION ACKNOWLEDGED:



George Naughton
Department of Administrative Services



Ken Rocco
Legislative Fiscal Office

Attachments

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77th OREGON LEGISLATIVE ASSEMBLY – 2013 Session

MEASURE: SB 5521-A

BUDGET REPORT AND MEASURE SUMMARY

Carrier – House: Rep. Unger

JOINT COMMITTEE ON WAYS AND MEANS

Carrier – Senate: Sen. Edwards

Action: Do Pass as Amended and be Printed A-Engrossed

Vote: 23 – 1 – 2

House

Yeas: Barker, Buckley, Frederick, Huffman, Jenson, Komp, McLane, Nathanson, Richardson, Smith, Tomei, Williamson

Nays: Freeman

Exc: Hanna, Read

Senate

Yeas: Bates, Devlin, Edwards, Girod, Hansell, Johnson, Monroe, Steiner Hayward, Thomsen, Whitsett, Winters

Nays:

Exc:

Prepared By: Lisa Pearson, Department of Administrative Services

Reviewed By: Linda Gilbert, Legislative Fiscal Office

Meeting Date: June 21, 2013

Agency

Oregon Department of Forestry
Emergency Board

Biennium
2013-15

Budget Summary*

	2011-13 Legislatively Approved Budget ⁽¹⁾	2013-15 Current Service Level	2013-15 Committee Recommendation	Committee Change from 2011-13 Leg. Approved	
				\$\$ Change	% Change
General Fund	\$ 49,952,021	\$ 51,293,403	\$ 53,124,016	\$ 3,171,995	6.4%
General Fund Debt Service	\$ 2,890,593	\$ 2,760,225	\$ 2,873,589	\$ (17,004)	-0.6%
Lottery Funds	\$ 0	\$ 0	\$ 2,885,000	\$ 2,885,000	100.0%
Lottery Funds Debt Service	\$ 2,542,314	\$ 2,523,132	\$ 2,523,132	\$ (19,182)	-0.8%
Other Funds	\$ 211,976,507	\$ 203,977,553	\$ 208,204,617	\$ (3,771,890)	-1.8%
Other Funds Capital Improvements	\$ 4,213,650	\$ 4,314,778	\$ 4,314,778	\$ 101,128	2.4%
Other Funds Debt Service	\$ 1,665,510	\$ 1,547,079	\$ 1,694,322	\$ 28,812	1.7%
Federal Funds	\$ 44,278,675	\$ 30,433,489	\$ 30,869,067	\$ (13,409,608)	-30.3%
Total	\$ 317,519,270	\$ 296,849,659	\$ 306,488,521	\$ (11,030,749)	-3.5%

Position Summary

Authorized Positions	1,181	1,179	1,200	19
Full-time Equivalent (FTE) positions	852.19	859.59	871.72	19.53

⁽¹⁾ Includes adjustments through December 2012

* Excludes Capital Construction expenditures

Emergency Board

General Fund Special Purpose Appropriation					
Fire protection expenses	\$ 0	\$ 0	\$ 5,000,000	\$ 5,000,000	100%

Summary of Revenue Changes

The State Forestry Department is funded with General Fund, Lottery Funds, Other Funds, and Federal Funds. Lottery Funds support debt service and one-time funding for work with the federal government in Eastern Oregon. Other Funds revenue sources include the harvest tax, landowner

assessments, and sale of timber on forestlands managed by the department. The budget assumes passage of House Bill 2051, which would set the Forest Products Harvest Tax rates for calendar years 2013 and 2015. This tax helps fund the Forest Practices program. The agency receives Federal Funds for a variety of fire program activities, and for rule effectiveness monitoring projects, forest insect and disease activities, and for landowner assistance in the Private Forests program. The Subcommittee approved continuing federal grants through the United States Forest Service Rural Fire Department Assistance, Western State Fire Managers, Community Assistance, and the Western Competitive discretionary grant programs. Federal dollars are sometimes budgeted as Other Funds. The agency pays for its administrative functions via intra-fund transfers from the program units.

Summary of Natural Resources Subcommittee Action

The State Forestry Department works to serve the people of Oregon by protecting, managing, and promoting stewardship of Oregon's forests to enhance environmental, economic, and community sustainability. The agency:

- provides forest fire protection services.
- provides forest management and conservation technical assistance to landowners and communities.
- develops plans for habitat conservation, forest health, and timber production on state forestland.
- provides high quality seedlings for reforestation.
- works with partners on practical solutions for salmon habitat restoration and encroaching urbanization of wild land areas.

The Subcommittee approved an agency total funds budget of \$306,488,521 and 1,200 positions (871.72 FTE) and the establishment of a \$5,000,000 special purpose appropriation in the Emergency Fund for fire protection purposes. The total funds budget is a 3.5 percent decrease from the 2011-13 Legislatively Approved Budget through December 2012. It is a 3.2 percent increase from the 2013-15 current service level. The budget includes \$55,997,605 General Fund and \$5,408,132 non-dedicated Lottery Funds.

Agency Administration

The Agency Administration program is responsible for policy development, forest resource analysis and planning, information systems support, financial services, personnel, safety and training, central word processing, administration of log branding activities, public affairs coordination, and air operations. The Subcommittee approved a budget of \$30,912,195 total funds and 96 positions (95.48 FTE).

The Subcommittee recommended package 091: Statewide Administrative Savings. This package is a placeholder for administrative efficiencies in finance, information technology, human resources, accounting, payroll, and procurement expenditures. The Department of Administrative Services will continue to work on details of these reductions with agencies and report back during the 2014 session.

Package 092: PERS Taxation Policy was approved; this package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving the payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.

The Subcommittee recommended package 093: Other PERS Adjustments. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by approximately 2.2 percent. An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

Package 482: Information Technology Support Capacity was approved. This package establishes four permanent positions (3.63 FTE) and provides \$732,911 Other Funds expenditure limitation to support the ongoing Forest Business Improvement Initiative, planned information technology projects, and ongoing support required to maintain these systems.

The Subcommittee approved Package 485: Agency Admin Capacity & Technical Adjustments. This package provides \$397,030 total funds expenditure limitation and two positions (1.95 FTE) as part of an effort to correct position funding sources, classifications, and full-time/part-time status. The package accomplishes this by shifting positions and related expenditure limitation to Agency Administration from Fire Protection and from Facilities Maintenance & Management.

Package 487: Forest Collaborative Support was approved; this package provides \$200,000 General Fund for a contract for professional services to assist the state in seeking solutions to forest health and economic problems.

The Subcommittee approved package 810: LFO Analyst Adjustments. This package provides \$318,780 total funds expenditure limitation to correctly allocate price list adjustments for state government service charges and to carry over \$400,000 unspent Other Funds expenditure limitation to complete a technology project begun in the 2007-09 biennium.

Package 811: Eastern Oregon Forest Collaboration was approved; this package provides \$2,885,000 one-time discretionary Lottery Fund for forest management efforts. The package includes two elements: first, \$1 million for technical and science support needed to increase the pace and scale of collaboratively developed forest management efforts and second, \$1.885 million to build and pilot a new business model for federal forest management projects in the US Forest Service Blue Mountain Restoration Strategy area. The Strategy area includes the Wallowa-Whitman, Umatilla, Ochoco and Malheur national forests. Funding for these projects is contingent on US Forest Service Investment. Contracts will be awarded and administered by the Department of Forestry.

Fire Protection

The Fire Protection program is responsible for fire prevention, fire suppression, and treatment of forest fuels. The agency provides fire protection on approximately 15.7 million acres of public and private forestlands. Through the Cooperative Fire subprogram, the department maintains trained firefighting crews and facilitates the sharing of interagency resources. The program's Emergency Fire Cost Committee is responsible for the Oregon Forestland Protection Fund (OFLPF), which equalizes firefighting costs across the state and supports the purchase of insurance to protect Oregon against disastrous fire costs. Fire program revenues come from the General Fund and a variety of other sources, including landowner assessments and federal dollars. The Subcommittee approved a total funds budget of \$117,654,597 and 693 positions (394.73 FTE).

Package 081: May 2012 Emergency Board was approved. This package has no overall budget impact; it merely shifts \$111,214 General Fund from one type of special payment to another.

Package 090: Analyst Adjustments was approved; this package reduces total funds expenditure limitation by \$722,011 for two reasons. First, the administrative pro-rate charge is reduced by \$722,011. Second, there is a \$483,798 General Fund increase and an Other Funds expenditure limitation decrease of the same amount to reflect an increase in private land ownership acreage from 75 percent to 77 percent. These two actions result in a net \$238,213 General Fund decrease and a \$483,798 Other Funds decrease.

The Subcommittee recommended package 091: Statewide Administrative Savings. This package is a placeholder for administrative efficiencies in finance, information technology, human resources, accounting, payroll, and procurement expenditures. The Executive Branch had intended for these reductions to be specified in the Governor's 2013-15 recommended budget. The Department of Administrative Services will continue to work on details of these reductions with agencies and report back during the 2014 session.

Package 092: PERS Taxation Policy was approved; this package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving the payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.

The Subcommittee recommended package 093: Other PERS Adjustments. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by approximately 2.2 percent. An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

Package 410: Wildfire Protection Funding Act was approved; this package provides \$7,598,418 total funds and 10 positions (3.33 FTE) to implement the first phase of a plan intended to decrease large fires by shifting the funding of severity (initial attack) resources, shifting the funding mix for large fires, and reducing the per-acre rates paid by owners of land with low productivity. This package provides a \$1,599,469 General Fund appropriation and \$5,998,949 Other Funds expenditure limitation for the first phase. In future biennia General Fund support will

increase to \$9,600,000 per biennium. Other Funds revenues for the package come from the Oregon Forest Lands Protection Fund, which is funded through landowner assessments.

The Subcommittee recommended package 412: Fire Investigation. This package provides \$145,233 total funds expenditure limitation and one position (0.88 FTE) to add limited capacity to investigate and collect revenue from cost collectible fires. Funding for the package comes from landowner assessments and federal contract agreements.

Package 482: Information Technology Support Capacity was approved; this package adds \$283,532 General Fund to provide more administrative pro-rate revenue in Agency Administration. The additional revenue will permanently support the Forest Business Improvement Initiative, which has future projects identified and will provide ongoing support to maintain these systems.

The Subcommittee recommended package 485: Agency Admin Capacity & Technical Adjustments. This package provides \$26,511 total funds expenditures and eliminates one position (1.00 FTE). It adds \$176,900 General Fund, which is offset with a \$150,389 Other Funds expenditure limitation reduction. The package moves a position from the Fire Protection program to Agency Administration.

Package 810: LFO Analyst Adjustments was approved; this package provides \$10,039 total funds expenditure limitation to correctly allocate price list adjustments for state government service charges. It includes a \$20,477 General Fund reduction.

Equipment Pool

The agency has over 3,500 pieces of equipment in its motor and radio pools. These assets include cars, airplanes, trucks, trailers, heavy equipment, and radios. The department provides radio communication services for several other state agencies. The Subcommittee approved a total funds budget of \$15,279,530 and 29 positions (29.73 FTE).

The Subcommittee recommended package 091: Statewide Administrative Savings. This package is a placeholder for administrative efficiencies in finance, information technology, human resources, accounting, payroll, and procurement expenditures. The Department of Administrative Services will continue to work on details of these reductions with agencies and report back during the 2014 session.

Package 092: PERS Taxation Policy was approved; this package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving the payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.

The Subcommittee recommended package 093: Other PERS Adjustments. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by

approximately 2.2 percent. An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

Package 810: LFO Analyst Adjustments was approved; this package provides \$3,149 Other Funds expenditure limitation to correctly allocate price list adjustments for state government service charges.

State Forests

The State Forestlands program manages state-owned public forests, including the Tillamook, Clatsop, and Elliott forests. The program manages approximately 790,000 acres of land, with the Board of Forestry owning about 656,000 of these acres and the Common School Fund owning the remainder. The program supports itself with timber sale revenues. The Subcommittee approved a total funds budget of \$89,969,071 and 268 positions (241.99 FTE).

The Subcommittee recommended package 091: Statewide Administrative Savings. This package is a placeholder for administrative efficiencies in finance, information technology, human resources, accounting, payroll, and procurement expenditures. The Department of Administrative Services will continue to work on details of these reductions with agencies and report back during the 2014 session.

Package 092: PERS Taxation Policy was approved; this package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving the payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.

The Subcommittee recommended package 093: Other PERS Adjustments. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by approximately 2.2 percent. An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

Package 486: Elliott State Forest Monitoring was approved; this package provides \$250,000 Other Funds expenditure limitation to meet statutory requirements for forest research and monitoring on the Elliot State Forest and to support continued participation in Research Cooperatives, which conduct multi-agency, adaptive management, watershed-scale research projects. Funding for the package comes from net harvest proceeds from the Elliot State Forest. This forest is an asset of the Common School Fund, which is administered by the State Land Board. Litigation is expected to keep harvests minimal, resulting in a maximum amount of \$250,000 for this package. If additional revenue becomes available or diminishes further, the agency can request additional expenditure limitation or tighten the timing of the study.

Package 810: LFO Analyst Adjustments was approved; this package provides \$25,146 total funds expenditure limitation to correctly allocate price list adjustments for state government service charges.

Private Forests

The Private Forests program administers the Oregon Forest Practices Act, provides technical and financial assistance to forest landowners, provides insect and disease surveys and technical assistance statewide, and conducts effectiveness and compliance monitoring. The Forest Practices Act authorizes the Board of Forestry to develop comprehensive administrative rules that encourage economically efficient forest practices on privately owned land, while encouraging resource protection. The Subcommittee approved a total funds budget of \$36,147,753 and 114 positions (109.79 FTE).

The Subcommittee recommended Package 090: Analyst Adjustments. This package increases General Fund appropriation by \$12,624 in Private Forests, reduces General Fund in Fire Protection, and reduces Other Funds expenditure limitation in Agency Administration to correct intra-agency transfers (special payments) from Private Forests and Fire Protection to Agency Administration based on the share of private forest land increasing from 75 percent to 77 percent.

The Subcommittee recommended package 091: Statewide Administrative Savings. This package is a placeholder for administrative efficiencies in finance, information technology, human resources, accounting, payroll, and procurement expenditures. The Department of Administrative Services will continue to work on details of these reductions with agencies and report back during the 2014 session.

Package 092: PERS Taxation Policy was approved; this package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving the payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.

The Subcommittee recommended package 093: Other PERS Adjustments. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by approximately 2.2 percent. An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

Package 452: Integrated Effectiveness Monitoring was approved; this package provides total funds of \$446,611 and one position (0.88 FTE) to support research under the Watersheds Research Cooperative and Riparian Function and Stream Temperature project. The package includes \$387,966 General Fund; \$300,000 of this amount will go to Oregon State University for the Trask Project. The position is expected to start October 1, 2013.

The Subcommittee recommended package 453: Forest Practices Act Administration. This package provides \$675,095 Federal Funds expenditure limitation and five positions (3.41 FTE) to provide one-on-one technical assistance and incentives to family forestland owners, primarily in urban and wildland-urban interface areas. These efforts help implement the Oregon Plan for Salmon and Watersheds and the Forest Practices Act. Funding for the package comes from the US Department of Agriculture's Natural Resources Conservation Service.

Package 482: Information Technology Support Capacity was approved; this package adds \$57,929 General Fund to correctly allocate support for package 482 in Agency Administration. Previously it was allocated to the Fire Protection program.

The Subcommittee recommended package 485: Agency Admin Capacity & Technical Adjustments. This package provides \$36,143 General Fund to correctly allocate support for package 485 in Agency Administration. Previously it was allocated to the Fire Protection program.

Package 810: LFO Analyst Adjustments was approved; this package provides \$4,945 total funds expenditure limitation to correctly allocate price list adjustments for state government service charges.

Facilities Maintenance & Management

This program is solely focused on facilities maintenance activities. The Subcommittee approved a total funds budget of \$5,119,554 and no positions or FTE.

The Subcommittee recommended package 091: Statewide Administrative Savings. This package is a placeholder for administrative efficiencies in finance, information technology, human resources, accounting, payroll, and procurement expenditures. The Department of Administrative Services will continue to work on details of these reductions with agencies and report back during the 2014 session.

Package 485: Agency Admin Capacity & Technical Adjustments was approved; this package reduces Other Funds expenditure limitation by \$219,668 and eliminates one position (0.95 FTE). The package moves a position from this program into Agency Administration to better align funding and positions with the actual work performed.

The Subcommittee recommended package 810: LFO Analyst Adjustments. This package provides \$101 Other Funds expenditure limitation to correctly allocate price list adjustments for state government service charges.

Debt Service

This program unit contains the agency's debt service obligations. The Subcommittee approved a budget of \$7,091,043 total funds and no positions or FTE.

Package 431: Acquisition of Gilchrist State Forest Lands in the Capital Construction program is recommended but because the bond sales will occur in the spring of 2015, no additional debt service is needed for the 2013-15 biennium. The additional debt service will appear in the 2015-17 biennium budget.

The Subcommittee recommended Package 481: Eastern Lane Redevelopment Project. This package provides total funds expenditures of \$260,607 to pay debt service on Article XI-Q bonds; proceeds of \$1,750,000 will be used to replace a structurally compromised and unsafe warehouse that serves the operational needs of the Fire Protection program as well as other department programs. The package includes \$113,364 General Fund.

Capital Improvement

This program maintains 400 structures statewide, many of which were built over 40 years ago. The Subcommittee approved a budget of \$4,314,778 Other Funds expenditure limitation and no positions or FTE.

Capital Construction

This program unit contains expenditures for acquisitions or construction projects that use bond proceeds as financing. The Subcommittee recommended \$9,350,000 Other Funds and no positions or FTE.

Package 431: Acquisition of Gilchrist State Forest Lands was recommended; this package provides \$7,600,000 Other Funds expenditure limitation to purchase lands to add to the Gilchrist State Forest. The funding for the package is lottery revenue bond proceeds included in Senate Bill 5533. The bonds will not be sold until the spring of 2015.

The Subcommittee recommended Package 481: Eastern Lane Redevelopment Project for inclusion in Senate bill 5506, which provides expenditure limitation for capital construction project. Including the package in Senate Bill 5506 would provide \$1,750,000 in bond proceeds to replace a structurally compromised and unsafe warehouse that serves the operational needs of the Fire Protection program as well as other department programs. The recommended amount is less than the original request of \$2,500,000 because the project has been re-scoped to focus on core issues.

Summary of Performance Measure Action

See attached Legislatively Adopted 2013-15 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Corrected Copy

SB 5521-A

Oregon Department of Forestry
Lisa Pearson -- 503-373-7501

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2011-13 Legislatively Approved Budget at Dec 2012 *	\$ 52,842,614	\$ 2,542,314	\$ 217,855,667	\$ 0	\$ 44,278,675	\$ 0	\$ 317,519,270	1,181	852.19
2013-15 ORBITS printed Current Service Level (CSL)*	\$ 54,053,628	\$ 2,523,132	\$ 209,839,410	\$ 0	\$ 30,433,489	\$ 0	\$ 296,849,659	1,179	859.59
<u>SUBCOMMITTEE ADJUSTMENTS (from CSL)</u>									
008 - Agency Administration									
Package 091: Statewide Administrative Savings									
Services and Supplies	\$ 0	\$ 0	\$ (160,004)	\$ 0	\$ (19,930)	\$ 0	\$ (179,934)		
Package 092: PERS Taxation Policy									
Personal Services	\$ 0	\$ 0	\$ (42,330)	\$ 0	\$ (4,350)	\$ 0	\$ (46,680)	0	0.00
Package 093: Other PERS Adjustments									
Personal Services	\$ 0	\$ 0	\$ (339,299)	\$ 0	\$ (34,865)	\$ 0	\$ (374,164)	0	0.00
Package 482: Information Technology Support Capacity									
Personal Services	\$ 0	\$ 0	\$ 612,869	\$ 0	\$ 0	\$ 0	\$ 612,869	4	3.63
Services and Supplies	\$ 0	\$ 0	\$ 104,042	\$ 0	\$ 0	\$ 0	\$ 104,042		
Capital Outlay	\$ 0	\$ 0	\$ 16,000	\$ 0	\$ 0	\$ 0	\$ 16,000		
Package 485: Agency Admin Capacity & Technical Adjustments									
Personal Services	\$ 0	\$ 0	\$ 457,276	\$ 0	\$ (60,246)	\$ 0	\$ 397,030	2	1.95
Package 487: Forest Collaborative Support									
Services and Supplies	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 200,000		
Package 810: LFO Analyst Adjustments									
Services and Supplies	\$ 0	\$ 0	\$ 317,881	\$ 0	\$ 899	\$ 0	\$ 318,780		
Package 811: Eastern Oregon Forest Collaboration									
Services and Supplies	\$ 0	\$ 2,885,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,885,000		
010 - Fire Protection									
Package 081: May 2012 Emergency Board									
Special Payments account 6060	\$ (111,214)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ (111,214)		
Special Payments account 6090	\$ 111,214	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 111,214		

Agency Request

Governor's Balanced

Legislatively Adopted

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Corrected Copy

SB 5521-A

Oregon Department of Forestry
Lisa Pearson -- 503-373-7501

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Package 090: Analyst Adjustments									
Special Payments account 6060	\$ (238,213)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ (238,213)		
Services and Supplies	\$ 0	\$ 0	\$ (483,798)	\$ 0	\$ 0	\$ 0	\$ (483,798)		
Package 091: Statewide Administrative Savings									
Services and Supplies	\$ (55,800)	\$ 0	\$ (135,413)	\$ 0	\$ (7,716)	\$ 0	\$ (198,929)		
Package 092: PERS Taxation Policy									
Personal Services	\$ (40,986)	\$ 0	\$ (98,728)	\$ 0	\$ (10,259)	\$ 0	\$ (149,973)	0	0.00
Package 093: Other PERS Adjustments									
Personal Services	\$ (328,527)	\$ 0	\$ (791,367)	\$ 0	\$ (82,232)	\$ 0	\$ (1,202,126)	0	0.00
Package 410: Wildfire Protection Funding Act									
Personal Services	\$ 129,753	\$ 0	\$ 256,879	\$ 0	\$ 0	\$ 0	\$ 386,632	10	3.33
Services and Supplies	\$ 1,469,716	\$ 0	\$ 5,742,070	\$ 0	\$ 0	\$ 0	\$ 7,211,786		
Package 412: Fire Investigation									
Personal Services	\$ 0	\$ 0	\$ 80,725	\$ 0	\$ 40,484	\$ 0	\$ 121,209	1	0.88
Services and Supplies	\$ 0	\$ 0	\$ 16,000	\$ 0	\$ 8,024	\$ 0	\$ 24,024		
Package 482: Information Technology Support Capacity									
Special Payments account 6060	\$ 283,532	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 283,532		
Package 485: Agency Admin Capacity & Technical Adjustments									
Personal Services	\$ 0	\$ 0	\$ (150,389)	\$ 0	\$ 0	\$ 0	\$ (150,389)	-1	-1.00
Special Payments account 6060	\$ 176,900	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 176,900		
Package 810: LFO Analyst Adjustments									
Services and Supplies	\$ 10,943	\$ 0	\$ 27,670	\$ 0	\$ 2,846	\$ 0	\$ 41,459		
Special Payments account 6060	\$ (31,420)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ (31,420)		
020 - Equipment Pool									
Package 091: Statewide Administrative Savings									
Services and Supplies	\$ 0	\$ 0	\$ (13,752)	\$ 0	\$ 0	\$ 0	\$ (13,752)		
Package 092: PERS Taxation Policy									
Personal Services	\$ 0	\$ 0	\$ (12,538)	\$ 0	\$ 0	\$ 0	\$ (12,538)	0	0.00

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

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SB 5521-A

Oregon Department of Forestry
Lisa Pearson -- 503-373-7501

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Package 093: Other PERS Adjustments									
Personal Services	\$ 0	\$ 0	\$ (100,503)	\$ 0	\$ 0	\$ 0	\$ (100,503)	0	0.00
Package 810: LFO Analyst Adjustments									
Services and Supplies	\$ 0	\$ 0	\$ 3,149	\$ 0	\$ 0	\$ 0	\$ 3,149		
030 - State Forests									
Package 091: Statewide Administrative Savings									
Services and Supplies	\$ 0	\$ 0	\$ (137,891)	\$ 0	\$ 0	\$ 0	\$ (137,891)		
Package 092: PERS Taxation Policy									
Personal Services	\$ 0	\$ 0	\$ (98,662)	\$ 0	\$ 0	\$ 0	\$ (98,662)	0	0.00
Package 093: Other PERS Adjustments									
Personal Services	\$ 0	\$ 0	\$ (790,834)	\$ 0	\$ 0	\$ 0	\$ (790,834)	0	0.00
Package 486: Elliott State Forest Monitoring									
Services and Supplies	\$ 0	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 250,000		
Package 810: LFO Analyst Adjustments									
Services and Supplies	\$ 0	\$ 0	\$ 25,146	\$ 0	\$ 0	\$ 0	\$ 25,146		
050 - Private Forests									
Package 090: Analyst Adjustments									
Special Payments account 6060	\$ 12,624	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 12,624		
Package 091: Statewide Administrative Savings									
Services and Supplies	\$ (28,100)	\$ 0	\$ (29,127)	\$ 0	\$ (8,855)	\$ 0	\$ (66,082)		
Package 092: PERS Taxation Policy									
Personal Services	\$ (23,462)	\$ 0	\$ (15,339)	\$ 0	\$ (7,174)	\$ 0	\$ (45,975)	0	0.00
Package 093: Other PERS Adjustments									
Personal Services	\$ (188,064)	\$ 0	\$ (122,948)	\$ 0	\$ (57,504)	\$ 0	\$ (368,516)	0	0.00
Package 452: Integrated Effectiveness Monitoring									
Personal Services	\$ 81,045	\$ 0	\$ 54,031	\$ 0	\$ 0	\$ 0	\$ 135,076	1	0.88
Services and Supplies	\$ 6,921	\$ 0	\$ 4,614	\$ 0	\$ 0	\$ 0	\$ 11,535		
Special Payments account 6580	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 300,000		

Agency Request

Governor's Balanced

Legislatively Adopted

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DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Package 453: Forest Practices Act Administration									
Personal Services	\$ 0	\$ 0	\$ 0	\$ 0	\$ 471,787	\$ 0	\$ 471,787	5	3.41
Services and Supplies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 113,308	\$ 0	\$ 113,308		
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	\$ 90,000	\$ 0	\$ 90,000		
Package 482: Information Technology Support Capacity									
Special Payments account 6060	\$ 57,929	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 57,929		
Package 485: Agency Admin Capacity & Technical Adjustments									
Special Payments account 6060	\$ 36,143	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 36,143		
Package 810: LFO Analyst Adjustments									
Services and Supplies	\$ (321)	\$ 0	\$ 3,905	\$ 0	\$ 1,361	\$ 0	\$ 4,945		
070 - Facilities Maintenance & Management									
Package 091: Statewide Administrative Savings									
Services and Supplies	\$ 0	\$ 0	\$ (2,704)	\$ 0	\$ 0	\$ 0	\$ (2,704)		
Package 485: Agency Admin Capacity & Technical Adjustments									
Personal Services	\$ 0	\$ 0	\$ (219,668)	\$ 0	\$ 0	\$ 0	\$ (219,668)	-1	-0.95
Package 810: LFO Analyst Adjustments									
Services and Supplies	\$ 0	\$ 0	\$ 101	\$ 0	\$ 0	\$ 0	\$ 101		
085 - Debt Service									
Package 481: Eastern Lane Redevelopment Project									
Debt Service	\$ 113,364	\$ 0	\$ 147,243	\$ 0	\$ 0	\$ 0	\$ 260,607		

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

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SB 5521-A

Oregon Department of Forestry
Lisa Pearson -- 503-373-7501

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
089 - Capital Construction									
See Senate Bill 5533 and Senate Bill 5507 for Packages 431 and 481									
TOTAL ADJUSTMENTS	\$ 1,943,977	\$ 2,885,000	\$ 4,374,307	\$ 0	\$ 435,578	\$ 0	\$ 9,638,862	21	12.13
SUBCOMMITTEE RECOMMENDATION *	\$ 55,997,605	\$ 5,408,132	\$ 214,213,717	\$ 0	\$ 30,869,067	\$ 0	\$ 306,488,521	1,200	871.72
% Change from 2011-13 Leg Approved Budget	6.0%	112.7%	-1.7%	0.0%	-30.3%	0.0%	-3.5%		
% Change from 2013-15 Current Service Level	3.6%	114.3%	2.1%	0.0%	1.4%	0.0%	3.2%		
EMERGENCY BOARD									
Special Purpose Appropriation									
Fire Protection Expenses	\$ 5,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,000,000		

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Enrolled

House Bill 2050

Introduced and printed pursuant to House Rule 12.00. Pre-session filed (at the request of Governor John A. Kitzhaber, M.D., for State Forestry Department)

CHAPTER**000619**.....

AN ACT

Relating to forestland fire protection; creating new provisions; amending ORS 477.755 and 477.777; limiting expenditures; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. ORS 477.755 is amended to read:

477.755. (1) As used in this section, "annual expenditure" means the expenses of the Oregon Forest Land Protection Fund obligated in any 12-month period designated by the Emergency Fire Cost Committee by rule, corresponding to the policy period of any insurance for emergency fire costs.

[1] (2) Notwithstanding ORS 291.238, the moneys in the Oregon Forest Land Protection Fund are continuously appropriated [continuously] to the Emergency Fire Cost Committee [and shall be used] for the purposes of

- (a) Equalizing emergency fire suppression costs for safeguarding forestland in any forest protection district; and for;
 - (b) Paying necessary administrative expenses. *However, such administrative expenses may not, not to exceed the limit authorized by the Legislative Assembly each biennium[.];*
 - (c) Contributing to the payment of emergency fire suppression costs insurance premiums, subject to the payment limitation established in ORS 477.775 (4);
 - (d) Paying costs related to the availability and mobilization of emergency fire suppression resources on a statewide basis; and
 - (e) Paying for nonroutine purchases of supplemental fire prevention, detection or suppression resources that will enhance the ability of the forester to perform fire protection responsibilities within a forest protection district.
- [2] (3) Notwithstanding any other provision of law, the annual expenditure from the Oregon Forest Land Protection Fund from revenues received from ORS 321.015 (2), 477.277 (1), 477.295 (1) and (2), 477.750 (1) and (2), 477.760 (4) and 477.880 [2] may not exceed \$10 million.] may not exceed the lesser of:
- a) \$13.5 million; or
 - b) The sum of:
 - (A) The lesser of \$1 million or 50 percent of the eligible annual fire suppression costs determined by the committee;
 - (B) The lesser of \$9 million or the amount by which the eligible annual emergency fire suppression costs exceed \$2 million but do not exceed the policy deductible for emergency fire suppression costs insurance purchased under ORS 477.775;

(C) Necessary administrative expenses as determined by the committee and authorized under the limit described in subsection (2)(b) of this section;

(D) Contributions to the payment of emergency fire suppression costs insurance premiums, subject to the payment limitation established in ORS 477.775 (4);

(E) The lesser of \$3 million or three-fifths of the actual cost of activities described in ORS 477.777 (1)(b) and (c); and

(F) Any amounts expended for nonroutine purchases described in subsection (2)(e) of this section.

(3) As used in this section, "annual expenditure" means the expenses of the Oregon Forest Land Protection Fund obligated in any 12-month period designated by the Emergency Fire Cost Committee by rule that corresponds to the policy period of any insurance for emergency fire costs.]

SECTION 2. ORS 477.755, as amended by section 1 of this 2013 Act, is amended to read:

477.755. (1) As used in this section, "annual expenditure" means the expenses of the Oregon Forest Land Protection Fund obligated in any 12-month period designated by the Emergency Fire Cost Committee by rule, corresponding to the policy period of any insurance for emergency fire costs.

(2) Notwithstanding ORS 291.238, the moneys in the Oregon Forest Land Protection Fund are continuously appropriated to the Emergency Fire Cost Committee for the purposes of:

(a) Equalizing emergency fire suppression costs for safeguarding forestland in any forest protection district;

(b) Paying necessary administrative expenses, not to exceed the limit authorized by the Legislative Assembly each biennium;

(c) Contributing to the payment of emergency fire suppression costs insurance premiums, subject to the payment limitation established in ORS 477.775 (4);

(d) Paying costs related to the availability and mobilization of emergency fire suppression resources on a statewide basis; and

(e) Paying for nonroutine purchases of supplemental fire prevention, detection or suppression resources that will enhance the ability of the forester to perform fire protection responsibilities within a forest protection district.

(3) Notwithstanding any other provision of law, the annual expenditure from the Oregon Forest Land Protection Fund from revenues received from ORS 321.015 (2), 477.277 (1), 477.295 (1) and (2), 477.750 (1) and (2), 477.760 (4) and 477.880 may not exceed the lesser of:

(a) \$13.5 million; or

(b) The sum of:

(A) The lesser of [§]1 \$5 million or 50 percent of the eligible annual fire suppression costs determined by the committee;

(B) The lesser of [§]1 \$5 million or the amount by which the eligible annual emergency fire suppression costs exceed [§]2 \$10 million but do not exceed the policy deductible for emergency fire suppression costs insurance purchased under ORS 477.775;

(C) Necessary administrative expenses as determined by the committee and authorized under the limit described in subsection (2)(b) of this section;

(D) Contributions to the payment of emergency fire suppression costs insurance premiums, subject to the payment limitation established in ORS 477.775 (4);

(E) The lesser of \$3 million or three-fifths of the actual cost of activities described in ORS 477.777 (1)(b) and (c); and

(F) Any amounts expended for nonroutine purchases described in subsection (2)(e) of this section.

SECTION 3. ORS 477.755, as amended by sections 1 and 2 of this 2013 Act, is amended to read:

477.755. (1) As used in this section, "annual expenditure" means the expenses of the Oregon Forest Land Protection Fund obligated in any 12-month period designated by the Emergency Fire Cost Committee by rule, corresponding to the policy period of any insurance for emergency fire costs.

(2) Notwithstanding ORS 291.238, the moneys in the Oregon Forest Land Protection Fund are continuously appropriated to the Emergency Fire Cost Committee for the purposes of:

- (a) Equalizing emergency fire suppression costs for safeguarding forestland in any forest protection district;
- (b) Paying necessary administrative expenses, not to exceed the limit authorized by the Legislative Assembly each biennium;
- (c) Contributing to the payment of emergency fire suppression costs insurance premiums, subject to the payment limitation established in ORS 477.775 (4);
- (d) Paying costs related to the availability and mobilization of emergency fire suppression resources on a statewide basis; and
- (e) Paying for nonroutine purchases of supplemental fire prevention, detection or suppression resources that will enhance the ability of the forester to perform fire protection responsibilities within a forest protection district.

(3) Notwithstanding any other provision of law, the annual expenditure from the Oregon Forest Land Protection Fund from revenues received from ORS 321.015 (2), 477.277 (1), 477.295 (1) and (2), 477.750 (1) and (2), 477.760 (4) and 477.880 may not exceed the lesser of:

- (a) \$13.5 million; or
- (b) The sum of:
- (A) The lesser of [\$5] \$10 million or 50 percent of the eligible annual fire suppression costs determined by the committee;
- (B) *The lesser of \$5 million or the amount by which the eligible annual emergency fire suppression costs exceed \$10 million but do not exceed the policy deductible for emergency fire suppression costs insurance purchased under ORS 477.775.*

[(C)] (B) Necessary administrative expenses as determined by the committee and authorized under the limit described in subsection (2)(b) of this section;

[(D)] (C) Contributions to the payment of emergency fire suppression costs insurance premiums, subject to the payment limitation established in ORS 477.775 (4);

[(E)] (D) The lesser of \$3 million or three-fifths of the actual cost of activities described in ORS 477.777 (1)(b) and (c); and

[(F)] (E) Any amounts expended for nonroutine purchases described in subsection (2)(e) of this section.

SECTION 4. ORS 477.777 is amended to read:

477.777. (1) As part of the preparation of the budget forms submitted to the Oregon Department of Administrative Services pursuant to ORS 291.208 for the State Forestry Department, the State Forester shall prepare, in addition to any amounts budgeted for forest protection districts pursuant to ORS 477.206 to 477.231, a budget request for a General Fund appropriation [that may be used for any or all of the following:] for the following purposes:

- (a) Providing funds for the purchase of emergency fire suppression costs insurance under ORS 477.775.
- (b) [Placement of] Acquiring and placing centrally managed fire suppression resources for statewide use.
- (c) [Acquisition of] Acquiring fast-mobilizing, short-term contingency resources to be used based on predictions of [unusually] severe fire weather, widespread lightning events or serious resource shortage due to a heavy fire season in this state, in the western region of the United States or nationally.
- (d) [Enhancement of] Enhancing forest protection district resources in [limited] cases where land productivity or other economic factors seriously limit the [protection district's ability to provide adequate funding to meet performance standards.] ability of the forester to perform fire protection responsibilities.
- (e) Mitigating forest patrol assessment rates in cases where land productivity or other economic factors seriously limit the ability of the owners of forestlands in the forest protection district to comply with ORS 477.210 (1).

(2) The State Forester shall utilize critical discretion in the expenditure of the funds provided to the State Forestry Department pursuant to the separate budget request required under subsection (1) of this section.

(3) The State Forester shall report to the Emergency Board, each year, after the close of the fire season, on:

- (a) The nature and severity of the fire season;
- (b) The moneys expended on fire suppression;
- ~~(c) The rationale for the expenditures; and~~
- ~~(d) The balance remaining from the biennial appropriation;~~ and
- (d) Any matters arising out of the fire season that may require attention or warrant future consideration by the board or the Legislative Assembly.

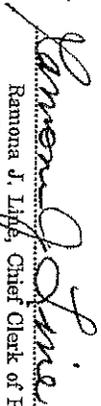
SECTION 5. The amendments to ORS 477.755 and 477.777 by sections 1 and 4 of this 2013 Act apply to expenditures for state and district annual budget periods that begin on or after July 1, 2013. If this 2013 Act takes effect after July 1, 2013, the Legislative Assembly expressly intends that the amendments to ORS 477.755 and 477.777 by sections 1 and 4 of this 2013 Act apply retroactively to cover expenditures for all state and district annual budget periods that begin on or after July 1, 2013.

SECTION 6. The amendments to ORS 477.755 by section 2 of this 2013 Act apply to expenditures for state and district annual budget periods that begin on or after July 1, 2015.

SECTION 7. The amendments to ORS 477.755 by section 3 of this 2013 Act apply to expenditures for state and district annual budget periods that begin on or after July 1, 2017.

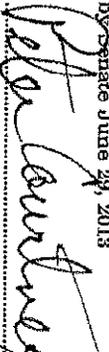
SECTION 8. This 2013 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2013 Act takes effect July 1, 2013.

Passed by House June 26, 2013


.....
Ramona J. Line, Chief Clerk of House


.....
Tina Kotek, Speaker of House

Passed by Senate June 29, 2013

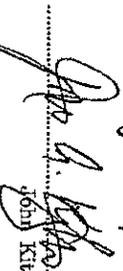

.....
Peter Courtney, President of Senate

Received by Governor:

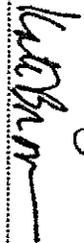

3:37 P.M., July 5, 2013

Approved:


9:29 A.M., July 6, 2013


.....
John Kitzhaber, Governor

Filed in Office of Secretary of State

1:58 P.M., July 8, 2013

.....
Kate Brown, Secretary of State

Enrolled

House Bill 2051

Introduced and printed pursuant to House Rule 12.00, Pre-session filed (at the request of Governor John A. Kitzhaber, M.D., for State Forestry Department)

CHAPTER 639.....

AN ACT

Relating to forest products harvest taxation; creating new provisions; amending ORS 321.015, 321.017, 321.145 and 321.152; prescribing an effective date; and providing for revenue raising that requires approval by a three-fifths majority.

Be It Enacted by the People of the State of Oregon:

SECTION 1. ORS 321.015 is amended to read:

321.015. (1) For the calendar years beginning January 1, [2012] 2014, and January 1, [2013] 2015, there is levied a privilege tax of [87.39] **84.39** cents per thousand feet, board measure, upon taxpayers for the privilege of harvesting of all merchantable forest products harvested on forestlands. Subject to ORS 321.145, the proceeds of the tax shall be transferred as provided in ORS 321.152 (2) to the Forest Research and Experiment Account for use for the forest resource research, experimentation and studies described in ORS 526.215 and for the Forest Research Laboratory established under ORS 526.225.

(2) Except as provided in ORS 477.760, in addition to the tax levied by subsection (1) of this section, there is levied a forest products harvest tax upon taxpayers of 62.5 cents per thousand feet, board measure, for the privilege of harvesting all merchantable forest products harvested on forestlands for the payment of benefits related to fire suppression as provided in ORS 321.005 to 321.185, 321.560 to 321.600 and 477.440 to 477.460.

(3) For the calendar years beginning January 1, [2012] 2014, and January 1, [2013] 2015, in addition to the taxes levied under subsections (1) and (2) of this section, there is levied a privilege tax upon taxpayers for the privilege of harvesting all merchantable forest products harvested on forestlands in the amount of [§1.2952] **97.27** cents per thousand feet, board measure, for the purpose of administering the Oregon Forest Practices Act in an amount not to exceed 40 percent of the total expenditures approved by the Legislative Assembly for this purpose, including salary adjustments approved by the Legislative Assembly for fiscal years [2012 and 2013] 2014 and 2015.

(4) For the calendar years beginning January 1, 2014, and January 1, 2015, in addition to the taxes levied by subsections (1) to (3) of this section, there is levied a privilege tax of 10 cents per thousand feet, board measure, upon taxpayers for the privilege of harvesting all merchantable forest products harvested on forestlands. Subject to ORS 321.145, the proceeds of the tax shall be transferred as provided in ORS 321.152 (5) to the subaccount established pursuant to section 1, chapter 39, Oregon Laws 2012, for use by Oregon State University for the purpose of making investments in professional forestry education at the College of Forestry.

[4] (5) Subject to subsection [5] (6) of this section, the taxes shall be measured by and be applicable to each per thousand feet, board measure, on the total quantity of forest products harvested in this state measured by use of any log scale which is or may be in general use in the logging industry and which is designed to measure total volume of merchantable forest products in board feet. However, if the Department of Revenue finds that the scale used by any taxpayer in computing the taxes due under ORS 321.005 to 321.185 and 321.560 to 321.600 does not accurately reflect the total quantity of merchantable forest products harvested by the taxpayer, it may require the taxpayer to adopt another log scale in general use in the industry which in the department's opinion will accurately reflect merchantable harvest in board feet.

[5] (6) The first 25,000 feet, board measure, of forest products harvested annually by any taxpayer during each calendar year shall be excluded from the total quantity of harvested forest products that constitutes the measure of the taxes under ORS 321.005 to 321.185 and 321.560 to 321.600.

SECTION 2. ORS 321.017 is amended to read:

321.017. (1) In addition to the taxes levied under ORS 321.015 (1) to [3] (4), there hereby is levied a privilege tax upon taxpayers on the harvesting of all merchantable forest products harvested on forestlands in the amount provided in subsection (2) of this section.

(2) The rate of tax levied in subsection (1) of this section shall be established annually at the beginning of each calendar year by the board of directors of the institute, at a rate not to exceed 75 cents per thousand feet, board measure, on all merchantable forest products harvested on forestlands. The maximum tax rate prescribed by this subsection may be increased by the board of directors in an amount equal to the previous year's increase in the Consumer Price Index (Portland area -- all items) as published by the Bureau of Labor Statistics of the United States Department of Labor for the Portland, Oregon, area.

(3) The tax shall be measured by and be applicable to each per thousand feet, board measure, and such shall be subject to and determined by the procedures and provisions of ORS 321.015 [4] and] (5) and (6).

(4) The tax levied by subsection (1) of this section shall be due and payable to the Department of Revenue in the manner and procedure, including penalties and interest, as set forth for the collection of the privilege tax in ORS 321.005 to 321.185.

(5) The revenue from the tax levied by subsection (1) of this section shall be remitted to the State Treasurer who shall deposit it in a suspense account established under ORS 321.145 (1). After payment of refunds, which shall be paid in the same manner as other forest products harvest tax refunds are paid in ORS 321.145 (2), the balance of the additional tax imposed under subsection (1) of this section shall be deposited in the Oregon Forest Resources Institute Fund.

SECTION 3. ORS 321.145 is amended to read:

321.145. (1) The revenue from the taxes levied by ORS 321.005 to 321.185 and 321.560 to 321.600 shall be remitted to the State Treasurer who shall deposit it in a suspense account established under the provisions of ORS 293.445.

(2) Notwithstanding the provisions of ORS 291.238, the amount of moneys necessary to pay refunds of the taxes levied under ORS 321.015 (1) to [3] (4) hereby is appropriated continuously to the Department of Revenue from the suspense account referred to in subsection (1) of this section, and shall be used by the department for the payment of all refunds of taxes levied under ORS 321.015 (1) to [3] (4) that have been audited and approved by the department. Any penalties, interest and taxes then due from the taxpayer shall be applied in that order in computing any refund, and only the balance due the taxpayer, if any, shall be refunded. The department shall on its records charge each refund against the revenue from the tax with respect to which the refund is made.

SECTION 4. ORS 321.152 is amended to read:

321.152. (1) Subject to ORS 321.145 (2), moneys remaining in the Department of Revenue's suspense account referred to in ORS 321.145 on February 10, May 10, August 10 and November 10 of each year shall be transferred to the [various] respective appropriation accounts described in subsections (2), (3) and (4) to (5) of this section.

(2) That part of the moneys derived from taxes levied by ORS 321.015 (1) shall be transferred to the Forest Research and Experiment Account described in ORS 321.185.

(3) That part of the moneys derived from taxes levied by ORS 321.015 (3) shall be transferred to the State Forestry Department Account referred to in ORS 526.060. Notwithstanding ORS 291.238, the moneys transferred to the State Forestry Department Account under this section are appropriated continuously for and shall be used by the State Forester, under the supervision and direction of the State Board of Forestry, for the purposes of administering the Oregon Forest Practices Act and the forest practices monitoring program.

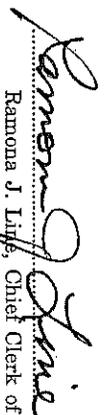
(4) That part of the moneys derived from taxes levied by ORS 321.015 (2) shall be transferred to the Oregon Forest Land Protection Fund described in ORS 477.750.

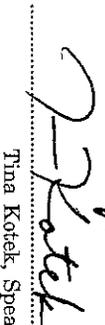
(5) That part of the moneys derived from taxes levied by ORS 321.015 (4) shall be transferred to the subaccount established pursuant to section 1, chapter 39, Oregon Laws 2012.

SECTION 5. The amendments to ORS 321.015, 321.017, 321.145 and 321.152 by sections 1 to 4 of this 2013 Act apply to forest products harvest tax reporting periods beginning on or after January 1, 2014.

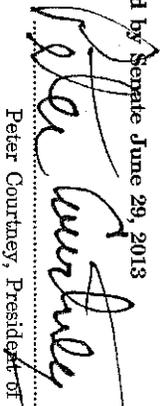
SECTION 6. This 2013 Act takes effect on the 91st day after the date on which the 2013 regular session of the Seventy-seventh Legislative Assembly adjourns sine die.

Passed by House June 25, 2013


 Ramona J. Link, Chief Clerk of House


 Tina Kotek, Speaker of House

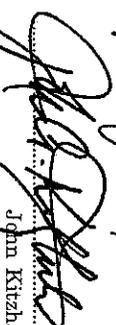
Passed by Senate June 29, 2013


 Peter Courtney, President of Senate

Received by Governor:


 8:29 AM, July 8, 2013

Approved:
 12:45 P.M. July 25, 2013


 John Kitzhaber, Governor

Filed in Office of Secretary of State

1:58 P.M. July 25, 2013


 Kate Brown, Secretary of State

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Enrolled

Senate Bill 5507

Printed pursuant to Senate Interim Rule 213.28 by order of the President of the Senate in conformance with pre-session filing rules, indicating neither advocacy nor opposition on the part of the President (at the request of Oregon Department of Administrative Services)

CHAPTER 000727

AN ACT

Relating to state financial administration; limiting expenditures; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2013, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the state agencies listed, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities:

(1)	Oregon Health Authority, Oregon State Hospital Junction City Campus.....	\$ 79,401,530
(2)	Oregon Department of Administrative Services:	
(a)	HVAC improvement projects	\$ 4,921,160
(b)	Roof replacements	\$ 1,303,942
(c)	Public Utility Commission Building exterior replacement	\$ 4,740,390
(d)	Elevator upgrades.....	\$ 961,420
(e)	Carpet replacements	\$ 3,744,374
(f)	Planning.....	\$ 350,000
(g)	Executive Building renovation.....	\$ 800,000
(3)	Oregon Military Department:	
(a)	Sharff Hall Armory.....	\$ 2,781,000
(b)	Medford Armory	\$ 2,391,660
(c)	Roseburg Armory.....	\$ 2,230,416
(d)	Baker City Readiness Center	\$ 1,189,579
(e)	Christmas Valley land acquisition.....	\$ 220,000
(f)	Planning and predesign.....	\$ 282,445

(4)	Oregon Youth Authority:	
(a)	Electronic security projects.....	\$ 2,116,810
(b)	Deferred maintenance.....	\$ 2,958,131
(5)	Department of Corrections, deferred maintenance	\$ 4,961,000
(6)	State Department of Fish and Wildlife, Clackamas Hatchery intake system.....	\$ 1,000,000
(7)	State Forestry Department, east Lane County headquarters.....	\$ 1,750,000
(8)	Department of Transportation, Region 1 (Portland) Facilities Consolidation Project.....	\$ 1
(9)	Oregon Department of Aviation, Cottage Grove State Airport runway rehabilitation.....	\$ 40,000
(10)	Judicial Department, Supreme Court building renovation.....	\$ 4,400,000
(11)	Legislative Administration Committee, Capitol Master Plan.....	\$ 34,500,000

SECTION 2. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2013, as the maximum limits for the expenditure of federal funds collected or received by the state agencies listed, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities:

(1)	Oregon Military Department:	
(a)	Planning and redesign.....	\$ 262,205
(b)	Milton-Freewater Army.....	\$ 1,804,000
(2)	Oregon Department of Aviation, Cottage Grove State Airport runway rehabilitation.....	\$ 400,000

SECTION 3. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (6), chapter 904, Oregon Laws 2009, for a six-year period beginning July 1, 2009, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the State Forestry Department for land acquisition is increased by \$5,200,000.

SECTION 4. The project approvals and expenditure limitations in sections 1, 2 and 6 of this 2013 Act expire on June 30, 2019, unless otherwise noted.

SECTION 5. The expiration dates of the project approvals and expenditure limitations authorized by the Legislative Assembly for the following projects are extended to the following dates:

(1)	Oregon Military Department:	
(a)	Ontario Readiness Center (other funds) (sections 1 (9)(a) and 3, chapter 742, Oregon Laws 2007)	June 30, 2014
(b)	Ontario Readiness	

	Center (federal funds) (sections 2 (1)(a) and 3, chapter 742, Oregon Laws 2007)	June 30, 2014
(c)	Dallas Readiness Center land acquisition (other funds) (section 7, chapter 26, Oregon Laws 2009)	June 30, 2014
(2)	Department of Transportation: (a) Transportation Building Renovation Center (other funds) (sections 1 (1)(b) and 3, chapter 742, Oregon Laws 2007)	June 30, 2015
(b)	Baker City and East Portland Highway Facilities (other funds) (sections 1 (1)(a) and 3, chapter 742, Oregon Laws 2007)	June 30, 2015
(c)	Sisters Maintenance Station (other funds) (sections 1 (1)(d) and 3, chapter 742, Oregon Laws 2007)	June 30, 2014
(3)	Department of Corrections: (a) Deferred maintenance and assessment (other funds) (sections 1 (5)(a) and 3, chapter 742, Oregon Laws 2007)	April 30, 2014
(b)	Deferred Maintenance (other funds) (section 1 (9), chapter 2, Oregon Laws 2009)	April 30, 2014
(4)	Oregon State Police, Oregon Wireless Interoperability Network (federal funds) (section 2 (3), chapter 742, Oregon Laws 2007)	December 30, 2013

SECTION 6. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2013, as the maximum limit for payment of expenses under this section from bond proceeds and other revenues, including federal funds, collected or received by the Department of Community Colleges and Workforce Development, for the acquisition of and improvements to land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities at community colleges:

	Article XI-G Bonds
(1)	Blue Mountain Community College Animal Science Education Center..... \$ 3,331,350
(2)	Central Oregon Community College Academic and Student Services Center..... \$ 5,260,000

(3)	Chemeketa Community College Applied Technology Classroom .	\$ 8,000,000
(4)	Clackamas Community College Clairmont Career/Technical Center	\$ 8,000,000
(5)	Clatsop Community College Health and Wellness Center	\$ 7,990,000
(6)	Columbia Gorge Community College Advanced Technology Center	\$ 7,320,000
(7)	Klamath Community College Student Success and Career/Technical Center	\$ 7,850,000
(8)	Lane Community College Center for Student Success	\$ 8,000,000
(9)	Linn-Benton Community College Nursing and Allied Health Facilities	\$ 8,000,000
(10)	Mt. Hood Community College Student Services Enhancement	\$ 8,000,000
(11)	Portland Community College Health Professions Center	\$ 8,000,000
(12)	Rogue Community College Health and Science Center.....	\$ 8,000,000
(13)	Southwestern Oregon Community College Health and Science Building.....	\$ 8,000,000
(14)	Tillamook Bay Community College Career and Technical Workforce Facility	\$ 2,000,000
(15)	Treasure Valley Community College Workforce Vocational Center ...	\$ 2,830,250
(16)	Umpqua Community College Industrial Arts Center.....	\$ 8,000,000

SECTION 7. The project approvals and expenditure limitations established by section 7 (3) and (9), chapter 904, Oregon Laws 2009, for capital construction or acquisition projects at Clackamas Community College and Umpqua Community College expire on June 30, 2017.

SECTION 8. Pursuant to Article XI-G of the Oregon Constitution and ORS 341.721 and ORS chapter 286A, the State Treasurer may sell, at the request of the State Board of Education, general obligation bonds of the State of Oregon of the kind and character and within the limits prescribed by Article XI-G of the Oregon Constitution, as the treasurer determines, but in no event may the treasurer sell more than the aggregate principal sum of \$125,081,600 par value for the biennium beginning July 1, 2013. The moneys realized from the sale of the bonds shall be appropriated and may be expended for the purposes set forth in section 6 of this 2013 Act and section 7 (3) and (9), chapter 904, Oregon Laws 2009, and for payment for capitalized interest and costs incidental to issuance of the bonds.

SECTION 9. The Legislative Assembly approves the proposal of the Oregon Military Department, submitted in accordance with ORS 396.515 (4), for the sale of the Baker City Army.

SECTION 10. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (7)(a), chapter 615, Oregon Laws 2011, for a six-year period beginning July 1, 2011, as the maximum limit for payment of expenses from fees,

moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by Department of Veterans' Affairs for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings or facilities, is increased by \$4,000,000 for the Lebanon Veterans' Home.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5, chapter 79, Oregon Laws 2012, for the six-year period beginning July 1, 2011, as the maximum limit for payment of expenses from federal funds collected or received by Department of Veterans' Affairs for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities, is increased by \$6,840,377 for the Lebanon Veterans' Home.

SECTION 11. This 2013 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2013 Act takes effect on its passage.

Passed by Senate July 8, 2013

Received by Governor:

Silger M. July 15, 2013

Robert Taylor
Robert Taylor, Secretary of Senate

Approved: *9:35 AM August 14*, 2013

Peter Courtney
Peter Courtney, President of Senate

John Hatznaber
John Hatznaber, Governor

Passed by House July 8, 2013

Filed in Office of Secretary of State:

Liam M. August 14, 2013

Tina Kotek
Tina Kotek, Speaker of House

Kate Brown
Kate Brown, Secretary of State

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Senate Bill 5507
Capital Construction

Senate Bill 5507 is the budget bill for Capital Construction projects. The bill establishes authority for the planning, design, and construction of projects with costs over \$1 million. Each project must be authorized by the Legislature. Some of the projects are funded with bond proceeds provided in Senate Bill 5506.

Project approvals and expenditure limitations expire six years after being authorized. Projects approved in this bill will expire on June 30, 2019. The bill also extends the dates for previously approved projects for the Military Department, the Department of Corrections, Oregon State Police, and Community Colleges. The bill increases

Legislatively Adopted

expenditure limitation on previously approved projects for the Department of Veterans' Affairs and the Department of Forestry.

Governor's Balanced

The Budget Report lists a description of the capital construction projects and the recommended amounts.

The Capital Construction Subcommittee recommends Senate Bill 5507 be amended and reported out do pass, as amended.

Agency Request

**77th OREGON LEGISLATIVE ASSEMBLY – 2013 Session
BUDGET REPORT AND MEASURE SUMMARY**

MEASURE: SB 5507-A

JOINT COMMITTEE ON WAYS AND MEANS

**Carrier – House: Rep. Smith
Carrier – Senate: Sen. Girod**

Action: Do Pass as Amended and be Printed A-Engrossed

Vote:

House

Yeas:

Nays:

Exc:

Senate

Yeas:

Nays:

Exc:

Prepared By: Jack Kenny and Bill McGee, Department of Administrative Services

Reviewed By: Paul Siebert, Legislative Fiscal Office

Meeting Date: July 7, 2013

Agency

Capital Construction – various agencies

Department of Veterans' Affairs

Department of Forestry

Biennium

2013-15

2011-13

2009-11

Budget Summary

	2011-13 Legislatively Approved Budget ⁽¹⁾	2013-15 Current Service Level	2013-15 Committee Recommendation	Committee Change from 2011-13 Leg. Approved	
				\$ Change	% Change
Other Funds	\$ 469,027,017	\$ 0	\$ 265,625,458	\$ (203,401,559)	-43.4%
Federal Funds	\$ 36,051,831	\$ 0	\$ 2,466,205	\$ (33,585,626)	-93.2%
Total	\$ 505,078,848	\$ 0	\$ 268,091,663	\$ (236,987,185)	-46.9%

2011-13 Expenditure Limitation Adjustments

Department of Veterans' Affairs

Other Funds			\$ 4,000,000	\$ 4,000,000	
Federal Funds			\$ 6,840,377	\$ 6,840,377	

2009-11 Expenditure Limitation Adjustments

Department of Forestry

Other Funds			\$ 5,200,000	\$ 5,200,000	
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⁽¹⁾ Includes adjustments through December 2012

Summary of Revenue Changes

Other Fund revenues are from the proceeds of the issuance of Article XI-Q bonds, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, PGE hydroelectric re-licensing agreement, Oregon Military Department Capital Construction Account (surplus property sale proceeds), energy incentive payments, rental income, proceeds from aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, and state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from National Guard Bureau, the Federal Aviation Administration's General Aviation Entitlement Program, and the Federal Airport Improvement Program.

Department of Veterans' Affairs

Linn County (Lebanon) Veterans' Home: \$4,000,000 Other Funds (Article XI-Q Bonds) and \$6,840,377 Federal Funds - (United States Department of Veterans' Affairs construction grant) is approved for design and construction work on the second state veterans' home. To comply with the current facility design requirements from the United States Department of Veterans' Affairs, the total additional cost needed to construct this facility is projected to be \$10.8 million. The project requires a 35 percent state and local match and is expected to be completed in 2014. Capital construction expenditure limitation was established for this project beginning in the 2011-13 biennium.

Department of Transportation

Region 1 (Portland) Facilities Consolidation Project: \$1 Other Funds (fee revenue) is approved as a placeholder for a project to consolidate a number of facilities within the Portland Metro area.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations for the following projects: the Transportation Building Renovation Center (Other Funds): extended to June 30, 2015; Baker City and East Portland Highway Facilities (Other Funds): extended to June 30, 2015; and the Sisters Maintenance Station (Other Funds): extended to June 30, 2014.

Department of Aviation

Cottage Grove State Airport: \$400,000 Federal Funds (Federal Aviation Administration) and \$40,000 Other Funds (aircraft registration fees) is approved to conduct design engineering needed to ascertain the required scope and cost of a runway rehabilitation project. Rehabilitation is necessary to meet safe operating conditions based on the most recent Pavement Condition Index survey.

Department of Fish and Wildlife

Clackamas Hatchery Intake System: \$1,000,000 Other Funds (Portland General Electric re-licensing settlement agreement) is approved for design and preliminary construction of an intake system at the Clackamas Hatchery.

Department of Forestry

Gilchrist Forest Land Acquisition: \$5,200,000 Other Funds (Article XI-Q Bonds) is approved to purchase some of the remaining available tracts in the Gilchrist Forest. Expenditure limitation for this purchase was added to the existing expenditure limitation for a similar project approved by the 2009 Legislative Assembly (and increased by the 2011 Legislative Assembly). This increase in expenditure limitation will expire June 30, 2015. Debt service for XI-Q bonds will be paid from the General Fund.

East Lane Headquarters Building: \$1,750,000 Other Funds (Article XI-Q bonds) is approved to make improvements at the Springfield facility to increase safety and functionality. The project includes installation of site utility improvements and construction of a multi-use building to house a fire cache, vehicle repair and equipment fabrication shop. In addition, the project includes fire crew support facilities, and the conversion of an existing vehicle repair building into fire engine and equipment storage facilities.

Oregon Military Department

Department of Corrections

Deferred Maintenance \$ 0 \$ 0 \$ 4,961,000 \$ 0 N/A \$ 4,961,000 0 0.00

Oregon Youth Authority

Electronic Security Projects \$ 0 \$ 0 \$ 2,116,810 \$ 0 N/A \$ 2,116,810 0 0.00

Deferred Maintenance \$ 0 \$ 0 \$ 2,958,131 \$ 0 N/A \$ 2,958,131 0 0.00

TRANSPORTATION PROGRAM AREA

Department of Transportation

Region 1 Facilities Consolidation Project \$ 0 \$ 0 \$ 1 \$ 0 N/A \$ 1 0 0.00

Department of Aviation

Cottage Grove State Airport Runway Rehab \$ 0 \$ 0 \$ 40,000 \$ 400,000 N/A \$ 440,000 0 0.00

ADMINISTRATION PROGRAM AREA

Department of Administrative Services

HVAC Improvement Projects \$ 0 \$ 0 \$ 4,921,160 \$ 0 N/A \$ 4,921,160 0 0.00

Roof Replacements \$ 0 \$ 0 \$ 1,303,942 \$ 0 N/A \$ 1,303,942 0 0.00

Public Utility Comm Bldg Exterior Replacemet \$ 0 \$ 0 \$ 4,740,390 \$ 0 N/A \$ 4,740,390 0 0.00

Elevator Upgrades \$ 0 \$ 0 \$ 961,420 \$ 0 N/A \$ 961,420 0 0.00

Carpet Replacements \$ 0 \$ 0 \$ 3,744,374 \$ 0 N/A \$ 3,744,374 0 0.00

Planning \$ 0 \$ 0 \$ 350,000 \$ 0 N/A \$ 350,000 0 0.00

Executive Building Renovation \$ 0 \$ 0 \$ 800,000 \$ 0 N/A \$ 800,000 0 0.00

NATURAL RESOURCES PROGRAM AREA

State Department of Fish and Wildlife

Clackamas Hatchery Intake System \$ 0 \$ 0 \$ 1,000,000 \$ 0 N/A \$ 1,000,000 0 0.00

State Forestry Department

East Lane Headquarters \$ 0 \$ 0 \$ 1,750,000 \$ 0 N/A \$ 1,750,000 0 0.00

TOTAL \$ 0 \$ 0 \$ 157,043,858 \$ 2,466,205 \$ 108,581,600 \$ 268,091,663 0 0.00

2011-13 Supplemental Expenditure Limitation Adjustments

Department Veterans' Affairs

Lebanon Veterans Home \$ 0 \$ 0 \$ 4,000,000 \$ 6,840,377 N/A \$ 10,840,377 0 0.00

2009-11 Supplemental Expenditure Limitation Adjustments

State Forestry Department

Gilchrist Forest Land Acquisition \$ 0 \$ 0 \$ 5,200,000 \$ 0 N/A \$ 5,200,000 0 0.00

1	(f)	Planning.....	\$	350,000
2	(g)	Executive Building		
3		renovation.....	\$	800,000
4	(3)	Oregon Military Department:		
5	(a)	Sharff Hall Armory.....	\$	2,781,000
6	(b)	Medford Armory	\$	2,391,660
7	(c)	Roseburg Armory.....	\$	2,230,416
8	(d)	Baker City Readiness		
9		Center	\$	1,189,579
10	(e)	Christmas Valley land		
11		acquisition.....	\$	220,000
12	(f)	Planning and predesign.....	\$	282,445
13	(4)	Oregon Youth Authority:		
14	(a)	Electronic security projects.....	\$	2,116,810
15	(b)	Deferred maintenance.....	\$	2,958,131
16	(5)	Department of Corrections,		
17		deferred maintenance	\$	4,961,000
18	(6)	State Department of Fish		
19		and Wildlife, Clackamas		
20		Hatchery intake		
21		system.....	\$	1,000,000
22	(7)	State Forestry Department,		
23		east Lane County		
24		headquarters.....	\$	1,750,000
25	(8)	Department of Transportation,		
26		Region I (Portland) Facilities		
27		Consolidation Project.....	\$	1
28	(9)	Oregon Department of Aviation,		
29		Cottage Grove State Airport		
30		runway rehabilitation.....	\$	40,000

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Enrolled
House Bill 5008

Introduced and printed pursuant to House Rule 12.00. Pre-session filed (at the request of Oregon Department of Administrative Services)

CHAPTER**000723**.....

AN ACT

Relating to state financial administration; creating new provisions; amending section 5, chapter _____, Oregon Laws 2013 (Enrolled House Bill 5030), and section 2, chapter 546, Oregon Laws 2013 (Enrolled Senate Bill 5520); repealing sections 2 and 5, chapter 583, Oregon Laws 2011, section 9, chapter 615, Oregon Laws 2011, section 1, chapter 556, Oregon Laws 2013 (Enrolled Senate Bill 5544), section 4, chapter _____, Oregon Laws 2013 (Enrolled House Bill 2202), section 5, chapter 540, Oregon Laws 2013 (Enrolled Senate Bill 5502), section 2, chapter _____, Oregon Laws 2013 (Enrolled House Bill 5011), and sections 6 and 7, chapter _____, Oregon Laws 2013 (Enrolled House Bill 5030); appropriating money; limiting expenditures; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$30,000,000 for the purposes for which the Emergency Board lawfully may allocate funds.

SECTION 2. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$86,500,000, to be allocated to state agencies for state employee compensation changes for the biennium beginning July 1, 2013.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2014, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 3. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$12,900,000, to be allocated to state agencies for compensation changes for home health care workers who are not state employees, for the biennium beginning July 1, 2013.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2014, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 4. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$1,702,192, to be allocated to the State Library for second fiscal year operations.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2014, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 5. In addition to and not in lieu of any other appropriation, there is appropriated to the Oregon Department of Administrative Services, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$1,000,000 for deposit in the Primary Health Care Loan Forgiveness Program Fund established in ORS 442.573.

SECTION 6. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Revenue, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$3,637,432 for the core system replacement project.

SECTION 7. Notwithstanding any other law limiting expenditures, the amount of \$26,528,818 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Revenue, for the core system replacement project.

SECTION 8. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Revenue, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$1,554,716, which may be expended for capital debt service and related costs for outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the core system replacement project.

SECTION 9. Notwithstanding any other law limiting expenditures, the amount of \$521,182 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses for the costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Revenue for the capital debt service and related costs program.

SECTION 10. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Revenue by section 1 (1), chapter 549, Oregon Laws 2013 (Enrolled Senate Bill 5538), for the biennium beginning July 1, 2013, for administration, is decreased by \$440,937 for purposes of chapter 472, Oregon Laws 2013 (Enrolled Senate Bill 184).

SECTION 11. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 549, Oregon Laws 2013 (Enrolled Senate Bill 5538), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 549, Oregon Laws 2013 (Enrolled Senate Bill 5538), collected or received by Department of Revenue for administration, is decreased by \$146,979 for purposes of chapter 472, Oregon Laws 2013 (Enrolled Senate Bill 184).

SECTION 12. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Military Department by section 1 (3), chapter 623, Oregon Laws 2011, for the biennium beginning July 1, 2011, for emergency management, is decreased by \$460,000 for the Oregon Local Disaster Assistance Loan and Grant Account.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Military Department by section 1 (5), chapter 623, Oregon Laws 2011, for the biennium beginning July 1, 2011, for capital debt service and related costs, is decreased by \$26,748.

SECTION 13. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Military Department by section 1 (3), chapter 555, Oregon Laws 2013 (Enrolled Senate Bill 5534), for the biennium beginning July 1, 2013, for emergency

management, is increased by \$275,000 for the Oregon Local Disaster Assistance Loan and Grant Account.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Military Department by section 1 (5), chapter 555, Oregon Laws 2013 (Enrolled Senate Bill 5534), for the biennium beginning July 1, 2013, for capital debt service and related costs, is increased by \$314,523 for capital debt service and related costs for outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution.

SECTION 14. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (5), chapter 555, Oregon Laws 2013 (Enrolled Senate Bill 5534), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 555, Oregon Laws 2013 (Enrolled Senate Bill 5534), collected or received by the Oregon Military Department for capital debt service and related costs for outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution, is increased by \$237,345.

SECTION 15. Notwithstanding any other law limiting expenditures, the amount of \$10,242,513 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses for water supply development projects from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Water Resources Department.

SECTION 16. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ____, Oregon Laws 2013 (Enrolled House Bill 5030), for the biennium beginning July 1, 2013, for programs, is increased by \$200,000 for the Senior Farm Direct Nutrition Program.

SECTION 17. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ____, Oregon Laws 2013 (Enrolled House Bill 5030), for the biennium beginning July 1, 2013, for programs, is increased by \$100,000 for the Women, Infants and Children Farm Direct Nutrition Program.

SECTION 18. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Department of Administrative Services by section 1 (1), chapter 564, Oregon Laws 2013 (Enrolled House Bill 5031), for the biennium beginning July 1, 2013, for use by the Oregon University System for public university support, is decreased by \$856,000.

SECTION 19. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1, chapter ____, Oregon Laws 2013 (Enrolled House Bill 5033), for the biennium beginning July 1, 2013, is increased by \$859,630.

SECTION 20. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$4,600,000, to be allocated to the Department of Education for costs related to student assessments for the second year of the biennium.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2014, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 21. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$1,789,557, to be allocated to the Department of Education for youth development program costs for the second year of the biennium.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2014, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 22. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 562, Oregon Laws 2013 (Enrolled House Bill 5019), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds, federal funds and those funds described in section 7, chapter 562, Oregon Laws 2013 (Enrolled House Bill 5019), collected or received by the Department of Community Colleges and Workforce Development, is decreased by \$307,051.

SECTION 23. Notwithstanding any other law limiting expenditures, the amount of \$307,051 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses for debt service on the outstanding general obligation bonds sold pursuant to Article XI-G of the Oregon Constitution from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds, federal funds and those funds described in section 7, chapter 562, Oregon Laws 2013 (Enrolled House Bill 5019), collected or received by the Department of Community Colleges and Workforce Development.

SECTION 24. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 1, chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5519), for the biennium beginning July 1, 2013, is decreased by \$12,826,545 for the State School Fund.

SECTION 25. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5519), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Department of Education for the State School Fund, is increased by \$12,826,545.

SECTION 26. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Land Conservation and Development, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$116,000 for the Southern Oregon Regional Planning Pilot Program.

SECTION 27. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (4), chapter 496, Oregon Laws 2013 (Enrolled House Bill 5005), for the biennium beginning July 1, 2013, for community corrections, is increased by \$9,000,000.

SECTION 28. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (4), chapter 499, Oregon Laws 2013 (Enrolled House Bill 5018), for the biennium beginning July 1, 2013, for the Crime Victims' Services Division, is increased by \$1,800,000.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (5), chapter 499, Oregon Laws 2013 (Enrolled House Bill 5018), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice for the Crime Victims' Services Division, is increased by \$700,000.

SECTION 29. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of State Police by section 1 (1), chapter 505, Oregon Laws 2013 (Enrolled House Bill 5038), for the biennium beginning July 1, 2013, for patrol services, criminal investigations and gaming enforcement, is increased by \$1,617,000.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of State Police by section 1 (3), chapter 505, Oregon Laws 2013 (Enrolled House Bill 5038), for the biennium beginning July 1, 2013, for forensic services and the State Medical Examiner, is increased by \$1,770,000.

SECTION 30. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 508, Oregon Laws 2013 (Enrolled House Bill 5042), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses

from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Public Safety Standards and Training for operations, is increased by \$1,000,000.

SECTION 31. If House Bill 3194 becomes law:

(1) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (1), chapter 496, Oregon Laws 2013 (Enrolled House Bill 5005), for the biennium beginning July 1, 2013, for operations and health services, is decreased by \$18,537,652.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (2), chapter 496, Oregon Laws 2013 (Enrolled House Bill 5005), for the biennium beginning July 1, 2013, for administration, general services and human resources, is decreased by \$1,376,354.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (3), chapter 496, Oregon Laws 2013 (Enrolled House Bill 5005), for the biennium beginning July 1, 2013, for offender management and re-habilitation, is increased by \$168,302.

(4) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (4), chapter 496, Oregon Laws 2013 (Enrolled House Bill 5005), for the biennium beginning July 1, 2013, for community corrections, is increased by \$13,086,534.

SECTION 32. If House Bill 3194 becomes law, notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (4), chapter 499, Oregon Laws 2013 (Enrolled House Bill 5018), for the biennium beginning July 1, 2013, for the Crime Victims' Services Division, is increased by \$2,200,000.

SECTION 33. If House Bill 3194 becomes law, notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Criminal Justice Commission by section 1, chapter 497, Oregon Laws 2013 (Enrolled House Bill 5007), for the biennium beginning July 1, 2013, is increased by \$10,190,000.

SECTION 34. Notwithstanding any other law limiting expenditures, the amount of \$615,000 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses for the cost of issuance of bonds for the Capitol Master Plan project from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Legislative Administration Committee.

SECTION 35. In addition to and not in lieu of any other appropriation, there is appropriated to the Legislative Administration Committee, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$1,421,341 for the capital debt service and related costs for bonds for the Capitol Master Plan project.

SECTION 36. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Justice, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$1,601,856 for the payment of debt service on bonds issued to replace the Child Support Program data system.

SECTION 37. Notwithstanding any other law limiting expenditures, the amount of \$14,139,728 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses for replacement of the Child Support Program data system from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice.

SECTION 38. Notwithstanding any other law limiting expenditures, the amount of \$27,447,707 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses for replacement of the Child Support Program data system from federal funds collected or received by the Department of Justice.

SECTION 39. For the biennium beginning July 1, 2013, expenditures passed through as special payments for purposes described in ORS 180.095 (1)(a) by the Department of Justice from the Department of Justice Protection and Education Revolving Account are not limited.

SECTION 40. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 499, Oregon Laws 2013 (Enrolled House Bill 5018), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice for the Civil Enforcement Division, is decreased by \$471,040.

SECTION 41. (1) Notwithstanding any other law limiting expenditures, the amount of \$65,000 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses for the costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the Veterans' Home in Linn County from fees, moneys or other revenues, including Miscellaneous Receipts and the Oregon War Veterans' Bond Sinking Account, but excluding lottery funds and federal funds, collected or received by the Department of Veterans' Affairs.

(2) This section does not limit expenditures from the Oregon War Veterans' Bond Sinking Account for purposes described in section 3, chapter 509, Oregon Laws 2013 (Enrolled House Bill 5047).

SECTION 42. In addition to and not in lieu of any other amount, there is appropriated to the Department of Veterans' Affairs, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$502,814 for payment of debt service associated with general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the Veterans' Home in Linn County.

SECTION 43. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 561, Oregon Laws 2013 (Enrolled House Bill 5015), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses for operations from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter 561, Oregon Laws 2013 (Enrolled House Bill 5015), collected or received by the Housing and Community Services Department, is increased by \$5,076,190 for preservation of existing affordable housing.

SECTION 44. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1, chapter ____, Oregon Laws 2013 (Enrolled House Bill 5011), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the State Department of Energy, is increased by \$9,876,190 for home energy efficiency programs.

SECTION 45. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 449, Oregon Laws 2013 (Enrolled Senate Bill 5540), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of State Lands, is increased by \$307,360 for the Laton Point range land conversion project.

SECTION 46. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 449, Oregon Laws 2013 (Enrolled Senate Bill 5540), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from federal funds collected or received by the Department of State Lands is increased by \$135,000 for Environmental Protection Agency Grant Funds.

SECTION 47. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (3), chapter ____, Oregon Laws 2013 (Enrolled Senate Bill

5521), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from federal funds other than those described in section 2, chapter ___, Oregon Laws 2013 (Enrolled Senate Bill 5521), collected or received by the State Forestry Department is increased by \$3,000,000 for Gilchrist Forest parcel purchases.

SECTION 48. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (6), chapter ___, Oregon Laws 2013 (Enrolled Senate Bill 5521), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the United States Forest Service for fire protection and for research projects, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2013 (Enrolled Senate Bill 5521), collected or received by the State Forestry Department, is increased by \$120,000 for bond issuance costs.

SECTION 49. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter ___, Oregon Laws 2013 (Enrolled House Bill 5034), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the State Parks and Recreation Department, is increased by \$5,069,882 for the lottery bond proceeds pass-through to a local entity for the Willamette Falls project and for cost of issuance of the lottery bonds.

SECTION 50. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Youth Authority by section 1 (3), chapter 510, Oregon Laws 2013 (Enrolled House Bill 5050), for the biennium beginning July 1, 2013, for East Multnomah County gang funding, is increased by \$126,673.

SECTION 51. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (2), chapter 556, Oregon Laws 2013 (Enrolled Senate Bill 5544), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 3, chapter 556, Oregon Laws 2013 (Enrolled Senate Bill 5544), collected or received by the Department of Transportation, is increased by \$391,871 for the maintenance and emergency relief programs for communications positions.

SECTION 52. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (12), chapter 556, Oregon Laws 2013 (Enrolled Senate Bill 5544), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 3, chapter 556, Oregon Laws 2013 (Enrolled Senate Bill 5544), collected or received by the Department of Transportation is increased by \$42,691,683 for the Connect Oregon V program.

SECTION 53. Section 1, chapter 556, Oregon Laws 2013 (Enrolled Senate Bill 5544), is repealed.

SECTION 54. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (13), chapter 556, Oregon Laws 2013 (Enrolled Senate Bill 5544), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 3, chapter 556, Oregon Laws 2013 (Enrolled Senate Bill 5544), collected or received by the Department of Transportation, is increased by \$3,562,986 for public transit for the Salem-Keizer Transit Center.

SECTION 55. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (14), chapter 556, Oregon Laws 2013 (Enrolled Senate Bill

5544), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 3, chapter 556, Oregon Laws 2013 (Enrolled Senate Bill 5544), collected or received by the Department of Transportation, is increased by \$10,239,248 for rail for Coos Bay Rail.

SECTION 56. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 1, chapter 600, Oregon Laws 2011, for the biennium ending June 30, 2013, as modified by legislative or Emergency Board action, is decreased by \$50,447,306.

SECTION 57. Notwithstanding any other law limiting expenditures, the amount of \$400,000 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Department of Administrative Services, for an intergovernmental agreement with the Province of British Columbia.

SECTION 58. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2013, as the maximum limits for payment of expenses from bond proceeds and other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Department of Administrative Services, for the following purposes:

- (1) Portland Convention Center, \$10,239,248.
- (2) Tribal industrial development, \$3,562,986.
- (3) Eastern Oregon Digital Switch, \$1,042,755.
- (4) Lane Transit District EMX Project, \$12,255,018.

SECTION 59. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter —, Oregon Laws 2013 (Enrolled Senate Bill 5523), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Office of the Governor for the Economic Revitalization Team, is increased by \$900,000.

SECTION 60. Section 2, chapter 546, Oregon Laws 2013 (Enrolled Senate Bill 5520), is amended to read:

Sec. 2. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2013, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, the proceeds of bonds for the Orphan Site Account and federal funds from congestion mitigation and air quality grants, drinking water protection, beach bacteria monitoring, laboratory accreditation and woodstove grants and for smoke monitoring laboratory services, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Environmental Quality, for the following purposes:

- (1) Air quality \$ 41,811,460
- (2) Water quality \$ 22,098,217
- (3) Land quality \$ 54,663,188
- (4) Agency management..... \$ 21,650,689
- (5) Debt service..... \$ 17,140,2781

SECTION 61. The Legislative Fiscal Office Operating Fund is established in the State Treasury, separate and distinct from the General Fund. Interest earned by the Legislative Fiscal Office Operating Fund shall be credited to the fund. All moneys in the fund are continuously appropriated to the Legislative Fiscal Officer for the purpose of paying the expenses incurred in the administration of the duties of the Legislative Fiscal Office.

SECTION 62. (1) Section 2, chapter ____, Oregon Laws 2013 (Enrolled House Bill 5011), is repealed.

(2) Notwithstanding any other law limiting expenditures, the amount of \$2,166,050 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the State Department of Energy for debt service for the energy efficiency and sustainable technology loan program and for home energy efficiency programs.

SECTION 63. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (4), chapter 499, Oregon Laws 2013 (Enrolled House Bill 5018), for the biennium beginning July 1, 2013, as modified by legislative or Emergency Board action, is increased by \$75,000 for the Oregon Crime Victims Law Center.

SECTION 64. (1) The Oregon Courthouse Capital Construction and Improvement Fund is established in the State Treasury, separate and distinct from the General Fund. Interest earned on moneys in the Oregon Courthouse Capital Construction and Improvement Fund shall be credited to the fund.

(2) The fund consists of moneys deposited in the fund pursuant to section 8, chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5506), and moneys transferred to the fund by a county pursuant to section 9 (1)(b), chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5506), and may include fees, revenues and other moneys appropriated by the Legislative Assembly for deposit in the fund.

(3) Moneys in the fund are continuously appropriated to the Judicial Department for:

- (a) The purposes described in section 8 (3), chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5506);
- (b) Payment of the costs incurred by the department to administer the fund; and
- (c) Payment of bond-related costs, as defined in ORS 286A.816.

SECTION 65. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Military Department by section 1 (4), chapter 555, Oregon Laws 2013 (Enrolled Senate Bill 5584), Oregon Laws 2013, for the biennium beginning July 1, 2013, for community support, is increased by \$15,000 for the Oregon Youth Challenge program for the reimbursement of fuel costs of the parents or legal guardians of participating youths.

SECTION 66. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Department of Administrative Services for use by the Oregon University System by section 1 (1), chapter 564, Oregon Laws 2013 (Enrolled House Bill 5081), for the biennium beginning July 1, 2013, for public university support, is increased by \$15,000,000 to limit tuition increases.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Department of Administrative Services for use by the Oregon University System by section 1 (2), chapter 564, Oregon Laws 2013 (Enrolled House Bill 5031), for the biennium beginning July 1, 2013, for state programs, is increased by the following amounts for the following purposes:

- (a) Expansion of fermentation sciences programs at
Oregon State University \$ 1,200,000
 - (b) Labor Education Research Center at the University of Oregon \$ 80,000
- SECTION 67. In addition to and not in lieu of any other appropriation, there is appropriated to the Oregon Department of Administrative Services, for the biennium beginning July 1, 2013, out of the General Fund, the following amounts, which are to be expended for payments for the following purposes:
- (1) Historic Public Market Foundation building project..... \$ 250,000

(2) East Valley Water District
environmental impact study \$ 500,000
(3) 2-1-1 information..... \$ 400,000

SECTION 68. Notwithstanding any other provision of law, the General Fund appropriation made to the Housing and Community Services Department by section 1, chapter 561, Oregon Laws 2013 (Enrolled House Bill 5015), for the biennium beginning July 1, 2013, is increased by \$225,000 for the Oregon Hunger Response Fund.

SECTION 69. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 5, chapter 561, Oregon Laws 2013 (Enrolled House Bill 5015), for the biennium beginning July 1, 2013, to be allocated to the Housing and Community Services Department for second-year operational costs of programs and activities administered by the department, is increased by \$225,000 for the Oregon Hunger Response Fund.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2014, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 70. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Veterans' Affairs, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$350,000 for veterans' suicide prevention and crisis intervention telephone counseling services.

SECTION 71. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Department of Education by section 2 (5), chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5618), for the biennium beginning July 1, 2013, for strategic investments, is increased by \$2,000,000.

SECTION 72. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Education, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$1,500,000 for the student achievement improvement grants established by section 82, chapter ____, Oregon Laws 2013 (Enrolled House Bill 2322).

SECTION 73. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ____, Oregon Laws 2013 (Enrolled House Bill 5030), for the biennium beginning July 1, 2013, for programs, is decreased by \$8,300,000.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ____, Oregon Laws 2013 (Enrolled House Bill 5030), for the biennium beginning July 1, 2013, for programs, is increased by \$260,000 for ambulance transport reimbursements.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ____, Oregon Laws 2013 (Enrolled House Bill 5030), for the biennium beginning July 1, 2013, for programs, is increased by \$200,000 for legal services from the Marion County District Attorney.

(4) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ____, Oregon Laws 2013 (Enrolled House Bill 5030), for the biennium beginning July 1, 2013, for programs, is increased by \$700,000 for breast and cervical cancer screening services.

SECTION 74. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$8,300,000, to be allocated to the Oregon Health Authority for rate increases for alcohol and drug residential treatment homes.

(2) If any moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2014, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 75. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$100,000, to be allocated to the Oregon Health Authority for staffing related to dental pilot projects.

(2) If any moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2014, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 76. Notwithstanding any other provision of law, the General Fund appropriation made to the Columbia River Gorge Commission by section 1, chapter 459, Oregon Laws 2013 (Enrolled Senate Bill 5511), for the biennium beginning July 1, 2013, is decreased by \$79,873.

SECTION 77. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Land Conservation and Development, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$80,000 for grants to the Columbia River Gorge Commission for continuation of work on urban planning issues inside the Oregon portion of the National Scenic Area in the Columbia River Gorge.

SECTION 78. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Long Term Care Ombudsman, for the biennium beginning July 1, 2013, out of the General Fund, the amount of \$585,488 for providing services to care facility residents having mental illness or developmental disabilities.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Long Term Care Ombudsman by section 1, chapter 501, Oregon Laws 2013 (Enrolled House Bill 5024), for the biennium beginning July 1, 2013, is increased by \$200,000.

SECTION 79. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (3), chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5529), for the biennium beginning July 1, 2013, for aging and people with disabilities and developmental disabilities programs, is increased by \$5,000,000.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (3), chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5529) for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 2, chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5529), collected or received by the Department of Human Services, for aging and people with disabilities and developmental disabilities programs, is increased by \$9,700,000.

SECTION 80. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5529), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and Medicare receipts and including federal funds for indirect cost recovery, Social Security Supplemental Security Income recoveries and the Child Care and Development Fund, but excluding lottery funds and federal funds not described in section 2, chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5529), collected or received by the Department of Human Services, for child welfare, self-sufficiency and vocational rehabilitation services, is increased by \$1,000,000.

SECTION 81. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (1), chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5518), for the biennium beginning July 1, 2013, as the maximum limit for payment of grants-in-aid, program costs and purchased services from federal funds, other than those described in sections 4 and 9, chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5518), received by the Department of Education for early learning programs is increased by \$1,000,000.

SECTION 82. If House Bill 2202 becomes law, section 4, chapter ____, Oregon Laws 2013 (Enrolled House Bill 2202), is repealed.

SECTION 83. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Business Development Department by section 1 (2), chapter ____,

Oregon Laws 2013 (Enrolled House Bill 5028), for the biennium beginning July 1, 2013, for Article XI-Q bond debt service, is increased by \$280,954.

(2) Notwithstanding any other law limiting expenditures, the amount of \$1,124,525 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department for identifying regional governance solutions to improve economic development opportunities, and for developing West Coast strategies to create jobs while reducing carbon emissions and the costs of doing business by retrofitting and redesigning the built environment.

(3) Notwithstanding any other law limiting expenditures, the amount of \$250,000 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department for a pilot project providing economic gardening services.

(4) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter __, Oregon Laws 2013 (Enrolled House Bill 5028), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department for business, innovation and trade, is decreased by \$115,000.

(5) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter __, Oregon Laws 2013 (Enrolled House Bill 5028), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department for Infrastructure Finance Authority, is decreased by \$132,221.

(6) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 18f, chapter __, Oregon Laws 2013 (Enrolled Senate Bill 813), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department for payment of expenses for seismic rehabilitation grant program, is increased by \$30,000,000.

SECTION 84. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Judicial Department by section 1 (1), chapter __, Oregon Laws 2013 (Enrolled House Bill 5016), for the biennium beginning July 1, 2013, for judicial compensation, is increased by \$634,980.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter __, Oregon Laws 2013 (Enrolled House Bill 5016), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including reimbursements from federal service agreements, but excluding lottery funds and federal funds, collected or received by the Judicial Department for operations, is increased by \$335,000.

(3) Notwithstanding any other law limiting expenditures, the amount of \$1 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Judicial Department for the Oregon Courthouse Capital Construction and Improvement Fund.

SECTION 85. Notwithstanding any other provision of law, the General Fund appropriation made to the Public Defense Services Commission by section 1 (2), chapter __, Oregon Laws 2013 (Enrolled House Bill 5041), for the biennium beginning July 1, 2013, for Professional services, is increased by \$2,409,367 for reducing juvenile dependency caseloads and increasing compensation paid to public defense services providers.

SECTION 86. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Fish and Wildlife by section 1 (1), chapter 615, Oregon Laws 2013 (Enrolled House Bill 5013), for the biennium beginning July 1, 2013, for the Fish Division, is increased by \$50,000 for a cormorants study.

SECTION 87. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Fish and Wildlife by section 1 (2), chapter 615, Oregon Laws 2013 (Enrolled House Bill 5013), for the biennium beginning July 1, 2013, for the Wildlife Division, is increased by \$65,940 for predator control payments.

SECTION 88. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 1 (2), chapter 540, Oregon Laws 2013 (Enrolled Senate Bill 5502), for the biennium beginning July 1, 2013, is increased by \$34,060 for predator control payments.

SECTION 89. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Department of Administrative Services for use by the Oregon University System by section 1 (2), chapter __, Oregon Laws 2013 (Enrolled House Bill 5002), for the biennium beginning July 1, 2013, is increased by \$250,000 for an ocean acidification study.

SECTION 90. (1) Section 5, chapter 540, Oregon Laws 2013 (Enrolled Senate Bill 5502), is repealed.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter __, Oregon Laws 2013 (Enrolled House Bill 5002), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses to support the county fairs in this state from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Department of Administrative Services that are deposited in the County Fair Account established under ORS 565.445 is increased by \$21,380.

SECTION 91. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (6), chapter __, Oregon Laws 2013 (Enrolled House Bill 5002), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter __, Oregon Laws 2013 (Enrolled House Bill 5002), collected or received by the Oregon Department of Administrative Services, is increased by \$2,955,118.

SECTION 92. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (10), chapter __, Oregon Laws 2013 (Enrolled House Bill 5002), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter __, Oregon Laws 2013 (Enrolled House Bill 5002), collected or received by the Oregon Department of Administrative Services, is increased by \$24,141,833 for the Shared Services Fund.

SECTION 93. (1) Sections 2 and 5, chapter 583, Oregon Laws 2011, are repealed.

(2) Section 9, chapter 615, Oregon Laws 2011, is repealed.

SECTION 94. Notwithstanding any other law limiting expenditures, the amount of \$384,877 is established for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses for debt service from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Youth Authority.

SECTION 95. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Youth Authority by section 1 (1), chapter 590, Oregon Laws 2011, for the biennium beginning July 1, 2011, as modified by legislative or Emergency Board action, is increased by \$200,000 for operations.

SECTION 95a. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education for breakfast and summer food programs by

section 2 (4), chapter ____, Oregon Laws 2013 (Enrolled Senate Bill 5518), for the biennium beginning July 1, 2013, is increased by \$500,000 for the Farm-to-School program.

SECTION 96. Notwithstanding any other provision of law, the authorized appropriations and expenditure limitations for the biennium beginning July 1, 2013, for the following agencies and programs are changed by the amounts specified:

(1) ADMINISTRATION.

Agency/Program/Funds	Oregon Laws Chapter/Section	2013 Adjustment
Oregon Advocacy Commissions Office:		
Operating Expenses	SB 5501 1	-\$15,031
Oregon Department of Administrative Services: Office of the Chief Operating Officer		
General Fund	HB 5002 1(1)	-7,828
Other funds	HB 5002 2(1)	-61,266
Enterprise Asset Management		
General Fund	HB 5002 1(2)	-25,298
Other funds	HB 5002 2(6)	-632,571
Oregon Public Broadcasting		
General Fund	HB 5002 1(3)	-10,000
Oregon Historical Society		
General Fund	HB 5002 1(4)	-15,000
Chief Financial Office		
Other funds	HB 5002 2(2)	-85,943
Chief Information Office		
Other funds	HB 5002 2(3)	-50,078
Chief Human Resources Office		
Other funds	HB 5002 2(4)	-102,313
Enterprise Technology Services		
Other funds	HB 5002 2(5)	-540,032
Enterprise Goods and Services		
Other funds	HB 5002 2(7)	-1,292,491
Enterprise Human Resource Services		
Other funds	HB 5002 2(8)	-54,534
DAS Core Services		
Other funds	HB 5002 2(9)	-36,458
State Treasurer:		

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Administrative Expenses			
- State Treasury Operations			
Other funds	SB 5546 1(1)		-38,479
Administrative Expenses			
- Oregon 529 College			
Savings Network			
Other funds	SB 5546 1(2)		-4,931
Oregon Racing Commission:			
Operating Expenses			
Other funds	HB 5044 1		-14,893
Public Employees			
Retirement System:			
Administrative and			
Operating Expenses			
Other funds	SB 5537 1(1)		+120,021
Secretary of State:			
Administrative Services			
General Fund	SB 5539 1(1)		-32,492
Other funds	SB 5539 2(1)		+10,174
Elections Division			
General Fund	SB 5539 1(2)		-250,064
Other funds	SB 5539 2(2)		-20
Archives Division			
Other funds	SB 5539 2(4)		+8,678
Audits Division			
Other funds	SB 5539 2(3)		+37,667
Corporation Division			
Other funds	SB 5539 2(5)		+10,691
Federal Funds			
Federal funds	SB 5539 3		-4,637
Oregon Liquor Control			
Commission:			
Administrative Expenses			
Other funds	HB 5023 1(1)		-229,574
Department of Revenue:			
Administration			
General Fund	SB 5538 1(1)		-1,858,989
Other funds	SB 5538 2(1)		-72,256
Property Tax			
General Fund	SB 5538 1(2)		-422,992
Other funds	SB 5538 2(2)		-6,532
Personal Tax and Compliance			
General Fund	SB 5538 1(3)		-1,600,949
Business			
General Fund	SB 5538 1(4)		-585,881
Other funds	SB 5538 2(4)		-14,958
Elderly Rental Assistance			
and Nonprofit Housing			
General Fund	SB 5538 1(5)		-113,440
Employment Relations			
Board:			
Operating Expenses			

General Fund	HB 5010 1	-45,977
Assessments of Agencies Transferred to DAS		
Other funds	HB 5010 3	-1,522
Office of the Governor:		
Operating Expenses		
General Fund	SB 5523 1	-295,654
Other funds	SB 5523 4	-2,699
Expenses for Duties		
General Fund	SB 5523 2	-1,000
Economic Revitalization Team		
Lottery funds	SB 5523 3	-4,049
Oregon Government Ethics Commission:		
Other Funds	SB 5522 1(G)	-12,772
State Library:		
Operating Expenses	HB 5022 1	-55,628
Operating Expenses		
- Nonassessments	HB 5022 2	+309
Other funds		
Operating Expenses		
- Assessments	HB 5022 3	-33,666
Other funds		

(2) CONSUMER AND BUSINESS SERVICES.

	2013	
	Oregon Laws	
	Chapter/	
Agency/Program/Funds	Section	Adjustment
Oregon Board of Accountancy:		
Operating Expenses		
Other funds	HB 5001 1	-\$16,153
State Board of Tax Practitioners:		
Operating Expenses		
Other funds	SB 5542 1	-7,368
Construction Contractors Board:		
Operating Expenses		
Other funds	SB 5513 1	-70,093
Oregon Board of Licensed Professional Counselors and Therapists:		
Operating Expenses		

Other funds	SB 5515 1	-13,366
State Board of Psychologist Examiners:		
Operating Expenses		
Other funds	SB 5536 1	-19,367
State Board of Chiropractic Examiners:		
Operating Expenses		
Other funds	SB 5508 1	-20,994
State Board of Licensed Social Workers:		
Operating Expenses		
Other funds	SB 5510 1	-8,879
Oregon Board of Dentistry:		
Operating Expenses		
Other funds	SB 5516 1	-33,702
Health-Related Licensing Boards:		
State Mortuary and Cemetery Board		
Other funds	SB 5526 1	-3,500
Oregon Board of Naturopathic Medicine		
Other funds	SB 5526 2	-1,901
Occupational Therapy Licensing Board		
Other funds	SB 5526 3	-959
Board of Medical Imaging		
Other funds	SB 5526 4	-1,673
State Board of Examiners for Speech-Language Pathology and Audiology		
Other funds	SB 5526 5	-2,009
Oregon State Veterinary Medical Examining Board		
Other funds	SB 5526 6	-3,105
Oregon Health Licensing Agency:		
Operating Expenses		
Other funds	SB 5524 1	-15,197
Bureau of Labor and Industries:		
Operating Expenses		
General Fund	HB 5020 1	-310,027
Other funds	HB 5020 2	-47,772
Federal funds	HB 5020 4	-3,723
Public Utility Commission:		
Utility Program		
Other funds	HB 5043 1(I)	-48,634
Residential Service Protection Fund		

Other funds	HB 5043 1(2)	-883
Administration		
Other funds	HB 5043 1(3)	-240,265
Oregon Board of Maritime Pilots		
Other funds	HB 5043 1(4)	-1,978
Universal Service Fund		
Other funds	HB 5043 3	-212
Department of Consumer and Business Services:		
Operating Expenses		
Other funds	SB 5514 1	-897,000
Federal funds	SB 5514 2	-330
Worker's Benefit Fund		
Other funds	SB 5514 3(1)	-8,936
Real Estate Agency:		
Operating Expenses		
Other funds	HB 5045 1	-67,736
Oregon State Board of Nursing:		
Operating Expenses		
Other funds	HB 5027 1	-105,852
Oregon Medical Board:		
Operating Expenses		
Other funds	HB 5026 1	-84,038
State Board of Pharmacy:		
Operating Expenses		
Other funds	HB 5036 1	-34,329

(3) ECONOMIC DEVELOPMENT.

	2013	
	Oregon Laws	
Agency/Program/Funds	Chapter/	Adjustment
	Section	
Oregon Business Development		
Department:		
Oregon Arts Commission		
General Fund	HB 5028 1(1)	-\$108,914
Business, Innovation and Trade		
Other funds	HB 5028 2(1)	-36,345
Lottery funds	HB 5028 3(1)	-1,329,132
Federal funds	HB 5028 4(1)	-601
Seismic Rehabilitation,		
Lottery funds	SB 813 18e(1)	-3,208
Oregon Infrastructure		
Finance Authority		

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Other funds	HB 5028 2(2)	-107,198
Shared Services		
Other funds	HB 5028 2(3)	-518
Lottery funds	HB 5028 3(2)	-234,508
Seismic Rehabilitation,		
Lottery funds	SB 813 18e(2)	-2,413
Arts and Cultural Trust		
Other funds	HB 5028 2(4)	-5,385
Oregon Film and Video		
Office		
Lottery funds	HB 5028 3(3)	-23,072
Infrastructure Financing		
Federal funds	HB 5028 4(2)	-391
Oregon Growth Board		
Lottery funds	HB 2323 14	-2,000
Oregon Industrial Site		
Readiness Program		
Lottery funds	SB 246 8	-3,585
Beginning and Expanding		
Farmer Loan Program		
Lottery funds	HB 2700 7	-4,552
Housing and Community		
Services Department:		
Operating Expenses		
General Fund	HB 5015 1	-171,209
Other funds	HB 5015 2	+48,296
Federal funds	HB 5015 4	+11,542
Department of Veterans'		
Affairs:		
Services Provided by ODVA		
General Fund	HB 5047 1(1)	-101,923
County Payments		
General Fund	HB 5047 1(2)	-91,535
Veterans' Services		
Organizations Payments		
General Fund	HB 5047 1(3)	-2,212
Administration, Grants		
and Services		
Other funds	HB 5047 2(1)	-55,986
Employment Department:		
Operating Budget		
Other funds	HB 5009 1(1)	-220,421
Federal funds	HB 5009 4	-489,100
Office of Administrative		
Hearings		
Other funds	HB 5009 1(2)	-39,409

(4) EDUCATION.

2013

Agency/Program/Funds	Oregon Laws Chapter/ Section	Adjustment
Teacher Standards and Practices Commission:		
Operating Expenses		
Other funds	HB 5046 1	-\$47,288
Department of Education:		
Operations		
General Fund	SB 5518 1(1)	-1,422,734
Other funds	SB 5518 3(1)	-48,789
Federal funds	SB 5518 4(1)	-933
Oregon School for the Deaf		
General Fund	SB 5518 1(2)	-222,340
Early intervention services and early childhood special education programs		
General Fund	SB 5518 2(1)	-2,720,844
Other special education programs		
General Fund	SB 5518 2(2)	-857,426
Blind and Visually Impaired Student Fund		
General Fund	SB 5518 2(3)	-19,769
Breakfast and summer food programs		
General Fund	SB 5518 2(4)	-46,375
Strategic investments		
General Fund	SB 5518 2(5)	-436,976
Other grant-in-aid programs		
General Fund	SB 5518 2(6)	-80,053
Oregon prekindergarten program		
General Fund	SB 5518 2(7)	-2,548,483
Other early learning programs		
General Fund	SB 5518 2(8)	-673,910
Youth development programs		
General Fund	SB 5518 2(9)	-114,982
Oregon Education Investment Board:		
Operating Expenses		
General Fund	SB 5548 1	-123,176
Oregon Student Access Commission:		
Other funds	HB 5032 3	-17,682
Operations		

General Fund	HB 5032 1(2)	-84,268
Oregon Opportunity Grants		
General Fund	HB 5032 1(1)	-2,269,536
Other Payments for Individuals and Institutions		
General Fund	HB 5032 1(3)	-28,985
Department of Community Colleges and Workforce Development:		
Operations		
General Fund	HB 5019 1(1)	-303,386
Skill centers		
General Fund	HB 5019 1(3)	-12,000
Department of Community Colleges and Workforce Development		
Other funds	HB 5019 2(1)	-6,940
Federal funds	HB 5019 3	-36,872
Higher Education Coordinating Commission: Operations		
General Fund	HB 5033 1	-45,957
Other funds	HB 5033 2	-3,874

(5) HUMAN SERVICES.

Agency/Program/Funds	2013	
	Oregon Laws Chapter/ Section	Adjustment
Long Term Care Ombudsman:		
Operating Expenses		
General Fund	HB 5024 1	-\$57,566
Other funds	HB 5024 2	-478
Commission for the Blind: Operating Expenses		
General Fund	HB 5003 1	-41,405
Other funds	HB 5003 2	-3,143
Federal funds	HB 5003 3	-90,476
Psychiatric Security Review Board: Operating Expenses		
General Fund	HB 5040 1	-77,996
Department of Human Services: Central Services, Statewide Assessments and Enterprise-wide Costs		

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General Fund	SB 5529 1(1)	-5,074,738
Other funds	SB 5529 2(1)	-1,582
Federal funds	SB 5529 3(1)	-1,460,669
Child Welfare, Self-Sufficiency and Vocational Rehabilitation Services		
General Fund	SB 5529 1(2)	-18,756,936
Other funds	SB 5529 2(2)	-271
Federal funds	SB 5529 3(2)	-296,309
Aging and People with Disabilities and Developmental Disabilities Programs		
General Fund	SB 5529 1(3)	-25,971,722
Federal funds	SB 5529 3(3)	-10,999
Debt Service		
General Fund	SB 5529 1(4)	-376,913
Shared Services		
Other funds	SB 5529 2(4)	-48,362
Oregon Health Authority: Programs		
General Fund	HB 5030 1(1)	-41,250,310
Other funds	HB 5030 2(1)	-83,568
Federal funds	HB 5030 4(1)	-23,731
Central Services, Statewide Assessments and Enterprise-wide Costs		
General Fund	HB 5030 1(2)	-1,990,725
Other funds	HB 5030 2(2)	+27,070
Federal funds	HB 5030 4(2)	+175,300
Shared Services		
Other funds	HB 5030 2(3)	-537
Gambling Addiction Treatment and Prevention		
Lottery funds	HB 5030 3	-10

(6) JUDICIAL BRANCH.

Agency/Program/Funds	2013	
	Oregon Laws Chapter/Section	Adjustment
Commission on Judicial Fitness and Disability: Administration		
General Fund	HB 5017 1(1)	-\$9,424
Extraordinary Expenses		

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General Fund	HB 5017 1(2)	-206
Judicial Department:		
Operations		
General Fund	HB 5016 1(2)	-6,956,154
Mandated Payments		
General Fund	HB 5016 1(3)	-761,022
Electronic Court		
General Fund	HB 5016 1(4)	-117,833
Third-Party Debt		
Collections		
General Fund	HB 5016 1(6)	-753,336
Electronic Court		
Bond Proceeds		
Other funds	HB 5016 3	-190,767
Oregon Law Commission		
General Fund	HB 5016 5	-4,492
Council on Court Procedures		
General Fund	HB 5016 6	-1,040
Conciliation and Mediation		
Services in Circuit Courts		
General Fund	HB 5016 7(1)	-144,248
Operating Law Libraries		
or Providing Law Library		
Services		
General Fund	HB 5016 8(1)	-144,248
Public Defense Services		
Commission:		
Appellate Division		
General Fund	HB 5041 1(1)	-381,823
Professional Services		
General Fund	HB 5041 1(2)	-6,348,592
Contract and Business		
Services Division		
General Fund	HB 5041 1(3)	-95,046

(7) LEGISLATIVE BRANCH.

	2013	
	Oregon Laws	
	Chapter/	
Agency/Program/Funds	Section	Adjustment
Legislative Administration		
Committee:		
General Program		
General Fund	HB 5021 1(1)	-\$728,384
Legislative Assembly:		
Biennial General Fund		
General Fund	HB 5021 4	-383,687
77th Legislative Assembly		

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General Fund	HB 5021 5(1)	-390,822
78th Legislative Assembly		
General Fund	HB 5021 5(2)	-270,566
Legislative Counsel		
Committee:		
Operating Expenses		
General Fund	HB 5021 8	-223,956
Legislative Fiscal Officer:		
Operating Expenses		
General Fund	HB 5021 11(1)	-83,434
Legislative Revenue Officer:		
Operating Expenses		
General Fund	HB 5021 12	-58,563
Commission on Indian		
Services:		
Operating Expenses		
General Fund	HB 5021 13	-15,230

(8) NATURAL RESOURCES.

	2013	
	Oregon Laws	
	Chapter/	
Agency/Program/Funds	Section	Adjustment
State Marine Board:		
Administration and		
Education		
Other funds	HB 5025 1(1)	-\$43,688
State Department of Energy:		
Operations		
Other funds	HB 5011 1	-195,287
Federal funds	HB 5011 3	-325
State Department of Geology		
and Mineral Industries:		
General Fund	HB 5014 1	-70,910
Other funds	HB 5014 2	-13,003
Federal funds		
State Parks and	HB 5014 3	-4,506
Recreation Department:		
General Fund	HB 5034 1	-20,000
Director's Office		
Other funds	HB 5034 2(1)	-4,255
Lottery funds	HB 5034 3(1)	-2,736
Central Services		
Other funds	HB 5034 2(2)	-114,309
Lottery funds	HB 5034 3(2)	-58,863
Oregon Exposition Center		
Other funds	HB 5034 2(6)	-602

Lottery funds	HB 5034 3(7)	-1,355
Land Use Board of Appeals:		
General Fund	SB 5531 1	-34,653
Water Resources Department:		
Water Resources Program		
General Fund	SB 5547 1	-734,821
Other funds	SB 5547 3(1)	+912
Oregon Watershed Enhancement Board:		
Operating Expenses, Activities and Projects		
Lottery funds	HB 5048 5	-24,871
Department of State Lands:		
Common School Fund Programs		
Other funds	SB 5540 1(1)	-235,984
South Slough National Estuarine Research Reserve Operations		
Other funds	SB 5540 1(3)	-230
State Department of Agriculture:		
Administrative and Support Services		
General Fund	SB 5502 1(1)	-42,277
Other funds	SB 5502 2(1)	-2,557
Food Safety		
General Fund	SB 5502 1(2)	-196,258
Other funds	SB 5502 2(2)	-40,103
Natural Resources		
General Fund	SB 5502 1(3)	-181,071
Other funds	SB 5502 2(3)	-48,979
Federal funds	SB 5502 4(2)	-185
Agricultural Development		
General Fund	SB 5502 1(4)	-114,283
Other funds	SB 5502 2(4)	-49,864
Parks and Natural Resources Fund		
Lottery funds	SB 5502 3	-15,043
Department of Environmental Quality:		
Air Quality		
General Fund	SB 5520 1(1)	-168,121
Other funds	SB 5520 2(1)	-18,387
Federal funds	SB 5520 5(1)	-1,952
Water Quality		
General Fund	SB 5520 1(2)	-488,561
Other funds	SB 5520 2(2)	-21,636
Federal funds	SB 5520 5(2)	-2,081
Land Quality		
General Fund	SB 5520 1(3)	-76,195

Other funds	SB 5520 2(3)	-46,270
Federal funds	SB 5520 5(3)	-10,106
Agency Management		
Other funds	SB 5520 2(4)	-322,419
Parks and Natural		
Resources Fund		
Lottery funds	SB 5520 3	-3,657
State Department of		
Fish and Wildlife:		
Fish Division		
General Fund	HB 5013 1(1)	-354,694
Other funds	HB 5013 2(1)	-28,532
Wildlife Division		
General Fund	HB 5013 1(2)	-9,787
Other funds	HB 5013 2(2)	-14,868
Administrative Services		
Division		
General Fund	HB 5013 1(3)	-179,999
Other funds	HB 5013 2(3)	-548,516
Capital Improvement		
General Fund	HB 5013 1(5)	-2,912
State Forestry Department:		
Agency Administration		
General Fund	SB 5521 1(1)	-4,000
Other funds	SB 5521 2(1)	-411,939
Federal funds	SB 5521 4(1)	-2
Fire Protection		
General Fund	SB 5521 1(2)	-1,151,823
Other funds	SB 5521 2(2)	-1,937
Federal funds	SB 5521 4(2)	-15,418
Private Forests		
General Fund	SB 5521 1(3)	-404,519
Other funds	SB 5521 2(4)	-1,645
Federal funds	SB 5521 4(4)	-636
State Forests		
Other funds	SB 5521 2(3)	-9,911
Equipment Pool		
Other funds	SB 5521 2(7)	-1,067
Facilities Maintenance		
and Management		
Other funds	SB 5521 2(8)	-32
Department of Land		
Conservation and		
Development:		
Planning program		
General Fund	SB 5530 1(1)	-321,087
Federal funds	SB 5530 3	-15,036
Grant Programs		
General Fund	SB 5530 1(2)	-24,653
Operating Expenses		
Other funds	SB 5530 2	-481
Columbia River Gorge		

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Commission:
 Operating Expenses
 General Fund SB 5511 1 -22,545

(9) PUBLIC SAFETY.

Agency/Program/Funds	2013		Adjustment
	Oregon Laws Chapter/	Section	
State Board of Parole and Post-Prison Supervision:			
General Fund			
General Fund	HB 5036 1		-\$155,702
Department of State Police:			
Patrol Services, Criminal Investigations and Gaming Enforcement			
General Fund	HB 5038 1(1)		-3,824,682
Other funds	HB 5038 2(1)		-16,071
Fish and Wildlife Enforcement			
General Fund	HB 5038 1(2)		-75,611
Other funds	HB 5038 2(2)		-16,172
Federal funds	HB 5038 3(2)		-929
Lottery funds	HB 5038 4		-5,964
Forensic Services and State Medical Examiner			
General Fund	HB 5038 1(3)		-904,485
Other funds	HB 5038 2(3)		-205
Administrative Services, Information Management and Office of the State Fire Marshal			
General Fund	HB 5038 1(4)		-1,150,586
Other funds	HB 5038 2(4)		-32,740
Federal funds	HB 5038 3(4)		-774
Department of Corrections:			
Operations and Health Services			
General Fund	HB 5005 1(1)		-27,253,283
Other funds	HB 5005 2(1)		-283
Administration, General Services and Human Resources			
General Fund	HB 5005 1(2)		-5,325,885
Other funds	HB 5005 2(2)		-108
Offender Management and Rehabilitation			

General Fund	HB 5005 1(3)	-2,895,604
Community Corrections		
General Fund	HB 5005 1(4)	-4,422,163
Capital Improvements		
General Fund	HB 5005 1(6)	-53,975
Oregon Criminal		
Justice Commission:		
General Fund	HB 5007 1	-317,879
Federal funds	HB 5007 3	-400
District Attorneys/ Deputies:		
Department of Justice for District Attorneys:		
General Fund	SB 5517 1	-219,881
Department of Justice:		
Office of Attorney General and administration		
General Fund	HB 5018 1(1)	-6,000
Other funds	HB 5018 2(1)	-29,458
Civil Enforcement		
General Fund	HB 5018 1(2)	-83,207
Other funds	HB 5018 2(3)	-453,350
Federal funds	HB 5018 3(1)	-4,478
Criminal Justice		
General Fund	HB 5018 1(3)	-467,954
Other funds	HB 5018 2(4)	-38,563
Crime victims' services		
General Fund	HB 5018 1(4)	-118,260
Other funds	HB 5018 2(5)	-21,842
Federal funds	HB 5018 3(3)	-2,044
Defense of criminal conviction		
General Fund	HB 5018 1(5)	-1,830,473
Child Support Division		
General Fund	HB 5018 1(6)	-459,536
Other funds	HB 5018 2(8)	+169,954
Federal funds	HB 5018 3(4)	+732,215
Appellate		
Other funds	HB 5018 2(2)	-20,795
General Counsel		
Other funds	HB 5018 2(6)	-52,589
Trial		
Other funds	HB 5018 2(7)	+85,089
Oregon Military Department:		
Administration		
General Fund	SB 5534 1(1)	-164,684
Other funds	SB 5534 2(1)	-69
Operations		
General Fund	SB 5534 1(2)	-181,917
Other funds	SB 5534 2(2)	-5,142

Federal funds	SB 5534 3(1)	-52,985
Emergency Management		
General Fund	SB 5534 1(3)	-42,946
Other funds	SB 5534 2(3)	+46,924
Federal funds	SB 5534 3(2)	-4,308
Community Support		
General Fund	SB 5534 1(4)	-14,619
Other funds	SB 5534 2(4)	-2,663
Federal funds	SB 5534 3(3)	-5,909
Department of Public Safety Standards and Training:		
Operations		
Other funds	HB 5042 2(1)	-84,977
Oregon Youth Authority:		
Operations		
General Fund	HB 5050 1(1)	-6,522,233
Federal funds	HB 5050 3	-7,483
Juvenile Crime Prevention/Diversion		
General Fund	HB 5050 1(2)	-351,862
East Multnomah County Gang Funding		
General Fund	HB 5050 1(3)	-34,135
Multnomah County Gang Services		
General Fund	HB 5050 1(4)	-67,542
Debt Service		
General Fund	HB 5050 1(5)	-384,877
Capital Improvements		
General Fund	HB 5050 1(6)	-14,763

(10) TRANSPORTATION.

	2013	
	Oregon Laws	
	Chapter/	
Agency/Program/Funds	Section	Adjustment
Oregon Department of Aviation:		
Operations		
Other funds	SB 5505 1(1)	-\$153,968
Department of Transportation:		
Public Transit Division - Elderly and People With Disabilities		
Transportation Program		

General Fund	SB 5544 2	-40,000
Maintenance and Emergency Relief Program		
Other funds	SB 5544 3(2)	-31,240
Preservation Program		
Other funds	SB 5544 3(3)	-579
Bridge Program		
Other funds	SB 5544 3(4)	-1,822
Operations Program		
Other funds	SB 5544 3(5)	-12,015
Modernization Program		
Other funds	SB 5544 3(6)	-23,563
Special Programs		
Other funds	SB 5544 3(7)	-98,129
Local Government Program		
Other funds	SB 5544 3(8)	-469
Driver and Motor Vehicle Services		
Other funds	SB 5544 3(9)	-80,328
Motor Carrier Transportation		
Other funds	SB 5544 3(10)	-6,374
Transportation Program Development		
Other funds	SB 5544 3(11)	-11,386
Public Transit		
Other funds	SB 5544 3(13)	-150
Federal funds	SB 5544 4(4)	-189
Rail		
Other funds	SB 5544 3(14)	-3,539
Transportation Safety		
Other funds	SB 5544 3(15)	-281
Federal funds	SB 5544 4(6)	-113
Central Services		
Other funds	SB 5544 3(16)	+2,956,614
Debt Service		
Lottery funds	SB 5544 5	-1,307,446

SECTION 97. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (3), chapter _____, Oregon Laws 2013 (Enrolled Senate Bill 5518), for the biennium beginning July 1, 2013, as the maximum limit for payment of grants-in-aid, program costs and purchased services from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Education for programs other than those specified in sections 3 and 9, chapter _____, Oregon Laws 2013 (Enrolled Senate Bill 5518), is increased by \$11,341,084 for the Network of Quality Teaching and Learning.

SECTION 98. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter _____, Oregon Laws 2013 (Enrolled Senate Bill 5518), for the biennium beginning July 1, 2013, as the maximum limit for payment of expenses, other than expenses described in sections 6 and 9, chapter _____, Oregon Laws 2013 (Enrolled Senate Bill 5518), from fees, moneys or other revenues, including Miscella-

neous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Education is increased by \$668,916 for the Network of Quality Teaching and Learning.

SECTION 99. Section 5, chapter _____, Oregon Laws 2013 (Enrolled House Bill 5030), is amended to read:

Sec. 5. For the biennium beginning July 1, 2013, the following expenditures by the Oregon Health Authority are not limited:

- (1) Expenditures from the Women, Infants and Children Program food vouchers.
- (2) Expenditures for the federal funds debt service on Build America Bonds.
- (3) Expenditures from the Oregon Medical Insurance Pool Account for payment of claims and third party administration contracts in the Oregon Medical Insurance Pool program, and for payment of claims and other costs associated with administration and support in the Oregon Reinsurance Program.

~~(4) Expenditures from the Public Employees' Revolving Fund for administration of dependent care assistance as authorized by ORS 248.921 (2)(e) and expense reimbursement plans as authorized by ORS 248.921 (2)(d).~~ *RP*

~~(5) Expenditures from the Public Employees' Revolving Fund for health insurance premium subsidies and self-insurance as authorized by ORS 248.167.~~ *RP*

(6) Expenditures from the Oregon Educators Revolving Fund for benefit plan premiums and self-insurance as authorized by ORS 243.870 and 243.884.

(7) Expenditures from the Oregon Educators Revolving Fund for administration of flexible benefit plans as authorized by ORS 243.874.

~~SECTION 100. Sections 6 and 7, chapter _____, Oregon Laws 2013 (Enrolled House Bill 5030) are repealed.~~ *RP*

SECTION 101. This 2013 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2013 Act takes effect on its passage.

Passed by House July 8, 2013

Ramona J. Line
.....
Ramona J. Line, Chief Clerk of House

Tina Kotek
.....
Tina Kotek, Speaker of House

Passed by Senate July 8, 2013

Peter Courtney
.....
Peter Courtney, President of Senate

Received by Governor:

9:08 a.m., July 11, 2013

Approved: *except Sections 99(4), 99(5), and 100*
9:05 a.m. August 14, 2013

John Kitzhaber
.....
John Kitzhaber, Governor

Filed in Office of Secretary of State:

2:02 PM August 14, 2013

Kate Brown
.....
Kate Brown, Secretary of State

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HB 5008
Budget Rebalance

HB 5008 is the budget reconciliation bill that implements the remaining pieces of the state budget for the 2013-15 biennium. The bill establishes appropriations for the Emergency Board, finalizes the General Fund components of the statewide budget, implements budgetary changes tied to other legislation, and makes technical adjustments to agency budgets previously approved. Key elements of the measure are as follows:

- \$30 million general purpose Emergency Fund appropriation to the Emergency Board.
- Special purpose appropriations to the Emergency Board for state employee compensation changes (\$87 million), home health care works compensation changes (\$13 million), Department of Education (\$6 million), and Oregon Health Authority (\$3 million).
- General Fund appropriations for specific agencies or purposes, including:
 - \$15 million to the Oregon University System to reduce tuition increases.
 - \$5 million to the Department of Human Services for provider rates increases, partial restoration of past program reductions, and innovative projects for long term care.
 - \$0.6 million to the Long Term Care Ombudsman to advocate for residents of care facilities who have mental illness or developmental disabilities.
 - \$17 million to the Department of Corrections for community corrections programs, and \$5 million for jail support.
 - \$10 million to the Criminal Justice Commission to support grants to counties for programs to reduce recidivism and prison utilization, to be supplemented with \$5 million Federal Funds.

- \$4 million to the Department of Justice for victims of domestic and sexual violence.
- \$3 million to Oregon State Police for additional troopers and forensic support.
- \$2 million to the Public Defense Services Commission to reduce juvenile dependency caseloads, and an additional \$0.9 million to increase compensation for public defender contractors.
- \$0.6 million to the Judicial Department for judges' salary increases.

Other actions taken:

- Provide Other Funds and Federal Funds expenditure limitation to various agencies for bond-funded projects, grants, and other budgetary adjustments.
- Shifts \$3.2 billion Other Funds from Limited to Non-limited authority for PEBB and OEBB.
- Make adjustments for debt service expenditures.
- Reflect savings from a number of statewide adjustments, including reductions in the Department of Administrative Services' assessments and charges, a reduction to Attorney General rates, and a 5% reduction to services and supplies.
- Reflect budget reductions resulting from a 2% supplemental ending balance holdback. This reduction may be restored in the 2014 legislative session depending on statewide economic conditions.

Nineteen budget notes are included in the budget report for this bill.

The Capital Construction Subcommittee recommends HB 5008 be amended and reported out do pass, as amended.

2013-15 Budget Summary*

	<u>2011-13 Legislatively Approved Budget</u>	<u>2013-15 Legislatively Adopted Budget</u>	<u>2013-15 Committee Recommendation</u>	<u>Committee Change</u>
<u>Department of Environmental Quality</u>				
Other Funds Debt Service	-	-	\$ (17,140,278)	\$ (17,140,278)
<u>State Department of Energy</u>				
Other Funds	-	-	\$ 9,876,190	\$ 9,876,190
<u>State Department of Fish and Wildlife</u>				
General Fund	-	-	\$ 115,940	\$ 115,940
<u>State Forestry Department</u>				
Other Funds	-	-	\$ 120,000	\$ 120,000
Federal Funds	-	-	\$ 3,000,000	\$ 3,000,000
<u>Parks and Recreation Department</u>				
Other Funds	-	-	\$ 5,069,882	\$ 5,069,882
<u>Department of State Lands</u>				
Other Funds	-	-	\$ 307,360	\$ 307,360
Federal Funds	-	-	\$ 135,000	\$ 135,000
<u>Water Resources Department</u>				
Other Funds	-	-	\$ 10,242,513	\$ 10,242,513
<u>PUBLIC SAFETY PROGRAM AREA</u>				
<u>Department of Corrections</u>				
General Fund	-	-	\$ 2,340,830	\$ 2,340,830
<u>Oregon Criminal Justice Commission</u>				
General Fund	-	-	\$ 10,190,000	\$ 10,190,000
<u>Department of Justice</u>				
General Fund	-	-	\$ 3,683,276	\$ 3,683,276
General Fund Debt Service	-	-	\$ 1,601,856	\$ 1,601,856
Other Funds	-	-	\$ 14,377,862	\$ 14,377,862
Federal Funds	-	-	\$ 27,447,707	\$ 27,447,707

*Excludes Capital Construction

 Agency Request Governor's Balanced X Legislatively Adopted

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State Department of Fish and Wildlife

The Subcommittee added a one-time \$50,000 General Fund appropriation as state match for a study on the effects of cormorant predation on listed salmonids. The state support will be matched with \$150,000 Federal Funds to hire seasonal positions to conduct population surveys, conduct diet studies to help verify the extent of salmonid predations, and assist in on-going hazing efforts.

The bill also adds \$65,940 General Fund to increase special payments to USDA-APHIS-Wildlife Services for predator control activities. \$34,060 General Fund was also added to the Department of Agriculture for the same purpose. With these increases, state-support in both departments for predator control activities will be equalized at \$415,889 General Fund for the 2013-15 biennium. The Subcommittee added the following budget note for both agencies:

Budget Note:

The Department of Fish and Wildlife and the Department of Agriculture shall, using information provided by USDA-APHIS-Wildlife Services, report to the appropriate subcommittee of the Joint Committee on Ways and Means during the 2015 Regular Session on wildlife conflicts responded to by Wildlife Services agents by species, resource type, and methods used to address the conflict, summarized by county.

State Forestry Department

The Department has received a pre-award notice from the U.S. Department of Agriculture regarding the availability of \$3 million of federal legacy dollars to be applied to the Gilchrist Forest acquisition. Limitation in that amount is added for the 2013-15 biennium. The total amount includes \$600,000 for recently-available infill acreage.

To cover the expense of bond issuance for the Gilchrist Forest purchase and the East Lane construction, the Subcommittee increased Other Funds expenditure limitation by \$120,000.

The Department is directed to use up to \$200,000 of the Forest Revenue CSF account to supplement Policy Package 486, SB 5521 (2013), for the same purposes as Package 486. Package 486 provided \$250,000 Other Funds expenditure limitation to meet statutory requirements for forest research and monitoring on the Elliott State Forest.

The following budget note was approved for the State Forestry Department:

Budget Note:

Senate Bill 5521 (2013) provided \$2,885,000 Lottery Funds limitation to the Department of Forestry for the Governor's dry-side forest health collaboration effort for a new business model to improve federal forest project management and technical and scientific support. In administering the funding, the department is authorized to also consider a small grant program and a limited duration liaison position, from the \$2,885,000, at the department's discretion. The small grants are to be administered by the Oregon Watershed Enhancement Board using the Board's existing expenditure limitation. The position, if created, is to be the state's point of contact for the US Forest Service, congressional delegation, local forest collaborative groups, and the state Legislative Assembly.

The Department is directed to report to the Legislature in February 2014 on specific plans, expected outcomes, progress, and the amount of federal funding and support provided to the collaboration.

Parks and Recreation Department

Other Funds expenditure limitation is increased by \$5,000,000 for lottery bond proceeds designated to be passed through to a local recipient for the Willamette Falls project. In addition, the limitation is increased by \$69,882 for cost of issuance expenses. There is no debt service in the 2013-15 biennium as the bonds will not be sold until the spring of 2015. Debt service in 2015-17 is \$0.9 million Lottery Funds.

Department of State Lands

House Bill 5008 increases the Department's Other Funds expenditure limitation by \$307,360. This is for unspent limitation associated with the conversion of 960 open rangeland acres currently leased for livestock grazing. The acreage will be converted to about 620 acres of irrigated agriculture land. The expenditure limitation was authorized by the Emergency Board in May, 2012. Due diligence review and determination of wetlands, required before undertaking the conversion, has taken longer than expected. After the final wetlands determination report in July 2013, the agency can move ahead to complete the project.

The Subcommittee increased the Federal Funds expenditure limitation in anticipation of two Environmental Protection Agency grants to develop scientifically based tools for functions-based, watershed-scale approach to wetlands mitigation in Oregon. The Department expects final notification on the grants in September 2013. The total amount is \$135,000. The Department of Administrative Services (DAS) is requested to unschedule the limitation until such time as State Lands notifies DAS and the Legislative Fiscal Office that the funds are awarded.

Water Resources Department

The Subcommittee approved \$10,242,513 Other Funds expenditure limitation from bond proceed resources for water supply projects including, but not limited to, statewide piping and lining open, rock or dirt-lined irrigation canal projects; implementation/completion of the Umatilla Basin Aquifer Recovery Project, repairing the Dam at Wallowa Lake and constructing a new reservoir in Juniper Canyon; the Willamette Basin Long-Term Water Allocation Study; the Deschutes Basin Study; and development of above and below ground water storage projects with partners in Oregon, Washington State, and Canada.

PUBLIC SAFETY

Department of Corrections

If House Bill 3194 becomes law, the operational budget for the Department of Corrections (DOC), excluding Community Corrections, is reduced by \$19.7 million General Fund and 197 positions (65.31 FTE). This reduction eliminates most of the mandated caseload estimate included in House Bill 5005, and reflects a decrease in projected bed utilization of approximately 700 in 2013-15 from the April 2013 corrections forecast. Although the operational budget is decreased overall, the Department did receive \$168,302 General Fund and 0.79 FTE to support the transitional leave program requirements in House Bill 3194.

The Subcommittee made several modifications to DOC's Community Corrections budget. First, \$9 million General Fund was approved to enhance baseline funding for community corrections programs. Further, if House Bill 3194 becomes law, baseline funding is increased to total

Agency Name	Appropriation Description	Bill Number	Section/ Sub	Fund	General Fund	Lottery Funds	Other Funds	Federal Funds
LEGISLATIVE FISCAL OFFICER	Operating Expenses	HB 5021	11-01	GF	(73,889)	-	-	-
LEGISLATIVE REVENUE OFFICE	Operating Expenses	HB 5021	12	GF	(51,399)	-	-	-
INDIAN SERVICES COMMISSION	Operating Expenses	HB 5021	13	GF	(9,186)	-	-	-
NATURAL RESOURCES								
DEPT OF GEOLOGY AND INDUSTRIES	General Fund	HB 5014	01	GF	(51,519)	-	-	-
DEPT OF PARKS AND RECREATION	General Fund	HB 5034	01	GF	(20,000)	-	-	-
LAND USE APPEALS BOARD	General Fund	SB 5531	01	GF	(30,950)	-	-	-
DEPT OF WATER RESOURCES	Water resources program	SB 5547	01	GF	(540,096)	-	-	-
DEPT OF AGRICULTURE	Administrative and Support Services	SB 5502	01-01	GF	(33,821)	-	-	-
DEPT OF AGRICULTURE	Food Safety	SB 5502	01-02	GF	(130,436)	-	-	-
DEPT OF AGRICULTURE	Natural Resources	SB 5502	01-03	GF	(140,392)	-	-	-
DEPT OF AGRICULTURE	Agricultural Development	SB 5502	01-04	GF	(79,760)	-	-	-
DEPT OF ENVIRONMENTAL QUALITY	Air quality	SB 5520	01-01	GF	(114,865)	-	-	-
DEPT OF ENVIRONMENTAL QUALITY	Water quality	SB 5520	01-02	GF	(392,845)	-	-	-
DEPT OF ENVIRONMENTAL QUALITY	Land quality	SB 5520	01-03	GF	(15,194)	-	-	-
DEPT OF FISH AND WILDLIFE	Fish Division	HB 5013	01-01	GF	(252,570)	-	-	-
DEPT OF FISH AND WILDLIFE	Wildlife Division	HB 5013	01-02	GF	(9,787)	-	-	-
DEPT OF FISH AND WILDLIFE	Administrative Services Division	HB 5013	01-03	GF	(29,412)	-	-	-
DEPT OF FISH AND WILDLIFE	Capital Improvement	HB 5013	01-05	GF	(2,912)	-	-	-
DEPT OF FORESTRY	Agency administration	SB 5521	01-01	GF	(4,000)	-	-	-
DEPT OF FORESTRY	Fire protection	SB 5521	01-02	GF	(771,994)	-	-	-
DEPT OF FORESTRY	Private forests	SB 5521	01-03	GF	(286,486)	-	-	-
DEPT OF LAND CONSERVTN/DEVELOP	Planning program	SB 5530	01-01	GF	(211,684)	-	-	-
DEPT OF LAND CONSERVTN/DEVELOP	Grant Programs	SB 5530	01-02	GF	(24,653)	-	-	-
COLUMBIA RIVER GORGE COMMISSION	Operating Expenses	SB 5511	01	GF	(17,820)	-	-	-
PUBLIC SAFETY								
BOARD OF PAROLE/POST PRISON	General Fund	HB 5035	01	GF	(79,300)	-	-	-
OREGON STATE POLICE	Patrol services, criminal investigations and gaming enforcement	HB 5038	01-01	GF	(2,965,500)	-	-	-
OREGON STATE POLICE	Fish and wildlife enforcement	HB 5038	01-02	GF	(57,000)	-	-	-
OREGON STATE POLICE	Forensic services and State Medical Examiner	HB 5038	01-03	GF	(742,545)	-	-	-
OREGON STATE POLICE	Administrative Services, information management and Office of the State Fire Marshal	HB 5038	01-04	GF	(928,850)	-	-	-
DEPT OF CORRECTIONS	Operations and health services	HB 5005	01-01	GF	(17,849,890)	-	-	-
DEPT OF CORRECTIONS	Administration, general services and human resources	HB 5005	01-02	GF	(2,570,120)	-	-	-
DEPT OF CORRECTIONS	Offender management and rehabilitation	HB 5005	01-03	GF	(1,281,735)	-	-	-
DEPT OF CORRECTIONS	Community corrections	HB 5005	01-04	GF	(4,342,090)	-	-	-
DEPT OF CORRECTIONS	Capital Improvements	HB 5005	01-06	GF	(53,975)	-	-	-
CRIMINAL JUSTICE COMMISSION	General Fund	HB 5007	01	GF	(277,465)	-	-	-
DISTRICT ATTORNEYS/DEPUTIES	Department of Justice for District Attorneys	SB 5517	01	GF	(209,190)	-	-	-
DEPT OF JUSTICE	Office of AG & administration	HB 5018	01-01	GF	(6,000)	-	-	-
DEPT OF JUSTICE	Civil enforcement	HB 5018	01-02	GF	(77,855)	-	-	-
DEPT OF JUSTICE	Criminal Justice	HB 5018	01-03	GF	(168,930)	-	-	-
DEPT OF JUSTICE	Crime victims' services	HB 5018	01-04	GF	(114,900)	-	-	-
DEPT OF JUSTICE	Defense of criminal conviction	HB 5018	01-05	GF	(379,270)	-	-	-

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1 the limitation on expenditures established by section 1, chapter ____,
2 Oregon Laws 2013 (Enrolled House Bill 5011), for the biennium begin-
3 ning July 1, 2013, as the maximum limit for payment of expenses from
4 fees, moneys or other revenues, including Miscellaneous Receipts, but
5 excluding lottery funds and federal funds, collected or received by the
6 State Department of Energy, is increased by \$9,876,190 for home energy
7 efficiency programs.

8 SECTION 45. Notwithstanding any other law limiting expenditures,
9 the limitation on expenditures established by section 1 (1), chapter 449,
10 Oregon Laws 2013 (Enrolled Senate Bill 5540), for the biennium begin-
11 ning July 1, 2013, as the maximum limit for payment of expenses from
12 fees, moneys or other revenues, including Miscellaneous Receipts, but
13 excluding lottery funds and federal funds, collected or received by the
14 Department of State Lands, is increased by \$307,360 for the Laton
15 Point range land conversion project.

16 SECTION 46. Notwithstanding any other law limiting expenditures,
17 the limitation on expenditures established by section 2 (1), chapter 449,
18 Oregon Laws 2013 (Enrolled Senate Bill 5540), for the biennium begin-
19 ning July 1, 2013, as the maximum limit for payment of expenses from
20 federal funds collected or received by the Department of State Lands
21 is increased by \$135,000 for Environmental Protection Agency Grant
22 Funds.

23 SECTION 47. Notwithstanding any other law limiting expenditures,
24 the limitation on expenditures established by section 4 (3), chapter ____,
25 Oregon Laws 2013 (Enrolled Senate Bill 5521), for the biennium begin-
26 ning July 1, 2013, as the maximum limit for payment of expenses from
27 federal funds other than those described in section 2, chapter ____,
28 Oregon Laws 2013 (Enrolled Senate Bill 5521), collected or received by
29 the State Forestry Department is increased by \$3,000,000 for Gilchrist
30 Forest parcel purchases.

1	Capital Improvement			
2	General Fund	HB 5013 1(5)		-2,912
3	State Forestry Department:			
4	Agency Administration			
5	General Fund	SB 5521 1(1)		-4,000
6	Other funds	SB 5521 2(1)		-411,939
7	Federal funds	SB 5521 4(1)		-2
8	Fire Protection			
9	General Fund	SB 5521 1(2)		-1,151,823
10	Other funds	SB 5521 2(2)		-1,937
11	Federal funds	SB 5521 4(2)		-15,418
12	Private Forests			
13	General Fund	SB 5521 1(3)		-404,519
14	Other funds	SB 5521 2(4)		-1,645
15	Federal funds	SB 5521 4(4)		-636
16	State Forests			
17	Other funds	SB 5521 2(3)		-9,911
18	Equipment Pool			
19	Other funds	SB 5521 2(7)		-1,067
20	Facilities Maintenance			
21	and Management			
22	Other funds	SB 5521 2(8)		-32
23	Department of Land			
24	Conservation and			
25	Development:			
26	Planning program			
27	General Fund	SB 5530 1(1)		-321,087
28	Federal funds	SB 5530 3		-15,036
29	Grant Programs			
30	General Fund	SB 5530 1(2)		-24,653

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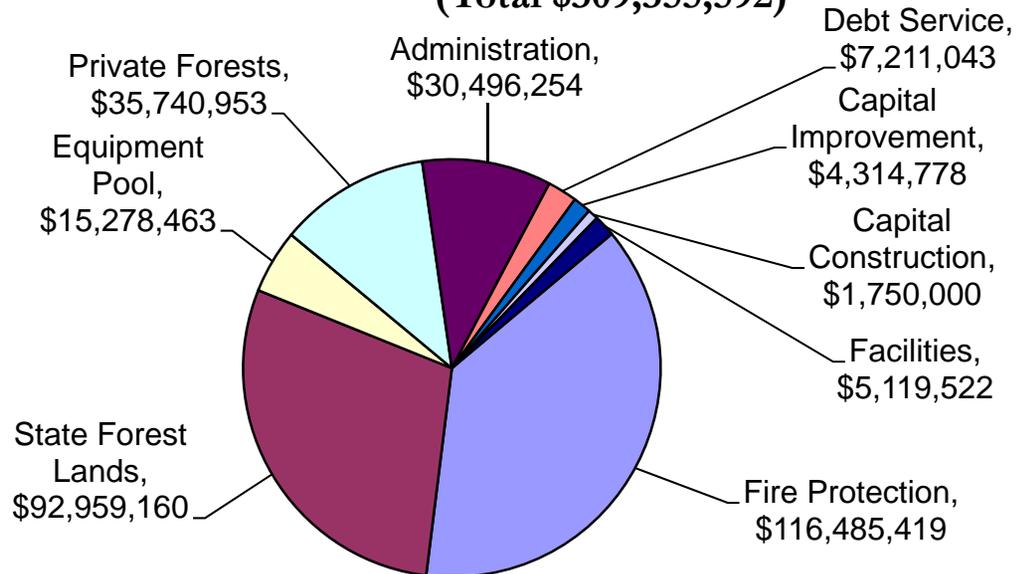
2013-2015 Biennial Budget Summary – Charts

Chart-1 – Legislatively Adopted Budget by Program Area

Chart-1 shows the Legislatively Adopted Budget by program area and percentage of the total budget.

This Legislatively Adopted Budget includes 1,200 positions (871.72 FTE).

2013-15 LEGISLATIVELY ADOPTED BUDGET BY PROGRAM AREA (Total \$309,355,592)



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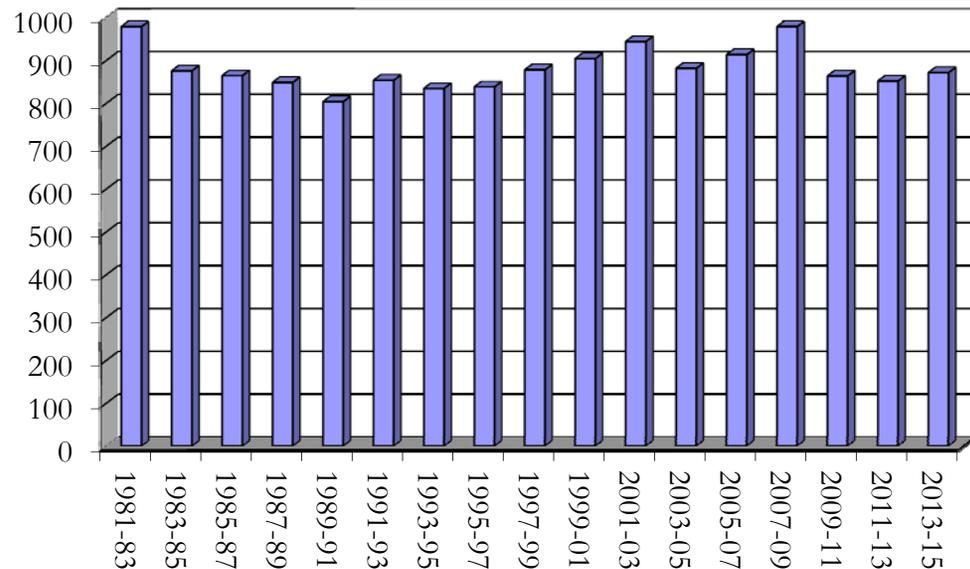
2013-2015 Biennial Budget Summary - Charts (Cont.)

Chart-2 – Historical Full Time Equivalents

Chart-2 shows historical full-time equivalents (FTE) for the Department over the last seventeen biennia and for 2013-15. The 2013-15 FTE count is 871.72. The biennium with the highest FTE count was 1979-81 with over +1,001 FTE as positions were added in all the major operating programs (Fire, State Forests and Private Forests). The lowest biennium was 1989-91 with 803.85 FTE.

FTE have been relatively constant over the last seventeen biennia even though responsibilities of the Board and Department of Forestry have increased significantly. These expansions include workload associated with administration of the Oregon Forest Practices Act, the Oregon Plan for Salmon and Watersheds, the National Fire Plan and the Healthy Forests Restoration Act. Additional workload also has arisen from decentralization of administrative services and risk management from the state level, and increased complexity of federal legal and regulatory requirements.

**FULL TIME EQUIVALENTS (FTE)
1977-2013 LEGISLATIVELY APPROVED FTE
and 2013-15 LEGISLATIVELY ADOPTED FTE OF 871.72**



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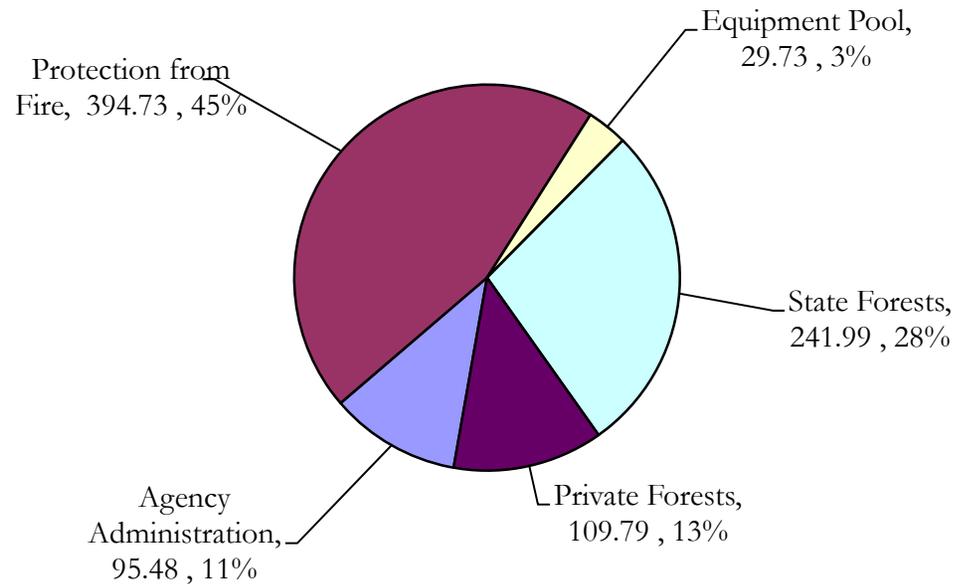
2013-2015 Biennial Budget Summary - Charts (Cont.)

Chart-3 Legislatively Adopted FTE by Program Area

Chart-3 graphically shows the Department's 2013-15 Legislatively Adopted full-time equivalents (FTE) by program area.

The majority of the 871.72 FTE fall to the Protection from Fire and the State Forests Program areas.

2013-15 LEGISLATIVELY ADOPTED BUDGET FULL-TIME EQUIVALENTS BY PROGRAM (Total FTE 871.72)



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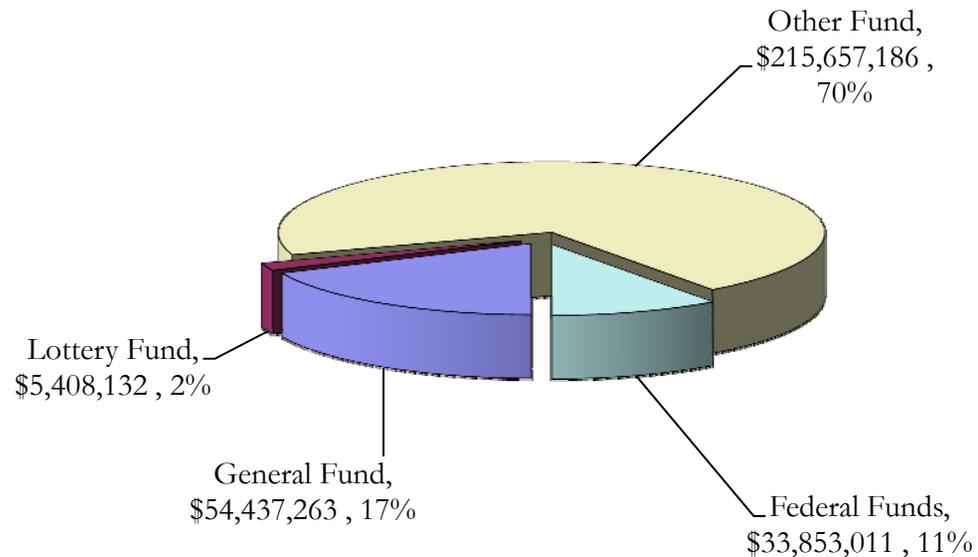
2013-2015 Biennial Budget Summary - Charts (Cont.)

Chart-4 – Legislatively Adopted Budget by Fund Type

Chart-4 shows the Department's 2013-15 Legislatively Adopted Budget by Fund Type.

70% of the Department's budget is Other Funds, 17% is General Fund, and 2% is Lottery Funds. Federal Grants make up 11% of the 2013-15 budget.

2013-15 LEGISLATIVELY ADOPTED BUDGET by Fund Type (Total \$309,355,592)



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2013-2015 Biennial Budget Summary - Charts (Cont.)

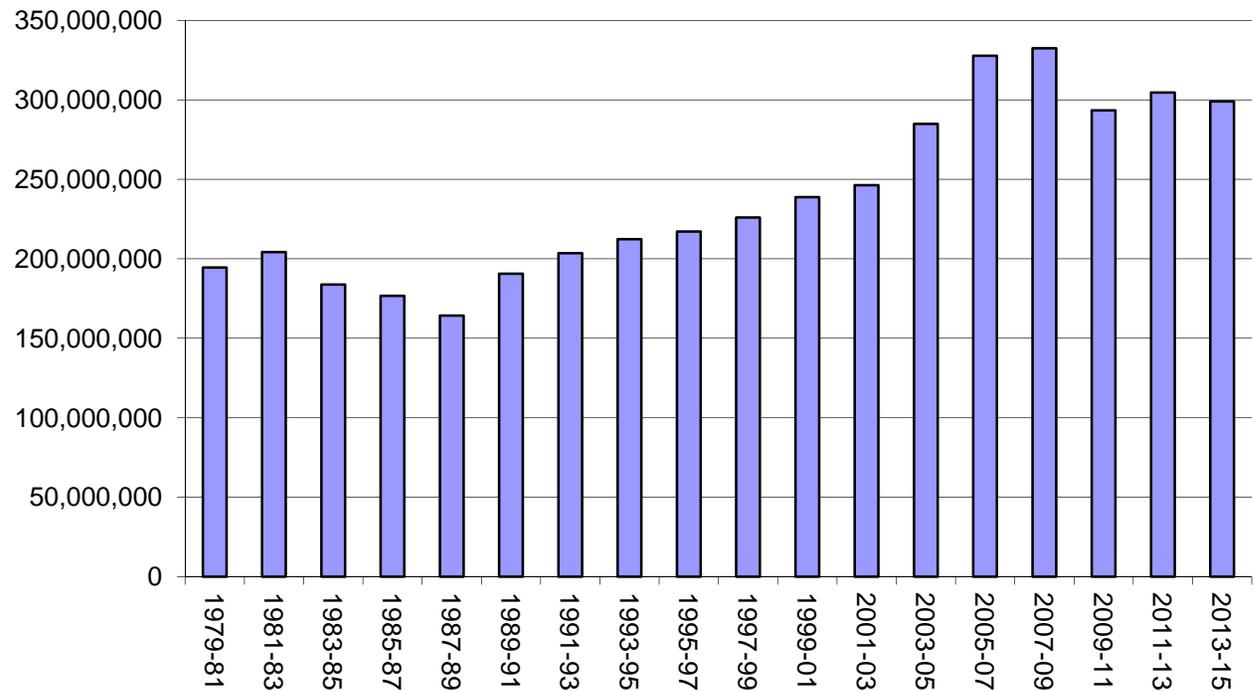
Chart-5 – Historic Legislatively Approved Budgets by Fund Type (Adjusted for Inflation)

Chart-5 compares the 2013-15 Legislatively Adopted Budget to prior Legislatively Approved biennial budgets, adjusted for inflation using the most current Consumer Price Index (CPI). For comparative purposes Capital Construction and Debt Service expenditures from the 1997-99 through 2009-11 biennia have also been removed.

Since the 1975-77 biennium, or over the course of the last seventeen biennia, the Department's inflation adjusted budget has increased on average 3.57%. The largest increase was the 1977-79 biennium for 23.31% when capacity was added for State Forests and Private Forests. Alternatively the 1983-85 biennium represented the most significant decrease of -11.65% over the prior biennium due to the Oregon recession.

The growth in the 2003-05 biennium is attributable to a \$15.30 million increase in Federal Funds. These funds were primarily in the form of National Fire Plan dollars for the Protection from Fire Program.

HISTORIC LEGISLATIVELY APPROVED BUDGETS - INFLATION ADJUSTED
AND 2013-15 LEGISLATIVELY ADOPTED BUDGET OF \$302,144,549
(not including Debt Service)
(in year 2011 dollars)



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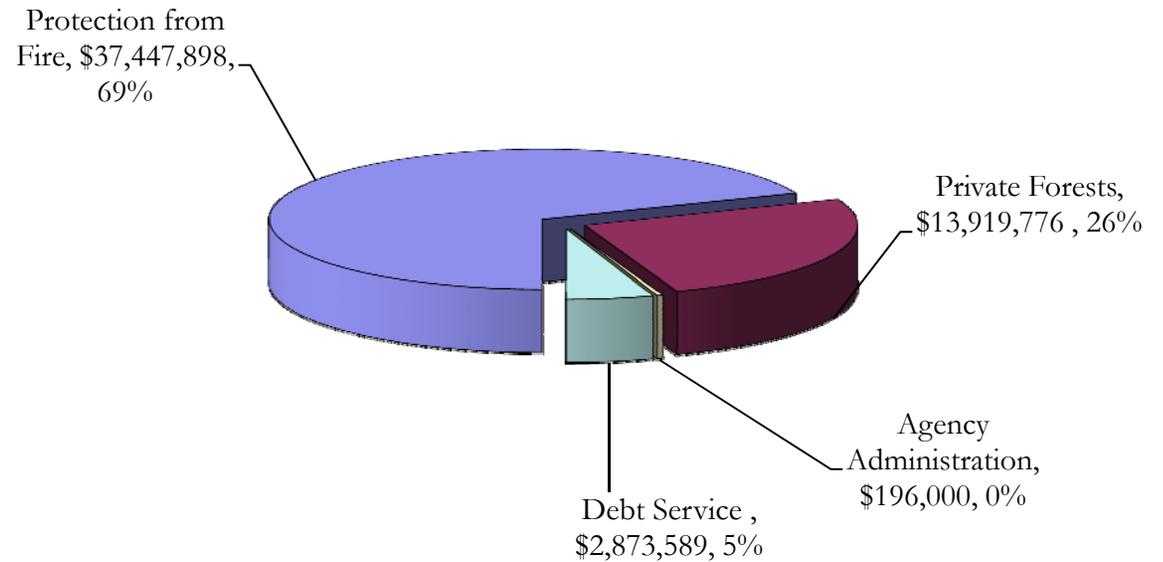
Budget Summary
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Chart-6 – Legislatively Adopted Budget, General Fund by Program

For 2013-15, the Department's Fire Protection and Private Forests programs are supported with General Fund, as is Debt Service and a small portion of Agency Administration. General Fund in these programs leverages both Other and Federal Funds dollars. In the case of the Fire Protection and Private Forests programs, the Other Fund linkages are statutorily established in the form of forest landowner assessments for fire protection and the Oregon Forest Products Harvest Tax for Forest Practices Act administration.

Over 68% or \$37.4 million of the Department's General Fund is concentrated in the Fire Protection Program.

2013-15 LEGISLATIVELY ADOPTED BUDGET General Fund by Program (Total \$54,437,263)



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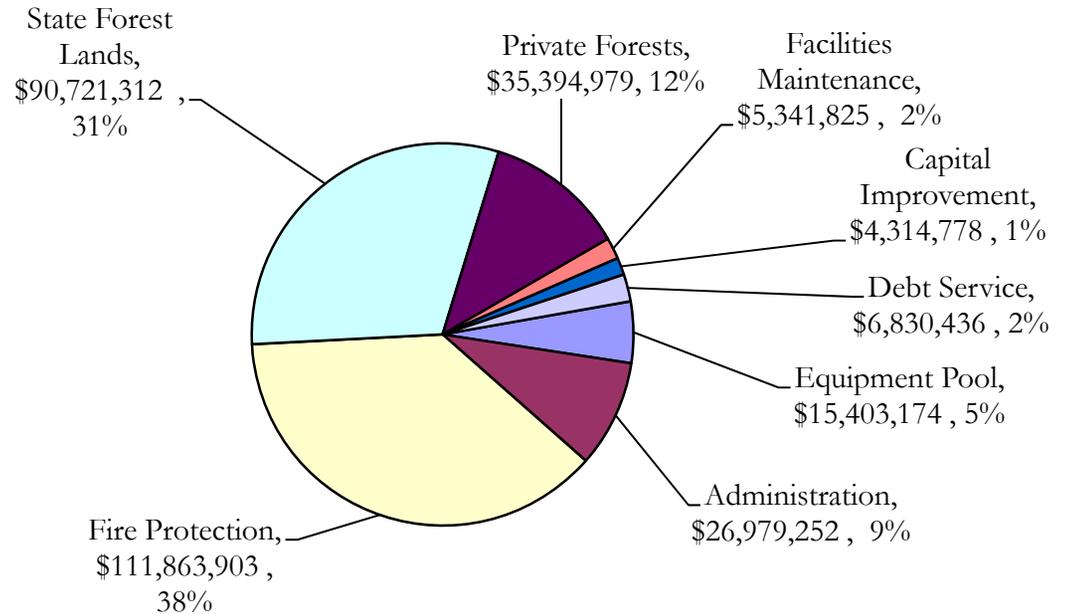
Chart-7 – Current Service Level Budget by Program

The 2013-15 Current Service Level (CSL) is the estimated cost of continuing current programs into the next biennium, as required by law. The Department's CSL is calculated based on specific budget instructions provided by the Department of Administrative Services. The CSL totals approximately \$296.85 million which is a \$2 million or a 0.7% percent increase from the 2011-13 Legislatively Approved Budget.

The number of departmental positions for the CSL decreased by 2 for a total count of 1,178 positions (859.59 FTE). This decrease is due to technical re-alignment and position consolidation.

Chart-7 shows the CSL by program area and percentage of the total budget.

2013-15 CURRENT SERVICE LEVEL MAJOR EXPENDITURE CATEGORIES (Total \$296,849,659)



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Mission Statement and Statutory Authority

The Oregon Department of Forestry (ODF) is a multi-program, multi-funded public agency chartered and structured to administer the forest laws and policies of the State of Oregon, within the framework of sustainable forests, for the benefit of all Oregonians.

Mission Statement:

ODF strives to serve the people of Oregon by protecting, managing, and promoting stewardship of Oregon's forests to enhance environmental, economic, and community sustainability.

The Department's top-priority is providing fire protection on 16 million acres – just over half of Oregon's forestland base and a \$60 billion asset. This public-private partnership, part of a complete, coordinated system that also involves landowners, forest protective associations and other public agencies, seeks to protect public safety and to minimize cost and natural resource damage associated with wildfire.

The Department also manages 800,000 acres of state-owned forests for multiple benefits, enforces the Forest Practices Act – a cornerstone of environmental protection in Oregon – and provides guidance and expertise to keep working forestlands in forest use, so that their benefits can continue to accrue to all Oregonians.

The agency also provides urban forestry assistance to help communities manage the many benefits of urban forests, and maintains a policy and planning program that helps provide strategic direction for the Board and Department, supports the Governor's Office, and develops forest information for use by policy makers, the general public and others.

The Department maintains a set of administrative functions to support its principle businesses.

The agency's work fits within the *Forestry Program for Oregon*, a strategic framework adopted and periodically updated by the Oregon Board of Forestry. This framework rests on a set of goals (please see the Environmental Factors section, below), as well as a series of vision and value statements.

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Mission Statement and Statutory Authority

Vision:

To achieve a sustainable, productive forest landbase, the Board envisions that Oregon will have...

1. Healthy forests providing an integrated, sustainable flow of environmental, economic, and social outputs and benefits.
2. Public and private landowners willingly making investments to create and maintain healthy forests.
3. Statewide forest resource policies that are coordinated among natural resource agencies.
4. The Board of Forestry recognized as an impartial deliberative body operating openly and in the public interest to achieve the Board's mission.
5. Citizens who understand, accept, and support sustainable forestry and who make informed decisions that contribute to achievement of the vision of the *Forestry Program for Oregon*.
6. Adequate funding for the Department of Forestry to efficiently and effectively accomplish the mission and strategies of the Board of Forestry, and department personnel policies that encourage and recognize employees, allowing them to meet their full potential in providing excellent public service.

Value Statements:

The Board has also declared these values, to help define its work and that of ODF:

1. A global context. Oregon's forests are important to the global environment, economy, and society, and that forest landowners, managers, government agencies, interest groups, and all other Oregonians should consider the impact of their decisions at local, state, national, and international levels.
2. The dynamic nature of Oregon's forests. Oregon's forests are diverse, dynamic, and resilient ecosystems at a landscape scale. A broad range of forest conditions exists naturally, and various forest values, in proper proportion, are mutually compatible over time.
3. The intrinsic value of Oregon forest resources. While Oregon's native forest plants, animals, and ecosystems provide economic, scientific, cultural, recreational, and aesthetic values, their existence alone warrants their stewardship and enhancement.
4. Active management. Oregon's forests should be actively managed to maintain forest health, to conserve native plant and animal species, and to produce the products and benefits people value. In this context, we define "active management" as the application of practices through planning and design, over time and across the landscape, to achieve site-specific forest resource goals. Active management uses an integrated, science-based approach that promotes the compatibility of most forest uses and resources over time and across the landscape.

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Mission Statement and Statutory Authority

Value Statements: (Cont.)

The Board of Forestry values: (Cont.)

5. Meeting current and future needs. Forest resources should be used, developed, and protected at a rate and in a manner that enables people to meet their current environmental, economic, and social needs, and also provides that future generations can meet their own needs.
6. Landowners and the public sharing responsibility for sustainable forests. Forest sustainability depends on the contributions of both landowners and the public. We support the private landowner's right to practice forest management in a manner that meets or exceeds Oregon's Forest Practices Act. The public must also play an active role by supporting incentives and other non-regulatory methods that encourage continued investment in Oregon's forests to maintain and increase the public values provided by private forests.
7. Forests that contribute to quality of life. Oregon's forests and the state's rural and urban populations are interdependent. Oregon's forests play a significant role in providing all Oregonians a high quality of life, including products, jobs, water and other ecosystem services, recreation, tax revenues for community well-being, and a quality environment.
8. Healthy rural Oregon. A healthy rural Oregon that relies on working landscapes is vital to the quality of life enjoyed by all Oregonians. Forests contribute to this healthy rural economy through generating traditional forest sector jobs and tax revenue and also through a healthy environment that supports associated trades such as salmon fisheries and forest recreation.
9. Different landowners playing different roles. Different land ownerships play different roles in achieving the full suite of environmental, economic, and social needs met by the forested landscape. Private forest landowners play unique and valuable roles in Oregon's forest landscape, and their continued vitality must be assured in the face of threats by development, inequitable regulation, reduced technical and financial assistance, and economic challenges.
10. Informed public participation. We value broad-based, informed public participation and consensus-based decision-making whenever possible.
11. Continuous learning. Forest management policies and programs should be evaluated and appropriately adjusted based upon ongoing monitoring, assessment, and research.

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Mission Statement and Statutory Authority

Statutory Authority:

The chief executive of the Department of Forestry is the State Forester, acting under the direction of the Board of Forestry. The Board is composed of seven members appointed by the Governor and confirmed by the Senate as provided in ORS 171.562 and 171.565. Appointments made by the Governor shall include at least one member from each of the forest regions established under ORS 527.640. No more than three members of the Board may derive any significant portion of their income directly from persons or organizations that are subject to regulation under ORS 527.610 to 527.730 and 527.990(1). The term of office is four years, and no member of the Board can serve more than two consecutive full terms. The Board is charged by ORS 526.016 to "supervise all matters of forest policy and management under the jurisdiction of this state....".

The law provides that the Board appoint a State Forester, who is authorized to appoint other employees. The State Forester and employees form the Oregon Department of Forestry (ODF). The Department and Board of Forestry authorities are contained in several chapters of the Oregon Revised Statutes, including:

- a. ORS 321 - Timber Taxes
- b. ORS 477 - Fire Protection of Forests and Vegetation
- c. ORS 526 - Forestry Administration; Service Forestry
- d. ORS 527 - Insect and Disease Control; Forest Practices
- e. ORS 530 - Acquisition and Development of State Forests
- f. ORS 532 - Branding of Forest Products and Booming Equipment

The Department's administrative rules are contained in Chapter 629 of the Oregon Administrative Rules.

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Department of Forestry

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Agency Strategic Plans

Long-Term Plan:

The Department develops plans to carry out statutory mandates, and to support the *Forestry Program for Oregon*.

The Department's strategic planning process is directly related to statutory direction and the state's biennial budget process. The Department's effort includes an internal and external review of strategic environmental factors and issues, with adjustments as needed, in part to coincide with the biennial budget cycle. This process culminates in an agency strategic planning document, which is published for internal agency planning use, as well as external communications and information sharing with stakeholders. The planning effort also includes development of strategies and actions at the program level.

At the highest level, the Department shares the fundamental goals of the *Forestry Program for Oregon*, listed below (please see Environmental Factors section).

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Program Descriptions

Fire Protection:

The purpose of the Fire Protection Program is to provide fire protection on 16 million acres of Oregon forestlands through a complete and coordinated system with federal wildland fire agencies, forest landowners, operators and contractors, local structural fire agencies, and nearby states and provinces. Of the total acreage, about 12 million is privately owned; about 1.16 million is state and local government owned; and 2.5 million consists of U.S. Bureau of Land Management Western Oregon lands and other federal acreage. The goal of the program is to create and use environmentally sound and economically efficient strategies that minimize the total cost to protect Oregon's timber and other forest values from wildfire while also minimizing wildfire damage to protected resources.

The program's services include fire prevention, fire detection and suppression, fire equipment cache, communications, weather and smoke management services, mapping services, cooperative fire services, federal grants utilization, central and field program administration, and Emergency Fire Cost management. These services are delivered through three area offices and fourteen forest protection districts, of which three are locally managed by Forest Protective Associations. The program also provides management direction for prescribed fire use statewide to reduce forest fuels for fire prevention.

Program	2011-13 Legislatively Adopted Budget	2011-13 Legislatively Approved Budget ¹	2013-15 Agency Request Budget	2013-15 Governor's Balanced Budget	2013-15 Legislatively Adopted Budget	% Change GBB to LAB
Total General Fund	\$32,700,337	\$39,414,676	\$44,510,552	\$38,278,405	\$37,447,898	-2.17%
Total Other Fund	\$54,546,161	\$74,546,161	\$65,230,102	\$63,998,959	\$63,319,355	-1.06%
Total Federal Funds	\$18,013,764	\$18,013,764	\$15,803,775	\$15,682,230	\$15,718,166	0.23%
Grand Total	\$105,260,262	\$131,974,601	\$125,544,429	\$117,959,594	\$116,485,419	-1.25%
Positions	697	697	694	694	693	-0.14%
FTE	392.88	392.88	395.82	395.82	394.73	-0.28%

¹ Legislatively Approved Budget as of June 2013.

___ Agency Request

___ Governor's Balanced

X Legislatively Adopted

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Program Descriptions

Private Forests:

The Private Forests Program delivers a range of services to industrial, family-forest, state, local government and some federal landowners. The objective of these services is to maintain and enhance the economic, social and environmental benefits derived from Oregon's forests. This program maintains public confidence that Oregon's private forests are well-managed, allowing landowners, operators and foresters to invest in and manage a range of social, economic and environmental values.

Oregon's forests are a critical economic engine. Oregon's timber harvests average around 4 billion board feet per year. The forest products industry remains a major source of jobs (8-9 percent of total jobs) and contributes disproportionately to total payroll (12%). For every 1 million Board feet harvested, more than 6 jobs are directly supported with an additional 10 jobs coming from supplying mills and as workers and their families spend their incomes. Oregon's forests also make multiple social contributions. Private forestlands support and fund Oregon's complete and coordinated forest fire protection system. Taxes from timber harvest contribute to forestry research at the Oregon State University College of Forestry, the administration of the Oregon Forest Practices Act, and public and landowner education. The majority of Oregon's drinking water comes from Oregon's forests. Private lands provide a diversity of recreational opportunities and support many species of wildlife through a range of habitat conditions. Essential environmental values are also provided. Well-managed forests maintain resilient landscapes that provide salmon habitat, maintain air and water quality, reduce the risk of catastrophic wild fires, and reduce the impact of insect outbreaks.

Program	2011-13 Legislatively Adopted Budget	2011-13 Legislatively Approved Budget ¹	2013-15 Agency Request Budget	2013-15 Governor's Balanced Budget	2013-15 Legislatively Adopted Budget	% Change GBB to LAB
Fund Type						
Total General Fund	\$12,382,704	\$11,396,981	\$15,308,689	\$14,242,176	\$13,919,776	-2.26%
Lottery Fund	\$0	\$0	\$0	\$0	\$0	
Total Other Fund	\$8,963,430	\$8,963,430	\$10,107,847	\$9,651,487	\$9,645,993	-0.06%
Total Federal Funds	\$17,769,912	\$17,769,912	\$11,969,452	\$12,174,459	\$12,175,184	0.01%
Grand Total	\$39,116,046	\$38,130,323	\$37,385,988	\$36,068,122	\$35,740,953	-0.91%
Positions	96	96	116	114	114	
FTE	106.87	96.74	111.91	109.91	109.79	

¹ Legislatively Approved Budget as of June 2013.

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___ Governor's Balanced

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Program Descriptions

State Forests:

The State Forests Program manages about 800,000 acres of Oregon forestland, about three percent of Oregon's forestland base. There are six state forests: the Tillamook, Clatsop, Santiam, Sun Pass, Gilchrist and Elliott State Forests, plus scattered smaller tracts. Eighty-five percent of the state forest acreage is owned by the Board of Forestry. The remaining lands, the Common School Lands, are managed by the Department under contract with the State Land Board.

The program includes three sub-programs: *Management of Board of Forestry Lands* – the purpose is to achieve healthy, productive and sustainable forest ecosystems that over time and across the landscape provide a full range of social, economic and environmental benefits to the people of Oregon. Board of Forestry Lands are actively managed in a sound environmental manner to provide for sustainable timber harvest and revenue to the state and local taxing districts. Sixty-three and three quarters percent of revenue derived from these lands is distributed to the counties, which in turn distribute the majority to local taxing districts, including K-12 schools. The remaining revenue pays for the management of the program; *Management of Common School Lands* – the purpose is to maximize income to the Common School Fund over the long term, consistent with the conservation of this resource under sound techniques of land management. Common School Forest land generates the greatest amount of long-term revenue for the Common School Fund; *Tree Improvement* – the purpose is to conserve the genetic quality of forests on state and private lands, and to increase the yield and quality of forest products by developing genetically improved seed sources for reforestation. Emphasis is placed on providing diverse and site-adapted sources of seeds at the J.E. Schroeder Seed Orchard.

Program	2011-13 Legislatively Adopted Budget	2011-13 Legislatively Approved Budget ¹	2013-15 Agency Request Budget	2013-15 Governor's Balanced Budget	2013-15 Legislatively Adopted Budget	% Change GBB to LAB
Fund Type						
Total General Fund	\$0	\$0	\$1,400,193	\$0	\$0	
Total Other Fund	\$84,235,929	\$84,235,929	\$90,584,621	\$89,354,243	\$89,119,478	-0.26%
Total Federal Funds	\$6,519,699	\$6,519,699	\$839,682	\$839,682	\$3,839,682	357.28%
Grand Total	\$90,755,628	\$90,755,628	\$92,824,496	\$90,193,925	\$92,959,160	3.07%
Positions	268	268	273	268	268	
FTE	242.43	242.43	246.99	241.99	241.99	

¹ Legislatively Approved Budget as of June 2013.

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___ Governor's Balanced

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Program Descriptions

Agency Administration Program:

The purpose of the Agency Administration Program is to: (1) Assess and report on the condition of Oregon's forest resources; (2) Assure increased understanding by Oregonians about the role of forests in the state through increased public communications activities; (3) Strive to preserve the forestland base of Oregon by promoting good land use planning at federal, state and local levels of government; (4) Arrange the Department's human, financial, technical, and operational resources to effectively and efficiently discharge the legal responsibilities of the State of Oregon, Board of Forestry, State Forester and the Agency; and (5) Provide sufficient levels of support to the Board of Forestry so that it can meet its statutory obligations, and the objectives set forth in the *Forestry Program for Oregon*.

The Agency Administration Program has three primary components: *Agency Leadership and Management*, which in concert with the Board of Forestry provides leadership and policy direction on all forestry matters in the state, and also includes quality assurance, legislative coordination and public affairs support; *Resource Policy*, which furnishes technical analysis and planning, as well as a wide variety of forestry information on forestry issues to other divisions of the Department and other state, federal and local agencies and the public; and *Administrative Services*, comprised of human resources, business services, and information technology.

Program	2011-13 Legislatively Adopted Budget	2011-13 Legislatively Approved Budget ¹	2013-15 Agency Request Budget	2013-15 Governor's Balanced Budget	2013-15 Legislatively Adopted Budget	% Change GBB to LAB
Total General Fund	\$0	\$200,000	\$240,000	\$400,000	\$196,000	-51.00%
Total Lottery Fund	\$0	0	\$0	\$0	\$2,885,000	100%
Total Other Fund	\$24,718,401	\$24,718,401	\$29,022,870	\$24,805,784	\$25,295,275	1.97%
Total Federal Funds	\$1,975,300	\$1,975,300	\$2,172,275	\$2,104,391	\$2,119,979	0.74%
Grand Total	\$26,693,701	\$26,893,701	\$31,435,145	\$27,310,175	\$30,496,254	11.67%
Positions	90	90	96	96	96	
FTE	89.3	89.3	96.03	96.03	95.48	

¹ Legislatively Approved Budget as of June 2013.

___ Agency Request

___ Governor's Balanced

 X Legislatively Adopted

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Program Descriptions

Equipment Pool Program:

The purpose of the Equipment Pool Program is to provide efficient and effective agency equipment via internal services, interagency cooperation, exploring cost savings and partnership opportunities. This purpose also includes implementation of a 10-year radio plan by upgrading and replacing existing equipment to narrow-band technology as required by federal law. The Equipment Pool Program consists of a Transportation Pool and a Radio Communications Pool.

The Transportation Pool includes Aviation and Motor Pool Units, which consist of approximately 540 pieces of equipment. The Motor Pool Unit also manages approximately 220 additional pieces of equipment that are directly owned by Department districts, forest protection associations, or the Federal government through the Federal Excess Property Program (FEPP). The equipment managed includes a limited number of passenger vehicles, two aircraft, pickup trucks, medium and large trucks, trailers and various pieces of heavy equipment.

The Radio Communications Pool supports and maintains approximately 3,600 pieces of major radio communications equipment. It provides equipment management support, engineering, networking and maintenance support to the Department of Forestry, forest protection associations, and the Oregon Departments of Fish and Wildlife and Parks and Recreation. The Pool also provides support on an on-call basis to other state agencies.

Program	2011-13 Legislatively Adopted Budget	2011-13 Legislatively Approved Budget ¹	2013-15 Agency Request Budget	2013-15 Governor's Balanced Budget	2013-15 Legislatively Adopted Budget	% Change GBB to LAB
Total General Fund	\$0	\$0	\$0	\$0	\$0	
Total Other Fund	\$14,633,041	\$14,633,041	\$15,428,925	\$15,276,381	\$15,278,463	0.01%
Total O.F. Non-Limited	\$0	\$0	\$0	\$0	\$0	
Total Federal Funds	\$0	\$0	\$0	\$0	\$0	
Grand Total	\$14,633,041	\$14,633,041	\$15,428,925	\$15,276,381	\$15,278,463	0.01%
Positions	29	29	29	29	29	
FTE	29.89	29.89	29.73	29.73	29.73	

¹ Legislatively Approved Budget as of June 2013.

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Program Descriptions

Facilities Maintenance and Management Program:

ORS 276.285 encourages state agencies that own property and operate facilities to manage and develop their properties in an effective and businesslike manner. In order to do this, agencies may establish a rental program for the purpose of recovering and paying for their costs. During the 1997 legislative session, the Department was granted authority to establish a separate dedicated Facilities Maintenance and Development Account (FAMADA) in the State Treasury Department. Much like the agency's Equipment Pool, this budget establishes this account as a separate budget program.

The Department of Forestry owns 390 structures situated throughout the state. Examples include mountain-top lookout facilities and radio communication sites, remote forest fire guard stations, offices at district, unit and central headquarters, shops and warehouses, seed and seedling processing facilities, automotive maintenance shops, and some fueling facilities. Many of the Department's buildings are old, having been constructed in the late 1930s, 1940s and 1950s. Because of their age and type of construction, most of the buildings need substantial improvements. In many cases, the buildings are in need of interior and exterior remodeling to meet safety requirements, Americans with Disabilities Act (ADA) requirements, modernization and efficiency requirements, and energy conservation. For the 2013-15 biennium the Department, through the Facilities Unit and field districts, will continue to emphasize maintenance, capital improvements, and capital construction in the areas of ADA compliance, safety, state, city and county code compliance, asset security, asset protection and mission essential projects.

Program	2011-13 Legislatively Adopted Budget	2011-13 Legislatively Approved Budget ¹	2013-15 Agency Request Budget	2013-15 Governor's Balanced Budget	2013-15 Legislatively Adopted Budget	% Change GBB to LAB
Total General Fund	\$0	\$0	\$0	\$0	\$0	
Total Other Fund	\$4,879,545	\$4,879,545	\$5,101,916	\$5,099,111	\$5,119,522	0.40%
Total Federal Funds	\$0	\$0	\$0	\$0	\$0	
Grand Total	\$4,879,545	\$4,879,545	\$5,101,916	\$5,099,111	\$5,119,522	0.40%
Positions	1	1	0	0	0	
FTE	0.95	0.95	0.00	0.00	0.00	

¹ Legislatively Approved Budget as of June 2013.

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Program Descriptions

Debt Service Program:

In some cases, where remodeling and capital improvements of a facility are not feasible or cost-effective, complete replacement of the building is studied and considered. When necessary and appropriate, Certificates of Participation are used for construction financing, and debt service is required. The Department currently has debt service for the Salem capital construction project which was completed in 2004, debt service for capital relocation projects in John Day and Sisters, as well as debt service for capital investment improvements in the agency's business systems.

Program	2011-13 Legislatively Adopted Budget	2011-13 Legislatively Approved Budget ¹	2013-15 Agency Request Budget	2013-15 Governor's Balanced Budget	2013-15 Legislatively Adopted Budget	% Change GBB to LAB
Fund Type						
Total General Fund	\$2,788,506	\$2,890,593	\$3,257,605	\$2,909,396	\$2,873,589	-1.23%
Total Other Fund	\$1,665,510	\$1,665,510	\$2,022,801	\$1,772,146	\$1,814,322	2.38%
Total Lottery Fund	\$2,453,937	\$2,542,314	\$3,319,996	\$3,319,996	\$2,523,132	-24.00%
Total Federal Funds	\$0	\$0	\$0	\$0	\$0	
Grand Total	\$6,907,953	\$7,098,417	\$8,600,402	\$8,001,538	\$7,211,043	-9.88%
Positions	0	0	0	0	0	
FTE	0	0	0	0	0	

¹ Legislatively Approved Budget as of June 2013.

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___ Governor's Balanced

X Legislatively Adopted

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Program Descriptions

Capital Improvement Program:

Because of their age and type of construction, most of the Department's buildings need substantial improvements, many of them capital in nature (i.e. beyond maintenance and repair). In many cases, the buildings are in need of interior and exterior remodeling to meet safety requirements, Americans with Disabilities Act (ADA) requirements, modernization and efficiency requirements, and energy conservation. For the 2013-15 biennium the Department, through the Facilities Unit and field districts, will continue to emphasize capital improvements in the areas of ADA compliance, safety, state, city and county code compliance, asset security, asset protection and mission essential projects.

Program	2011-13 Legislatively Adopted Budget	2011-13 Legislatively Approved Budget ¹	2013-15 Agency Request Budget	2013-15 Governor's Balanced Budget	2013-15 Legislatively Adopted Budget	% Change GBB to LAB
Fund Type						
Total General Fund	\$0	\$0	\$0	\$0	\$0	
Total Other Fund	\$4,213,650	\$4,213,650	\$4,314,778	\$4,314,778	\$4,314,778	0.00%
Total Federal Funds	\$0	\$0	\$0	\$0	\$0	
Grand Total	\$4,213,650	\$4,213,650	\$4,314,778	\$4,314,778	\$4,314,778	0.00%

¹ Legislatively Approved Budget as of June 2013.

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Program Descriptions

Capital Construction Program:

Where remodeling and capital improvements of aging facilities are not feasible or cost-effective, complete replacement of the building is studied and considered. As part of the facilities long-range planning process, the Department has identified the need for three capital construction projects beginning in the 2013-15 biennium, including acquiring additional acreage to complete the new Gilchrist State Forest and the construction of a new warehouse building to replace an aging, unsafe existing structure in the South Cascade District. The latter project will likely span the next two biennia. These projects are proposed to be financed with a combination of direct investment and Certificates of Participation.

Program	2011-13 Legislatively Adopted Budget	2011-13 Legislatively Approved Budget ¹	2013-15 Agency Request Budget	2013-15 Governor's Balanced Budget	2013-15 Legislatively Adopted Budget	% Change GBB to LAB
Fund Type						
Total General Fund	\$0	\$0	\$0	\$0	\$0	
Total Other Fund	\$0	\$0	\$10,100,000	\$10,100,000	\$1,750,000	-82.67%
Total Federal Funds	\$0	\$0	\$0	\$0	\$0	
Grand Total	\$0	\$0	\$10,100,000	\$10,100,000	\$1,750,000	-82.67%

¹ Legislatively Approved Budget as of June 2013.

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Environmental Factors

Environmental Factors:

The Board of Forestry's 2011 *Forestry Program for Oregon* provides extensive background information on significant environmental factors that are shaping forestry into the future. The document also sets out seven goals, which are discussed below, in terms of trends and assumptions. The Department periodically reviews the trends and assumptions to look for changes and identify any emerging issues. The following discussion updates the trends and assumptions as we approach the 2013-15 biennium.

Definitions:

- Trends: Facts that form a pattern requiring a review of our current direction (hindsight).
- Assumptions: Future conditions we believe will occur as we implement a plan (foresight).

Goal A: Promote a fair legal system, effective and adequately funded government, leading-edge research and education, and publicly-supported environmental, economic, and social policies.

Trends

1. With nearly 60 percent of Oregon's forestlands in federal ownership, third-party federal lawsuits and court decisions are limiting management of federal forestlands in Oregon, which in turn is impacting forest policies and options on all ownerships.
2. Federal programs affecting non-federal forests are shifting from traditional incentive programs to regulatory programs, except for targeted incentives such as those for riparian management.
3. All levels of government are experiencing downsizing and significant changes in personnel and leadership through political processes and /or retirements.
4. Natural resource issues continue to be of great interest to the general public.
5. The Governor has directed the Board and Department to provide leadership and support on federal land management coordination.

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Department of Forestry

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Environmental Factors

Environmental Factors: (Cont.)

Trends (Cont.)

6. The future of federal funds, an important part of the Department budget, is uncertain.

Assumptions

1. The Board of Forestry will clarify the role different forest landowner types play in achieving sustainability at the landscape scale in Oregon.
2. Other land uses will contribute to sustainable ecosystems equitably with forestlands.
3. Federal agencies will continue to promote the implementation of federal regulatory policies, such as the Endangered Species and Clean Water Acts, through state programs, such as the total maximum daily load water quality planning process.
4. Federal agencies will accept non-regulatory programs as key components of state programs, but only to a limited extent.
5. Federal policies will continue to hinder stewardship of and long-term investment on non-federal forestlands.
6. Most forest landowners will accept new regulations if they are based upon science and an appropriate policy decision.
7. Providing cost-free, accurate, and timely data/information will meet the needs of our diverse audiences and help us maintain the public trust.

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Environmental Factors

Environmental Factors: (Cont.)

Assumptions (Cont.)

8. There will be a significant increase in workload associated with the mandate that the Department play a lead role in federal land management coordination.
9. The Department will continue to provide leadership and direction at the state, regional and national levels in the area of all-risk incident support, policy development and strategic planning.
10. Collaboration with federal, state and local emergency organizations is expected to continue and grow in order to maximize the resources available for incident management.

Goal B: Ensure that Oregon's forests make a significant contribution towards meeting the nation's wood product needs and provide diverse social and economic outputs and benefits valued by the public in a fair, balanced, and efficient manner.

Trends

1. There is increasing interest, from cities, rural areas, states, and international communities, in defining and implementing "sustainable forestry" at the landscape scale to address environmental, social and economic needs.
2. Affected county and local governments are increasingly engaged in State Forests land management planning.
3. Oregon's public interest in forest issues has largely been focused on water quality, salmon, and other wildlife issues. With the economic downturn and recent large fires, forest health, thinning of forest stands, and jobs are issues that have been added to the mix.
4. Forest management attitudes of the public reflect a desire for healthy forests and management that produces a range of benefits.
5. Family forestland owners vary significantly in their values, interests and commitment to forest management.

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Environmental Factors

Environmental Factors: (Cont.)

Trends

6. Oregon's economy is recovering and has an unemployment rate higher than the national average; however, the employment rate for rural communities lags behind due to mill closures and lost markets, particularly in Eastern Oregon.
7. Indian tribes have a strong interest in the protection of cultural and archeological resources.
8. Forest biomass use is an emerging issue with an increasing workload.
9. Potential loss of federal revenues to the counties may increase pressure on state forestlands to improve economic outputs.
10. The need for ecosystem services concepts continues to evolve.
11. The social expectation for public resource values on private forest lands increases as the availability of those lands decrease because of land use change.

Assumptions

1. The Board of Forestry will promote a policy and management framework that will build common ground and acceptance by the majority of Oregonians through involvement, collaboration and education.
2. Forest certification will increasingly contribute to sustainable forestry.
3. Pesticides and regeneration harvest methods, including clear cutting, will continue to be tools available for forest management.
4. Management planning for state managed forestlands will become more complex and costly, but will result in the public's permission to continue active management.
5. A healthy market for large, high-quality timber will be available
6. Improved geographic information system coordination and landscape-scale modeling capability is needed to meet spatial analysis needs.

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Environmental Factors

Environmental Factors: (Cont.)

Assumptions (Cont.)

7. Worldwide demand for forest products will be met by regions of the world that have less resource protection and may be met by less environmentally friendly substitutes like steel, concrete, and plastic.
8. Industrial forestland ownership in Eastern Oregon will decline.

Goal C: Protect and improve the productive capacity of Oregon's forests.

Trends

1. Federal timber harvests have declined and are well below sustainable levels, resulting in increased demand for private timber.
2. Eastern Oregon private timber supplies have declined.
3. Long-term worldwide supply and demand for forest products are increasing; although the United States will provide a decreasing proportion of forest products.
4. Engineered wood products, technological efficiencies, and non-wood building products are increasingly being developed and used.
5. Oregon has been one of the most successful states in maintaining its forestland base.

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Environmental Factors

Environmental Factors: (Cont.)

Trends (Cont.)

6. Forest fragmentation through land use change and development is a rapidly emerging issue presenting new and unique threats to natural resource protection:
 - Forest landowner type changes
 - Family forest landowners intergenerational transfer
 - Limited forest product processing facilities
 - Impact of resource protection regulatory requirements (federal and state) on competition in the global market
7. Forest landowner demand for technical and financial assistance continues to increase.

Assumptions

1. Timber harvest ages on private land will stabilize or slightly move to younger age classes.
2. Interest in harvest of non-timber forest products such as mushrooms and greens will increase.
3. Oregon will retain a strong and flexible land use planning program.

Goal D: Protect and improve the physical and biological quality of the soil and water resources of Oregon's forests.

Trends

1. The Oregon Plan for Salmon and Watersheds is a key initiative, implemented through citizen-based watershed councils.
2. The demand to implement the Oregon Plan to meet statewide salmon recovery efforts continues to increase.
3. More than half of Oregonians live in cities whose water supplies originate on forested land.

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Environmental Factors

Environmental Factors: (Cont.)

Trends (Cont.)

4. Natural landslides continue to be a significant geomorphic process with effects on water quality, aquatic habitat, soil, and human-built structures.
5. Existing literature on the importance of forest practices on soil and water is outdated and is based on past practices.

Assumptions

1. Oregon's economy depends on high-quality water.
2. New long-term watershed studies will be initiated and aimed at understanding current forest practices effects on soil and water resources to aid in future management decisions.
3. Active management is critical to maintaining forest and watershed health.
4. Maintaining land in forest use is an important way to maintain water quality.

Goal E: Conserve diverse native plant and animal populations and protect and improve their habitats in Oregon's forests.

Trends

1. Public scrutiny of habitat decisions will continue to focus on remaining old-growth stands and on younger forest stages of the Cascade and Coast range forests
2. Due to the nature of state and federal laws and management practices, older forest structure occurs on federal lands, the majority of younger stands occur on private lands, and the broadest range of ages and structures occurs on state lands.
3. Oregon does not have a complete assessment of conditions and trends of native plants and animals and their habitats.

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Environmental Factors

Environmental Factors: (Cont.)

Assumptions

1. The more difficult the decision, the more science will be desired, and the science required will be more interdisciplinary in nature.
2. Conserving native plant and animal habitat at different scales across land uses will be a high-priority objective on public and private lands.
3. Natural disturbances such as fire, wind, floods, landslides, and insects and disease will continue to play a role in altering the habitat of Oregon's forests.

Goal F: Protect and improve the health and resiliency of Oregon's dynamic forest ecosystems, watersheds, and airsheds.

Trends

1. The National Fire Plan and other programs are addressing forest fuel conditions.
2. Forest stands and fuel conditions across more than two-thirds of Oregon are outside the range of natural fire regime conditions.
3. Invasive, non-native species are an increasing risk to Oregon's native plant and animal biodiversity.
4. Costs of regulation and fire protection are a concern for those being regulated and those paying for the regulation and protection systems.
5. Oregon's land-use program has effectively managed development on most forestlands, but development is increasing in the wildland-urban interface.
6. Smoke related to prescribed burning and wildfires is a regional issue with impacts that cross state boundaries.
7. Oregon continues to lose potentially harvestable timber to fire, insects and disease each year.
8. A complete and coordinated fire prevention and suppression system requires the Department to collaborate with federal, state and local governments, and with landowner partners, to deliver protection services efficiently and effectively.

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Environmental Factors

Environmental Factors: (Cont.)

Trends (Cont.)

9. Federal fire and land management policies (i.e., fuels treatment and harvesting) as well as federal fire funding and staffing reductions, impact adjacent acreage and resources.
10. A consistent and stable funding source is essential for providing effective and efficient forest fire protection for the State of Oregon. The ability to adjust costs to landowners and/or the general fund downwards or upwards in response to changing fire season severity or conditions is a fundamental goal of the Department.

Assumptions

1. Major insect and disease outbreaks will affect resource management and policy.
2. Oregon will continue to experience uncharacteristically large, intense wildfires.
3. Private forestland owners will continue to expect aggressive wildfire suppression, and fuels treatments will increase on private lands to reduce risk.
4. Federal land managers will make limited progress in managing forest health and fuels due to litigation and budget constraints.
5. Prescribed burning will continue as a management tool, but with increased scrutiny as competition for burning opportunities increases among private forestland owners, agriculture and range landowners, and federal land managers.
6. Fire intelligence will increase, providing better assessments of the threat of wildfire, along with increases in fuel management capabilities.
7. As a regional cooperator, partners will continue to rely on ODF for procurement and monitoring of contract crew resources. Compliance and administration efforts directly reflect the state's responsibility for the safety and welfare of crew members and incident management personnel.

Agency Request

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Budget Narrative

Department of Forestry

Agency Summary Narrative

Environmental Factors

Environmental Factors: (Cont.)

Goal G: Improve carbon sequestration and storage and reduce carbon emissions in Oregon's forests and forest products.

Trends

1. Increased levels of atmospheric carbon dioxide from human activities are well documented and, without action, are projected to reach unprecedented levels.
2. The level of carbon dioxide and other greenhouse gases is linked to climate change.
3. International efforts call for industrial countries to reduce carbon dioxide emissions to 1990 levels or below.
4. The United States has committed to reduce greenhouse gas intensity – the ratio of emissions to economic output – by 18 percent.

Assumptions

1. Converting marginal agriculture, pasture and brush land back to forests, forest management actions promoting healthy and productive forests, urban forestry and forest conservation will be accepted as a means to mitigate carbon dioxide emissions.
2. Wood products will be recognized for their value as stored carbon and as substitutes for higher greenhouse gas producing materials (such as steel).
3. Markets are developing slowly for the sale of carbon dioxide emission offsets (or credits) such that landowners can get a direct monetary payment for their investments or actions based on measured increases in carbon stored on their forestlands.

Just as trends and assumptions affect each forest-related goal, many factors influence the Department's ability to support its work with adequate, effective administrative resources.

Organizational Capacity:

Trends

1. Technologies and administrative processes and documentation requirements are changing rapidly, creating outdated systems that fail to meet the Department's needs or the public's expectations.
2. Changes in employee benefits and an aging Department workforce have triggered increased rates of employee retirements.
3. Outdated technological infrastructure and business applications lead to increased system failures and decreased productivity and efficiency.

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Budget Narrative

Department of Forestry

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Environmental Factors

Environmental Factors: (Cont.)

Trends (Cont.)

4. During periods of reduced budget resources, the need for information and communication increases – internally within the organization, and externally with our stakeholders.

Assumptions

1. Improvements in information technology will be essential in meeting Department objectives.
2. The Department will need additional resources to address lawsuits and other legal actions.
3. Succession management will remain an important human resources issue.
4. The Oregon Department of Administrative services will continue its trend of de-centralization, resulting in:
 - Increased reviews and audits, and increased personnel costs to accommodate those reviews.
 - Increased roles and responsibilities at the agency level, in turn increasing personnel and other costs in Human Resources, Administrative Services and Information Technology.
5. Increased reliance on information technology and automated business systems requires:
 - Increased investments in hardware and software.
 - Increased training to keep staff functional and efficient.
 - The ability to interface with other entities' systems.
 - Better use of technology to enhance the quality of products and services.
 - Continued investment in IT infrastructure.

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Budget Narrative

Department of Forestry

Agency Summary Narrative

Initiatives

Agency Initiatives:

A number of strategic agency initiatives are in process or developing for the 2013-15 budget period, including:

Wildfire protection funding - A strong wildfire protection system benefits all Oregonians. Through smarter spending of existing funds and leveraging of new funds, the Wildfire Protection Act (HB 2050) would increase the focus on putting out fires while they're still small, rather than fighting them after they have become large, costly and damaging. This higher level of protection would reduce danger to lives and losses of property and resources. Stronger up-front capacities in high-fire areas will in time reduce overall firefighting costs and lessen impact on city and county emergency services budgets.

Water quality monitoring - This initiative restores capacity in the Forest Practices Act (FPA) monitoring program to ensure the effectiveness of the rules and best management practices for forest operations. The Department provides a one-stop regulatory approach for forest practices, implementing federal Clean Water Act standards, fill and removal requirements and other laws. The FPA specifically highlights monitoring in areas of water quality, streamside forests, pesticide use and landslides and public safety at operational and watershed scales. This initiative would provide resources to meet statutory requirements for forest practices research and monitoring, and for integrated monitoring at the watershed scale to determine the effectiveness of contemporary forest practices for achieving aquatic conservation goals.

The initiative also supports the Watershed Research Cooperative, which conducts multi-agency, adaptive management, watershed research projects. Housed and led by Oregon State University, the cooperative includes state and federal agencies, forestland owners, and other organizations. The Trask River Watershed Study is evaluating how small streams respond to forest harvest and if responses are carried downstream. The study uses a whole-watershed, integrated design that links biological with physical studies in order to document responses and evaluate ecological tradeoffs. Information will help guide policy and management decisions in an adaptive management context for both state and private forests to determine if current management achieves goals for aquatic conservation.

Continuous business improvement efforts in Forest Practices - An efficient and effective Forest Practices Act (FPA) encourages investment in private forestlands by providing a consistent regulatory environment. It also constitutes a social contract with the public, providing assurance that private forests are managed responsibly. The Department worked with an independent analyst to develop recommendations on cost savings, efficiencies, and cost avoidance strategies for administering the FPA. Recommendations include developing an on-line, web-based forest operations notification and tracking system. This will improve service delivery to forestland owners, increase resource protection, and improve data quality and sharing among state and federal agencies that use that data.

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Budget Narrative

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Initiatives

Agency Initiatives: (Cont.)

The Department's Forest Activity Notification System provides data to multiple agencies for multiple purposes. For example, in addition to providing information for regulating forest practices, the system provides data to the Department of Revenue for tax collection, ODF's Fire Protection Division for smoke management, and now to the Department of Transportation for maintaining motorist safety and to protect highways, bridges and utility lines, under SB 1546 (2012). Other natural resource agencies (e.g., Departments of Fish and Wildlife, Environmental Quality, Oregon Health Authority) and the federal government (e.g., Bureau of Land Management) request information on a regular basis regarding forest operations for specific areas or statewide. Currently, we respond to these requests by sending electronic information or faxes. With appropriate development, the on-line system could provide direct access to all state agencies that currently use information on forest operations. The new system would improve access to the data and improve data available to other agencies.

State Forests' financial viability - The State Forests program faces a growing funding challenge, as weak timber markets have significantly reduced timber sale revenue. About two-thirds of this revenue on Board of Forestry lands is passed on to counties; the remainder provides the main source of funding for operating the State Forests program, including planning, inventory, research, recreation development and other activities. The program is working on a business model that would allow it to continue to operate in an environment with growing funding challenges.

The Forestry Business Improvement Initiative - Following an initial scoping and assessment effort in the 2005-07 biennium and Phase 1 initiation during the 2009-11 and 2011-13 biennia, this initiative continues a comprehensive review of the agency's operating and financial business systems, with tangible improvements proposed in process and technology to support improved service delivery to stakeholders through regulatory streamlining, improved worker productivity, cost reductions and waste mitigation.

The forest biomass and bio-energy Initiative - With a launch from 2005 Senate Bill 1072 and initial work during past biennia, this initiative proposes active state engagement in forest fuels reduction and stand management on federal, state and private forestlands. The emphasis is one component is "brokering" of federal stewardship contracts to achieve fuel reduction goals on federal lands and support local communities, and to achieve targets and goals for the principles of sustainable forestry in the state.

Federal lands - With involvement from the Board of Forestry, the Governor's Office and others, this initiative, which began during the 2005-07 biennium, seeks to place the State of Oregon in an "active partner" role in the planning and issue resolution necessary for effective management of federal forestlands in the state. Utilizing a broad stakeholder group, the effort strives for strong state policy regarding management of these forests, and projects at the state and local levels that are intended to support those policies.

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Budget Narrative

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Criteria for 2013-15 Budget Development

Criteria for 2013-15 Budget Development:

As described above, the Department uses the Board's *Forestry Program for Oregon* mission, strategies, visions and values as the basis of budget development.

In addition, for each biennial budget cycle, the Department establishes a set of guiding principles for budget development in both budget *content* and budget *process development* (i.e. both the 'what/why' and the 'how'). The 2013-15 budget development guiding principles are:

1. Maintain core business functions and customer service as priority, using a whole-agency perspective rather than a siloed approach. Sufficient capacity must be retained to meet the Board and Department's basic mandates including fire protection, managing state forests, forest regulation, administrative and financial support as well as reliable and credible information and natural resource policy development and dissemination (content).
2. Identify and address service gaps between the current budget level and the level needed to implement legal mandates, the *Forestry Program for Oregon*, Board of Forestry work plans, and key components of the agency strategic plan (content).
3. Be creative and proactive but realistic in concept development and proposals, recognizing the balance between asking for needed resources and yet being realistic with budget climate, stakeholder and legislative expectations, and revenue constraints (content).
4. Maintain a viable, effective, highly skilled, professional and empowered workforce and organization in the present and into the future (content).
5. Identify and capture opportunities to increase efficiency and effectiveness in the short and long term (content).
6. Ensure that individual revenue sources fund a fair and equitable portion of the internal service costs that are in direct relation to each program's use of services and products (content).
7. Synchronize well with the operating model of leadership at the Board, agency leadership, and program/unit levels, and align with the Board of Forestry and agency missions and legal mandates, the *Forestry Program for Oregon*, the Governor's goals and principles including the 10-Year Plan for Oregon, and agency/program performance measures (process).
8. Be open to new ways of thinking for revenue generation, providing services, and stakeholder outreach and involvement with an aim towards reducing vulnerability to cyclical fluctuations (process).
9. Be responsive to situational changes during the budget development process, and be prepared to change direction or course if needed (process).

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Budget Narrative

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Criteria for 2013-15 Budget Development

Criteria for 2013-15 Budget Development: (Cont.)

10. Prioritize services that most directly benefit or protect and sustain forest resources (process).
11. Promote an open and transparent process with employees and stakeholders and seek and encourage public input (process).
12. Clearly describe the results and consequences of budget investments or reductions so that the citizens of Oregon can understand what is being gained or lost in Oregon forest resources (process).

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FORESTRY DEPARTMENT

Annual Performance Progress Report (APPR) for Fiscal Year (2012-2013)

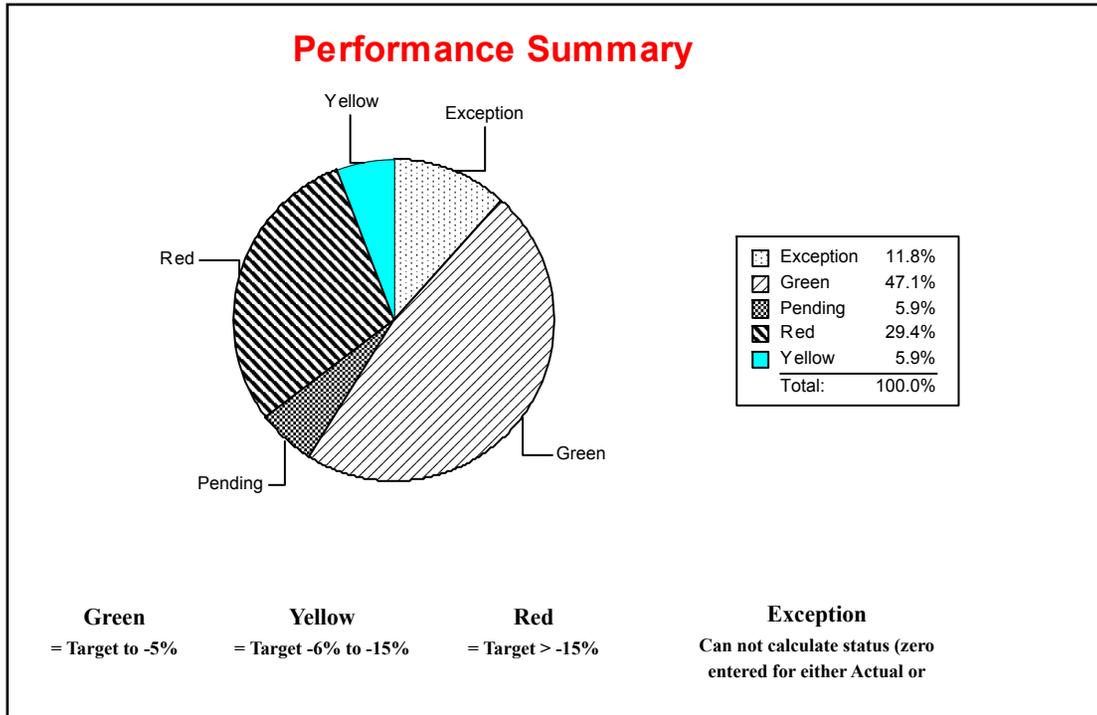
Original Submission Date: 2013

Finalize Date:

2012-2013 KPM #	2012-2013 Approved Key Performance Measures (KPMs)
1	CUSTOMER SERVICE TO COUNTY GOVERNMENTS AND FOREST LANDOWNERS – Percent of Oregon’s forested counties and forest protective associations rating that ODF programs collectively provide “good” or “excellent” customer service: overall, timeliness, accuracy, helpfulness, expertise, availability of information.
2	BOARD OF FORESTRY PERFORMANCE – Percent of total best practices met by the Board of Forestry.
3	FOREST PRACTICES ACT COMPLIANCE Percent of commercial forest operations that are in compliance with the Forest Practices Act
4	URBAN AND COMMUNITY FOREST MANAGEMENT – Percent of Oregon cities actively managing their urban and community forest resources.
5	STATE FORESTS TOTAL REVENUE - Percent increase in total revenue produced by State Forests
6	AIR QUALITY PROTECTION - Total number of smoke intrusions into designated areas per total number of units burned.
7 a	PRIVATE FORESTLAND MANAGED AT OR ABOVE FOREST PRACTICES ACT STANDARDS. a. Acres of industrial private forestlands managed under an approved certification system, stewardship agreement, or other approved management plan including wildlife habitat conservation and management plans.
7 b	PRIVATE FORESTLAND MANAGED AT OR ABOVE FOREST PRACTICES ACT STANDARDS. b. Acres of non-industrial private forestlands managed under an approved certification system, stewardship agreement, or other approved management plan including wildlife habitat conservation and management plans.
8 a	FOREST STREAM WATER QUALITY: a. Percent of monitored stream sites associated predominately with forestland with significantly increasing trends in water quality.
8 b	FOREST STREAM WATER QUALITY: b. Percent of monitored stream sites associated predominately with forestland with significantly decreasing trends in water quality.
8 c	FOREST STREAM WATER QUALITY: c. Percent of monitored stream sites associated predominately with forestland with water quality in good to excellent condition.
9	VOLUNTARY PUBLIC AND PRIVATE INVESTMENTS MADE TO CREATE HEALTHY FORESTS - Cumulative public and private forest landowner investments made in voluntary projects for the Oregon Plan for Salmon and Watersheds or for the Oregon Conservation Strategy.

2012-2013 KPM #	2012-2013 Approved Key Performance Measures (KPMs)
10	STATE FORESTS NORTH COAST HABITAT - Complex forest structure as a percent of the State Forests landscape.
11	FIRE SUPPRESSION EFFECTIVENESS – Percent of wildland forest fires under ODF jurisdiction controlled at 10 acres or less.
12	PREVENTION OF HUMAN-CAUSED WILDLAND FOREST FIRES – Number of human-caused wildland forest fires per 100,000 Oregon residents (lower is better).
13	DAMAGE TO OREGON FORESTS FROM INSECTS, DISEASES, AND OTHER AGENTS Percent of forest lands without significant damage & mortality as assessed by aerial surveys.
14	FOREST BIOMASS UTILIZATION-- Million bone-dry tons of forest biomass converted to biofuels, electricity or steam.

FORESTRY DEPARTMENT		I. EXECUTIVE SUMMARY	
Agency Mission: To serve the people of Oregon by protecting, managing, and promoting stewardship of Oregon's forests to enhance environmental, economic, and community sustainability.			
Contact: Kevin Birch, Resource Planning Program Director		Contact Phone: 503-945-7405	
Alternate: Satish Upadhyay, Admin Services Division Chief		Alternate Phone: 503-945-7203	



1. SCOPE OF REPORT

The Oregon Department of Forestry (ODF) has eight programs that uniquely contribute to achieving the overall mission and vision of the agency and its statutory mandates. To support their unique roles, each program has developed individual vision and mission statements, strategic emphasis areas, strategies, and actions. These actions are designed by each program to meet their portion of the agency's mandates and to assist in addressing the goals and objectives outlined in the Oregon Board of Forestry's strategic plan, the Forestry Program for Oregon. In this way, the Department is able to effectively communicate how its programs contribute to the achievement of these board priorities while also achieving the Department's overall mission, vision, and statutory requirements.

Performance measurements inform strategic planning, budgeting, quality improvement, and program/employee appraisal processes. As a first step, Department programs have made their action statements measurable when possible. In addition, the Department's performance measures are intended to track over time a representative subset of the outputs and outcomes of the agency's actions. These performance measures provide further indication of the Department of Forestry's success in achieving its mission and vision, and in assisting with the achievement of the Forestry Program for Oregon. Of the Department's ten programs, the five agency operating programs are directly linked to the key performance measures. These programs include: Private Forests Program, Fire Protection Program, State Forests Program, Urban Forests Program, Forest Resources Planning Program. The five agency administrative programs do not have direct connection with the key performance measures, but support the operating programs accomplishments and contribute to overall agency performance. These administrative programs include: Information Technology Program, Human Resources Program, Business Services Program, Agency Affairs Program, Quality Assurance Program.

2. THE OREGON CONTEXT

In addition to addressing Board of Forestry strategies, the Department of Forestry has indirect influence on Oregon Progress Board Benchmarks 75, 77, 79, 82, 83, 86, 88, 89a, and 90. This influence is the result of the administration of Department programs, as well as through coordination with other agencies and organizations in order to promote the adoption of policies consistent with the goals and objectives of the Board of Forestry. Benchmark 75 (Air Quality) indicates Oregon forest wildfires affect the state's air quality. The Department's Fire Protection Program actively suppressed wildfires while the Smoke Management Program plays a key role in managing smoke from prescribed forest burning. Benchmark 77 indicates Oregon carbon dioxide emissions have increased during the past two decades. Maintaining a healthy, productive forest land base and the use of forest fuels for energy generation can offset fossil fuels and reduce carbon dioxide emissions from forest wildfires. Benchmark 79 (Stream Water Quality) indicates further improvements can be made to the state's water quality. However, water quality on forestlands remains high compared to other land uses. All streams and rivers on forestlands regulated under the Forest Practices Act receive protection appropriate to the beneficial uses of those water bodies. Benchmark 82 (Forest Land) indicates Oregon has been effective in retaining its forest land base, and Benchmark 83 (Timber Harvest) indicates Oregon is also effective in maintaining the productive capacity of these forests. Benchmark 86 (Freshwater Species) indicates the percent of freshwater salmonids and other fish considered at risk has remained steady since 1999. Oregon forestlands receive greater water quality and riparian protection than other land uses. Benchmark 88 (Terrestrial Species) indicates a low percentage of monitored plant species and terrestrial vertebrate animal species are at risk. Many of these species have limited habitats that are either not located on forestlands or are unaffected by commercial forest operations. Benchmark 89a (Natural Habitats Forests) indicates forests make up the largest natural habitat category in the state. Outcomes for this benchmark will be significantly affected by the Department of Forestry's programs and by landowners' management objectives. Benchmark 90 (Invasive Species) indicates Oregon has been effective in limiting the number of the most threatening invasive species.

3. PERFORMANCE SUMMARY

The performance measure reports for Fiscal Year 2011-12 indicate the agency was effective in preventing human-caused forest wildfires. In 2012, increased fire danger and fires burning in light, flashy fuels that grew rapidly combined to slightly reduce the Department's wildfire suppression effectiveness. However, legislatively approved funding for initial attack resources played a critical role in maintaining the Department's suppression capacity. State Forests revenues

increased by about 1.5% in fiscal year 2012. Complex structure continues to develop across the landscape for state forests on the north coast. The department continues to administer an effective Smoke Management Program. The Department's work is influencing voluntary private landowner investments in stream restoration and wildlife habitat. The Department continues to be proactive in the detection and prevention of forest insect and disease problems; however significant mortality due to insects continues to be observed. About 64 percent of forest sites have good to excellent water quality. Further improvement can be made in water quality in forest streams; however, maintaining forestland in forest use remains an effective strategy for keeping state water quality in good or excellent condition. The Department will engage an independent contractor to create a system for compliance in 2012. Initial efforts will focus on rules suitable for numeric evaluation and expand incrementally to include all rules. Budget limitations have also affected the Department's ability to assist Oregon cities actively managing their and community forest resources. The Oregon Board of Forestry continues to have broad consensus that it is meeting the criteria for its board and commission governance measure. Surveys conducted of County Commissioners and Forest Protective Association members indicate that overall, the Department's customer service efforts are effective. Department programs were rated at high levels for meeting expectations in the customer service categories: timeliness, accuracy, helpfulness, expertise, availability of Department information. The Department will use this information to further improve service to local governments and forest landowners and to promote further dialogue on these topics.

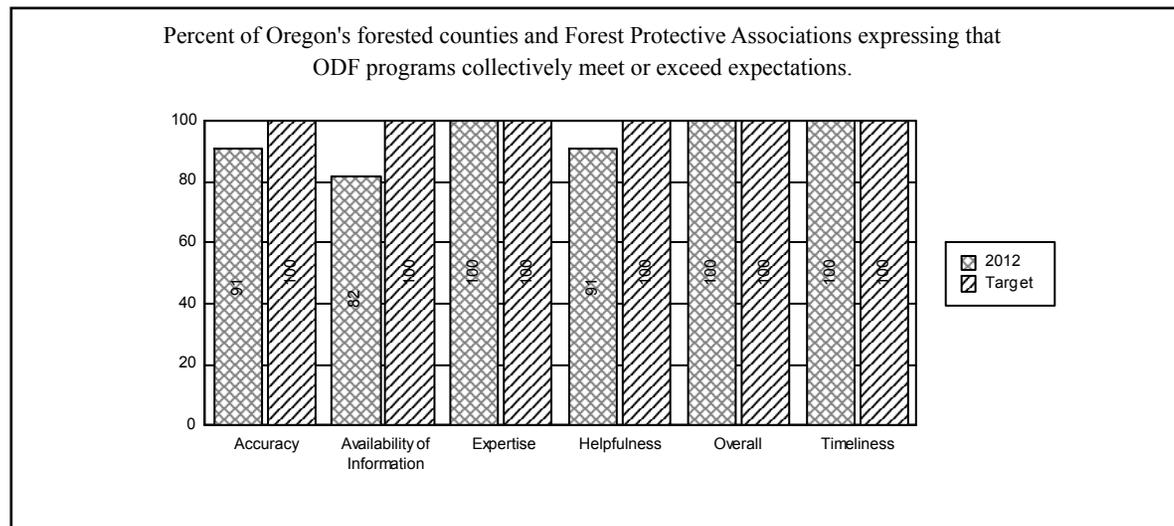
4. CHALLENGES

The State Forests program faces a growing funding challenge, as weak timber markets have significantly reduced timber sale revenue. About two-thirds of this revenue on Board of Forestry lands is passed on to counties; the remainder provides the main source of funding for operating the State Forests program, including planning, inventory, research, recreation development and other activities. The Department also continues to be challenged with inadequate administrative and information technology infrastructure, which is vital for effective field operations. For instance, additional capacity is needed to support and maintain the increasing number of information technology systems necessary to meet performance measures. ODF is making significant strides to replace legacy systems, but needs additional resources to meet growing demands for more, and more sophisticated, technology solutions and support. The wildland-urban interface, where developed and forested areas meet or intermingle, continues to pose a range of challenges to effective performance. Firefighting is more costly and complex in these areas, and conflicts may emerge between neighbors practicing active forest management and those who have concerns about these activities. In addition, fragmentation or development of forestlands can degrade forest values such as wildlife habitat and clean water, and development provides a pathway for the spread of invasive species. The department's key fire protection and private forests missions are challenged by these trends. Among external factors, critical federal funding for private forest landowner management incentive programs, fire protection and prevention and other activities is uncertain, and diminishing. The federal government is the primary source for landowner financial assistance. Current federal programs within USDA are major factors affecting funding levels for incentives for forest landowner improvement projects such as tree planting and pre-commercial thinning which provide the opportunity to enhance the health and sustainability of Oregon's forests. The National Fire Plan has brought a new funding source to the state's fire-prone areas but there is no assurance that funding will continue. In addition to funding inadequacies, the Department of Forestry has struggled in areas such as urban and community forest management due to lack of personnel. Currently, two FTE are dedicated to this entire program, which is entirely federally funded. A statewide survey conducted in 2004 clearly showed that if cities had received assistance from the Department of Forestry, they were more likely to have components of an actively managed urban forest program. Other external factors include limitations on the ability of federal agencies to effectively manage their lands, creating an increase in fuels, and climate changes that raise fire danger.

5. RESOURCES AND EFFICIENCY

The Department's 2011-13 Legislatively Approved Budget is \$309.4 million and includes 872 FTE. The agency has always pursued efficiencies through management actions such as using staff from all of its programs to fight wildfires. All vacant positions are carefully evaluated before they are filled, processes are being evaluated to see if work can be done in a more efficient manner, and resources are being shared between programs.

KPM #1	CUSTOMER SERVICE TO COUNTY GOVERNMENTS AND FOREST LANDOWNERS – Percent of Oregon’s forested counties and forest protective associations rating that ODF programs collectively provide “good” or “excellent” customer service: overall, timeliness, accuracy, helpfulness, expertise, availability of information.	2006
Goal	Forestry Program for Oregon Goal A: Promote a fair legal system, effective and adequately funded government, leading-edge research, and education, and publicly-supported environmental, economic, and social policies.	
Oregon Context	By providing excellent customer service, the Department will impact the protection and management of all Oregon forest resources and assist private landowners, public landowners, and local governments meet their objectives.	
Data Source	Based on annual consultations (via survey) with county commissions and Forest Protective Associations by Department District Foresters.	
Owner	Satish Upadhyay, Chief, Administrative Services Division, 503-945-7203	



1. OUR STRATEGY

County boards and commissions, county staffs, and Forest Protective Associations are asked to evaluate the Department of Forestry's performance in the areas of timeliness, accuracy, helpfulness, expertise, and available information, as required by Department of Administrative Services (DAS) guidelines.

County governments were selected for the customer service measure because all three of the Department's operational programs (State Forests, Fire Protection, and Private Forests) either directly or indirectly affect forested counties and their citizens. Non-forested Sherman and Gilliam Counties are not included in the survey. Forest Protective Associations were selected for the customer service measure because two of the Department's operational programs (Fire Protection and Private Forests) either directly or indirectly affect private forest landowners. In addition, the Forest Trust Land Advisory Committee completes the survey, representing State Forests Program customers.

2. ABOUT THE TARGETS

The Department strives to ensure that 100 percent of county governments and landowner associations express that their expectations for Department performance have been met or exceeded. In most cases, the survey participants have a relationship with the Department either through partnerships in fire protection and prevention, through stewardship of private and public lands or through sharing of timber revenues from State-owned timber lands. These relationships are essential to the success of the Department in carrying out its mission.

3. HOW WE ARE DOING

Survey results for the four previous years (CY 2009 - 2012) indicate that the Department of Forestry has been successful in meeting or exceeding the expectations of county governments and forest landowners and generally confirms personal experience of local Department leadership around the state. This year's results remain constant in three categories - Expertise, Timeliness, and Overall Service. They decrease in three categories - Accuracy, Helpfulness, and Availability of Information. Some concerns were shared about cuts in staff and the ability to continue to provide the great service given in the past, communication, and the increasing costs of fire protection.

4. HOW WE COMPARE

The system for comparison with performance by other agencies is not yet in place by the Department of Administrative Services.

5. FACTORS AFFECTING RESULTS

The ongoing relationships between Department of Forestry field offices and county commissions, county staffs, and Forest Protective Associations largely determine the results of this performance measure. Relationships with county governments are likely to be easier to maintain in more rural, forest resource dependent counties with smaller governments than in counties with significant urban populations and larger county government bureaucracies. Familiarity with, and interest in Department of Forestry programs and accomplishments is likely to be greater in the former. Budget reductions and retirement of ODF

personnel could be contributions to the slippage in the categories that decreased in this year's results.

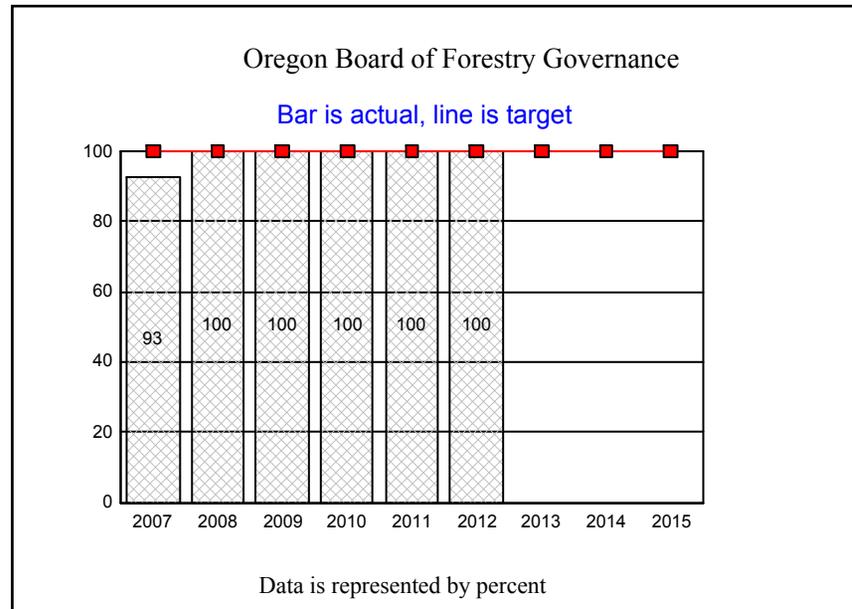
6. WHAT NEEDS TO BE DONE

Performance measure results can be used to address areas of Department deficiencies and to build new and stronger relationships and communication links with county governments and Forest Protective Associations over time. This year's survey indicates that improvements need to be made in Accuracy, Availability of information, and Helpfulness. All of these categories have been affected by budgetary reductions and retirements which have lead to decreases in staffing levels. Some lost positions have been reinstated in the current biennium, but it will take some time to get the staffing levels back up. As the Department adjusts to the new levels of workload and job proficiencies, the deficient category should improve.

7. ABOUT THE DATA

Each year, half of the forested counties and protection associations are surveyed. Of the 24 groups surveyed this year, 12 responded for a 50% return rate. The survey covered calendar year 2012.

KPM #2	BOARD OF FORESTRY PERFORMANCE – Percent of total best practices met by the Board of Forestry.	2007
Goal	To fulfill the statutory mandate of ORS 526.016 (1), the State Board of Forestry shall supervise all matters of forest policy and management under the jurisdiction of this state. The current policy expression of this mandate is embodied in the 2011 Forestry Program for Oregon, goals A through G.	
Oregon Context	The Oregon Board of Forestry, established in 1911, is the seven-member citizen board that oversees and provides vision and direction to the management of Oregon's 30 million acres of forest. In this context, the Board is engaged with fulfillment of Oregon Benchmarks 75 (air quality), 77 (carbon dioxide emissions), 79 (stream water quality), 82 (forestland), 83 (timber harvest), 86 (freshwater species), 88 (terrestrial species), and 89 (natural habitats).	
Data Source	Individual board member self-evaluations of 16 best practices criteria leading to a consensus-based board evaluation decision.	
Owner	Tom Imeson, Chair, Oregon Board of Forestry (Administrator, Satish Upadhyay, Chief, Admin. Services Division, 503-945-7203)	



1. OUR STRATEGY

Following adoption by the 2006 Oregon Joint Legislative Audit Committee, the Oregon Board of Forestry, at its September 6, 2006 meeting, adopted the new state boards and commissions governance performance measure as developed by the Oregon Department of Administrative Services and the Oregon Legislative Assembly. In addition to the 15 standard best management practice criteria, the Board chose to add an additional criteria relating to communications. The Board values public input and transparency in conducting its work through outreach to and engagement of stakeholders and by using its work plan communications tools. The Board also values input and communications with its standing advisory committees, special ad hoc committees and panels and external committees with Board interests. This addition provides a total of 16 criteria.

2. ABOUT THE TARGETS

Based upon the 15 standard criteria, the Board chose to establish the target at 100 percent. In developing the target, the Board wanted to set a high standard and be ambitious in its pursuit of best practices.

3. HOW WE ARE DOING

The Board chose to begin the evaluation process as soon as possible, and conducted its first evaluation during 2007. For 2012, individual board member self-evaluations were completed in July 2013, and the full consensus-based board self-evaluation was conducted as a public meeting agenda item at the Board's July 25, 2013 meeting. Consensus was reached on all 16 criteria, and a final report will be developed and approved at the September 4, 2013 meeting. The Board decided that it had collectively met 15 of the 15 standard criteria, for a 100 percent achievement rate. The Board also decided that it had met the additional criteria relating to communications, #16.

4. HOW WE COMPARE

Data from all boards and commissions from which to compare is not yet compiled and reported by the Department of Administrative Services. Generally, an achievement of 100 percent of best practices met is considered a high achievement level.

5. FACTORS AFFECTING RESULTS

Board members commented on the challenges placed by new and ongoing lawsuits challenging their authority. They also commented on the long-standing

challenge of building broader consensus amongst public/stakeholders on the priorities for forestlands and the appropriate policies, management plans, and funding to achieve positive outcomes. On a positive note, the Board's hard work to make good decisions collectively with solid engagement and support from the agency staff was a factor affecting the results.

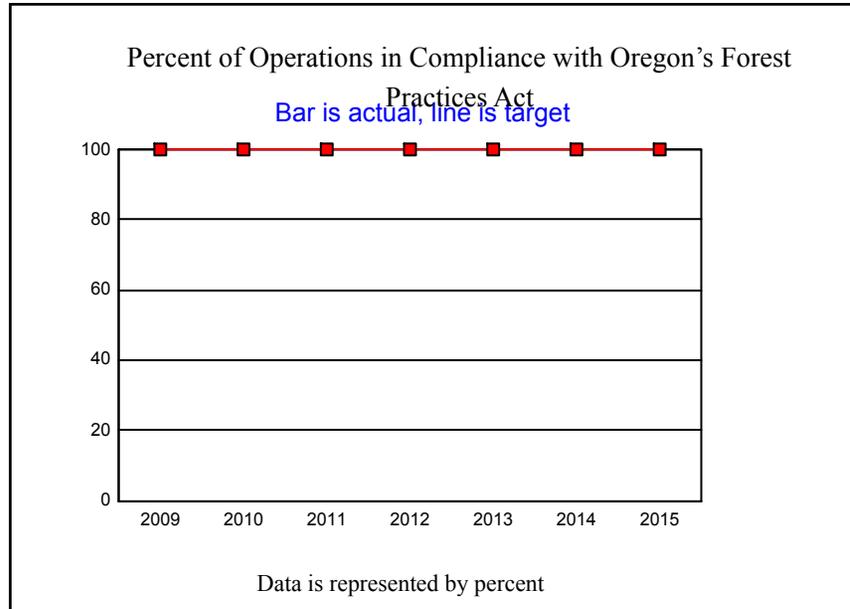
6. WHAT NEEDS TO BE DONE

In an adaptive management context, the Board will continue to utilize the performance evaluation system, learn from the results, implement changes to its policy and procedures as needed, and continue to communicate with stakeholders. The Board will continue to use a collaborative decision-making process and work on attaining financial stability.

7. ABOUT THE DATA

Based on the 15 standard criteria and the one additional Board-established criterion, the individual board members completed a self-evaluation for each of the 16 criteria on a four-category scale, ranging from Strongly Agree to Strongly Disagree that the criteria had been met. The individual evaluations were reviewed and numerically averaged to produce a starting point for the collective Board evaluation. The collective evaluation considered each criteria, and by consensus, a decision was reached whether the criteria was met or not met. The performance result was calculated as a percentage based on the number of met criteria out of the total standard 15 criteria.

KPM #3	FOREST PRACTICES ACT COMPLIANCE Percent of commercial forest operations that are in compliance with the Forest Practices Act	2009
Goal	Forestry Program for Oregon Goals A, C, D, and E: Promote a fair legal system, effective and adequately funded government, leading-edge research, and education, and publicly supported environmental, economic and social policies. Protect and improve the productive capacity of Oregon's forests. Protect and improve the physical and biological quality of the soil and water resources of Oregon's forests. Conserve diverse native plant and animal populations and protect and improve their habitats in Oregon's Forests.	
Oregon Context	Benchmark 79 indicates further improvements can be made to the state's water quality. However, water quality on forestlands remains high compared to other land uses. Benchmark 82 indicates Oregon has been effective in retaining its forest land base. Prompt reforestation of harvested forestlands and the forestation of non-stocked forestlands play a central role in this Benchmark result. Benchmark 86 indicates the percent of freshwater salmonids and other fish considered at risk has remained steady since 1999. Oregon forestlands receive greater water quality and riparian protection than other land uses and most voluntary habitat restoration projects under the Oregon Plan for Salmon and Watersheds have occurred on forestlands. Benchmark 88c. indicates the number of monitored "at risk" plants species has increased since 1991. Many of these species have limited habitats that are either not located on forestlands or are unaffected by commercial forest operations. Benchmark 88b. indicates that 98 percent of monitored vertebrate species are not "at risk." A key element of the Forest Practices Act (FPA) is wildlife habitat protection. All streams and rivers on forestlands regulated under the Forest Practices Act receive protection appropriate to the beneficial uses of those water bodies.	
Data Source	Currently, data are not available to calculate this metric.	
Owner	Peter Daugherty, Chief, Private Forests Division, 503-945-7482	



1. OUR STRATEGY

The Oregon Forest Practices Act (FPA) contains a set of best management practices and prescriptive rules in the areas of reforestation, harvesting, forest road construction and maintenance, slash disposal, chemical application, riparian area and wetland protection, and specified resource site (wildlife habitat) protection. Department policy attempts to gain compliance with the FPA through a program that maintains an effective balance of science and technology-based rules, incentives, educational and technical assistance, and uniform enforcement. The purposes of FPA administration are to help landowners meet their objectives while complying with the rules, educate responsible parties who have violated rules to avoid future violations, and repair to the extent possible damage that has occurred. Department Stewardship Foresters provide on-the-ground administration and enforcement of the FPA by inspecting priority operations for compliance. The department piloted a compliance audit in 2009 to collect data for this measure. The department has hired an independent contractor and will have the first set of compliance data collected by the end of December 2013. This initial effort will focus on key FPA rules for roads and harvesting that are suitable to numeric evaluation. The department will expand the compliance audit program incrementally, designing a program that will progressively audit all FPA rules implemented statewide on the ground. Although the current direction focuses the program on rules requiring landowner or operator action, the eventual intent is to evaluate all rules, including administrative rules and those requiring action by the State Forester. This audit will provide data that demonstrates the effectiveness of the department by indicating how well forest operators are complying with the rules, and indicate the implementation of the Forest Practices Act across the landscape.

2. ABOUT THE TARGETS

The Oregon Forest Practices Act contains a set of best management practices and prescriptive rules designed to protect forest resources and maintain the economic outputs from the forest. This performance measure demonstrates the effectiveness of the program by measuring how well forest operations comply with the rules. Ideally, forest operations would achieve 100 percent compliance with the Forest Practices Act. While the complexity of forest operations and unexpected events result in mistakes by even the best operators, the target is set at the ideal level of 100 percent compliance.

3. HOW WE ARE DOING

A previous key performance measure, based on number of citations issued per inspected operation, indicated a consistently high level of compliance with the provisions of the Forest Practices Act. While the pilot audit collected data in 2009, the small sample size resulted in a margin of error that makes calculated rule compliance rates meaningless. No data were collected in 2010 and 2011 due to loss of staff and inadequate resources. Work in 2012 focused on development of the request for proposal and field protocol and contractor selection. Field data collection by the successful contractor began in April 2013.

4. HOW WE COMPARE

Of the adjacent states with Forest Practices Acts, California does not report compliance. Idaho reports compliance in a similar manner as Oregon had done through 2009: the percent of inspected operations in compliance with their Forest Practices Act. In 2007, Idaho reported that 96 percent of inspected operations were in compliance. Washington has developed a compliance auditing program and has reported interim results for 2006. Washington reported 81 percent compliance for activities audited. Washington reported expenditures of approximately \$1 million per year on their compliance auditing program. Compliance expenditures for Idaho and California are not available. Oregon has expended \$168,000 on compliance auditing since July 2011.

5. FACTORS AFFECTING RESULTS

Forest operations that are found to be in violation of FPA statutes and rules are the result of landowners' lack of knowledge or unwillingness to follow the law. The availability of Department field foresters has a direct bearing on landowner knowledge, and a somewhat indirect bearing on a landowner's willingness to follow the law. As new rules are developed and new operators/landowners become active, the department will work with landowners, operators, and educational partners to provide adequate education to maintain a high level of compliance.

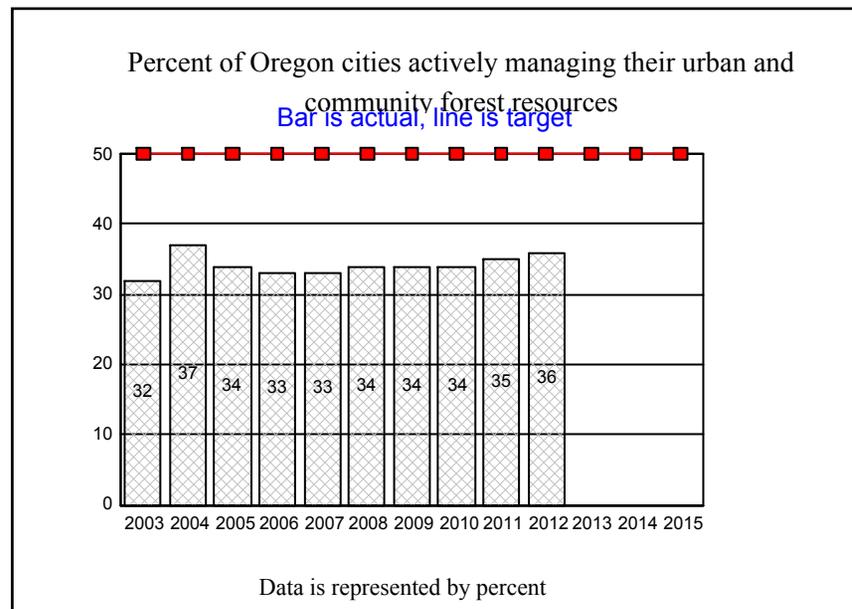
6. WHAT NEEDS TO BE DONE

The department needs to continue to support operator training and education to maintain high compliance. The department needs to conduct regular inspections on forest operations. The department has fulfilled its 2011 Budget Note obligation to report to the Joint Committee on Ways and Means at the 2013 session of the Legislature on the process and results of contracting compliance monitoring. The compliance audit will provide an opportunity for Oregonians to reflect on the results of a statistically valid sampling process that seeks to answer questions about rates of compliance with the Forest Practices Act (FPA) and rules for industrial, private non-industrial and other non-federal ownerships. As part of this effort the Department has convened an external review team consisting of representatives for industrial and non-industrial landowners, forest certification systems, the Department of Environmental Quality and the Oregon Watershed Enhancement Board. The initial focus will be on FPA rules for forest harvesting and road construction/reconstruction. Other rule sections will be brought into the audit program in subsequent years. Given the unique use of contract crews to assess FPA compliance, the Department has focused on rule standards that can be readily captured by a standardized data collection protocol. The Department projects that the first year of data collection will be complete in December 2013 and a report will be available in the first quarter of 2014.

7. ABOUT THE DATA

Data do not currently exist.

KPM #4	URBAN AND COMMUNITY FOREST MANAGEMENT – Percent of Oregon cities actively managing their urban and community forest resources.	1992
Goal	Forestry Program for Oregon Strategies C, D, E, F, and G: Maintain and enhance the productive capacity of Oregon's forests to improve the economic well-being of Oregon's communities. Protect, maintain, and enhance the soil and water resources of Oregon's forests. Contribute to the conservation of diverse native plant and animal populations and their habitats in Oregon's forests. Protect, maintain, and enhance the health of Oregon's forest ecosystems, watersheds, and airsheds within a context of natural disturbance and active management. Enhance carbon storage in Oregon's forests and forest products.	
Oregon Context	Benchmark 82 indicates Oregon has been effective in retaining its forest land base. Active management of Oregon's urban and community forests plays an important role in this Benchmark result.	
Data Source	Actual count based on Urban and Community Forests Program records. The Department uses a ranking system to evaluate the sustainability of community forestry efforts.	
Owner	Paul D. Ries, Urban and Community Forests Program Manager, 503-945-7391 or pries@odf.state.or.us	



1. OUR STRATEGY

The percentage of Oregon cities actively managing their urban forests is a reflection of statewide progress towards meeting the strategies of the Forestry Program for Oregon. The urban forest consists of the trees growing along our streets, in our parks, in natural areas, and in downtown business districts. If cities are managing their urban forests, they are reaping the economic, environmental, and social benefits trees provide. An increasing percentage is a reflection of the technical, educational, and financial assistance provided by the Oregon Department of Forestry in helping cities proactively deal with tree issues and develop and implement municipal urban forestry programs. The Department provides assistance to Oregon cities to help them deal proactively with tree issues in the realms of economic development, public safety and risk management, environmental protection and management, and community livability.

2. ABOUT THE TARGETS

There are 242 cities in Oregon. Not every city has the interest and ability to manage their urban forest resources. Interest in urban forest management can fluctuate in correlation to current events. For example, winter storms raise a lot of awareness about the problem of hazard trees. The target for this performance measure is that 50 percent of the cities in Oregon will take an active role in managing their urban forests.

3. HOW WE ARE DOING

Currently, a little over one third (36 percent) of Oregon cities are actively managing their urban forest. Oregon had a record number of cities recognized as Tree City USA communities in 2011, with 57 cities. Cities are responding to the need to proactively manage their urban forests, but are hampered by the economy and limited budgets.

4. HOW WE COMPARE

The number of cities with urban forestry programs is holding steady in the mid 30 percent range, not growing appreciably. It is not known if other western states track this same type of performance measure. However, based on other available information Oregon probably lags in performance behind the states of Washington, California, and Idaho but probably exceeds the performance of Montana, Nevada, Arizona, and New Mexico.

5. FACTORS AFFECTING RESULTS

The Department of Forestry has a very limited staff to serve the entire State. Recent reductions in federal funds have reduced the staff level to only 2.0 FTE for

the entire program, statewide. A statewide survey conducted in 2004 clearly showed that if cities had received assistance from the Department of Forestry, they were more likely to have components of an actively managed urban forest program. The components considered to be signs of active management include urban forestry trained professional staff (city employee or private contractor), a citizen advisory committee, a tree ordinance, and an inventory-based management plan. These are nationally agreed-upon factors that every state collects. Achievement of this KPM is clearly constrained by staffing limitations.

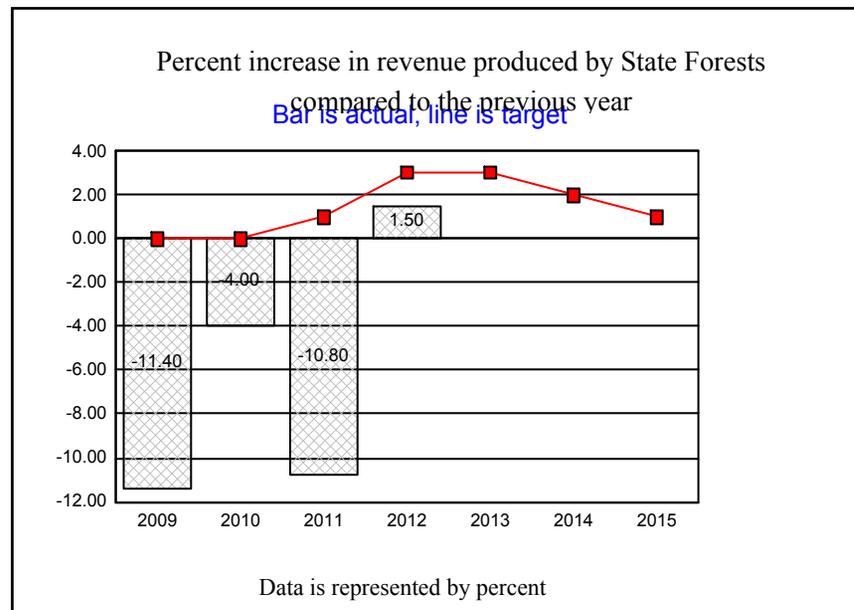
6. WHAT NEEDS TO BE DONE

If approved by future legislative action, additional field resources allocated to this program will result in a higher level of performance for this indicator in future years.

7. ABOUT THE DATA

Each calendar year, the Department of Forestry assesses the status of each Oregon city as to their level of urban forest management activities. These records are maintained on the Department's computer network, and form the basis for this performance measure.

KPM #5	STATE FORESTS TOTAL REVENUE - Percent increase in total revenue produced by State Forests	2009
Goal	Forestry Program for Oregon Strategy B: Ensure that Oregon’s forests provide diverse social and economic outputs and benefits valued by the public in a fair, balanced, and efficient manner.	
Oregon Context	Benchmark 83 (Timber Harvest) indicates that Oregon timber harvests on public lands are below sustainable levels, although this is primarily the result of management decisions on federal lands. Timber sale revenues from State Forests are included in this Benchmark and contribute revenue to local communities and government services. State Forests represent 3% of Oregon's forest land base and generate 5% of the total timber harvest volume.	
Data Source	Actual total revenues from field districts’ accomplishments for FY 2012. This includes timber harvest as well as minor revenue generated from other sources such as recreation and minor forest products. Efforts to generate payment for other ecosystem services have not yet been successful.	
Owner	Liz Dent, Deputy Chief, State Forests Division, 503-945-7351	



1. OUR STRATEGY

Board of Forestry lands are managed by the State Forests Division to meet the greatest permanent value administrative rule (OAR 629-035-0020). Common School Fund lands are managed by the State Forests Division to obtaining the greatest benefit for Oregonians, consistent with resource conservation under sound techniques of land management, (Oregon Constitution, Article VIII, Section 5). The activities associated with this measure involve timber sale harvests based on forest management plans.

2. ABOUT THE TARGETS

Harvest levels that contribute to the revenue flow for this measure are set annually by the Division at the direction of the State Forester. The targets are established to assure a sustainable and predictable production of forest products that generate revenue for the benefit of the state, counties and local taxing districts (OAR 6290035-0020(a)). Fiscal year total revenues are compared with the previous year. The low revenue accomplishment for FY 2012 reflects the historic low log prices. Also reflected are Board choices about strategies to achieve all goals on State Forests, including goals for revenue. In 2010, the Board of Forestry revised the Forest Management Plan and subsequent targets for revenue to include an increase in revenue of 5-15%. It will take time to complete operations to match this change. Initial returns of these revisions have started to accrue in FY12.

3. HOW WE ARE DOING

The FY 2012 data show a 1.5 percent increase in total revenues from the previous year, up to \$69,860,864.

4. HOW WE COMPARE

Comparable data are not available from public or private industry sources, as the production goals for forest products vary by entity based on management objectives.

5. FACTORS AFFECTING RESULTS

The major factor affecting FY 2012 timber sale revenues was the increased bid prices over the last two years.

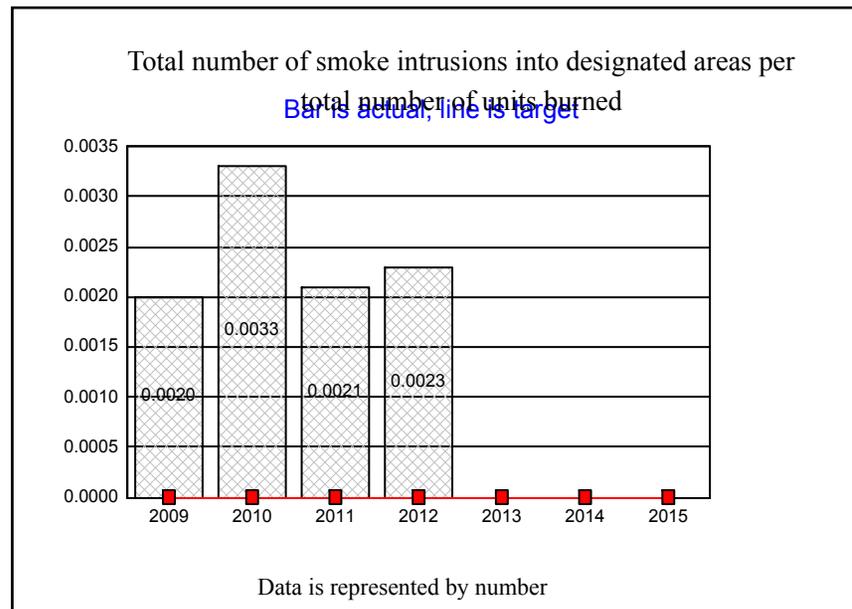
6. WHAT NEEDS TO BE DONE

The State Forests Division will continue to follow the forest management plans and position itself to respond to changing timber market conditions through appropriate timber sale activities. The Department is also exploring opportunities to generate alternative sources of revenue and new FMP strategies that improve financial viability.

7. ABOUT THE DATA

The data is associated with FY 2012, and is derived from revenue receipts from field districts' timber harvest accomplishments and other minor forest revenue sources on State Forests. Fiscal year 2013 data is not yet available.

KPM #6	AIR QUALITY PROTECTION - Total number of smoke intrusions into designated areas per total number of units burned.	2009
Goal	Forestry Program for Oregon Strategy F: Protect, maintain, and enhance the health of Oregon's forest ecosystems, watersheds, and air sheds within a context of natural disturbance and active management.	
Oregon Context	Benchmark 75 indicates Oregon continues to make improvements in air quality. The Department's Smoke Management Program plays a key role in managing smoke from prescribed forest burning.	
Data Source	Actual count based on ODF Smoke Management System records.	
Owner	Doug Grafe, Interim Deputy Chief, Fire Protection Division, 503-945-7437	



1. OUR STRATEGY

The performance measure demonstrates the effectiveness of the meteorological forecasting and smoke management instructions. A relationship between

predictions for smoke dispersal and the amount of forest fuels to be burned is developed and used to determine opportunities for forest management burning. The Smoke Management Advisory Committee plays a key role by advising the Department on the state's smoke management plan. Membership on the Smoke Management Advisory Committee includes representatives of industrial and non-industrial forest landowners, U.S. Forest Service, Bureau of Land Management, and the general public.

2. ABOUT THE TARGETS

The target is zero smoke intrusions into the Smoke Sensitive Receptor Areas. A lower number on the graph indicates that more units were burned with a lower number of smoke intrusions and shows how effective the program has been to protect air quality. The smoke management rules were revised in 2008 and the existing KPM was changed to reflect the new rules in 2009. The number is derived from dividing total number of units burned by the total number of smoke intrusions. Definitions: Unit-- A specifically identified parcel of forestland which has been entered into the Oregon Department of Forestry's smoke management database for the purpose of prescribed burning. Intrusion-- The presence of ground level prescribed burning smoke in a city or other location which has been specifically designated as an Smoke Sensitive Receptor Area and protected from prescribed burning smoke under the Oregon Smoke Management Plan.

3. HOW WE ARE DOING

The Smoke Management Program is doing a good job of protecting Oregon's air quality while, at the same time, allowing forest landowners to dispose of unwanted accumulations of forest fuel. The inclusion of the entire state into the measurement target beginning in 2009 precludes any comparison with previous year's data. However, with a total of 2,880 units burned with six intrusions is indicative of the smoke management program being largely successful.

4. HOW WE COMPARE

There are no comparable public or private industry standards.

5. FACTORS AFFECTING RESULTS

In addition to weather variations, economic market conditions can also influence the outcome, by substantially increasing or decreasing the number of units available for burning.

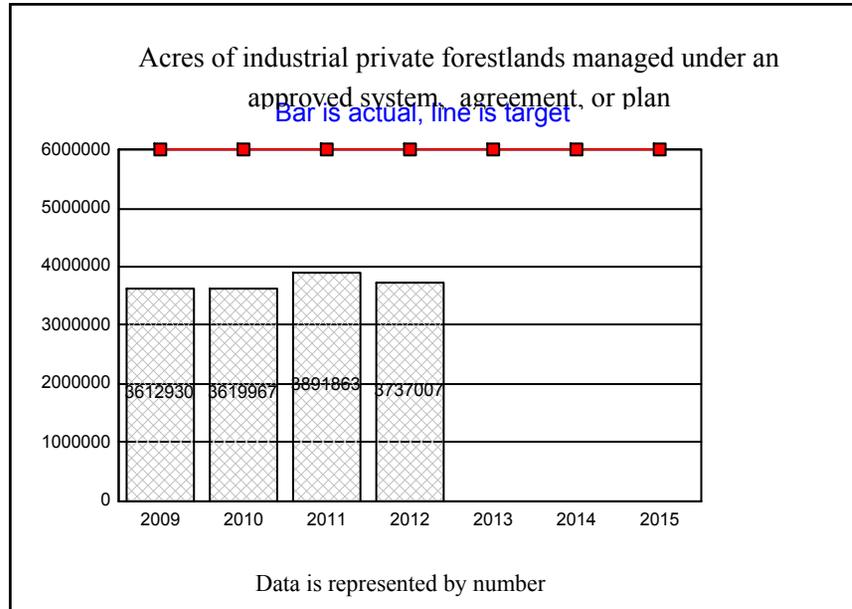
6. WHAT NEEDS TO BE DONE

The Program is undergoing a review this year to further improve its ability to minimize smoke intrusions and emissions while maximizing needed forestland burning.

7. ABOUT THE DATA

The reporting cycle is a calendar year. Data concerning the number of units comes from the Department's Smoke Management Program and is considered reliable. Data pertaining to the number of intrusions also comes from the Department's Smoke Management Program which is based in part, on subjective personal observations made in the field and is subject to variation. In most of the Smoke Sensitive Receptor Areas, there is also objective data obtained from ground-based nephelometer instrumentation used to monitor and determine the level of smoke.

KPM #7a	PRIVATE FORESTLAND MANAGED AT OR ABOVE FOREST PRACTICES ACT STANDARDS. a. Acres of industrial private forestlands managed under an approved certification system, stewardship agreement, or other approved management plan including wildlife habitat conservation and management plans.	2009
Goal	Forestry Program for Oregon Goals A, B, C, D, and E: Promote a fair legal system, effective and adequately funded government, leading-edge research, education, and publicly supported environmental, economic and social policies. Ensure that Oregon's forests make a significant contribution towards meeting the nation's wood product needs and provide diverse social and economic outputs and benefits valued by the public in a fair, balanced, and efficient manner. Protect and improve the productive capacity of Oregon's forests. Protect, and improve the physical and biological quality of the soil and water resources of Oregon's forests. Conserve diverse native plant and animal populations and protect and improve their habitats in Oregon's Forests.	
Oregon Context	Benchmark 79 indicates further improvements can be made to the states water quality. However, water quality on forestlands remains high compared to other land uses. Benchmark 82 indicates that Oregon has been effective in retaining its forests land base. However, increased development pressure, coupled with statutory changes and economic factors, has increased the risk of conversion of forestland to other uses. Benchmark 83 indicates Oregon is also effective in maintaining the productive capacity of these forests. Benchmark 86 indicates the percent of freshwater salmonids and other fish considered at risk has remained steady since 1999. Oregon forestlands receive greater water quality and riparian protection than other land uses. Benchmark 88 indicates a low percentage of monitored plant species and terrestrial vertebrate animal species are at risk. Many of these species have limited habitats that are either not located on forestlands or are unaffected by commercial forest operations. All streams and rivers on forestlands regulated under the Forest Practices Act receive protection appropriate to the beneficial uses of those water bodies.	
Data Source	Data are provided by independent third-party certification systems and Departmental records.	
Owner	Peter Daugherty, Chief, Private Forests Division, 503-945-7482	



1. OUR STRATEGY

The Private Forests Program delivers a range of services to industrial forestland owners. These services are designed to maintain and enhance the economic, social and environmental benefits derived from Oregon private forests. Well-managed forests strengthen public confidence, which in turn, provides landowners a level of confidence to make the needed long-term forest management investments that benefit Oregon. The Forest Practices Act (FPA) provides a regulatory framework (contains a set of best management practices and prescriptive rules) that assures a continual supply of forest products and the overall maintenance of soil, air, water, fish and wildlife resources. Forestland owners, who have received third-party certification of sustainability from a recognized system, provide additional assurance that they meet or exceed the FPA standards. A 2001 study by Oregon State University compared Oregon’s legal requirements with the standards of the Forest Stewardship Council and the Sustainable Forestry Initiative certification systems. The study concluded that compliance with state legal requirements allows forest landowners to comply with many of the requirements of these systems. Certification systems require meeting state standards and exceeding them in certain areas. The department tries to maximize the value of voluntary forest certification as a tool to enhance Oregon forest industry competitiveness, industrial development, and both in-state and global recognition that Oregon forest products come from sustainably managed forests.

2. ABOUT THE TARGETS

The amount of well-managed forestland (i.e., under a certification system and/or approve management plan) indicates the amount of forests (managed at or above FPA standards). A large number of certified forests should also correlate with public assurances that forest overall are well-managed and improve the investment climate for private forestlands. Ideally, all forestland owners should manage at or above forest practices act standards. There are 10.7 million acres of private forestland; 6.0 million are classified as industrial. The targets are set at the ideal level (i.e., 6.0 million acres for industrial forestland).

3. HOW WE ARE DOING

Three certification systems operate in Oregon. The American Tree Farm System provides certification endorsed by the Programme for the Endorsement of Forest Certification schemes (PEFC). The PEFC is an international, independent, non-profit, non-governmental organization, founded in 1999 which promotes sustainably managed forests through independent third party certification. Forest Stewardship Council U.S. provides certification verified by Accreditation Services International, an independent accreditation body offering international, third party accreditation for voluntary certification schemes. The Sustainable Forestry Initiative provides certification endorsed by the PEFC.

The Department of Forestry (ODF) approves and audits management plans, under the USDA-Forest Service’s State and Private Forestry Program, and enters into Stewardship Agreements (ORS 541.423) with forestland owners, who agree to manage beyond FPA standards. The Oregon Department of Fish and Wildlife approves forest management plans under their Wildlife Habitat Conservation and Management Program, under ORS 308A-400.

ODF requested information on acres of industrial private forestland certified or approved under each system, and compiled the following results:

- 3.7 of the 6.0 million acres of industrial private forestlands are managed under an approved certification system, as summarized below:
 - o Sustainable Forestry Initiative, Inc. 3,062,873 acres
 - o American Tree Farm 563,278 acres
 - o Forest Stewardship Council U.S. 110,856 acres
 - Total 3,737,007 acres

Approximately 62 percent of Oregon industrial forestlands are certified under an internationally recognized scheme.

4. HOW WE COMPARE

The Department does not have data on how other states are doing in terms of certification.

5. FACTORS AFFECTING RESULTS

Along with forestry related agencies and organizations, the market place encourages forest certification. Forestland owners wanting to sell timber increasingly find that industry milling facilities are requiring that their log supply come from certified forests. This market access requirement is motivating landowners to become certified by recognized third-party systems. Industrial forestland owners generally have the capacity to develop procedures to maintain certification.

6. WHAT NEEDS TO BE DONE

To increase certification on industrial forestlands, the department could lower the costs of certification by implementing a statistically-valid compliance audit program. Compliance audit results would provide documentation of compliance with state laws and lower the cost of maintaining certification.

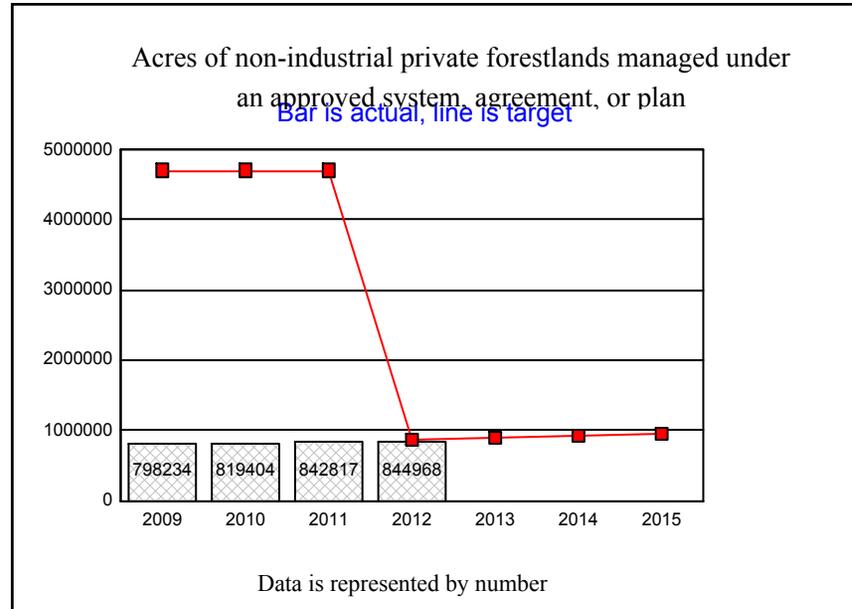
7. ABOUT THE DATA

The data were provided by independent third-party certifiers and Departmental records. The level of detail provided by third-party certified varied, and the department could not determine the amount of overlap in reporting that occurs when an owner is certified by more than one scheme. The department expects that the amount of overlap is small, and does not significantly change the results. Oregon Department of Fish and Wildlife data on acres managed under the Wildlife Habitat Conservation and Management Program are not available.

FORESTRY DEPARTMENT

II. KEY MEASURE ANALYSIS

KPM #7b	PRIVATE FORESTLAND MANAGED AT OR ABOVE FOREST PRACTICES ACT STANDARDS. b. Acres of non-industrial private forestlands managed under an approved certification system, stewardship agreement, or other approved management plan including wildlife habitat conservation and management plans.	2009
Goal	Forestry Program for Oregon Goals A, B, C, D, and E: Promote a fair legal system, effective and adequately funded government, leading-edge research, education, and publicly supported environmental, economic and social policies. Ensure that Oregon's forests make a significant contribution towards meeting the nation's wood product needs and provide diverse social and economic outputs and benefits valued by the public in a fair, balanced, and efficient manner. Protect and improve the productive capacity of Oregon's forests. Protect, and improve the physical and biological quality of the soil and water resources of Oregon's forests. Conserve diverse native plant and animal populations and protect and improve their habitats in Oregon's Forests.	
Oregon Context	Benchmark 79 indicates further improvements can be made to the states water quality. However, water quality on forestlands remains high compared to other land uses. Benchmark 82 indicates that Oregon has been effective in retaining its forests land base. However, increased development pressure, coupled with statutory changes and economic factors, has increased the risk of conversion of forestland to other uses. Approximately 65 percent of family forestland acres are owned by individuals 55 years and older; conversion often occurs when forestland changes owners. Benchmark 83 indicates Oregon is also effective in maintaining the productive capacity of these forests. Benchmark 86 indicates the percent of freshwater salmonids and other fish considered at risk has remained steady since 1999. Oregon forestlands receive greater water quality and riparian protection than other land uses. Benchmark 88 indicates a low percentage of monitored plant species and terrestrial vertebrate animal species are at risk. Many of these species have limited habitats that are either not located on forestlands or are unaffected by commercial forest operations. All streams and rivers on forestlands regulated under the Forest Practices Act receive protection appropriate to the beneficial uses of those water bodies.	
Data Source	Data are provided by independent third-party certification systems and Departmental records.	
Owner	Peter Daugherty, Chief, Private Forests Division, 503-945-7482	



1. OUR STRATEGY

The Private Forests Program delivers a range of services to non-industrial (family) forestland owners. These services are designed to maintain and enhance the economic, social and environmental benefits derived from Oregon private forests. Well-managed forests strengthen public confidence, which in turn, provides landowners a level of confidence to make the needed long-term forest management investments that benefit Oregon. The Forest Practices Act (FPA) provides a regulatory framework (contains a set of best management practices and prescriptive rules) that assures a continual supply of forest products and the overall maintenance of soil, air, water, fish and wildlife resources. Forestland owners, who have received third-party certification of sustainability from a recognized system, provide additional assurance that they meet or exceed the FPA standards. A 2001 study by Oregon State University compared Oregon’s legal requirements with the standards of the Forest Stewardship Council and the Sustainable Forestry Initiative certification systems. The study concluded that compliance with state legal requirements allows forest landowners to comply with many of the requirements of these systems. Certification systems require meeting state standards and exceeding them in certain areas. Family forestland owners with an approved written management plan demonstrate they have an understanding of how to properly manage their forests, plan on meeting or exceeding the FPA, and know where to access technical information and assistance. The Department assists family forestland owners in developing written management plans by providing examples and templates of plans, working directly with landowners and administering federal cost-share funds to landowners to offset costs of plans written by consultants. The Department also partners with multiple organizations to promote the development of management plans. The partners include the American Forest Foundation/Oregon Tree Farm System, Association

of Consulting Foresters, Committee for Family Forestlands, Forest Stewardship Council, Northwest Natural Resource Group, Oregon Forest Resources Institute, Oregon Small Woodlands Association, Oregon Society of American Foresters, and Oregon State University. The department tries to maximize the value of voluntary forest certification as a tool to enhance Oregon forest industry competitiveness, industrial development, and both in-state and global recognition that Oregon forest products come from sustainably managed forests.

2. ABOUT THE TARGETS

The amount of well-managed forestland (i.e., under a certification system and/or approve management plan) indicates the amount of forests managed at or above FPA standards. A large number of certified forests should also correlate with public assurances that, overall, forest are well-managed and improve the investment climate for private forestlands. Ideally, all forestland owners should manage at or above forest practices act standards. There are 10.7 million acres of private forestland; 6.0 million are classified as industrial and 4.7 million are classified as nonindustrial. The targets are set at the ideal level (i.e., 4.7 million acres for non-industrial forestland).

3. HOW WE ARE DOING

Three certification systems operate in Oregon. The American Tree Farm System provides certification endorsed by the Programme for the Endorsement of Forest Certification schemes (PEFC). The PEFC is an international, independent, non-profit, non-governmental organization, founded in 1999 which promotes sustainably managed forests through independent third party certification. Forest Stewardship Council U.S. provides certification verified by Accreditation Services International, an independent accreditation body offering international, third party accreditation for voluntary certification schemes. The Sustainable Forestry Initiative provides certification endorsed by the PEFC.

The Department of Forestry (ODF) approves and audits management plans, under the USDA- Forest Service’s State and Private Forestry Program, and enters into Stewardship Agreements (ORS 541.423) with forestland owners, who agree to manage beyond FPA standards. The Oregon Department of Fish and Wildlife approves forest management plans under their Wildlife Habitat Conservation and Management Program, under ORS 308A-400.

ODF requested information on acres of non-industrial private forestland certified or approved under each system, and compiled the following results:

- o ODF; USDA-FS Forest Stewardship Plan 550,314 acres
- o American Tree Farm 241,477 acres
- o Forest Stewardship Council U.S. 53,177 acres
- o Total 844,968 acres

Approximately 18 percent of non-industrial private forestlands are managed under an approved certification system, stewardship agreement, or other approved management plan. The majority of these forestlands are managed under ODF approved management plans, rather than third-party certification systems.

4. HOW WE COMPARE

The Department does not have data on how other states are doing in terms of certification.

5. FACTORS AFFECTING RESULTS

Along with forestry related agencies and organizations, the market place encourages forest certification. Forestland owners wanting to sell timber increasingly find that industry milling facilities are requiring that their log supply come from certified forests. This market access requirement is motivating landowners to develop management plans, since forest certification systems require management planning. Non-industrial forestland owners often need assistance in developing inventory data and management documentation needed for certification. The cost of certification may represent a barrier for smaller ownerships. Approximately 81 thousand owners hold forestland between 1 and 9 acres in size, accounting for 369,000 acres of forests. Another 50 thousand owners have forestland holdings between 10 and 49 acres in size, accounting for 1,024,000 acres of family forests. The large number of owners with small holding creates a significant challenge to achieving certification on all non-industrial forestlands.

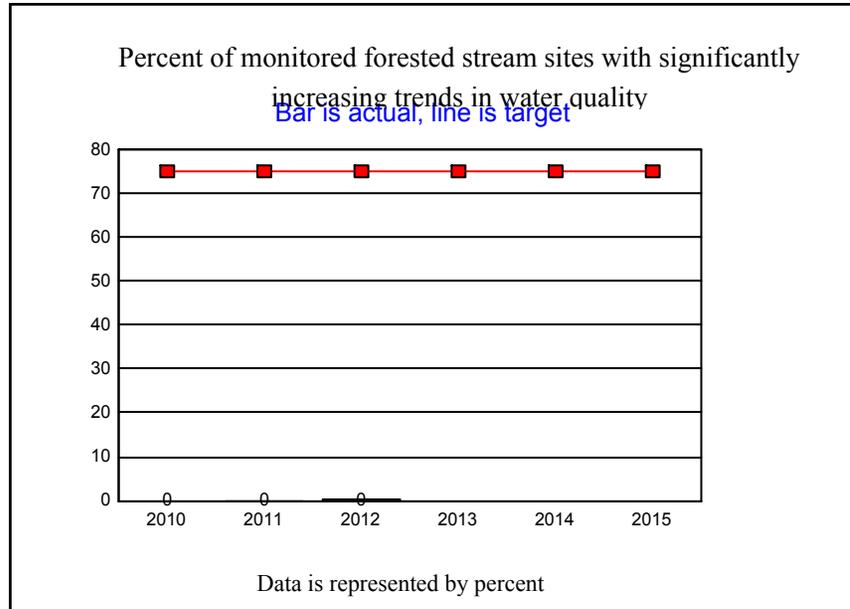
6. WHAT NEEDS TO BE DONE

To increase certification on non-industrial forestlands, the department needs to provide additional technical and financial assistance to landowners for development of management plans and procedures. The department does not receive any state support for this effort, and relies solely on Federal funding to conduct this work. The Department works with multiple organizations to promote the development of management plans and mutual recognition of plans. The Department received a Federal grant to develop a uniform system to facilitate a common approach to resource management planning and leverage services of existing planning entities. This approach integrates the planning efforts of multiple resource entities, improving coordination and reducing duplication. The project has developed a mutually supported uniform base plan content, which includes information common to all management plan standards. The project has also developed a criteria-based endorsement system, which specifies additional content and/or level of detail required for a particular endorsement such as: 1) an Oregon Department of Fish and Wildlife wildlife habitat conservation and management plan, 2) Natural Resource Conservation Service Forest Management Activity Plan, 3) ODF (USDA-Forest Service forest stewardship plan, 4) American Tree Farm System certified plan, and 5) Forest Stewardship Council certified plan. This uniform planning system will be implemented in late summer 2013.

7. ABOUT THE DATA

The data were provided by independent third-party certifiers and Departmental records. The level of detail provided by third-party certified varied, and the department could not determine the amount of overlap in reporting that occurs when an owner is certified by more than one scheme. The department expects that the amount of overlap is small, and does not significantly change the results. Oregon Department of Fish and Wildlife data on acres managed under the Wildlife Habitat Conservation and Management Program are not available.

KPM #8a	FOREST STREAM WATER QUALITY: a. Percent of monitored stream sites associated predominately with forestland with significantly increasing trends in water quality.	2009
Goal	Forestry Program for Oregon Strategy D: Protect, maintain, and enhance the soil and water resources of Oregon's forests.	
Oregon Context	Fewer monitored streams are exhibiting improving water quality trends compared to the late 1990s. However, many of the monitored streams now have good or excellent water quality because of those improvements in the late 1990s. Benchmark 79 indicates further improvements can be made to the state's water quality. Water quality on forestlands remains high compared to other land uses. Benchmark 86 indicates the percent of freshwater salmonids and other fish considered at risk has remained steady since 1999. Oregon forestlands receive greater water quality and riparian protection than other land uses and most voluntary habitat restoration projects under the Oregon Plan for Salmon and Watersheds have occurred on forestlands. All streams and rivers on forestlands regulated under the Forest Practices Act receive protection appropriate to the beneficial uses of those water bodies.	
Data Source	Department of Environmental Quality (DEQ) water quality monitoring data.	
Owner	Brandon Kaetzel, PhD, Principal Forest Economist, 503-945-7413	



1. OUR STRATEGY

Through management of the Oregon’s state forests, through wildfire prevention and suppression activities, through administration of the Forest Practices Act, through technical assistance to private landowners and communities, and through interactions with federal forest managers, the Department of Forestry affects water quality conditions on Oregon forestlands.

2. ABOUT THE TARGETS

Statewide targets covering all land uses were established by the Department on Environmental Quality in cooperation with the Oregon Progress Board. Oregon Benchmark 79 incorporates three components related to stream water quality: increasing trends, decreasing trends, and streams in good to excellent condition. Greater numbers of streams with increasing water quality than declining water quality indicate progress towards the goal of protecting Oregon’s water. In addition, maintaining or increasing the percentage of stream sites with good to excellent water quality also indicates progress towards the goal. In 2009, DEQ acknowledged that the current targets were set during a period of remarkable improvements in water quality. These targets may not be achievable since similar gains in water quality improvement in the future cannot be expected because of major improvements in the past. ODF will follow DEQ’s lead in revising future targets.

3. HOW WE ARE DOING

About 64 percent of forest sites continue to have “good” to “excellent” water quality and that has remained fairly consistent over the last 10 years. In some cases, it may be unrealistic to expect continued increasing water quality trends on streams sites with water quality already in good or excellent condition. No increasing or decreasing trend was observed on 80 percent of the monitored forest stream sites.

4. HOW WE COMPARE

The performance is based on the Oregon Water Quality Index (OWQI). The OWQI is used to describe general stream water quality status and trends. The OWQI also shows the general effectiveness of water quality management activities. No industry standards exist. However, 2007 data for agricultural lands in Oregon indicate 6 percent of monitored agricultural stream sites with increasing trends in water quality. Statewide data for 2012 for all land uses, including agricultural and forest lands indicate 18 percent of monitored stream sites with increasing trends in water quality (Benchmark 79a).

5. FACTORS AFFECTING RESULTS

Statewide targets were revised by DEQ and the Oregon Progress Board in 1999 to reflect substantial increases in water quality that were occurring. On sites showing significant improvement that are not affected by point source discharges, such improvements may be attributed to reduced levels of non-point source activity, increased education about water quality impacts, and watershed restoration efforts. Underlying all of these factors is flow. As Oregon transitions between drought to the wet phases, changes in flows and, indirectly, water quality are typically observed. A variety of activities occurring on forestlands, including forest management (timber harvesting and road construction and use), fire suppression, recreation, and livestock grazing, can affect soil and water resources. Disturbances that trigger large erosion events can produce important changes in aquatic conditions. These episodic changes are critical in maintaining aquatic habitat over time, even though they may temporarily decrease water quality. Another factor is the reassignment of sample points between land use classes (e.g., forest to urban or vice versa). These reassignments have taken place and may have effects on water quality results on forestland.

6. WHAT NEEDS TO BE DONE

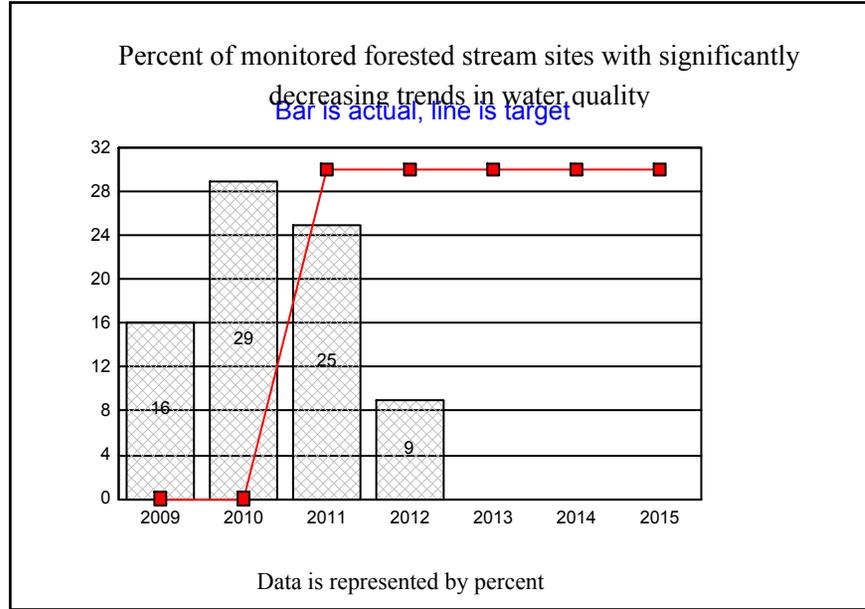
The data for this benchmark are developed from the forested component of a broader network of 131 ambient monitoring sites on the state's major rivers and streams. A more detailed analysis is needed to determine what is causing declining trends. The Department of Forestry is already coordinating with DEQ on implementation and reporting on a forestland-specific statewide indicator aquatic biological integrity and is also coordinating with DEQ and others to seek additional resources for ongoing probabilities sampling of stream water quality on Oregon forestlands. Currently, the Department of Forestry is examining

DEQ sample station locations to begin a dialog regarding whether stations are correctly classified. There are issues regarding land use classification for ambient water quality stations, that need to be resolved before meaningful results can be analyzed and reported.

7. ABOUT THE DATA

Long-term ambient water quality monitoring data is collected in accordance with the Ambient Water Quality Monitoring Network Quality Assurance Project Plan. Monitoring data are stored in DEQ's Laboratory Analytical Storage and Retrieval Database (LASAR) and analyzed annually based on the hydrologic water year. All DEQ monitoring data is accessible online at <http://deq12.deq.state.or.us/lasar2/>. For this KPM, DEQ data have been segregated into categories of predominately forest land use, agriculture/range use, and other/mixed use. It is important to note that even within the subset of forest monitoring sites there may be influences on water quality from other land use activities such as livestock grazing and residential development. The 2009 report for this key performance measure was based on a population of 49 sample points. For the 2010 report, three sampling points were dropped due to budget constraints or other reasons. These changes should be kept in mind when making year-to-year performance comparisons. 2012 is the most recent data.

KPM #8b	FOREST STREAM WATER QUALITY: b. Percent of monitored stream sites associated predominately with forestland with significantly decreasing trends in water quality.	2009
Goal	Forestry Program for Oregon Strategy D: Protect, maintain, and enhance the soil and water resources of Oregon's forests.	
Oregon Context	Benchmark 79 indicates further improvements can be made to the state's water quality. Water quality on forestlands remains high compared to other land uses. Benchmark 86 indicates the percent of freshwater salmonids and other fish considered at risk has remained steady since 1999. Oregon forestlands receive greater water quality and riparian protection than other land uses and most voluntary habitat restoration projects under the Oregon Plan for Salmon and Watersheds have occurred on forestlands. All streams and rivers on forestlands regulated under the Forest Practices Act receive protection appropriate to the beneficial uses of those water bodies.	
Data Source	Department of Environmental Quality (DEQ) water quality monitoring data.	
Owner	Brandon Kaetzel, PhD, Principal Forest Economist, 503-945-7413	



1. OUR STRATEGY

Through management of the Oregon's state forests, through wildfire prevention and suppression activities, through administration of the Forest Practices Act, through technical assistance to private landowners and communities, and through interactions with federal forest managers, the Department of Forestry affects water quality conditions on Oregon forestlands.

2. ABOUT THE TARGETS

Statewide targets covering all land uses were established by the Department on Environmental Quality in cooperation with the Oregon Progress Board. The performance measure incorporates three components related to stream water quality: increasing trends, decreasing trends, and streams in good to excellent condition. Greater numbers of streams with increasing water quality than declining water quality indicate progress towards the goal of protecting Oregon's water. In addition, maintaining or increasing the percentage of stream sites with good to excellent water quality also indicates progress towards the goal.

3. HOW WE ARE DOING

Of the 9 monitored sample points with significantly decreasing trends in water quality, 8 (89%) remain in good or excellent condition, 1 (11%) in fair condition, and 0 (0%) are in poor or very poor condition. It is important to note that about half of the ambient sites statewide, and a higher percentage of forest sites, continue to have "good" or "excellent" water quality and that has remained fairly consistent over the last 10 years. No increasing or decreasing trend was observed on 39 percent of the forest monitored streams.

4. HOW WE COMPARE

The performance is based primarily on the Oregon Water Quality Index (OWQI). The OWQI is used to describe general stream water quality status and trends. The OWQI also shows the general effectiveness of water quality management activities. No industry standards exist. However, 2007 data for agricultural lands in Oregon indicate 23 percent of monitored agricultural stream sites with decreasing trends in water quality. Statewide data for 2012 for all land uses, including agricultural and forest lands indicate 7 percent of monitored stream sites with decreasing trends in water quality (Benchmark 79b).

5. FACTORS AFFECTING RESULTS

Statewide targets were revised by DEQ and the Oregon Progress Board in 1999 to reflect substantial increases in water quality that were occurring. A variety

of activities occurring on forestlands, including forest management (timber harvesting and road construction and use), fire suppression, recreation, and livestock grazing, can affect soil and water resources. Disturbances that trigger large erosion events can produce important changes in aquatic conditions. These episodic changes are critical in maintaining aquatic habitat over time, even though they may temporarily decrease water quality.

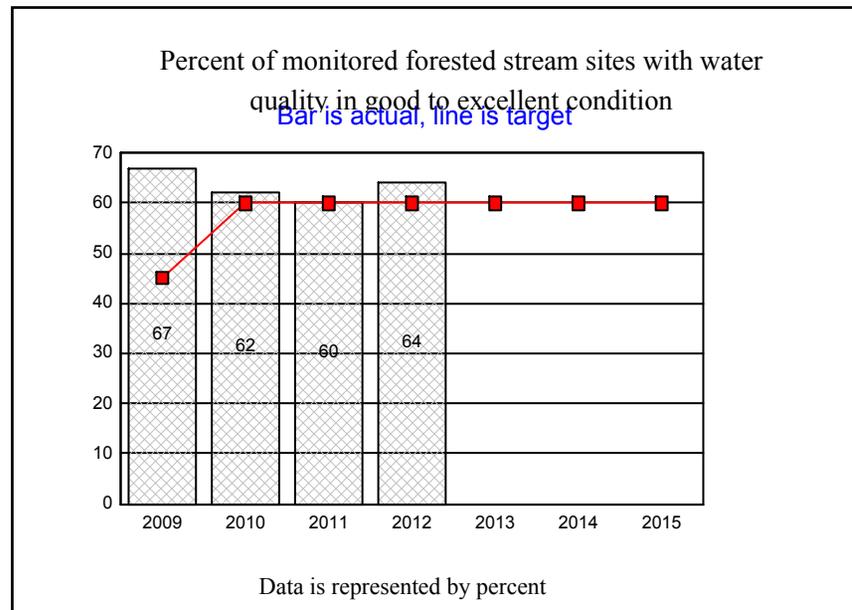
6. WHAT NEEDS TO BE DONE

The data for this benchmark are developed from the forested component of a broader network of 131 ambient monitoring sites on the state's major rivers and streams. The Oregon Progress Board recommended supplementing this with additional statewide benchmarks on aquatic biological integrity (indices of biological integrity for macroinvertebrates and fish) and OWQI based on data collected from a statewide probabilistic sampling network representing all stream miles. The addition of such benchmarks would provide a more robust measure of the quality of Oregon's surface water. There is also a need, as indicated above, to revisit the current targets for the trending measures. In addition, a more detailed analysis is needed to determine what is causing declining trends. The Department of Forestry is already coordinating with DEQ on implementation and reporting on a forestland-specific statewide indicator aquatic biological integrity and is also coordinating with DEQ and others to seek additional resources for ongoing probabilities sampling of stream water quality on Oregon forestlands. Also, the Department of Forestry is examining DEQ sample station locations to begin a dialog regarding whether stations are correctly classified. There are issues regarding land use classification for ambient water quality stations, that need to be resolved before meaningful results can be analyzed and reported.

7. ABOUT THE DATA

Long-term ambient water quality monitoring data is collected in accordance with the Ambient Water Quality Monitoring Network Quality Assurance Project Plan. Monitoring data are stored in DEQ's Laboratory Analytical Storage and Retrieval Database (LASAR) and analyzed annually based on the hydrologic water year. All DEQ monitoring data is accessible online at <http://deq12.deq.state.or.us/lasar2/>. For this KPM, DEQ data have been segregated into categories of predominately forest land use, agriculture/range use, and other/mixed use. It is important to note that even within the subset of forest monitoring sites there may be influences on water quality from other land use activities such as livestock grazing and residential development. The 2009 report for this key performance measure was based on a population of 49 sample points. For the 2010 report, three sampling points were dropped due to budget constraints or other reasons. These changes should be kept in mind when making year-to-year performance comparisons. 2012 is the most recent data.

KPM #8c	FOREST STREAM WATER QUALITY: c. Percent of monitored stream sites associated predominately with forestland with water quality in good to excellent condition.	2009
Goal	Forestry Program for Oregon Strategy D: Protect, maintain, and enhance the soil and water resources of Oregon's forests.	
Oregon Context	Benchmark 79 indicates further improvements can be made to the state's water quality. Water quality on forestlands remains high compared to other land uses. Benchmark 86 indicates the percent of freshwater salmonids and other fish considered at risk has remained steady since 1999. Oregon forestlands receive greater water quality and riparian protection than other land uses and most voluntary habitat restoration projects under the Oregon Plan for Salmon and Watersheds have occurred on forestlands. All streams and rivers on forestlands regulated under the Forest Practices Act receive protection appropriate to the beneficial uses of those water bodies.	
Data Source	Department of Environmental Quality (DEQ) water quality monitoring data.	
Owner	Brandon Kaetzel, PhD, Principal Forest Economist, 503-945-7413	



1. OUR STRATEGY

Through management of the Oregon's state forests, through wildfire prevention and suppression activities, through administration of the Forest Practices Act, through technical assistance to private landowners and communities, and through interactions with federal forest managers, the Department of Forestry affects water quality conditions on Oregon forestlands.

2. ABOUT THE TARGETS

Statewide targets covering all land uses were established at 40 percent by the Department on Environmental Quality in cooperation with the Oregon Progress Board for Benchmark 79a. Both ODF and the Department of Agriculture have established a higher target of 60 percent for their respective land uses. The performance measure incorporates three components related to stream water quality: increasing trends, decreasing trends, and streams in good to excellent condition. Greater numbers of streams with increasing water quality than declining water quality indicate progress towards the goal of protecting Oregon's water. In addition, maintaining or increasing the percentage of stream sites with good to excellent water quality also indicates progress towards the goal.

3. HOW WE ARE DOING

About half of the ambient sites statewide, and a much higher percentage of forest sites, continue to have "good" to "excellent" water quality and that has remained fairly consistent over the last 10 years.

4. HOW WE COMPARE

The performance is based primarily on the Oregon Water Quality Index (OWQI). The OWQI is used to describe general stream water quality status and trends. The OWQI also shows the general effectiveness of water quality management activities. No industry standards exist. However, 2007 data for agricultural lands in Oregon indicate 63 percent of monitored agricultural stream sites with water quality in good to excellent condition. Statewide data for 2010 for all land uses, including agricultural and forest lands indicate 47 percent of monitored stream sites with water quality in good to excellent condition. These comparisons demonstrate that maintaining forestlands is forest use is an effective and efficient way to maintain stream water quality.

5. FACTORS AFFECTING RESULTS

Statewide targets were revised the Department of Environmental Quality (DEQ) and the Oregon Progress Board in 1999 to reflect substantial increases in

water quality that were occurring. A variety of activities occurring on forestlands, including forest management (timber harvesting and road construction and use), fire suppression, recreation, and livestock grazing, can affect soil and water resources. Disturbances that trigger large erosion events can produce important changes in aquatic conditions. These episodic changes are critical in maintaining aquatic habitat over time, even though they may temporarily decrease water quality.

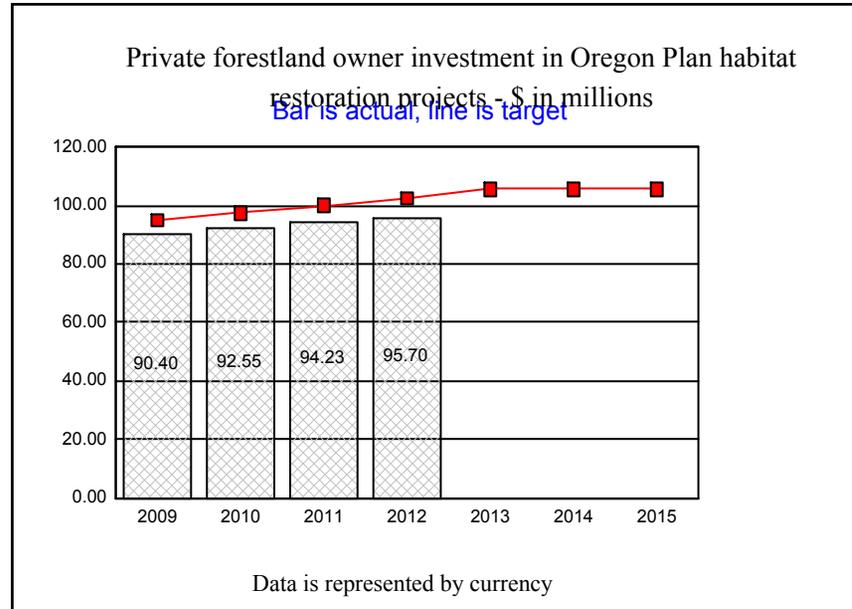
6. WHAT NEEDS TO BE DONE

The data for this benchmark are developed from the forested component of a broader network of 131 ambient monitoring sites on the state's major rivers and streams. The Oregon Progress Board recommended supplementing this with additional statewide benchmarks on aquatic biological integrity (indices of biological integrity for macroinvertebrates and fish) and OWQI based on data collected from a statewide probabilistic sampling network representing all stream miles. The addition of such benchmarks would provide a more robust measure of the quality of Oregon's surface water. There is also a need, as indicated above, to revisit the current targets for the trending measures. In addition, a more detailed analysis is needed to determine what is causing declining trends. The Department of Forestry is already coordinating with DEQ on implementation and reporting on a forestland-specific statewide indicator aquatic biological integrity and is also coordinating with DEQ and others to seek additional resources for ongoing probabilities sampling of stream water quality on Oregon forestlands.

7. ABOUT THE DATA

Long-term ambient water quality monitoring data is collected in accordance with the Ambient Water Quality Monitoring Network Quality Assurance Project Plan. Monitoring data are stored in DEQ's Laboratory Analytical Storage and Retrieval Database (LASAR) and analyzed annually based on the hydrologic water year. All DEQ monitoring data is accessible online at <http://deq12.deq.state.or.us/lasar2/>. For this KPM, DEQ data have been segregated into categories of predominately forest land use, agriculture/range use, and other/mixed use. It is important to note that even within the subset of forest monitoring sites there may be influences on water quality from other land use activities such as livestock grazing and residential development. The 2009 report for this key performance measure was based on a population of 49 sample points. For the 2010 report, three sampling points were dropped due to budget constraints or other reasons. These changes should be kept in mind when making year-to-year performance comparisons. 2012 is the most recent data.

KPM #9	VOLUNTARY PUBLIC AND PRIVATE INVESTMENTS MADE TO CREATE HEALTHY FORESTS - Cumulative public and private forest landowner investments made in voluntary projects for the Oregon Plan for Salmon and Watersheds or for the Oregon Conservation Strategy.	2009
Goal	Forestry Program for Oregon Goals D, and E: Protect and improve the physical and biological quality of the soil and water resources of Oregon's forests. Conserve diverse native plant and animal populations and protect and improve their habitats in Oregon's Forests.	
Oregon Context	Benchmark 79 indicates further improvements can be made to the states water quality. However, water quality on forestlands remains high compared to other land uses. Benchmark 86 indicates the percent of freshwater salmonids and other fish considered at risk has remained steady since 1999. Oregon forestlands receive greater water quality and riparian protection than other land uses and most voluntary habitat restoration projects under the Oregon Plan for Salmon and Watersheds have occurred on private forestlands. All streams and rivers on forestlands regulated under the Forest Practices Act receive protection appropriate to the beneficial uses of those water bodies. The Department provides technical support to private landowners for restoration projects. Benchmark 88 indicates a low percentage of monitored plant species and terrestrial vertebrate animal species are at risk. Many of these species have limited habitats that are either not located on forestlands or are unaffected by commercial forest operations.	
Data Source	Data are only available for investment in voluntary water quality, riparian, and aquatic habitat restoration projects under the Oregon Plan for Salmon and Watersheds or other initiatives. Data for this part of measure are obtained from the Oregon Watershed Enhancement Board. The dollar amounts represent investments from private forestland owners only. Data are not available for investment to meet the Oregon Conservation Strategy.	
Owner	Peter Daugherty, Chief, Private Forests Division, 503-945-7482	



1. OUR STRATEGY

Voluntary restoration activities by landowners, combined with continued regulatory compliance, provide a foundation for the success of the Oregon Plan for Salmon and Watersheds in protecting and restoring water quality and fish habitat on forestland. The Oregon Conservation Strategy provides an analogous voluntary framework for restoration of all habitat types. The Conservation Strategy emphasizes proactively conserving declining species and habitats to reduce the possibility of future federal or state listings. The strategy presents issues and opportunities, and recommends voluntary actions that will improve the efficiency and effectiveness of conservation in Oregon. The department revised its stewardship agreement program to improve its efficacy at encouraging forestland owners to self-regulate to meet and exceed applicable regulatory requirements and achieve conservation, restoration and improvement of fish and wildlife habitat or water quality. The Department developed a programmatic Safe Harbor Agreement for Northern Spotted Owls to provide regulatory certainty to encourage voluntary enhancement of owl habitat. The Department worked with private forestland owners to update their Oregon Plan voluntary measures, “Private Forest Landowners and the Oregon Plan: Oregon Plan Actions for Landowners, by Landowners.” These updated voluntary measures were presented to, and approved by, the Board of Forestry in April 2009. Department stewardship foresters regularly advise private forestland owners on opportunities for watershed restoration and provide technical assistance for such projects. This measure records reported forestland owners’ investments, over time, in fish and water quality restoration projects. This KPM was revised to include activities completed under the newly created Oregon Conservation Strategy to more fully measure voluntary investments to create healthy forests that provide public benefits. The Department’s mission statement includes public

and private landowners willingly making investments to create healthy forests. This KPM intends to track trends in voluntary investment. This trend reflects the Departments ability to encourage these investments. Tracking this trend may also provide the ability to understand and mitigate barriers to voluntary investments made to meet state fish and wildlife goals.

2. ABOUT THE TARGETS

Voluntary restoration action on privately owned lands is the essence of the Oregon Plan and Conservation Strategy. The Oregon Watershed Enhancement Board (OWEB) established the Oregon Watershed Restoration Inventory in 1995 to track restoration work as it is completed. Except for projects funded by OWEB, all reporting is voluntary. The Conservation Registry is an online, centralized database that records, tracks and maps on-the-ground conservation projects. The purpose of the Registry is to help users understand the context, distribution, and effectiveness of our collective efforts to protect and restore ecosystems. The Department is a registry partner and is working with the Registry to establishing reporting to produce data analogous to that received from the Oregon Watershed Restoration Inventory. Currently, data and targets are only available for Oregon Plan investments. The target amounts are predicted cumulative expenditures by private forestland owners in Oregon Plan restoration activities.

3. HOW WE ARE DOING

Private forestland owners have made significant investments in improving water quality and fish habitat. Reported cumulative investments for 2012 were \$95.7 million compared to a target of \$100 million. The 2012 accomplishment level represents the fourth year that cumulative private investments in Oregon Plan did not meet the target (predicted cumulative expenditures). In 2012, private forestland owners invested \$1.46 million. The Department had expected the rate of expenditures to decline over time as more projects were completed and opportunities for restoration decreased. The rapid drop in annual investment over the past three years suggests that the decline relates primarily to the economic downturn, rather than a decrease in restoration opportunities. However, in 2012, restoration activities showed a slight increase. Data are not available for investments under the Conservation strategy.

4. HOW WE COMPARE

Private forestland owners are the major contributor to Oregon Plan accomplishments, providing over 70 percent of the private land accomplishments. Oregon is unique among western states in its focus on voluntary measures over regulatory approaches to achieve habitat protection and restoration.

5. FACTORS AFFECTING RESULTS

The Oregon Plan has been successful because of the strong support from the forestland owner community for voluntary measures versus regulatory mandates.

The Department has partnered with Oregon State University, the Association of Oregon Loggers, and the Oregon Forest Resources Institute in the development of forest roads workshops and an illustrated road improvement manual for family forest landowners. Stewardship Foresters provide education and technical assistance to landowners in support of restoration activities. The economic downturn significantly affected the housing market and corresponding demand for wood products. Timber harvests, the primary forest operation during which restoration activities occur, dropped by one billion board feet from 2007 to 2009. In addition, 2009-11 Departmental budget reduction eliminated Oregon plan funding and 40 percent of stewardship foresters (from 57 to 30 field foresters) who encourage and provide technical assistance for these types of projects. The Oregon Plan funding supported coordination with watershed councils and other groups that encouraged restoration.

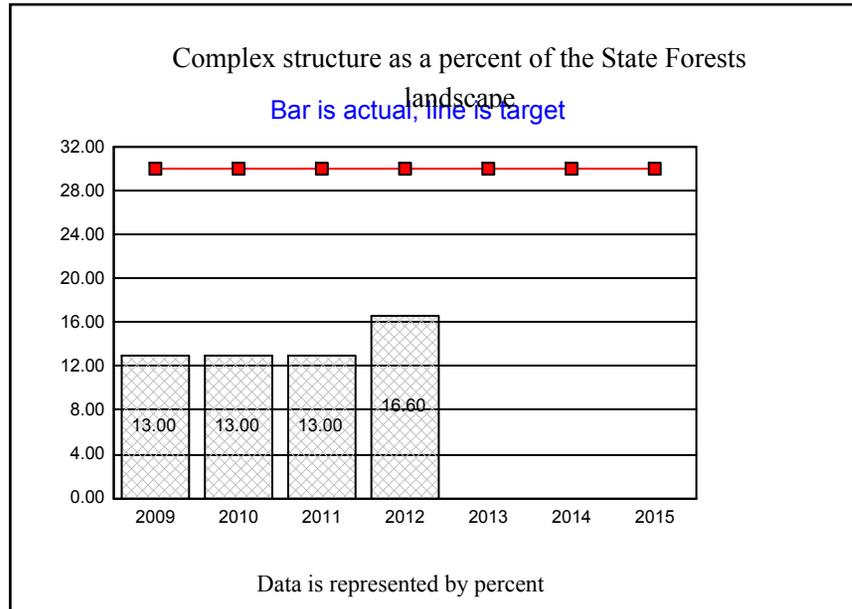
6. WHAT NEEDS TO BE DONE

The department needs to provide technical and financial assistance to landowners for restoration practices. During the 2011 legislative session, funding was restored to the Private Forest program including the Oregon Plan funding. By the end of 2012, 51 stewardship foresters were in place in the field again. With increased capacity, it is anticipated that increased assistance will be available to landowners conducting voluntary restoration projects. The department will continue to work with the USDA Forest Service and Natural Resource Conservation Service Resources to increase financial assistance provided to forestland owners. The Department will work with the Conservation Registry to develop reporting data on restoration projects completed under the Conservation Strategy.

7. ABOUT THE DATA

Data are only available for investment in voluntary water quality, riparian, and aquatic habitat restoration projects under the Oregon Plan for Salmon and Watersheds or other initiatives. These data comes from a voluntary reporting system that is summarized by calendar year. Forestland owners and others implementing Oregon Plan projects enter the information into a system managed by Oregon Watershed Enhancement Board. The reported dollar amounts represent investments from private forestland owners only. Data are not available for investment to meet the Oregon Conservation Strategy.

KPM #10	STATE FORESTS NORTH COAST HABITAT - Complex forest structure as a percent of the State Forests landscape.	2009
Goal	Forestry Program for Oregon Strategy E: Contribute to the conservation of diverse native plant and animal populations and their habitats in Oregon's forests.	
Oregon Context	Benchmark 82 (Forest Land) indicates that Oregon is making progress in conserving wildland forest for forest use. Benchmark 89a (Natural Habitats - Forests) indicates that forest make up the largest natural habitat category in Oregon. Benchmark 90 (Invasive Species) indicates Oregon has been effective in limiting the number of the most threatening invasive species.	
Data Source	Stand Level Inventory (SLI) data.	
Owner	Liz Dent, Deputy Chief, State Forests Division, 503-945-7351	



1. OUR STRATEGY

Board of Forestry lands are managed by the State Forests Division to meet the greatest permanent value administrative rule (OAR 629-035-0020). Common School Fund lands are managed by the State Forests Division to obtaining the greatest benefit for Oregonians, consistent with resource conservation under sound techniques of land management, (Oregon Constitution, Article VIII, Section 5). The activities associated with this measure involve timber sale harvests based on forest management plans.

2. ABOUT THE TARGETS

The Board of Forestry adopted in administrative rule (OAR 629-035-105) long-term forest management plans, which describe the range of percent of landscape in complex forest structure to be achieved over time for Clatsop and Tillamook State Forests on the north coast.

3. HOW WE ARE DOING

The FY 2012 data show that 24 percent of Astoria and Forest Grove districts are in complex forest structure. Due to recent budget limitations, no new data have been collected since 2009 for Tillamook.

4. HOW WE COMPARE

Comparable data are not available from public or private industry sources, as the goals for forest land vary by entity based on management objectives.

5. FACTORS AFFECTING RESULTS

Complex forest structure develops very slowly and it is anticipated to take decades to achieve the range of 30 to 50% complex structure now described in the forest management plans. To date, the Division does not have complete data for all three north coast districts. There are no new data for the Tillamook district since 2009. This affects the average because there is no representation of change in structure over the reporting period for a large percentage of the reporting area. However, the initial estimate of complex structure was 6 percent (this estimate was made in 2003 using a different methodology). This apparent increase in complex structure is likely the result of changes in methodology, better inventory, and the active management practices designed to enhance the development of complex forest structure while efficiently harvesting timber.

6. WHAT NEEDS TO BE DONE

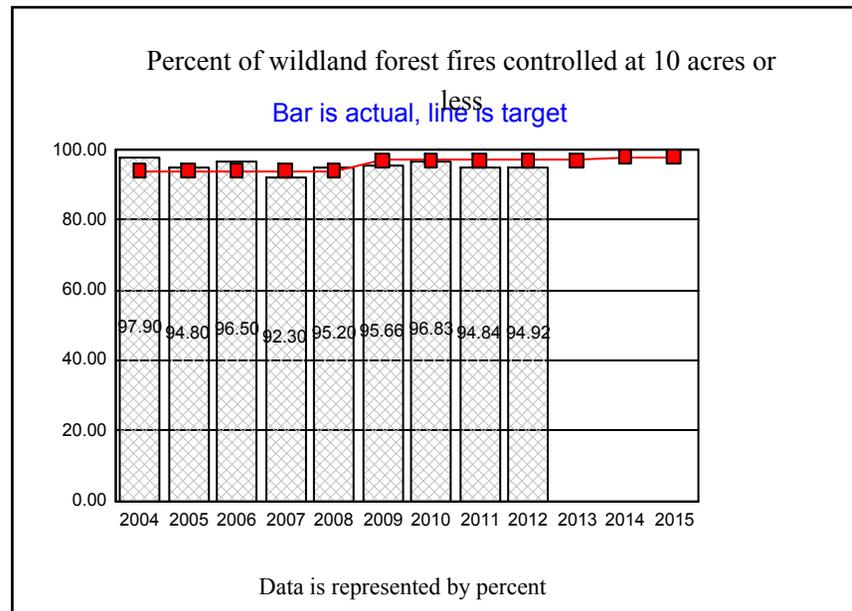
More inventory data need to be collected in order to establish a trend. In the mean time, the State Forests Division will continue to follow the forest

management plans to increase complex structure over time.

7. ABOUT THE DATA

Fiscal year 2012 data are reported and were derived from updated forestland inventories of the Astoria and Forest Grove districts on the north coast. Due to recent budget limitations, Tillamook data have been unavailable since 2009.

KPM #11	FIRE SUPPRESSION EFFECTIVENESS – Percent of wildland forest fires under ODF jurisdiction controlled at 10 acres or less.	1990
Goal	Forestry Program for Oregon Strategies C and F: Maintain and enhance the productive capacity of Oregon's forests to improve the economic well-being of Oregon's communities. Protect, maintain, and enhance the health of Oregon's forest ecosystems, watersheds, and airsheds within a context of natural disturbance and active management.	
Oregon Context	Benchmark 82 indicates Oregon has been effective in retaining its forest land base and Benchmark 83 indicates Oregon is also effective in maintaining the productive capacity of these forests. Aggressive wildfire suppression by the Department of Forestry has contributed to these outcomes.	
Data Source	Based on data in the Protection from Fire FIRES database.	
Owner	Doug Grafe, Interim Deputy Chief, Fire Protection Division, 503-945-7437	



1. OUR STRATEGY

The performance measure demonstrates the effectiveness of the initial attack organization within the department to suppress wildfire on forestlands. The measure also demonstrates the effectiveness of the use of fire severity funding, in those years where wildfire potential is high.

2. ABOUT THE TARGETS

The higher the percentage, the more effective is the fire suppression system. This measure has been in place for over 30 years and is one the Department's oldest continuously used measures. The basis for this measure is that because burning conditions, changing fuel types and the exposure to fire starts varies regionally and from year to year it provides a relatively consistent means of measuring the performance of the overall wildfire suppression system. The 2009 legislature approved the raising of the target to 97 percent.

3. HOW WE ARE DOING

The Department was not able to meet the target of suppressing 97 percent of all wildfires at ten acres or less in size for the 2012 fire season. Factors influencing the severity of the 2012 fire season included: increased fire danger, significant lightning events, and fires burning in light, flashy fuels that grew rapidly. Much of the southeast part of the state was in a moderate drought that increased the difficulty to suppress fires. Out of a total of 689 fires for the Department during 2012, 654 were suppressed at 10 acres or less.

4. HOW WE COMPARE

The Department's performance usually exceeds that of the federal wildfire agencies in Oregon.

5. FACTORS AFFECTING RESULTS

Increase in forest fuels. Increase in wildland-urban interface properties and residences.

6. WHAT NEEDS TO BE DONE

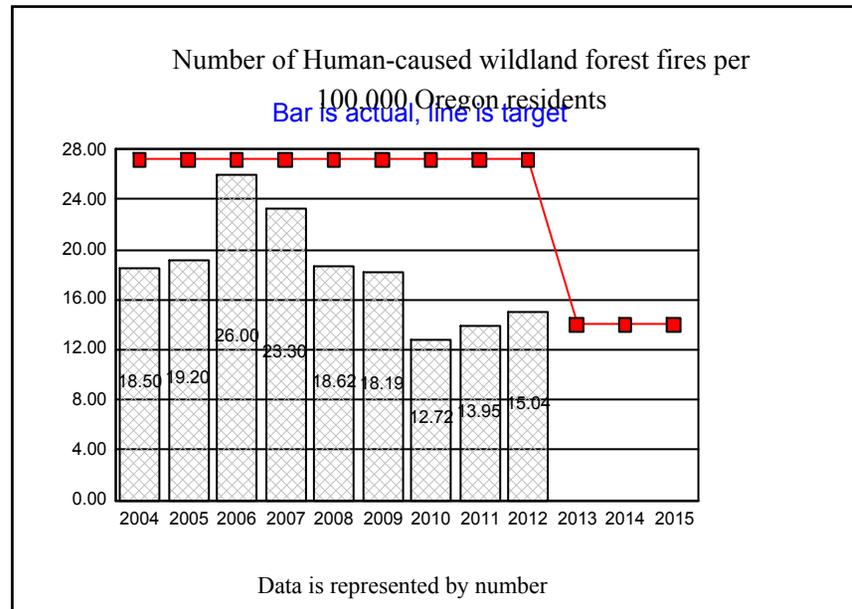
The 2009 Legislature approved a modification of the target for this KPM to be set at 97 percent, rather than 94 percent of fires controlled at 10 acres or less,

effective with the 2009 report. This revision of the target more accurately describes the appropriate achievement of the most efficient level of fire suppression at the local district level given today's circumstances, and better reflects the importance, from a suppression cost standpoint, of limiting intermediate and large fire occurrence to no greater than three percent. The Department will focus much of its efforts in enhancing the initial attack capabilities needed to meet the target.

7. ABOUT THE DATA

The reporting cycle is a calendar year. The data is taken from the Department's fire report system and is deemed to be extremely reliable.

KPM #12	PREVENTION OF HUMAN-CAUSED WILDLAND FOREST FIRES – Number of human-caused wildland forest fires per 100,000 Oregon residents (lower is better).	1990
Goal	Forestry Program for Oregon Strategies C and F: Maintain and enhance the productive capacity of Oregon's forests to improve the economic well-being of Oregon's communities. Protect, maintain, and enhance the health of Oregon's forest ecosystems, watersheds, and airsheds within a context of natural disturbance and active management.	
Oregon Context	Benchmark 82 indicates Oregon has been effective in retaining its forest land base and Benchmark 83 indicates Oregon is also effective in maintaining the productive capacity of these forests. Aggressive wildfire suppression and a strong fire prevention program by the Department of Forestry has contributed to these outcomes.	
Data Source	Based on data in the Protection from Fire Program FIRES database and the Portland State University Population Research Center.	
Owner	Doug Grafe, Interim Deputy Chief, Fire Protection Division, 503-945-7437	



1. OUR STRATEGY

The performance measure demonstrates the effectiveness of the fire prevention program at preventing human-caused fires. Implementation of Regulated Use Closures which limit the activities that the public can engage in while on forestlands is one example of the state's prevention effort.

2. ABOUT THE TARGETS

This measure is used to account for the steady upward growth in the state's population and it provides a good balance to account for urban resident users, who use forestlands for recreation, and rural resident users, who live in wooded areas or use it for a livelihood. A lower number means the fire prevention program is more effective at preventing human-caused fires.

3. HOW WE ARE DOING

The fire prevention program remains effective at preventing human-caused fires. The department exceeded the target of keeping the number of human-caused fires below the target number of fires per 100,000 Oregon residents. There were 584 human-caused fires in 2012 and Oregon's population was 3,883,735, resulting in a fire prevention rate of 15.04. ODF has consistently exceeded the target since 2000. 10-year average of human-caused fires is 703.

4. HOW WE COMPARE

There are no relevant comparable standards given the unique fire suppression responsibilities of the Department.

5. FACTORS AFFECTING RESULTS

Steady increase in Oregon's population and the use of forestland for recreation as well as increasing rural residential home sites.

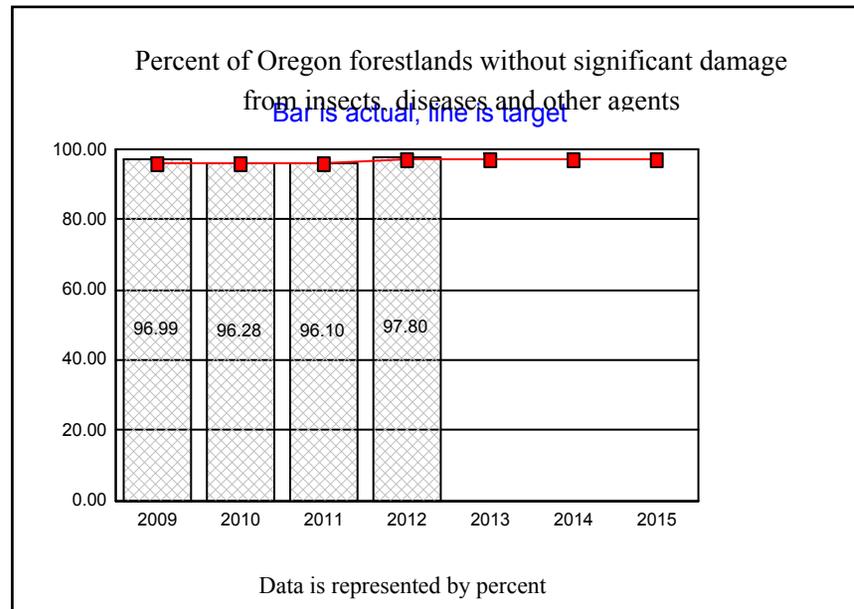
6. WHAT NEEDS TO BE DONE

Continued investment in the fire prevention effort and recognition of the unique circumstance of rural residential development.

7. ABOUT THE DATA

The reporting cycle is a calendar year. This data comes from the total Oregon population, as established by Portland State University, and the total number of human-caused fires. The data on human-caused fires comes from Fire Report information entered into the F.I.R.E.S. database. The value is determined by dividing the total number of human-caused fires into the number of 100,000 residents in Oregon.

KPM #13	DAMAGE TO OREGON FORESTS FROM INSECTS, DISEASES, AND OTHER AGENTS Percent of forest lands without significant damage & mortality as assessed by aerial surveys.	2009
Goal	Forestry Program for Oregon Strategy F – Protect and improve the health and resiliency of Oregon's dynamic forest ecosystems, watersheds, and airsheds.	
Oregon Context	Primarily contributes to meeting Oregon Benchmarks 79 (Stream Water Quality), 82 (Forest Land), 83 (Timber Harvest).	
Data Source	The yearly percentage of Oregon forests free of damage and mortality due to insects, diseases, and other agents across all forest ownerships. Based on annual, cooperative insect and disease aerial surveys of forest lands, this data estimates the area free of damage from key insects such as bark beetles and defoliators. It does not capture damage due to root diseases, mistletoes, and other important forest diseases or indicate the future risk of forest stands to infestations.	
Owner	Peter Daugherty, Chief, Private Forests Division, 503-945-7482	



1. OUR STRATEGY

This performance measure relies on annual aerial surveys of tree damage and mortality over all of Oregon's forests. The cooperative statewide forest insect and disease survey, conducted by the USDA Forest Service and ODF, monitors conditions on over 28 million acres of forest lands in Oregon each year. While forest damage from insects and diseases is dynamic and a component of natural disturbance cycles, departures from long-term trends can signal a change in the overall health and condition of forests. Many damaging agents are reliably detected in this way, others, such as root diseases and mistletoes, cannot be accurately assessed by these methods and are not included here.

2. ABOUT THE TARGETS

The target of 96 percent of Oregon forests being free of significant damage from insects, diseases, and other agents has been established from analysis of over 30 years of aerial survey data. Annual aerial surveys are valuable in documenting long-term trends, providing early detection of new infestations, and in developing treatment priorities and strategies. Unfortunately, aerial survey techniques are not able to determine areas significantly affected by some agents, including many root diseases and mistletoes, nor are they able to provide current or future risk assessments of forest damage.

3. HOW WE ARE DOING

Since 1994, Oregon forests have met or exceeded the KPM target of 96 percent. The current year value is higher than in recent years and this is largely attributable to overall declines in areas affected by bark beetles and insect defoliators. The majority of tree mortality detected during aerial surveys in Oregon over the last decade has been from outbreaks of the mountain pine beetle. And, although declines in the total area affected (acres) occurred for a third consecutive year, estimates of tree mortality within those areas increased to their highest level since 2009. Activity by other major bark beetles, including the western pine beetle, Douglas-fir beetle, and fir engraver remained at endemic levels in 2012, while tree mortality due to pine *Ips* bark beetles increased, most significantly along the Columbia River Gorge NSA. Insect defoliation also decreased in 2012, due to the continued collapse of Oregon's largest recorded pine butterfly outbreak and reduced activity by western spruce budworm. Localized defoliation by Douglas-fir tussock moth, conifer sawflies, and larch casebearer were observed. Only one non-native gypsy moth was found statewide in 2012, while damage to true firs from a long-established non-native insect, the balsam woolly adelgid, continued in areas of central and northeast Oregon. The most significant forest diseases observed in 2012 included conifer foliage rusts, Pacific madrone foliage disease, needle cast of lodgepole pine, *Sphaeropsis (Diplodia)* tip blight of ponderosa pine, and Port Orford cedar root disease. Note: The above does not include two major diseases that impact forests in western Oregon, Swiss needle cast and sudden oak death, as these agents are the subject of separate surveying, data processing, and reporting efforts.

4. HOW WE COMPARE

The annual statewide aerial survey data allows for the comparison of year-to-year forest damage and tree mortality to long-term trends and can assist in the prioritizing of treatment areas across ownerships. The extent of damage due to many forest diseases and the current or future risk of damage due to insects and diseases are not represented within this measure.

5. FACTORS AFFECTING RESULTS

Over the last decade, an average of 920,000 acres of forest lands have been designated as having been significantly affected by insects, diseases, and other damaging agents during aerial surveys. Thousands more acres are unhealthy and under-producing due to being overstocked and are becoming increasingly susceptible to damage by insects and diseases. While the statewide aerial survey data provides valuable information about key forest damaging agents, aerial surveys are not able to estimate the impact of many forest diseases, nor indicate the current or future risk of forests to damage by insects and diseases. In Oregon, thousands of acres of dead and dying forests need more active management to reduce the risk of insect outbreaks and catastrophic wildfires, and in the process recover more productive, healthier forests. A century of fire suppression and inconsistent forest management has resulted in thousands of acres of Oregon's forests becoming overstocked and unhealthy. Thinning stands to reduce competition, promote tree health and vigor, and increase age and species diversity, have been shown to reduce the risk associated with many damaging insects and diseases. Federal bark beetle mitigation grants, administered by the Department's stewardship foresters, provide cost-share funds to landowners to implement activities to improve forest health and increase stand resistance to bark beetles. Federal National Fire Plan funds also provide cost-share to landowners to improve forest health and prevent damage within the wildland-urban interface. However, as limited funds are available each year, the total acres of private forest lands treated annually is relatively limited and is unlikely to affect overall statewide trends.

6. WHAT NEEDS TO BE DONE

Continue support for the cooperative statewide aerial survey program which provides annual data for trend analysis and supports early detection and the prioritization of treatment areas. Continue support for forest health personnel (entomologist, plant pathologist, survey/monitoring specialist, and invasive species specialist) and their work in detection, monitoring, planning, and treatment activities within the Private Forests program. Continue dialogue with federal forest land managers to encourage forest health improvement activities and more active management on their ownerships.

7. ABOUT THE DATA

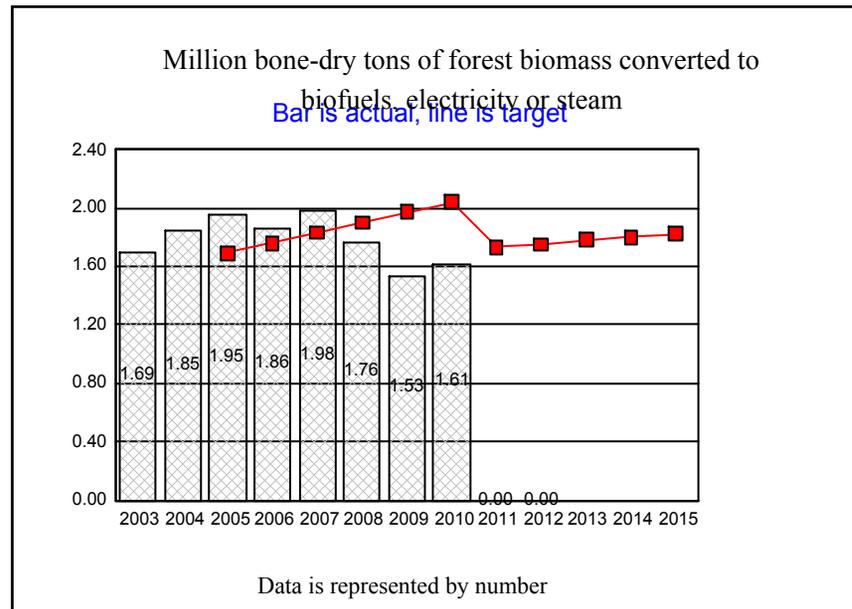
The cooperative statewide aerial survey is flown each summer and annual reports, maps, and GIS shape files are made available the following spring to the

general public and distributed to a variety of clients including many federal, state, and private forest land managers. All aerial survey data are collected and processed by trained aerial observers that record information digitally as they fly a grid pattern over the forest lands throughout the State. Oregon, with 60 plus years of annual survey data, has developed one of the most complete and comprehensive records of forest insect and disease activity in the Nation.

FORESTRY DEPARTMENT

II. KEY MEASURE ANALYSIS

KPM #14	FOREST BIOMASS UTILIZATION-- Million bone-dry tons of forest biomass converted to biofuels, electricity or steam.	2005
Goal	Forestry Program for Oregon Strategies B and G: Ensure that Oregon's forests provide diverse social and economic outputs and benefits valued by the public in a fair, balanced, and efficient manner. Enhance carbon storage in Oregon's forests and forest products.	
Oregon Context	Benchmark 75 indicates Oregon continues to make improvements in air quality. The department's Smoke Management Program plays a key role in managing smoke from prescribed forest burning. Benchmark 77 indicates Oregon carbon dioxide emissions are rising steadily. The use of forest fuels for energy generation can reduce carbon dioxide emissions from both fossil fuels and forest wildfires.	
Data Source	Previous data came from Oregon Department of Energy. However, due to data collection, new information must be searched out to continue reporting on this Key Performance Measure.	
Owner	Brandon Kaetzel, PhD, Principal Forest Economist, 503-945-7413	



1. OUR STRATEGY

Increasing the use of biomass for biofuels, electricity or steam production reduces the amount of carbon released into the atmosphere from prescribed fire and wildfire. This performance measure demonstrates the effectiveness of the agency in delivering assistance to private forest landowners and promoting forest restoration activities on federal forestlands that result in the treatment of forest fuels to lessen wildfire risk and improve forest health. The department's administration of the Smoke Management Program, where alternatives to burning are encouraged is related to this measure. The department is leading the Oregon Forest Biomass Workgroup and was given new authorities through Chapter 772 Oregon Laws 2005 to facilitate increased biomass utilization. In addition, the department is pursuing broader Forest Cluster development and is seeking implementation of Federal Forestland Advisory Group recommendations for federal forestlands in Oregon. All of these efforts are tied to the Board of Forestry's Forest Vitality Work Plan. The department has also participated in Department of Energy and Governors Office workgroups assessing carbon sequestration and renewable energy. Other examples include providing technical and financial assistance to landowners for hazardous fire and fuel reduction projects.

2. ABOUT THE TARGETS

Targets are based on reduction of carbon dioxide emissions to 1990 levels by 2010. For biomass to keep on track for its share would require a 70,000 Bone Dry Ton (BDT) increase each year to 2010. For 2011 - 2013 we have maintained the goal of 70,000 BDT increase each year.

3. HOW WE ARE DOING

This measure was tracking above targets through 2007. The national recession has resulted in a sharp drop in housing starts causing mill residual volume to drop sharply between 2007 and 2009. In this same time period in-woods utilization increased due to federal and state incentives. Targets were not met in 2009 or 2010. It is likely targets will also not be met in 2011 with the continued stall of the housing market.

4. HOW WE COMPARE

Data are not currently available to answer this question.

5. FACTORS AFFECTING RESULTS

Among the factors affecting the amount of Oregon forest biomass utilized for energy are the following: alternative energy prices; alternative uses of forest

biomass; transportation costs; forest restoration activities on federal forestlands; private sector investment on biomass energy facilities; and forest biomass consumed by wildfires. 2007 - 2010 economic downturn and resulting mill closures and/or reduced operating capacity; and infusion of federal funds to stimulate the economy and woody biomass utilization.

6. WHAT NEEDS TO BE DONE

Given the growing importance and public interest in biomass as an energy source, the Department of Forestry should work aggressively to accomplish Board of Forestry objectives outlined in their Forest Vitality Work Plan related to Forest Cluster development, federal forestland management, and Forest Biomass Work Group efforts. They should also make interested parties aware of important credits and other renewable energy legislation passed by the 2011 Legislature.

7. ABOUT THE DATA

Previous data came from Oregon Department of Energy. However, due to data collection, new information must be searched out to continue reporting on this Key Performance Measure.

FORESTRY DEPARTMENT	III. USING PERFORMANCE DATA
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Agency Mission: To serve the people of Oregon by protecting, managing, and promoting stewardship of Oregon's forests to enhance environmental, economic, and community sustainability.

Contact: Kevin Birch, Resource Planning Program Director	Contact Phone: 503-945-7405
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Alternate: Satish Upadhyay, Admin Services Division Chief	Alternate Phone: 503-945-7203
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The following questions indicate how performance measures and data are used for management and accountability purposes.

1. INCLUSIVITY	<p>* Staff: The 2009-11 agency key performance measures are a significant revision from those used in previous biennia. They were developed through the collective efforts of a subset of the Department's Leadership Team. Department programs have been given flexibility to develop measures that best meet their program-level needs. A subset of these program measures were then elevated by the Department to agency key performance measures.</p> <p>* Elected Officials: The measures were reviewed and approved by the 2009 Oregon Legislature. They were also reviewed and approved by the 2011 Oregon Legislature for the 2011-13 biennium.</p> <p>* Stakeholders: Citizen and other stakeholder involvement varies by measure. However, DAS guidelines for agency performance measures and Board of Forestry and Department of Forestry strategic planning processes have resulted in a comprehensive review and revision of all the measures involving employee and stakeholder participation.</p> <p>* Citizens: Citizen and other stakeholder involvement varies by measure. However, DAS guidelines for agency performance measures and Board of Forestry and Department of Forestry strategic planning processes have resulted in a comprehensive review and revision of all the measures involving employee and stakeholder participation.</p>
2 MANAGING FOR RESULTS	<p>The performance measures have historically been used primarily in the budget development process, and to a lesser extent for external reporting and for Department program management and evaluation. The key performance measures approved in 2009 are intended to place the agency's performance measures more at the center of the Department's strategic planning, quality improvement, budgeting, and employee appraisal processes. Nationally, the Department has been a leader in developing and implementing sustainable forest management indicators based on an internationally recognized framework for evaluating temperate and boreal forests.</p>
3 STAFF TRAINING	<p>Agency staff have attended all the special forums presented by the Department of Administrative Services and Legislative Fiscal Office as changes to the KPM system have been developed.</p>

4 COMMUNICATING RESULTS

* **Staff:** The Department's performance measures are fully integrated with agency strategic planning and provide a strong link between strategic planning and budgeting.

* **Elected Officials:** The Department's key performance measures are highlighted in presenting its portion of the Governor's Recommended Budget to the Oregon Legislature. Considerable coordination with the Legislative Fiscal Office occurs between legislative sessions.

* **Stakeholders:** Agency performance measure information is posted on the Department of Forestry website: www.oregon.gov/ODF/ (Click on About Us). The agency also links performance measure outcomes to higher level outcomes in the Progress Board Benchmarks and the Oregon Indicators of Sustainable Forest Management.

* **Citizens:** Agency performance measure information is posted on the Department of Forestry website: www.oregon.gov/ODF/ (Click on About Us). The agency also links performance measure outcomes to higher level outcomes in the Progress Board Benchmarks and the Oregon Indicators of Sustainable Forest Management.

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Budget Narrative

Department of Forestry

Agency Summary Narrative

Major Information Technology
Projects/Initiatives

The Forestry Business Improvement Initiative Phase 2

Background:

During the 2003-05 and 2005-07 biennia, the agency, in coordination with DAS Enterprise Information Strategy and Policy Division and two consultants, conducted comprehensive business systems assessments and reviews (collectively known as the Forestry Business Improvement Initiative or FBII Phase 0) to determine present and future needs and establish priorities for both short-term and long-term improvements in the agency's business practices, processes and systems. In the 2007-09 biennium, the Department requested and received funding to begin the Business Improvement initiative. The package included contract services and information technology hardware and software.

During the 2007-09 biennium, the agency completed a business process modeling project and begin design for system improvements in the State Forests and Private Forests programs. System design work was completed for a Board of Forestry/Department of Forestry Decision Support System. Progress continued in the 2009-2011 biennium, with the completion of a new Department intranet, and the design and implementation of the first phase of a Forest Activity Tracking System for the Private Forest Program. In addition, information technology foundational improvements were made in the Geographical Information Systems platform and data security improvements at the file server and desktop level. Detailed system requirements were gathered for a new Timber Revenue Accounting System for the State Forests program. The agency determined that a commercially available product would meet those needs. This minimizes the risk of developing a custom application and reduces the time required for implementation. The agency is currently working through the request for proposal process to select a software application to meet these needs.

The Department has positioned itself for lasting efficiency gains and significant customer service enhancements by adopting a long-term view of the core business processes and the information technologies that support those processes. FBII represents major culture-changing, enterprise improvements, building the proper internal business support and understanding before making phased investments in specific IT improvement projects. This models a best-practices approach for enterprise-oriented process re-engineering, and it aligns with the vision and goals of the DAS Enterprise Information Resource Management Strategy. This policy option package continues the investment in FBII.

In the 2007-09 Policy package request adopted by the Legislature, the agency stated, "that this Initiative will likely span two or three biennia, depending upon funding approvals and the complexity of improvements." The purpose of this package is to continue the progress already made and to create an integrated business services suite of applications to serve the ODF enterprise including processing, reporting, management tools and performance measurement.

Agency Request

Governor's Balanced

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Budget Narrative

Department of Forestry

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Major Information Technology
Projects/Initiatives

The Forestry Business Improvement Initiative Phase 2 (Cont.)

Background: (Cont.)

This initiative will begin to address the Department's many antiquated financial process and outdated financial systems.

- Procurement and Non-Contract Purchasing System – fully integrated with the Statewide Financial Management System (SFMA) and Oregon Procurement Information Network (ORPIN). The existing purchasing system does not meet State security standards and has been reported in Secretary of State audit findings.
- Invoicing and Revenue Capture/Receivables System – complete integrated invoicing and revenue/receivables system with links to the ODF Timber Revenue Accounting System (TRAS), and other revenue systems of the agency and SFMA.
- Physical Asset Management System – complete system to span from expendable property to buildings and real property, including leases, property use agreements and rights-of-way.
- Budgeting System – fiscal budgeting revisions and integration with Oregon Budget Information Tracking System (ORBITS) and SFMA; internal reporting and management improvements (FORBITS); reporting and performance tools. ODF's complex budget requires many manual processes, and an updated system that can meet the business needs and address the level of detail requested by the Legislature.
- Fire Finance Suite – complete Fire Program financial management system from initial attack through large project fires; from fire camp/Unit to Salem (and statewide systems); linkages to I-Suites and SFMA.
- Employee Payroll System – integrated time capture system with Oregon Statewide Payroll System (OSPS); improved Fire Program AD (Administratively Determined) employee payroll system.
- Grants Management System – financial grants management system from initiation to closeout including grant development, management, financial tracking, and reporting. Includes grant concept development, submittal, in-process management, reporting and close.
- Financial Reporting Tool – integrated system to report to agency managers the financial status of their units, the Programs, and the agency as a whole; integration with the agency Decision Support System.
- Risk Management Operations System – risk management assessment, reporting and performance tools; includes incident reporting and tracking, insurance costing, safety and risk.

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Major Information Technology
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Background: (Cont.)

- Employee Expense Reimbursement Tool – system to enter, calculate, approve and pay employee travel and miscellaneous reimbursements; integrated with SFMA and ORBITS.
- Facilities Planning and Development System – a system to support the budgeting, project coordination and administration of facilities capital construction and improvement projects.
- General Ledger Correction Tool – A tool to aid in the input of journal vouchers and corrections; this may be a part of the Cost Allocation Tool developed during 2007-09.

These business systems are not intended to conflict with any statewide foundational systems such as SFMA, ORBITS, ORPIN or the Oregon State Payroll System (OSPS). As appropriate and as needed, they will interface with these systems while adding agency-level functionality and efficiency.

This request aligns with the 2010-2015 Enterprise Information Resource Management Strategy:

- Goal 2 – Optimize Information Resource Investments
 - Strategy 2.1 – Reduce the complexity of the existing IT infrastructure and processes.
- Goal 3 – Innovate Service Delivery
 - Improve citizen interaction with government services and information

Due to limited resources in the agency's IT organization and the capacity for the business to address additional projects, it is expected that the business improvements needed in both processes and IT systems will continue for many biennia.

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Major Information Technology
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ODF Financial Systems:

Several components make up the Department's business solutions. All require information from the main State Accounting System (SFMS). Client systems have been developed to meet program-specific "processes/requests" in the agency, and these have now become several isolated systems. This silo-model approach has made it difficult to move all related financial systems forward into a consolidated enterprise solution. The SFMS is the interface between the Department of Administrative Services (DAS) and state agencies. The Department has eight separate and independent billing systems (for the billing of internal and external customers) and several other business systems which interface to the SFMS. Most of these systems are driven by a manual interface process.

As an example, grant tracking and fund allocation is managed by Excel spreadsheets that feed data via standalone applications and SFMS. On the grant tracking spreadsheet alone, there are approximately 32-48 grants open at a time, reflecting about 30 projects and \$8 million in grant revenue per year.

There are no relationships defined between applications within the Department's financial systems. Therefore, collecting and compiling data is a tedious, time consuming and costly process. This poses a high level of risk and inconsistencies within the Department's business processes. The existing structure provides no security and poor use of resources – time spent by staff to extract data from multiple systems to generate reporting requests per given requirements. In addition, the overall management of independent solutions within each program (State Forests, Private Forests, and Protection) is inefficient. Consolidation and automation of process interfaces are important to achieve customer (internal/external) satisfaction and increase productivity.

Proposed Project Objectives:

The purpose of this project is to continue to address the inefficiencies identified in FBII Phase 2, Initial Assessment, and to continue with the progress made in phase 1 of this initiative. This work is necessary to improve efficiency and effectiveness, reduce risk, and increase our ability to serve agency managers and stakeholders without the need to delay, defer or withhold information and/or services due to inefficient processes, broken systems and redundant data collection.

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Agency Summary Narrative

Major Information Technology
Projects/Initiatives

Proposed Project Objectives: (Cont.)

Department systems do not communicate with one another, requiring staff to gather basic information about customers two, three or more times. In addition, we have to generate like information from different systems to report to different customers or users. Some of this information is the basic information referred to above, but some is fiscal data collected or generated by stand-alone systems or databases that are used to report specific data to disparate entities. This information may be parsed in different ways in these different systems, but if it is fiscal data, it must all reconcile back to the General Ledger. Assuring that this information is accurate across the various systems requires reconciliations that are tedious and time consuming due to the difficulty of getting data from some of these antiquated systems. Developing processes that cross program lines and allow all data either to be collected into one system or to be collected into systems that talk with one another will allow us to assure that all reports use consistent data. This will allow the agency to gather and report information in a timelier, complete way. The credibility of accounting will increase, as will the ability of our stakeholders to rely on the data.

The overarching goals of the Phase 1 package include:

- Take an enterprise approach from both within the Department and other state agencies and external partners to find solutions.
- Reduce the complexity of the Department's existing business processes and technologies.
- Where possible, deliver direct services to customers and employees via the internet.
- Eliminate redundancy both internally and externally.
- Use Geographic Information Systems where appropriate.

The purpose of this initiative is to improve agency business systems through enterprise-wide business planning, process and technology improvement. This package covers all programs of the Department from the Board of Forestry to operations on the ground.

This package focuses on the system and process improvements needs of the Administrative Services Program, including financial, procurement, budgetary, facilities management and risk management systems. Particular focus will be on enterprise integration with state systems, information access by employees, stakeholders and the public, decision information and document management of the agency's work plans and products, and the recordkeeping of decisions and supporting materials.

Conclusion:

The Department is seeking support as we move our systems into the 21st century, with ability to provide our customers, stakeholders and legislators with the quality information they expect of us. The agency is requesting only the funding necessary to keep this project advancing in light of the budgetary constraints challenging the State at this time.

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Reduction Options

Development of Reduction Options:

As with past biennia, a regular part of the Legislatively Adopted Budget (LAB) process is the requirement for agencies to propose General Fund reduction options for consideration by the Governor during the Governors Recommended Budget, and for the Legislature for the Legislatively Adopted Budget. The primary reason reduction options are necessary is that the Oregon Constitution mandates that the biennial budget must be balanced within available revenues. The legislature however, may authorize debt financing for some projects and activities. Therefore, it may become necessary for the Governor or the Legislature to mandate budget reductions in order to achieve a balanced budget.

Proposed reductions are strategic in nature, rather than simply across the board. There is not always a specified budget “target” for the Department other than each agency must identify 25 percent reduction options from the Current Service Level for General Fund and Lottery Funded programs. Ten percent reductions in Other Funds and Federal Funds will also be identified to comply with House Bill 3182 (1999) to achieve a “90 percent budget” (see below).

The Department develops reduction options in a deliberative fashion. Reductions are based on the same set of strategic guidance used to develop policy packages such as legal requirements and obligations, the *Forestry Program for Oregon*, the Department’s strategic planning efforts, and stakeholder input.

Since the agency’s General Fund is concentrated in the Fire Protection and Private Forests programs, these programs suffer the General Fund reductions, and consequently, significant decreases or elimination of services. The program impacts become even more significant because the General Fund matches with and leverages Other Funds from landowner assessments and harvest taxes for the Fire Protection, Private Forests programs, and Agency Support services. For example, with the current statutory funding split for fire protection of 50 percent General Fund/50 percent landowner assessment for private forestlands, every General Fund dollar cut results in a direct corresponding cut from Other Funds. The Private Forests Program has a matching ratio of 60 percent General Fund to 40 percent harvest tax for Forest Practices Act administration, and again, any cuts to the General Fund involve a deeper program reduction with the matching requirement. In summary, in order to achieve a 25 percent General Fund reduction of \$12.15 million, an Other Fund reduction of \$15.96 million is necessary, for a total reduction of \$28.11 million. These programmatic reductions directly conflict with the achievement of the Board of Forestry and Department’s mission, goals and objectives, and are contrary to the related Oregon Benchmarks and the Governor’s priorities.

Actual Budget Reductions:

During the Governors Recommended Budget cycle, statewide reductions were made which are captured in Package 091 Statewide Administrative Savings. This Package was included in all agency budgets as a placeholder for administrative efficiencies to be found in Finance, IT, HR, Accounting, Payroll, and Procurement activities. The Improving Government subcommittee of the Enterprise Leadership Team will be identifying proposed efficiencies or changes in the delivery of service to meet the funding level in the Governor’s budget, and will work with individual agencies on the impact to their budget, along with reinvestment opportunities. During the Legislative budget development, the reductions to each of the Department’s programs impacted by this package were kept in the budget by the Legislature.

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Department of Forestry

Agency Summary

Reduction Options

Actual Budget Reductions (cont'd):

In addition to the changes carried forward from the Governor, the Legislature made several statewide budget reductions which are captured in Package 820. This package has many reduction components, three of which impact the Department of Forestry:

Central Government Service Charges: Changes to the budgets of centralized government services which are supported by other agencies through the Central Government Service Charges always result in budget changes to their supporting agencies across the State. This biennium, three centralized services changed during the Legislative budget cycle, causing a net budget reduction to most agencies across the State.

- The final budget for the Department of Administrative Services was reduced, resulting in lowered CGSC¹ rates for all supporting agencies.
- The Archives Division assessment for records storage increased slightly, resulting in a slight increase in CGSC for all supporting agencies.
- The Attorney General's rates were reduced rates for all supporting agencies.

GF Holdback of 2%: The Legislature implemented a 2% supplemental ending balance General Fund "holdback," intended to protect the State from the impact of actual revenues for the 2013-15 biennium being lower than those expected. This 2% holdback may be restored by the 2014 Legislative Session, depending on economic conditions. This reduction impacts only three program's in the Department, Fire Protection, Private Forests and Agency Administration, as they are the only programs with allocate-able General Funds. (The Debt Service program is not included in this reduction.)

Services & Supplies Reduction of 5%: In order to balance the budget, the Legislature imposed a 5% reduction to General Funds to all agencies across the State. This reduction is intended to be taken entirely within Services & Supplies, and not impact any other cost category such as personnel. This reduction impacts only three program's in the Department, Fire Protection, Private Forests and Agency Administration, as they are the only programs with allocate-able General Funds. (The Debt Service program is not included in this reduction.)

The impact of these three budget reductions to the Department of Forestry agency-wide was the loss of \$1.56 million in General Fund support. Details of these reductions can be found within each Program narrative, in the Package 820 section.

¹ Central Government Services Charges – is a major component of the DAS State Government Service Charges and Assessment for the 2013-15 Price List.

 Agency Request

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 820 - End of Session Bill (HB 5008)

Cross Reference Name: Forestry, Dept of
Cross Reference Number: 62900-000-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,560,342)	-	-	-	-	-	(1,560,342)
Federal Funds	-	-	-	2,983,946	-	-	2,983,946
Total Revenues	(\$1,560,342)	-	-	\$2,983,946	-	-	\$1,423,604
Services & Supplies							
Instate Travel	(48,771)	-	-	-	-	-	(48,771)
Out of State Travel	(453)	-	-	-	-	-	(453)
Employee Training	(9,333)	-	-	-	-	-	(9,333)
Office Expenses	(53,423)	-	-	-	-	-	(53,423)
Telecommunications	(40,280)	-	-	-	-	-	(40,280)
State Gov. Service Charges	-	-	(406,455)	-	-	-	(406,455)
Data Processing	(540)	-	-	-	-	-	(540)
Publicity and Publications	(2,870)	-	-	-	-	-	(2,870)
Attorney General	(3,892)	-	(20,076)	(16,056)	-	-	(40,024)
Employee Recruitment and Develop	(1,751)	-	-	-	-	-	(1,751)
Dues and Subscriptions	(182)	-	-	-	-	-	(182)
Agency Program Related S and S	(33,166)	-	-	-	-	-	(33,166)
Other COP Costs	-	-	120,000	-	-	-	120,000
Other Services and Supplies	(105,545)	-	-	-	-	-	(105,545)
Undistributed (S.S.)	(1,062,480)	-	-	-	-	-	(1,062,480)
Expendable Prop 250 - 5000	(2,366)	-	-	-	-	-	(2,366)
IT Expendable Property	(5,903)	-	-	-	-	-	(5,903)
Total Services & Supplies	(\$1,370,955)	-	(\$306,531)	(\$16,056)	-	-	(\$1,693,542)

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 2013-15 Biennium

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Legislatively Adopted
 Essential and Policy Package Fiscal Impact Summary - BPR013

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Governor's Balanced

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 820 - End of Session Bill (HB 5008)

Cross Reference Name: Forestry, Dept of
Cross Reference Number: 62900-000-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Land and Improvements	-	-	-	3,000,000	-	-	3,000,000
Total Capital Outlay	-	-	-	\$3,000,000	-	-	\$3,000,000
Special Payments							
Intra-Agency Gen Fund Transfer	(189,387)	-	-	-	-	-	(189,387)
Total Special Payments	(\$189,387)	-	-	-	-	-	(\$189,387)
Total Expenditures							
Total Expenditures	(1,560,342)	-	(306,531)	2,983,944	-	-	1,117,071
Total Expenditures	(\$1,560,342)	-	(\$306,531)	\$2,983,944	-	-	\$1,117,071
Ending Balance							
Ending Balance	-	-	306,531	2	-	-	306,533
Total Ending Balance	-	-	\$306,531	\$2	-	-	\$306,533

Summary of 2013-15 Biennium Budget

Forestry, Dept of
Forestry, Dept of
2013-15 Biennium

Leg. Adopted Budget
Cross Reference Number: 62900-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	1,181	862.32	292,459,826	47,871,547	2,453,937	197,855,667	44,278,675	-	-
2011-13 Emergency Boards	-	(10.13)	2,398,461	2,310,084	88,377	-	-	-	-
2011-13 Leg Approved Budget	1,181	852.19	294,858,287	50,181,631	2,542,314	197,855,667	44,278,675	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	9.86	13,479,091	3,200,021	-	9,219,674	1,059,396	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(267,981)	(130,368)	(19,182)	(118,431)	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	1,181	862.05	308,069,397	53,251,284	2,523,132	206,956,910	45,338,071	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	783,636	(23,699)	-	493,141	314,194	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	673,474	294,261	-	405,185	(25,972)	-	-
Subtotal	-	-	1,457,110	270,562	-	898,326	288,222	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	141,427	141,427	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(18,710,017)	(2,320,017)	-	(1,414,881)	(14,975,119)	-	-
Subtotal	-	-	(18,568,590)	(2,178,590)	-	(1,414,881)	(14,975,119)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	6,103,000	2,837,538	-	2,711,985	553,477	-	-
State Gov't & Services Charges Increase/(Decrease)			(213,833)	(127,166)	-	(58,487)	(28,180)	-	-

Summary of 2013-15 Biennium Budget

Forestry, Dept of
Forestry, Dept of
2013-15 Biennium

Leg. Adopted Budget
Cross Reference Number: 62900-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	5,889,167	2,710,372	-	2,653,498	525,297	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	2,575	-	-	745,557	(742,982)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(2)	(2.46)	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	1,179	859.59	296,849,659	54,053,628	2,523,132	209,839,410	30,433,489	-	-

Summary of 2013-15 Biennium Budget

Forestry, Dept of
Forestry, Dept of
2013-15 Biennium

Leg. Adopted Budget
Cross Reference Number: 62900-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	1,179	859.59	296,849,659	54,053,628	2,523,132	209,839,410	30,433,489	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	1,179	859.59	296,849,659	54,053,628	2,523,132	209,839,410	30,433,489	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(709,387)	(225,589)	-	(483,798)	-	-	-
091 - Statewide Administrative Savings	-	-	(599,292)	(83,900)	-	(478,891)	(36,501)	-	-
092 - PERS Taxation Policy	-	-	(353,828)	(64,448)	-	(267,597)	(21,783)	-	-
093 - Other PERS Adjustments	-	-	(2,836,143)	(516,591)	-	(2,144,951)	(174,601)	-	-
801 - End-Of-Session Bill Adjustments	-	-	-	-	-	-	-	-	-
802 - Supplemental Statewide Ending Balance	-	-	-	-	-	-	-	-	-
803 - HB 2322 Program Change Bill	-	-	-	-	-	-	-	-	-
810 - LFO Analyst Adjustments	-	-	362,160	(20,798)	-	377,852	5,106	-	-
811 - Eastern Oregon Forest Collaboration	-	-	2,885,000	-	2,885,000	-	-	-	-
820 - End of Session Bill (HB 5008)	-	-	1,117,071	(1,560,342)	-	(306,531)	2,983,944	-	-
840 - End-Of-Session Investments	-	-	-	-	-	-	-	-	-
410 - Wildfire Protection Funding Act	10	3.33	7,598,418	1,599,469	-	5,998,949	-	-	-
411 - Severity Program - Fire Protection	-	-	-	-	-	-	-	-	-

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Agency Request

Governor's Balanced

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Summary of 2013-15 Biennium Budget

Forestry, Dept of
Forestry, Dept of
2013-15 Biennium

Leg. Adopted Budget
Cross Reference Number: 62900-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
412 - Fire Investigation	1	0.88	145,233	-	-	96,725	48,508	-	-
430 - Recreation/Education Interpretation	-	-	-	-	-	-	-	-	-
431 - Acquisition of Gilchrist State Forest lands	-	-	-	-	-	-	-	-	-
450 - Continuous Business Improvement Efforts	-	-	-	-	-	-	-	-	-
451 - Leadership & Facilitation for Biomass Use	-	-	-	-	-	-	-	-	-
452 - Integrated Effectiveness Monitoring	1	0.88	446,611	387,966	-	58,645	-	-	-
453 - Forest Practices Act administration	5	3.41	675,095	-	-	-	675,095	-	-
480 - Deferred Maintenance Reduction	-	-	-	-	-	-	-	-	-
481 - Eastern Lane Redevelopment Project	-	-	2,010,607	113,364	-	1,897,243	-	-	-
482 - Information Technology Support Capacity	4	3.63	1,074,372	341,461	-	732,911	-	-	-
483 - Procurement System	-	-	-	-	-	-	-	-	-
484 - Bus. System Improvement Initiative - Phase 2	-	-	-	-	-	-	-	-	-
485 - Agency Admin capacity & technical adjustments	-	-	240,016	213,043	-	87,219	(60,246)	-	-
486 - Elliot State Forest Monitoring	-	-	250,000	-	-	250,000	-	-	-
487 - Forest Collaborative Support	-	-	200,000	200,000	-	-	-	-	-
Subtotal Policy Packages	21	12.13	12,505,933	383,635	2,885,000	5,817,776	3,419,522	-	-
Total 2013-15 Leg Adopted Budget	1,200	871.72	309,355,592	54,437,263	5,408,132	215,657,186	33,853,011	-	-

Percentage Change From 2011-13 Leg Approved Budget	1.60%	2.30%	4.90%	8.50%	112.70%	9.00%	-23.50%	-	-
Percentage Change From 2013-15 Current Service Level	1.80%	1.40%	4.20%	0.70%	114.30%	2.80%	11.20%	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Agency Administration
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-008-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	90	89.30	26,693,701	-	-	24,718,401	1,975,300	-	-
2011-13 Emergency Boards	-	-	200,000	200,000	-	-	-	-	-
2011-13 Leg Approved Budget	90	89.30	26,893,701	200,000	-	24,718,401	1,975,300	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.60	1,494,627	-	-	1,253,852	240,775	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	90	89.90	28,388,328	200,000	-	25,972,253	2,216,075	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(128,671)	-	-	(110,988)	(17,683)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	78,304	-	-	49,838	28,466	-	-
Subtotal	-	-	(50,367)	-	-	(61,150)	10,783	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,614,881)	(200,000)	-	(1,414,881)	-	-	-
Subtotal	-	-	(1,614,881)	(200,000)	-	(1,414,881)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	115,730	-	-	103,873	11,857	-	-
State Gov't & Services Charges Increase/(Decrease)			140,442	-	-	140,684	(242)	-	-

Summary of 2013-15 Biennium Budget

Forestry, Dept of
Agency Administration
2013-15 Biennium

Leg. Adopted Budget
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	256,172	-	-	244,557	11,615	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	90	89.90	26,979,252	-	-	24,740,779	2,238,473	-	-

Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Agency Administration
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-008-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	90	89.90	26,979,252	-	-	24,740,779	2,238,473	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	90	89.90	26,979,252	-	-	24,740,779	2,238,473	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	(179,934)	-	-	(160,004)	(19,930)	-	-
092 - PERS Taxation Policy	-	-	(46,680)	-	-	(42,330)	(4,350)	-	-
093 - Other PERS Adjustments	-	-	(374,164)	-	-	(339,299)	(34,865)	-	-
801 - End-Of-Session Bill Adjustments	-	-	-	-	-	-	-	-	-
802 - Supplemental Statewide Ending Balance	-	-	-	-	-	-	-	-	-
803 - HB 2322 Program Change Bill	-	-	-	-	-	-	-	-	-
810 - LFO Analyst Adjustments	-	-	318,780	-	-	317,881	899	-	-
811 - Eastern Oregon Forest Collaboration	-	-	2,885,000	-	2,885,000	-	-	-	-
820 - End of Session Bill (HB 5008)	-	-	(415,941)	(4,000)	-	(411,939)	(2)	-	-
840 - End-Of-Session Investments	-	-	-	-	-	-	-	-	-
410 - Wildfire Protection Funding Act	-	-	-	-	-	-	-	-	-
411 - Severity Program - Fire Protection	-	-	-	-	-	-	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Agency Administration
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-008-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
412 - Fire Investigation	-	-	-	-	-	-	-	-	-
430 - Recreation/Education Interpretation	-	-	-	-	-	-	-	-	-
431 - Acquisition of Gilchrist State Forest lands	-	-	-	-	-	-	-	-	-
450 - Continuous Business Improvement Efforts	-	-	-	-	-	-	-	-	-
451 - Leadership & Facilitation for Biomass Use	-	-	-	-	-	-	-	-	-
452 - Integrated Effectiveness Monitoring	-	-	-	-	-	-	-	-	-
453 - Forest Practices Act administration	-	-	-	-	-	-	-	-	-
480 - Deferred Maintenance Reduction	-	-	-	-	-	-	-	-	-
481 - Eastern Lane Redevelopment Project	-	-	-	-	-	-	-	-	-
482 - Information Technology Support Capacity	4	3.63	732,911	-	-	732,911	-	-	-
483 - Procurement System	-	-	-	-	-	-	-	-	-
484 - Bus. System Improvement Initiative - Phase 2	-	-	-	-	-	-	-	-	-
485 - Agency Admin capacity & technical adjustments	2	1.95	397,030	-	-	457,276	(60,246)	-	-
486 - Elliot State Forest Monitoring	-	-	-	-	-	-	-	-	-
487 - Forest Collaborative Support	-	-	200,000	200,000	-	-	-	-	-
Subtotal Policy Packages	6	5.58	3,517,002	196,000	2,885,000	554,496	(118,494)	-	-
<hr/>									
Total 2013-15 Leg Adopted Budget	96	95.48	30,496,254	196,000	2,885,000	25,295,275	2,119,979	-	-

Percentage Change From 2011-13 Leg Approved Budget	6.70%	6.90%	13.40%	-2.00%	-	2.30%	7.30%	-	-
Percentage Change From 2013-15 Current Service Level	6.70%	6.20%	13.00%	-	-	2.20%	-5.30%	-	-

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Agency Request

Governor's Balanced

Legislatively Adopted

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Fire Protection
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	697	392.88	105,260,262	32,700,337	-	54,546,161	18,013,764	-	-
2011-13 Emergency Boards	-	-	2,993,720	2,993,720	-	-	-	-	-
2011-13 Leg Approved Budget	697	392.88	108,253,982	35,694,057	-	54,546,161	18,013,764	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(14)	(1.36)	5,349,033	1,417,257	-	3,702,327	229,449	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	683	391.52	113,603,015	37,111,314	-	58,248,488	18,243,213	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	299,947	(262)	-	116,879	183,330	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	260,946	91,611	-	186,946	(17,611)	-	-
Subtotal	-	-	560,893	91,349	-	303,825	165,719	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(5,035,592)	(2,120,017)	-	-	(2,915,575)	-	-
Subtotal	-	-	(5,035,592)	(2,120,017)	-	-	(2,915,575)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,025,623	2,309,254	-	407,188	309,181	-	-
State Gov't & Services Charges Increase/(Decrease)			(290,036)	(168,077)	-	(101,858)	(20,101)	-	-

Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Fire Protection
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	2,735,587	2,141,177	-	305,330	289,080	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	683	391.52	111,863,903	37,223,823	-	58,857,643	15,782,437	-	-

Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Fire Protection
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	683	391.52	111,863,903	37,223,823	-	58,857,643	15,782,437	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	683	391.52	111,863,903	37,223,823	-	58,857,643	15,782,437	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	(722,011)	(238,213)	-	(483,798)	-	-	-
091 - Statewide Administrative Savings	-	-	(198,929)	(55,800)	-	(135,413)	(7,716)	-	-
092 - PERS Taxation Policy	-	-	(149,973)	(40,986)	-	(98,728)	(10,259)	-	-
093 - Other PERS Adjustments	-	-	(1,202,126)	(328,527)	-	(791,367)	(82,232)	-	-
801 - End-Of-Session Bill Adjustments	-	-	-	-	-	-	-	-	-
802 - Supplemental Statewide Ending Balance	-	-	-	-	-	-	-	-	-
803 - HB 2322 Program Change Bill	-	-	-	-	-	-	-	-	-
810 - LFO Analyst Adjustments	-	-	10,039	(20,477)	-	27,670	2,846	-	-
811 - Eastern Oregon Forest Collaboration	-	-	-	-	-	-	-	-	-
820 - End of Session Bill (HB 5008)	-	-	(1,169,178)	(1,151,823)	-	(1,937)	(15,418)	-	-
840 - End-Of-Session Investments	-	-	-	-	-	-	-	-	-
410 - Wildfire Protection Funding Act	10	3.33	7,598,418	1,599,469	-	5,998,949	-	-	-
411 - Severity Program - Fire Protection	-	-	-	-	-	-	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Fire Protection
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
412 - Fire Investigation	1	0.88	145,233	-	-	96,725	48,508	-	-
430 - Recreation/Education Interpretation	-	-	-	-	-	-	-	-	-
431 - Acquisition of Gilchrist State Forest lands	-	-	-	-	-	-	-	-	-
450 - Continuous Business Improvement Efforts	-	-	-	-	-	-	-	-	-
451 - Leadership & Facilitation for Biomass Use	-	-	-	-	-	-	-	-	-
452 - Integrated Effectiveness Monitoring	-	-	-	-	-	-	-	-	-
453 - Forest Practices Act administration	-	-	-	-	-	-	-	-	-
480 - Deferred Maintenance Reduction	-	-	-	-	-	-	-	-	-
481 - Eastern Lane Redevelopment Project	-	-	-	-	-	-	-	-	-
482 - Information Technology Support Capacity	-	-	283,532	283,532	-	-	-	-	-
483 - Procurement System	-	-	-	-	-	-	-	-	-
484 - Bus. System Improvement Initiative - Phase 2	-	-	-	-	-	-	-	-	-
485 - Agency Admin capacity & technical adjustments	(1)	(1.00)	26,511	176,900	-	(150,389)	-	-	-
486 - Elliot State Forest Monitoring	-	-	-	-	-	-	-	-	-
487 - Forest Collaborative Support	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	10	3.21	4,621,516	224,075	-	4,461,712	(64,271)	-	-
Total 2013-15 Leg Adopted Budget	693	394.73	116,485,419	37,447,898	-	63,319,355	15,718,166	-	-

Percentage Change From 2011-13 Leg Approved Budget	-0.60%	0.50%	7.60%	4.90%	-	16.10%	-12.70%	-	-
Percentage Change From 2013-15 Current Service Level	1.50%	0.80%	4.10%	0.60%	-	7.60%	-0.40%	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Equipment Pool
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-020-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	29	29.89	14,633,041	-	-	14,633,041	-	-	-
2011-13 Emergency Boards	-	-	-	-	-	-	-	-	-
2011-13 Leg Approved Budget	29	29.89	14,633,041	-	-	14,633,041	-	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	(0.16)	371,020	-	-	371,020	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	29	29.73	15,004,061	-	-	15,004,061	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	16,684	-	-	16,684	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	14,892	-	-	14,892	-	-	-
Subtotal	-	-	31,576	-	-	31,576	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	362,185	-	-	362,185	-	-	-
State Gov't & Services Charges Increase/(Decrease)			5,352	-	-	5,352	-	-	-

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Summary of 2013-15 Biennium Budget

Forestry, Dept of
Equipment Pool
2013-15 Biennium

Leg. Adopted Budget
Cross Reference Number: 62900-020-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	367,537	-	-	367,537	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	29	29.73	15,403,174	-	-	15,403,174	-	-	-

Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Equipment Pool
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-020-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	29	29.73	15,403,174	-	-	15,403,174	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	29	29.73	15,403,174	-	-	15,403,174	-	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	(13,752)	-	-	(13,752)	-	-	-
092 - PERS Taxation Policy	-	-	(12,538)	-	-	(12,538)	-	-	-
093 - Other PERS Adjustments	-	-	(100,503)	-	-	(100,503)	-	-	-
801 - End-Of-Session Bill Adjustments	-	-	-	-	-	-	-	-	-
802 - Supplemental Statewide Ending Balance	-	-	-	-	-	-	-	-	-
803 - HB 2322 Program Change Bill	-	-	-	-	-	-	-	-	-
810 - LFO Analyst Adjustments	-	-	3,149	-	-	3,149	-	-	-
811 - Eastern Oregon Forest Collaboration	-	-	-	-	-	-	-	-	-
820 - End of Session Bill (HB 5008)	-	-	(1,067)	-	-	(1,067)	-	-	-
840 - End-Of-Session Investments	-	-	-	-	-	-	-	-	-
410 - Wildfire Protection Funding Act	-	-	-	-	-	-	-	-	-
411 - Severity Program - Fire Protection	-	-	-	-	-	-	-	-	-

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Agency Request

Governor's Balanced

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Equipment Pool
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-020-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
412 - Fire Investigation	-	-	-	-	-	-	-	-	-
430 - Recreation/Education Interpretation	-	-	-	-	-	-	-	-	-
431 - Acquisition of Gilchrist State Forest lands	-	-	-	-	-	-	-	-	-
450 - Continuous Business Improvement Efforts	-	-	-	-	-	-	-	-	-
451 - Leadership & Facilitation for Biomass Use	-	-	-	-	-	-	-	-	-
452 - Integrated Effectiveness Monitoring	-	-	-	-	-	-	-	-	-
453 - Forest Practices Act administration	-	-	-	-	-	-	-	-	-
480 - Deferred Maintenance Reduction	-	-	-	-	-	-	-	-	-
481 - Eastern Lane Redevelopment Project	-	-	-	-	-	-	-	-	-
482 - Information Technology Support Capacity	-	-	-	-	-	-	-	-	-
483 - Procurement System	-	-	-	-	-	-	-	-	-
484 - Bus. System Improvement Initiative - Phase 2	-	-	-	-	-	-	-	-	-
485 - Agency Admin capacity & technical adjustments	-	-	-	-	-	-	-	-	-
486 - Elliot State Forest Monitoring	-	-	-	-	-	-	-	-	-
487 - Forest Collaborative Support	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(124,711)	-	-	(124,711)	-	-	-

Total 2013-15 Leg Adopted Budget	29	29.73	15,278,463	-	-	15,278,463	-	-	-
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Percentage Change From 2011-13 Leg Approved Budget	-	-0.50%	4.40%	-	-	4.40%	-	-	-
Percentage Change From 2013-15 Current Service Level	-	-	-0.80%	-	-	-0.80%	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
State Forests
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	268	242.43	90,755,628	-	-	84,235,929	6,519,699	-	-
2011-13 Emergency Boards	-	-	-	-	-	-	-	-	-
2011-13 Leg Approved Budget	268	242.43	90,755,628	-	-	84,235,929	6,519,699	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	(0.44)	3,293,770	-	-	3,250,851	42,919	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	268	241.99	94,049,398	-	-	87,486,780	6,562,618	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	519,696	-	-	458,749	60,947	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	111,674	-	-	85,162	26,512	-	-
Subtotal	-	-	631,370	-	-	543,911	87,459	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(5,087,095)	-	-	-	(5,087,095)	-	-
Subtotal	-	-	(5,087,095)	-	-	-	(5,087,095)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,232,220	-	-	1,212,538	19,682	-	-
State Gov't & Services Charges Increase/(Decrease)			(107,156)	-	-	(107,156)	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
State Forests
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	1,125,064	-	-	1,105,382	19,682	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	2,575	-	-	745,557	(742,982)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	268	241.99	90,721,312	-	-	89,881,630	839,682	-	-

Summary of 2013-15 Biennium Budget

**Forestry, Dept of
State Forests
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	268	241.99	90,721,312	-	-	89,881,630	839,682	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	268	241.99	90,721,312	-	-	89,881,630	839,682	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	(137,891)	-	-	(137,891)	-	-	-
092 - PERS Taxation Policy	-	-	(98,662)	-	-	(98,662)	-	-	-
093 - Other PERS Adjustments	-	-	(790,834)	-	-	(790,834)	-	-	-
801 - End-Of-Session Bill Adjustments	-	-	-	-	-	-	-	-	-
802 - Supplemental Statewide Ending Balance	-	-	-	-	-	-	-	-	-
803 - HB 2322 Program Change Bill	-	-	-	-	-	-	-	-	-
810 - LFO Analyst Adjustments	-	-	25,146	-	-	25,146	-	-	-
811 - Eastern Oregon Forest Collaboration	-	-	-	-	-	-	-	-	-
820 - End of Session Bill (HB 5008)	-	-	2,990,089	-	-	(9,911)	3,000,000	-	-
840 - End-Of-Session Investments	-	-	-	-	-	-	-	-	-
410 - Wildfire Protection Funding Act	-	-	-	-	-	-	-	-	-
411 - Severity Program - Fire Protection	-	-	-	-	-	-	-	-	-

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Agency Request

Governor's Balanced

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
State Forests
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
412 - Fire Investigation	-	-	-	-	-	-	-	-	-
430 - Recreation/Education Interpretation	-	-	-	-	-	-	-	-	-
431 - Acquisition of Gilchrist State Forest lands	-	-	-	-	-	-	-	-	-
450 - Continuous Business Improvement Efforts	-	-	-	-	-	-	-	-	-
451 - Leadership & Facilitation for Biomass Use	-	-	-	-	-	-	-	-	-
452 - Integrated Effectiveness Monitoring	-	-	-	-	-	-	-	-	-
453 - Forest Practices Act administration	-	-	-	-	-	-	-	-	-
480 - Deferred Maintenance Reduction	-	-	-	-	-	-	-	-	-
481 - Eastern Lane Redevelopment Project	-	-	-	-	-	-	-	-	-
482 - Information Technology Support Capacity	-	-	-	-	-	-	-	-	-
483 - Procurement System	-	-	-	-	-	-	-	-	-
484 - Bus. System Improvement Initiative - Phase 2	-	-	-	-	-	-	-	-	-
485 - Agency Admin capacity & technical adjustments	-	-	-	-	-	-	-	-	-
486 - Elliot State Forest Monitoring	-	-	250,000	-	-	250,000	-	-	-
487 - Forest Collaborative Support	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	2,237,848	-	-	(762,152)	3,000,000	-	-

Total 2013-15 Leg Adopted Budget	268	241.99	92,959,160	-	-	89,119,478	3,839,682	-	-
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Percentage Change From 2011-13 Leg Approved Budget	-	-0.20%	2.40%	-	-	5.80%	-41.10%	-	-
Percentage Change From 2013-15 Current Service Level	-	-	2.50%	-	-	-0.80%	357.30%	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Urban Forestry
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2011-13 Emergency Boards	-	-	-	-	-	-	-	-	-
2011-13 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	-	-	-	-	-	-	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
State Gov't & Services Charges Increase/(Decrease)			-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Urban Forestry
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Urban Forestry
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	-	-	-	-	-	-	-
092 - PERS Taxation Policy	-	-	-	-	-	-	-	-	-
093 - Other PERS Adjustments	-	-	-	-	-	-	-	-	-
801 - End-Of-Session Bill Adjustments	-	-	-	-	-	-	-	-	-
802 - Supplemental Statewide Ending Balance	-	-	-	-	-	-	-	-	-
803 - HB 2322 Program Change Bill	-	-	-	-	-	-	-	-	-
810 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
811 - Eastern Oregon Forest Collaboration	-	-	-	-	-	-	-	-	-
820 - End of Session Bill (HB 5008)	-	-	-	-	-	-	-	-	-
840 - End-Of-Session Investments	-	-	-	-	-	-	-	-	-
410 - Wildfire Protection Funding Act	-	-	-	-	-	-	-	-	-
411 - Severity Program - Fire Protection	-	-	-	-	-	-	-	-	-

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Agency Request

Governor's Balanced

Legislatively Adopted

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Urban Forestry
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
412 - Fire Investigation	-	-	-	-	-	-	-	-	-
430 - Recreation/Education Interpretation	-	-	-	-	-	-	-	-	-
431 - Acquisition of Gilchrist State Forest lands	-	-	-	-	-	-	-	-	-
450 - Continuous Business Improvement Efforts	-	-	-	-	-	-	-	-	-
451 - Leadership & Facilitation for Biomass Use	-	-	-	-	-	-	-	-	-
452 - Integrated Effectiveness Monitoring	-	-	-	-	-	-	-	-	-
453 - Forest Practices Act administration	-	-	-	-	-	-	-	-	-
480 - Deferred Maintenance Reduction	-	-	-	-	-	-	-	-	-
481 - Eastern Lane Redevelopment Project	-	-	-	-	-	-	-	-	-
482 - Information Technology Support Capacity	-	-	-	-	-	-	-	-	-
483 - Procurement System	-	-	-	-	-	-	-	-	-
484 - Bus. System Improvement Initiative - Phase 2	-	-	-	-	-	-	-	-	-
485 - Agency Admin capacity & technical adjustments	-	-	-	-	-	-	-	-	-
486 - Elliot State Forest Monitoring	-	-	-	-	-	-	-	-	-
487 - Forest Collaborative Support	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2013-15 Leg Adopted Budget	-	-	-	-	-	-	-	-	-

Percentage Change From 2011-13 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Private Forests
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-050-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	96	106.87	39,116,046	12,382,704	-	8,963,430	17,769,912	-	-
2011-13 Emergency Boards	-	(10.13)	(985,723)	(985,723)	-	-	-	-	-
2011-13 Leg Approved Budget	96	96.74	38,130,323	11,396,981	-	8,963,430	17,769,912	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	14	11.22	2,951,753	1,782,764	-	622,736	546,253	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	110	107.96	41,082,076	13,179,745	-	9,586,166	18,316,165	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	75,980	(23,437)	-	11,817	87,600	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	206,945	202,650	-	67,634	(63,339)	-	-
Subtotal	-	-	282,925	179,213	-	79,451	24,261	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	141,427	141,427	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(6,972,449)	-	-	-	(6,972,449)	-	-
Subtotal	-	-	(6,831,022)	141,427	-	-	(6,972,449)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	822,539	528,284	-	81,498	212,757	-	-
State Gov't & Services Charges Increase/(Decrease)			38,461	40,911	-	5,387	(7,837)	-	-

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Summary of 2013-15 Biennium Budget

Forestry, Dept of
Private Forests
2013-15 Biennium

Leg. Adopted Budget
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	861,000	569,195	-	86,885	204,920	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(2)	(2.46)	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	108	105.50	35,394,979	14,069,580	-	9,752,502	11,572,897	-	-

Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Private Forests
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-050-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	108	105.50	35,394,979	14,069,580	-	9,752,502	11,572,897	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	108	105.50	35,394,979	14,069,580	-	9,752,502	11,572,897	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	12,624	12,624	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	(66,082)	(28,100)	-	(29,127)	(8,855)	-	-
092 - PERS Taxation Policy	-	-	(45,975)	(23,462)	-	(15,339)	(7,174)	-	-
093 - Other PERS Adjustments	-	-	(368,516)	(188,064)	-	(122,948)	(57,504)	-	-
801 - End-Of-Session Bill Adjustments	-	-	-	-	-	-	-	-	-
802 - Supplemental Statewide Ending Balance	-	-	-	-	-	-	-	-	-
803 - HB 2322 Program Change Bill	-	-	-	-	-	-	-	-	-
810 - LFO Analyst Adjustments	-	-	4,945	(321)	-	3,905	1,361	-	-
811 - Eastern Oregon Forest Collaboration	-	-	-	-	-	-	-	-	-
820 - End of Session Bill (HB 5008)	-	-	(406,800)	(404,519)	-	(1,645)	(636)	-	-
840 - End-Of-Session Investments	-	-	-	-	-	-	-	-	-
410 - Wildfire Protection Funding Act	-	-	-	-	-	-	-	-	-
411 - Severity Program - Fire Protection	-	-	-	-	-	-	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Private Forests
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-050-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
412 - Fire Investigation	-	-	-	-	-	-	-	-	-
430 - Recreation/Education Interpretation	-	-	-	-	-	-	-	-	-
431 - Acquisition of Gilchrist State Forest lands	-	-	-	-	-	-	-	-	-
450 - Continuous Business Improvement Efforts	-	-	-	-	-	-	-	-	-
451 - Leadership & Facilitation for Biomass Use	-	-	-	-	-	-	-	-	-
452 - Integrated Effectiveness Monitoring	1	0.88	446,611	387,966	-	58,645	-	-	-
453 - Forest Practices Act administration	5	3.41	675,095	-	-	-	675,095	-	-
480 - Deferred Maintenance Reduction	-	-	-	-	-	-	-	-	-
481 - Eastern Lane Redevelopment Project	-	-	-	-	-	-	-	-	-
482 - Information Technology Support Capacity	-	-	57,929	57,929	-	-	-	-	-
483 - Procurement System	-	-	-	-	-	-	-	-	-
484 - Bus. System Improvement Initiative - Phase 2	-	-	-	-	-	-	-	-	-
485 - Agency Admin capacity & technical adjustments	-	-	36,143	36,143	-	-	-	-	-
486 - Elliot State Forest Monitoring	-	-	-	-	-	-	-	-	-
487 - Forest Collaborative Support	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	6	4.29	345,974	(149,804)	-	(106,509)	602,287	-	-
Total 2013-15 Leg Adopted Budget	114	109.79	35,740,953	13,919,776	-	9,645,993	12,175,184	-	-

Percentage Change From 2011-13 Leg Approved Budget	18.80%	13.50%	-6.30%	22.10%	-	7.60%	-31.50%	-	-
Percentage Change From 2013-15 Current Service Level	5.60%	4.10%	1.00%	-1.10%	-	-1.10%	5.20%	-	-

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Agency Request

Governor's Balanced

Legislatively Adopted

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Nursery
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-070-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2011-13 Emergency Boards	-	-	-	-	-	-	-	-	-
2011-13 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Nursery
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-070-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	-	-	-	-	-	-	-
092 - PERS Taxation Policy	-	-	-	-	-	-	-	-	-
093 - Other PERS Adjustments	-	-	-	-	-	-	-	-	-
801 - End-Of-Session Bill Adjustments	-	-	-	-	-	-	-	-	-
802 - Supplemental Statewide Ending Balance	-	-	-	-	-	-	-	-	-
803 - HB 2322 Program Change Bill	-	-	-	-	-	-	-	-	-
810 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
811 - Eastern Oregon Forest Collaboration	-	-	-	-	-	-	-	-	-
820 - End of Session Bill (HB 5008)	-	-	-	-	-	-	-	-	-
840 - End-Of-Session Investments	-	-	-	-	-	-	-	-	-
410 - Wildfire Protection Funding Act	-	-	-	-	-	-	-	-	-
411 - Severity Program - Fire Protection	-	-	-	-	-	-	-	-	-

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Agency Request

Governor's Balanced

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Nursery
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-070-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
412 - Fire Investigation	-	-	-	-	-	-	-	-	-
430 - Recreation/Education Interpretation	-	-	-	-	-	-	-	-	-
431 - Acquisition of Gilchrist State Forest lands	-	-	-	-	-	-	-	-	-
450 - Continuous Business Improvement Efforts	-	-	-	-	-	-	-	-	-
451 - Leadership & Facilitation for Biomass Use	-	-	-	-	-	-	-	-	-
452 - Integrated Effectiveness Monitoring	-	-	-	-	-	-	-	-	-
453 - Forest Practices Act administration	-	-	-	-	-	-	-	-	-
480 - Deferred Maintenance Reduction	-	-	-	-	-	-	-	-	-
481 - Eastern Lane Redevelopment Project	-	-	-	-	-	-	-	-	-
482 - Information Technology Support Capacity	-	-	-	-	-	-	-	-	-
483 - Procurement System	-	-	-	-	-	-	-	-	-
484 - Bus. System Improvement Initiative - Phase 2	-	-	-	-	-	-	-	-	-
485 - Agency Admin capacity & technical adjustments	-	-	-	-	-	-	-	-	-
486 - Elliot State Forest Monitoring	-	-	-	-	-	-	-	-	-
487 - Forest Collaborative Support	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2013-15 Leg Adopted Budget	-	-	-	-	-	-	-	-	-

Percentage Change From 2011-13 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Facilities Maintenance & Management
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-080-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	1	0.95	4,879,545	-	-	4,879,545	-	-	-
2011-13 Emergency Boards	-	-	-	-	-	-	-	-	-
2011-13 Leg Approved Budget	1	0.95	4,879,545	-	-	4,879,545	-	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	18,888	-	-	18,888	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	1	0.95	4,898,433	-	-	4,898,433	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	713	-	-	713	-	-	-
Subtotal	-	-	713	-	-	713	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	443,575	-	-	443,575	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	(896)	-	-	(896)	-	-	-
Subtotal	-	-	442,679	-	-	442,679	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Facilities Maintenance & Management
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-080-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	1	0.95	5,341,825	-	-	5,341,825	-	-	-

Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Facilities Maintenance & Management
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-080-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	1	0.95	5,341,825	-	-	5,341,825	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	1	0.95	5,341,825	-	-	5,341,825	-	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	(2,704)	-	-	(2,704)	-	-	-
092 - PERS Taxation Policy	-	-	-	-	-	-	-	-	-
093 - Other PERS Adjustments	-	-	-	-	-	-	-	-	-
801 - End-Of-Session Bill Adjustments	-	-	-	-	-	-	-	-	-
802 - Supplemental Statewide Ending Balance	-	-	-	-	-	-	-	-	-
803 - HB 2322 Program Change Bill	-	-	-	-	-	-	-	-	-
810 - LFO Analyst Adjustments	-	-	101	-	-	101	-	-	-
811 - Eastern Oregon Forest Collaboration	-	-	-	-	-	-	-	-	-
820 - End of Session Bill (HB 5008)	-	-	(32)	-	-	(32)	-	-	-
840 - End-Of-Session Investments	-	-	-	-	-	-	-	-	-
410 - Wildfire Protection Funding Act	-	-	-	-	-	-	-	-	-
411 - Severity Program - Fire Protection	-	-	-	-	-	-	-	-	-

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Agency Request

Governor's Balanced

Legislatively Adopted

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Facilities Maintenance & Management
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-080-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
412 - Fire Investigation	-	-	-	-	-	-	-	-	-
430 - Recreation/Education Interpretation	-	-	-	-	-	-	-	-	-
431 - Acquisition of Gilchrist State Forest lands	-	-	-	-	-	-	-	-	-
450 - Continuous Business Improvement Efforts	-	-	-	-	-	-	-	-	-
451 - Leadership & Facilitation for Biomass Use	-	-	-	-	-	-	-	-	-
452 - Integrated Effectiveness Monitoring	-	-	-	-	-	-	-	-	-
453 - Forest Practices Act administration	-	-	-	-	-	-	-	-	-
480 - Deferred Maintenance Reduction	-	-	-	-	-	-	-	-	-
481 - Eastern Lane Redevelopment Project	-	-	-	-	-	-	-	-	-
482 - Information Technology Support Capacity	-	-	-	-	-	-	-	-	-
483 - Procurement System	-	-	-	-	-	-	-	-	-
484 - Bus. System Improvement Initiative - Phase 2	-	-	-	-	-	-	-	-	-
485 - Agency Admin capacity & technical adjustments	(1)	(0.95)	(219,668)	-	-	(219,668)	-	-	-
486 - Elliot State Forest Monitoring	-	-	-	-	-	-	-	-	-
487 - Forest Collaborative Support	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	(1)	(0.95)	(222,303)	-	-	(222,303)	-	-	-
Total 2013-15 Leg Adopted Budget	-	-	5,119,522	-	-	5,119,522	-	-	-

Percentage Change From 2011-13 Leg Approved Budget	-100.00%	-100.00%	4.90%	-	-	4.90%	-	-	-
Percentage Change From 2013-15 Current Service Level	-100.00%	-100.00%	-4.20%	-	-	-4.20%	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Debt Service
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-085-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	-	-	6,907,953	2,788,506	2,453,937	1,665,510	-	-	-
2011-13 Emergency Boards	-	-	190,464	102,087	88,377	-	-	-	-
2011-13 Leg Approved Budget	-	-	7,098,417	2,890,593	2,542,314	1,665,510	-	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	(267,981)	(130,368)	(19,182)	(118,431)	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	-	-	6,830,436	2,760,225	2,523,132	1,547,079	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	-	-	6,830,436	2,760,225	2,523,132	1,547,079	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Debt Service
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-085-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	-	-	6,830,436	2,760,225	2,523,132	1,547,079	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	-	-	6,830,436	2,760,225	2,523,132	1,547,079	-	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	-	-	-	-	-	-	-
092 - PERS Taxation Policy	-	-	-	-	-	-	-	-	-
093 - Other PERS Adjustments	-	-	-	-	-	-	-	-	-
801 - End-Of-Session Bill Adjustments	-	-	-	-	-	-	-	-	-
802 - Supplemental Statewide Ending Balance	-	-	-	-	-	-	-	-	-
803 - HB 2322 Program Change Bill	-	-	-	-	-	-	-	-	-
810 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
811 - Eastern Oregon Forest Collaboration	-	-	-	-	-	-	-	-	-
820 - End of Session Bill (HB 5008)	-	-	120,000	-	-	120,000	-	-	-
840 - End-Of-Session Investments	-	-	-	-	-	-	-	-	-
410 - Wildfire Protection Funding Act	-	-	-	-	-	-	-	-	-
411 - Severity Program - Fire Protection	-	-	-	-	-	-	-	-	-

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Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page C-150

Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Debt Service
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-085-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
412 - Fire Investigation	-	-	-	-	-	-	-	-	-
430 - Recreation/Education Interpretation	-	-	-	-	-	-	-	-	-
431 - Acquisition of Gilchrist State Forest lands	-	-	-	-	-	-	-	-	-
450 - Continuous Business Improvement Efforts	-	-	-	-	-	-	-	-	-
451 - Leadership & Facilitation for Biomass Use	-	-	-	-	-	-	-	-	-
452 - Integrated Effectiveness Monitoring	-	-	-	-	-	-	-	-	-
453 - Forest Practices Act administration	-	-	-	-	-	-	-	-	-
480 - Deferred Maintenance Reduction	-	-	-	-	-	-	-	-	-
481 - Eastern Lane Redevelopment Project	-	-	260,607	113,364	-	147,243	-	-	-
482 - Information Technology Support Capacity	-	-	-	-	-	-	-	-	-
483 - Procurement System	-	-	-	-	-	-	-	-	-
484 - Bus. System Improvement Initiative - Phase 2	-	-	-	-	-	-	-	-	-
485 - Agency Admin capacity & technical adjustments	-	-	-	-	-	-	-	-	-
486 - Elliot State Forest Monitoring	-	-	-	-	-	-	-	-	-
487 - Forest Collaborative Support	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	380,607	113,364	-	267,243	-	-	-
Total 2013-15 Leg Adopted Budget	-	-	7,211,043	2,873,589	2,523,132	1,814,322	-	-	-

Percentage Change From 2011-13 Leg Approved Budget	-	-	1.60%	-0.60%	-0.80%	8.90%	-	-	-
Percentage Change From 2013-15 Current Service Level	-	-	5.60%	4.10%	-	17.30%	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Capital Improvement
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	-	-	4,213,650	-	-	4,213,650	-	-	-
2011-13 Emergency Boards	-	-	-	-	-	-	-	-	-
2011-13 Leg Approved Budget	-	-	4,213,650	-	-	4,213,650	-	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	-	-	4,213,650	-	-	4,213,650	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	101,128	-	-	101,128	-	-	-
Subtotal	-	-	101,128	-	-	101,128	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

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Summary of 2013-15 Biennium Budget

Forestry, Dept of
Capital Improvement
2013-15 Biennium

Leg. Adopted Budget
Cross Reference Number: 62900-088-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	-	-	4,314,778	-	-	4,314,778	-	-	-

Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Capital Improvement
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	-	-	4,314,778	-	-	4,314,778	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	-	-	4,314,778	-	-	4,314,778	-	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	-	-	-	-	-	-	-
092 - PERS Taxation Policy	-	-	-	-	-	-	-	-	-
093 - Other PERS Adjustments	-	-	-	-	-	-	-	-	-
801 - End-Of-Session Bill Adjustments	-	-	-	-	-	-	-	-	-
802 - Supplemental Statewide Ending Balance	-	-	-	-	-	-	-	-	-
803 - HB 2322 Program Change Bill	-	-	-	-	-	-	-	-	-
810 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
811 - Eastern Oregon Forest Collaboration	-	-	-	-	-	-	-	-	-
820 - End of Session Bill (HB 5008)	-	-	-	-	-	-	-	-	-
840 - End-Of-Session Investments	-	-	-	-	-	-	-	-	-
410 - Wildfire Protection Funding Act	-	-	-	-	-	-	-	-	-
411 - Severity Program - Fire Protection	-	-	-	-	-	-	-	-	-

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Agency Request

Governor's Balanced

Legislatively Adopted

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Capital Improvement
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
412 - Fire Investigation	-	-	-	-	-	-	-	-	-
430 - Recreation/Education Interpretation	-	-	-	-	-	-	-	-	-
431 - Acquisition of Gilchrist State Forest lands	-	-	-	-	-	-	-	-	-
450 - Continuous Business Improvement Efforts	-	-	-	-	-	-	-	-	-
451 - Leadership & Facilitation for Biomass Use	-	-	-	-	-	-	-	-	-
452 - Integrated Effectiveness Monitoring	-	-	-	-	-	-	-	-	-
453 - Forest Practices Act administration	-	-	-	-	-	-	-	-	-
480 - Deferred Maintenance Reduction	-	-	-	-	-	-	-	-	-
481 - Eastern Lane Redevelopment Project	-	-	-	-	-	-	-	-	-
482 - Information Technology Support Capacity	-	-	-	-	-	-	-	-	-
483 - Procurement System	-	-	-	-	-	-	-	-	-
484 - Bus. System Improvement Initiative - Phase 2	-	-	-	-	-	-	-	-	-
485 - Agency Admin capacity & technical adjustments	-	-	-	-	-	-	-	-	-
486 - Elliot State Forest Monitoring	-	-	-	-	-	-	-	-	-
487 - Forest Collaborative Support	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2013-15 Leg Adopted Budget	-	-	4,314,778	-	-	4,314,778	-	-	-

Percentage Change From 2011-13 Leg Approved Budget	-	-	2.40%	-	-	2.40%	-	-	-
Percentage Change From 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Capital Construction
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2011-13 Emergency Boards	-	-	-	-	-	-	-	-	-
2011-13 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-

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Agency Request

Governor's Balanced

Legislatively Adopted

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Capital Construction
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	-	-	-	-	-	-	-
092 - PERS Taxation Policy	-	-	-	-	-	-	-	-	-
093 - Other PERS Adjustments	-	-	-	-	-	-	-	-	-
801 - End-Of-Session Bill Adjustments	-	-	-	-	-	-	-	-	-
802 - Supplemental Statewide Ending Balance	-	-	-	-	-	-	-	-	-
803 - HB 2322 Program Change Bill	-	-	-	-	-	-	-	-	-
810 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
811 - Eastern Oregon Forest Collaboration	-	-	-	-	-	-	-	-	-
820 - End of Session Bill (HB 5008)	-	-	-	-	-	-	-	-	-
840 - End-Of-Session Investments	-	-	-	-	-	-	-	-	-
410 - Wildfire Protection Funding Act	-	-	-	-	-	-	-	-	-
411 - Severity Program - Fire Protection	-	-	-	-	-	-	-	-	-

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Summary of 2013-15 Biennium Budget

**Forestry, Dept of
Capital Construction
2013-15 Biennium**

**Leg. Adopted Budget
Cross Reference Number: 62900-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
412 - Fire Investigation	-	-	-	-	-	-	-	-	-
430 - Recreation/Education Interpretation	-	-	-	-	-	-	-	-	-
431 - Acquisition of Gilchrist State Forest lands	-	-	-	-	-	-	-	-	-
450 - Continuous Business Improvement Efforts	-	-	-	-	-	-	-	-	-
451 - Leadership & Facilitation for Biomass Use	-	-	-	-	-	-	-	-	-
452 - Integrated Effectiveness Monitoring	-	-	-	-	-	-	-	-	-
453 - Forest Practices Act administration	-	-	-	-	-	-	-	-	-
480 - Deferred Maintenance Reduction	-	-	-	-	-	-	-	-	-
481 - Eastern Lane Redevelopment Project	-	-	1,750,000	-	-	1,750,000	-	-	-
482 - Information Technology Support Capacity	-	-	-	-	-	-	-	-	-
483 - Procurement System	-	-	-	-	-	-	-	-	-
484 - Bus. System Improvement Initiative - Phase 2	-	-	-	-	-	-	-	-	-
485 - Agency Admin capacity & technical adjustments	-	-	-	-	-	-	-	-	-
486 - Elliot State Forest Monitoring	-	-	-	-	-	-	-	-	-
487 - Forest Collaborative Support	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	1,750,000	-	-	1,750,000	-	-	-
Total 2013-15 Leg Adopted Budget	-	-	1,750,000	-	-	1,750,000	-	-	-

Percentage Change From 2011-13 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-

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Agency Request

Governor's Balanced

Legislatively Adopted

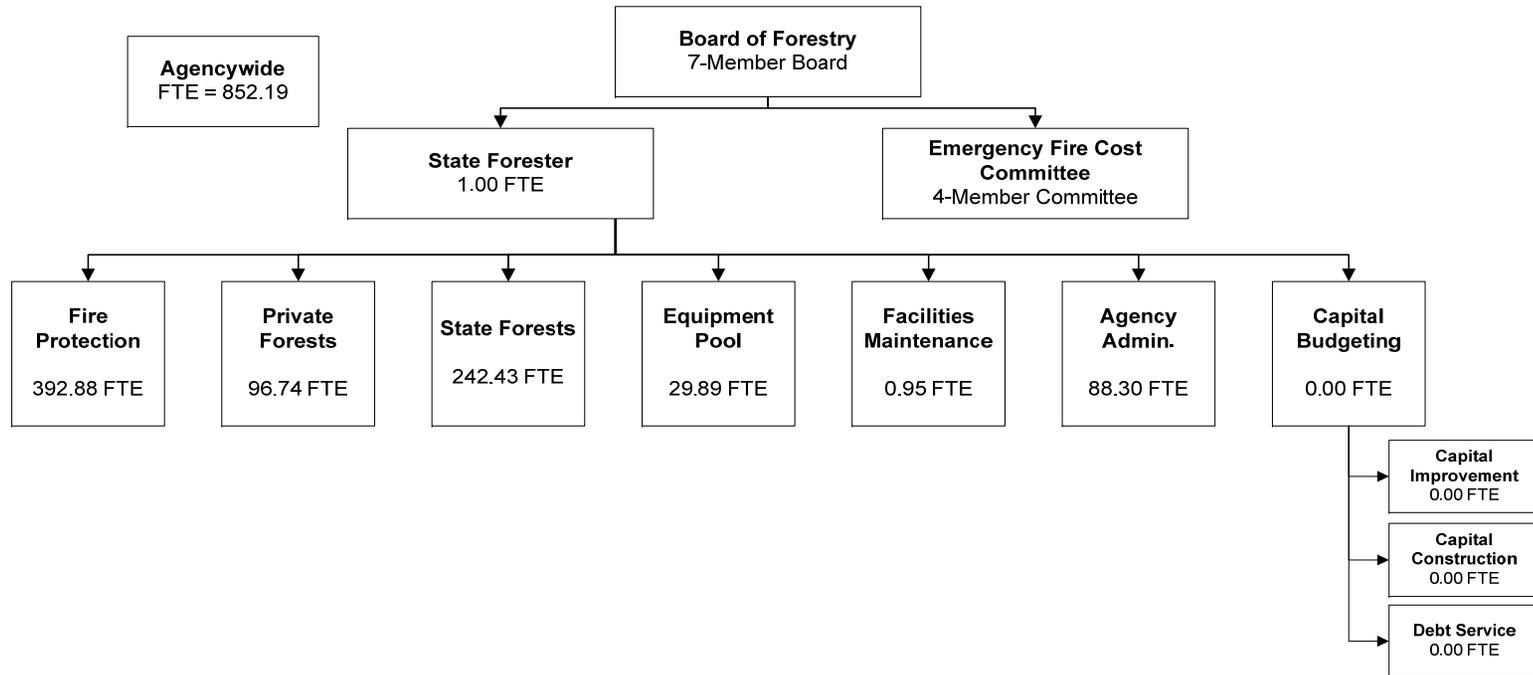
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Budget Narrative

Department of Forestry

Agency Summary

Organization Chart 2011-13



Based on ORBITS Object 8250, Class/Unclass FTE Positions (Un-reconciled)

Agency Request

Governor's Balanced

Legislatively Adopted

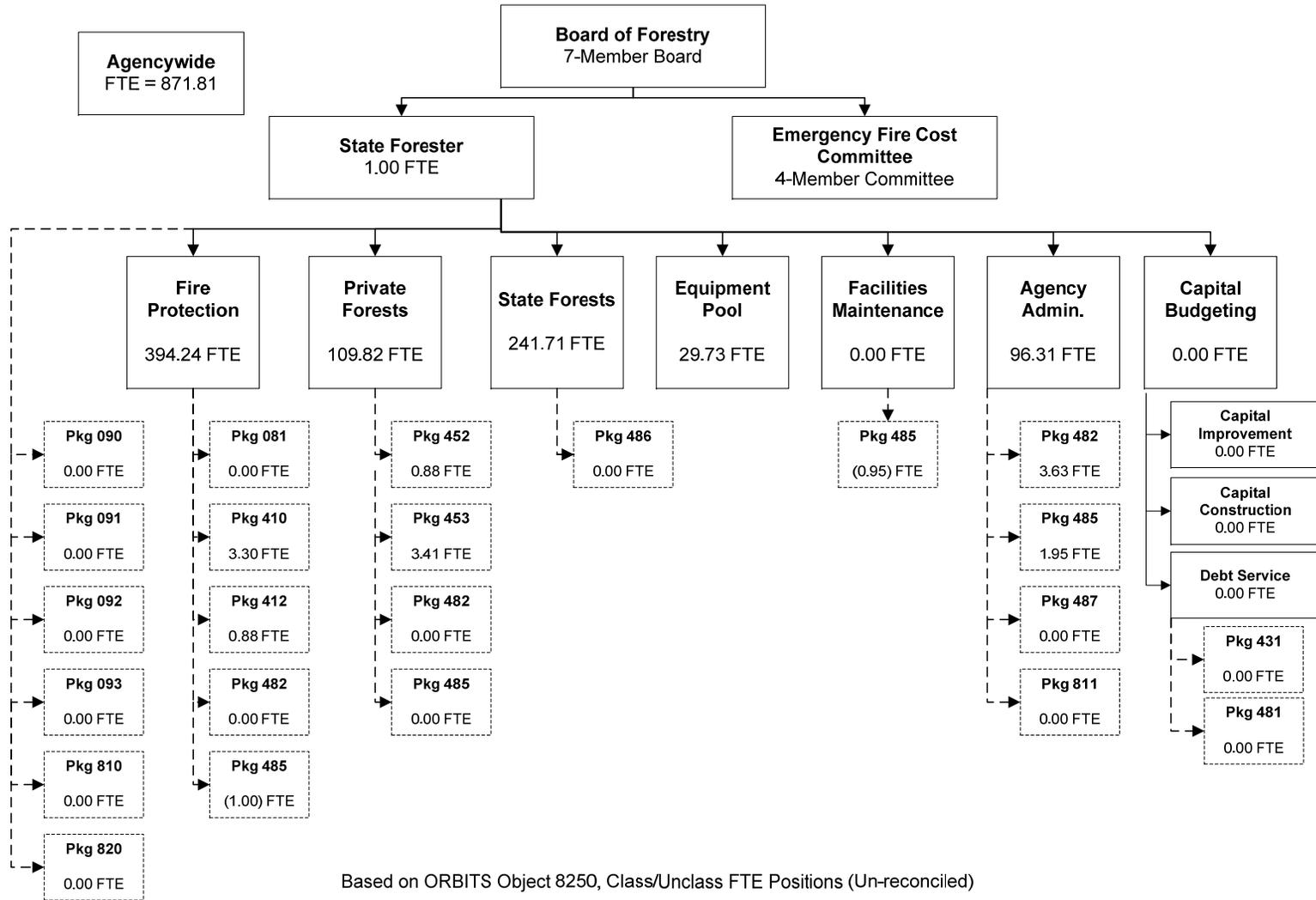
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107BF02

Budget Narrative

Department of Forestry

Agency Summary

Organization Chart 2013-15



Based on ORBITS Object 8250, Class/Unclass FTE Positions (Un-reconciled)

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

PROGRAM PRIORITIZATION FOR 2013-15

Department of Forestry																							
2013 - 2015 Biennium																							
																			Agency Number:			62900	
Department-Wide Priorities for 2013-15 Biennium																							
1	2	3	4	5	6	7	8	9	10	12	14	15	16	17	18	19	20	21	22				
Priority (ranked with highest priority first)	Dept. Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Actual Changes to CSL included in Legislatively Adopted Request					
Dept	Prgm/Div																						
1	1	ODF	FP	Fire Prevention & Suppression	11, 12	8	\$37,223,823	\$48,434,852	\$0	\$ 85,658,675	576	308.86	N	Y	N/A	477, 526.041	N/A	POP 090: (\$238,213) GF, (\$483,798) OF; POP 091: (\$55,800) OF, (\$135,413) FF; POP 092: (\$40,986) OF, (\$79,809) FF; POP 093: (\$328,527) OF, (\$639,720) FF; POP 410: \$1,599,469 GF, \$5,998,949 OF, Pos 10, FTE 3.33; POP 482: \$283,532 GF; POP 485: \$176,900 GF, (\$150,389) OF, Pos (1), FTE (1.00); POP 810: (\$20,477) GF, \$27,670 OF, \$2,846 FF					
2	2	ODF	FP	Emergency Fire Suppression	11, 12	8	\$0	\$525,002	\$0	\$ 525,002	2	1.5	N	N	N/A	477, 526.041	N/A	POP 092: (\$783) OF; POP 093: (\$6,274) OF					
3	1	ODF	PF	Forest Insect & Disease Management	13	9	\$1,270,754	\$0	\$0	\$ 1,270,754	6	4.57	N	Y	N/A	527.310 - 527.370	N/A	POP 092: (\$2,025) GF; POP 093: (\$16,233) GF					
4	2	ODF	PF	Forest Practices Act Administration	3, 7	9	\$12,034,267	\$7,495,547	\$0	\$ 19,529,814	84	83.98	N	Y	N/A	527.610 - 527.992	N/A	POP 090: \$12,624 GF; POP 091: (\$28,100) GF, (\$29,127) OF; POP 092: (\$20,886) GF, (\$14,235) OF; POP 093: (\$167,415) GF, (\$114,100) OF; POP 452: \$387,966 GF, \$58,645 OF, Pos 1, FTE 0.88; POP 482: \$57,929 GF; POP 485: \$36,143 GF; POP 810: (\$321) GF, \$3,905 OF, \$1,361 FF					
5	3	ODF	FP	Smoke Management Plan Admin	6, 11, 12	9	\$0	\$1,230,192	\$0	\$ 1,230,192	5	4.15	N	N	FO	477, 526.041	N/A	POP 092: (\$1,702) OF; POP 093: (\$13,644) OF					
6	1	ODF	SF	Management of Common School Lands	1, 5, 9, 10 & 13	7	\$0	\$9,208,843	\$0	\$ 9,208,843	24	32.34	N	N	C	Ch. 526, 530;	N/A	POP 092: (\$13,781) OF; POP 093: (\$110,463) OF; POP 485: \$250,000 OF					
7	2	ODF	SF	Management of Board of Forestry Lands	5, 9, 10 & 13	6	\$0	\$78,791,168	\$839,682	\$ 79,630,850	227	202.94	N	N	N/A	Ch. 526, 530;	N/A	POP 091: (\$137,891) OF; POP 092: (\$82,505) OF; POP 093: (\$861,330) OF; POP 810: (\$752,241) OF					
8	3	ODF	PF	Urban & Community Forestry Assistance	4	2	\$0	\$276,985	\$979,979	\$ 1,256,964	3	3.00	N	Y	N/A	526.515	N/A	POP 092: (\$2,043) FF; POP 093: (\$16,376) FF					
9	3	ODF	PF	Oregon Plan for Salmon & Watersheds	3, 9	9	\$764,559	\$0	\$0	\$ 764,559	0	1.33	N	Y	N/A	541.351 - 541.420	N/A	POP 092: (\$551) GF; POP 093: (\$4,416) GF					
10	4	ODF	FP	Slash Hazard Abatement	11, 14	9	\$0	\$1,092,644	\$0	\$ 1,092,644	11	4.63	N	N	N/A	477, 526.041	N/A	POP 092: (\$1,571) OF; POP 093: (\$12,598) OF					
11	5	ODF	FP	Cooperative Fire Protection	11, 12	8	\$0	\$7,270,200	\$0	\$ 7,270,200	62	43.13	N	N	N/A	477, 526.041	N/A	POP 092: (\$14,220) OF; POP 093: (\$113,980) OF; POP 485: (\$180,926) OF, Pos (1), FTE (1.00)					
12	6	ODF	FP	National Fire Plan	11, 12, 14	8	\$0	\$0	\$15,782,437	\$ 15,782,437	22	26.87	N	N	N/A	477, 526.041	N/A	POP 091: (\$7,716) FF; POP 092: (\$10,259) FF; POP 093: (\$82,232) FF					
13	4	ODF	PF	Cooperative Forestry Partnerships	1, 7	9	\$0	\$260,356	\$0	\$ 260,356	0	0.04	N	Y	N/A	315.104, 321.367, 527.610 - 527.992	N/A	POP 092: (\$17) OF; POP 093: (\$136) OF					
14	5	ODF	PF	Technical Services to Landowners	3, 7	9	\$0	\$0	\$10,592,918	\$ 10,592,918	13	10.56	N	Y	N/A	526.425 - 526.465	N/A	POP 091: (\$8,855) FF; POP 092: (\$5,131) FF; POP 093: (\$41,128) FF; POP 453: \$675,095 FF, Pos 5, FTE 3.41					
15	6	ODF	SF	Forest Seed Orchard Operations	1	6	\$0	\$1,881,619	\$0	\$ 1,881,619	17	6.71	N	N	N/A	526.47	N/A	POP 092: (\$2,376) OF; POP 093: (\$19,041) OF					
16	6	ODF	PF	Forest Resource Trust Administration	1	9	\$0	\$1,719,614	\$0	\$ 1,719,614	2	2.02	N	Y	N/A	526.700 - 526.775	N/A	POP 092: (\$1,087) OF; POP 093: (\$8,712) OF					
17	7	ODF	FP	Extraordinary Fire Costs	11, 12	8	\$0	\$0	\$304,753	\$ 304,753	5	2.38	Y	N	N/A	477, 526.041	N/A	POP 092: (\$643) OF; POP 093: (\$5,153) OF; POP 412: \$145,233 OF, Pos 1, FTE 0.88					
N/A	N/A	ODF	ADMN	Exec Admin, HR, Business Services, Facilities, Procurement, IT, Agency Affairs, Resource Planning, State Government Service Charges	1 & 2	4	\$0	\$24,299,211	\$2,238,473	\$ 26,537,684	89	89.08	N	Y	N/A	Ch. 321, 477, 526, 527, 530, 532	N/A	POP 091: (\$160,004) OF, (\$19,930) FF; POP 092: (\$42,063) OF, (\$4,350) FF; POP 093: (\$337,159) OF, (\$34,865) FF; POP 482: \$732,911 OF, Pos 4, FTE 3.63; POP 485: \$457,276 OF, (\$60,246) FF, Pos 2, FTE 1.95; POP 487: \$200,000 GF; POP 810: \$317,881 OF, \$899 FF					
N/A	N/A	ODF	ADMN	Cooperative Administrative Functions	1	4	\$0	\$441,568	\$0	\$ 441,568	1	0.82	N	N	N/A	0	N/A	POP 092: (\$267) OF; POP 093: (\$2,140) OF					
N/A	N/A	ODF	CC	Capital Construction Projects	N/A	4	\$0	\$0	\$0	\$ 0	0	0	Y	N	N/A	291.224, 291.216	N/A	POP 481: \$2,500,000 OF					
N/A	N/A	ODF	CI	Capital Improvement Projects	N/A	4	\$0	\$0	\$4,314,778	\$ 4,314,778	0	0	N	N	N/A	276.227, 276.229, 291.216	N/A	None					
N/A	N/A	ODF	DEBT	Debt Service on Capital Projects	N/A	4	\$2,760,225	\$2,523,132	\$1,547,079	\$ 6,830,436	0	0	N	N	D	283.085 - 283.092, 286A.025 - 286A.035, 291.216	N/A	POP 481: \$113,364 GF, \$147,243 OF					
N/A	N/A	ODF	EQP	Motor Pool Operations	N/A	4	\$0	\$11,451,067	\$0	\$ 11,451,067	17	17.73	N	N	N/A	526.143 - 526.152	N/A	POP 091: (\$13,752) OF; POP 092: (\$7,213) OF; POP 093: (\$57,817) OF; POP 810: \$3,149 OF					
N/A	N/A	ODF	EQP	Radio Communications Operations	N/A	4	\$0	\$3,952,107	\$0	\$ 3,952,107	12	12	N	N	N/A	526.143 - 526.152	N/A	POP 092: (\$5,325) OF; POP 093: (\$42,886) OF					
N/A	N/A	ODF	FAC	Facilities Management & Maintenance	N/A	4	\$0	\$5,341,825	\$0	\$ 5,341,825	1	0.95	N	N	N/A	276.227 - 276.285	N/A	POP 091: (\$2,704) OF; POP 485: (\$219,668) OF, Pos (1), FTE (0.95); POP 810: \$101 OF					
						\$54,053,628	\$2,523,132	\$209,839,410	\$30,433,489	\$ 296,849,659	1,179	859.59											

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Prioritize each program activity for the Department as a whole

___ Agency Request

___ Governor's Balanced

X Legislatively Adopted

Budget Page C-161

PROGRAM PRIORITIZATION FOR 2013-15

Department of Forestry																						
2013 - 2015 Biennium																			Agency Number:		62900	
Agency Administration																						
Program/Division Priorities for 2013-15 Biennium																						
1	2	3	4	5	6	7	8	9	10	12	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Dept. Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Actual Changes to CSL included in Legislatively Adopted Request				
Dept	Prgm/ Div																					
N/A	N/A	ODF	ADMN	Exec Admin, HR, Business Services, Facilities, Procurement, IT, Agency Affairs, Resource Planning, State Government Service Charges	1 & 2	4	0	24,299,211	2,238,473	\$ 26,537,684	89	89.08	N	Y	N/A	Ch. 321, 477, 526, 527, 530, 532	N/A	POP 091: (\$160,004) OF, (\$19,930) FF; POP 092: (\$42,063) OF, (\$4,350) FF; POP 093: (\$337,159) OF, (\$34,865) FF; POP 482: \$732,911 OF, Pos 4, FTE 3.63; POP 485: \$457,276 OF, (\$60,246) FF, Pos 2, FTE 1.95; POP 487: \$200,000 GF; POP 810: \$317,881 OF, \$899 FF				
N/A	N/A	ODF	ADMN	Cooperative Administrative Functions	1	4	0	441,568	0	\$ 441,568	1	0.82	N	N	N/A		N/A	POP 092: (\$267) OF; POP 093: (\$2,140) OF				
								24,740,779	2,238,473	\$ 26,979,252	90	89.90										

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

PROGRAM PRIORITIZATION FOR 2013-15

Department of Forestry																					
2013 - 2015 Biennium																					
																			Agency Number:		62900
Fire Protection																					
Program/Division Priorities for 2013-15 Biennium																					
1	2	3	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Dept. Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Actual Changes to CSL included in Legislatively Adopted Request				
Dept	Prgm/ Div																				
1	1	ODF	FP	Fire Prevention & Suppression	11, 12	8	37,223,823	48,434,852	0	\$ 85,658,675	576	308.86	N	Y	N/A	477, 526.041	N/A	POP 090: (\$238,213) GF, (\$483,798) OF; POP 091: (\$55,800) OF, (\$135,413) FF; POP 092: (\$40,986) OF, (\$79,809) FF; POP 093: (\$328,527) OF, (\$639,720) FF; POP 410: \$1,599,469 GF, \$5,998,949 OF, Pos 10, FTE 3.33; POP 482: \$283,532 GF; POP 485: \$176,900 GF, (\$150,389) OF, Pos (1), FTE (1.00); POP 810: (\$20,477) GF, \$27,670 OF, \$2,846 FF			
2	2	ODF	FP	Emergency Fire Suppression	11, 12	8	0	525,002	0	\$ 525,002	2	1.50	N	N	N/A	477, 526.041	N/A	POP 092: (\$783) OF; POP 093: (\$6,274) OF			
5	3	ODF	FP	Smoke Management Plan Admin	6, 11, 12	9	0	1,230,192	0	\$ 1,230,192	5	4.15	N	N	FO	477, 526.041	N/A	POP 092: (\$1,702) OF; POP 093: (\$13,644) OF			
10	4	ODF	FP	Slash Hazard Abatement	11, 14	9	0	1,092,644	0	\$ 1,092,644	11	4.63	N	N	N/A	477, 526.041	N/A	POP 092: (\$1,571) OF; POP 093: (\$12,596) OF			
11	5	ODF	FP	Cooperative Fire Protection	11, 12	8	0	7,270,200	0	\$ 7,270,200	62	43.13	N	N	N/A	477, 526.041	N/A	POP 092: (\$14,220) OF; POP 093: (\$113,980) OF; POP 485: (\$180,926) OF, Pos (1), FTE (1.00)			
12	6	ODF	FP	National Fire Plan	11, 12, 14	8	0	15,782,437	15,782,437	\$ 15,782,437	22	26.87	N	N	N/A	477, 526.041	N/A	POP 091: (\$7,716) FF; POP 092: (\$10,259) FF; POP 093: (\$82,232) FF			
17	7	ODF	FP	Extraordinary Fire Costs	11, 12	8	0	304,753	0	\$ 304,753	5	2.38	Y	N	N/A	477, 526.041	N/A	POP 092: (\$643) OF; POP 093: (\$5,153) OF; POP 412: \$145,233 OF, Pos 1, FTE 0.88			
						37,223,823	58,857,643	15,782,437	\$ 111,863,903	683	391.52										

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

PROGRAM PRIORITIZATION FOR 2013-15

Department of Forestry																					
2013 - 2015 Biennium																					
																			Agency Number:		62900
Equipment Pool																					
Program/Division Priorities for 2013-15 Biennium																					
1	2	3	4	5	6	7	8	10	11	12	14	15	16	17	18	19	20	21	22		
Priority (ranked with highest priority first)	Dept. Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	OF	NL-OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Actual Changes to CSL included in Legislatively Adopted Request			
Dept	Prgm/ Div																				
N/A	N/A	ODF	EQP	Motor Pool Operations	N/A	4	0	11,451,067	0	0	\$ 11,451,067	17	17.73	N	N	N/A	526.143 - 526.152	N/A	POP 091: (\$13,752) OF; POP 092: (\$7,213) OF; POP 093: (\$57,817) OF; POP 810: \$3,149 OF		
N/A	N/A	ODF	EQP	Radio Communications Operations	N/A	4	0	3,952,107	0	0	\$ 3,952,107	12	12.00	N	N	N/A	526.143 - 526.152	N/A	POP 092: (\$5,325) OF; POP 093: (\$42,686) OF		
								\$ -													
								\$ 15,403,174			\$ 15,403,174	29	29.73								

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Administrative function only, not prioritized.

PROGRAM PRIORITIZATION FOR 2013-15

Department of Forestry																					
2013 - 2015 Biennium																			Agency Number: 62900		
State Forest Lands																					
Program/Division Priorities for 2013-15 Biennium																					
1	2	3	4	5	6	7	8	10	11	12	14	15	16	17	18	19	20	21	22		
Priority (ranked with highest priority first)	Dept. Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	OF	NL-OF	FF	TOTAL FUNDS	Pos	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Actual Changes to CSL included in Legislatively Adopted Request			
Dept	Prgm/ Div																				
6	1	ODF	SF	Management of Common School Lands	1, 5, 9, 10 & 13	7	0	9,208,843	0	0	\$ 9,208,843	24	32.34	N	N	C	Ch. 526, 530, 532, 629	N/A	POP 092: (\$13,781) OF; POP 093: (\$110,463) OF; POP 486: \$250,000 OF		
7	2	ODF	SF	Management of Board of Forestry Lands	5, 9, 10 & 13	6	0	78,791,168	0	839,682	\$ 79,630,850	227	202.94	N	N	N/A	Ch. 526, 530, 532, 629	N/A	POP 091: (\$137,891) OF; POP 092: (\$82,505) OF; POP 093: (\$661,330) OF; POP 810: (\$752,241) OF		
15	3	ODF	SF	Forest Seed Orchard Operations	1	6	0	1,881,619	0	0	\$ 1,881,619	17	6.71	N	N	N/A	526.47	N/A	POP 092: (\$2,376) OF; POP 093: (\$19,041) OF		
							-	89,881,630	-	839,682	\$ 90,721,312	268	241.99								

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

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- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

PROGRAM PRIORITIZATION FOR 2013-15

Department of Forestry																					
2013 - 2015 Biennium																			Agency Number: 62900		
Private Forests																					
Program/Division Priorities for 2013-15 Biennium																					
1	2	3	4	5	6	7	8	10	11	12	14	15	16	17	18	19	20	21	22		
Priority (ranked with highest priority first)	Dept. Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	NL-OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Actual Changes to CSL included in Legislatively Adopted Request		
Dept.	Prgm/Div																				
3	1	ODF	PF	Forest Insect & Disease Management	13	9	1,270,754	0	0	0	\$ 1,270,754	6	4.57	N	Y	N/A	527.310-527.370	N/A	POP 092: (\$2,025) GF; POP 093: (\$16,233) GF		
4	2	ODF	PF	Forest Practices Act Administration	3, 7	9	12,034,267	7,495,547	0	0	\$ 19,529,814	84	83.98	N	Y	N/A	527.610-527.992	N/A	POP 090: \$12,624 GF; POP 091: (\$28,100) GF, (\$29,127) OF; POP 092: (\$20,886) GF, (\$14,235) OF; POP 093: (\$167,415) GF, (\$114,100) OF; POP 452: \$387,966 GF, \$58,645 OF, Pos 1, FTE 0.88; POP 482: \$57,929 GF; POP 485: \$36,143 GF; POP 810: (\$321) GF, \$3,905 OF, \$1,361 FF		
8	3	ODF	PF	Urban & Community Forestry Assistance	4	2	0	276,985	0	979,979	\$ 1,256,964	3	3.00	N	Y	N/A	526.500-526.515	N/A	POP 092: (\$2,043) FF; POP 093: (\$16,376) FF		
9	4	ODF	PF	Oregon Plan for Salmon & Watersheds	3, 9	9	764,559	0	0	0	\$ 764,559	0	1.33	N	Y	N/A	541.351-541.420	N/A	POP 092: (\$551) GF; POP 093: (\$4,416) GF		
13	5	ODF	PF	Cooperative Forestry Partnerships	1, 7	9	0	260,356	0	0	\$ 260,356	0	0.04	N	Y	N/A	315.104, 321.367, 527.610-527.992	N/A	POP 092: (\$17) OF; POP 093: (\$136) OF		
14	6	ODF	PF	Technical Services to Landowners	3, 7	9	0	0	0	10,592,918	\$ 10,592,918	13	10.56	N	Y	N/A	526.425-526.465	N/A	POP 091: (\$8,855) FF; POP 092: (\$5,131) FF; POP 093: (\$41,128) FF; POP 453: \$675,095 FF, Pos 5, FTE 3.41		
16	7	ODF	PF	Forest Resource Trust Administration	1	9	0	1,719,614	0	0	\$ 1,719,614	2	2.02	N	Y	N/A	526.700-526.775	N/A	POP 092: (\$1,087) OF; POP 093: (\$8,712) OF		
						14,069,580	9,752,502	-	11,572,897	\$ 35,394,979	108	105.50									

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

PROGRAM PRIORITIZATION FOR 2013-15

Department of Forestry																					
2013 - 2015 Biennium																			Agency Number: 62900		
Facilities Maintenance & Development																					
Program/Division Priorities for 2013-15 Biennium																					
1	2	3	4	5	6	7	8	10	11	12	14	15	16	17	18	19	20	21	22		
Priority (ranked with highest priority first)	Dept. Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	OF	NL-OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Actual Changes to CSL included in Legislatively Adopted Request			
Dept	Prgm/ Div																				
N/A	N/A	ODF	FAC	Facilities Management & Maintenance	N/A	4	0	5,341,825	0	0	\$ 5,341,825	1	0.95	N	N	N/A	276.227 - 276.285	N/A	POP 091: (\$2,704) OF; POP 485: (\$219,668) OF, Pos (1), FTE (0.95); POP 810: \$101 OF		
											\$ -										
								-	5,341,825	-	-	\$ 5,341,825	1	0.95							

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

PROGRAM PRIORITIZATION FOR 2013-15

Department of Forestry																			Agency Number: 62900		
2013 - 2015 Biennium																					
Debt Service																					
Program/Division Priorities for 2013-15 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Dept. Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Actual Changes to CSL included in Legislatively Adopted Request		
Dept	Prgm/ Div																				
N/A	N/A	ODF	DEBT	Debt Service on Capital Projects	N/A	4	2,760,225	2,523,132	1,547,079	0	0	\$ 6,830,436	0	0.00	N	N	D	283.085 - 283.092, 286A.025 - 286A.035, 291.216	N/A	POP 481: \$113,364 GF, \$147,243 OF	
							2,760,225	2,523,132	1,547,079	-	-	\$ -	0	0.00							

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
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19. Legal Requirement Code

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- FO Federal - Optional (once you choose to participate, certain requirements exist)
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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

PROGRAM PRIORITIZATION FOR 2013-15

Department of Forestry																					
2013 - 2015 Biennium																			Agency Number: 62900		
Capital Improvements																					
Program/Division Priorities for 2013-15 Biennium																					
1	2	3	4	5	6	7	8	10	11	12	14	15	16	17	18	19	20	21	22		
Priority (ranked with highest priority first)	Dept. Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	OF	NL-OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Actual Changes to CSL included in Legislatively Adopted Request			
Dept	Prgm/ Div																				
N/A	N/A	ODF	CI	Capital Improvement Projects	N/A	4	0	4,314,778	0	0	\$ 4,314,778	0	0.00	N	N	N/A	276.227, 276.229, 291.216	N/A	None		
											\$ -										
							-	4,314,778	-	-	\$ 4,314,778	0	0.00								

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
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- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

PROGRAM PRIORITIZATION FOR 2013-15

Department of Forestry																					
2013 - 2015 Biennium																			Agency Number: 62900		
Capital Construction																					
Program/Division Priorities for 2013-15 Biennium																					
1	2	3	4	5	6	7	8	10	11	12	14	15	16	17	18	19	20	21	22		
Priority (ranked with highest priority first)	Dept. Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	OF	NL-OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Actual Changes to CSL included in Legislatively Adopted Request			
Dept	Prgm/ Div																				
N/A	N/A	ODF	CC	Capital Construction Projects	N/A	4	0	0	0	0	\$ -	0	0.00	Y	N	N/A	291.224, 291.216	N/A	POP 481: \$2,500,000 OF		
											\$ -										
											\$ -	0	0.00								

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
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19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
General Fund	40,419,573	45,083,041	47,291,038	50,607,236	50,491,059	50,491,059
Other Funds	150,203,424	191,976,507	191,976,507	201,669,649	201,196,181	201,196,181
Federal Funds	28,074,483	44,278,675	44,278,675	45,378,604	45,338,071	45,338,071
All Funds	218,697,480	281,338,223	283,546,220	297,655,489	297,025,311	297,025,311
AUTHORIZED POSITIONS	1,218	1,181	1,181	1,181	1,181	1,181
AUTHORIZED FTE	868.31	862.32	852.19	862.05	862.05	862.05
LIMITED BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
General Fund	-	-	-	270,739	270,562	270,562
Other Funds	-	-	-	898,796	898,326	898,326
Federal Funds	-	-	-	288,289	288,222	288,222
All Funds	-	-	-	1,457,824	1,457,110	1,457,110
021-PHASE-IN						
General Fund	-	-	-	141,427	141,427	141,427
022-PHASE-OUT PGM & ONE-TIME COSTS						
General Fund	-	-	-	(2,320,017)	(2,320,017)	(2,320,017)
Other Funds	-	-	-	(1,414,881)	(1,414,881)	(1,414,881)
Federal Funds	-	-	-	(14,975,119)	(14,975,119)	(14,975,119)
All Funds	-	-	-	(18,710,017)	(18,710,017)	(18,710,017)
031-STANDARD INFLATION						
General Fund	-	-	-	417,233	400,191	400,191
Other Funds	-	-	-	2,448,032	2,098,297	2,098,297
Federal Funds	-	-	-	530,403	525,297	525,297

Agencywide Appropriated Fund Group
2013-15 Biennium

Version: Z - 01 - Leg. Adopted Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	3,395,668	3,023,785	3,023,785
033-EXCEPTIONAL INFLATION						
General Fund	-	-	-	2,310,181	2,310,181	2,310,181
Other Funds	-	-	-	454,073	454,073	454,073
All Funds	-	-	-	2,764,254	2,764,254	2,764,254
050-FUNDSHIFTS						
Other Funds	-	-	-	748,634	745,557	745,557
Federal Funds	-	-	-	(746,059)	(742,982)	(742,982)
All Funds	-	-	-	2,575	2,575	2,575
Authorized Positions	-	-	-	(2)	(2)	(2)
Authorized FTE	-	-	-	(2.46)	(2.46)	(2.46)
TOTAL LIMITED BUDGET (Essential Packages)						
General Fund	-	-	-	819,563	802,344	802,344
Other Funds	-	-	-	3,134,654	2,781,372	2,781,372
Federal Funds	-	-	-	(14,902,486)	(14,904,582)	(14,904,582)
All Funds	-	-	-	(10,948,269)	(11,320,866)	(11,320,866)
AUTHORIZED POSITIONS	-	-	-	(2)	(2)	(2)
AUTHORIZED FTE	-	-	-	(2.46)	(2.46)	(2.46)
LIMITED BUDGET (Current Service Level)						
General Fund	40,419,573	45,083,041	47,291,038	51,426,799	51,293,403	51,293,403
Other Funds	150,203,424	191,976,507	191,976,507	204,804,303	203,977,553	203,977,553
Federal Funds	28,074,483	44,278,675	44,278,675	30,476,118	30,433,489	30,433,489
All Funds	218,697,480	281,338,223	283,546,220	286,707,220	285,704,445	285,704,445
AUTHORIZED POSITIONS	1,218	1,181	1,181	1,179	1,179	1,179

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	868.31	862.32	852.19	859.59	859.59	859.59
LIMITED BUDGET (Policy Packages)						
081-MAY 2012 E-BOARD- RANK 0 - 008-00-00-00000						
General Fund	-	-	-	240,000	-	-
090-ANALYST ADJUSTMENTS- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	(709,387)	-
090-ANALYST ADJUSTMENTS- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	(722,011)	(238,213)
Other Funds	-	-	-	-	-	(483,798)
All Funds	-	-	-	-	(722,011)	(722,011)
090-ANALYST ADJUSTMENTS- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	12,624	12,624
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	(160,004)	(160,004)
Federal Funds	-	-	-	-	(19,930)	(19,930)
All Funds	-	-	-	-	(179,934)	(179,934)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	(55,800)	(55,800)
Other Funds	-	-	-	-	(135,413)	(135,413)
Federal Funds	-	-	-	-	(7,716)	(7,716)
All Funds	-	-	-	-	(198,929)	(198,929)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	(13,752)	(13,752)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 030-00-00-00000						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	-	(137,891)	(137,891)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	(28,100)	(28,100)
Other Funds	-	-	-	-	(29,127)	(29,127)
Federal Funds	-	-	-	-	(8,855)	(8,855)
All Funds	-	-	-	-	(66,082)	(66,082)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 080-00-00-00000						
Other Funds	-	-	-	-	(2,704)	(2,704)
092-PERS TAXATION POLICY- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	(42,330)	(42,330)
Federal Funds	-	-	-	-	(4,350)	(4,350)
All Funds	-	-	-	-	(46,680)	(46,680)
092-PERS TAXATION POLICY- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	(40,986)	(40,986)
Other Funds	-	-	-	-	(98,728)	(98,728)
Federal Funds	-	-	-	-	(10,259)	(10,259)
All Funds	-	-	-	-	(149,973)	(149,973)
092-PERS TAXATION POLICY- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	(12,538)	(12,538)
092-PERS TAXATION POLICY- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(98,662)	(98,662)
092-PERS TAXATION POLICY- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	(23,462)	(23,462)
Other Funds	-	-	-	-	(15,339)	(15,339)

Agency Request
2013-15 Biennium

Governor's Budget
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Legislatively Adopted
Agencywide Appropriated Fund Group - BPR001

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	-	(7,174)	(7,174)
All Funds	-	-	-	-	(45,975)	(45,975)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	(339,299)	(339,299)
Federal Funds	-	-	-	-	(34,865)	(34,865)
All Funds	-	-	-	-	(374,164)	(374,164)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	(328,527)	(328,527)
Other Funds	-	-	-	-	(791,367)	(791,367)
Federal Funds	-	-	-	-	(82,232)	(82,232)
All Funds	-	-	-	-	(1,202,126)	(1,202,126)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	(100,503)	(100,503)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(790,834)	(790,834)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	(188,064)	(188,064)
Other Funds	-	-	-	-	(122,948)	(122,948)
Federal Funds	-	-	-	-	(57,504)	(57,504)
All Funds	-	-	-	-	(368,516)	(368,516)
487-FOREST COLLABORATIVE SUPPORT- RANK 0 - 008-00-00-00000						
General Fund	-	-	-	-	400,000	200,000
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	-	317,881

Agencywide Appropriated Fund Group
2013-15 Biennium

Version: Z - 01 - Leg. Adopted Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	-	-	899
All Funds	-	-	-	-	-	318,780
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	-	(20,477)
Other Funds	-	-	-	-	-	27,670
Federal Funds	-	-	-	-	-	2,846
All Funds	-	-	-	-	-	10,039
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	-	3,149
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	-	25,146
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	-	(321)
Other Funds	-	-	-	-	-	3,905
Federal Funds	-	-	-	-	-	1,361
All Funds	-	-	-	-	-	4,945
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 080-00-00-00000						
Other Funds	-	-	-	-	-	101
811-EASTERN OREGON FOREST COLLABORATION- RANK 0 - 008-00-00-00000						
Lottery Funds	-	-	-	-	-	2,885,000
820-END OF SESSION BILL (HB 5008)- RANK 0 - 008-00-00-00000						
General Fund	-	-	-	-	-	(4,000)
Other Funds	-	-	-	-	-	(411,939)
Federal Funds	-	-	-	-	-	(2)

Agency Request
2013-15 Biennium

Governor's Budget
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Legislatively Adopted
Agencywide Appropriated Fund Group - BPR001

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	-	-	(415,941)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	-	(1,151,823)
Other Funds	-	-	-	-	-	(1,937)
Federal Funds	-	-	-	-	-	(15,418)
All Funds	-	-	-	-	-	(1,169,178)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	-	(1,067)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	-	(9,911)
Federal Funds	-	-	-	-	-	3,000,000
All Funds	-	-	-	-	-	2,990,089
820-END OF SESSION BILL (HB 5008)- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	-	(404,519)
Other Funds	-	-	-	-	-	(1,645)
Federal Funds	-	-	-	-	-	(636)
All Funds	-	-	-	-	-	(406,800)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 080-00-00-00000						
Other Funds	-	-	-	-	-	(32)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 085-00-00-00000						
Other Funds	-	-	-	-	-	120,000
411-SEVERITY PROGRAM - FIRE PROTECTION- RANK 1 - 010-00-00-00000						
General Fund	-	-	-	5,000,000	-	-
410-WILDFIRE PROTECTION FUNDING ACT- RANK 2 - 010-00-00-00000						

Agencywide Appropriated Fund Group
2013-15 Biennium

Version: Z - 01 - Leg. Adopted Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	1,600,000	1,599,469	1,599,469
Other Funds	-	-	-	6,000,000	5,998,949	5,998,949
All Funds	-	-	-	7,600,000	7,598,418	7,598,418
Authorized Positions	-	-	-	10	10	10
Authorized FTE	-	-	-	3.30	3.30	3.33
450-CONTINUOUS BUSINESS IMPROVEMENT EFFORTS- RANK 3 - 050-00-00-00000						
General Fund	-	-	-	121,361	-	-
Other Funds	-	-	-	80,908	-	-
All Funds	-	-	-	202,269	-	-
Authorized Positions	-	-	-	1	-	-
Authorized FTE	-	-	-	1.00	-	-
452-INTEGRATED EFFECTIVENESS MONITORING - RANK 4 - 050-00-00-00000						
General Fund	-	-	-	735,000	399,598	387,966
Other Funds	-	-	-	176,668	66,399	58,645
All Funds	-	-	-	911,668	465,997	446,611
Authorized Positions	-	-	-	2	1	1
Authorized FTE	-	-	-	2.00	1.00	0.88
430-RECREATION/EDUCATION INTERPRETATION- RANK 5 - 030-00-00-00000						
General Fund	-	-	-	1,400,193	-	-
Authorized Positions	-	-	-	5	-	-
Authorized FTE	-	-	-	5.00	-	-
451-LEADERSHIP & FACILITATION FOR BIOMASS USE- RANK 6 - 050-00-00-00000						
General Fund	-	-	-	221,714	-	-
Other Funds	-	-	-	(8,858)	-	-

Agency Request
2013-15 Biennium

Governor's Budget
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Legislatively Adopted
Agencywide Appropriated Fund Group - BPR001

Agencywide Appropriated Fund Group
2013-15 Biennium

Version: Z - 01 - Leg. Adopted Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	(174,026)	-	-
All Funds	-	-	-	38,830	-	-
453-FOREST PRACTICES ACT ADMINISTRATION - RANK 7 - 050-00-00-00000						
General Fund	-	-	-	111,930	-	-
Other Funds	-	-	-	74,619	-	-
Federal Funds	-	-	-	558,364	675,095	675,095
All Funds	-	-	-	744,913	675,095	675,095
Authorized Positions	-	-	-	5	5	5
Authorized FTE	-	-	-	3.41	3.41	3.41
482-INFORMATION TECHNOLOGY SUPPORT CAPACITY - RANK 9 - 008-00-00-00000						
Other Funds	-	-	-	800,000	796,918	732,911
Authorized Positions	-	-	-	4	4	4
Authorized FTE	-	-	-	4.00	4.00	3.63
482-INFORMATION TECHNOLOGY SUPPORT CAPACITY - RANK 9 - 010-00-00-00000						
General Fund	-	-	-	364,678	364,678	283,532
482-INFORMATION TECHNOLOGY SUPPORT CAPACITY - RANK 9 - 050-00-00-00000						
General Fund	-	-	-	-	-	57,929
483-PROCUREMENT SYSTEM- RANK 10 - 008-00-00-00000						
Other Funds	-	-	-	950,000	-	-
485-AGENCY ADMIN CAPACITY & TECHNICAL ADJUSTMENTS- RANK 11 - 008-00-00-00000						
Other Funds	-	-	-	521,576	519,107	457,276
Federal Funds	-	-	-	(75,272)	(74,937)	(60,246)
All Funds	-	-	-	446,304	444,170	397,030
Authorized Positions	-	-	-	2	2	2

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Legislatively Adopted
Agencywide Appropriated Fund Group - BPR001

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Authorized FTE	-	-	-	2.13	2.13	1.95
485-AGENCY ADMIN CAPACITY & TECHNICAL ADJUSTMENTS- RANK 11 - 010-00-00-00000						
General Fund	-	-	-	237,759	237,759	176,900
Other Funds	-	-	-	(181,761)	(180,926)	(150,389)
All Funds	-	-	-	55,998	56,833	26,511
Authorized Positions	-	-	-	(1)	(1)	(1)
Authorized FTE	-	-	-	(1.00)	(1.00)	(1.00)
485-AGENCY ADMIN CAPACITY & TECHNICAL ADJUSTMENTS- RANK 11 - 050-00-00-00000						
General Fund	-	-	-	-	-	36,143
485-AGENCY ADMIN CAPACITY & TECHNICAL ADJUSTMENTS- RANK 11 - 080-00-00-00000						
Other Funds	-	-	-	(241,174)	(240,010)	(219,668)
Authorized Positions	-	-	-	(1)	(1)	(1)
Authorized FTE	-	-	-	(0.95)	(0.95)	(0.95)
484-BUS. SYSTEM IMPROVEMENT INITIATIVE - PHASE 2 - RANK 12 - 008-00-00-00000						
Other Funds	-	-	-	1,650,000	-	-
412-FIRE INVESTIGATION- RANK 13 - 010-00-00-00000						
Other Funds	-	-	-	350,000	348,801	96,725
Federal Funds	-	-	-	-	-	48,508
All Funds	-	-	-	350,000	348,801	145,233
Authorized Positions	-	-	-	2	2	1
Authorized FTE	-	-	-	2.00	2.00	0.88
486-ELLIOT STATE FOREST MONITORING- RANK 17 - 030-00-00-00000						
Other Funds	-	-	-	500,000	500,000	250,000

TOTAL LIMITED BUDGET (Policy Packages)

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Agencywide Appropriated Fund Group - BPR001

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	10,032,635	1,627,178	270,271
Lottery Funds	-	-	-	-	-	2,885,000
Other Funds	-	-	-	10,671,978	4,208,412	3,920,533
Federal Funds	-	-	-	309,066	367,273	3,419,522
All Funds	-	-	-	21,013,679	6,202,863	10,495,326
AUTHORIZED POSITIONS	-	-	-	29	22	21
AUTHORIZED FTE	-	-	-	20.89	13.89	12.13
TOTAL LIMITED BUDGET (Including Packages)						
General Fund	40,419,573	45,083,041	47,291,038	61,459,434	52,920,581	51,563,674
Lottery Funds	-	-	-	-	-	2,885,000
Other Funds	150,203,424	191,976,507	191,976,507	215,476,281	208,185,965	207,898,086
Federal Funds	28,074,483	44,278,675	44,278,675	30,785,184	30,800,762	33,853,011
All Funds	218,697,480	281,338,223	283,546,220	307,720,899	291,907,308	296,199,771
AUTHORIZED POSITIONS	1,218	1,181	1,181	1,208	1,201	1,200
AUTHORIZED FTE	868.31	862.32	852.19	880.48	873.48	871.72
NONLIMITED BUDGET (Excluding Packages)						
Other Funds	875,522	-	-	-	-	-
NONLIMITED BUDGET (Current Service Level)						
Other Funds	875,522	-	-	-	-	-
TOTAL NONLIMITED BUDGET (Including Packages)						
Other Funds	875,522	-	-	-	-	-
OPERATING BUDGET (Excluding Packages)						
General Fund	40,419,573	45,083,041	47,291,038	50,607,236	50,491,059	50,491,059
Other Funds	151,078,946	191,976,507	191,976,507	201,669,649	201,196,181	201,196,181

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	28,074,483	44,278,675	44,278,675	45,378,604	45,338,071	45,338,071
All Funds	219,573,002	281,338,223	283,546,220	297,655,489	297,025,311	297,025,311
AUTHORIZED POSITIONS	1,218	1,181	1,181	1,181	1,181	1,181
AUTHORIZED FTE	868.31	862.32	852.19	862.05	862.05	862.05
OPERATING BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
General Fund	-	-	-	270,739	270,562	270,562
Other Funds	-	-	-	898,796	898,326	898,326
Federal Funds	-	-	-	288,289	288,222	288,222
All Funds	-	-	-	1,457,824	1,457,110	1,457,110
021-PHASE-IN						
General Fund	-	-	-	141,427	141,427	141,427
022-PHASE-OUT PGM & ONE-TIME COSTS						
General Fund	-	-	-	(2,320,017)	(2,320,017)	(2,320,017)
Other Funds	-	-	-	(1,414,881)	(1,414,881)	(1,414,881)
Federal Funds	-	-	-	(14,975,119)	(14,975,119)	(14,975,119)
All Funds	-	-	-	(18,710,017)	(18,710,017)	(18,710,017)
031-STANDARD INFLATION						
General Fund	-	-	-	417,233	400,191	400,191
Other Funds	-	-	-	2,448,032	2,098,297	2,098,297
Federal Funds	-	-	-	530,403	525,297	525,297
All Funds	-	-	-	3,395,668	3,023,785	3,023,785
033-EXCEPTIONAL INFLATION						
General Fund	-	-	-	2,310,181	2,310,181	2,310,181

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	454,073	454,073	454,073
All Funds	-	-	-	2,764,254	2,764,254	2,764,254
050-FUNDSHIFTS						
Other Funds	-	-	-	748,634	745,557	745,557
Federal Funds	-	-	-	(746,059)	(742,982)	(742,982)
All Funds	-	-	-	2,575	2,575	2,575
Authorized Positions	-	-	-	(2)	(2)	(2)
Authorized FTE	-	-	-	(2.46)	(2.46)	(2.46)
TOTAL OPERATING BUDGET (Essential Packages)						
General Fund	-	-	-	819,563	802,344	802,344
Other Funds	-	-	-	3,134,654	2,781,372	2,781,372
Federal Funds	-	-	-	(14,902,486)	(14,904,582)	(14,904,582)
All Funds	-	-	-	(10,948,269)	(11,320,866)	(11,320,866)
AUTHORIZED POSITIONS	-	-	-	(2)	(2)	(2)
AUTHORIZED FTE	-	-	-	(2.46)	(2.46)	(2.46)
OPERATING BUDGET (Current Service Level)						
General Fund	40,419,573	45,083,041	47,291,038	51,426,799	51,293,403	51,293,403
Other Funds	151,078,946	191,976,507	191,976,507	204,804,303	203,977,553	203,977,553
Federal Funds	28,074,483	44,278,675	44,278,675	30,476,118	30,433,489	30,433,489
All Funds	219,573,002	281,338,223	283,546,220	286,707,220	285,704,445	285,704,445
AUTHORIZED POSITIONS	1,218	1,181	1,181	1,179	1,179	1,179
AUTHORIZED FTE	868.31	862.32	852.19	859.59	859.59	859.59

OPERATING BUDGET (Policy Packages)

081-MAY 2012 E-BOARD- RANK 0 - 008-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	240,000	-	-
090-ANALYST ADJUSTMENTS- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	(709,387)	-
090-ANALYST ADJUSTMENTS- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	(722,011)	(238,213)
Other Funds	-	-	-	-	-	(483,798)
All Funds	-	-	-	-	(722,011)	(722,011)
090-ANALYST ADJUSTMENTS- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	12,624	12,624
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	(160,004)	(160,004)
Federal Funds	-	-	-	-	(19,930)	(19,930)
All Funds	-	-	-	-	(179,934)	(179,934)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	(55,800)	(55,800)
Other Funds	-	-	-	-	(135,413)	(135,413)
Federal Funds	-	-	-	-	(7,716)	(7,716)
All Funds	-	-	-	-	(198,929)	(198,929)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	(13,752)	(13,752)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(137,891)	(137,891)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	(28,100)	(28,100)

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	-	(29,127)	(29,127)
Federal Funds	-	-	-	-	(8,855)	(8,855)
All Funds	-	-	-	-	(66,082)	(66,082)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 080-00-00-00000						
Other Funds	-	-	-	-	(2,704)	(2,704)
092-PERS TAXATION POLICY- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	(42,330)	(42,330)
Federal Funds	-	-	-	-	(4,350)	(4,350)
All Funds	-	-	-	-	(46,680)	(46,680)
092-PERS TAXATION POLICY- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	(40,986)	(40,986)
Other Funds	-	-	-	-	(98,728)	(98,728)
Federal Funds	-	-	-	-	(10,259)	(10,259)
All Funds	-	-	-	-	(149,973)	(149,973)
092-PERS TAXATION POLICY- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	(12,538)	(12,538)
092-PERS TAXATION POLICY- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(98,662)	(98,662)
092-PERS TAXATION POLICY- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	(23,462)	(23,462)
Other Funds	-	-	-	-	(15,339)	(15,339)
Federal Funds	-	-	-	-	(7,174)	(7,174)
All Funds	-	-	-	-	(45,975)	(45,975)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 008-00-00-00000						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	-	(339,299)	(339,299)
Federal Funds	-	-	-	-	(34,865)	(34,865)
All Funds	-	-	-	-	(374,164)	(374,164)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	(328,527)	(328,527)
Other Funds	-	-	-	-	(791,367)	(791,367)
Federal Funds	-	-	-	-	(82,232)	(82,232)
All Funds	-	-	-	-	(1,202,126)	(1,202,126)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	(100,503)	(100,503)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(790,834)	(790,834)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	(188,064)	(188,064)
Other Funds	-	-	-	-	(122,948)	(122,948)
Federal Funds	-	-	-	-	(57,504)	(57,504)
All Funds	-	-	-	-	(368,516)	(368,516)
487-FOREST COLLABORATIVE SUPPORT- RANK 0 - 008-00-00-00000						
General Fund	-	-	-	-	400,000	200,000
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	-	317,881
Federal Funds	-	-	-	-	-	899
All Funds	-	-	-	-	-	318,780
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 010-00-00-00000						

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Version: Z - 01 - Leg. Adopted Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	-	-	(20,477)
Other Funds	-	-	-	-	-	27,670
Federal Funds	-	-	-	-	-	2,846
All Funds	-	-	-	-	-	10,039
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	-	3,149
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	-	25,146
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	-	(321)
Other Funds	-	-	-	-	-	3,905
Federal Funds	-	-	-	-	-	1,361
All Funds	-	-	-	-	-	4,945
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 080-00-00-00000						
Other Funds	-	-	-	-	-	101
811-EASTERN OREGON FOREST COLLABORATION- RANK 0 - 008-00-00-00000						
Lottery Funds	-	-	-	-	-	2,885,000
820-END OF SESSION BILL (HB 5008)- RANK 0 - 008-00-00-00000						
General Fund	-	-	-	-	-	(4,000)
Other Funds	-	-	-	-	-	(411,939)
Federal Funds	-	-	-	-	-	(2)
All Funds	-	-	-	-	-	(415,941)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	-	(1,151,823)

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Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	-	-	(1,937)
Federal Funds	-	-	-	-	-	(15,418)
All Funds	-	-	-	-	-	(1,169,178)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	-	(1,067)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	-	(9,911)
Federal Funds	-	-	-	-	-	3,000,000
All Funds	-	-	-	-	-	2,990,089
820-END OF SESSION BILL (HB 5008)- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	-	(404,519)
Other Funds	-	-	-	-	-	(1,645)
Federal Funds	-	-	-	-	-	(636)
All Funds	-	-	-	-	-	(406,800)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 080-00-00-00000						
Other Funds	-	-	-	-	-	(32)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 085-00-00-00000						
Other Funds	-	-	-	-	-	120,000
411-SEVERITY PROGRAM - FIRE PROTECTION- RANK 1 - 010-00-00-00000						
General Fund	-	-	-	5,000,000	-	-
410-WILDFIRE PROTECTION FUNDING ACT- RANK 2 - 010-00-00-00000						
General Fund	-	-	-	1,600,000	1,599,469	1,599,469
Other Funds	-	-	-	6,000,000	5,998,949	5,998,949
All Funds	-	-	-	7,600,000	7,598,418	7,598,418

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Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Authorized Positions	-	-	-	10	10	10
Authorized FTE	-	-	-	3.30	3.30	3.33
450-CONTINUOUS BUSINESS IMPROVEMENT EFFORTS- RANK 3 - 050-00-00-00000						
General Fund	-	-	-	121,361	-	-
Other Funds	-	-	-	80,908	-	-
All Funds	-	-	-	202,269	-	-
Authorized Positions	-	-	-	1	-	-
Authorized FTE	-	-	-	1.00	-	-
452-INTEGRATED EFFECTIVENESS MONITORING - RANK 4 - 050-00-00-00000						
General Fund	-	-	-	735,000	399,598	387,966
Other Funds	-	-	-	176,668	66,399	58,645
All Funds	-	-	-	911,668	465,997	446,611
Authorized Positions	-	-	-	2	1	1
Authorized FTE	-	-	-	2.00	1.00	0.88
430-RECREATION/EDUCATION INTERPRETATION- RANK 5 - 030-00-00-00000						
General Fund	-	-	-	1,400,193	-	-
Authorized Positions	-	-	-	5	-	-
Authorized FTE	-	-	-	5.00	-	-
451-LEADERSHIP & FACILITATION FOR BIOMASS USE- RANK 6 - 050-00-00-00000						
General Fund	-	-	-	221,714	-	-
Other Funds	-	-	-	(8,858)	-	-
Federal Funds	-	-	-	(174,026)	-	-
All Funds	-	-	-	38,830	-	-
453-FOREST PRACTICES ACT ADMINISTRATION - RANK 7 - 050-00-00-00000						

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Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	111,930	-	-
Other Funds	-	-	-	74,619	-	-
Federal Funds	-	-	-	558,364	675,095	675,095
All Funds	-	-	-	744,913	675,095	675,095
Authorized Positions	-	-	-	5	5	5
Authorized FTE	-	-	-	3.41	3.41	3.41
482-INFORMATION TECHNOLOGY SUPPORT CAPACITY - RANK 9 - 008-00-00-00000						
Other Funds	-	-	-	800,000	796,918	732,911
Authorized Positions	-	-	-	4	4	4
Authorized FTE	-	-	-	4.00	4.00	3.63
482-INFORMATION TECHNOLOGY SUPPORT CAPACITY - RANK 9 - 010-00-00-00000						
General Fund	-	-	-	364,678	364,678	283,532
482-INFORMATION TECHNOLOGY SUPPORT CAPACITY - RANK 9 - 050-00-00-00000						
General Fund	-	-	-	-	-	57,929
483-PROCUREMENT SYSTEM- RANK 10 - 008-00-00-00000						
Other Funds	-	-	-	950,000	-	-
485-AGENCY ADMIN CAPACITY & TECHNICAL ADJUSTMENTS- RANK 11 - 008-00-00-00000						
Other Funds	-	-	-	521,576	519,107	457,276
Federal Funds	-	-	-	(75,272)	(74,937)	(60,246)
All Funds	-	-	-	446,304	444,170	397,030
Authorized Positions	-	-	-	2	2	2
Authorized FTE	-	-	-	2.13	2.13	1.95
485-AGENCY ADMIN CAPACITY & TECHNICAL ADJUSTMENTS- RANK 11 - 010-00-00-00000						
General Fund	-	-	-	237,759	237,759	176,900

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Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	(181,761)	(180,926)	(150,389)
All Funds	-	-	-	55,998	56,833	26,511
Authorized Positions	-	-	-	(1)	(1)	(1)
Authorized FTE	-	-	-	(1.00)	(1.00)	(1.00)
485-AGENCY ADMIN CAPACITY & TECHNICAL ADJUSTMENTS- RANK 11 - 050-00-00-00000						
General Fund	-	-	-	-	-	36,143
485-AGENCY ADMIN CAPACITY & TECHNICAL ADJUSTMENTS- RANK 11 - 080-00-00-00000						
Other Funds	-	-	-	(241,174)	(240,010)	(219,668)
Authorized Positions	-	-	-	(1)	(1)	(1)
Authorized FTE	-	-	-	(0.95)	(0.95)	(0.95)
484-BUS. SYSTEM IMPROVEMENT INITIATIVE - PHASE 2 - RANK 12 - 008-00-00-00000						
Other Funds	-	-	-	1,650,000	-	-
412-FIRE INVESTIGATION- RANK 13 - 010-00-00-00000						
Other Funds	-	-	-	350,000	348,801	96,725
Federal Funds	-	-	-	-	-	48,508
All Funds	-	-	-	350,000	348,801	145,233
Authorized Positions	-	-	-	2	2	1
Authorized FTE	-	-	-	2.00	2.00	0.88
486-ELLIOT STATE FOREST MONITORING- RANK 17 - 030-00-00-00000						
Other Funds	-	-	-	500,000	500,000	250,000
TOTAL OPERATING BUDGET (Policy Packages)						
General Fund	-	-	-	10,032,635	1,627,178	270,271
Lottery Funds	-	-	-	-	-	2,885,000
Other Funds	-	-	-	10,671,978	4,208,412	3,920,533

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	309,066	367,273	3,419,522
All Funds	-	-	-	21,013,679	6,202,863	10,495,326
AUTHORIZED POSITIONS	-	-	-	29	22	21
AUTHORIZED FTE	-	-	-	20.89	13.89	12.13
TOTAL OPERATING BUDGET (Including Packages)						
General Fund	40,419,573	45,083,041	47,291,038	61,459,434	52,920,581	51,563,674
Lottery Funds	-	-	-	-	-	2,885,000
Other Funds	151,078,946	191,976,507	191,976,507	215,476,281	208,185,965	207,898,086
Federal Funds	28,074,483	44,278,675	44,278,675	30,785,184	30,800,762	33,853,011
All Funds	219,573,002	281,338,223	283,546,220	307,720,899	291,907,308	296,199,771
AUTHORIZED POSITIONS	1,218	1,181	1,181	1,208	1,201	1,200
AUTHORIZED FTE	868.31	862.32	852.19	880.48	873.48	871.72
DEBT SERVICE (Excluding Packages)						
General Fund	2,504,731	2,788,506	2,890,593	2,760,225	2,760,225	2,760,225
Lottery Funds	1,374,136	2,453,937	2,542,314	2,523,132	2,523,132	2,523,132
Other Funds	1,454,374	1,665,510	1,665,510	1,547,080	1,547,079	1,547,079
All Funds	5,333,241	6,907,953	7,098,417	6,830,437	6,830,436	6,830,436
DEBT SERVICE (Current Service Level)						
General Fund	2,504,731	2,788,506	2,890,593	2,760,225	2,760,225	2,760,225
Lottery Funds	1,374,136	2,453,937	2,542,314	2,523,132	2,523,132	2,523,132
Other Funds	1,454,374	1,665,510	1,665,510	1,547,080	1,547,079	1,547,079
All Funds	5,333,241	6,907,953	7,098,417	6,830,437	6,830,436	6,830,436

DEBT SERVICE (Policy Packages)

431-ACQUISITION OF GILCHRIST STATE FOREST LANDS- RANK 8 - 085-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Lottery Funds	-	-	-	796,864	796,864	-
483-PROCUREMENT SYSTEM- RANK 10 - 085-00-00-00000						
General Fund	-	-	-	127,705	-	-
Other Funds	-	-	-	91,927	-	-
All Funds	-	-	-	219,632	-	-
484-BUS. SYSTEM IMPROVEMENT INITIATIVE - PHASE 2 - RANK 12 - 085-00-00-00000						
General Fund	-	-	-	220,504	-	-
Other Funds	-	-	-	158,727	-	-
All Funds	-	-	-	379,231	-	-
481-EASTERN LANE REDEVELOPMENT PROJECT- RANK 14 - 085-00-00-00000						
General Fund	-	-	-	149,171	149,171	113,364
Other Funds	-	-	-	225,067	225,067	147,243
All Funds	-	-	-	374,238	374,238	260,607
TOTAL DEBT SERVICE (Policy Packages)						
General Fund	-	-	-	497,380	149,171	113,364
Lottery Funds	-	-	-	796,864	796,864	-
Other Funds	-	-	-	475,721	225,067	147,243
All Funds	-	-	-	1,769,965	1,171,102	260,607
TOTAL DEBT SERVICE (Including Packages)						
General Fund	2,504,731	2,788,506	2,890,593	3,257,605	2,909,396	2,873,589
Lottery Funds	1,374,136	2,453,937	2,542,314	3,319,996	3,319,996	2,523,132
Other Funds	1,454,374	1,665,510	1,665,510	2,022,801	1,772,146	1,694,322
All Funds	5,333,241	6,907,953	7,098,417	8,600,402	8,001,538	7,091,043

DEBT SERVICE NONLIMITED (Excluding Packages)

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Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	7,105,436	-	-	-	-	-
DEBT SERVICE NONLIMITED (Current Service Level)						
Other Funds	7,105,436	-	-	-	-	-
TOTAL DEBT SERVICE NONLIMITED (Including Packages)						
Other Funds	7,105,436	-	-	-	-	-
CAPITAL IMPROVEMENT (Excluding Packages)						
Other Funds	606,128	4,213,650	4,213,650	4,213,650	4,213,650	4,213,650
CAPITAL IMPROVEMENT (Essential Packages)						
031-STANDARD INFLATION						
Other Funds	-	-	-	101,128	101,128	101,128
TOTAL CAPITAL IMPROVEMENT (Essential Packages)						
Other Funds	-	-	-	101,128	101,128	101,128
CAPITAL IMPROVEMENT (Current Service Level)						
Other Funds	606,128	4,213,650	4,213,650	4,314,778	4,314,778	4,314,778
TOTAL CAPITAL IMPROVEMENT (Including Packages)						
Other Funds	606,128	4,213,650	4,213,650	4,314,778	4,314,778	4,314,778
CAPITAL CONSTRUCTION (Excluding Packages)						
Other Funds	16,983,256	-	-	-	-	-
CAPITAL CONSTRUCTION (Current Service Level)						
Other Funds	16,983,256	-	-	-	-	-
CAPITAL CONSTRUCTION (Policy Packages)						
431-ACQUISITION OF GILCHRIST STATE FOREST LANDS- RANK 8 - 089-00-00-00000						
Other Funds	-	-	-	7,600,000	7,600,000	-
481-EASTERN LANE REDEVELOPMENT PROJECT- RANK 14 - 089-00-00-00000						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	2,500,000	2,500,000	1,750,000
TOTAL CAPITAL CONSTRUCTION (Policy Packages)						
Other Funds	-	-	-	10,100,000	10,100,000	1,750,000
TOTAL CAPITAL CONSTRUCTION (Including Packages)						
Other Funds	16,983,256	-	-	10,100,000	10,100,000	1,750,000
TOTAL BUDGET (Excluding Packages)						
General Fund	42,924,304	47,871,547	50,181,631	53,367,461	53,251,284	53,251,284
Lottery Funds	1,374,136	2,453,937	2,542,314	2,523,132	2,523,132	2,523,132
Other Funds	177,228,140	197,855,667	197,855,667	207,430,379	206,956,910	206,956,910
Federal Funds	28,074,483	44,278,675	44,278,675	45,378,604	45,338,071	45,338,071
All Funds	249,601,063	292,459,826	294,858,287	308,699,576	308,069,397	308,069,397
AUTHORIZED POSITIONS	1,218	1,181	1,181	1,181	1,181	1,181
AUTHORIZED FTE	868.31	862.32	852.19	862.05	862.05	862.05
TOTAL BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
General Fund	-	-	-	270,739	270,562	270,562
Other Funds	-	-	-	898,796	898,326	898,326
Federal Funds	-	-	-	288,289	288,222	288,222
All Funds	-	-	-	1,457,824	1,457,110	1,457,110
021-PHASE-IN						
General Fund	-	-	-	141,427	141,427	141,427
022-PHASE-OUT PGM & ONE-TIME COSTS						
General Fund	-	-	-	(2,320,017)	(2,320,017)	(2,320,017)
Other Funds	-	-	-	(1,414,881)	(1,414,881)	(1,414,881)

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	(14,975,119)	(14,975,119)	(14,975,119)
All Funds	-	-	-	(18,710,017)	(18,710,017)	(18,710,017)
031-STANDARD INFLATION						
General Fund	-	-	-	417,233	400,191	400,191
Other Funds	-	-	-	2,549,160	2,199,425	2,199,425
Federal Funds	-	-	-	530,403	525,297	525,297
All Funds	-	-	-	3,496,796	3,124,913	3,124,913
033-EXCEPTIONAL INFLATION						
General Fund	-	-	-	2,310,181	2,310,181	2,310,181
Other Funds	-	-	-	454,073	454,073	454,073
All Funds	-	-	-	2,764,254	2,764,254	2,764,254
050-FUNDSHIFTS						
Other Funds	-	-	-	748,634	745,557	745,557
Federal Funds	-	-	-	(746,059)	(742,982)	(742,982)
All Funds	-	-	-	2,575	2,575	2,575
Authorized Positions	-	-	-	(2)	(2)	(2)
Authorized FTE	-	-	-	(2.46)	(2.46)	(2.46)
TOTAL BUDGET (Essential Packages)						
General Fund	-	-	-	819,563	802,344	802,344
Other Funds	-	-	-	3,235,782	2,882,500	2,882,500
Federal Funds	-	-	-	(14,902,486)	(14,904,582)	(14,904,582)
All Funds	-	-	-	(10,847,141)	(11,219,738)	(11,219,738)
AUTHORIZED POSITIONS	-	-	-	(2)	(2)	(2)
AUTHORIZED FTE	-	-	-	(2.46)	(2.46)	(2.46)

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL BUDGET (Current Service Level)						
General Fund	42,924,304	47,871,547	50,181,631	54,187,024	54,053,628	54,053,628
Lottery Funds	1,374,136	2,453,937	2,542,314	2,523,132	2,523,132	2,523,132
Other Funds	177,228,140	197,855,667	197,855,667	210,666,161	209,839,410	209,839,410
Federal Funds	28,074,483	44,278,675	44,278,675	30,476,118	30,433,489	30,433,489
All Funds	249,601,063	292,459,826	294,858,287	297,852,435	296,849,659	296,849,659
AUTHORIZED POSITIONS	1,218	1,181	1,181	1,179	1,179	1,179
AUTHORIZED FTE	868.31	862.32	852.19	859.59	859.59	859.59
TOTAL BUDGET (Policy Packages)						
081-MAY 2012 E-BOARD- RANK 0 - 008-00-00-00000						
General Fund	-	-	-	240,000	-	-
090-ANALYST ADJUSTMENTS- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	(709,387)	-
090-ANALYST ADJUSTMENTS- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	(722,011)	(238,213)
Other Funds	-	-	-	-	-	(483,798)
All Funds	-	-	-	-	(722,011)	(722,011)
090-ANALYST ADJUSTMENTS- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	12,624	12,624
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	(160,004)	(160,004)
Federal Funds	-	-	-	-	(19,930)	(19,930)
All Funds	-	-	-	-	(179,934)	(179,934)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 010-00-00-00000						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	-	(55,800)	(55,800)
Other Funds	-	-	-	-	(135,413)	(135,413)
Federal Funds	-	-	-	-	(7,716)	(7,716)
All Funds	-	-	-	-	(198,929)	(198,929)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	(13,752)	(13,752)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(137,891)	(137,891)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	(28,100)	(28,100)
Other Funds	-	-	-	-	(29,127)	(29,127)
Federal Funds	-	-	-	-	(8,855)	(8,855)
All Funds	-	-	-	-	(66,082)	(66,082)
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 080-00-00-00000						
Other Funds	-	-	-	-	(2,704)	(2,704)
092-PERS TAXATION POLICY- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	(42,330)	(42,330)
Federal Funds	-	-	-	-	(4,350)	(4,350)
All Funds	-	-	-	-	(46,680)	(46,680)
092-PERS TAXATION POLICY- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	(40,986)	(40,986)
Other Funds	-	-	-	-	(98,728)	(98,728)
Federal Funds	-	-	-	-	(10,259)	(10,259)
All Funds	-	-	-	-	(149,973)	(149,973)

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
092-PERS TAXATION POLICY- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	(12,538)	(12,538)
092-PERS TAXATION POLICY- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(98,662)	(98,662)
092-PERS TAXATION POLICY- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	(23,462)	(23,462)
Other Funds	-	-	-	-	(15,339)	(15,339)
Federal Funds	-	-	-	-	(7,174)	(7,174)
All Funds	-	-	-	-	(45,975)	(45,975)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	(339,299)	(339,299)
Federal Funds	-	-	-	-	(34,865)	(34,865)
All Funds	-	-	-	-	(374,164)	(374,164)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	(328,527)	(328,527)
Other Funds	-	-	-	-	(791,367)	(791,367)
Federal Funds	-	-	-	-	(82,232)	(82,232)
All Funds	-	-	-	-	(1,202,126)	(1,202,126)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	(100,503)	(100,503)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(790,834)	(790,834)
093-OTHER PERS ADJUSTMENTS- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	(188,064)	(188,064)

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Other Funds	-	-	-	-	(122,948)	(122,948)
Federal Funds	-	-	-	-	(57,504)	(57,504)
All Funds	-	-	-	-	(368,516)	(368,516)
487-FOREST COLLABORATIVE SUPPORT- RANK 0 - 008-00-00-00000						
General Fund	-	-	-	-	400,000	200,000
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 008-00-00-00000						
Other Funds	-	-	-	-	-	317,881
Federal Funds	-	-	-	-	-	899
All Funds	-	-	-	-	-	318,780
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	-	(20,477)
Other Funds	-	-	-	-	-	27,670
Federal Funds	-	-	-	-	-	2,846
All Funds	-	-	-	-	-	10,039
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	-	3,149
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	-	25,146
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	-	(321)
Other Funds	-	-	-	-	-	3,905
Federal Funds	-	-	-	-	-	1,361
All Funds	-	-	-	-	-	4,945
810-LFO ANALYST ADJUSTMENTS- RANK 0 - 080-00-00-00000						

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Other Funds	-	-	-	-	-	101
811-EASTERN OREGON FOREST COLLABORATION- RANK 0 - 008-00-00-00000						
Lottery Funds	-	-	-	-	-	2,885,000
820-END OF SESSION BILL (HB 5008)- RANK 0 - 008-00-00-00000						
General Fund	-	-	-	-	-	(4,000)
Other Funds	-	-	-	-	-	(411,939)
Federal Funds	-	-	-	-	-	(2)
All Funds	-	-	-	-	-	(415,941)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 010-00-00-00000						
General Fund	-	-	-	-	-	(1,151,823)
Other Funds	-	-	-	-	-	(1,937)
Federal Funds	-	-	-	-	-	(15,418)
All Funds	-	-	-	-	-	(1,169,178)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 020-00-00-00000						
Other Funds	-	-	-	-	-	(1,067)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	-	(9,911)
Federal Funds	-	-	-	-	-	3,000,000
All Funds	-	-	-	-	-	2,990,089
820-END OF SESSION BILL (HB 5008)- RANK 0 - 050-00-00-00000						
General Fund	-	-	-	-	-	(404,519)
Other Funds	-	-	-	-	-	(1,645)
Federal Funds	-	-	-	-	-	(636)
All Funds	-	-	-	-	-	(406,800)

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
820-END OF SESSION BILL (HB 5008)- RANK 0 - 080-00-00-00000						
Other Funds	-	-	-	-	-	(32)
820-END OF SESSION BILL (HB 5008)- RANK 0 - 085-00-00-00000						
Other Funds	-	-	-	-	-	120,000
411-SEVERITY PROGRAM - FIRE PROTECTION- RANK 1 - 010-00-00-00000						
General Fund	-	-	-	5,000,000	-	-
410-WILDFIRE PROTECTION FUNDING ACT- RANK 2 - 010-00-00-00000						
General Fund	-	-	-	1,600,000	1,599,469	1,599,469
Other Funds	-	-	-	6,000,000	5,998,949	5,998,949
All Funds	-	-	-	7,600,000	7,598,418	7,598,418
Authorized Positions	-	-	-	10	10	10
Authorized FTE	-	-	-	3.30	3.30	3.33
450-CONTINUOUS BUSINESS IMPROVEMENT EFFORTS- RANK 3 - 050-00-00-00000						
General Fund	-	-	-	121,361	-	-
Other Funds	-	-	-	80,908	-	-
All Funds	-	-	-	202,269	-	-
Authorized Positions	-	-	-	1	-	-
Authorized FTE	-	-	-	1.00	-	-
452-INTEGRATED EFFECTIVENESS MONITORING - RANK 4 - 050-00-00-00000						
General Fund	-	-	-	735,000	399,598	387,966
Other Funds	-	-	-	176,668	66,399	58,645
All Funds	-	-	-	911,668	465,997	446,611
Authorized Positions	-	-	-	2	1	1
Authorized FTE	-	-	-	2.00	1.00	0.88

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
430-RECREATION/EDUCATION INTERPRETATION- RANK 5 - 030-00-00-00000						
General Fund	-	-	-	1,400,193	-	-
Authorized Positions	-	-	-	5	-	-
Authorized FTE	-	-	-	5.00	-	-
451-LEADERSHIP & FACILITATION FOR BIOMASS USE- RANK 6 - 050-00-00-00000						
General Fund	-	-	-	221,714	-	-
Other Funds	-	-	-	(8,858)	-	-
Federal Funds	-	-	-	(174,026)	-	-
All Funds	-	-	-	38,830	-	-
453-FOREST PRACTICES ACT ADMINISTRATION - RANK 7 - 050-00-00-00000						
General Fund	-	-	-	111,930	-	-
Other Funds	-	-	-	74,619	-	-
Federal Funds	-	-	-	558,364	675,095	675,095
All Funds	-	-	-	744,913	675,095	675,095
Authorized Positions	-	-	-	5	5	5
Authorized FTE	-	-	-	3.41	3.41	3.41
431-ACQUISITION OF GILCHRIST STATE FOREST LANDS- RANK 8 - 085-00-00-00000						
Lottery Funds	-	-	-	796,864	796,864	-
431-ACQUISITION OF GILCHRIST STATE FOREST LANDS- RANK 8 - 089-00-00-00000						
Other Funds	-	-	-	7,600,000	7,600,000	-
482-INFORMATION TECHNOLOGY SUPPORT CAPACITY - RANK 9 - 008-00-00-00000						
Other Funds	-	-	-	800,000	796,918	732,911
Authorized Positions	-	-	-	4	4	4
Authorized FTE	-	-	-	4.00	4.00	3.63

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482-INFORMATION TECHNOLOGY SUPPORT CAPACITY - RANK 9 - 010-00-00-00000						
General Fund	-	-	-	364,678	364,678	283,532
482-INFORMATION TECHNOLOGY SUPPORT CAPACITY - RANK 9 - 050-00-00-00000						
General Fund	-	-	-	-	-	57,929
483-PROCUREMENT SYSTEM- RANK 10 - 008-00-00-00000						
Other Funds	-	-	-	950,000	-	-
483-PROCUREMENT SYSTEM- RANK 10 - 085-00-00-00000						
General Fund	-	-	-	127,705	-	-
Other Funds	-	-	-	91,927	-	-
All Funds	-	-	-	219,632	-	-
485-AGENCY ADMIN CAPACITY & TECHNICAL ADJUSTMENTS- RANK 11 - 008-00-00-00000						
Other Funds	-	-	-	521,576	519,107	457,276
Federal Funds	-	-	-	(75,272)	(74,937)	(60,246)
All Funds	-	-	-	446,304	444,170	397,030
Authorized Positions	-	-	-	2	2	2
Authorized FTE	-	-	-	2.13	2.13	1.95
485-AGENCY ADMIN CAPACITY & TECHNICAL ADJUSTMENTS- RANK 11 - 010-00-00-00000						
General Fund	-	-	-	237,759	237,759	176,900
Other Funds	-	-	-	(181,761)	(180,926)	(150,389)
All Funds	-	-	-	55,998	56,833	26,511
Authorized Positions	-	-	-	(1)	(1)	(1)
Authorized FTE	-	-	-	(1.00)	(1.00)	(1.00)
485-AGENCY ADMIN CAPACITY & TECHNICAL ADJUSTMENTS- RANK 11 - 050-00-00-00000						
General Fund	-	-	-	-	-	36,143

Agency Request
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Legislatively Adopted
Agencywide Appropriated Fund Group - BPR001

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
485-AGENCY ADMIN CAPACITY & TECHNICAL ADJUSTMENTS- RANK 11 - 080-00-00-00000						
Other Funds	-	-	-	(241,174)	(240,010)	(219,668)
Authorized Positions	-	-	-	(1)	(1)	(1)
Authorized FTE	-	-	-	(0.95)	(0.95)	(0.95)
484-BUS. SYSTEM IMPROVEMENT INITIATIVE - PHASE 2 - RANK 12 - 008-00-00-00000						
Other Funds	-	-	-	1,650,000	-	-
484-BUS. SYSTEM IMPROVEMENT INITIATIVE - PHASE 2 - RANK 12 - 085-00-00-00000						
General Fund	-	-	-	220,504	-	-
Other Funds	-	-	-	158,727	-	-
All Funds	-	-	-	379,231	-	-
412-FIRE INVESTIGATION- RANK 13 - 010-00-00-00000						
Other Funds	-	-	-	350,000	348,801	96,725
Federal Funds	-	-	-	-	-	48,508
All Funds	-	-	-	350,000	348,801	145,233
Authorized Positions	-	-	-	2	2	1
Authorized FTE	-	-	-	2.00	2.00	0.88
481-EASTERN LANE REDEVELOPMENT PROJECT- RANK 14 - 085-00-00-00000						
General Fund	-	-	-	149,171	149,171	113,364
Other Funds	-	-	-	225,067	225,067	147,243
All Funds	-	-	-	374,238	374,238	260,607
481-EASTERN LANE REDEVELOPMENT PROJECT- RANK 14 - 089-00-00-00000						
Other Funds	-	-	-	2,500,000	2,500,000	1,750,000
486-ELLIOT STATE FOREST MONITORING- RANK 17 - 030-00-00-00000						
Other Funds	-	-	-	500,000	500,000	250,000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL BUDGET (Policy Packages)						
General Fund	-	-	-	10,530,015	1,776,349	383,635
Lottery Funds	-	-	-	796,864	796,864	2,885,000
Other Funds	-	-	-	21,247,699	14,533,479	5,817,776
Federal Funds	-	-	-	309,066	367,273	3,419,522
All Funds	-	-	-	32,883,644	17,473,965	12,505,933
AUTHORIZED POSITIONS	-	-	-	29	22	21
AUTHORIZED FTE	-	-	-	20.89	13.89	12.13
TOTAL BUDGET (Including Packages)						
General Fund	42,924,304	47,871,547	50,181,631	64,717,039	55,829,977	54,437,263
Lottery Funds	1,374,136	2,453,937	2,542,314	3,319,996	3,319,996	5,408,132
Other Funds	177,228,140	197,855,667	197,855,667	231,913,860	224,372,889	215,657,186
Federal Funds	28,074,483	44,278,675	44,278,675	30,785,184	30,800,762	33,853,011
All Funds	249,601,063	292,459,826	294,858,287	330,736,079	314,323,624	309,355,592
AUTHORIZED POSITIONS	1,218	1,181	1,181	1,208	1,201	1,200
AUTHORIZED FTE	868.31	862.32	852.19	880.48	873.48	871.72

Summary Cross Reference Number	Cross Reference Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
008-00-00-00000	Agency Administration						
	General Fund	3,245,517	-	200,000	240,000	400,000	196,000
	Lottery Funds	-	-	-	-	-	2,885,000
	Other Funds	18,115,772	24,718,401	24,718,401	29,022,870	24,805,784	25,295,275
	Federal Funds	1,115,386	1,975,300	1,975,300	2,172,275	2,104,391	2,119,979
	All Funds	22,476,675	26,693,701	26,893,701	31,435,145	27,310,175	30,496,254
010-00-00-00000	Fire Protection						
	General Fund	32,532,288	32,700,337	35,694,057	44,510,552	38,278,405	37,447,898
	Other Funds	56,978,443	54,546,161	54,546,161	65,230,102	63,998,959	63,319,355
	Federal Funds	14,801,093	18,013,764	18,013,764	15,803,775	15,682,230	15,718,166
	All Funds	104,311,824	105,260,262	108,253,982	125,544,429	117,959,594	116,485,419
020-00-00-00000	Equipment Pool						
	Other Funds	9,821,037	14,633,041	14,633,041	15,428,925	15,276,381	15,278,463
030-00-00-00000	State Forests						
	General Fund	-	-	-	1,400,193	-	-
	Other Funds	58,644,018	84,235,929	84,235,929	90,584,621	89,354,243	89,119,478
	Federal Funds	1,530,804	6,519,699	6,519,699	839,682	839,682	3,839,682
	All Funds	60,174,822	90,755,628	90,755,628	92,824,496	90,193,925	92,959,160

Agencywide Program Unit Summary
2013-15 Biennium

Version: Z - 01 - Leg. Adopted Budget

Summary Cross Reference Number	Cross Reference Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
040-00-00-00000	Urban Forestry						
	Other Funds	18,571	-	-	-	-	-
	Federal Funds	562,834	-	-	-	-	-
	All Funds	581,405	-	-	-	-	-
050-00-00-00000	Private Forests						
	General Fund	4,641,768	12,382,704	11,396,981	15,308,689	14,242,176	13,919,776
	Other Funds	5,482,524	8,963,430	8,963,430	10,107,847	9,651,487	9,645,993
	Federal Funds	10,064,366	17,769,912	17,769,912	11,969,452	12,174,459	12,175,184
	All Funds	20,188,658	39,116,046	38,130,323	37,385,988	36,068,122	35,740,953
080-00-00-00000	Facilities Maintenance & Management						
	Other Funds	1,979,242	4,879,545	4,879,545	5,101,916	5,099,111	5,119,522
085-00-00-00000	Debt Service						
	General Fund	2,504,731	2,788,506	2,890,593	3,257,605	2,909,396	2,873,589
	Lottery Funds	1,374,136	2,453,937	2,542,314	3,319,996	3,319,996	2,523,132
	Other Funds	8,599,149	1,665,510	1,665,510	2,022,801	1,772,146	1,814,322
	All Funds	12,478,016	6,907,953	7,098,417	8,600,402	8,001,538	7,211,043
088-00-00-00000	Capital Improvement						
	Other Funds	606,128	4,213,650	4,213,650	4,314,778	4,314,778	4,314,778

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Agencywide Program Unit Summary
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Version: Z - 01 - Leg. Adopted Budget

Summary Cross Reference Number	Cross Reference Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
089-00-00-00000	Capital Construction						
	Other Funds	16,983,256	-	-	10,100,000	10,100,000	1,750,000
TOTAL AGENCY							
	General Fund	42,924,304	47,871,547	50,181,631	64,717,039	55,829,977	54,437,263
	Lottery Funds	1,374,136	2,453,937	2,542,314	3,319,996	3,319,996	5,408,132
	Other Funds	177,228,140	197,855,667	197,855,667	231,913,860	224,372,889	215,657,186
	Federal Funds	28,074,483	44,278,675	44,278,675	30,785,184	30,800,762	33,853,011
	All Funds	249,601,063	292,459,826	294,858,287	330,736,079	314,323,624	309,355,592

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Budget Narrative

Department of Forestry

Revenues

Revenue Summary

The Department of Forestry's programs are funded through a complex network of public and private sources, such as timber sales on state lands, harvest taxes paid by all timber harvesters in Oregon, and fire protection assessments paid by private forest landowners. Other sources of revenue are seed cooperative assessments paid by co-operators, camping fees on state forest lands, a portion of all terrain vehicle license fees, federal funds for fire protection services on federal lands, and General Fund support for parts of the Fire, Private Forests, and Agency Administration programs. In addition, the agency receives federal grant funds primarily in the Fire and Private Forests programs. A brief list of each program's primary revenue sources and matching rates is detailed below.

Fire Protection: Forestland fire protection in Oregon is a shared responsibility between the private landowner and the public. The matching rate in statute (ORS 477.230) is fifty percent General Fund to fifty percent landowner assessments for private lands. Public landowners do not receive the General Fund match and pay the full cost of fire protection on their lands. Federal landowners provide their own protection or contract with the Department of Forestry. Each fire protection district in the state develops a fiscal year budget which is approved by the Oregon Board of Forestry, and assesses landowners the budgeted rate on a per acre basis. Thus, landowners in different districts may pay different rates based upon the needed level of protection.

The Cooperative Fire sub-program receives funding from outside users of the Department's people and equipment. This program is entirely self-supporting and receives payments from other state agencies (e.g. ODOT), federal agencies, and the private sector for work performed. The Cooperative Fire Sub-Program is expected to receive an estimated \$12 million in the 2013-15 biennium.

The Public Share Fire Fund sub-program receives General Fund to annually "match" private landowner assessments, to recognize that public activity through human-caused fire starts does cause a financial burden on the fire protection system, and also to recognize that the public shares in the benefits of a wildland fire protection system (e.g. clean water, fish and wildlife habitat, scenic values, etc.). This fund does not apply to federal, state, county or other public lands.

Federal funds come from a variety of agencies and grant programs, and are expected to total about \$14 to 17 million in revenues in 2013-15, including: (All estimates of future grant funding is based upon ODF experience the last three years.)

The Smoke Management sub-program receives revenues from burning fees, the General Fund, other state agencies and the federal government.

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Budget Narrative

Department of Forestry

Revenues

Revenue Summary

Private Forests: This program historically receives sixty percent of its Forest Practices Act administration funding from the General Fund and forty percent from the Oregon Forest Products Harvest Tax. The Harvest Tax rate is set each biennium once the budget has been determined, based on the revenue need and projected harvest levels. State and Federal grant monies are used to support rule effectiveness monitoring projects. Forest insect and disease activities and projects are primarily supported by the General Fund and Federal Funds (USDA - Forest Service grants). Family Forest landowner assistance is funded with General Fund and Federal Funds. The majority of the federal funds are received from the USDA-Forest Service. The Urban and Community Forestry subprogram is funded through Federal Funds (USDA-Forest Service grants) and also receives some private donations.

State Forests: The State Forests program has three revenue components. Revenue from Board of Forestry lands comprises 76% of revenues, Common School Lands revenues comprise 21% of revenues, and Seed Orchard revenues comprise 3% of revenues. Gross revenues from Board of Forestry lands are shared with those taxing districts (primarily county governments) within which the lands reside. Receipts from Common School Lands are transferred to the Department of State Lands. The Department of State Lands acquires forest management services from the Department of Forestry through a negotiated contract and revenue transfer. The Seed Orchard sub-program is self-supporting and receives funding from member cooperators.

The program is mostly funded from the revenues derived from the sale of timber. On the Board of Forestry lands, the Department retains 36.25% of revenues for management expenses. The remainder of the revenue is disbursed to counties and local taxing districts. The state's share of expected revenue for 2013-15 for the Board of Forestry (36.25% of total) is estimated to be \$64.94 million (July 2012 forecast).

On Common School Lands, the revenue goes to the Common School Fund and the Department is reimbursed for management costs. In the 2013-15 biennium, the Department projects sales of timber to generate about \$47.6 million (July 2012 forecast, gross revenue) from the Common School lands.

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Budget Narrative

Department of Forestry

Revenues

Revenue Summary

Agency Administration: Administration is supported primarily by General Fund and Other Funds in a pro-rated system based on workload for the Department's operating programs in a manner prescribed by a Secretary of State audit and subsequent legislative approval in the early 1990's. The Program also receives minor sales income through fees charged for services and map sales and the administrative support portion of the agency's federal grants.

Equipment Pool: is a proprietary fund and is self-supporting by revenues generated through assessments/rates and outside billings to partners and/or customers. Assessments/rates are developed and modified on an annual basis through the Department's protection fiscal budgeting process and approved through the Headquarters Services Committee.

- Aviation: Pilot and aircraft rates
- Communications: Replacement rate; administrative and operation assessments (ODF; Associations, Partners); and external billings
- Motor Pool: Replacement, Administrative and O&R rates; and external billings

Facilities Maintenance and Management: The facilities fund is a Special Revenue Fund whose primary revenue sources are: (a) program revenues for utilities, maintenance, and facility operational expenses, (b) proceeds from the sale of administrative property, and (c) interest income.

Debt Service: The funding of each Certificate of Participation (COP) repayment is comprised of both General Fund and Other Funds. The current proportion of Capital Construction COP repayment is 62.89% General Fund and 37.11% Other Funds.

Capital Improvement: Funding for Capital Improvement includes Other Funds (OF) from Department operating programs.

Capital Construction: Funding for Capital Construction includes Other Funds (OF) from Department operating programs.

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Legislatively Adopted

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Budget Narrative

Department of Forestry

Revenues

Revenue Summary

DETAIL OF FEE, LICENSE, OR ASSESSMENT REVENUE PROPOSED FOR INCREASE

Purpose or Type of Fee, License or Assessment	Who Pays	2013-15 Estimated Revenue	2013-15 Agency Request	2013-15 Governor's Balanced Budget	2013-15 Legislatively Adopted	Explanation
Forest Products Harvest Tax – Forest Practices	Timber Harvesters ²					Renewal of the FPHT (ORS 321.015) which sunsets each biennium.
Rate per MBF ¹ :		TBD	TBD	TBD	.9727	HB 2051 Forest Products Harvest Tax
Forest Products Harvest Tax – Protection from Fire Program (Oregon Forest Land Protection Fund – Emergency Fire Cost Committee)	Timber Harvesters ²					Renewal of the FPHT (ORS 321.015) which sunsets each biennium.
Rate per MBF ¹ :		TBD	TBD	TBD	.6250	HB 2051 Forest Products Harvest Tax ORS 321.015 (2011)

¹ The Forest Products Harvest Tax (FPHT) generates revenue for two entities external to the agency. They are Oregon State University (2011-13 rate = \$0.8739) the Oregon Forest Resources Institute (2011-13 rate = \$0.75). The total 2011-13 FPHT, including Oregon Department of Forestry Programs and external entities, was \$ 3.5441.

² The FPHT is assessed every calendar year on each thousand board feet (MBF) of harvested timber occurring on both public and private lands. The first twenty-five MBF of harvest is exempt from taxation.

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-000-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Lottery Funds						
Interest Income	12,758	-	-	-	-	-
Transfer In Lottery Proceeds	-	-	-	796,864	-	-
Tsfr From Administrative Svcs	1,370,183	2,450,334	2,529,510	2,523,132	3,316,986	5,404,440
Transfer to Other	-	(10)	(10)	-	-	-
Total Lottery Funds	\$1,382,941	\$2,450,324	\$2,529,500	\$3,319,996	\$3,316,986	\$5,404,440
Other Funds						
Forest Protection Taxes	21,223,866	27,519,148	27,519,148	43,567,824	43,567,824	43,727,113
Business Lic and Fees	799,227	1,034,895	1,034,895	150,857	150,857	265,779
Non-business Lic. and Fees	-	-	-	1,035,123	1,035,123	1,035,123
Charges for Services	24,879,469	36,354,991	36,354,991	31,407,615	31,407,615	31,179,402
Fines and Forfeitures	39,339	-	-	-	-	-
Rents and Royalties	2,568,497	3,610,524	3,610,524	4,762,771	4,762,771	4,762,771
General Fund Obligation Bonds	845,000	-	-	-	-	-
Lottery Bonds	17,186,224	-	-	7,600,000	7,600,000	-
Cert of Participation	449,868	965,000	965,000	5,100,000	5,100,000	1,750,000
Interest Income	115,425	-	-	175,979	175,979	175,979
Sales Income	19,662	3,347,343	3,347,343	2,072,755	2,072,755	2,460,227
State Forest Lands Sales	135,334,092	121,258,234	121,258,234	137,278,242	137,278,242	137,278,242
Common School Lands Sales	18,794,031	38,494,000	38,494,000	38,582,000	38,582,000	38,582,000
Donations	169,487	270,493	270,493	276,985	276,985	276,985
Loan Repayments	24,346	1,497,899	1,497,899	1,560,039	1,560,039	1,560,039
Other Revenues	1,931,650	53,581,923	53,581,923	49,732,044	49,732,044	43,361,054
Transfer In - Intrafund	39,630,616	29,604,430	29,900,261	19,385,393	19,385,393	25,220,324
Transfer from General Fund	5,987,098	10,231,097	9,935,266	13,116,134	12,406,747	12,138,007

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Detail of LF, OF, and FF Revenues - BPR102

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900
Cross Reference Number: 62900-000-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Tsfr From Lands, Dept of State	8,599,889	9,748,862	9,748,862	9,748,862	9,748,862	9,748,862
Tsfr From Revenue, Dept of	6,898,484	6,001,664	6,001,664	6,001,664	6,001,664	12,431,108
Tsfr From Military Dept, Or	910,692	-	-	-	-	-
Tsfr From Police, Dept of State	3,245	-	-	-	-	-
Tsfr From Energy, Dept of	706	-	-	-	-	-
Tsfr From Parks and Rec Dept	1,052,436	1,242,679	1,230,484	1,304,231	1,304,231	1,304,231
Transfer Out - Intrafund	(21,835,253)	(20,604,430)	(20,900,261)	(19,385,393)	(19,385,393)	(25,220,324)
Transfer to General Fund	(39,371)	-	-	-	-	-
Transfer to Counties	(80,864,706)	(77,344,163)	(77,344,163)	(87,858,075)	(87,858,075)	(87,858,075)
Tsfr To Lands, Dept of State	(18,357,027)	(38,494,000)	(38,494,000)	(38,494,000)	(38,494,000)	(38,494,000)
Total Other Funds	\$166,366,992	\$208,320,589	\$208,012,563	\$227,121,050	\$226,411,663	\$215,684,847
Federal Funds						
Federal Funds	27,795,713	44,278,675	44,278,675	30,860,456	31,352,528	33,916,406
Transfer In - Intrafund	3,263	-	-	-	-	-
Tsfr From Environmental Quality	78,957	-	-	-	-	-
Transfer Out - Intrafund	(3,263)	-	-	-	-	-
Tsfr To Police, Dept of State	(774,199)	-	-	-	-	-
Tsfr To OR University System	(1,809)	-	-	-	-	-
Tsfr To Transportation, Dept	(30,158)	-	-	-	-	-
Total Federal Funds	\$27,068,504	\$44,278,675	\$44,278,675	\$30,860,456	\$31,352,528	\$33,916,406
Nonlimited Other Funds						
Forest Protection Taxes	6,502,350	-	-	-	-	-
Charges for Services	837,997	-	-	-	-	-
Refunding Bonds	6,446,038	-	-	-	-	-

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____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

____ Agency Request

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-000-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Nonlimited Other Funds						
Cert of Participation	698,737	-	-	-	-	-
Interest Income	88,174	-	-	-	-	-
Other Revenues	89	-	-	-	-	-
Loan Proceeds	-	6,434,609	6,434,609	-	-	-
Transfer In - Intrafund	781,628	-	-	-	-	-
Tsfr From Lands, Dept of State	14,083	-	-	-	-	-
Tsfr From Revenue, Dept of	4,436,462	-	-	-	-	-
Transfer Out - Intrafund	(18,576,991)	(9,000,000)	(9,000,000)	-	-	-
Total Nonlimited Other Funds	\$1,228,567	(\$2,565,391)	(\$2,565,391)	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-008-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	-	-	-	-	2,885,000
Total Lottery Funds	-	-	-	-	-	\$2,885,000
Other Funds						
Forest Protection Taxes	307,620	-	-	209,097	209,097	368,386
Business Lic and Fees	5,460	61,865	61,865	150,857	150,857	265,779
Charges for Services	871,919	423,757	423,757	99,754	99,754	175,746
Fines and Forfeitures	39,339	-	-	-	-	-
General Fund Obligation Bonds	845,000	-	-	-	-	-
Lottery Bonds	99,632	-	-	-	-	-
Cert of Participation	449,868	965,000	965,000	2,600,000	2,600,000	-
Interest Income	13,910	-	-	-	-	-
Sales Income	19,662	27,673	27,673	108,260	108,260	190,732
Donations	3,301	-	-	-	-	-
Other Revenues	459,842	-	-	22,913	22,913	40,368
Transfer In - Intrafund	10,976,089	13,009,009	13,304,840	14,508,031	14,508,031	14,167,804
Transfer from General Fund	5,228,207	10,231,097	9,935,266	12,389,064	11,679,677	11,407,984
Tsfr From Lands, Dept of State	57,500	-	-	-	-	-
Tsfr From Energy, Dept of	706	-	-	-	-	-
Transfer Out - Intrafund	(1,018,890)	-	-	(916,239)	(916,239)	(916,239)
Transfer to General Fund	(39,371)	-	-	-	-	-
Total Other Funds	\$18,319,794	\$24,718,401	\$24,718,401	\$29,171,737	\$28,462,350	\$25,700,560
Federal Funds						
Federal Funds	1,106,756	1,975,300	1,975,300	2,247,547	2,179,328	2,180,227
Transfer In - Intrafund	3,263	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-008-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds						
Tsfr From Environmental Quality	5,367	-	-	-	-	-
Total Federal Funds	\$1,115,386	\$1,975,300	\$1,975,300	\$2,247,547	\$2,179,328	\$2,180,227

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-010-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Forest Protection Taxes	20,916,246	27,519,148	27,519,148	43,358,727	43,358,727	43,358,727
Business Lic and Fees	786,167	973,030	973,030	-	-	-
Non-business Lic. and Fees	-	-	-	1,035,123	1,035,123	1,035,123
Charges for Services	13,480,687	22,098,167	22,098,167	18,763,220	18,763,220	18,459,197
Rents and Royalties	214,733	278,475	278,475	270,678	270,678	270,678
Interest Income	14,103	-	-	-	-	-
Donations	27,450	-	-	-	-	-
Other Revenues	131,371	4,318,400	4,318,400	536,826	536,826	276,607
Transfer In - Intrafund	21,531,182	9,480,263	9,480,263	-	-	-
Transfer from General Fund	660,532	-	-	724,445	724,445	726,893
Tsfr From Lands, Dept of State	526,914	-	-	-	-	-
Tsfr From Revenue, Dept of	-	1,536,417	1,536,417	2,651,326	2,651,326	4,862,892
Tsfr From Police, Dept of State	3,245	-	-	-	-	-
Transfer Out - Intrafund	(2,536,471)	(5,997,093)	(5,999,577)	(4,515,278)	(4,515,278)	(5,462,752)
Total Other Funds	\$55,756,159	\$60,206,807	\$60,204,323	\$62,825,067	\$62,825,067	\$63,527,365
Federal Funds						
Federal Funds	15,605,450	18,013,764	18,013,764	15,803,775	15,774,721	15,718,166
Tsfr To Police, Dept of State	(774,199)	-	-	-	-	-
Tsfr To Transportation, Dept	(30,158)	-	-	-	-	-
Total Federal Funds	\$14,801,093	\$18,013,764	\$18,013,764	\$15,803,775	\$15,774,721	\$15,718,166
Nonlimited Other Funds						
Forest Protection Taxes	6,502,350	-	-	-	-	-
Charges for Services	837,997	-	-	-	-	-
Interest Income	88,174	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
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Agency Number: 62900

Cross Reference Number: 62900-010-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Nonlimited Other Funds						
Other Revenues	89	-	-	-	-	-
Loan Proceeds	-	6,434,609	6,434,609	-	-	-
Transfer In - Intrafund	742,289	-	-	-	-	-
Tsfr From Lands, Dept of State	14,083	-	-	-	-	-
Tsfr From Revenue, Dept of	4,436,462	-	-	-	-	-
Transfer Out - Intrafund	(18,537,652)	(9,000,000)	(9,000,000)	-	-	-
Total Nonlimited Other Funds	(\$5,916,208)	(\$2,565,391)	(\$2,565,391)	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
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Agency Number: 62900

Cross Reference Number: 62900-020-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Charges for Services	8,889,006	10,722,323	10,722,323	12,031,523	12,031,523	12,031,523
Rents and Royalties	2,273,058	3,080,429	3,080,429	4,071,690	4,071,690	4,071,690
Sales Income	-	530,672	530,672	501,932	501,932	501,932
Other Revenues	977,632	519,119	519,119	519,119	519,119	519,119
Transfer In - Intrafund	87,809	-	-	-	-	-
Transfer Out - Intrafund	(1,076,679)	(1,293,064)	(1,293,064)	(1,320,893)	(1,320,893)	(1,558,875)
Total Other Funds	\$11,150,826	\$13,559,479	\$13,559,479	\$15,803,371	\$15,803,371	\$15,565,389

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
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Agency Number: 62900

Cross Reference Number: 62900-030-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Charges for Services	1,109,614	2,879,965	2,879,965	-	-	-
Rents and Royalties	60,632	251,620	251,620	66,991	66,991	66,991
Interest Income	6,860	-	-	-	-	-
Sales Income	-	2,788,998	2,788,998	1,462,563	1,462,563	1,767,563
State Forest Lands Sales	135,334,092	121,258,234	121,258,234	137,278,242	137,278,242	137,278,242
Common School Lands Sales	18,794,031	38,494,000	38,494,000	38,582,000	38,582,000	38,582,000
Donations	127,436	-	-	-	-	-
Other Revenues	320,171	40,176,210	40,176,210	36,369,168	36,369,168	36,569,168
Transfer In - Intrafund	1,802,904	-	-	-	-	-
Transfer from General Fund	1,261	-	-	-	-	-
Tsfr From Lands, Dept of State	7,990,020	9,748,862	9,748,862	9,748,862	9,748,862	9,748,862
Tsfr From Military Dept, Or	910,692	-	-	-	-	-
Tsfr From Parks and Rec Dept	1,052,436	1,242,679	1,230,484	1,304,231	1,304,231	1,304,231
Transfer Out - Intrafund	(13,403,553)	(11,188,392)	(11,188,392)	(10,683,947)	(10,683,947)	(14,982,269)
Transfer to Counties	(80,864,706)	(77,344,163)	(77,344,163)	(87,858,075)	(87,858,075)	(87,858,075)
Tsfr To Lands, Dept of State	(18,357,027)	(38,494,000)	(38,494,000)	(38,494,000)	(38,494,000)	(38,494,000)
Total Other Funds	\$54,884,863	\$89,814,013	\$89,801,818	\$87,776,035	\$87,776,035	\$83,982,713
Federal Funds						
Federal Funds	1,530,804	6,519,699	6,519,699	839,682	839,682	3,839,682
Total Federal Funds	\$1,530,804	\$6,519,699	\$6,519,699	\$839,682	\$839,682	\$3,839,682

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
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Agency Number: 62900

Cross Reference Number: 62900-040-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Charges for Services	16,448	-	-	-	-	-
Interest Income	269	-	-	-	-	-
Other Revenues	3,063	-	-	-	-	-
Total Other Funds	\$19,780	-	-	-	-	-
Federal Funds						
Federal Funds	564,643	-	-	-	-	-
Tsfr To OR University System	(1,809)	-	-	-	-	-
Total Federal Funds	\$562,834	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
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Agency Number: 62900
Cross Reference Number: 62900-050-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Business Lic and Fees	7,600	-	-	-	-	-
Charges for Services	509,988	230,779	230,779	513,118	513,118	512,936
Rents and Royalties	20,074	-	-	-	-	-
Interest Income	46,656	-	-	89,310	89,310	89,310
Donations	11,300	270,493	270,493	276,985	276,985	276,985
Loan Repayments	24,346	1,497,899	1,497,899	1,560,039	1,560,039	1,560,039
Other Revenues	36,667	4,924,647	4,924,647	5,920,792	5,920,792	5,955,792
Transfer In - Intrafund	390,000	-	-	-	-	-
Transfer from General Fund	97,098	-	-	2,625	2,625	3,130
Tsfr From Revenue, Dept of	6,898,484	4,465,247	4,465,247	3,350,338	3,350,338	7,568,216
Transfer Out - Intrafund	(2,181,554)	(2,125,881)	(2,419,228)	(1,949,036)	(1,949,036)	(2,300,189)
Total Other Funds	\$5,860,659	\$9,263,184	\$8,969,837	\$9,764,171	\$9,764,171	\$13,666,219
Federal Funds						
Federal Funds	8,988,060	17,769,912	17,769,912	11,969,452	12,558,797	12,178,331
Tsfr From Environmental Quality	73,590	-	-	-	-	-
Transfer Out - Intrafund	(3,263)	-	-	-	-	-
Total Federal Funds	\$9,058,387	\$17,769,912	\$17,769,912	\$11,969,452	\$12,558,797	\$12,178,331

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
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Agency Number: 62900

Cross Reference Number: 62900-080-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Charges for Services	1,807	-	-	-	-	-
Rents and Royalties	-	-	-	353,412	353,412	353,412
Interest Income	-	-	-	86,669	86,669	86,669
Other Revenues	2,904	3,643,547	3,643,547	3,632,403	3,632,403	-
Transfer In - Intrafund	1,790,748	1,235,998	1,235,998	1,270,606	1,270,606	4,923,420
Transfer Out - Intrafund	(266,736)	-	-	-	-	-
Total Other Funds	\$1,528,723	\$4,879,545	\$4,879,545	\$5,343,090	\$5,343,090	\$5,363,501

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
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Agency Number: 62900

Cross Reference Number: 62900-085-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Lottery Funds						
Interest Income	12,758	-	-	-	-	-
Transfer In Lottery Proceeds	-	-	-	796,864	-	-
Tsfr From Administrative Svcs	1,370,183	2,450,334	2,529,510	2,523,132	3,316,986	2,519,440
Transfer to Other	-	(10)	(10)	-	-	-
Total Lottery Funds	\$1,382,941	\$2,450,324	\$2,529,500	\$3,319,996	\$3,316,986	\$2,519,440
Other Funds						
Interest Income	2,918	-	-	-	-	-
Transfer In - Intrafund	1,453,910	1,665,510	1,665,510	2,022,801	2,022,801	1,814,322
Total Other Funds	\$1,456,828	\$1,665,510	\$1,665,510	\$2,022,801	\$2,022,801	\$1,814,322
Nonlimited Other Funds						
Refunding Bonds	6,446,038	-	-	-	-	-
Cert of Participation	698,737	-	-	-	-	-
Transfer In - Intrafund	39,339	-	-	-	-	-
Transfer Out - Intrafund	(39,339)	-	-	-	-	-
Total Nonlimited Other Funds	\$7,144,775	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
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Agency Number: 62900

Cross Reference Number: 62900-088-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Interest Income	8,319	-	-	-	-	-
Other Revenues	-	-	-	2,730,823	2,730,823	-
Transfer In - Intrafund	406,969	4,213,650	4,213,650	1,583,955	1,583,955	4,314,778
Tsfr From Lands, Dept of State	25,455	-	-	-	-	-
Transfer Out - Intrafund	(34,639)	-	-	-	-	-
Total Other Funds	\$406,104	\$4,213,650	\$4,213,650	\$4,314,778	\$4,314,778	\$4,314,778

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
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Agency Number: 62900

Cross Reference Number: 62900-089-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Lottery Bonds	17,086,592	-	-	7,600,000	7,600,000	-
Cert of Participation	-	-	-	2,500,000	2,500,000	1,750,000
Interest Income	22,390	-	-	-	-	-
Transfer In - Intrafund	1,191,005	-	-	-	-	-
Transfer Out - Intrafund	(1,316,731)	-	-	-	-	-
Total Other Funds	\$16,983,256	-	-	\$10,100,000	\$10,100,000	\$1,750,000

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Agencywide Revenues and Disbursements Summary
2013-15 Biennium

Version: Z-01-Leg. Adopted Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
Lottery Funds	-	1	1	-	-	-
Other Funds	34,560,665	5,072,847	5,072,847	15,597,077	15,597,077	15,597,077
Federal Funds	1,005,979	(1,298,638)	(1,298,638)	-	-	-
All Funds	35,566,644	3,774,210	3,774,210	15,597,077	15,597,077	15,597,077
0030 Beginning Balance Adjustment						
Lottery Funds	-	3,613	12,813	-	3,010	3,692
Other Funds	-	2,932,725	2,932,725	-	-	-
Federal Funds	-	1,298,638	1,298,638	-	-	-
All Funds	-	4,234,976	4,244,176	-	3,010	3,692
TOTAL BEGINNING BALANCE						
Lottery Funds	-	3,614	12,814	-	3,010	3,692
Other Funds	34,560,665	8,005,572	8,005,572	15,597,077	15,597,077	15,597,077
Federal Funds	1,005,979	-	-	-	-	-
TOTAL BEGINNING BALANCE	\$35,566,644	\$8,009,186	\$8,018,386	\$15,597,077	\$15,600,087	\$15,600,769

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

General Fund	43,202,509	47,871,547	50,181,631	64,717,039	55,829,977	54,437,263
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TAXES

Agencywide Revenues and Disbursements Summary
2013-15 Biennium

Version: Z-01-Leg. Adopted Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
0170 Forest Protection Taxes						
Other Funds	27,726,216	27,519,148	27,519,148	43,567,824	43,567,824	43,727,113
LICENSES AND FEES						
0205 Business Lic and Fees						
Other Funds	799,227	1,034,895	1,034,895	150,857	150,857	265,779
0210 Non-business Lic. and Fees						
Other Funds	-	-	-	1,035,123	1,035,123	1,035,123
TOTAL LICENSES AND FEES						
Other Funds	799,227	1,034,895	1,034,895	1,185,980	1,185,980	1,300,902
CHARGES FOR SERVICES						
0410 Charges for Services						
Other Funds	25,717,466	36,354,991	36,354,991	31,407,615	31,407,615	31,179,402
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
Other Funds	39,339	-	-	-	-	-
0510 Rents and Royalties						
Other Funds	2,568,497	3,610,524	3,610,524	4,762,771	4,762,771	4,762,771
TOTAL FINES, RENTS AND ROYALTIES						
Other Funds	2,607,836	3,610,524	3,610,524	4,762,771	4,762,771	4,762,771
BOND SALES						
0555 General Fund Obligation Bonds						

Agencywide Revenues and Disbursements Summary
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Version: Z-01-Leg. Adopted Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	845,000	-	-	-	-	-
0565 Lottery Bonds						
Other Funds	17,186,224	-	-	7,600,000	7,600,000	-
0575 Refunding Bonds						
Other Funds	6,446,038	-	-	-	-	-
0580 Cert of Participation						
Other Funds	1,148,605	965,000	965,000	5,100,000	5,100,000	1,750,000
TOTAL BOND SALES						
Other Funds	25,625,867	965,000	965,000	12,700,000	12,700,000	1,750,000
INTEREST EARNINGS						
0605 Interest Income						
Lottery Funds	12,758	-	-	-	-	-
Other Funds	203,599	-	-	175,979	175,979	175,979
All Funds	216,357	-	-	175,979	175,979	175,979
SALES INCOME						
0705 Sales Income						
Other Funds	19,662	3,347,343	3,347,343	2,072,755	2,072,755	2,460,227
0730 State Forest Lands Sales						
Other Funds	135,334,092	121,258,234	121,258,234	137,278,242	137,278,242	137,278,242
0735 Common School Lands Sales						
Other Funds	18,794,031	38,494,000	38,494,000	38,582,000	38,582,000	38,582,000

Agencywide Revenues and Disbursements Summary
2013-15 Biennium

Version: Z-01-Leg. Adopted Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL SALES INCOME						
Other Funds	154,147,785	163,099,577	163,099,577	177,932,997	177,932,997	178,320,469
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
Other Funds	169,487	270,493	270,493	276,985	276,985	276,985
LOAN REPAYMENT						
0925 Loan Repayments						
Other Funds	24,346	1,497,899	1,497,899	1,560,039	1,560,039	1,560,039
OTHER						
0975 Other Revenues						
Other Funds	1,931,739	53,581,923	53,581,923	49,732,044	49,732,044	43,361,054
0980 Loan Proceeds						
Other Funds	-	6,434,609	6,434,609	-	-	-
TOTAL OTHER						
Other Funds	1,931,739	60,016,532	60,016,532	49,732,044	49,732,044	43,361,054
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
Federal Funds	27,795,713	44,278,675	44,278,675	30,860,456	31,352,528	33,916,406
TRANSFERS IN						
1010 Transfer In - Intrafund						
Other Funds	40,412,244	29,604,430	29,900,261	19,385,393	19,385,393	25,220,324

Agencywide Revenues and Disbursements Summary
2013-15 Biennium

Version: Z-01-Leg. Adopted Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	3,263	-	-	-	-	-
All Funds	40,415,507	29,604,430	29,900,261	19,385,393	19,385,393	25,220,324
1040 Transfer In Lottery Proceeds						
Lottery Funds	-	-	-	796,864	-	-
1060 Transfer from General Fund						
Other Funds	5,987,098	10,231,097	9,935,266	13,116,134	12,406,747	12,138,007
1107 Tsfr From Administrative Svcs						
Lottery Funds	1,370,183	2,450,334	2,529,510	2,523,132	3,316,986	5,404,440
1141 Tsfr From Lands, Dept of State						
Other Funds	8,613,972	9,748,862	9,748,862	9,748,862	9,748,862	9,748,862
1150 Tsfr From Revenue, Dept of						
Other Funds	11,334,946	6,001,664	6,001,664	6,001,664	6,001,664	12,431,108
1248 Tsfr From Military Dept, Or						
Other Funds	910,692	-	-	-	-	-
1257 Tsfr From Police, Dept of State						
Other Funds	3,245	-	-	-	-	-
1330 Tsfr From Energy, Dept of						
Other Funds	706	-	-	-	-	-
1340 Tsfr From Environmental Quality						
Federal Funds	78,957	-	-	-	-	-
1634 Tsfr From Parks and Rec Dept						

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Agencywide Revenues and Disbursements Summary - BPR011

Agencywide Revenues and Disbursements Summary
2013-15 Biennium

Version: Z-01-Leg. Adopted Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	1,052,436	1,242,679	1,230,484	1,304,231	1,304,231	1,304,231
TOTAL TRANSFERS IN						
Lottery Funds	1,370,183	2,450,334	2,529,510	3,319,996	3,316,986	5,404,440
Other Funds	68,315,339	56,828,732	56,816,537	49,556,284	48,846,897	60,842,532
Federal Funds	82,220	-	-	-	-	-
TOTAL TRANSFERS IN	\$69,767,742	\$59,279,066	\$59,346,047	\$52,876,280	\$52,163,883	\$66,246,972
TOTAL REVENUES						
General Fund	43,202,509	47,871,547	50,181,631	64,717,039	55,829,977	54,437,263
Lottery Funds	1,382,941	2,450,334	2,529,510	3,319,996	3,316,986	5,404,440
Other Funds	307,268,907	351,197,791	351,185,596	372,858,518	372,149,131	367,257,246
Federal Funds	27,877,933	44,278,675	44,278,675	30,860,456	31,352,528	33,916,406
TOTAL REVENUES	\$379,732,290	\$445,798,347	\$448,175,412	\$471,756,009	\$462,648,622	\$461,015,355
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
Other Funds	(40,412,244)	(29,604,430)	(29,900,261)	(19,385,393)	(19,385,393)	(25,220,324)
Federal Funds	(3,263)	-	-	-	-	-
All Funds	(40,415,507)	(29,604,430)	(29,900,261)	(19,385,393)	(19,385,393)	(25,220,324)
2050 Transfer to Other						
Lottery Funds	-	(10)	(10)	-	-	-
2060 Transfer to General Fund						
Other Funds	(39,371)	-	-	-	-	-

Agencywide Revenues and Disbursements Summary
2013-15 Biennium

Version: Z-01-Leg. Adopted Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
2080 Transfer to Counties						
Other Funds	(80,864,706)	(77,344,163)	(77,344,163)	(87,858,075)	(87,858,075)	(87,858,075)
2141 Tsfr To Lands, Dept of State						
Other Funds	(18,357,027)	(38,494,000)	(38,494,000)	(38,494,000)	(38,494,000)	(38,494,000)
2257 Tsfr To Police, Dept of State						
Federal Funds	(774,199)	-	-	-	-	-
2580 Tsfr To OR University System						
Federal Funds	(1,809)	-	-	-	-	-
2730 Tsfr To Transportation, Dept						
Federal Funds	(30,158)	-	-	-	-	-
TOTAL TRANSFERS OUT						
Lottery Funds	-	(10)	(10)	-	-	-
Other Funds	(139,673,348)	(145,442,593)	(145,738,424)	(145,737,468)	(145,737,468)	(151,572,399)
Federal Funds	(809,429)	-	-	-	-	-
TOTAL TRANSFERS OUT	(\$140,482,777)	(\$145,442,603)	(\$145,738,434)	(\$145,737,468)	(\$145,737,468)	(\$151,572,399)
AVAILABLE REVENUES						
General Fund	43,202,509	47,871,547	50,181,631	64,717,039	55,829,977	54,437,263
Lottery Funds	1,382,941	2,453,938	2,542,314	3,319,996	3,319,996	5,408,132
Other Funds	202,156,224	213,760,770	213,452,744	242,718,127	242,008,740	231,281,924
Federal Funds	28,074,483	44,278,675	44,278,675	30,860,456	31,352,528	33,916,406
TOTAL AVAILABLE REVENUES	\$274,816,157	\$308,364,930	\$310,455,364	\$341,615,618	\$332,511,241	\$325,043,725

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Agencywide Revenues and Disbursements Summary - BPR011

Agencywide Revenues and Disbursements Summary
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Version: Z-01-Leg. Adopted Budget

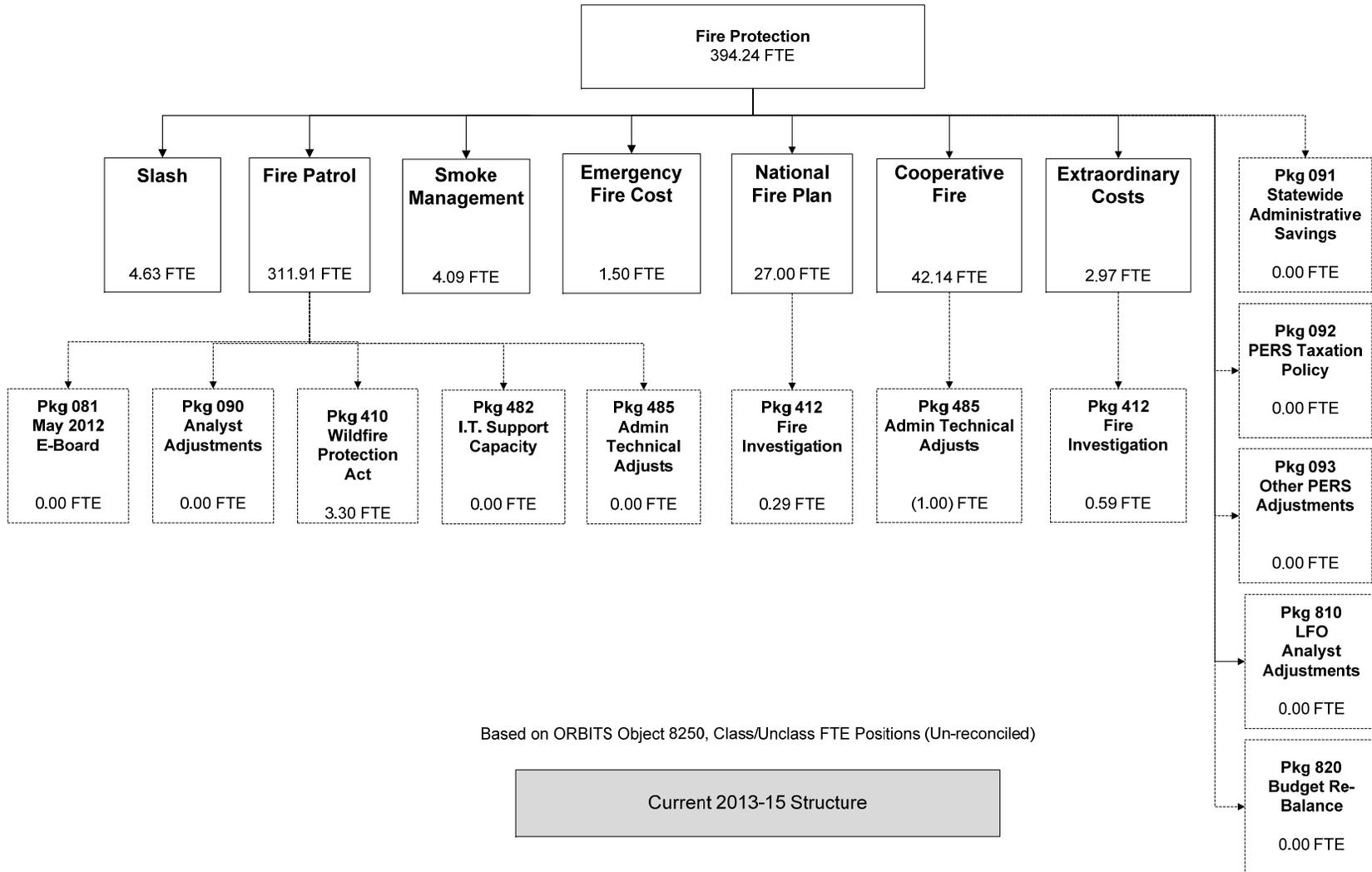
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
EXPENDITURES						
General Fund	42,924,304	47,871,547	50,181,631	64,717,039	55,829,977	54,437,263
Lottery Funds	1,374,136	2,453,937	2,542,314	3,319,996	3,319,996	5,408,132
Other Funds	177,228,140	197,855,667	197,855,667	231,913,860	224,372,889	215,657,186
Federal Funds	28,074,483	44,278,675	44,278,675	30,785,184	30,800,762	33,853,011
TOTAL EXPENDITURES	\$249,601,063	\$292,459,826	\$294,858,287	\$330,736,079	\$314,323,624	\$309,355,592
REVERSIONS						
9900 Reversions						
General Fund	(278,205)	-	-	-	-	-
ENDING BALANCE						
Lottery Funds	8,805	1	-	-	-	-
Other Funds	24,928,084	15,905,103	15,597,077	10,804,267	17,635,851	15,624,738
Federal Funds	-	-	-	75,272	551,766	63,395
TOTAL ENDING BALANCE	\$24,936,889	\$15,905,104	\$15,597,077	\$10,879,539	\$18,187,617	\$15,688,133

Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Organization Chart



Agency Request

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Legislatively Adopted

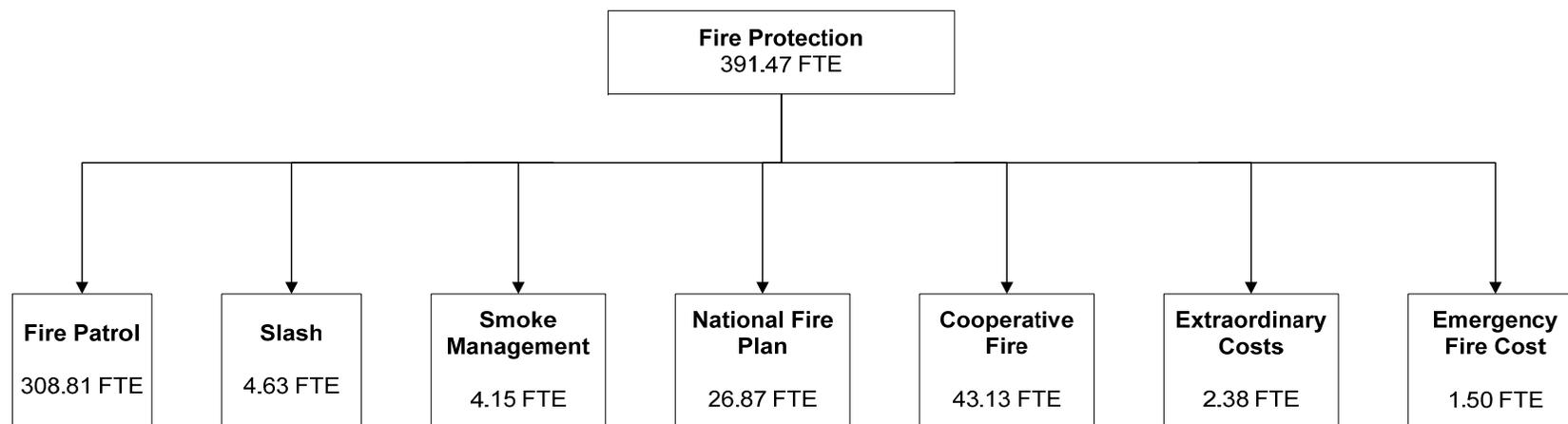
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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Organization Chart



Based on ORBITS Object 8250, Class/Unclass FTE Positions (Un-reconciled)

Prior (Leg. Approved) 2011-13 Structure

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Mission Statement:

The program's mission is to protect Oregon forestlands from fire, through a complete and coordinated system with our cooperators, including fire prevention, suppression, investigation and cost collection. The over-arching programmatic goal is to minimize the cost of suppression and the loss of resource values by aggressive wildland fire initial attack, secondary only to the protection of human life.

Per ORS 477.005, "The preservation of forests and the conservation of the forest resources through the fire prevention and the suppression of forest fires hereby are declared to be the public policy of the State of Oregon."

Statutory Authority:

ORS §477
ORS §526.041(5)
OAR §629-035-0010(1) (a)

Purpose, Customers, and Source of Funding:

The Department of Forestry is Oregon's largest fire department, and the Fire Protection Program's purpose is to provide protection on about 16 million acres of Oregon forestland (just about half of the 31 million acres of Oregon's forests), with an estimated value at risk of more than \$60 billion. The majority of forestland protected is in private, state or federal Bureau of Land Management (BLM) ownership. The protection of these lands helps ensure a stable economy for forest landowners and communities, and protects essential societal values – timber, jobs, wildlife habitat, clean water, recreation, air quality, public safety and more.

Organization

The Base Level of Protection – the Fire Department

Fire protection is provided through a complete and coordinated protection system that incorporates the Department's resources, federal wildfire agencies, other state agencies, city fire departments, rural fire protection districts, and private forest landowners. The Department's program is delivered through a coordinated field/staff organization. The field function includes 12 forest protection districts, of which three are private, non-profit Forest Protective Association (FPA) operated districts. Each forest protection district provides the core fire suppression services of planning, prevention, detection, pre-suppression, initial attack, fire mobilization and fuels management. Annually, the Department responds to approximately 1,000 fires that burn over 21,000 acres based on ten-year averages. The state office provides assistance and coordination to the field districts to help achieve program objectives. Support to the districts is spread across five main areas: leadership and administration; business services; Operations; prevention and policy; and smoke management and fuels. There are also 14 Rangeland Associations in operation chartered under the Board of Forestry that provide a minimal base level of fire protection on rangelands not protected by the Department of Forestry.

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Purpose, Customers, and Source of Funding: (Cont.)

Severity

“Statewide” resources include two large airtankers and three helicopters strategically placed throughout the State, based on weather and fire severity factors. These resources are contracted annually and initially paid for by the Department, which is then reimbursed through an Emergency Board request. The severity program also provides for immediate short-term capacity for additional helicopters, engines, crews and personnel on an as-needed basis.

A key piece to the complete and coordinated fire protection system that doesn’t show in budgets or get collected as revenues is the “in-kind” support from landowners. Each year, landowners spend millions of dollars to maintain readiness of their own qualified personnel, as well as equipment, gates, road maintenance, pump chances etc., so that they can assist in the protection of their lands and their neighbors’ lands.

Large Fire

Large Fire funding is a complex, blended, layered system of forest landowner dollars, State General Fund and a catastrophic insurance policy. Annually forest landowners are responsible for the first \$10 million in costs. Once that threshold is crossed the state General Fund is responsible for \$15 million, and, should Oregon have a fire season costing more than \$25 million, an insurance policy is in place to cover another \$25 million annually. Thus, resources totaling \$50 million annually are identified as large-fire funding sources.

ODF manages large fires with the use of Incident Management Teams (IMT). There are currently three IMTs that consist entirely of Department and Forest Protective Association employees. The three IMTs operate on a staggered schedule with one team on rotation every week. The team up is on call 24 hours a day for that week should their highly specialized skills be required. Other Department personnel (funded outside of the Fire Program) serve in critical roles within the IMTs and are an important part of the fire militia. Without the militia and personnel funded outside of the Fire Program to provide the current staffing levels, the Program’s budget would need to be increased significantly.

Our Customers

The Program directly or indirectly benefits nearly all Oregonians. Whether they own forestland, work in forests and/or processing facilities, enjoy recreational opportunities in the forest, or even have a home that borders the wildland-urban interface, they are all connected in some way.

- Industrial landowners: Through the forest patrol assessment, base funding for the Protection Program is provided through a 50/50 cost share between private landowners and the General Fund. Public landowners pay the full rate. Industrial landowners also pay an assessment to the Oregon Forest Land Protection Fund that pays costs for large fires.

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Purpose, Customers, and Source of Funding: (Cont.)

Our Customers (Cont.)

- Non-industrial landowners: These are primarily small woodland owners with fewer than 5,000 acres. Many of these parcels include improvements, such as homes. These homeowners pay a forest patrol assessment as well as an improved lot surcharge, which goes to the Oregon Forest Land Protection Fund, funding large fire events beyond a district's budget capabilities.
- Government agency partners: Through agreements, the Oregon Department of Forestry provides protection to some federal lands (BLM), as well as lands owned by the state, counties and municipalities. As stated above, these government agencies pay the full forest patrol assessment rate, including their fair share of Agency Administration.
- Firefighting resources: The Department provides employment opportunities for interagency firefighting crews, aircraft, heavy equipment and local single resources when fires exceed district firefighting capacity
- Local communities: In the event of large fires, small towns can double in size as fire personnel are assigned to these incidents. Frequently the communities within or bordering forestland receive an economic boost from the expenditures made on a large fire. But in the long term they depend on forest management and production jobs to sustain the local economy. These communities rely on the Department to keep working forests working and provide critical resources and skills in suppressing fires that threaten communities.
- General public: The Program provides this customer base with healthy forests for recreation, habitat for wildlife, and clean streams. We also reduce fuels through prescribed burns to prevent catastrophic fires while managing smoke intrusions and providing clean air.

Funding Sources

The Fire Program has a complex blend of funding mechanisms: Public Share Fire Fund (General Fund), Special Purpose Appropriation (General Fund), Forest Patrol (Landowner funds), Cooperative Fire (Other Funds), Federal Funds , and Emergency Fire Cost (Landowner and General Fund).

Public Share Fire Fund

Public Share Fire Fund (General Fund) is acquired as match to private landowner assessments and is used to offset the costs of public activity on protected lands and to recognize the public benefits of a robust wildland fire protection system. These funds bring ODF closer to its objective of maintaining the most efficient level of resources.

State General Fund

The State General Fund is used to fund the statewide Severity program. These dollars are appropriated to the Emergency Board. At the end of every fire season the Department then requests them for reimbursement. \$30 million of state General Fund is also "identified" as a source to pay for large fires after certain cost thresholds have been reached.

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Purpose, Customers, and Source of Funding: (Cont.)

Funding Sources (Cont.)

Forest Patrol

Forest Patrol assessments are charged to local private and public forestland owners to provide a basic level of wildfire protection services. Assessments are based upon annual budgets developed by the forest protection districts, and must be reviewed by landowners prior to being submitted to the Board of Forestry, which is statutorily charged with approval of the budgets.

Cooperative Fire

Through Cooperative Fire, a ready source of additional fire suppression personnel is provided at low or no cost to the forest protection system and local landowners. The program is funded from other landowners' payments for work done on their lands by cooperative fire personnel, while being available for fire suppression duties. It provides a source of trained and fit personnel. In addition, the program also provides a wider pool of available applicants for future ODF job openings and provides more opportunity for individual fire experience.

Federal Funds - National Fire Plan

The Department actively seeks to acquire and effectively use federal funds that will help reach Fire Program mission and goals. Clear and direct links to the program goals are articulated in every grant administered.

Emergency Fire Cost

The Emergency Fire Cost Committee (EFCC) was established to provide administrative oversight for eligibility and distribution of the Oregon Forest Land Protection Fund (OFLPF), which provides limited emergency fire funding from private and public landowner assessments for large and expensive fires in Oregon. Monies in the fund are used to equalize emergency fire suppression costs for suppressing major forest fires across forest protection districts. Rules promulgated by the EFCC establish procedures for the distribution of fund monies. The fund protects forest landowners, the districts and the public from the high costs of severe fire seasons.

Insurance Policy

Oregon annually purchases a \$25 million insurance policy to pay for fire season costs above the first "identified" \$25 million (\$10 million of landowner funding and \$15 million of General Fund). While this wouldn't necessarily be considered a traditional revenue source, it is a key component of Oregon's strategy to pay for catastrophic fire seasons. The annual premium costs about \$900,000, which is shared 50-50 between forest landowners and the state General Fund.

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Purpose, Customers, and Source of Funding: (Cont.)

Funding Sources (Cont.)

Smoke Management

Smoke management activities are primarily funded via fees assessed to landowners who register and accomplish burns of forest fuels. In addition, smoke management has a payment agreement for providing meteorological services to the Department of Agriculture's field burning program, and a payment agreement with the Department of Environmental Quality for providing burn/no burn forecasts of backyard and agricultural burning in the Willamette Valley north of Lane County.

Activities, Programs and Issues in the program BBBBase Budget:

Fire prevention, Investigation and Policy

This is the first line of defense in providing fire protection. Oregon's fire policy has been solid for decades, and the Department maintains an efficient and effective partnership with landowners through ongoing communication, education and regulations, and with the public through education, outreach, and regulated use during fire season on the forestlands the Department protects. Prevention staff oversee the Oregon Forestland Urban Interface Fire Protection Act, also known as Senate Bill 360; Community Wildfire Protection Planning (CWPP); statewide Firewise programs; and acquisition and management of federal grants to reduce fuels, increase interface home defensibility, increase fire prevention and education about wildfire risk reduction, and provide financial assistance to rural and volunteer local fire districts. Consistent with Oregon policy, every fire is investigated and to the extent possible the Department seeks to collect costs when applicable.

Fire suppression – Initial attack, extended attack and large fire management

Operationally, this is the foundation of the Department for fires that are not prevented. Aggressive initial attack strives to keep 97 percent of all fires at 10 acres or less, thus reducing costs and associated damage to natural resources that benefit all Oregonians. In the event a fire goes beyond initial attack, firefighters are called up from the militia (other non-fire funded positions in the Department and landowner, contract, and cooperator resources). When a fire goes beyond extended attack and enters large-fire status, the Department has three Incident Management Teams (IMTs) that consist entirely of Department and Forest Protective Association employees. The Department also actively pursues federal grants to assist local fire departments as part of the complete and coordinated fire protection system. These grants are targeted to help add important rural firefighting equipment and resources, which provide significant benefits to the Department through mutual-aid agreements.

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Activities, Programs and Issues in the program BBBase Budget: (Cont.)

Smoke Management and Fuels

The Department manages the State's smoke management program for hazardous fuels reduction and forestland burning with the overarching goal of maximizing prescribed burning while minimizing smoke intrusions into communities and emissions. In addition, the program provides meteorological support to the Department of Agriculture's field burning program, the National Fire Danger Rating System (NFDRS), and specific weather events and weather forecasting.

Leadership and Administration

These high-level functions support the Department through coordination and collaboration with federal and state partners across Oregon and with adjacent states. These functions provide leadership for fire protection policy issues/problem-solving among western states, as well as national fire protection policy and standard development. These functions also help to lead, guide and support field offices and the Department's executive team in fire prevention, understanding the fire environment, National Fire Plan coordination, procurement of grant funding and contract services, interpretation of legal authorities and responsibilities, law enforcement, program appeals and litigation, and legislation, rule and policy development. The Leadership and Administration functions also help to meet financial needs by collecting forest patrol assessments for the Program and the Oregon Forest Land Protection Fund; reconciling and collecting cooperative funds; collecting funds from parties found responsible for starting fires; coordinating the fiscal budgeting process; establishing rates and allocating General Fund/Other Funds, administering FEMA's Fire Management Assistance Grant Program; and providing financial coordination, financial tracking, and financial analysis. Leadership and Administration supports the complete and coordinated wildfire suppression effort for the State of Oregon, primarily focused on aviation, dispatch of resources, Fire Cache, and the Protection Training/Resource Ordering and Statusing System (ROSS). The Fire Operations portion of Leadership and Administration supports complex incident management, including deployment of the Department's three incident management teams.

Issues to the Base Budget:

- The base budget is the foundation of the "fire department" – front-line firefighters. A reduced budget impairs the Department's ability to meet its mission of maintaining a complete and coordinated system and providing aggressive initial attack to stop fires at the smallest possible size.
- Reduction in base budget would increase the potential for degradation of Oregon's natural resources including loss of water and air quality and wildlife habitat, which in turn can lead to a drop in tourism, reduction in local jobs and a decline in the economy.
- Continued reductions in the base budget would directly transfer costs from the base budget to how large fire are paid for (Landowners, General Fund and the insurance policy) Such erosion at the base level would only increase the number of large fires, costing all Oregonians significantly more over time and hampering a key economic engine, the state's forest products sector.

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Activities, Programs and Issues in the program BBBase Budget: (Cont.)

Issues to the Base Budget: (Cont.)

- The cost of fire suppression is on the rise. The inflation factor used for biennial budgeting (2.4 percent for 2011-13 and 2013-15) does not represent the inflation experienced locally as per the US Department of Labor/Bureau of Labor Statistics report of February 16, 2012. The report indicates CPI for Portland-Salem All Urban Consumers (CPI-U) at 3.1 percent for the second half of 2011. Currently many costs/inflation for items such as fuel are rising at levels far above the allowable inflation factor. These have a profound effect on the cost of providing fire suppression services, and the only options are an inflation exception at the beginning of future biennial budget development or seeking additional funding from the Emergency Board.
- The ability of low productivity/high fire risk lands to pay for the cost of fire protection continues to be a significant issue for Eastside forest landowners.
- Severity funding has been decreasing or flat over the last three biennia, reducing the program's ability to contract for resources such as Type 1 helicopters, vital parts of an aggressive initial-attack strategy.
- The ever expanding urban interface continues to create cost and tactical challenges at the base budget level.
- The in-kind contribution of public landowners is not included in the base budget for the general fund contribution to agency administration, thus creating an additional assessment for public landowners for their share of agency administrative costs.
- Managing span of control between supervisors and employees will be a future challenge, especially in emergency operations.
- Aging and obsolete systems (outdated technology) create labor-intensive and inefficient processes to meet core business functions.
- There are increased workload requirements from other entities, such as administration of FEMA's Fire Management Assistance Grant Program.
- It is increasingly difficult to provide necessary training to meet the Department's mission and to provide for firefighter and public safety due to budget reductions.
- Federal fire policy and funding have a significant potential to impact the base budget, since as federal budgets decrease so do the number of resources the Department can access through the complete and coordinated fire protection system. As fewer federal firefighting assets are available for initial attack for federal jurisdictions, it is anticipated that a higher likelihood exists of these fires leaving federal ownership and impacting Department-protected lands, at an increased cost.

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Important background for decision makers:

Forests, Fire, and Oregon's economy

The largest portion of Oregon's approximately 31 million acres of forestland falls under public ownership (65 percent). Even though private forestlands constitute 35 percent of the land base, they supply approximately 75 percent of the timber volume¹. Private forestlands are managed primarily for economic objectives, and the Department's Fire Program is the insurance policy for that investment, and for the many other benefits that these forests provide.

The total combined economic activity of Oregon's natural resource industries amounts to over \$55 billion in output, which is roughly 37 percent of the state's annual domestic product. However, Oregon's natural resource agencies receive just 1 percent of the General Fund budget. In addition, one in three Oregonians works in natural resource-related fields, or jobs supported by those industries. Since the 1999-2001 biennium, General Fund investment in all agencies has risen 31.33 percent, while the investment in natural resource agencies has declined 2.52 percent.

The Fire Environment

Over time, the increase in fire season severity has presented challenges when coupled with decreasing budget trends. Future climatic projections indicate that the mean annual temperature across most of the western US will increase by 2050. This environmental change towards more severe fire seasons will significantly increase the demand on initial attack and large fire support. The trends point to a significant increase in workload. Oregon is already experiencing fire seasons that are more severe, start earlier and stretch longer than 20 years ago. The term "mega-fires" was not in fire managers' vocabulary 20 years ago; however, with recent fires like the Biscuit and B and B due to climate, increasing severity of fire seasons and forest health challenges, it is likely large fires will become more frequent, with devastating results.

High fuel accumulations, primarily on federal lands in southern and eastern Oregon, have also contributed to increased fire acreage, fire intensity, cost and loss. Fire has no respect for property boundaries, and despite the best plans, weather and vegetation conditions can easily push a wilderness fire onto private land. Challenges also exist in terms of firefighting resource competition when large federal fires occur. This significantly impacts the Department's ability to mobilize key resources when needed to initial-attack fires and keep them small. In addition, the continued expansion of the wildland-urban interface (WUI) and its potent mix of dwellings in forested areas results in increased fire suppression costs, significant home and property losses and increased threats to communities.

Oregon's dry forests have been severely impacted by large fires, due to drought conditions and steep topography. Forest products mill closures in eastern Oregon have diminished key infrastructure and resources that have traditionally aided in the prevention and suppression of wildfires. Landowners with the lowest-production timber lands are now paying the highest assessments for base protection due to reduced infrastructure and increasing fire season severity.

¹ *Oregon Forest Facts and Figures 2011*, Oregon Forest Resources Institute

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Department of Forestry

Fire Protection Program

Program Unit Narrative

Important background for decision makers: (Cont.)

Loss of Federal Contributions

Oregon and its cooperators use the “Closest Forces Concept” during initial attack on fires. Because of federal budget reductions, there will be fewer firefighting resources available in Oregon. This factor, coupled with a national approach to key federal aviation assets, will make it increasingly challenging to extinguish fires on federal lands and to protect adjacent private lands. Over the past few years we have experienced a decline in the availability of heavy air tankers, which led to a congressional inquiry. Most, if not all of these federal reductions, will cause ODF’s costs to increase as we take a more proactive role in assisting the federal agencies to keep their fires from spreading to private lands.

Several fire grant programs became available to communities and states following the devastating fire season of 2000 in the West. Their aim: to reduce the threat of wildfire to communities and natural resources. The Oregon Department of Forestry has benefitted from federal support for fire prevention education, planning, capacity-building, preparedness, and fuel reduction treatments across Oregon. Funding through the Secure Rural Schools and Community Self-Determination Act-Title III, State Fire Assistance (SFA), the National Fire Plan (NFP), the Rural Fire Assistance (RFA) and federal stimulus used for fuel treatments is at risk.

The combination of long-term increasing fire season severity, hazardous fuel conditions and an expanding urban interface, when coupled with constrained state and federal budgets, points to a significant increase in workload, overall costs and resource loss to the State of Oregon.

Expected Results from the 2013-15 budget for the program:

Sufficient and efficient use of funds and resources enables the Department of Forestry to protect natural resources, enhance public safety, protect jobs and businesses related to the forest and tourism sectors, and reduce the level of carbon and other emissions that affect air quality. Aggressive wildfire suppression by the Department has significantly contributed to these key outcomes.

Approval of the current service level, together with two strategic policy packages, will facilitate greater efficiency, monitoring and accountability of resources that contribute to the complete and coordinated wildfire suppression system in Oregon. The Department’s Key Performance Measure for initial attack effectiveness is to extinguish 97 percent of fires at 10 acres or less (attained once in past 10 years). A direct correlation exists between lower initial attack effectiveness and significant large-fire costs and resource loss. With funding at the requested level, the Department expects to achieve the 97 percent measure more frequently over the next 10 years. In the long term, this will moderate or decrease overall costs while protecting communities, jobs and natural resources.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Expected results from 2013 – 2015 for the program: (Cont.)

It is expected that the 2013 – 2015 budget proposal will allow the Program to:

- Through HB 2050, restructure fire funding. Additional investments of limited dollars in the base and severity to stop fires at the smallest possible size will limit the number of large, multi-million-dollar fires that cost all Oregonians. The expected result of this restructuring is critical to meet the initial-attack effectiveness Key Performance Measure of stopping 97 percent of all fires at 10 acres or less.
- Increase initial-attack capacity to provide an adequate level of fire protection within Oregon and lower the overall cost of fire protection.
- Decrease the number of large fires, thus reducing the associated costs and losses.
- Continue to recruit, train, and maintain local fire district capability in wildland fire protection.
- Increase capacity of firefighting resources by exploring new contracts/agreements.
- Reduce carbon emission by minimizing wildland fire size through aggressive initial attack and additional capacity.
- Work with federal agencies to help mitigate the forest health/excessive fuels problem on federal lands in Oregon.
- Work with counties and communities to update their community wildfire protection plans with the latest information.
- Coordinate with Oregon State Fire Marshal and other agencies to promote defensible space in wildland-urban interface.
- Continue to seek and use grants to improve technology, reduce hazardous fuels, make more homes fire defensible, and equip local fire districts.
- Provide improved fire environment technology and analysis tools that assist in development of more accurate predictions of large fires.
- Implement recommendations of the Investigation/Cost Recovery task force, which includes certifying a pool of fire investigators.
- Work cooperatively with local entities to eliminate or substantially reduce the amount of land in Oregon that has no fire protection.
- Work with the Department of Administrative Services and others to improve the efficiency of emergency business systems.
- Provide a safe, reliable aviation platform that also meets US Forest Service standards for the Insect and Disease Program.
- Implement changes to the Smoke Management Program's rules and guidelines from the 2012-13 Smoke Management Plan Review.
- Update computer systems and software that currently use the mainframe to interface financial information into the Statewide Financial Management System.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Performance Measures:

The program's strategic goals and objectives are related to the following Oregon Benchmarks:

Primary Links

- 1** Employment in Rural Oregon – Percent of Oregon jobs outside the I-5 corridor and Deschutes County.
- 81** Preservation of Forestland – The capabilities of the Department's fire protection system directly affects preservation of forestland.
- 82** Actual timber harvest as a percent of potential harvest levels under current plans and policies for public lands and private lands – Measures the extent to which Oregon is harvesting its timber at a rate that can be sustained over the long run. Harvest below sustainable levels on federal lands has led to overstocked stands, increased mortality, and insect outbreaks, all of which increase fire risks.

Secondary Links

75 Air Quality, **78** Stream Quality, **85** Salmon Recovery, **87** Healthy Wildlife Species, **88** Healthy Plant Species – The capabilities of the Department's fire protection and fuels management system directly and indirectly affect air and water quality, and wildlife and plant habitats in much of the state from both planned and unplanned fires.

The Board of Forestry's *Forestry Program for Oregon*, Strategies B, C and F, having to do with diverse forest outputs, forests' productive capacity, and ecosystem health, are supported through fire protection. A robust fire protection system contributes to the protection of natural resources, enhanced public safety, healthy forests, increased employment opportunities, and reduced levels of carbon and other emissions that affect air quality.

Fire protection supports the following agency-level key performance measures:

- Measure 629 - 6 "AIR QUALITY PROTECTION" – Total number of smoke intrusions into designated areas per total number of units burned. The performance measure demonstrates the effectiveness of meteorological forecasting and management instructions and allows for the reduction of hazardous forest fuels.

___ Agency Request

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Performance Measures: (Cont.)

- Measure 629 -11 “FIRE SUPPRESSION EFFECTIVENESS – Percent of wildland forest fires under ODF jurisdiction controlled at 10 acres or less,” which demonstrates the effectiveness of the initial-attack organization within the Department including the use of contract resources. Resources paid for with available funds are dedicated to the protection of natural resources, enhanced public safety, forest and tourism jobs, and reductions in the smoke effects of large wildfires. Special-purpose appropriation funds are mainly invested in the use of air tankers, contract helicopters and ground forces that are placed strategically around the state in anticipation of the need for immediate response to wildfire threat. Statewide aviation resources and district ground assets are a significant contributor to achieving this key performance measure.
- Measure 629 – 12 “PREVENTION OF HUMAN-CAUSED WILDLAND FOREST FIRES” – Number of human-caused wildland forest fires per 100,000 Oregon residents. This performance measure demonstrates the effectiveness of the fire prevention program at preventing human-caused fires.

Agency Request

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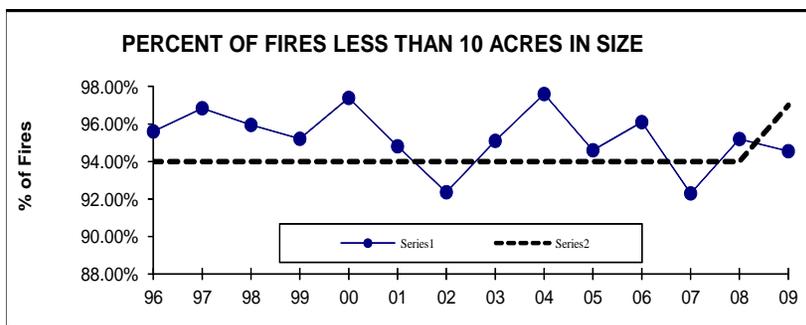
Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Current Agency Performance Measures and Accomplishment:

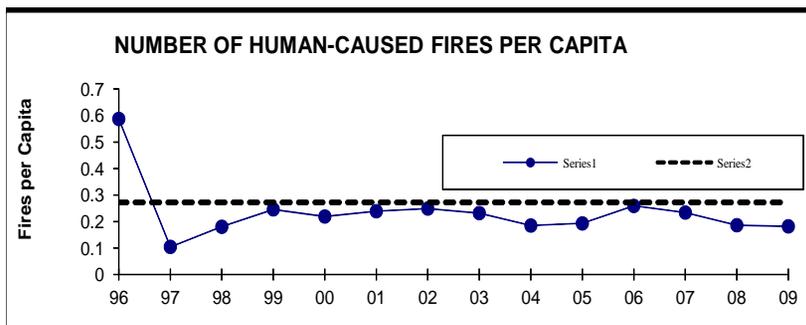


Performance Measure: Percent of Fires Controlled at 10 Acres or Less

Explanation: The percentage of fires which grow beyond the established goal of 10 acres or less in size.

Rationale: Demonstrates the effectiveness of the initial attack organization within the department.

% of success at 10 acres or less changed from 94% to 97% in the 2009-11 session



Performance Measure: Number of Human-Caused Fires Per Capita

Explanation: The number of human-caused wildland fires per 1000 persons residing in Oregon.

Rationale: The effectiveness of the fire prevention program in preventing human-caused fires.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Revenue Sources & proposed revenue changes:

Forestland fire protection in Oregon is a shared responsibility between the private landowners and the public and is a complex blend of funding at the base, severity and large-fire levels.

The base level of fire protection

Under state law, private landowners can pay no more than 50 percent of base-level protection, with General Fund paying the other 50 percent. This is often referred to as "50/50." Public landowners do not receive General Fund support and pay the entire cost of fire protection. Federal landowners provide their own protection or contract with the Department of Forestry at full cost. Each forest protection district in the state develops a fiscal year budget and assesses landowners the budgeted rate on a per-acre basis. Thus, differing rates exist for private and public landowners, along with the General Fund amount based on the geographic location of the needed level of protection.

Severity

This also codified in statute and currently consists of purely State General Fund used to fund the Statewide Severity Program. Funds are budgeted by the Department and appropriated to the Emergency Board budget as a special-purpose appropriation, which at the end of every fire season is requested by the Department for reimbursement. Through HB 2050, a revenue shift is proposed. The shift adds additional Other Funds (landowner dollars, through the Oregon Forest Land Protection Fund, to match the existing General Fund in the severity program). This is considered "new" funding at the severity level.

Large Fire

Oregon Revised Statutes also outline a sharing of responsibility for large costs between the State and forest landowners. The existing structure is arranged vertically, so that annually the first \$10 million of large fire costs are paid for by forest landowners and the next \$15 million by the general fund. After the first \$25 million in large fire costs are expended, then a \$25 million insurance policy takes effect - \$50 million in total. LC 575 over time restructures the horizontal nature of how large fire costs are paid to a vertical dollar-for-dollar arrangement.

- The Public Share Fire Fund sub-program is the General Fund 50 percent "match" to annual private landowner assessments. This mitigates unnecessary financial burden on the fire protection system. It also achieves fairness, since the public shares in the benefits of the wildland fire protection system. The Department expects to need approximately \$40 million in General Fund for Public Share Fire fund for the base level, the fire protection share of the private landowners' agency administration costs, and a portion of the insurance premium for the biennium.
- Other State General Fund - The Department biennially submits a \$5 million Policy Option Package for a special purpose appropriation to fund the statewide severity program. Lastly, \$30 million biennially is "identified" as a source to pay for large fires after certain annual cost thresholds have been reached.

Agency Request

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Legislatively Adopted

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Department of Forestry

Fire Protection Program

Program Unit Narrative

Revenue Sources & proposed revenue changes: (Cont.)

Large Fire (Cont.)

- Other Funds, from annual landowner assessments for fire protection services, also constitutes a significant portion of the program revenues and is commonly known as the 50 percent match for private forest landowners at the base level. Public landowners do not receive a General Match and pay the full cost of fire protection. Additionally, public landowners pay an additional assessment for fires' share of agency administration costs. Approximately \$50 million is expected to be assessed in Other Funds in the biennium. This includes both private and public dollars along with contract dollars such as the Westside BLM fire protection contract.
- The Cooperative Fire sub-program receives funding from outside users of the Department's people and equipment. This program is entirely self-supporting and receives payments from other state agencies (e.g., ODOT), fire agencies in other states, federal agencies, and the private sector for work performed. Approximately \$10 million is expected to be received in cooperative funds in the biennium.
- The Federal Funds sub-program was created to accept and administer approximately \$8 million from a variety of federal agencies and grant programs, including: National Fire Plan, State Fire Assistance, Western States Fire Managers, Federal Emergency Management Administration, Volunteer Fire Assistance, and Rural Fire Assistance.
- The Emergency Fire Cost (Non-Limited Other Funds) sub-program is funded by landowner assessments, harvest tax, collections from liable parties, catastrophic fire insurance receipts and interest income. The anticipated revenue from this source is approximately \$22 million and is the first tier of how large fire costs are paid.
- The Smoke Management Program is funded entirely by user fees associated with registered burns and accomplishments of those burns. The anticipated revenue for the biennium is \$1 million.
- There are no lottery funds used in the program.

There are no anticipated new or decreasing fees or assessments. We do anticipate an increase in the local fire protection assessment rates, based on an inflationary increase and any new costs approved by the Legislature.

Agency Request

Governor's Balanced

Legislatively Adopted

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Department of Forestry

Fire Protection Program

Program Unit Narrative

Proposed new laws that apply to the program:

Wildfire Protection Act (HB 2050)

The Act contains the following main features:

Statewide Severity Resources – HB 2050 would amend the authority of the Emergency Fire Cost Committee to allow it to expend up to \$3 million annually from the Oregon Forest Land Protection Fund (OFLPF - landowner funding) for "severity resources" such as heavy-lift helicopters, contract engines and crews, to be managed centrally for statewide use. This would be in addition to the resources already managed for the same purpose using a General Fund Special Purpose Appropriation under ORS 477.777. Combined, these funding sources would provide up to \$10 million in a biennium (\$5 million annually) to significantly boost the initial-attack capabilities of the Department and thereby reduce the number of fires that escape to become large, multi-million-dollar suppression efforts.

Rate Mitigation – HB 2050 requests (in a related budget Policy Option Package) that \$1.6 million (\$800,000 annually) be added to the Special Purpose Appropriation pursuant to ORS 477.777. This would balance the additional landowner commitment through the OFLPF (above), and would amend ORS 477.777(1) to include language allowing an anticipated \$1 million per year of the appropriation to be expended as an offset to protection district budgets. This would only apply to those districts where low land productivity (east of the Cascades) limits landowners' ability to pay for protection. This would result in a reduction in the per-acre rates that the landowners pay, without reducing the level of protection provided for the district.

Shared Large-Fire Funding and Insurance Costs – HB 2050 would begin shifting responsibility for large-fire suppression costs through a phased-in approach. Ultimately, the goal is to share up to \$20 million annually in large fire suppression costs on a dollar-for-dollar basis between the OFLPF and the General Fund. Insurance premiums would continue to be paid on a 50-50 basis between the General Fund and the OFLPF. Large-fire suppression costs in 2013-2015) would annually be shared for the first \$2 million, then the OFLPF would pay the next \$9 million and the GF would pay the following \$9 million. In 2015-17, annually the first \$10 million would be shared equally, the OFLPF would pay the next \$5 million and the GF the next \$5 million. Finally in 2017 and beyond, there would be equal sharing annually in large fire suppression costs between OFLPF and the GF up to the insurance deductible of \$20 million.

Statewide Strategic Investments – HB 2050 would further amend the authority of the Emergency Fire Cost Committee to create a mechanism for one-time strategic purchases of supplemental fire prevention, detection or suppression resources when surpluses in the OFLPF and annual expenditure limits permit. (One such purchase might be detection cameras to be installed in districts that so far have been unable to fund them.) This could also combine with Other Funds, General Fund or Federal Funds if available in the future, but no GF component would be requested in the 2013-15 biennium. This item, together with the increased statewide severity resources above, should contribute greatly to stopping more fires at initial attack before they become large and costly.

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Legislatively Adopted

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Department of Forestry

Fire Protection Program

Program Unit Narrative

Proposed new laws that apply to the program: (Cont.)

Forest Land Classification (SB 31)

From the mid-1960s until 2009, the language in ORS 526.310 required the county appointing authority to appoint at least one forestland owner or representative thereof and at least one grazing landowner or representative thereof to any forestland classification committee. In 2009, while making other updates to the statute, this language was shortened, eliminating "or representative thereof." This has had the effect of reducing the pool of available candidates that could serve well on a committee by eliminating the possibility that those seats be filled with employees of land-owning corporations or local governments, such as county foresters, if they do not also personally own forestland or grazing land. There does not appear to have been a deliberate policy purpose for this change in language.

Also, a forestland classification committee's final order is subject to appeal to the circuit court under ORS 526.332, but the statutes do not provide any direction as to who may provide for a defense of the committee's actions or how it shall be paid for. This has already come up once since the changes made in 2009, and without some direction, has the potential to deter potential committee members over concerns for having to defend their actions in court.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Base Budget:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$37,184,488	\$37,111,314	\$37,111,314
Other Funds	\$58,424,697	\$58,248,488	\$58,248,488
Federal Fund	\$18,261,681	\$18,243,213	\$18,243,213
All Funds	\$113,870,866	\$113,603,015	\$113,603,015
Positions/FTE:	683/391.52	683/391.52	683/391.52

Essential Packages:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund			
Package 010 Non-PICS Personal Svc	\$91,524	\$91,349	\$91,349
Package 022 Phase-out Pgm & One-time Costs	(\$2,120,017)	(\$2,120,017)	(\$2,120,017)
Package 031 Standard Inflation	\$272,615	\$261,672	\$261,672
Package 033 Exceptional Inflation	\$1,879,505	\$1,879,505	\$1,879,505
Sub-Total, General Fund	\$123,627	\$112,509	\$112,509
Other Funds			
Package 010 Non-PICS Personal Svc	\$304,166	\$303,825	\$303,825
Package 031 Standard Inflation	\$333,000	\$305,330	\$305,330
Sub-Total, Other Funds	\$637,166	\$609,155	\$609,155
Federal Funds			
Package 010 Non-PICS Personal Svc	\$165,743	\$165,719	\$165,719
Package 022 Standard Inflation	(\$2,915,575)	(\$2,915,575)	(\$2,915,575)
Package 031 Standard Inflation	\$291,926	\$289,080	\$289,080
Sub-Total, Federal Funds	(\$2,457,906)	(\$2,460,776)	(\$2,460,776)
Total, All Funds	(\$1,697,113)	(\$1,739,112)	(\$1,739,112)
Positions/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Current Service Level:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$37,308,115	\$37,223,823	\$37,223,823
Other Funds	\$59,061,863	\$58,857,643	\$58,857,643
Federal Fund	\$15,803,775	\$15,782,437	\$15,782,437
Total, All Funds	\$112,173,753	\$111,863,903	\$111,863,903
Positions/FTE:	683 / 391.52	683 / 391.52	683 / 391.52

Policy Packages:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund			
Package 090 Analyst Adjustments	--	(\$722,011)	(\$238,213)
Package 091 Statewide Administrative Savings	--	(\$55,800)	(\$55,800)
Package 092 PERS Taxation Policy	--	(\$40,986)	(\$40,986)
Package 093 Other PERS Adjustments	--	(\$328,527)	(\$328,527)
Package 410 Wildfire Protection Funding Act	\$1,600,000	\$1,599,469	\$1,599,469
Package 411 Severity Program – Fire Protection	\$5,000,000	--	--
Package 482 Information Technology Support Capacity	\$364,678	\$364,678	\$283,532
Package 485 Agency Admin capacity & technical adjustments	\$237,759	\$237,759	\$176,900
Package 810 Analyst Technical Adjustments	--	--	(\$20,477)
Package 820 Budget Re-Balance	--	--	(\$1,151,823)
Sub-Total, General Fund:	\$7,202,437	\$1,054,582	\$224,075

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Governor's Balanced

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Policy Packages:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds			
Package 090 Analyst Adjustments	--	--	(\$483,798)
Package 091 Statewide Administrative Savings	--	(\$135,413)	(\$135,413)
Package 092 PERS Taxation Policy	--	(\$98,728)	(\$98,728)
Package 093 Other PERS Adjustments	--	(\$791,367)	(\$791,367)
Package 410 Wildfire Protection Funding Act	\$6,000,000	\$5,998,949	\$5,998,949
Package 412 Fire Investigation	\$350,000	\$348,801	\$96,725
Package 485 Agency Admin capacity & technical adjustments	(\$181,761)	(\$180,926)	(\$150,389)
Package 810 Analyst Technical Adjustments	--	--	\$27,670
Package 820 Budget Re-Balance	--	--	(\$1,937)
Sub-Total, Other Funds:	\$6,168,239	\$5,141,316	\$4,461,712
Federal Funds			
Package 091 Statewide Administrative Savings	--	(\$7,716)	(\$7,716)
Package 092 PERS Taxation Policy	--	(\$10,259)	(\$10,259)
Package 093 Other PERS Adjustments	--	(\$82,232)	(\$82,232)
Package 412 Fire Investigation	--	--	\$48,508
Package 810 Analyst Technical Adjustments	--	--	\$2,846
Package 820 Budget Re-Balance	--	--	(\$15,418)
Sub-Total, General Fund:	\$0	(\$100,207)	(\$64,271)
Total, All Funds	\$13,370,676	\$6,095,691	\$4,621,516
Positions/FTE:	11 / 4.30	11 / 4.30	10 / 3.21

Agency Request

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Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Total Program Biennial Budget:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$44,510,552	\$38,278,405	\$37,447,898
Other Funds	\$65,230,102	\$63,998,959	\$63,319,355
Federal Funds	\$15,803,775	\$15,682,230	\$15,718,166
All Funds:	\$125,544,429	\$117,959,594	\$116,485,419
Positions/FTE:	694 / 395.82	694 / 395.82	693 / 394.73

Agency Request

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Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Base Budget Package #	Base Budget Package Title
000	Current Service Level Exception Request - Base Budget Change

Base budgets agency-wide were reduced due to a reduction of the estimated PERS rate used to compute Base Personal Services costs.

Essential Package #	Essential Package Title
010	Vacancy Factor and non-PICS Personal Services

This Package includes standard inflation of 2.4 percent on non-PICS items such as temporaries, overtime, shift differential, all other differentials and unemployment compensation, including the OPE associated with them. The sum of these non-PICS Personal Services items equals \$119,935. Mass Transit has increased by \$91 All Funds. The Fire Protection program Vacancy Factor decreased from the prior biennium, resulting in a 299,947 increase in Personal Services; (\$262) GF, \$116,879 OF and \$183,330 FF. This package also includes a \$137,667 increase to the program's contribution to Pension Obligation Bond debt service, \$52,070 GF, \$108,620 OF and (\$23,023) FF. The net effect of the above is an increase of \$560,893.

Essential Package #	Essential Package Title
022	Phased-Out Programs and One-Time Costs

This Package phases out one-time only Emergency Board Special Purpose Appropriation funds and one-time stimulus Federal grants from the American Recovery & Reinvestment Act (AARA) of 2009. The net effect of the package is a decrease of (\$5,035,592) Federal Funds.

Essential Package #	Essential Package Title
031	Standard Inflation

The Cost of Goods and Services increased by \$1,097,993. This is based on the standard 2.4 percent inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges and Attorney General Charges, which are based on the 2013-15 Price List of Goods and Services. State Government Services Charges decreased by (\$290,036). Attorney General charges increased by 9.4 percent resulting in an increase of \$48,125. The net effect of the package is an increase of \$856,082.

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Department of Forestry

Fire Protection Program

Program Unit Narrative

Essential Package #	Essential Package Title
033	Above Standard Inflation Exceptions

This package includes an inflation adjustment of \$1,879,505 due to extraordinary Personal Service cost increases that fund the Agency Administration program through an Admin Prorate.

Essential Package #	Essential Package Title
050	Fund Shifts

None.

Essential Package #	Essential Package Title
060	Technical Adjustments

None.

Modify Current Service Level	Essential Package Title
070	Enhancement Package No. 070: Revenue Shortfalls

None.

Agency Request

Governor's Balanced

Legislatively Adopted

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	91,349	-	-	-	-	-	91,349
Federal Funds	-	-	-	165,719	-	-	165,719
Total Revenues	\$91,349	-	-	\$165,719	-	-	\$257,068
Personal Services							
Temporary Appointments	3,183	-	7,404	952	-	-	11,539
Overtime Payments	19,382	-	38,006	2,125	-	-	59,513
Shift Differential	1,388	-	2,616	41	-	-	4,045
All Other Differential	3,597	-	6,883	1,251	-	-	11,731
Public Employees' Retire Cont	3,994	-	7,787	560	-	-	12,341
Pension Obligation Bond	52,070	-	108,620	(23,023)	-	-	137,667
Social Security Taxes	2,108	-	4,201	335	-	-	6,644
Unemployment Assessments	5,106	-	9,016	-	-	-	14,122
Mass Transit Tax	(269)	-	360	-	-	-	91
Vacancy Savings	(262)	-	116,879	183,330	-	-	299,947
Reconciliation Adjustment	1,052	-	2,053	148	-	-	3,253
Total Personal Services	\$91,349	-	\$303,825	\$165,719	-	-	\$560,893
Total Expenditures							
Total Expenditures	91,349	-	303,825	165,719	-	-	560,893
Total Expenditures	\$91,349	-	\$303,825	\$165,719	-	-	\$560,893

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Essential and Policy Package Fiscal Impact Summary - BPR013

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____ Governor's Balanced

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(303,825)	-	-	-	(303,825)
Total Ending Balance	-	-	(\$303,825)	-	-	-	(\$303,825)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,120,017)	-	-	-	-	-	(2,120,017)
Federal Funds	-	-	-	(2,915,575)	-	-	(2,915,575)
Total Revenues	(\$2,120,017)	-	-	(\$2,915,575)	-	-	(\$5,035,592)
Services & Supplies							
Professional Services	(2,120,017)	-	-	(2,915,575)	-	-	(5,035,592)
Total Services & Supplies	(\$2,120,017)	-	-	(\$2,915,575)	-	-	(\$5,035,592)
Total Expenditures							
Total Expenditures	(2,120,017)	-	-	(2,915,575)	-	-	(5,035,592)
Total Expenditures	(\$2,120,017)	-	-	(\$2,915,575)	-	-	(\$5,035,592)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	261,672	-	-	-	-	-	261,672
Federal Funds	-	-	-	289,080	-	-	289,080
Total Revenues	\$261,672	-	-	\$289,080	-	-	\$550,752
Services & Supplies							
Instate Travel	6,087	-	17,710	15,420	-	-	39,217
Out of State Travel	111	-	5,592	600	-	-	6,303
Employee Training	1,517	-	4,817	9,985	-	-	16,319
Office Expenses	12,748	-	41,670	7,774	-	-	62,192
Telecommunications	12,896	-	41,405	1,894	-	-	56,195
State Gov. Service Charges	(168,077)	-	(101,858)	(20,101)	-	-	(290,036)
Data Processing	173	-	1,216	3	-	-	1,392
Publicity and Publications	615	-	4,776	13,250	-	-	18,641
Professional Services	17,825	-	118,274	51,772	-	-	187,871
Attorney General	1,145	-	5,244	41,736	-	-	48,125
Employee Recruitment and Develop	402	-	1,179	597	-	-	2,178
Dues and Subscriptions	44	-	123	8	-	-	175
Food and Kitchen Supplies	694	-	2,617	221	-	-	3,532
Agency Program Related S and S	10,123	-	32,368	16,042	-	-	58,533
Other Services and Supplies	25,648	-	33,094	3,745	-	-	62,487
Expendable Prop 250 - 5000	758	-	4,129	1,830	-	-	6,717
IT Expendable Property	1,771	-	6,311	2,297	-	-	10,379
Total Services & Supplies	(\$75,520)	-	\$218,667	\$147,073	-	-	\$290,220

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Essential and Policy Package Fiscal Impact Summary - BPR013

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Telecommunications Equipment	-	-	4	-	-	-	4
Technical Equipment	-	-	155	-	-	-	155
Industrial and Heavy Equipment	2,929	-	8,105	-	-	-	11,034
Automotive and Aircraft	-	-	281	-	-	-	281
Data Processing Hardware	-	-	5,573	-	-	-	5,573
Land and Improvements	-	-	437	-	-	-	437
Building Structures	1,051	-	108	-	-	-	1,159
Total Capital Outlay	\$3,980	-	\$14,663	-	-	-	\$18,643
Special Payments							
Dist to Cities	-	-	-	6,920	-	-	6,920
Dist to Counties	-	-	-	2,484	-	-	2,484
Dist to Other Gov Unit	-	-	-	33,944	-	-	33,944
Dist to Non-Gov Units	128,449	-	72,000	24,067	-	-	224,516
Dist to Individuals	-	-	-	74,592	-	-	74,592
Intra-Agency Gen Fund Transfer	204,763	-	-	-	-	-	204,763
Total Special Payments	\$333,212	-	\$72,000	\$142,007	-	-	\$547,219
Total Expenditures							
Total Expenditures	261,672	-	305,330	289,080	-	-	856,082
Total Expenditures	\$261,672	-	\$305,330	\$289,080	-	-	\$856,082

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Essential and Policy Package Fiscal Impact Summary - BPR013

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(305,330)	-	-	-	(305,330)
Total Ending Balance	-	-	(\$305,330)	-	-	-	(\$305,330)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,879,505	-	-	-	-	-	1,879,505
Total Revenues	\$1,879,505	-	-	-	-	-	\$1,879,505
Special Payments							
Intra-Agency Gen Fund Transfer	1,879,505	-	-	-	-	-	1,879,505
Total Special Payments	\$1,879,505	-	-	-	-	-	\$1,879,505
Total Expenditures							
Total Expenditures	1,879,505	-	-	-	-	-	1,879,505
Total Expenditures	\$1,879,505	-	-	-	-	-	\$1,879,505
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Budget Narrative

Department of Forestry

Fire Protection Program

Program Unit Narrative

Summary of All Program Enhancement Packages

Package #	Component	Priority	Component Title	All Funds	Positions/ FTEs	Page #
090	--	n/a	Analyst Adjustments	(\$722,011)	0 / 0.00	E-34
091	--	n/a	Statewide Administrative Savings	(\$198,929)	0 / 0.00	E-35
092	--	n/a	PERS Taxation Policy	(\$149,973)	0 / 0.00	E-36
093	--	n/a	Other PERS Adjustments	(\$1,202,126)	0 / 0.00	E-37
410	--	02	Wildfire Protection Funding Act	\$7,598,418	10 / 3.33	E-38
412	--	13	Fire Investigation	\$145,233	1 / 0.88	E-42
482	B	09	Information Technology Support Capacity	\$283,532	0 / 0.00	E-44
485	B	11	Agency Administration Technical Adjustments	\$26,511	(1) / (1.00)	E-45
810	--	n/a	Analyst Technical Adjustment	\$10,039	0 / 0.00	E-47
820	--	n/a	Budget Re-Balance	(1,169,178)	0 / 0.00	E-49
Total LAB Packages:				\$4,621,516	10 / 3.21	

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 090
Narrative

Policy Package #	Component	Priority	Policy Package Title
090	--	n/a	Analyst Adjustments

PACKAGE NARRATIVE:

Purpose:

The purpose of this package is to alter the ratio of General Fund to Other Fund transfers to the Agency Administration program, used to fund administrative activities through the Admin Prorate. This ratio change, which increased the General Fund portion and decreases the Other Fund portion, is based on the share of private forest land increasing from 75 percent to 77 percent.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$0	(722,011)	(283,213)
Other Funds	--	--	(483,798)
All Funds:	\$0	(\$722,011)	(\$722,011)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 091
Narrative

Policy Package #	Component	Priority	Policy Package Title
091	--	n/a	Statewide Administrative Savings

Purpose:

This package is a placeholder for administrative efficiencies to be found in administrative activities such as Finance, IT, HR, Accounting, Payroll, and Procurement. Data from the Administrative Baseline 2.0 project will be used to set statewide targets for each of the functional areas.

How Achieved:

The Governor's budget requires increased efficiency in the operation of state government, calls for additional savings in administrative expenditures, and allows for the reinvestment of some of the savings realized through efficiencies into agency programs or to other initiatives that will further improve the administrative operations of state government.

Package 091 was included in all agency budgets as a placeholder for administrative efficiencies to be found in Finance, IT, HR, Accounting, Payroll, and Procurement activities. The Improving Government subcommittee of the Enterprise Leadership Team will be identifying proposed efficiencies or changes in the delivery of service to meet the funding level in the Governor's budget, and will work with individual agencies on the impact to their budget, along with reinvestment opportunities.

Agencies have been asked not to develop implementation plans for Package 091 until those proposed changes have been identified. The Improving Government subcommittee of the Executive Leadership Team will initiate functional teams to determine how best to provide these administrative services statewide with less total resources.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	(\$55,800)	(\$55,800)
Other Funds	--	(\$135,413)	(\$135,413)
Federal Funds	--	(\$7,716)	(\$7,716)
All Funds:	\$0	(\$198,929)	(\$198,929)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 092
Narrative

Policy Package #	Component	Priority	Policy Package Title
092	--	00	PERS Taxation Policy

PACKAGE NARRATIVE:

Purpose:

This package supports a policy change to limit tax relief calculations to PERS retirees that are Oregon residents. Non-resident retirees will no longer receive the tax relief benefit. The policy change saves approximately 40 basis points on the PERS employer rate.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$0	(\$40,986)	(\$40,986)
Other Funds	--	(\$98,728)	(\$98,728)
Federal Funds	--	(\$10,259)	(\$10,259)
All Funds:	\$0	(\$149,973)	(\$149,973)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 093
Narrative

Policy Package #	Component	Priority	Policy Package Title
093	--	00	Other PERS Adjustments

PACKAGE NARRATIVE:

Purpose:

This package supports policy changes that reduce the PERS employer rate by approximately 320 basis points.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$0	(\$328,527)	(\$328,527)
Other Funds	--	(\$791,367)	(\$791,367)
Federal Funds	--	(\$82,232)	(\$82,232)
All Funds:	\$0	(\$1,202,126)	(\$1,202,126)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 410
Narrative

Policy Package #	Priority	Policy Package Title
410	02	Wildfire Protection Funding Act

Purpose:

The Fire Protection Program serves all Oregonians by protecting nearly 16 million acres of private and public forestlands from fire. The Fire Program was the driving force for the creation of the Department in 1911 and has remained its cornerstone for more than a century. The Program's core mission to provide wildfire protection through a complete and coordinated system that incorporates the agency's resources with those of private forest landowners, federal wildfire agencies, other state agencies, city fire departments and rural fire protection districts. Aggressive fire prevention, detection and suppression programs are delivered through a coordinated staff/field organization that is made up of 12 protection districts, including three private protective associations. This philosophy of preventing fires and aggressively putting them out while they're small reduces resource loss and the overall cost of otherwise large, catastrophic fires. Forest landowners play a significant role in partnering with the Department to enhance the protection program.

The principal of aggressive initial attack to extinguish fires at the smallest possible size is predicated on having quick mobilizing resources such as helicopters and ground base firefighting assets. The objective of Program Option Package #410 is to increase funding for key resources to perform fire suppression activities specifically to keep fires small. Initial attack capacity and its success have a direct correlation to reducing the numbers of fires that escape to become large and costly. By increasing the numbers of contracted aviation assets and ground firefighting resources, the Department will greatly reduce the risks and costs of catastrophic, damaging wildfires.

Over time, climate and forest fuel conditions, who and what causes fires, and the ability of forestlands to produce revenues have all been factored into the way the cost of fire protection is allocated in Oregon. Changes in fuel and weather conditions have resulted in larger, more frequent and significantly more expensive fires in the last 25 years, particularly in the four most challenged fire districts (in terms of large fire experience). Three of the four districts are located east of the Cascade Mountains, where inherently lower productivity forestlands (both timber and grazing lands) are seriously challenged to generate the necessary revenue to pay for fire protection in the current economic climate. This issue is further exacerbated by the significant reduction in forest products processing facilities in central and eastern Oregon.

The first challenge centers on reducing large fires: How does the Department reduce the number of large costly fires? When fires become large and costly, it is often because there were too many fires at the same time, as in a dry lightning event, fuels were critically dry, or there simply weren't enough initial attack forces to staff all the fires before they grew rapidly. Further complexities include accessing remote areas in difficult terrain to stop fires before rapid fire growth occurs. While Department resources are generally sufficient for most human-caused fires, these described circumstances could benefit from additional "fast-attack" severity resources during periods of heightened fire danger or in severe years. Additional funding for severity resources creates a system to better confront these challenging events and ultimately reduce the number of large, costly fires.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 410
Narrative

Purpose: (Cont.)

Additionally, the structure of how large fires are paid for is arranged horizontally, in that forestland owners are responsible for the first \$10 million in large fire costs annually, and then state General Fund is responsible for the next \$15 million before the state's \$25 million insurance policy can be accessed. Over time, due to this layered structure, Oregon's forest landowners have carried the majority of large-fire costs. This package restructures the way these costs are allocated and, over time, seeks equity, or a dollar-for-dollar approach, between forest landowners and the state.

The second challenge is what can be done to help address the assessment rates for fire protection on lands that are struggling to generate the necessary revenue to pay those costs? In recent years, though most landowners support the level of protection being provided by their local forest protection district, they have increasingly protested the assessment rates simply because they can't afford them. The current per-acre assessment in Central Oregon District is more than twice what it is in the West Oregon and Western Lane districts, where the land productivities are much greater. This package addresses this key issue by allocating additional funding to lower the rates for the eastside Fire Protection Districts.

How Achieved:

The concept contains the following main features:

Statewide Severity Resources – The Policy Option Package includes increasing the Other Fund amount by \$6 million. HB 2050, associated with the package, amends the authority of the Emergency Fire Cost Committee to allow it to expend up to \$3 million annually from the OFLPF (landowner funding) for "severity resources" such as heavy-lift helicopters, contract engines and crews, to be managed centrally for statewide use. This would be in addition to the resources already managed for the same purpose using a General Fund Special Purpose Appropriation under ORS 477.777. Combined, these funding sources would provide up to \$10 million (\$5 million annually) to significantly boost the initial-attack capabilities of the Department of Forestry and thereby reduce the number of fires that escape to become large, multi-million dollar suppression efforts.

Rate Mitigation – The package includes \$1.6 million of new general fund (\$800,000 per year) be added to the Special Purpose Appropriation pursuant to ORS 477.777 (balances the additional landowner commitment for severity funding) and would amend ORS 477.777(1) to include language allowing an anticipated \$1 million per year of the appropriation to be expended as an offset to protection district budgets. This would only apply to those districts in which low land productivity (east of the Cascades) limits the landowners' ability to pay for protection. This would result in a reduction in the per-acre rates that the landowners pay without reducing the level of protection provided for the district.

Agency Request

Governor's Balanced

Legislatively Adopted

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Department of Forestry

Fire Protection Program

Enhancement Package 410
Narrative

How Achieved: (Cont.)

Shared Large Fire Funding and Insurance Costs – The concept begins shifting responsibility for large fire suppression costs through a phased-in approach. Ultimately, the goal is to share up to \$20 million annually in large fire suppression costs on a dollar-for-dollar basis among the OFLPF and the General Fund. Insurance premiums would continue to be paid on a 50-50 basis between the General Fund and the OFLPF.

The first biennium (2013-15) large fire suppression costs would annually be shared between the GF and the OFLPF for the first \$2 million, then the OFLPF would pay the next \$9 million and the GF would pay the next \$9 million. In 2015-17, annually the first \$10 million would be shared equally, the OFLPF would pay the next \$5 million and the GF the next \$5 million. Finally in 2017 and beyond, annually there would be equal sharing in large fire suppression costs up to the insurance deductible of \$20 million between OFLPF and the GF.

Statewide Strategic Investments – The proposal would further amend the authority of the Emergency Fire Cost Committee to create a mechanism for one-time strategic purchases of supplemental fire prevention, detection or suppression resources when surpluses in the OFLPF and annual expenditure limits permit. (One such purchase might be for detection cameras to be installed in districts that so far have been unable to fund them.) This could also combine with Other Funds, General Fund or Federal Funds if available in the future, but no GF component would be requested in the 2013-15 biennium. This item together with the increased statewide severity resources above, should contribute greatly to stopping more fires at initial attack before they become large, very costly fires.

Staffing Impact:

The staffing needed for package No. 410 is very limited because most of the funding would be directed to contract for key aviation (helicopters, fixed-wing detection planes, and airtankers) and ground-based firefighting resources. Staffing needs to implement the package include 3.3 FTE. The positions would be seasonal and used to staff and manage the additional contract firefighting helicopters.

Position/FTE: 10/3.33 FTE.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 410
Narrative

Quantifying Results:

Overall, this program option package is structured to help the Department's Protection from Fire Program meet its initial-attack effectiveness Key Performance Measure (KPM) and strives to lower large fire expenditures over time. The KPM directs the Department to stop 97 percent of all fires at 10 acres or less. Over the last 10 years the Department has only been successful in one year of meeting this 97 percent KPM (2004). This policy package would enable additional funding for strategically placed, statewide contracted fire suppression resources (such as helicopters, airtankers and ground-based resources), which would lead to an increase in the effectiveness at initial attack - all aimed at meeting the effectiveness KPM, and reducing large fire expenditures and damage to natural resources.

Revenue Source:

\$1,599,469 of General Fund (GF) - 21%.
\$5,998,949 of Landowner Funding (OF) - 79%.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$1,600,000	\$1,599,469	\$1,599,469
Other Funds	\$6,000,000	\$5,998,949	\$5,998,949
All Funds:	\$7,600,000	\$7,598,418	\$7,598,418
Position/FTE:	10 / 3.30	10 / 3.33	10 / 3.33

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 412
Narrative

Policy Package #	Priority	Policy Package Title
412	13	Fire Investigation

Purpose:

The purpose of this proposal is to create adequate personnel resources for a cost-effective, efficient system of required fire investigation, prevention and cost recovery, which is an integral component of the complete and coordinated Oregon Forest Fire Protection system. This would be accomplished by providing two full-time fire investigator/case manager agency employees: one in each of the high-risk, high-demand areas, southern and eastern Oregon, under the direction of Salem staff. Budget and personnel reductions have severely limited the agency's ability to develop and maintain investigative capacity. These positions will contribute directly to the rebuilding and maintenance of investigative and cost recovery capacity at a statewide level.

How Achieved:

The Investigation and Cost Recovery Program is experiencing decreased capacity, which has resulted in delayed completion of both complex investigations and cost recoveries. Over the last two decades, several factors began to have a significant impact on fire investigation and cost recovery: establishment of minimum professional standards and a consistent scientific methodology for conducting fire investigations; dramatic increase in fire suppression costs; loss of experienced investigators due to retirements; decreased internal workforce because of budget reductions; and increasing primary workload demands. The workload on staff is compounded when managing multiple complex cases while seeking to maintain the highest level of investigative integrity. The balance between case management and other duties has begun to result in a reactive approach to the needs of the program. The backlog of cases is leading to delayed cost collection, lost interest income, and missed opportunity.

This package would enable the Department to hire two personnel to respond as lead investigators on complex investigations; provide guidance to and mentor developing investigators; manage complex case follow-up in preparation for liability determination and cost recovery actions; and assist staff with program coordination and guidance in the field. This would directly support and protect the financial assets of the state and provide a direct link to fire prevention efforts statewide.

Staffing Impact:

The package adds 1 Position Count and 0.88 FTE for an NRS 2.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 412
Narrative

Quantifying Results:

Approval of the policy package would facilitate efficiencies in the investigation process and the recovery of costs from liable parties. Increasing investigative and case management capacity would reduce demand on district budgets, reduce the relative time it takes to complete an investigation thus reducing the total resource demand, and decrease the relative time to bring an action to closure. This would result in an increase in the relative number of recoveries and amounts collected. A decrease in the amount of time it takes to complete an action would also allow for larger recoveries. The efficiencies realized would be net savings to the Oregon Forest Land Protection Fund and reduced demand on funds that support the complete and coordinated Oregon Forest Fire Protection system.

Revenue Source:

Funding is 67 percent Other Funds and 33 percent Federal Funds.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	\$350,000	\$348,801	\$96,725
Federal Funds	\$0	\$0	\$48,508
All Funds:	\$350,000	\$348,801	\$145,233
Position/FTE:	2 / 2.00	2 / 2.00	1 / 0.88

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 482
Narrative

Package #	Component	Priority	Policy Package Title
482	B	09	Information Technology Support Capacity

Purpose:

This package provides revenue support for the Agency Administration package 482, component A.

How Achieved:

This package is present in both the Agency Administration and Fire Protection programs. All agency administration costs are prorated among operating programs, based on the Admin Prorate process. As a result, approval of the Agency Administration component of this package would cause a corresponding increase of support from the Fire program, in the form of a revenue transfer from Fire Protection to Agency Administration as a General Fund Special Payment.

Staffing Impact:

None.

Revenue Source:

Fire Protection's Admin Prorate portion of this package is \$283,532 General Fund.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$364,678	\$364,678	\$283,532
All Funds:	\$364,678	\$364,678	\$283,532
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 485
Narrative

Package #	Component	Priority	Policy Package Title
485	B	11	Agency Administration Technical Adjustments

Purpose:

This package contains technical adjustments to existing positions, aligning position funding in several administrative positions, all staffed centrally in the Department's Agency Administration Program. All of these positions perform centralized administrative functions, not program-specific functions. Technical corrections are needed to correct funding sources, classifications, and position type. All are more appropriately funded through the Admin Prorate than by outdated program-specific percentages.

This package has two components in the Fire Protection program. The first moves funding in one position from the Fire Protection Program to the Agency Administration Program, to more properly reflect its use. The second provides revenue support for all portions of Agency Administration's portion of package 485, component A.

How Achieved:

A procurement specialist, who works on contracts for multiple programs across the Department, has been funded 100 percent by Fire Protection Cooperative Fire funding. This is being changed to administrative funding, as the position's duties are more appropriately funded through the Admin Prorate than by one single program. Agency-wide this has a net-zero effect. For the Fire Protection Program, the result is a reduction of (\$150,389) Other Funds, (1) Position and (1.00) FTE.

Additionally, all agency administration costs are prorated among operating programs, based on the Admin Prorate process. As a result, approval of all parts of the Agency Administration component of this package, which involves changes to five positions, will cause a corresponding increase of support from the Fire Program in the form of a revenue transfer from Fire Protection to Agency Administration as a General Fund Special Payment. The result is an increase of \$237,759 General Fund.

Staffing Impact:

The Fire Protection Program will be reduced by (1) Position and (1.00) FTE. The Agency Admin program will receive a corresponding increase of one Position and 1.00 FTE. Thus, agency wide there is no change to position counts or FTE.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 485
Narrative

Revenue Source:

Fire Protection's Cooperative Fire sub-program will be reduced by (\$150,389) Other Funds. The Fire Patrol General Fund match will be increased by \$176,900 General Fund, as a result of the Admin Prorate portion of all Agency Administration costs in this package, Component A.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$237,759	\$237,759	\$176,900
Other Funds	(\$18,761)	(\$180,926)	(\$150,389)
All Funds:	\$55,998	\$56,833	\$26,511
Position/FTE:	(1) / (1.00)	(1) / (1.00)	(1) / (1.00)

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 810
Narrative

Package #	Component	Priority	Policy Package Title
810	--	n/a	LFO Analyst Adjustments

Executive Summary:

The purpose of this package is two-fold. The first issue it addresses is to capture a technical correction to the Governor's Balanced Budget, due to an incorrect allocation of the State Government Service Charges to various programs within the Department. The second issue addresses the admin pro-rate impact of the above issue on both the Fire Protection and Private Forests programs.

Purpose:

Costs and budget related to the expenditure category State Government Service Charges have two components: (1) Risk Management charges, related to employee, auto and property injury and insurance costs, and (2) Central Government Service Charges, related to support of centralized state agencies. Historically, the Department of Forestry has allocated the Risk Management charges and its related budget among the various programs, but centralized Central Government Service Charges within the Agency Administration program.

During the GBB process Central Government Service Charges were reduced due to budget reductions among several of the central State agencies. Because these charges are normally all kept within the Agency Administration program, these reductions should have been assigned to that program only by our CFO Analyst. However this was not how they were handled in the Budget Report. Instead, they were allocated among the various programs within the Department.

Therefore, this package will reverse the incorrectly allocated reduction among various programs of the Central Government Service Charges within the State Government Service Charges cost category, thereby increasing their budgets. In addition, the package will put all of the reversed reduction into the Agency Administration program, reducing its budget by the total amount previously allocated among the various programs. This will have a net zero impact on costs, positions, and FTE at the agency-wide level.

There is a secondary impact of the above adjustment. Because the Agency Administration program is funded through the Admin Pro-rate, any changes to its budget result in a change to the budgets of all programs which support it. Therefore, this package also captures the reduced Admin Pro-rate General Fund impact to both the Fire Protection and Private Forests programs.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 810
Narrative

How Achieved:

Within each program which was incorrectly allocated Central Government Service Charges, the incorrect entry will be reversed. Within the Fire Protection program, this reversal of a reduction will increase the program's General Fund limitation by \$10,943 General Fund, \$27,670 Other Funds, and \$2,846 Federal Funds, for an All Funds increase of \$41,459.

The reduction to the Agency Administration program causes a reduction to the Admin Pro-rate assigned to the Fire Protection program. The impact to the Fire Protection program of this reduced Admin Pro-rate amount is a reduction to Special Payments of (\$31,420) General Fund.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	--	(\$20,477)
Other Funds	--	--	\$27,670
Federal Funds	--	--	\$2,846
All Funds:	\$0	\$0	\$10,039
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 820
Narrative

Package #	Component	Priority	Policy Package Title
820	--	n/a	End of Session Bill (HB 5008)

Executive Summary:

In addition to reductions implemented during the Governors Recommended Budget cycle, the Legislature made several statewide budget reductions, as well as a few misc budget enhancements, which are captured in Package 820. This package has many reduction components, three of which impact the Department of Forestry.

Central Government Service Charges: Changes to the budgets of centralized government services which are supported by other agencies through the Central Government Service Charges always result in budget changes to their supporting agencies across the State. This biennium, three centralized services changed during the Legislative budget cycle, causing a net budget reduction to most agencies across the State.

- The final budget for the Department of Administrative Services was reduced, resulting in lowered CGSC² rates for all supporting agencies.
- The Archives Division assessment for records storage increased slightly, resulting in a slight increase in the CGSC rates for all supporting agencies.
- The Attorney General's rates were reduced for all supporting agencies.

GF Holdback of 2%: The Legislature implemented a 2% supplemental ending balance General Fund "holdback," intended to protect the State from the impact of actual revenues for the 2013-15 biennium being lower than those expected. This 2% holdback may be restored by the 2014 Legislative Session, depending on economic conditions.

Services & Supplies Reduction of 5%: In order to balance the budget, the Legislature imposed a 5% reduction to General Funds to all agencies across the State. This reduction is intended to be taken entirely within Services & Supplies, and not impact any other cost category such as personnel.

² Central Government Services Charges – is a major component of the DAS State Government Service Charges and Assessment for the 2013-15 Price List.

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

Fire Protection

Package 820
Narrative

How Achieved:

Within the Fire Protection program, all three reductions described above were taken, reducing the Program's General Fund support by (\$1,183,895). However, the size of these reductions varied greatly.

- The Central Government Service Charges reduction resulted in a reduction to the Fire Protection Program of (\$189,756) General Funds, (\$1,937) Other Funds and (\$15,418) Federal Funds. However, similar reductions in the Agency Administration program resulted in a smaller Admin Pro-rate, which caused a General Fund increase to the Fire Protection budget of \$157,261.
- The 2% GF Holdback reduced the Fire Protection program by (\$771,994). Because of this program's required Other Funds matching for all General Fund spending, this will have a related impact on the program's ability to spend Other Funds as well. However, the Legislature chose not to recognize that impact in the budget, leaving the Other Funds authority unchanged, based on the hope that economic conditions will allow this holdback to be reversed during the 2014 Legislative Session.
- The 5% General Fund reduction results in a (\$222,145) General Funds reduction for the Fire Protection program. Because of this program's required Other Funds matching for all General Fund spending, this will have a related impact on the program's ability to spend Other Funds as well. However, the Legislature chose not to recognize that impact in the budget, leaving the Other Funds authority unchanged.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	--	(\$1,151,823)
Other Funds	--	--	(\$1,937)
Federal Funds	--	--	(\$15,418)
All Funds:	\$0	\$0	(\$1,169,178)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 081 - May 2012 E-Board

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Reconciliation Adjustment	(16,876)	-	-	-	-	-	(16,876)
Undistributed (P.S.)	16,876	-	-	-	-	-	16,876
Total Personal Services	-	-	-	-	-	-	-
Special Payments							
Intra-Agency Gen Fund Transfer	(111,214)	-	-	-	-	-	(111,214)
Undistributed (S.P.)	111,214	-	-	-	-	-	111,214
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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Agency Request

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(238,213)	-	-	-	-	-	(238,213)
Total Revenues	(\$238,213)	-	-	-	-	-	(\$238,213)
Services & Supplies							
Instate Travel	33,116	-	(25,427)	-	-	-	7,689
Out of State Travel	603	-	(1,020)	-	-	-	(417)
Employee Training	8,253	-	(7,743)	-	-	-	510
Office Expenses	69,354	-	(64,432)	-	-	-	4,922
Telecommunications	70,161	-	(74,767)	-	-	-	(4,606)
Data Processing	940	-	(686)	-	-	-	254
Publicity and Publications	3,347	-	(3,192)	-	-	-	155
Professional Services	83,450	-	(182,243)	-	-	-	(98,793)
Employee Recruitment and Develop	2,190	-	(2,158)	-	-	-	32
Dues and Subscriptions	240	-	(209)	-	-	-	31
Food and Kitchen Supplies	3,777	-	(426)	-	-	-	3,351
Agency Program Related S and S	55,074	-	(52,244)	-	-	-	2,830
Other Services and Supplies	139,537	-	(55,404)	-	-	-	84,133
Expendable Prop 250 - 5000	4,122	-	(4,314)	-	-	-	(192)
IT Expendable Property	9,634	-	(9,533)	-	-	-	101
Total Services & Supplies	\$483,798	-	(\$483,798)	-	-	-	-

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Intra-Agency Gen Fund Transfer	(722,011)	-	-	-	-	-	(722,011)
Total Special Payments	(\$722,011)	-	-	-	-	-	(\$722,011)
Total Expenditures							
Total Expenditures	(238,213)	-	(483,798)	-	-	-	(722,011)
Total Expenditures	(\$238,213)	-	(\$483,798)	-	-	-	(\$722,011)
Ending Balance							
Ending Balance	-	-	483,798	-	-	-	483,798
Total Ending Balance	-	-	\$483,798	-	-	-	\$483,798

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 091 - Statewide Administrative Savings

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(55,800)	-	-	-	-	-	(55,800)
Federal Funds	-	-	-	(7,716)	-	-	(7,716)
Total Revenues	(\$55,800)	-	-	(\$7,716)	-	-	(\$63,516)
Services & Supplies							
Undistributed (S.S.)	(55,800)	-	(135,413)	(7,716)	-	-	(198,929)
Total Services & Supplies	(\$55,800)	-	(\$135,413)	(\$7,716)	-	-	(\$198,929)
Total Expenditures							
Total Expenditures	(55,800)	-	(135,413)	(7,716)	-	-	(198,929)
Total Expenditures	(\$55,800)	-	(\$135,413)	(\$7,716)	-	-	(\$198,929)
Ending Balance							
Ending Balance	-	-	135,413	-	-	-	135,413
Total Ending Balance	-	-	\$135,413	-	-	-	\$135,413

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 092 - PERS Taxation Policy

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(40,986)	-	-	-	-	-	(40,986)
Federal Funds	-	-	-	(10,259)	-	-	(10,259)
Total Revenues	(\$40,986)	-	-	(\$10,259)	-	-	(\$51,245)
Personal Services							
PERS Policy Adjustment	(40,986)	-	(98,728)	(10,259)	-	-	(149,973)
Total Personal Services	(\$40,986)	-	(\$98,728)	(\$10,259)	-	-	(\$149,973)
Total Expenditures							
Total Expenditures	(40,986)	-	(98,728)	(10,259)	-	-	(149,973)
Total Expenditures	(\$40,986)	-	(\$98,728)	(\$10,259)	-	-	(\$149,973)
Ending Balance							
Ending Balance	-	-	98,728	-	-	-	98,728
Total Ending Balance	-	-	\$98,728	-	-	-	\$98,728

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 093 - Other PERS Adjustments

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(328,527)	-	-	-	-	-	(328,527)
Federal Funds	-	-	-	(82,232)	-	-	(82,232)
Total Revenues	(\$328,527)	-	-	(\$82,232)	-	-	(\$410,759)
Personal Services							
PERS Policy Adjustment	(328,527)	-	(791,367)	(82,232)	-	-	(1,202,126)
Total Personal Services	(\$328,527)	-	(\$791,367)	(\$82,232)	-	-	(\$1,202,126)
Total Expenditures							
Total Expenditures	(328,527)	-	(791,367)	(82,232)	-	-	(1,202,126)
Total Expenditures	(\$328,527)	-	(\$791,367)	(\$82,232)	-	-	(\$1,202,126)
Ending Balance							
Ending Balance	-	-	791,367	-	-	-	791,367
Total Ending Balance	-	-	\$791,367	-	-	-	\$791,367

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 410 - Wildfire Protection Funding Act

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,599,469	-	-	-	-	-	1,599,469
Total Revenues	\$1,599,469	-	-	-	-	-	\$1,599,469
Personal Services							
Class/Unclass Sal. and Per Diem	74,050	-	146,590	-	-	-	220,640
Empl. Rel. Bd. Assessments	40	-	90	-	-	-	130
Public Employees' Retire Cont	12,140	-	24,020	-	-	-	36,160
Social Security Taxes	5,660	-	11,220	-	-	-	16,880
Worker's Comp. Assess. (WCD)	70	-	130	-	-	-	200
Mass Transit Tax	453	-	828	-	-	-	1,281
Flexible Benefits	34,150	-	67,610	-	-	-	101,760
Reconciliation Adjustment	3,190	-	6,391	-	-	-	9,581
Total Personal Services	\$129,753	-	\$256,879	-	-	-	\$386,632
Services & Supplies							
Professional Services	1,469,716	-	5,742,070	-	-	-	7,211,786
Total Services & Supplies	\$1,469,716	-	\$5,742,070	-	-	-	\$7,211,786
Total Expenditures							
Total Expenditures	1,599,469	-	5,998,949	-	-	-	7,598,418
Total Expenditures	\$1,599,469	-	\$5,998,949	-	-	-	\$7,598,418

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 410 - Wildfire Protection Funding Act

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(5,998,949)	-	-	-	(5,998,949)
Total Ending Balance	-	-	(\$5,998,949)	-	-	-	(\$5,998,949)
Total Positions							
Total Positions							10
Total Positions	-	-	-	-	-	-	10
Total FTE							
Total FTE							3.33
Total FTE	-	-	-	-	-	-	3.33

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 412 - Fire Investigation

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	48,508	-	-	48,508
Total Revenues	-	-	-	\$48,508	-	-	\$48,508
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	49,020	24,144	-	-	73,164
Empl. Rel. Bd. Assessments	-	-	23	11	-	-	34
Public Employees' Retire Cont	-	-	8,034	3,957	-	-	11,991
Social Security Taxes	-	-	3,750	1,847	-	-	5,597
Worker's Comp. Assess. (WCD)	-	-	34	17	-	-	51
Mass Transit Tax	-	-	292	-	-	-	292
Flexible Benefits	-	-	17,897	8,815	-	-	26,712
Reconciliation Adjustment	-	-	1,675	1,693	-	-	3,368
Total Personal Services	-	-	\$80,725	\$40,484	-	-	\$121,209
Services & Supplies							
Office Expenses	-	-	16,000	8,024	-	-	24,024
Total Services & Supplies	-	-	\$16,000	\$8,024	-	-	\$24,024
Total Expenditures							
Total Expenditures	-	-	96,725	48,508	-	-	145,233
Total Expenditures	-	-	\$96,725	\$48,508	-	-	\$145,233

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 412 - Fire Investigation

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(96,725)	-	-	-	(96,725)
Total Ending Balance	-	-	(\$96,725)	-	-	-	(\$96,725)
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							0.88
Total FTE	-	-	-	-	-	-	0.88

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 482 - Information Technology Support Capacity

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	283,532	-	-	-	-	-	283,532
Total Revenues	\$283,532	-	-	-	-	-	\$283,532
Special Payments							
Intra-Agency Gen Fund Transfer	283,532	-	-	-	-	-	283,532
Total Special Payments	\$283,532	-	-	-	-	-	\$283,532
Total Expenditures							
Total Expenditures	283,532	-	-	-	-	-	283,532
Total Expenditures	\$283,532	-	-	-	-	-	\$283,532
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 485 - Agency Admin capacity & technical adjustments

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	176,900	-	-	-	-	-	176,900
Total Revenues	\$176,900	-	-	-	-	-	\$176,900
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(116,544)	-	-	-	(116,544)
Empl. Rel. Bd. Assessments	-	-	(40)	-	-	-	(40)
Public Employees' Retire Cont	-	-	(19,102)	-	-	-	(19,102)
Social Security Taxes	-	-	(8,916)	-	-	-	(8,916)
Worker's Comp. Assess. (WCD)	-	-	(59)	-	-	-	(59)
Mass Transit Tax	-	-	(699)	-	-	-	(699)
Flexible Benefits	-	-	(30,528)	-	-	-	(30,528)
Reconciliation Adjustment	-	-	25,499	-	-	-	25,499
Total Personal Services	-	-	(\$150,389)	-	-	-	(\$150,389)
Special Payments							
Intra-Agency Gen Fund Transfer	176,900	-	-	-	-	-	176,900
Total Special Payments	\$176,900	-	-	-	-	-	\$176,900
Total Expenditures							
Total Expenditures	176,900	-	(150,389)	-	-	-	26,511
Total Expenditures	\$176,900	-	(\$150,389)	-	-	-	\$26,511

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 485 - Agency Admin capacity & technical adjustments

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	150,389	-	-	-	150,389
Total Ending Balance	-	-	\$150,389	-	-	-	\$150,389
Total Positions							
Total Positions							(1)
Total Positions	-	-	-	-	-	-	(1)
Total FTE							
Total FTE							(1.00)
Total FTE	-	-	-	-	-	-	(1.00)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 810 - LFO Analyst Adjustments

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(20,477)	-	-	-	-	-	(20,477)
Federal Funds	-	-	-	2,846	-	-	2,846
Total Revenues	(\$20,477)	-	-	\$2,846	-	-	(\$17,631)
Services & Supplies							
State Gov. Service Charges	10,943	-	27,670	2,846	-	-	41,459
Total Services & Supplies	\$10,943	-	\$27,670	\$2,846	-	-	\$41,459
Special Payments							
Intra-Agency Gen Fund Transfer	(31,420)	-	-	-	-	-	(31,420)
Total Special Payments	(\$31,420)	-	-	-	-	-	(\$31,420)
Total Expenditures							
Total Expenditures	(20,477)	-	27,670	2,846	-	-	10,039
Total Expenditures	(\$20,477)	-	\$27,670	\$2,846	-	-	\$10,039
Ending Balance							
Ending Balance	-	-	(27,670)	-	-	-	(27,670)
Total Ending Balance	-	-	(\$27,670)	-	-	-	(\$27,670)

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Essential and Policy Package Fiscal Impact Summary - BPR013

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 820 - End of Session Bill (HB 5008)

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,151,823)	-	-	-	-	-	(1,151,823)
Federal Funds	-	-	-	(15,418)	-	-	(15,418)
Total Revenues	(\$1,151,823)	-	-	(\$15,418)	-	-	(\$1,167,241)
Services & Supplies							
Instate Travel	(19,012)	-	-	-	-	-	(19,012)
Out of State Travel	(346)	-	-	-	-	-	(346)
Employee Training	(4,738)	-	-	-	-	-	(4,738)
Office Expenses	(39,817)	-	-	-	-	-	(39,817)
Telecommunications	(40,280)	-	-	-	-	-	(40,280)
Data Processing	(540)	-	-	-	-	-	(540)
Publicity and Publications	(1,922)	-	-	-	-	-	(1,922)
Attorney General	(423)	-	(1,937)	(15,418)	-	-	(17,778)
Employee Recruitment and Develop	(1,257)	-	-	-	-	-	(1,257)
Dues and Subscriptions	(138)	-	-	-	-	-	(138)
Agency Program Related S and S	(31,619)	-	-	-	-	-	(31,619)
Other Services and Supplies	(80,110)	-	-	-	-	-	(80,110)
Undistributed (S.S.)	(771,994)	-	-	-	-	-	(771,994)
Expendable Prop 250 - 5000	(2,366)	-	-	-	-	-	(2,366)
Total Services & Supplies	(\$994,562)	-	(\$1,937)	(\$15,418)	-	-	(\$1,011,917)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 820 - End of Session Bill (HB 5008)

Cross Reference Name: Fire Protection
Cross Reference Number: 62900-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Intra-Agency Gen Fund Transfer	(157,261)	-	-	-	-	-	(157,261)
Total Special Payments	(\$157,261)	-	-	-	-	-	(\$157,261)
Total Expenditures							
Total Expenditures	(1,151,823)	-	(1,937)	(15,418)	-	-	(1,169,178)
Total Expenditures	(\$1,151,823)	-	(\$1,937)	(\$15,418)	-	-	(\$1,169,178)
Ending Balance							
Ending Balance	-	-	1,937	-	-	-	1,937
Total Ending Balance	-	-	\$1,937	-	-	-	\$1,937

PACKAGE: 412 - Fire Investigation

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0005385	OA	C8502	AA NATURAL RESOURCE SPECIALIST 2		.29	6.93	02	3,484.00			24,144 14,647		24,144 14,647
0005385	OA	C8502	AA NATURAL RESOURCE SPECIALIST 2	1	.59	14.07	02	3,484.00		49,020 29,738			49,020 29,738
TOTAL PICS SALARY										49,020	24,144		73,164
TOTAL PICS OPE										29,738	14,647		44,385
TOTAL PICS PERSONAL SERVICES =				1	.88	21.00				78,758	38,791		117,549

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0004583	OA	C0437	AA PROCUREMENT & CONTRACT SPEC 2	1-	1.00-	24.00-	06	4,856.00		116,544- 58,645-			116,544- 58,645-
TOTAL PICS SALARY										116,544-			116,544-
TOTAL PICS OPE										58,645-			58,645-
TOTAL PICS PERSONAL SERVICES =				1-	1.00-	24.00-				175,189-			175,189-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-010-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Forest Protection Taxes	20,916,246	27,519,148	27,519,148	43,358,727	43,358,727	43,358,727
Business Lic and Fees	786,167	973,030	973,030	-	-	-
Non-business Lic. and Fees	-	-	-	1,035,123	1,035,123	1,035,123
Charges for Services	13,480,687	22,098,167	22,098,167	18,763,220	18,763,220	18,459,197
Rents and Royalties	214,733	278,475	278,475	270,678	270,678	270,678
Interest Income	14,103	-	-	-	-	-
Donations	27,450	-	-	-	-	-
Other Revenues	131,371	4,318,400	4,318,400	536,826	536,826	276,607
Transfer In - Intrafund	21,531,182	9,480,263	9,480,263	-	-	-
Transfer from General Fund	660,532	-	-	724,445	724,445	726,893
Tsfr From Lands, Dept of State	526,914	-	-	-	-	-
Tsfr From Revenue, Dept of	-	1,536,417	1,536,417	2,651,326	2,651,326	4,862,892
Tsfr From Police, Dept of State	3,245	-	-	-	-	-
Transfer Out - Intrafund	(2,536,471)	(5,997,093)	(5,999,577)	(4,515,278)	(4,515,278)	(5,462,752)
Total Other Funds	\$55,756,159	\$60,206,807	\$60,204,323	\$62,825,067	\$62,825,067	\$63,527,365
Federal Funds						
Federal Funds	15,605,450	18,013,764	18,013,764	15,803,775	15,774,721	15,718,166
Tsfr To Police, Dept of State	(774,199)	-	-	-	-	-
Tsfr To Transportation, Dept	(30,158)	-	-	-	-	-
Total Federal Funds	\$14,801,093	\$18,013,764	\$18,013,764	\$15,803,775	\$15,774,721	\$15,718,166
Nonlimited Other Funds						
Forest Protection Taxes	6,502,350	-	-	-	-	-
Charges for Services	837,997	-	-	-	-	-
Interest Income	88,174	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-010-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Nonlimited Other Funds						
Other Revenues	89	-	-	-	-	-
Loan Proceeds	-	6,434,609	6,434,609	-	-	-
Transfer In - Intrafund	742,289	-	-	-	-	-
Tsfr From Lands, Dept of State	14,083	-	-	-	-	-
Tsfr From Revenue, Dept of	4,436,462	-	-	-	-	-
Transfer Out - Intrafund	(18,537,652)	(9,000,000)	(9,000,000)	-	-	-
Total Nonlimited Other Funds	(\$5,916,208)	(\$2,565,391)	(\$2,565,391)	-	-	-

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Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Fire Protection

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
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LIMITED BUDGET (Excluding Packages)

PERSONAL SERVICES

General Fund	12,444,490	15,691,635	15,552,694	17,043,125	16,969,951	16,969,951
Other Funds	31,199,484	37,848,324	37,848,324	41,726,860	41,550,651	41,550,651
Federal Funds	5,506,770	3,909,362	3,909,362	4,157,279	4,138,811	4,138,811
All Funds	49,150,744	57,449,321	57,310,380	62,927,264	62,659,413	62,659,413

SERVICES & SUPPLIES

General Fund	9,412,950	3,749,837	6,202,945	6,202,945	6,202,945	6,202,945
Other Funds	24,560,374	13,086,862	13,086,862	13,086,862	13,086,862	13,086,862
Federal Funds	2,628,806	8,187,417	8,187,417	8,187,417	8,187,417	8,187,417
All Funds	36,602,130	25,024,116	27,477,224	27,477,224	27,477,224	27,477,224

CAPITAL OUTLAY

General Fund	60,512	156,717	165,825	165,825	165,825	165,825
Other Funds	217,782	610,975	610,975	610,975	610,975	610,975
Federal Funds	30,100	-	-	-	-	-
All Funds	308,394	767,692	776,800	776,800	776,800	776,800

SPECIAL PAYMENTS

General Fund	10,614,336	13,102,148	13,772,593	13,772,593	13,772,593	13,772,593
Other Funds	164,620	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Federal Funds	6,635,417	5,916,985	5,916,985	5,916,985	5,916,985	5,916,985
All Funds	17,414,373	22,019,133	22,689,578	22,689,578	22,689,578	22,689,578

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 Program Unit Appropriated Fund and Category Summary- BPR007A

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Fire Protection

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL LIMITED BUDGET (Excluding Packages)						
General Fund	32,532,288	32,700,337	35,694,057	37,184,488	37,111,314	37,111,314
Other Funds	56,142,260	54,546,161	54,546,161	58,424,697	58,248,488	58,248,488
Federal Funds	14,801,093	18,013,764	18,013,764	18,261,681	18,243,213	18,243,213
All Funds	103,475,641	105,260,262	108,253,982	113,870,866	113,603,015	113,603,015
AUTHORIZED POSITIONS	731	697	697	683	683	683
AUTHORIZED FTE	411.76	392.88	392.88	391.52	391.52	391.52
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
General Fund	-	-	-	91,524	91,349	91,349
Other Funds	-	-	-	304,166	303,825	303,825
Federal Funds	-	-	-	165,743	165,719	165,719
All Funds	-	-	-	561,433	560,893	560,893
022 PHASE-OUT PGM & ONE-TIME COSTS						
SERVICES & SUPPLIES						
General Fund	-	-	-	(2,120,017)	(2,120,017)	(2,120,017)
Federal Funds	-	-	-	(2,915,575)	(2,915,575)	(2,915,575)
All Funds	-	-	-	(5,035,592)	(5,035,592)	(5,035,592)
031 STANDARD INFLATION						
SERVICES & SUPPLIES						

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Fire Protection

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	(64,577)	(75,520)	(75,520)
Other Funds	-	-	-	246,337	218,667	218,667
Federal Funds	-	-	-	149,919	147,073	147,073
All Funds	-	-	-	331,679	290,220	290,220
CAPITAL OUTLAY						
General Fund	-	-	-	3,980	3,980	3,980
Other Funds	-	-	-	14,663	14,663	14,663
All Funds	-	-	-	18,643	18,643	18,643
SPECIAL PAYMENTS						
General Fund	-	-	-	333,212	333,212	333,212
Other Funds	-	-	-	72,000	72,000	72,000
Federal Funds	-	-	-	142,007	142,007	142,007
All Funds	-	-	-	547,219	547,219	547,219
033 EXCEPTIONAL INFLATION						
SPECIAL PAYMENTS						
General Fund	-	-	-	1,879,505	1,879,505	1,879,505
TOTAL LIMITED BUDGET (Essential Packages)						
General Fund	-	-	-	123,627	112,509	112,509
Other Funds	-	-	-	637,166	609,155	609,155
Federal Funds	-	-	-	(2,457,906)	(2,460,776)	(2,460,776)
All Funds	-	-	-	(1,697,113)	(1,739,112)	(1,739,112)

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 Program Unit Appropriated Fund and Category Summary- BPR007A

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
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 Cross Reference Number: 62900-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Current Service Level)						
General Fund	32,532,288	32,700,337	35,694,057	37,308,115	37,223,823	37,223,823
Other Funds	56,142,260	54,546,161	54,546,161	59,061,863	58,857,643	58,857,643
Federal Funds	14,801,093	18,013,764	18,013,764	15,803,775	15,782,437	15,782,437
All Funds	103,475,641	105,260,262	108,253,982	112,173,753	111,863,903	111,863,903
AUTHORIZED POSITIONS	731	697	697	683	683	683
AUTHORIZED FTE	411.76	392.88	392.88	391.52	391.52	391.52
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
090 ANALYST ADJUSTMENTS						
SERVICES & SUPPLIES						
General Fund	-	-	-	-	-	483,798
Other Funds	-	-	-	-	-	(483,798)
All Funds	-	-	-	-	-	-
SPECIAL PAYMENTS						
General Fund	-	-	-	-	(722,011)	(722,011)
091 STATEWIDE ADMINISTRATIVE SAVINGS						
SERVICES & SUPPLIES						
General Fund	-	-	-	-	(55,800)	(55,800)
Other Funds	-	-	-	-	(135,413)	(135,413)
Federal Funds	-	-	-	-	(7,716)	(7,716)

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Fire Protection

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	-	(198,929)	(198,929)
092 PERS TAXATION POLICY						
PERSONAL SERVICES						
General Fund	-	-	-	-	(40,986)	(40,986)
Other Funds	-	-	-	-	(98,728)	(98,728)
Federal Funds	-	-	-	-	(10,259)	(10,259)
All Funds	-	-	-	-	(149,973)	(149,973)
093 OTHER PERS ADJUSTMENTS						
PERSONAL SERVICES						
General Fund	-	-	-	-	(328,527)	(328,527)
Other Funds	-	-	-	-	(791,367)	(791,367)
Federal Funds	-	-	-	-	(82,232)	(82,232)
All Funds	-	-	-	-	(1,202,126)	(1,202,126)
810 LFO ANALYST ADJUSTMENTS						
SERVICES & SUPPLIES						
General Fund	-	-	-	-	-	10,943
Other Funds	-	-	-	-	-	27,670
Federal Funds	-	-	-	-	-	2,846
All Funds	-	-	-	-	-	41,459
SPECIAL PAYMENTS						
General Fund	-	-	-	-	-	(31,420)

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Fire Protection

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
820 END OF SESSION BILL (HB 5008)						
SERVICES & SUPPLIES						
General Fund	-	-	-	-	-	(994,562)
Other Funds	-	-	-	-	-	(1,937)
Federal Funds	-	-	-	-	-	(15,418)
All Funds	-	-	-	-	-	(1,011,917)
SPECIAL PAYMENTS						
General Fund	-	-	-	-	-	(157,261)
PRIORITY 1						
411 SEVERITY PROGRAM - FIRE PROTECTION						
SERVICES & SUPPLIES						
General Fund	-	-	-	5,000,000	-	-
PRIORITY 2						
410 WILDFIRE PROTECTION FUNDING ACT						
PERSONAL SERVICES						
General Fund	-	-	-	130,284	129,753	129,753
Other Funds	-	-	-	257,930	256,879	256,879
All Funds	-	-	-	388,214	386,632	386,632
SERVICES & SUPPLIES						
General Fund	-	-	-	1,469,716	1,469,716	1,469,716
Other Funds	-	-	-	5,742,070	5,742,070	5,742,070

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Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Fire Protection

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	7,211,786	7,211,786	7,211,786
AUTHORIZED POSITIONS	-	-	-	10	10	10
AUTHORIZED FTE	-	-	-	3.30	3.30	3.33
PRIORITY 9						
482 INFORMATION TECHNOLOGY SUPPORT CAPACI						
SPECIAL PAYMENTS						
General Fund	-	-	-	364,678	364,678	283,532
PRIORITY 11						
485 AGENCY ADMIN CAPACITY & TECHNICAL ADJUS						
PERSONAL SERVICES						
Other Funds	-	-	-	(181,761)	(180,926)	(150,389)
SPECIAL PAYMENTS						
General Fund	-	-	-	237,759	237,759	176,900
AUTHORIZED POSITIONS	-	-	-	(1)	(1)	(1)
AUTHORIZED FTE	-	-	-	(1.00)	(1.00)	(1.00)
PRIORITY 13						
412 FIRE INVESTIGATION						
PERSONAL SERVICES						
Other Funds	-	-	-	278,121	276,922	80,725
Federal Funds	-	-	-	-	-	40,484
All Funds	-	-	-	278,121	276,922	121,209

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Legislatively Adopted
 Program Unit Appropriated Fund and Category Summary- BPR007A

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Fire Protection

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
SERVICES & SUPPLIES						
Other Funds	-	-	-	62,625	62,625	16,000
Federal Funds	-	-	-	-	-	8,024
All Funds	-	-	-	62,625	62,625	24,024
CAPITAL OUTLAY						
Other Funds	-	-	-	9,254	9,254	-
AUTHORIZED POSITIONS	-	-	-	2	2	1
AUTHORIZED FTE	-	-	-	2.00	2.00	0.88
TOTAL LIMITED BUDGET (Policy Packages)						
General Fund	-	-	-	7,202,437	1,054,582	224,075
Other Funds	-	-	-	6,168,239	5,141,316	4,461,712
Federal Funds	-	-	-	-	(100,207)	(64,271)
All Funds	-	-	-	13,370,676	6,095,691	4,621,516
AUTHORIZED POSITIONS	-	-	-	11	11	10
AUTHORIZED FTE	-	-	-	4.30	4.30	3.21
TOTAL LIMITED BUDGET (Including Packages)						
General Fund	32,532,288	32,700,337	35,694,057	44,510,552	38,278,405	37,447,898
Other Funds	56,142,260	54,546,161	54,546,161	65,230,102	63,998,959	63,319,355
Federal Funds	14,801,093	18,013,764	18,013,764	15,803,775	15,682,230	15,718,166
All Funds	103,475,641	105,260,262	108,253,982	125,544,429	117,959,594	116,485,419
AUTHORIZED POSITIONS	731	697	697	694	694	693

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 Program Unit Appropriated Fund and Category Summary- BPR007A

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Fire Protection

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	411.76	392.88	392.88	395.82	395.82	394.73
NONLIMITED BUDGET (Excluding Packages)						
SERVICES & SUPPLIES						
Other Funds	836,183	-	-	-	-	-
TOTAL NONLIMITED BUDGET (Excluding Packages)						
Other Funds	836,183	-	-	-	-	-
NONLIMITED BUDGET (Current Service Level)						
Other Funds	836,183	-	-	-	-	-
TOTAL NONLIMITED BUDGET (Including Packages)						
Other Funds	836,183	-	-	-	-	-
OPERATING BUDGET						
General Fund	32,532,288	32,700,337	35,694,057	44,510,552	38,278,405	37,447,898
Other Funds	56,978,443	54,546,161	54,546,161	65,230,102	63,998,959	63,319,355
Federal Funds	14,801,093	18,013,764	18,013,764	15,803,775	15,682,230	15,718,166
All Funds	104,311,824	105,260,262	108,253,982	125,544,429	117,959,594	116,485,419
AUTHORIZED POSITIONS	731	697	697	694	694	693
AUTHORIZED FTE	411.76	392.88	392.88	395.82	395.82	394.73
TOTAL BUDGET						
General Fund	32,532,288	32,700,337	35,694,057	44,510,552	38,278,405	37,447,898
Other Funds	56,978,443	54,546,161	54,546,161	65,230,102	63,998,959	63,319,355
Federal Funds	14,801,093	18,013,764	18,013,764	15,803,775	15,682,230	15,718,166

**Program Unit Appropriated Fund Group and Category Summary
2013-15 Biennium
Fire Protection**

**Version: Z - 01 - Leg. Adopted Budget
Cross Reference Number: 62900-010-00-00-00000**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	104,311,824	105,260,262	108,253,982	125,544,429	117,959,594	116,485,419
AUTHORIZED POSITIONS	731	697	697	694	694	693
AUTHORIZED FTE	411.76	392.88	392.88	395.82	395.82	394.73

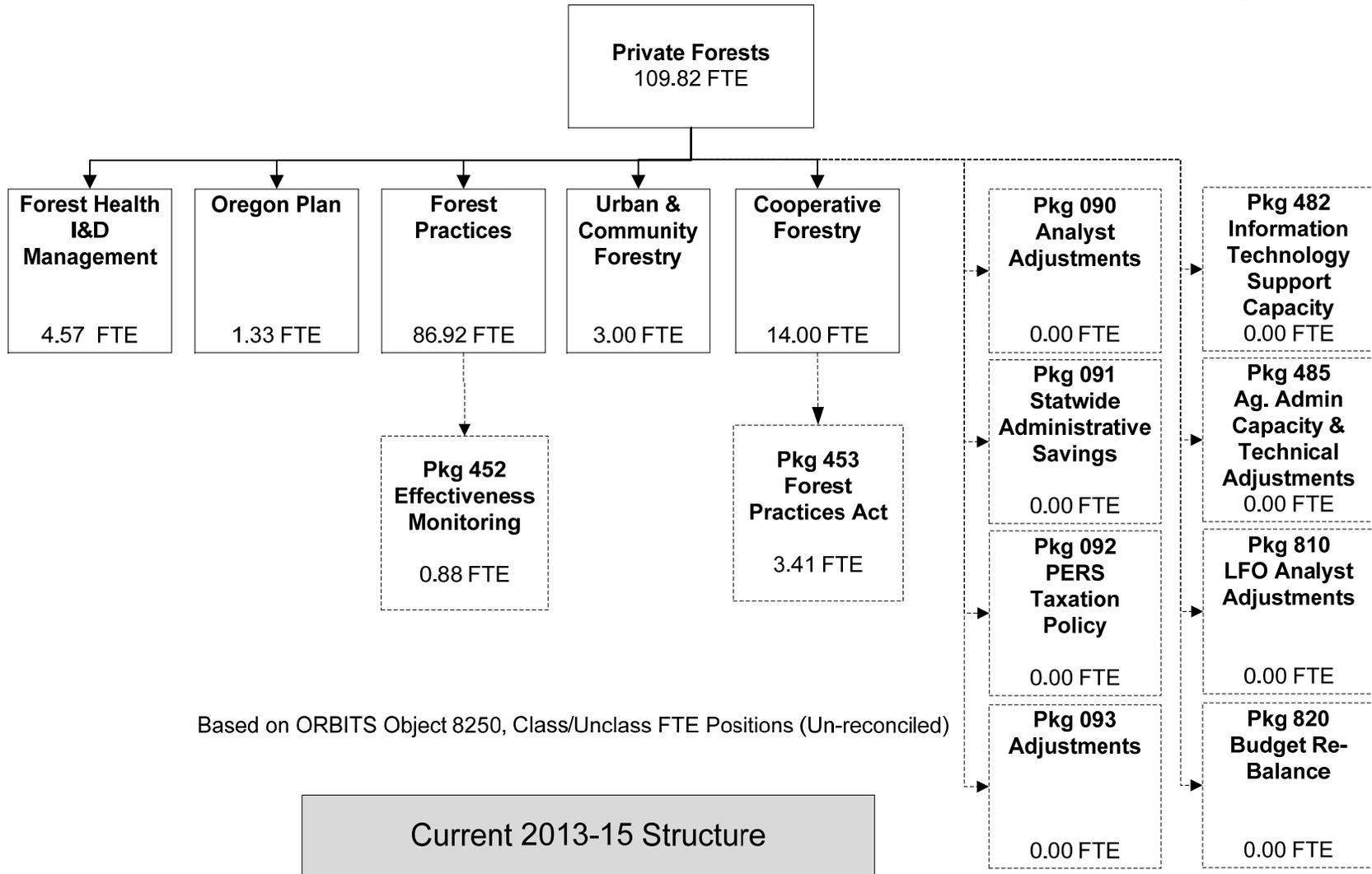
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Budget Narrative

Department of Forestry

Private Forests

Program Unit Organization Chart



Based on ORBITS Object 8250, Class/Unclass FTE Positions (Un-reconciled)

Current 2013-15 Structure

Agency Request

Governor's Balanced

Legislatively Adopted

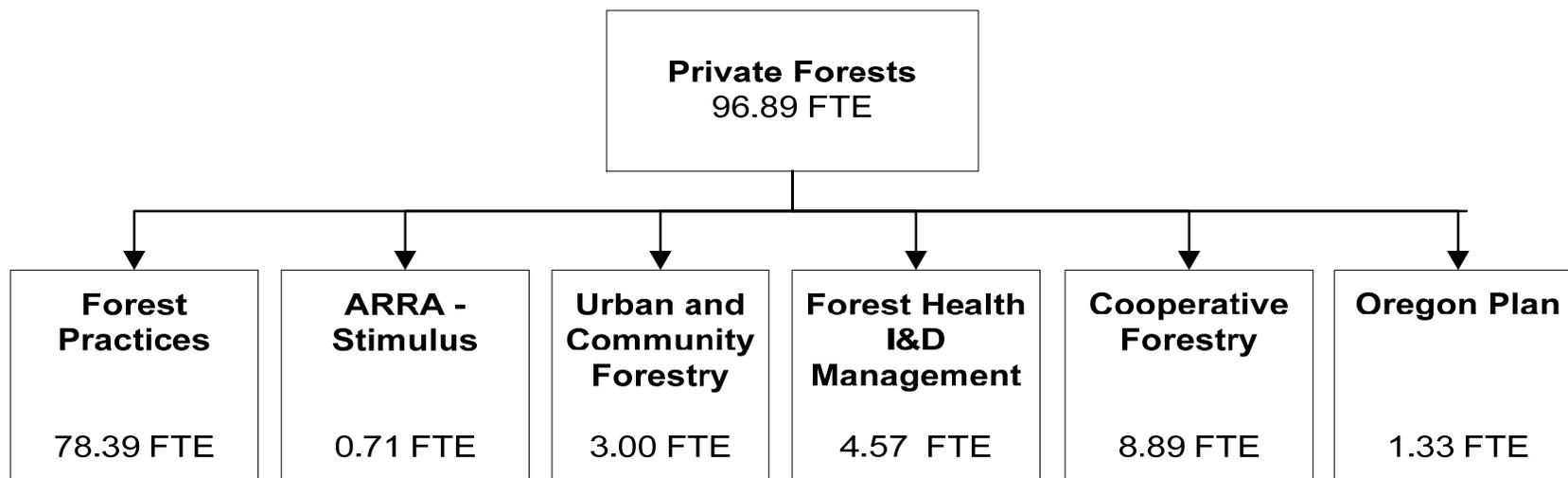
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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Organization Chart



Based on ORBITS Object 8250, Class/Unclass FTE Positions (Un-reconciled)

Prior (Leg. Approved) 2011-13 Structure

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Mission Statement:

The Private Forests program's guiding purpose is maintaining working forests and the social, economic and ecological viability of those forests into the future – in essence, to keep working forests working.

Statutory Authority:

The Private Forest Program implements the authority vested in the Board of Forestry and the State Forester through the following Oregon Revised Statutes (ORS):

ORS §527.610 through §527.992 – Oregon Forest Practices Act
ORS §541.351 to §541.420 – Oregon Plan for Salmon and Watersheds
ORS §526.425 to §526.465 – Non-industrial Private Landowner Assistance (Woodland Management Act of 1979)
ORS §526.470 – Seed Tree Bank
ORS §527.310 to §527.370 - Integrated Pest Management.
ORS §526.500 to §526.515 - Urban and Community Forestry
ORS §541.423 to §541.426 – Stewardship Agreements
ORS §526.065 – Forest Legacy Program
ORS §321.367 – Forestland management
ORS §526.700 to §526.775 - Forest Resource Trust

This program administers the Forest Practices Act (FPA) and rules adopted by the Board of Forestry, which is vested with exclusive authority to establish standards for forest practices. As stated in ORS 527.630, the FPA encourages “economically efficient forest practices that ensure the continuous growing and harvesting of forest tree species and the maintenance of forestland for such purposes as the leading use on privately owned land, consistent with sound management of soil, air, water, fish and wildlife resources and scenic resources.” The Act also seeks to “ensure the continuous benefits of those resources for future generations of Oregonians.” The FPA provides a stable regulatory environment, encouraging investment in private forestlands by avoiding uncertainty and confusion in the enforcement and implementation of laws and rules governing forest operations.

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Statutory Authority: (Cont.)

The 1999 Oregon Legislature codified a number of the state's watershed management and enhancement programs, including the Forest Practices Act, into the Oregon Plan for Salmon and Watersheds in ORS 541.351 to 541.420. The Oregon Plan promotes voluntary measures to restore and enhance salmon habitat. The Oregon Plan has stimulated millions of dollars in investments and restoration of thousands of stream miles. The Plan works to hold Oregonians accountable in addressing water quality, watershed health and the problems of native salmonids statewide.

The Woodlands Management Act was passed in 1979 to encourage long-term forestry investments and promote better management of Oregon family forestlands. The Nonindustrial Private Landowner Assistance statute recognizes that family forestland makes a vital contribution to Oregon by providing jobs, products, tax base and other social and economic benefits, and declares that it is the public policy of the State of Oregon to encourage management of nonindustrial private forestlands for tree production. The act also created the Seed Tree Bank, which provided for the supply and maintenance of forest tree seed for sale to public, state, and private owners of forest nurseries and forestlands.

Insect and disease control and management evolved from the creation of Oregon's Insect Pest Control Act in 1922, the nation's first insect control law. In 1945, the Insect Pest Control Act was modified to include diseases and allowed cost sharing for control efforts. Aerial surveys to identify insect and disease outbreaks were initiated in 1947 and have been conducted every year since. The current authority establishes integrated pest management as the basic approach for addressing forest health problems.

The Urban and Community Forestry (UCF) statutes recognize that trees are not only important to the economic and environmental well-being of Oregon, but also enhance quality of life for urban residents. As a matter of policy, it is important to promote and protect the human habitat values that accrue from a healthy urban forest. The UCF encourages cities to plant and properly care for trees within urban growth boundaries and to develop management plans to protect and promote urban forests.

In 2003, HB 3616 was adopted to allow owners of farm and forestlands to manage their land for habitat conservation without incurring higher property taxes. The legislation also created a framework for substantive incentives, such as regulatory certainty, for landowners that choose to go beyond land management standards otherwise imposed by law. This framework was implemented through stewardship agreements between landowners and the Departments of Forestry and/or Agriculture. This legislation directed that the two agencies jointly adopt rules to implement stewardship agreements.

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Statutory Authority: (Cont.)

The 2005 legislature authorized the Department to implement the Federal Forest Legacy program within urban growth boundaries. The federal Forest Legacy Program provides funding to nationally selected projects that protect key forest types at risk of conversion to other uses. The 2007 Legislature extended the program statewide. The goal of the program is to maintain working forests that conserve important commodity as well as non-commodity forest resources and conservation values including water flows and quality; fish and wildlife habitat (especially for threatened and endangered species); stores of carbon; and biodiversity. In addition, the Forest Legacy Program promotes stewardship and sustainable management of private forest lands.

ORS 321.367, Forestland management requires the Department to inspect and report underproductive and other unmanaged forestlands to the county assessor. This requirement establishes the responsibility to ensure that the special forestland assessment is only applied to working forests.

The 1993 Legislature established the Forest Resource Trust (FRT) to provide financial and technical assistance to non-industrial private forestland owners for stand establishment and improved management of forestlands for timber, wildlife, water quality, and other environmental purposes.

In 2005, the Legislature established Oregon's policy to support efforts to build, and place in service, energy production facilities that use biomass collected from forests or derived from other sources such as agricultural crop residue. The Legislature directed the Department to promote the development of new market-based solutions (biomass energy) to reduce the risk of severe insect and disease outbreaks and catastrophic wildfires. In conformance with federal law, including Public Law 108-7, the Department is directed to facilitate the development of stewardship contracts utilizing private contractors and, when appropriate, to seek and enter into a stewardship contract agreement with federal agencies to carry out forest management activities on federal lands.

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Purpose, Customers, and Source of Funding:

Based on the Board of Forestry's approved Private Forests policy objectives and priority set of issues, the Department has developed the following guiding purpose for the private forests program:

The Private Forests Program's guiding purpose is maintaining working forests and the social, economic and ecological viability of those forests into the future. This purpose will be accomplished through the development and implementation of new and emerging innovative programs; effective administration, educational assistance, and enforcement of the Oregon Forest Practices Act; early detection and response to forest health threats, and the delivery of state and federal incentive programs.

Private forestlands are a valuable asset, providing about three-quarters of Oregon's timber harvest and helping to support a key traded-sector industry that directly employs about 76,000 people. The Private Forests Program helps to ensure that privately owned forests are healthy, soundly managed, resilient and productive. Because these lands provide public benefits—jobs as well as wood products, clean water, clean air, wildlife habitat and scenic beauty—the program serves all Oregonians. Its four main businesses are:

1. Effective Administration, Educational Assistance, and Enforcement of the Oregon Forest Practices Act

The Oregon Forest Practices Act (FPA) is a partnership between the Department, landowners, and operators to achieve efficient and effective resource protection. The FPA constitutes a social contract with the public. The FPA contains a set of best management practices (BMPs) and rules in reforestation, harvesting, forest road construction and maintenance, slash disposal, chemical application, riparian area and wetland protection, and specified resource site (wildlife habitat) protection. Department policy attempts to gain compliance with the FPA through a program that maintains an effective balance of science and technology-based rules, incentives, educational and technical assistance, and uniform enforcement. The purposes of FPA administration are to help landowners meet their objectives while complying with the rules, educate responsible parties that have violated rules to avoid future violations, and repair to the extent possible damage that has occurred. Department Stewardship Foresters provide on-the-ground administration and enforcement of the FPA by inspecting priority operations for compliance.

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Purpose, Customers, and Source of Funding: (Cont.)

The Private Forests Program objectives under the FPA part of its mission are to:

- Provide public assurance that Oregon's private forests are well-managed, "consistent with the sound management of soil, air, water, fish, and wildlife resources," and ensure "the continuous benefits of those resources for future generations of Oregonians." (ORS 527.630). Proving public assurances helps maintain the social license to practice forestry in Oregon.
- Effectively inspect, enforce, and educate private landowners and operators to achieve high levels of compliance with the FPA.
- Ensure the FPA and associated effectively protect resources.

2. Early Detection and Response to Forest Health Threats

The Department's Forest Health program dates back to Oregon's Insect Pest Control Act in 1922, the nation's first insect control law, and subsequent legislative actions. The program takes a preventative approach that protects private forests and leverages federal funds to provide additional capacity.

The Private Forests Program objectives under the forest health part of its mission are to:

- Maintain and improve the health of Oregon's non-federal forests.
- Provide accurate information on forest health through the Cooperative Insect and Disease Survey (with USDA Forest Service), which annually monitors conditions on all forest lands in Oregon.
- Prevent damage from invasive, non-native species, which are an increasing threat to Oregon's native plant and animal resources. These species threaten Oregon's forests by changing our forest ecosystems.
- Provide technical advice and training in the use of integrated pest management principles to help professional foresters and landowners meet their management goals and objectives.

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Purpose, Customers, and Source of Funding: (Cont.)

3. Delivery of Family Forestland Technical Assistance and Incentive Programs

The Private Forests Program provides value to landowners and enhances natural resource values in general through services and incentives. The Woodlands Management Act was passed in 1979 to encourage long-term forestry investments and promote better management of Oregon forestlands. Stewardship Foresters provide the on-the-ground technical assistance to family forestland owners.

Lack of forest management knowledge continues to be a major problem for many woodland owners. Harvesting without a sound understanding of forest management has historically led to a reduction in forest productivity and lowering of other resource values. Family forest landowners need information, technical assistance and dollars to properly manage their lands for multiple resources and to take on long-term investments. Technical assistance and stewardship plans place landowners in a better position to address the multi-resource management needed to meet both landowner objectives and address society's needs.

The Private Forests Program objectives under the incentives part of its mission are:

- Provide effective support to family forestland owners.
- Help private landowners be economically successful. There is a great potential to increase the productivity of family forestland owners for the variety of environmental, economic, and social benefits they produce. In addition, if managing land for working forest values loses economic viability, the pressure for conversion to other uses increases.

4. Delivery of Urban and Community Forestry Services

This program helps communities maintain and enhance the benefits of urban treescapes. These include stormwater filtering and retention, enhanced neighborhoods and property values, shade, and healthy streams. The agency helps Oregon's 242 incorporated cities, as well as other governmental units and community organizations, with resource management, hazard trees, climate change mitigation and other issues.

The Private Forests Program objectives under the Urban and Community Forestry Services part of its mission are to:

- Promote the sustainability of urban forests through supporting communities' management of their forests.
- Promote communities' understanding of policies and actions needed to produce sustainable forests.

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Purpose, Customers, and Source of Funding: (Cont.)

Program Links to Strategies and Outcomes in 10-Year Plan for Oregon Project Healthy Environment Policy Vision

Strategy 1: Invest in programs that improve air and water quality, and Strategy 2: Invest in programs that conserve, protect and restore key watersheds, stabilize populations of fish and wildlife species and improve forest and rangeland health.

These strategies are direct program goals, expressed in state law that calls for “the continuous growing and harvesting” of trees on private forestland, “consistent with sound management of soil, air, water, fish and wildlife resources and scenic resources.” (ORS 527.630). Examples:

- The FPA establishes best management practices to meet federal clean water standards, and provides strong streamside protection measures. Monitoring, conducted with academic, conservation and landowning partners, evaluates the effectiveness of rules and best practices, and provides a scientific foundation for regulation.
- The Program provides guidance with voluntary measures under the Oregon Plan for Salmon and Watersheds to restore and enhance salmon habitat, and helps landowners improve long-term forest stewardship.
- The agency strategically channels federal bark beetle treatment dollars for more effective control of fire risk and forest health problems.

Strategy 3: Reduce Oregonians’ exposure to toxics.

- Because forestlands experience less-intensive pesticide use than other lands, keeping forests as forests means less pesticide application overall.
- The program works with landowners and other agencies to ensure that FPA practices are effective at protecting the environment from elevated levels of pesticides.

Strategy 4: Build great communities for a growing population.

- Urban forestry assistance enhances the livability of urban areas.
- The program has published best management practices to reduce forest fragmentation during development, and is currently piloting such efforts in the wildland-urban interface.

Strategy 5: Improve the effectiveness and efficiency of natural resources management.

- The program is improving the efficiency and effectiveness of FPA enforcement, including a broad systems review, and use of new technology to better serve customers.

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Purpose, Customers, and Source of Funding: (Cont.)

Strategy 5.1: Coordinate natural resources management plans.

- The Program is leading development of a uniform forest management plan and endorsement system, so that a single plan can meet the requirements of multiple state and federal agencies and certification organizations.
- “One-stop shopping” streamlines enforcement of water quality, fill-and-removal, and other requirements in commercial operations and associated voluntary enhancement projects.
- The Program works with multiple agencies to ensure adequate forest protection and reduce risk of exposures to toxics.

Strategy 5.2: Develop new and more efficient ways to achieve desired environmental outcomes.

- The Program works with the Board of Forestry and other agencies to promote voluntary improvements under the Oregon Plan and to evaluate, and adopt when possible, non-regulatory approaches to achieving resource protection.

The Program also reinforces Economy and Jobs strategies and outcomes related to timber harvest and biomass development, key traded sectors and sustainable business development.

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Purpose, Customers, and Source of Funding: (Cont.)

Customers and Partners:

The Private Forests Program serves Oregon citizens and private forestland owners, and works in partnership with a significant number of agencies and organizations that share an interest in the management of forestlands. Primary partners include:

- Committee for Family Forestlands – Established by the Board of Forestry in January 2000, the committee helps the Board and the State Forester address issues affecting family forestlands. Their advice and input support the policies and strategies set forth in the Board of Forestry's *Forestry Program for Oregon*.
- State Forest Stewardship Coordinating Committee – Under authorities of the federal Cooperative Forestry Assistance Act of 1978, the State Forest Stewardship Coordinating Committee consists of representatives from state and federal natural resource agencies, private forest landowners, consulting foresters, forest industry and conservation organizations. The committee advises the State Forester on policies and procedures for State and Private Forestry Programs within the US Forest Service, such as Forest Legacy and forest stewardship. The Stewardship Coordinating Committee also serves as the forestry subcommittee to the Oregon Technical Advisory Committee, which advises both the federal Farm Services Agency and Natural Resource Conservation Service on federal farm and forestry assistance programs. In 2010, the Stewardship Coordinating Committee advised the Department in its completion of the Oregon's Statewide Forest Assessment and Resource Strategy.
- Regional Forest Practices Committees – The Board of Forestry established a forest practice committee for each forest region pursuant to the Forest Practices Act. Each committee consists of nine members, a majority of whom must reside in the region. Members of each committee shall be qualified by education or experience in natural resource management and no fewer than two-thirds of the members of each committee are private landowners, private timber owners or authorized representatives of such landowners or timber owners who regularly engage in operations. Each forest practice committee reviews proposed forest practice rules in order to assist the Board of Forestry in developing rules appropriate to the forest conditions within its region. Committee recommendations are advisory only and the committees need not be consulted prior to the adoption of any forest practice rule.
- Forest Resource Trust Advisory Committee – The Forest Resource Trust (FRT) was established by the 1993 Legislature to provide financial and technical assistance to non-industrial private forestland owners for stand establishment and improved management of forestlands for timber, wildlife, water quality, and other environmental purposes. The FRT was conceived as a means for the current generation to invest in the future forests of the state, just as past generations invested in the restoration of the Tillamook following years of catastrophic fires. After an initial infusion of funding, the FRT was expected to become self-supporting.
- USDA-Forest Service State and Private Forestry – The federal Cooperative Forestry Assistance Act defines congressional policy on how the Secretary of Agriculture works in cooperation with State foresters in implementing Federal programs affecting non-Federal forestlands. This partnership provides funding that enables Department foresters to offer family and other private forestland owners a variety of technical and financial assistance in improving the health and sustainability of their forests.

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Purpose, Customers, and Source of Funding: (Cont.)

Customers and Partners: (Cont.)

- Oregon Watershed Enhancement Board (OWEB) – OWEB is Oregon’s primary source of financial assistance to forestland owners. The Private Forests Program’s partnership with OWEB centers on working to develop programs and practices to help forestland owners implement Oregon Plan objectives and to jointly support Oregon’s role in the Conservation Reserve Enhancement Program (CREP). CREP provides federal and state technical and financial assistance to help agricultural landowners create forested riparian buffer strips along Endangered Species Act-listed fish streams as part of the implementation of the Oregon Plan.
- Watershed Councils – Stewardship foresters support local watershed councils in their efforts to promote active management on forestlands to improve forest health, thus providing an array of landowner and public benefits.
- Oregon State University College of Forestry (COF) – The College conducts leading edge research and trains the next generation of forestry professionals. The Department advises the COF in setting research priorities and establishing curricula for degree programs.
- Oregon State University (OSU) Forestry Extension Service – OSU’s Forestry Extension Program shares the Board of Forestry’s vision for forest landowners, and has the education and transfer of information on forest management to private forest landowners as a major component of its mission. Forestry Extension is a valuable educational resource to agency staff and landowners alike and thus a key Program partner.
- Watersheds Research Cooperative (WRC) – The WRC supports multiple research projects, including the Hinkle Creek, Trask River and Alsea paired watershed studies looking at the cumulative impacts from contemporary forest practices on water quality, fish and other aquatic biota. The WRC, at Oregon State University’s College of Forestry, was established in 2002. It supports multiple research projects, including the Hinkle Creek, Trask River and Alsea paired watershed studies. The resulting information will promote efficiency in designing, implementing, and regulating forest practices into the future.
- Oregon Forest Resources Institute (OFRI) – OFRI provides information on Oregon’s forest practices and encourages sound forest management. The Institute is funded by a tax on forest products producers. The Department consistently collaborates in development of education materials.
- Oregon Small Woodlands Association (OSWA) – OSWA is the primary family forest landowner organization within the state, and strives to represent its members and all family forest landowners. The association has a rich history of assistance to Oregon through serving on countless standing and ad hoc committees. This makes OSWA a key partner in the development and implementation of program strategies and policies that promote active management on family forest lands. OSWA collaborates closely with the Oregon Tree Farm System (OTFS). OTFS is a primary program for family forest landowner recognition of sustainable forest management.

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Purpose, Customers, and Source of Funding: (Cont.)

Customers and Partners: (Cont.)

- Oregon Forest Industries Council (OFIC) – OFIC is a trade association representing more than 50 Oregon forestland owners and forest products manufacturing-related firms. Its members own more than 90% of Oregon's private large-owner forestland base. OFIC coordinates advocacy on behalf of its members to maintain a positive, stable business operating environment for Oregon's forest products community and encourage long-term investments in healthy forests. It also ensures a reliable timber supply from Oregon's public and private forestlands, and promotes stewardship and sustainable management to maintain productivity and protect environmental values on all of Oregon's forestlands.
- Associated Oregon Loggers (AOL) – Among other work, AOL promotes timber harvest professionalism through continuing education for loggers. The Department partners with AOL on the Oregon Professional Logger program, facilitating joint training related to forest practices.
- Consulting Foresters – These professionals provide forest landowners a variety of management services with over 100 consultants partnering with the program in the development of stewardship planning and providing landowners technical assistance. Consultants are a key in assisting landowners that market forest products.
- National Resources Conservation Service (NRCS) – Established in 1935, this federal agency (originally called the Soil Conservation Service) has provided leadership in a partnership effort to help America's private landowners and managers conserve their soil, water, and other natural resources. ODF works collaboratively with regional NRCS districts to provide technical assistance to forest landowners who apply for NRCS conservation program funding.

Source of Funding:

- Forest Practices Act administration is funded in an amount not to exceed 40 percent of the approved budget from the Forest Products Harvest Tax (ORS §321.015), with the remaining 60 percent funded through a state General Fund appropriation. Once the budget has been determined, the harvest tax rate is set each biennium, based on the revenue need and projected harvest levels.
- General Fund, leveraged to obtain an equal amount of Federal funding, provides funding for the Forest Health staff and field foresters, the annual aerial insect and disease surveys, the delivery of forest pest data and maps, and technical assistance to forest landowners and policy decision makers.
- General Fund provides support for the Oregon Plan for Salmon and Watersheds. Oregon Watershed Enhancement Board grants provide partial funding (Other Funds) for some cooperative research projects and recovery planning.
- Federal Funds provide funding for family forest landowner financial and technical assistance, technical assistance for tree improvement, Forest Legacy program administration, and insect and disease monitoring and mitigation.
- Other Funds are received for carbon sequestration credits and tree planting on under-producing forestlands through the Forest Resource Trust program.

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Activities, Programs and Issues in the program base budget:

Activities:

Forest Practices Act Administration:

The Private Forests Program performs the following key functions and actions to meet goals and objectives of this business:

- Provides at least one pre-operation, one active, and one close-out inspection on all high and medium priority operations. Ensures compliance with timber harvesting, road construction and maintenance, treatment of slash following harvest, use of forest chemicals and reforestation.
- Maintains high level of landowner and operator knowledge to ensure consistent application of Best Management Practices.
- Provides effective education:
 - Urban interface: Focuses on local government meetings, public meetings to address emerging issues, coordinates on land-use planning.
 - Family forestland: Partners with Oregon State University Extension, Oregon Tree Farm System, Oregon Small Woodlands Association, and Oregon Forest Resources Institute on education and training. Conducts pre-operations inspections, which are critical for family forestland owners.
 - Industrial / Investment Forestland: Coordinates with certification programs; continues joint training with Associated Oregon Loggers.
- Effective enforcement creates accountability for inappropriate behavior, and corrects or mitigates resource damage. Improved use of consent orders mitigates damage and educates landowner and operators.
- Protects certain special resources including “significant wetlands,” “sensitive bird nesting, roosting and watering sites,” and “sites used by threatened and endangered species.” Provides effective data management for ownership, water and sensitive resource sites, reforestation compliance, and activity tracking and reporting.
- Addresses public safety related to rapidly moving landslides that may come from forestlands.
- Protects scenic values along specified highways.
- Conducts effectiveness monitoring and reporting for rule effectiveness.
- Conducts compliance auditing.

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Activities, Programs and Issues in the program base budget: (Cont.)

Activities: (Cont.)

Forest Health Management:

The Department's forest health professionals conduct surveys, evaluations, and monitor forest insects and tree diseases. They provide technical advice and training in the use of integrated pest management principles. They detect, monitor, and eradicate invasive, non-native species. They assist the Department's field foresters in the prevention and restoration of private forestland affected by bark beetles. The program performs the following key functions and actions to meet forest health objectives:

- Conducts aerial surveys to identify insect and disease outbreaks; this survey was initiated in 1947 and has been conducted every year to the present. Data are gathered by trained aerial observers recording observations digitally as they fly a grid pattern over all forestland in the state. Oregon, with 60-plus years of consecutive annual survey reports, has developed the most complete record of insect activity in the nation.
- Analyzes trends in insect and disease in the state. The state loses approximately 1.4 billion board feet of timber every year to insects, diseases and fire. While insect damage is dynamic and a component of natural disturbances, increases can signal a decrease in the health of forests.
- Applies for and administers federal forest health grants that provide funds to landowners to implement forest management activities to improve forest health (e.g., bark beetle treatments).
- Manages the Sudden Oak Death eradication program, which provides significant benefit to the nursery and forest industries. The eradication program helps avoid increased operating expenses due to changed cultural or harvesting practices, increased costs associated with quarantine inspections and testing, and lost profits due to loss of market share and consumer confidence.
- Provides technical assistance to professional foresters, state agencies, and forestland owners regarding forest health issues and appropriate integrated pest management responses.
- Monitors and conducts research on specific forest health issues, such as Swiss needle cast, aspen decline in the Pacific Northwest, and monitoring ozone damage to forest trees.
- Promotes forest landscape conditions that are resilient to natural disturbances, reducing the adverse environmental impacts and losses of forest resources to wildfire, insects, diseases and other agents.

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Activities, Programs and Issues in the program base budget: (Cont.)

Activities: (Cont.)

Family Forestland Technical Assistance:

Stewardship foresters implement this effort depending on the availability of funding. Family forestland support includes:

- Coordinated technical and financial assistance to family forestland owners.
- Management planning for family forestland owners; support for owners in achieving certification.
- Advice and encouragement to family forestland owners to carry out young growth management activities, such as converting underproductive forestlands, reforestation, release, precommercial thinning, fuel reduction, and salvaging insect or disease damaged trees.
- Administration of federal programs designed to encourage management of family forestlands.
- Advice and encouragement to family forestland owners to form cooperatives or aggregates to more efficiently carry out their young growth management activities.

Urban and Community Forestry:

Department urban and community forestry experts provide technical and educational assistance on tree risk assessment, ordinances, inventories, tree care, planting, tree selection and urban forest management planning. To accomplish Urban and Community Forestry objectives, the program seeks to:

- Develop and distribute educational materials encouraging active management of urban and rural forests, and addressing issues in the urban/rural interface.
- Continue to facilitate the development of comprehensive community forestry program elements such as Tree City USA, tree boards, and the development of local tree ordinances and tree risk management plans.
- Develop and teach courses such as the Community Tree Management Institute, webinars, and continuing education seminars for urban natural resource professionals in order to develop additional technical capacity at the local level.
- Implement cooperative projects with the Forest Service, Oregon Community Trees, OSU Extension, utilities, and non-profit groups

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Activities, Programs and Issues in the program base budget: (Cont.)

Activities: (Cont.)

- Provide leadership to help cities deal with urban/rural interface issues such as forest practices, growth management, and wildland fire.
- Help communities solve urban natural resource management problems such as hazardous trees and tree risk management.
- Serve as a catalyst to facilitate the development of sustainable and comprehensive community forestry programs in Oregon communities.
- Facilitate community understanding of the green infrastructure and ecosystem perspectives of urban forestry.
- Transfer technical urban forestry knowledge to communities and provide educational opportunities.
- Coordinate statewide Arbor Week activities and promote expansion of the Tree City USA program.

Development and Implementation of New and Emerging Innovative Programs. Lead the State of Oregon in developing new areas relevant to private forestry in Oregon.

The Department has been a leader in setting policy and adapting emerging opportunities. The program's primary objective under the innovative program part of its mission is to develop and support non-timber markets that increase forestland values.

The Private Forests program has developed new areas that help contribute to sustainable forest management. These activities have included:

- Manage the Federal Forest Legacy Program to obtain funding to protect key forest types threatened by conversion to other uses.
- Develop a stewardship agreement program that provides a framework for substantive incentives, such as regulatory certainty, for landowners that choose to go beyond land management standards otherwise imposed by law.
- Develop a programmatic Safe Harbor Agreement for spotted owls with US Fish and Wildlife Service and Natural resource Conservation Service. The agreement establishes regulatory assurances to participating landowners who are implementing forest management activities. Participating landowners must demonstrate net conservation benefit through a Stewardship Agreement.
- Help establish the Western Larch Cooperative Seed Orchard for Northeast Oregon. This cooperative seed orchard in the La Grande area will help meet a persistent and significant shortage of western larch tree seed for reforestation in northeast Oregon.
- Manage the Forest Resource Trust to provide financial and technical assistance to non-industrial private forestland owners for stand establishment and improved management of forestlands for timber, wildlife, water quality, and other environmental purposes.

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Budget Narrative

Department of Forestry

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Program Unit Narrative

Activities, Programs and Issues in the program base budget: (Cont.)

Activities: (Cont.)

- Develop a scientific basis for carbon-offset storage by Oregon's forests.
- Support efforts to build, and place in service, energy production facilities that utilize biomass collected from forests.
- Actively encourage Oregon Plan voluntary measures to restore and enhance salmon habitat. The Oregon Plan has stimulated millions of dollars in investments and restoration of thousands of stream miles.
- Participate in the Oregon Watersheds Research Cooperative (WRC) at Oregon State University College of Forestry. The WRC supports multiple research projects, including the Hinkle Creek, Trask River and Alsea paired watershed studies.

Program Issues:

Forest Practices Act Administration:

The Forest Practices Act (FPA) is a cornerstone of resource protection on private lands in Oregon that requires adequate staffing to perform site inspections and compliance monitoring. The Department has a statutory obligation under ORS 527.710(1) to administer the Forest Practices Act and administrative rules adopted by the Board of Forestry. The success of the Private Forests Program is based upon a shared responsibility and partnership among operators/landowners and the Department, with an outcome of achievement and demonstration of a high level of voluntary compliance with forest practices rules. Maintaining a stable complement of field foresters and technical experts is a key to ensuring that best management practices are being met on private forestlands.

The 2011 Legislative session restored much of the field capacity to implement the FPA. One budget note attached to the program budget requires the Department to implement a compliance audit of the FPA through a third party contractor. Results from this audit would allow the Department to rework a Key Performance Measure to better reflect how well the FPA is working across the landscape. This statistically valid compliance audit program would be conducted on an annual basis to ensure consistency of FPA rule application in the field; examine implementation and ease of use; provide support for third party certification; and target opportunities for landowner/operator training. While the field data collection will be contracted out, the Department will retain quality assurance and quality control over the audit.

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Department of Forestry

Private Forests Program

Program Unit Narrative

Activities, Programs and Issues in the program base budget: (Cont.)

Program Issues: (Cont.)

Forest Practices Act Administration: (Cont.)

A second budget note attached to the program budget requires the Department to contract with an independent third-party to assess and make recommendations on cost savings, efficiencies, and cost avoidance strategies that could prove effective for the administration of the FPA. Stakeholders have expressed concern that the administration of the FPA has fallen behind technological and industry advances. Maintenance of data bases of protected resources and other program data is no longer adequate to ensure that technical assistance services can be appropriately prioritized and the activities tracked.

The scope of this project is focused specifically on Forest Practices administration – both field administration and the need for technical specialists. A Department of Administrative Services (DAS) approved Lean business processing provider was chosen for rapid implementation. The results of the Lean analysis were used to develop a plan that addresses all of the required process, policy and data related issues, and provides a structured approach for the application of technical solutions to those issues. A pilot project was initiated to focus on standard Inspection/Unit Accomplishment reporting and standardization of the Notification of Operation forms, submission, and handling process. The success of the pilot project facilitated the statewide rollout of the improved business process. However, technical capacity to train staff on new business procedures is limited to one limited-duration business analyst. This position is also the project lead for developing the program vision for an online forest operation notification system.

This project would significantly improve the efficiency with which stakeholders can notify the Department when forest operations take place. In addition to the business improvement projects in progress, 25 additional activities were identified by Department staff and external stakeholders who would significantly improve the efficiency and effectiveness of FPA administration. Increasing the technical staff capacity to implement the program business improvement processes would also meet Strategy 5 of the Healthy Environment Policy Vision (Improve the effectiveness and efficiency of natural resource management).

Water Quality:

Forestlands supply abundant, clean water for Oregonians. Protecting, maintaining and enhancing the health of Oregon forests' soil and water resources is a key strategy in the 2011 Forestry Program for Oregon. The Private Forest Program serves a critical role in ensuring water quality around the state. It enforces rules that protect our drinking water and salmon habitat from excessive sediment, herbicides, turbidity, and temperature exposure. It also embraces its statutory requirement to conduct research and monitoring that verify that its current practices are indeed protective. The 2011-13 legislatively approved budget partially restored staff support and funding for the Forest Practices effectiveness-monitoring program, which was eliminated in the 2009-2011 reductions.

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Program Unit Narrative

Activities, Programs and Issues in the program base budget: (Cont.)

Program Issues: (Cont.)

Water Quality: (Cont.)

The Private Forests Program has reestablished the monitoring program and can once again meet its core monitoring functions. The Department has resumed work on its riparian functions research project, which directly tests the efficacy of riparian protection standards for small and medium fish streams. The project informs Board of Forestry rule analysis efforts around these standards. The Private Forest monitoring program has rebuilt quickly. However, its current capacity is not sufficient to keep pace with the Department's overall monitoring needs or to support Strategies 1, 2 and 5 in the Healthy Environment Policy Vision.

The Department is being called upon to participate in the DEQ/EPA development of the Mid-Coast Total Maximum Daily Load (TMDL) process, an endeavor to improve water quality that will potentially affect timber harvest on thousands of acres of private forestland. This TMDL process would benefit from interfacing with the Department's parallel efforts with its riparian protection rule analysis; a restoration of resources would aid in ensuring full Department participation.

Resource restoration will also support continued participation in the Watershed Research Cooperative, a collaborative research venture between Oregon State University and federal and state researchers developed specifically to examine forest management effects on water quality. Fully restoring monitoring program resources will enable the Department to meet statutory requirements for forest practices research and monitoring and for integrated monitoring at the watershed scale to determine the effectiveness of contemporary forest practices for achieving aquatic conservation goals.

In addition, Department stewardship foresters play a significant role in implementing the Oregon Plan for Salmon and Watersheds, which seeks to restore salmon runs and improve water quality. Oregon Plan volunteer activities are Oregon's home-grown response to listings of Coho and other salmon species under the federal Endangered Species Act. Department field foresters help forestland owners identify opportunities for improving riparian function (e.g., large wood placement) and work with watershed councils to implement restoration projects. Restoring these foresters in urban and wildland-urban interface areas will provide added capacity to implement Oregon Plan goals.

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Private Forests Program

Program Unit Narrative

Activities, Programs and Issues in the program base budget: (Cont.)

Program Issues: (Cont.)

Forest Health Management:

Insects, diseases, and other agents cause significant tree mortality, growth loss, and damage over large areas of forestlands in Oregon each year. These occurrences affect management strategies of landowners and may contribute to hazardous forest fire conditions. The Department works cooperatively with the US Forest Service and other public and private organizations to assess forest health throughout the state annually. Assisting with prevention, treatment and integrated pest management on non-federal lands is imperative to meet the strategies in the Healthy Environment Policy Vision.

- ***Mountain Pine Beetle:***

Tree mortality attributed to mountain pine beetle during annual aerial surveys declined dramatically in 2011; however, localized damage to remaining, highly susceptible hosts such as mature lodgepole and five-needle pines (western white, sugar, and whitebark) continued. The total area mapped with tree mortality decreased by 45% this year, and the estimated number of trees killed within those areas declined for a third consecutive year to the lowest level since the outbreaks began in 2001. Historically, outbreaks cannot be sustained once the majority of mature lodgepole stands are exhausted, and the declines since 2008 appear to be due to the depletion of these hosts in many areas. While overall tree mortality is expected to continue to decline, areas with highly susceptible hosts remaining will likely continue to see tree mortality. For example, large-diameter lodgepole pines retained in riparian buffer zones have been heavily impacted of late in some areas.

Concentrated tree mortality from mountain pine beetle was most apparent in 2011 in the Deschutes National Forest near Crater Lake, Mt. Bachelor, and Newberry Crater, and in the Fremont-Winema National Forests near Yamsay Mountain, Yainix Butte, and the Warner Mountains. The current focus in areas that have suffered large-scale tree mortality has been to create safety corridors/zones and fuel breaks where possible. Projects have involved the removal of dead trees along roads and in recreation sites to increase safety and access for the public and firefighters. In less affected areas, forest operations have been aimed at reducing fuel loads and improving stand conditions to decrease their susceptibility to damage from bark beetles and wildfires.

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Program Unit Narrative

Activities, Programs and Issues in the program base budget: (Cont.)

Program Issues: (Cont.)

- ***Sudden Oak Death:***

Sudden Oak Death, caused by the non-native pathogen *Phytophthora ramorum*, is lethal to tanoak and threatens this species throughout its range in Oregon. The disease was first discovered in coastal southwest Oregon forests in July 2001, and currently is causing extensive mortality of tanoak in Curry County. Native rhododendron, huckleberries, and many other plant species also are damaged. An interagency team is attempting to eradicate and slow spread of the pathogen through a program of early detection surveys followed by cutting and burning infected and nearby host plants. Post-treatment monitoring in 2010 and 2011 showed that eradication treatments eliminated disease from approximately 50% of infested sites, but the disease continues to spread slowly in a predominantly northward direction.

To date, the net effect of the Oregon eradication program has been a dramatic reduction in the rate of disease spread as compared to similar areas in California where there is no comprehensive control program. Continued spread of sudden oak death is attributed to the slow development of symptoms in infected trees which hinders early detection, and to delays in completing eradication treatments which allow disease spread from known infestations.

From 2007 to 2009 the number of new infested sites appeared to stabilize at approximately 60 per year. At this level of disease, funding was barely sufficient to conduct surveys and treat all infestations. In 2010 the number of new infested sites increased to 83, with many of these in areas where treatment delays had occurred in prior years. In 2011, 172 new sites were detected (nearly triple the three-year average), and one of these sites was 6.5 miles north of the quarantine boundary and 12 miles from the nearest known infested site. During the 10-year period (2001-2011), the disease spread from the initial infestations southward 1.2 miles, and northward and eastward 17.3 and 4.7 miles, respectively.

The area under quarantine has expanded five times: from 9 square miles in 2001 to 202 square miles in 2012. The recent increase in disease and decrease in available state and federal funds clearly indicated that eradication treatment costs on private lands would exceed available or expected funds. In March 2012 the state quarantine regulations were revised to reflect the financial reality of managing sudden oak death. The initial goal of complete eradication in Curry County forests is now considered unachievable. The goal now is to slow further disease spread by: 1) early detection and rapid eradication of new infestations that are most important in terms of slowing disease spread; 2) reducing inoculum levels wherever practical through cost-share projects and best management practices, and; 3) improved education and outreach to prevent spread by humans.

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Program Unit Narrative

Activities, Programs and Issues in the program base budget: (Cont.)

Program Issues: (Cont.)

- ***Invasive Species:***

Invasive species in Oregon's urban and rural forests are causing serious harm to the economic, environmental and social legs of forest sustainability. Continuing threats from established and new invasive species are expected. Integrated and coordinated efforts are needed to prevent or eradicate new invasions, or to minimize the negative effects if neither prevention nor eradication measures are successful. Cost of controlling such species can be high, but the consequences of inaction are often much greater. Vigilance is needed, since species introductions are increasing with the acceleration of global trade and travel. The Department has limited resources for planning and control programs. Increasing Department capacity to prevent or eradicate invasive species is key to meeting Strategy 2 (Invest in programs that conserve, protect and restore key watersheds, stabilize populations of fish and wildlife species and improve forest and rangeland health) of the Healthy Environment Policy Vision.

Family Forestland Technical Assistance:

Oregon's 4.7 million acres of family forestlands provide key functions for rural landscapes, societies and economies. These lands dominate the urban and wildland-urban interfaces areas, comprising 80% (1.7 million acres) of the private forests in these areas. Much of the state's family forestland, with many exceptions, occupies ecologically important, lower elevation settings, often near residential areas. Family forest ownerships are smaller, their objectives and land uses are varied and their forestland is diverse. Decreasing federal support and lack of state support for family forestland owners impairs the program's ability to develop and implement a viable system of incentives for forest landowners, to help provide a sustainable flow of ecological, economic, and social outputs and benefits. Currently there are only four stewardship foresters (4 FTE) statewide that are funded through the US Forest Service's State and Private Forestry program to support forest stewardship planning for family forestlands.

Family forestland owners distinguish themselves from larger industrial forestland owners, who manage primarily for timber growth and harvest. As forestland value often exceeds timberland values, family forestland owners face great economic pressure to convert their forestland to non-forest use. Many family forestlands are shifting ownership to the next generation of family members. These new owners have a broad array of values and objectives for ownership, but they often lack the knowledge to implement their objectives. Good forest management plans and estate planning can help keep family forest ownership in the family and in forest use.

Protecting and realizing the value in these lands is part of the program's mission. The program requires increased capacity to address issues that affect the sustainability of family forestlands in Oregon and to provide one-on-one technical assistance; fuels reduction and forest health projects; delivery and administration of incentives; implement the Oregon plan; and administer the Forest Practices Act. The Farm Bill has created an opportunity for a new source of funding for improving management on family forestland by incorporating forestry as a component. The Department and the Natural Resource Conservation Service (NRCS) are committed to increased cooperation to ensure that issues affecting sustainability of family forestlands in Oregon are addressed. Adding stewardship foresters to match NRCS funding in a cooperative agreement would double current capacity to support family forestlands.

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Budget Narrative

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Private Forests Program

Program Unit Narrative

Activities, Programs and Issues in the program base budget: (Cont.)

Program Issues: (Cont.)

Urban and Community Forestry:

The Urban and Community Forestry program strives to provide efficient and innovative leadership and program management to meet the needs of 242 incorporated cities in Oregon. However, ODF's Urban and Community Forestry program lacks sufficient staffing levels to meet the needs of all communities in the state.

Each year, cities are faced with great complexity in trying to retain the benefits of the urban forest canopy. Most cities lack the technical expertise to deal with forestry issues. Oregon lacks a dedicated source of tree planting revenues for local communities to access. Most funding incentives are targeted outside of the urban growth boundaries, despite the fact that most salmon-bearing streams pass through urban areas on the way to the Pacific Ocean. Most cities lack the technical expertise to complete tree risk management plans. Storms often result in tree damage to public infrastructure and utility systems. Most cities are reactive rather than proactive when it comes to dealing with public safety risk from potentially hazardous tree issues. Most Oregonians are disconnected from the forests that provide them ecosystem services and quality of life benefits, and consequently they lack an understanding of the importance of trees and forests to the economic, environmental, and social well being of life in Oregon. Forest fragmentation from development can have negative effects on water quality, wildlife habitat, and community livability, and forest fires in the urban/rural interface are more expensive to manage.

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Program Unit Narrative

Activities, Programs and Issues in the program base budget: (Cont.)

Environmental Factors:

Key environmental factors affecting the Private Forest Program in the 2013-15 biennium include:

- **Global Warming and Climate Change:** Oregon's diverse private forests are critical to mitigating the impacts of global warming and reaching Oregon's goal of reducing greenhouse gas levels to 10% less than 1990 levels by the year 2020. Private forests are carbon-storage systems, converting carbon dioxide into clean, renewable building materials and sources of bioenergy. Forests provide building-material substitutes for nonrenewable alternatives, such as steel, which have a larger carbon footprint. Forest products also offset consumption of fossil fuels, when used to produce biomass energy or biofuels.
- **Forest Conversion:** When formerly productive timberlands are converted to development, surrounding economies are affected as forest products-related jobs and infrastructure are no longer viable. Associated taxes are no longer available to support education and other local government services. Family forest landowners in western Oregon near populated areas or near federal forests, and in eastern Oregon everywhere, are hard-pressed to generate returns from timber management or agriculture that compete with other possible uses of their lands.

Often, the land can be sold for much more than its resource management value. This represents a significant challenge to keeping forestland in forest use. The consequences of forest conversion are varied and significant. According to The Pacific Forest Trust, nearly 1.5 million acres of forestland in the U.S. are lost to conversion each year, releasing 275 million metric tons of carbon dioxide to the atmosphere that had been stored in trees. Some 180 million Americans depend on forest watersheds for drinking water. Forest conversion will threaten that supply. Habitat for diverse fish and wildlife species will decline. Forest conversion to other land uses will adversely affect Oregon's 76,000 direct forest sector jobs as well as the sector's contribution to the state's economic output.

- **Diverse Forest Ownership:** Oregon's diverse private forests span the landscape from within urban growth boundaries to remote rural areas. An estimated 330,000 acres of Oregon forest—about 5 percent of the state's private forestland—exist inside urban growth boundaries or other development zones. Another 1.8 million acres of private forest exist within one mile of developable areas. The remaining acres extend out from the wildland-urban interface to the more rural areas. The forest ownership diversity matches the geographic range. There are 87,000 family forests in the 1-9 acre size covering 397,000 acres and 58,000 family forests from 10-49 acres covering 1,130,000 acres. In the midsize family forests, 4,000 owners with 50-99 acres cover 262,000 acres and 7,000 owners with 100-499 acres cover 1,284,000 acres. The remaining acres are in large family forests (1.6 million acres) and industrial forests (6.0 million acres). Oregon's 242 incorporated cities also contain varying amounts of forest canopy, and experience diverse issues related to maintaining forest values during urbanization and development. The changing ownership and diversity of forestlands affect the program's ability to deliver services efficiently and effectively. A recent survey of ODF field foresters shows that up to 20 percent of field staff capacity is being invested on topics relating to the wildland-urban interface forests. These foresters spend significant amounts of time educating landowners and neighbors, responding to complaints and concerns from neighboring landowners, and providing liaison and coordination with local jurisdictions on land use changes. Ongoing forestland ownership changes will continue to challenge the Department's capacity to provide services, and highlight the need to develop new and innovative landowner and institutional strategies.

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Private Forests Program

Program Unit Narrative

Activities, Programs and Issues in the program base budget: (Cont.)

Environmental Factors: (Cont.)

- **Goods and Services:** These private forests provide a variety of goods and services, which vary by ownership and geographic location. Forestlands in the more urban areas maintain green infrastructure, mitigate climate by altering the albedo of cities, and provide clean water. They also provide wood production and harvest tax revenue. Family forestlands provide the greatest diversity of habitat, while also providing wood products. Industrial forests focus on wood production. All of these forests store carbon as part of their ecosystem services. The forest sector makes up about 8.5% of Oregon's total payroll in direct and indirect jobs. Oregon's primary wood products (lumber, veneer and plywood), secondary wood products (doors, windows, furniture, cabinets) and forestry services (consulting, firefighting and reforestation) contributed \$12.6 billion to the state's economy in 2000.
- **Forest Health:** Oregon's forests are at high risk of forest health outbreaks and uncharacteristically severe wildfires; 39% of the forests are in fire condition class 3 (at high risk to uncharacteristic fire due to having forests with a significantly altered fire regime). Another 45% are in condition class 2 (at moderate risk to uncharacteristic fire due to having an altered fire regime). Many of the condition class 2 lands will soon become condition class 3 without some form of fuel treatment. Lack of active management of federal lands has increased the risk of fire and insect outbreaks on these lands. Since wildfire and insects from federal forests do not stop at ownership boundaries, the increased threats from federal lands discourage private landowners in making long-term forest management and milling investments. Modified federal wildfire suppression policies have also influenced the effectiveness of fire suppression actions on federal lands impacting the fire suppression risks and costs on adjacent lands.
- **Federal Forest Management:** Federal timber harvests have declined 90% since 1989, due to a major shift in management emphasis and environmental litigation. Most of the 60% of federally owned forestlands are managed primarily to emphasize mature forest habitat or other conservation and recreation values, not wood production.
- **Declining Forest Infrastructure:** In 1980, Oregon had 390 operating mills – 215 lumber, 148 plywood and veneer and 27 other primary wood products manufacturing facilities supporting 45,800 workers. In contrast, in 2012, Oregon has only 104 operating mills - 58 lumber, 18 plywood and veneer mills and 18 other primary facilities. Employment in the primary wood products manufacturing sector now stands at 12,867 workers. Eastern Oregon was especially hit hard because private lands were not sufficient to supply the mill capacity established around federal timber supply. Today only 11 operating lumber mills remain in eastern Oregon from the 67 that were running in 1980.

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Program Unit Narrative

Activities, Programs and Issues in the program base budget: (Cont.)

Environmental Factors: (Cont.)

- **Urban and Community Forestry:** With a small staff and a large state, the Department struggles to meet the demand for urban forestry assistance across the state. A 2004 survey of cities showed that ODF's assistance since 1991 has resulted in an increase in the number of cities with active urban forestry programs, an increase in the number of urban forestry program elements (inventories, management plans, etc) found in cities, and an increase in local investment in urban forest management. Additionally, the survey showed that cities that had received ODF assistance were more likely to be proactively dealing with their tree problems than cities that weren't assisted by ODF.

The influence of ODF staff had a direct impact on the quality of urban forest management found in Oregon cities. All levels of government are experiencing downsizing and significant changes in personnel and leadership through political processes and/or retirements. Most cities, particularly smaller and more rural communities, lack adequately trained staff to coordinate urban forestry activities in a comprehensive manner. Most cities lack tree risk assessment plans and often suffer infrastructure damage during storms. Cities need technical assistance to help mitigate the effects of storm water runoff, urban pollution, degradation of salmon bearing streams, urban/wildland fire issues, increased urban temperatures and noise pollution. A societal emphasis on addressing climate change presents challenges to local communities to find ways to help citizens connect local actions to global concerns.

- **Invasive Species:** Diverse plant and animal communities thrive in Oregon's forested ecosystems. Unfortunately, these natural communities are increasingly threatened by invasive species. Harmful, nonnative plants and animals are moving in, degrading habitats, displacing desirable species and costing Oregonians millions of dollars annually in control treatments and lost productivity. For example, estimated potential economic impacts to Oregon for the potential loss to the nursery industry and forests from Sudden Oak Death (SOD) are estimated to be between \$81 million and \$310 million per year (for direct control, management, and regulatory compliance costs plus loss of markets). The annual timber harvest value of the four southwest Oregon counties (Josephine, Coos, Curry, and Douglas) is \$1.68 billion per year (based on 2006 data). This would be severely impacted by quarantine regulations.

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Private Forests Program

Program Unit Narrative

Expected Results from the 2013-15 budget for the program (link these to agency performance measures & to pertinent Benchmarks when relevant):

A Private Forest Program that will better promote the critical role of private forest ownership in Oregon, while striving to conserve, in a fair and equitable manner, the public benefits that they provide. A program that meets the needs of the program's customers and adds value so that private forest landowners are willing to further enhance the economic, social and environmental benefits that may be derived from Oregon's forests.

1. An effective, science-based, and adaptive Oregon Forest Practices Act (FPA).
2. Improved efficiency and effectiveness in the administration of critical and/or non-discretionary elements of the program including FPA enforcement.
3. Collaborative partnerships with federal natural resource regulatory and forestland management agencies.
4. Active, adaptive forest management including: monitoring, assessments, research, and evaluations of best management practices.
5. Creation and maintenance of a favorable investment climate for environmentally sensitive, socially responsible, and globally competitive forest-based businesses throughout Oregon.
6. Public dialogue about the challenges of satisfying increasing consumer demand for forest products, the need to keep private forestland in forest uses, the desire for healthy forests, and the need for greater rural economic and community resilience.
7. Continuing statewide efforts under the Oregon Plan for Salmon and Watersheds to protect and enhance Oregon's native fish populations and water quality.
8. Availability of a variety of non-regulatory measures, such as technical assistance, financial incentives, landowner recognition, and conservation easements and land exchanges that promote active forest management and support a broad array of economic, environmental and social products and values.
9. Vegetation management and forest fuel reductions on private forestlands thus improving the health of Oregon's private forests.
10. Stable forest products market place, land-use and forest practices regulations, tax programs and incentives that encourages landowner long-term forest investments.
11. New invasive species are detected early and the spread of invasive species is prevented.
12. Continual business process improvements through an enhanced training program and the development and use of new technology to better serve customers.
13. Urban and Community Forestry assistance programs enhance the livability of urban areas and reduce forest fragmentation during development.
14. Provide technical services necessary to help Oregon cities manage their community forests in a manner that maximizes economic, environmental and social benefits.

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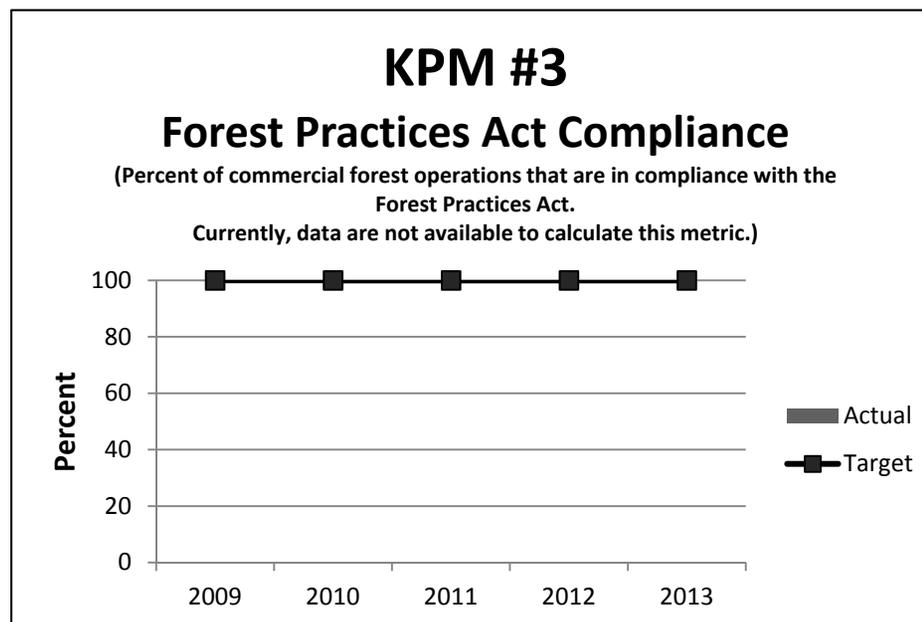
Program Unit Narrative

Performance Measures:

KPM #629-3	FOREST PRACTICES ACT COMPLIANCE Percent of commercial forest operations that are in compliance with the Forest Practices Act	Measure since: 2009
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1. OUR STRATEGY

The Oregon Forest Practices Act (FPA) contains a set of best management practices and prescriptive rules in the areas of reforestation, harvesting, forest road construction and maintenance, slash disposal, chemical application, riparian area and wetland protection, and specified resource site (wildlife habitat) protection. Department policy attempts to gain compliance with the FPA through a program that maintains an effective balance of science and technology-based rules, incentives, educational and technical assistance, and uniform enforcement. The purposes of FPA administration are to help landowners meet their objectives while complying with the rules, educate responsible parties who have violated rules to avoid future violations, and repair to the extent possible damage that has occurred. Department Stewardship Foresters provide on-the-ground administration and enforcement of the FPA by inspecting priority operations for compliance. The Department piloted a compliance audit in 2009 to collect data for this measure. The Department plans to engage an independent contractor for compliance auditing in 2012. The initial effort will focus on key FPA rules that are suitable to numeric evaluation. The Department will expand the compliance audit program incrementally, designing a program that will progressively audit all FPA rules implemented statewide on the ground. Although the current direction focuses the program on rules requiring landowner or operator action, the eventual intent is to evaluate all rules, including administrative rules and those requiring action by the State Forester. This audit will provide data that demonstrates the effectiveness of the Department by indicating how well forest operators are complying with the rules, and indicate the effectiveness of the Forest Practices Act across the landscape.



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Performance Measures: (Cont.)

KPM #629-3 FOREST PRACTICES ACT COMPLIANCE (Cont.)

2. ABOUT THE TARGETS

The Oregon Forest Practices Act contains a set of best management practices and prescriptive rules designed to protect forest resources and maintain the economic outputs from the forest. This performance measure demonstrates the effectiveness of the program by measuring how well forest operations comply with the rules. Ideally, forest operations would achieve 100 percent compliance with the Forest Practices Act. While the complexity of forest operations and unexpected events result in mistakes by even the best operators, the target is set at the ideal level of 100 percent compliance.

3. HOW WE ARE DOING?

A previous key performance measure, based on number of citations issued per inspected operation, indicated a consistently high level of compliance with the provisions of the Forest Practices Act. While the pilot audit collected data in 2009, small sample size resulted in a margin of error that makes calculated rule compliance rates meaningless. No data were collected in 2010 and 2011 due to loss of staff and inadequate resources.

4. HOW WE COMPARE?

Of the adjacent states with Forest Practices Acts, California does not report compliance. Idaho reports compliance in a similar manner as Oregon: the percent of inspected operations in compliance with their Forest Practices Act. In 2007, Idaho reported that 96 percent of inspected operations were in compliance. Washington has developed a compliance auditing program and has reported interim results for 2006. Washington reported 81 percent compliance for activities audited. Washington reported expenditures of approximately \$1 million per year on their compliance auditing program. Compliance expenditures for Idaho and California are not available.

5. FACTORS AFFECTING RESULTS

Forest operations that are found to be in violation of FPA statutes and rules are the result of landowners' lack of knowledge or unwillingness to follow the law. The availability of Department field foresters has a direct bearing on landowner knowledge, and a somewhat indirect bearing on a landowner's willingness to follow the law. As new rules are developed and new operators/landowners become active, the Department will work with landowners, operators, and educational partners to provide adequate education to maintain a high level of compliance.

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Private Forests Program

Program Unit Narrative

Performance Measures: (Cont.)

KPM #629-3 FOREST PRACTICES ACT COMPLIANCE (Cont.)

6. WHAT NEEDS TO BE DONE?

The Department needs to continue to support operator training and education to maintain high compliance. The Department needs to conduct regular inspections on forest operations. The Department needs to implement a statistically-valid compliance audit program. In a 2011 Budget Note, the Oregon Legislature instructed the Private Forests Program of the Department of Forestry to report to the Joint Committee on Ways and Means at the next regular session of the Legislature (January 2013) on the process and results of contracting compliance monitoring. The compliance audit will provide an opportunity for Oregonians to reflect on the results of a statistically valid sampling process that seeks to answer questions about rates of compliance with the Forest Practices Act (FPA) and rules for industrial, private non-industrial and other non-federal ownerships. As part of this effort the Department has convened an external review team consisting of representatives for industrial and non-industrial landowners, forest certification systems, the Department of Environmental Quality and the Oregon Watershed Enhancement Board. The initial focus will be on FPA rules for forest harvesting and road construction/reconstruction. Other rule sections will be brought into the audit program in subsequent years. Given the unique use of contract crews to assess FPA compliance, the Department has focused on rule standards that can be readily captured by a standardized data collection protocol. The Department projects that a contract will be released for bid in fall 2012 with data collection beginning in winter 2012/2013.

7. ABOUT THE DATA

Data do not currently exist.

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Governor's Balanced

Legislatively Adopted

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Department of Forestry

Private Forests Program

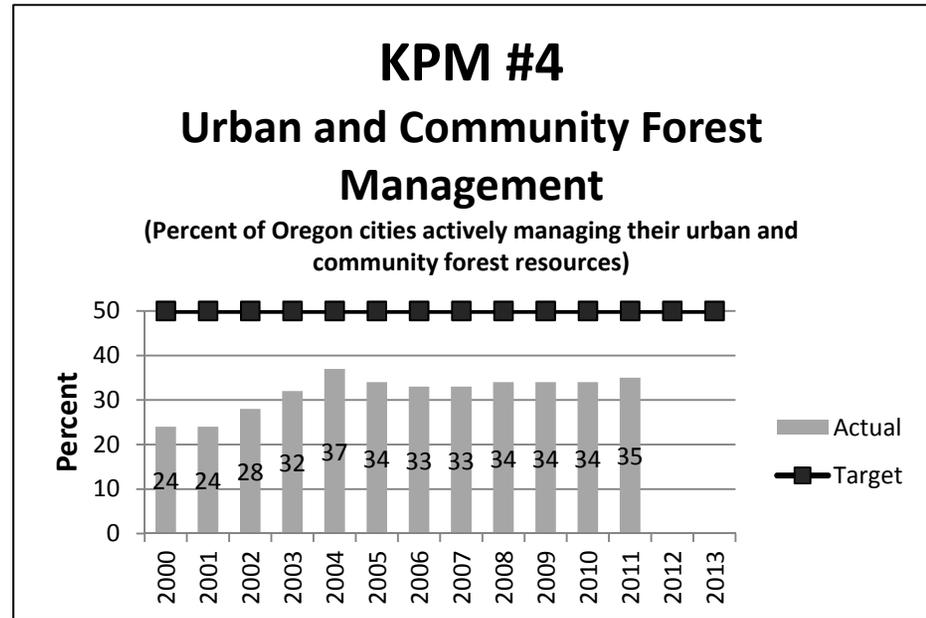
Program Unit Narrative

Performance Measures: (Cont.)

KPM #629-4	URBAN AND COMMUNITY FOREST MANAGEMENT – Percent of Oregon cities actively managing their urban and community forest resources.	Measure since: 1992
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1. OUR STRATEGY

The percentage of Oregon cities actively managing their urban forests is a reflection of statewide progress towards meeting the strategies of the Forestry Program for Oregon. The urban forest consists of the trees growing along our streets, in our parks, in natural areas, and in downtown business districts. If cities are managing their urban forests, they are reaping the economic, environmental, and social benefits trees provide. An increasing percentage is a reflection of the technical, educational, and financial assistance provided by the Oregon Department of Forestry in helping cities proactively deal with tree issues and develop and implement municipal urban forestry programs. The Department provides assistance to Oregon cities to help them deal proactively with tree issues in the realms of economic development, public safety and risk management, environmental protection and management, and community livability.



2. ABOUT THE TARGETS

There are 242 cities in Oregon. Not every city has the interest and ability to manage their urban forest resources. Interest in urban forest management can fluctuate in correlation to current events. For example, winter storms raise a lot of awareness about the problem of hazard trees. The target for this performance measure is that 50 percent of the cities in Oregon will take an active role in managing their urban forests.

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Department of Forestry

Private Forests Program

Program Unit Narrative

Performance Measures: (Cont.)

KPM #629-4 URBAN AND COMMUNITY FOREST MANAGEMENT (Cont.)

3. HOW WE ARE DOING

Currently, a little over one third (35 percent) of Oregon cities are actively managing their urban forest. Oregon had stagnant growth in the number of cities recognized as Tree City USA communities in 2011, 55 cities recertifying. Cities are responding to the need to proactively manage their urban forests, but are hampered by the economy and limited budgets.

4. HOW WE COMPARE

The number of cities with urban forestry programs is holding steady in the mid 30 percent range, not growing appreciably. It is not known if other western states track this same type of performance measure. However, based on other available information Oregon probably lags in performance behind the states of Washington, California, and Idaho but probably exceeds the performance of Montana, Nevada, Arizona, and New Mexico.

5. FACTORS AFFECTING RESULTS

The Department of Forestry has a very limited staff to serve the entire State. Recent reductions in federal funds have reduced the staff level to only 3.0 FTE for the entire program, statewide. A statewide survey conducted in 2004 clearly showed that if cities had received assistance from the Department of Forestry, they were more likely to have components of an actively managed urban forest program. The components considered to be signs of active management include urban forestry trained professional staff (city employee or private contractor), a citizen advisory committee, a tree ordinance, and an inventory-based management plan. These are nationally agreed-upon factors that every state collects. Achievement of this KPM is clearly constrained by staffing limitations.

6. WHAT NEEDS TO BE DONE

If approved by future legislative action, additional field resources allocated to this program will result in a higher level of performance for this indicator in future years.

7. ABOUT THE DATA

Each calendar year, the Department of Forestry assesses the status of each Oregon city as to their level of urban forest management activities. These records are maintained on the Department's computer network, and form the basis for this performance measure.

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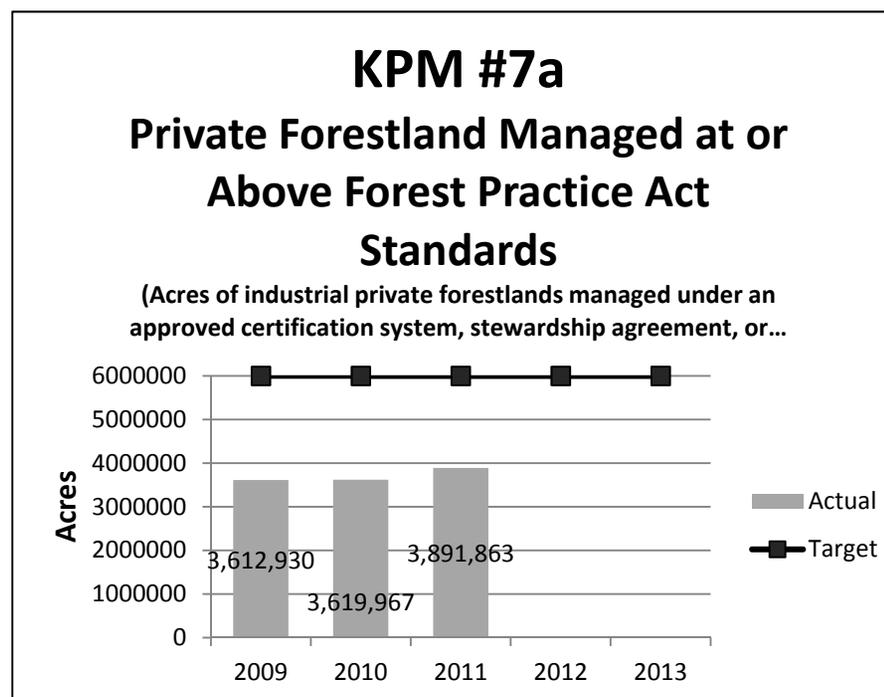
Program Unit Narrative

Performance Measures:

KPM #629-7a	PRIVATE FORESTLAND MANAGED AT OR ABOVE FOREST PRACTICES ACT STANDARDS. a. Acres of industrial private forestlands managed under an approved certification system, stewardship agreement, or other approved management plan including wildlife habitat conservation and management plans.	Measure since: 2009
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1. OUR STRATEGY

The Private Forests Program delivers a range of services to industrial forestland owners. These services are designed to maintain and enhance the economic, social and environmental benefits derived from Oregon private forests. Well-managed forests strengthen public confidence, which in turn, provides landowners a level of confidence to make the needed long-term forest management investments that benefit Oregon. The Forest Practices Act (FPA) provides a regulatory framework (contains a set of best management practices and prescriptive rules) that assures a continual supply of forest products and the overall maintenance of soil, air, water, fish and wildlife resources. Forestland owners, who have received third-party certification of sustainability from a recognized system, provide additional assurance that they meet or exceed the FPA standards. A 2001 study by Oregon State University compared Oregon's legal requirements with the standards of the Forest Stewardship Council and the Sustainable Forestry Initiative certification systems. The study concluded that compliance with state legal requirements allows forest landowners to comply with many of the requirements of these systems. Certification systems require meeting state standards and exceeding them in certain areas. The Department tries to maximize the value of voluntary forest certification as a tool to enhance Oregon forest industry competitiveness, industrial development, and both in-state and global recognition that Oregon forest products come from sustainably managed forests.



Recognition that Oregon forest products come from sustainably managed forests.

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Program Unit Narrative

Performance Measures: (Cont.)

KPM #629-7a PRIVATE INDUSTRIAL FORESTLAND MANAGED AT OR ABOVE FOREST PRACTICES ACT STANDARDS (Cont.)

2. ABOUT THE TARGETS

The amount of well-managed forestland (i.e., under a certification system and/or approved management plan) indicates the amount of forests (managed at or above FPA standards). A large number of certified forests should also correlate with public assurances that forest overall are well-managed and improve the investment climate for private forestlands. Ideally, all forestland owners should manage at or above forest practices act standards. There are 10.7 million acres of private forestland; 6.0 million are classified as industrial. The targets are set at the ideal level (i.e., 6.0 million acres for industrial forestland).

3. HOW WE ARE DOING?

Three certification systems operate in Oregon. The American Tree Farm System provides certification endorsed by the Programme for the Endorsement of Forest Certification schemes (PEFC). The PEFC is an international, independent, non-profit, non-governmental organization, founded in 1999 which promotes sustainably managed forests through independent third party certification. Forest Stewardship Council U.S. provides certification verified by Accreditation Services International, an independent accreditation body offering international, third party accreditation for voluntary certification schemes. The Sustainable Forestry Initiative provides certification endorsed by the PEFC.

The Department of Forestry (ODF) approves and audits management plans, under the USDA- Forest Service's State and Private Forestry Program, and enters into Stewardship Agreements (ORS 541.423) with forestland owners, who agree to manage beyond FPA standards. The Oregon Department of Fish and Wildlife approves forest management plans under their Wildlife Habitat Conservation and Management Program, under ORS 308A-400.

ODF requested information on acres of industrial private forestland certified or approved under each system, and compiled the following results:

3.9 of the 6.0 million acres of industrial private forestlands are managed under an approved certification system, as summarized below:

- Sustainable Forestry Initiative, Inc. 3,245,011 acres
- American Tree Farm 530,329 acres
- Forest Stewardship Council U.S. 116,523 acres
- Total 3,891,863 acres

Approximately 65 percent of Oregon industrial forestlands are certified under an internationally recognized scheme.

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Private Forests Program

Program Unit Narrative

Performance Measures: (Cont.)

KPM #629-7a PRIVATE INDUSTRIAL FORESTLAND MANAGED AT OR ABOVE FOREST PRACTICES ACT STANDARDS (Cont.)

4. HOW WE COMPARE?

The Department does not have data on how other states are doing in terms of certification.

5. FACTORS AFFECTING RESULTS

Along with forestry related agencies and organizations, the market place encourages forest certification. Forestland owners wanting to sell timber increasingly find that industry milling facilities are requiring that their log supply come from certified forests. This market access requirement is motivating landowners to become certified by recognized third-party systems. Industrial forestland owners generally have the capacity to develop procedures to maintain certification.

6. WHAT NEEDS TO BE DONE?

To increase certification on industrial forestlands, the Department could lower the costs of certification by implementing a statistically-valid compliance audit program. Compliance audit results would provide documentation of compliance with state laws and lower the cost of maintaining certification.

7. ABOUT THE DATA

The data were provided by independent third-party certifiers and Departmental records. The level of detail provided by third-party certified varied, and the Department could not determine the amount of overlap in reporting that occurs when an owner is certified by more than one scheme. The Department expects that the amount of overlap is small, and does not significantly change the results. Oregon Department of Fish and Wildlife data on acres managed under the Wildlife Habitat Conservation and Management Program are not available.

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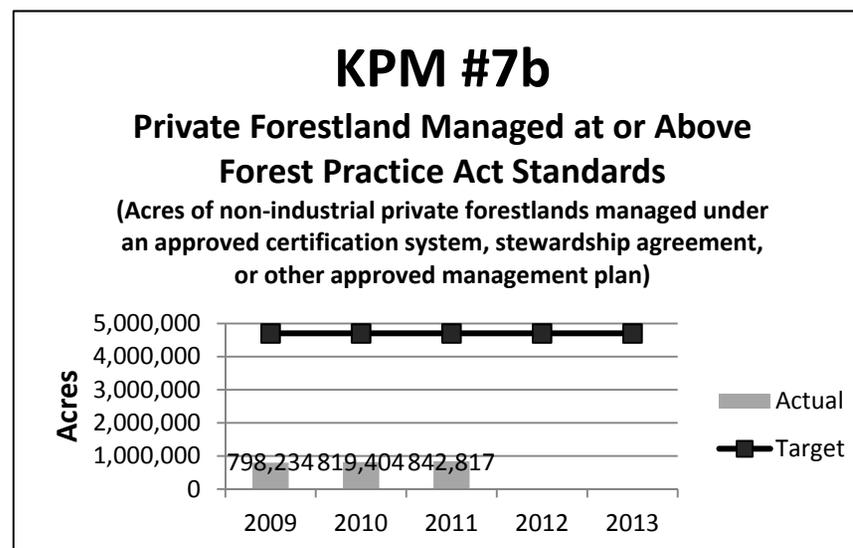
Program Unit Narrative

Performance Measures: (Cont.)

KPM #629-7b	PRIVATE FORESTLAND MANAGED AT OR ABOVE FOREST PRACTICES ACT STANDARDS. b. Acres of non-industrial private forestlands managed under an approved certification system, stewardship agreement, or other approved management plan including wildlife habitat conservation and management plans.	Measure since: 2009
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1. OUR STRATEGY

The Private Forests Program delivers a range of services to non-industrial (family) forestland owners. These services are designed to maintain and enhance the economic, social and environmental benefits derived from Oregon private forests. Well-managed forests strengthen public confidence, which in turn, provides landowners a level of confidence to make the needed long-term forest management investments that benefit Oregon. The Forest Practices Act (FPA) provides a regulatory framework (contains a set of best management practices and prescriptive rules) that assures a continual supply of forest products and the overall maintenance of soil, air, water, fish and wildlife resources. Forestland owners, who have received third-party certification of sustainability from a recognized system, provide additional assurance that they meet or exceed the FPA standards. A 2001 study by Oregon State University compared Oregon's legal requirements with the standards of the Forest Stewardship Council and the Sustainable Forestry Initiative certification systems. The study concluded that compliance with state legal requirements allows forest landowners to comply with many of the requirements of these systems. Certification systems require meeting state standards and exceeding them in certain areas. Family forestland owners with an approved written management plan demonstrate they have an understanding of how to properly manage their forests, plan on meeting or exceeding the FPA, and know where to access technical information and assistance. The Department assists family forestland owners in developing written management plans by providing examples and templates of plans, working directly with landowners and administering federal cost-share funds to landowners to offset costs of plans written by consultants. The Department also partners with multiple organizations to promote the development of management plans. The partners include the American Forest Foundation/Oregon Tree Farm System, Association of Consulting Foresters, Committee for Family Forestlands, Forest Stewardship Council, Northwest Natural Resource Group, Oregon Forest Resources Institute, Oregon Small Woodlands Association, Oregon Society of American Foresters, and Oregon State University. The Department tries to maximize the value of voluntary forest certification as a tool to enhance Oregon forest industry competitiveness, industrial development, and both in-state and global recognition that Oregon forest products come from sustainably managed forests.



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Performance Measures: (Cont.)

KPM #629-7a PRIVATE NONINDUSTRIAL FORESTLAND MANAGED AT OR ABOVE FOREST PRACTICES ACT STANDARDS (Cont.)

2. ABOUT THE TARGETS

The amount of well-managed forestland (i.e., under a certification system and/or approved management plan) indicates the amount of forests managed at or above FPA standards. A large number of certified forests should also correlate with public assurances that, overall, forests are well-managed and improve the investment climate for private forestlands. Ideally, all forestland owners should manage at or above forest practices act standards. There are 10.7 million acres of private forestland; 6.0 million are classified as industrial and 4.7 million are classified as nonindustrial. The targets are set at the ideal level (i.e., 4.7 million acres for non-industrial forestland).

3. HOW WE ARE DOING?

Three certification systems operate in Oregon. The American Tree Farm System provides certification endorsed by the Programme for the Endorsement of Forest Certification schemes (PEFC). The PEFC is an international, independent, non-profit, non-governmental organization, founded in 1999 which promotes sustainably managed forests through independent third party certification. Forest Stewardship Council U.S. provides certification verified by Accreditation Services International, an independent accreditation body offering international, third party accreditation for voluntary certification schemes. The Sustainable Forestry Initiative provides certification endorsed by the PEFC.

The Department of Forestry (ODF) approves and audits management plans, under the USDA- Forest Service's State and Private Forestry Program, and enters into Stewardship Agreements (ORS 541.423) with forestland owners, who agree to manage beyond FPA standards. The Oregon Department of Fish and Wildlife approves forest management plans under their Wildlife Habitat Conservation and Management Program, under ORS 308A-400.

ODF requested information on acres of non-industrial private forestland certified or approved under each system, and compiled the following results: 0.84 of the 4.7 million acres of nonindustrial private forestlands are managed under an approved certification system, stewardship agreement, or other approved management plan, as summarized below.

- ODF; USDA-FS Forest Stewardship Plan 538,001 acres
- American Tree Farm 256,352 acres
- Forest Stewardship Council U.S. 48,464 acres
- Total 842,817 acres

Less than 20 percent of non-industrial private forestlands are managed under an approved certification system, stewardship agreement, or other approved management plan. The majority of these forestlands are managed under ODF approved management plans, rather than third-party certification systems.

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Performance Measures: (Cont.)

KPM #629-7b PRIVATE NONINDUSTRIAL FORESTLAND MANAGED AT OR ABOVE FOREST PRACTICES ACT STANDARDS (Cont.)

4. **HOW WE COMPARE?**

The Department does not have data on how other states are doing in terms of certification.

5. **FACTORS AFFECTING RESULTS**

Along with forestry related agencies and organizations, the market place encourages forest certification. Forestland owners wanting to sell timber increasingly find that industry milling facilities are requiring that their log supply come from certified forests. This market access requirement is motivating landowners to develop management plans, since forest certification systems require management planning. Non-industrial forestland owners often need assistance in developing inventory data and management documentation needed for certification. The cost of certification may represent a barrier for smaller ownerships. Approximately 81 thousand owners hold forestland between 1 and 9 acres in size, accounting for 369,000 acres of forests. Another 50 thousand owners have forestland holdings between 10 and 49 acres in size, accounting for 1,024,000 acres of family forests. The large number of owners with small holding creates a significant challenge to achieving certification on all non-industrial forestlands.

6. **WHAT NEEDS TO BE DONE?**

To increase certification on non-industrial forestlands, the Department needs to provide additional technical and financial assistance to landowners for development of management plans and procedures. The Department does not receive any state support for this effort, and relies solely on Federal funding to conduct this work. The Department works with multiple organizations to promote the development of management plans and mutual recognition of plans. The Department received a Federal grant to develop a uniform system to facilitate a common approach to resource management planning and leverage services of existing planning entities. This approach integrates the planning efforts of multiple resource entities, improving coordination and reducing duplication. The project will develop a mutually supported uniform base plan content, which includes information common to all management plan standards. The project will also develop a criteria-based endorsement system, which specifies additional content and/or level of detail required for a particular endorsement such as: 1) an Oregon Department of Fish and Wildlife, wildlife habitat conservation and management plan, 2) Natural Resource Conservation Service Forest Management Activity Plan, 3) ODF (USDA-Forest Service forest stewardship plan, 4) American Tree Farm System certified plan, and 5) Forest Stewardship Council certified plan.

7. **ABOUT THE DATA**

The data were provided by independent third-party certifiers and Departmental records. The level of detail provided by third-party certified varied, and the Department could not determine the amount of overlap in reporting that occurs when an owner is certified by more than one scheme. The Department expects that the amount of overlap is small, and does not significantly change the results. Oregon Department of Fish and Wildlife data on acres managed under the Wildlife Habitat Conservation and Management Program are not available.

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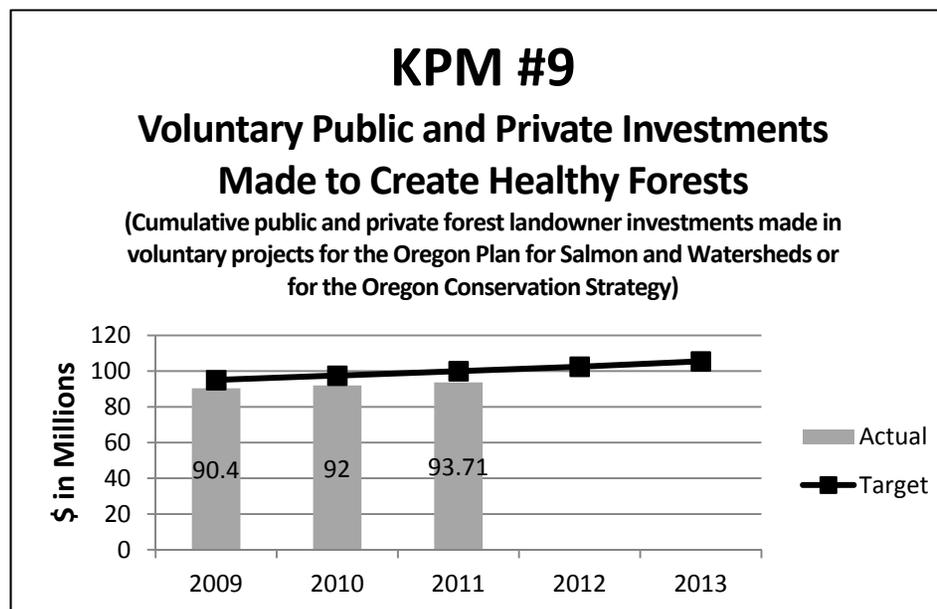
Program Unit Narrative

Performance Measures: (Cont.)

KPM #629-9	VOLUNTARY PUBLIC AND PRIVATE INVESTMENTS MADE TO CREATE HEALTHY FORESTS – Cumulative public and private forest landowner investments made in voluntary projects for the Oregon Plan for Salmon and Watersheds or for the Oregon Conservation Strategy.	Measure since: 2009
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1. OUR STRATEGY

Voluntary restoration activities by landowners, combined with continued regulatory compliance, provide a foundation for the success of the Oregon Plan for Salmon and Watersheds in protecting and restoring water quality and fish habitat on forestland. The Oregon Conservation Strategy provides an analogous voluntary framework for restoration of all habitat types. The Conservation Strategy emphasizes proactively conserving declining species and habitats to reduce the possibility of future federal or state listings. The strategy presents issues and opportunities, and recommends voluntary actions that will improve the efficiency and effectiveness of conservation in Oregon. The Department revised its stewardship agreement program to improve its efficacy at encouraging forestland owners to self-regulate to meet and exceed applicable regulatory requirements and achieve conservation, restoration and improvement of fish and wildlife habitat or water quality. The Department developed a programmatic Safe Harbor Agreement for Northern Spotted Owls to provide regulatory certainty to encourage voluntary enhancement of owl habitat. The Department worked with private forestland owners to update their Oregon Plan voluntary measures, “Private Forest Landowners and the Oregon Plan: Oregon Plan Actions for Landowners, by Landowners.” These updated voluntary measures were presented to, and approved by, the Board of Forestry in April 2009. Department stewardship foresters regularly advise private forestland owners on opportunities for watershed restoration and provide technical assistance for such projects. This measure records reported forestland owners’ investments, over time, in fish and water quality restoration projects. This KPM was revised to include activities completed under the newly created Oregon Conservation Strategy to more fully measure voluntary investments to create healthy forests that provide public benefits. The Department’s mission statement includes public and private landowners willingly making investments to create healthy forests. This KPM intends to track trends in voluntary investment. This trend reflects the Department’s ability to encourage these investments. Tracking this trend may also provide the ability to understand and mitigate barriers to voluntary investments made to meet state fish and wildlife goals.



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Performance Measures: (Cont.)

KPM #629-9 VOLUNTARY PUBLIC AND PRIVATE INVESTMENTS MADE TO CREATE HEALTHY FORESTS (Cont.)

2. ABOUT THE TARGETS

Voluntary restoration action on privately owned lands is the essence of the Oregon Plan and Conservation Strategy. The Oregon Watershed Enhancement Board (OWEB) established the Oregon Watershed Restoration Inventory in 1995 to track restoration work as it is completed. Except for projects funded by OWEB, all reporting is voluntary. The Conservation Registry is an online, centralized database that records, tracks and maps on-the-ground conservation projects. The purpose of the Registry is to help users understand the context, distribution, and effectiveness of our collective efforts to protect and restore ecosystems. The Department is a registry partner and is working with the Registry to establishing reporting to produce data analogous to that received from the Oregon Watershed Restoration Inventory. Currently, data and targets are only available for Oregon Plan investments. The target amounts are predicted cumulative expenditures by private forestland owners in Oregon Plan restoration activities.

3. HOW WE ARE DOING?

Private forestland owners have made significant investments in improving water quality and fish habitat. Reported cumulative investments for 2011 were \$93.7 million compared to a target of \$100 million. The 2011 accomplishment level represents the third year that cumulative private investments in Oregon Plan did not meet the target (predicted cumulative expenditures). In 2011, private forestland owners invested \$1.29 million; this level is a 35% reduction from the average annual contribution for 2010. The Department had expected the rate of expenditures to decline over time as more projects were completed and opportunities for restoration decreased. The rapid drop in annual investment over the past three years suggests that the decline relates primarily to the economic downturn, rather than a decrease in restoration opportunities. Data are not available for investments under the Conservation strategy.

4. HOW WE COMPARE?

Private forestland owners are the major contributor to Oregon Plan accomplishments, providing over 70 percent of the private land accomplishments. Oregon is unique among western states in its focus on voluntary measures over regulatory approaches to achieve habitat protection and restoration.

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Performance Measures: (Cont.)

KPM #629-9 VOLUNTARY PUBLIC AND PRIVATE INVESTMENTS MADE TO CREATE HEALTHY FORESTS (Cont.)

5. FACTORS AFFECTING RESULTS

The Oregon Plan has been successful because of the strong support from the forestland owner community for voluntary measures versus regulatory mandates. The Department has partnered with Oregon State University, the Association of Oregon Loggers, and the Oregon Forest Resources Institute in the development of forest roads workshops and an illustrated road improvement manual for family forest landowners. Stewardship Foresters provide education and technical assistance to landowners in support of restoration activities. The economic downturn significantly affected the housing market and corresponding demand for wood products. Timber harvests, the primary forest operation during which restoration activities occur, dropped by one billion board feet from 2007 to 2009. In addition, 2009-11 Departmental budget reduction eliminated Oregon plan funding and 40 percent of stewardship foresters (from 57 to 30 field foresters) who encourage and provide technical assistance for these types of projects. The Oregon Plan funding supported coordination with watershed councils and other groups that encouraged restoration. The remaining stewardship foresters attempted to fulfill nondiscretionary responsibilities, and have significantly reduced capacity to provide assistance on voluntary projects.

6. WHAT NEEDS TO BE DONE?

The Department needs to provide technical and financial assistance to landowners for restoration practices. The 2011 Legislature added Oregon Plan resources to the program that will allow increased technical assistance to forestland owners and coordination with watershed councils. The Department will continue to work with the USDA Forest Service and Natural Resource Conservation Service Resources to increase financial assistance provided to forestland owners.

The Department will work with the Conservation Registry to develop reporting data on restoration projects completed under the Conservation Strategy.

7. ABOUT THE DATA

Data are only available for investment in voluntary water quality, riparian and aquatic habitat restoration projects under the Oregon Plan for Salmon and Watersheds or other initiatives. These data comes from a voluntary reporting system that is summarized by calendar year. Forestland owners and others implementing Oregon Plan projects enter the information into a system managed by Oregon Watershed Enhancement Board. The reported dollar amounts represent investments from private forestland owners only. Data are not available for investment to meet the Oregon Conservation Strategy.

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Performance Measures: (Cont.)

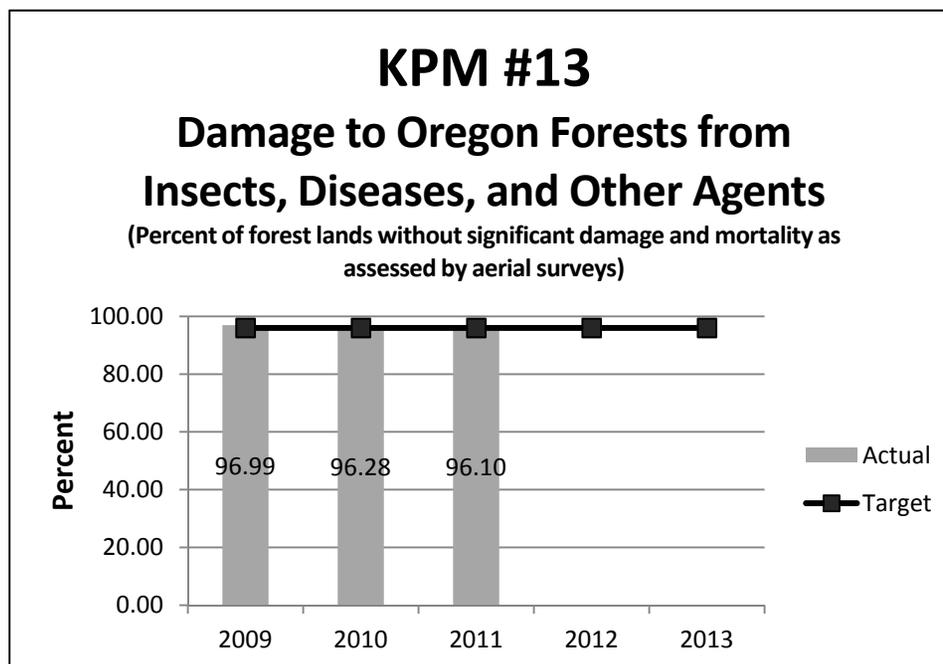
KPM #629-13	DAMAGE TO OREGON FORESTS FROM INSECTS, DISEASES, AND OTHER AGENTS Percent of forest lands without significant damage & mortality as assessed by aerial surveys.	Measure since: 2009
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1. OUR STRATEGY

This performance measure relies on annual aerial surveys of tree damage and mortality over all of Oregon’s forests. The cooperative statewide forest insect and disease survey, conducted by the USDA Forest Service and ODF, monitors conditions on over 28 million acres of forest lands in Oregon each year. While forest damage from insects and diseases is dynamic and a component of natural disturbance cycles, departures from long-term trends can signal a change in the overall health and condition of forests. Many damaging agents are reliably detected in this way, others, such as root diseases and mistletoes, cannot be accurately assessed by these methods and are not included here.

2. ABOUT THE TARGETS

The target of 96 percent of Oregon forests being free of significant damage from insects, diseases, and other agents has been established from analysis of over 30 years of aerial survey data. Annual aerial surveys are valuable in documenting long-term trends, providing early detection of new infestations, and in developing treatment priorities and strategies. Unfortunately, aerial survey techniques are not able to determine areas significantly affected by some agents, including many root diseases and mistletoes, nor are they able to provide current or future risk assessments of forest damage.



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Performance Measures: (Cont.)

KPM #629-13 DAMAGE TO OREGON FORESTS FROM INSECTS, DISEASES, AND OTHER AGENTS (Cont.)

3. HOW WE ARE DOING?

Since 1994, Oregon forests have met or exceeded the KPM target of 96 percent. The current year value is similar to recent years and is largely attributable to an overall decline in mountain pine beetle outbreaks, which have been affecting large areas on the eastern slopes of the Cascades as well as areas of south-central and northeast Oregon for much of the last decade. Other damaging bark beetles, including the fir engraver, western pine beetle, and Douglas-fir beetle, were generally observed to be at endemic or low levels this year. In contrast, damage from insect defoliators increased dramatically, with infestations of western spruce budworm and pine butterfly expanding in extent and intensity of defoliation this year. Widespread damage to true fir species due to a non-native sap-feeding insect, the balsam woolly adelgid, continued. Localized areas of defoliation due to larch casebearer, conifer sawflies, Douglas-fir tussock moth, and fall webworm were observed. Conifer foliage diseases and Port Orford cedar root disease were among the most significant forest diseases observed during the aerial survey. Note: The above does not include Swiss needle cast or sudden oak death as these agents are the subject of separate surveying, data processing, and reporting efforts.

4. HOW WE COMPARE?

The annual statewide aerial survey data allows for the comparison of year-to-year forest damage and tree mortality to long-term trends and can assist in the prioritizing of treatment areas across ownerships. The extent of damage due to many forest diseases and the current or future risk of damage due to insects and diseases are not represented within this measure.

5. FACTORS AFFECTING RESULTS

Over the last decade, an average of 950,000 acres of forest lands have been designated as having been significantly affected by insects, diseases, and other damaging agents during aerial surveys. Thousands more acres are unhealthy and under-producing due to being overstocked and are becoming increasingly susceptible to damage by insects and diseases. While the statewide aerial survey data provides valuable information about key forest damaging agents, aerial surveys are not able to estimate the impact of many forest diseases, nor indicate the current or future risk of forests to damage by insects and diseases. In Oregon, thousands of acres of dead and dying forests need more active management to reduce the risk of insect outbreaks and catastrophic wildfires, and in the process recover more productive, healthier forests. A century of fire suppression and inconsistent forest management has resulted in thousands of acres of Oregon's forests becoming overstocked and unhealthy. Thinning stands to reduce competition, promote tree health and vigor, and increase age and species diversity, have been shown to reduce the risk associated with many damaging insects and diseases. Federal bark beetle mitigation grants, administered by the Department's stewardship foresters, provide cost-share funds to landowners to implement activities to improve forest health and increase stand resistance to bark beetles. Federal National Fire Plan funds also provide cost-share to landowners to improve forest health and prevent damage within the wildland-urban interface. However, as limited funds are available each year, the total acres of private forest lands treated annually is relatively limited and is unlikely to affect overall statewide trends.

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Performance Measures: (Cont.)

KPM #629-13 DAMAGE TO OREGON FORESTS FROM INSECTS, DISEASES, AND OTHER AGENTS (Cont.)

6. WHAT NEEDS TO BE DONE?

Continue support for the cooperative statewide aerial survey program which provides annual data for trend analysis and supports early detection and the prioritization of treatment areas. Continue support for forest health personnel (entomologist, plant pathologist, survey/monitoring specialist, and invasive species specialist) and their work in detection, monitoring, planning, and treatment activities within the Private Forests program. Continue dialogue with federal forest land managers to encourage forest health improvement activities and more active management on their ownerships.

7. ABOUT THE DATA

The cooperative statewide aerial survey is flown each summer and annual reports, maps, and GIS shape files are made available the following spring to the general public and distributed to a variety of clients including many federal, state, and private forest land managers. All aerial survey data are collected and processed by trained aerial observers that record information digitally as they fly a grid pattern over the forest lands throughout the State. Oregon, with 60 plus years of annual survey data, has developed one of the most complete and comprehensive records of forest insect and disease activity in the Nation.

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Revenue Sources & proposed revenue changes:

The Private Forests Division makes use of multiple funding sources that contribute to maintaining working forests and the social, economic and ecological viability of those forests into the future. Following are the revenue sources:

- Forest Practices - The Private Forests program historically receives sixty percent of its Forest Practices Act administration funding from the General Fund and forty percent from the Oregon Forest Products Harvest Tax. The Harvest Tax rate is set each biennium once the budget has been determined, based on the revenue need and projected harvest levels. These funds are used for the administration of the Forest Practices Act.
- Federal Funds – The Private Forests program receives funds from the US Forest Service (USFS), Bureau of Land Management and Environmental Protection Agency. Estimated revenue from Federal Funds in the 2013-2015 biennium are based on previous year averages and the potential to receive one or more Western Competitive Grants.
 - Programs that are currently supported with federal funds include: Urban and Community Forestry, Forest Health, Forest Stewardship, Forest Legacy, Conservation Reserve and Enhancement Program (CREP), and Tree Improvement. All USFS projects must conform to the specific elements within the federal Cooperative Forestry Assistance Act authority.
 - The majority of Federal Funds have historically been received through the USDA Forest Service, approximately half of these as part of a consolidated grant program through the USFS State and Private Forestry Program. Match for this process is met on a comprehensive basis and not a sub-program basis. The remainder of the federal funds is match at 1:1 basis with general fund and with non-federal participation from our partners (OSU, ODA, OFRI, etc.).
 - Private Forests also receives federal funds from Bureau of Land Management to survey for Sudden Oak Death (SOD) and Environmental Protection Agency for water quality surveys.
 - Starting with the 2009-2011 biennium and ending in the 2011-2013 biennium, the Private Forests Program is projected to complete approximately \$12 million of federal stimulus projects.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Revenue Sources & proposed revenue changes: (Cont.)

- Other Funds revenues include: cooperative projects, private donations and miscellaneous receipts. Estimated revenue from Other Funds in the 2013-2015 biennium is based on previous history.
 - Cooperative projects - Oregon State University, Department of Agriculture, Department of Fish and Wildlife, Department of Environmental Quality, Oregon Watershed enhancement Board, Oregon Forest Industries Council (OFIC), Natural Resource Conservation Services (NRCS) and USDA Forest Service.
 - Private Donations - Forest Resource Trust and Urban and Community Forest Program
 - Forest Resource Trust shall provide funds for financial, technical and related assistance to qualified private and local government forestland owners for stand establishment and improved management of forestlands for timber production as well as wildlife, water quality and other environmental purposes.
 - The Urban and Community Forestry program receives and disburse gifts, grants, bequests, and endowments and donations of labor, material, seedlings, trees and equipment from public and private sources for the purpose of conducting an urban and community forestry program.
 - Miscellaneous Receipts and fees – Nursery rent, sale of seed for family forest landowners, and subscriptions for Notifications of Operations on private lands (operations include: timber harvest, road construction and reconstruction, site preparation, slash treatment, chemical application, land use changes, and certain non-commercial forest activities).

Proposed new laws that apply to the program:

None.

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Governor's Balanced

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Budget Narrative

Department of Forestry

Private Forests Program

Program Unit Narrative

Base Budget:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	13,222,748	13,179,745	13,179,745
Other Funds	9,614,267	9,586,166	9,586,166
Federal Fund	18,327,012	18,316,165	18,316,165
All Funds	41,164,027	41,082,076	41,082,076
Positions/FTE:	110/107.96	110/107.96	110/107.96

Essential Packages:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund			
Package 010 Non-PICS Personal Svc	179,215	179,213	179,213
Package 021 Phase-in	141,427	141,427	141,427
Package 031 Standard Inflation	144,618	138,519	138,519
Package 033 Exceptional Inflation	430,676	430,676	430,676
Package 060 Technical Adjustments	0	0	0
Sub-Total, General Fund	\$895,936	\$889,835	\$889,835
Other Funds			
Package 010 Non-PICS Personal Svc	79,453	79,451	79,451
Package 031 Standard Inflation	90,790	86,885	86,885
Package 060 Technical Adjustments	0	0	0
Sub-Total, Other Funds	\$170,243	\$166,336	\$166,336
Federal Funds			
Package 010 Non-PICS Personal Svc	24,270	24,261	24,261
Package 022 Phase-out	(6,972,449)	(6,972,449)	(6,972,449)
Package 031 Standard Inflation	206,281	204,920	204,920
Sub-Total, Federal Funds	(\$6,741,898)	(\$6,743,268)	(\$6,743,268)
Total, All Funds	(\$5,675,719)	(\$5,687,097)	(\$5,687,097)
Positions/FTE:	(2)/(2.46)	(2)/(2.46)	(2)/(2.46)

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Department of Forestry

Private Forests Program

Program Unit Narrative

Current Service Level:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	14,118,684	14,069,580	14,069,580
Other Funds	9,784,510	9,752,502	9,752,502
Federal Fund	11,585,114	11,572,897	11,572,897
Total, All Funds	35,488,308	35,394,979	35,394,979
Positions/FTE:	108/105.50	108/105.50	108/105.50

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Department of Forestry

Private Forests Program

Program Unit Narrative

Policy Packages:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund			
Package 090 Analyst Adjustments	--	\$12,624	\$12,624
Package 091 Statewide Administrative Savings	--	(\$28,100)	(\$28,100)
Package 092 PERS Taxation Policy	--	(\$23,462)	(\$23,462)
Package 093 Other PERS Adjustments	--	(\$188,064)	(\$188,064)
Package 450 Continuous Business Improvement Efforts	\$121,361	--	--
Package 451 Leadership & Facilitation for Biomass Use	\$221,714	--	--
Package 452 Integrated Effectiveness Monitoring	\$735,000	\$399,598	\$387,966
Package 453 Forest Practices Act administration	\$111,930	--	--
Package 482 I.T Support Capacity	--	--	\$57,929
Package 485 Agency Admin Capacity & Tech. Adjustm.	--	--	\$36,143
Package 810 Analyst Technical Adjustment	--	--	(\$321)
Package 820 Budget Re-Balance	--	--	(\$404,519)
Sub-Total, Other Funds:	\$1,190,005	\$172,596	(\$149,804)
Other Funds			
Package 091 Statewide Administrative Savings	--	(\$29,127)	(\$29,127)
Package 092 PERS Taxation Policy	--	(\$15,339)	(\$15,339)
Package 093 Other PERS Adjustments	--	(\$122,948)	(\$122,948)
Package 450 Continuous Business Improvement Efforts	\$80,908	--	--
Package 451 Leadership & Facilitation for Biomass Use	(\$8,858)	--	--
Package 452 Integrated Effectiveness Monitoring	\$176,668	\$66,399	\$58,645
Package 453 Forest Practices Act administration	\$74,619	--	--
Package 810 Analyst Tech Adjustments	--	--	\$3,905
Package 820 Budget Re-Balance	--	--	(\$1,645)
Sub-Total, Other Funds:	\$323,337	(\$101,015)	(\$106,509)

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Department of Forestry

Private Forests Program

Program Unit Narrative

Policy Packages (cont'd):

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Federal Funds			
Package 091 Statewide Administrative Savings	--	(\$8,855)	(\$8,855)
Package 092 PERS Taxation Policy	--	(\$7,174)	(\$7,174)
Package 093 Other PERS Adjustments	--	(\$57,504)	(\$57,504)
Package 453 Forest Practices Act administration	\$558,364	\$675,095	\$675,095
Package 810 Analyst Technical Adjustment	--	--	\$1,361
Package 820 Budget Re-Balance	--	--	(\$636)
Sub-Total, Federal Funds:	\$384,338	\$601,562	\$602,287
<hr/>			
Total, All Funds	\$1,897,680	\$673,143	\$345,974
<hr/>			
Positions/FTE:	8 / 6.41	6 / 4.41	6 / 4.29

Total Program Biennial Budget:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$15,308,689	\$14,242,176	\$13,919,776
Other Funds	\$10,107,847	\$9,651,487	\$9,645,993
Federal Funds	\$11,969,452	\$12,174,459	\$12,175,184
All Funds:	\$37,385,988	\$36,068,122	\$35,740,953
<hr/>			
Positions/FTE:	116 / 111.91	114 / 109.91	114 / 109.79

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Private Forests Program

Program Unit Narrative

Base Budget Package #	Base Budget Package Title
000	Current Service Level Exception Request - Base Budget Change

Base budgets agency-wide were reduced due to a reduction of the estimated PERS rate used to compute Base Personal Services costs.

Essential Package #	Essential Package Title
010	Vacancy Factor and non-PICS Personal Services

This Package includes standard inflation of 2.4% on non-PICS items such as temporaries, overtime, shift differential, all other differentials and unemployment compensation, including the OPE associated with them. The sum of these non-PICS Personal Services items equals \$6,077. Mass Transit has increased by \$1,351. The Private Forests program Vacancy Factor decreased from the prior biennium, resulting in a \$75,980 increase in Personal Services; (\$23,437) GF, \$11,817 OF and \$87,600 FF. This package also includes a \$199,438 increase to the program's contribution to Pension Obligation Bond debt service, \$200,961 GF, \$66,648 OF and (\$68,171) FF. The net effect of the above is an increase of \$282,925.

Essential Package #	Essential Package Title
021	Cost of Phased-In Programs and One-Time Costs

This package phases-in (reverses) 2011-13 biennium one-time cut to Private Forests for an increase of \$141,427 GF.

Essential Package #	Essential Package Title
022	Cost of Phased-In and Phased-Out Programs and One-Time Costs

This package phased-out one-time stimulus Federal grants of (\$6,972,449) from the American Recovery & Reinvestment Act (AARA) of 2009.

Essential Package #	Essential Package Title
031	Standard Inflation

The Cost of Goods and Services increased by \$376,297. This is based on the standard 2.4% inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges and Attorney General Charges, which are based on the 2013-15 Price List of Goods and Services. State Government Services Charges increased by \$38,461. The Attorney General charge was increased by 9.4% resulting in an increase of \$15,566. The net effect of the above is an increase of \$430,324.

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Department of Forestry

Private Forests Program

Program Unit Narrative

Essential Package #	Essential Package Title
033	Exceptional Inflation

This package includes an inflation adjustment of \$430,676 GF, due to extraordinary Personal Service cost increases to fund the current Admin Prorate.

Essential Package #	Essential Package Title
050	Fund Shifts

None.

Essential Package #	Essential Package Title
060	Technical Adjustments

This package shifts funds from Personal Services to S&S, Professional Services to fund a Legislative mandate for a 3rd party compliance audit. The net effect of the package is \$0.

Modify Current Service Level	Essential Package Title
070	Enhancement Package No. 070: Revenue Shortfalls

None.

Agency Request

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	179,213	-	-	-	-	-	179,213
Federal Funds	-	-	-	24,261	-	-	24,261
Total Revenues	\$179,213	-	-	\$24,261	-	-	\$203,474
Personal Services							
Temporary Appointments	336	-	181	3,048	-	-	3,565
Overtime Payments	110	-	67	973	-	-	1,150
Shift Differential	5	-	3	2	-	-	10
All Other Differential	227	-	152	234	-	-	613
Public Employees' Retire Cont	56	-	36	197	-	-	289
Pension Obligation Bond	200,961	-	66,648	(68,171)	-	-	199,438
Social Security Taxes	51	-	31	325	-	-	407
Unemployment Assessments	31	-	12	-	-	-	43
Mass Transit Tax	857	-	494	-	-	-	1,351
Vacancy Savings	(23,437)	-	11,817	87,600	-	-	75,980
Reconciliation Adjustment	16	-	10	53	-	-	79
Total Personal Services	\$179,213	-	\$79,451	\$24,261	-	-	\$282,925
Total Expenditures							
Total Expenditures	179,213	-	79,451	24,261	-	-	282,925
Total Expenditures	\$179,213	-	\$79,451	\$24,261	-	-	\$282,925

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(79,451)	-	-	-	(79,451)
Total Ending Balance	-	-	(\$79,451)	-	-	-	(\$79,451)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	141,427	-	-	-	-	-	141,427
Total Revenues	\$141,427	-	-	-	-	-	\$141,427
Services & Supplies							
Professional Services	3,715	-	-	-	-	-	3,715
Total Services & Supplies	\$3,715	-	-	-	-	-	\$3,715
Special Payments							
Intra-Agency Gen Fund Transfer	137,712	-	-	-	-	-	137,712
Total Special Payments	\$137,712	-	-	-	-	-	\$137,712
Total Expenditures							
Total Expenditures	141,427	-	-	-	-	-	141,427
Total Expenditures	\$141,427	-	-	-	-	-	\$141,427
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(6,972,449)	-	-	(6,972,449)
Total Revenues	-	-	-	(\$6,972,449)	-	-	(\$6,972,449)
Services & Supplies							
Professional Services	-	-	-	(6,972,449)	-	-	(6,972,449)
Total Services & Supplies	-	-	-	(\$6,972,449)	-	-	(\$6,972,449)
Total Expenditures							
Total Expenditures	-	-	-	(6,972,449)	-	-	(6,972,449)
Total Expenditures	-	-	-	(\$6,972,449)	-	-	(\$6,972,449)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	138,519	-	-	-	-	-	138,519
Federal Funds	-	-	-	204,920	-	-	204,920
Total Revenues	\$138,519	-	-	\$204,920	-	-	\$343,439
Services & Supplies							
Instate Travel	8,992	-	6,875	13,390	-	-	29,257
Out of State Travel	452	-	32	1,013	-	-	1,497
Employee Training	1,328	-	766	2,990	-	-	5,084
Office Expenses	3,792	-	1,967	1,806	-	-	7,565
Telecommunications	5,455	-	4,010	2,030	-	-	11,495
State Gov. Service Charges	40,911	-	5,387	(7,837)	-	-	38,461
Data Processing	166	-	104	7	-	-	277
Publicity and Publications	200	-	196	862	-	-	1,258
Professional Services	19,752	-	9,752	10,094	-	-	39,598
Attorney General	9,390	-	4,454	1,722	-	-	15,566
Employee Recruitment and Develop	145	-	70	2	-	-	217
Dues and Subscriptions	19	-	8	50	-	-	77
Food and Kitchen Supplies	2,529	-	48	266	-	-	2,843
Agency Program Related S and S	480	-	1,041	2,998	-	-	4,519
Other Services and Supplies	6,692	-	4,417	3,774	-	-	14,883
Expendable Prop 250 - 5000	95	-	192	695	-	-	982
IT Expendable Property	1,132	-	2,365	1,103	-	-	4,600
Total Services & Supplies	\$101,530	-	\$41,684	\$34,965	-	-	\$178,179

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Office Furniture and Fixtures	-	-	-	29	-	-	29
Technical Equipment	-	-	1,303	22	-	-	1,325
Automotive and Aircraft	-	-	-	1,577	-	-	1,577
Data Processing Hardware	-	-	-	38	-	-	38
Total Capital Outlay	-	-	\$1,303	\$1,666	-	-	\$2,969
Special Payments							
Dist to Cities	-	-	6,492	248	-	-	6,740
Dist to Counties	-	-	-	21,863	-	-	21,863
Dist to Other Gov Unit	-	-	8,175	329	-	-	8,504
Dist to Non-Gov Units	-	-	3,126	84,644	-	-	87,770
Dist to Individuals	-	-	-	61,205	-	-	61,205
Intra-Agency Gen Fund Transfer	36,989	-	-	-	-	-	36,989
Loans Made to Individuals	-	-	26,105	-	-	-	26,105
Total Special Payments	\$36,989	-	\$43,898	\$168,289	-	-	\$249,176
Total Expenditures							
Total Expenditures	138,519	-	86,885	204,920	-	-	430,324
Total Expenditures	\$138,519	-	\$86,885	\$204,920	-	-	\$430,324
Ending Balance							
Ending Balance	-	-	(86,885)	-	-	-	(86,885)
Total Ending Balance	-	-	(\$86,885)	-	-	-	(\$86,885)

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	430,676	-	-	-	-	-	430,676
Total Revenues	\$430,676	-	-	-	-	-	\$430,676
Special Payments							
Intra-Agency Gen Fund Transfer	430,676	-	-	-	-	-	430,676
Total Special Payments	\$430,676	-	-	-	-	-	\$430,676
Total Expenditures							
Total Expenditures	430,676	-	-	-	-	-	430,676
Total Expenditures	\$430,676	-	-	-	-	-	\$430,676
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	(152,442)	-	(101,628)	-	-	-	(254,070)
Empl. Rel. Bd. Assessments	(120)	-	(80)	-	-	-	(200)
Public Employees' Retire Cont	(24,986)	-	(16,657)	-	-	-	(41,643)
Social Security Taxes	(11,661)	-	(7,776)	-	-	-	(19,437)
Worker's Comp. Assess. (WCD)	(175)	-	(120)	-	-	-	(295)
Mass Transit Tax	(894)	-	(597)	-	-	-	(1,491)
Flexible Benefits	(36,634)	-	(24,422)	-	-	-	(61,056)
Reconciliation Adjustment	(2,432)	-	(1,619)	-	-	-	(4,051)
Total Personal Services	(\$229,344)	-	(\$152,899)	-	-	-	(\$382,243)
Services & Supplies							
Professional Services	229,344	-	152,899	-	-	-	382,243
Total Services & Supplies	\$229,344	-	\$152,899	-	-	-	\$382,243
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(2)
Total Positions	-	-	-	-	-	-	(2)
Total FTE							
Total FTE							(2.46)
Total FTE	-	-	-	-	-	-	(2.46)

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Department of Forestry

Private Forests Program

Program Unit Narrative

Summary of All Program Enhancement Packages

Policy Package #	Priority	Component Title	All Funds	Positions/ FTEs	Page #
090	n/a	Analyst Adjustments	\$12,624	0 / 0.00	F-64
091	n/a	Statewide Administrative Savings	(\$66,082)	0 / 0.00	F-65
092	n/a	PERS Taxation Policy	(\$45,975)	0 / 0.00	F-66
093	n/a	Other PERS Adjustments	(\$368,516)	0 / 0.00	F-67
452	4	Integrated Effectiveness Monitoring	\$446,611	1 / 0.88	F-68
453	7	Forest Practices Act administration for family forestland in urban and wildland-urban interface areas	\$675,095	5 / 3.41	F-75
482	9	I.T. Support Capacity	\$57,929	0 / 0.00	F-81
485	11	Agency Admin Capacity & Technical Adjustments	\$36,143	0 / 0.00	F-85
810	n/a	Analyst Technical Adjustment	\$4,945	0 / 0.00	F-87
820	n/a	Budget Re-Balance	(\$406,800)	0 / 0.00	F-89
Total LAB Packages			\$345,974	6 / 4.29	

Agency Request

Governor's Balanced

Legislatively Adopted

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Department of Forestry

Private Forests Program

Enhancement Package 090
Narrative

Policy Package #	Priority	Policy Package Title
090	n/a	Analyst Adjustments

PACKAGE NARRATIVE:

Purpose:

This package increases intra-agency General Fund appropriation and transfers to match Agency Administration transfers based on the share of private forest land increasing from 75 percent to 77 percent.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	\$12,624	\$12,624
All Funds:	--	\$12,624	\$12,624
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Enhancement Package 091
Narrative

Policy Package #	Priority	Policy Package Title
091	n/a	Statewide Administrative Savings

Purpose:

This package is a placeholder for administrative efficiencies to be found in administrative activities such as Finance, IT, HR, Accounting, Payroll, and Procurement. Data from the Administrative Baseline 2.0 project will be used to set statewide targets for each of the functional areas.

How Achieved:

The Governor's budget requires increased efficiency in the operation of state government, calls for additional savings in administrative expenditures, and allows for the reinvestment of some of the savings realized through efficiencies into agency programs or to other initiatives that will further improve the administrative operations of state government.

Package 091 was included in all agency budgets as a placeholder for administrative efficiencies to be found in Finance, IT, HR, Accounting, Payroll, and Procurement activities. The Improving Government subcommittee of the Enterprise Leadership Team will be identifying proposed efficiencies or changes in the delivery of service to meet the funding level in the Governor's budget, and will work with individual agencies on the impact to their budget, along with reinvestment opportunities.

Agencies have been asked not to develop implementation plans for Package 091 until those proposed changes have been identified. The Improving Government subcommittee of the Executive Leadership Team will initiate functional teams to determine how best to provide these administrative services statewide with less total resources.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	(\$28,100)	(\$28,100)
Other Funds	--	(\$29,127)	(\$29,127)
Federal Funds	--	(\$8,855)	(\$8,855)
All Funds:	--	(\$66,082)	(\$66,082)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Enhancement Package 092
Narrative

Policy Package #	Priority	Policy Package Title
092	n/a	PERS Taxation Policy

PACKAGE NARRATIVE:

Purpose:

This package supports a policy change to limit tax relief calculations to PERS retirees that are Oregon residents. Non-resident retirees will no longer receive the tax relief benefit. The policy change saves approximately 40 basis points on the PERS employer rate.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	(\$23,462)	(\$23,462)
Other Funds	--	(\$15,339)	(\$15,339)
Federal Funds	--	(\$7,174)	(\$7,174)
All Funds:	--	(\$45,975)	(\$45,975)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Department of Forestry

Private Forests Program

Enhancement Package 093
Narrative

Policy Package #	Priority	Policy Package Title
093	n/a	Other PERS Adjustments

PACKAGE NARRATIVE:

Purpose:

This package supports policy changes that reduce the PERS employer rate by approximately 320 basis points.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	(\$188,064)	(\$188,064)
Other Funds	--	(\$122,948)	(\$122,948)
Federal Funds	--	(\$57,504)	(\$57,504)
All Funds:	--	(\$368,516)	(\$368,516)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Enhancement Package 452
Narrative

Policy Package #	Priority	Policy Package Title
452	4	Integrated Effectiveness Monitoring

PACKAGE NARRATIVE:

Purpose:

This proposal restores capacity in the Forest Practices Act (FPA) monitoring program to ensure the effectiveness of the rules and best management practices for forest operations. The Department provides a one-stop regulatory approach for forest practices; we implement the federal Clean Water Act standards, fill and removal requirements and other laws. The FPA specifically highlights monitoring in areas of water quality, streamside forests, pesticide use and landslides and public safety at operational and watershed scales. The proposal would provide resources to meet statutory requirements for forest practices research and monitoring, and for integrated monitoring at the watershed scale to determine the effectiveness of contemporary forest practices for achieving aquatic conservation goals. The proposal also supports the Private Forests and State Forests Divisions continued participation in the Watershed Research Cooperative, which conducts multi-agency, adaptive management, watershed research projects. Housed and led by Oregon State University, Cooperative members include state and federal agencies, forestland owners, and other organizations.

The proposed action advances the Private Forests division's guiding purpose of maintaining working forests and the social, economic and ecological viability of those forests into the future (Keep Working Forests Working). The proposed action also advances the State Forests Division's mission to manage Board of Forestry lands to achieve greatest permanent value and to manage Common School Fund forestlands to maximize revenues over the long term in a manner that is consistent with sound techniques of land management.

This package provides resources to support Strategies 1, 2, 3, and 5 of the 10-Year Plan for Oregon Project, Healthy Environment Policy Vision, and the following associated outcomes:

Strategy 1: Invest in programs that improve water quality and air quality.

- Reduce the percentage of streams with declining water quality over the next five years, and eliminate areas of decline within ten years – resulting in improving or stabilizing water quality in all parts of the state.
- Focus analytical resources to identify river segments and riparian areas that provide the greatest benefit for protecting beneficial uses and restoring threatened and endangered species.
- Target water quality improvement actions to the specific factors that present the greatest impairment to aquatic life. This will vary by geographic area, but in many areas it is sediment and temperature.

Agency Request

Governor's Balanced

Legislatively Adopted

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Department of Forestry

Private Forests Program

Enhancement Package 452
Narrative

Purpose: (Cont.)

Strategy 2: Invest in programs that conserve, protect and restore key watersheds, stabilize populations of fish and wildlife species and improve forest and rangeland health

- Demonstrate how investment in habitat restoration and protection correlate with federal recovery plans, or applicable state conservation plans within five years.
- Show improving trends in the quality of habitat in a majority of key watersheds within ten years.
- Manage critical or key habitat for terrestrial species of concern under landscape plans that meet federal or state guidelines.
- Improve the population trends for keystone species – salmon, sage grouse and Northern spotted owl.

Strategy 3: Reduce Oregonians' exposure to toxics

- Decrease the number of incidents reported for suspected environmental exposures to toxics in 2008, by 50 percent.

Strategy 5: Improve the effectiveness and efficiency of natural resources management in Oregon, and provide a stable base for addressing existing and emerging resource challenges

- Streamline regulatory processes to foster participation in voluntary cooperative conservation efforts over the next five years.

This package also supports the following Board of Forestry's Forestry Program for Oregon goals:

- Goal A: Promote a fair legal system, effective and adequately funded government, leading-edge research and education, and publicly-supported environmental, economic, and social policies.
- Goal D: Protect and improve the physical and biological quality of the soil and water resources of Oregon's forests.
- Goal E: Conserve diverse native plant and animal populations and protect and improve their habitats in Oregon's forests.
- Goal F: Protect and improve the health and resiliency of Oregon's dynamic forest ecosystems, watersheds, and airsheds.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Enhancement Package 452
Narrative

Problem Statement:

The 2011-13 legislatively approved budget partially restored staff support and funding for the Forest Practices effectiveness-monitoring program, which was eliminated in the 2009-11 reductions. The Private Forests division has reestablished the monitoring program and can meet basic core monitoring functions.

The Department is continuing work on the riparian function project, which is supporting the Board of Forestry rule analysis on riparian protection standards for small and medium fish streams. The current capacity is not sufficient to keep pace with current monitoring needs or to support the strategies in the Healthy Environment Policy Vision. The Department needs resources to continue participation in the Watershed Research Cooperative, a public / private partnership to ensure efficient and effective aquatic protection approaches. The Department needs capacity to develop and sustain an inter-agency coordinated monitoring system that provides a scientifically sound foundation for developing solutions and to move beyond traditional regulatory approaches, e.g., Pesticide Stewardship Partnerships, to improve water quality.

How Achieved:

The proposed package provides resources to support research under the Watershed Research Cooperative (WRC) and Riparian Function and Stream Temperature (RipStream) project. These efforts inform the adaptive management cycle at multiple levels challenging scientific assumptions via watershed-level research under the WRC and targeted forest practices effectiveness monitoring at operational scales. The resources will create and disseminate new knowledge about the relationships between forest management and natural resources, particularly water-related resources, to address questions framed by policy makers and forest practitioners. Forest management in this context is the full suite of contemporary and expected forest practices used to grow and harvest trees on commercial forestland in ways that are socially, economically, and environmentally sustainable. Water-related forest resources are those associated with fisheries and aquatic habitat and include, but are not limited to water quality, fisheries, amphibians, aquatic invertebrates, and nutrients.

The WRC specifically examines the effectiveness of State Forests Forest Management Plan (SFMP) strategies and FPA standards to maintain and protect headwater stream processes and conditions. The Trask River Watershed Study is evaluating how small streams respond to forest harvest and if responses are carried downstream. The research evaluates water quality effects in small non-fish and fish bearing streams, and determines the process-level links between harvest related water quality effects to the biological effects on fish and other biota. The study uses a whole-watershed, integrated design that links biological with physical studies in order to document responses and evaluate ecological tradeoffs. Information will help guide policy and management decisions in an adaptive management context for both state and private forests to determine if current management achieves goals for aquatic conservation. The RipStream project evaluates the effectiveness of riparian protection standards in the FPA and SFMP in meeting state water quality standards and the desired future condition, regarding large woody debris, shade, and riparian vegetation.

Agency Request

Governor's Balanced

Legislatively Adopted

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Department of Forestry

Private Forests Program

Enhancement Package 452
Narrative

How Achieved: (Cont.)

The proposed package also restores capacity in the FPA effectiveness-monitoring program to design and implement monitoring projects including the annual compliance audit, support research under the WRC, and provide technical support to policy discussions. This option would establish one Monitoring Specialists (NRS 3) and one Monitoring Technician (NRS 1).

The FPA specifically highlights monitoring as a need within the areas of water quality, streamside forests, pesticide use and landslides and public safety. The 2002 Monitoring Strategy prioritizes studies to promote efficiency in designing, implementing, and regulating forest practices into the future. By efficiency, we mean that desired outcomes for water and fish are achieved at the lowest regulatory cost. The Department actively seeks to conduct monitoring and research in coordination with other agencies. A key example includes participation in the Water Quality Pesticide Management Team. This team facilitates and coordinates monitoring, analysis and interpretation of pesticide data, effective response measures, and management solutions. As a Designated Management Agency for maintaining water quality under the Clean Water Act, coordinated monitoring and research projects are vital to the success of meeting statewide environmental standards.

The Department would recruit for the monitoring positions, per the following timeline:

- June 2011. Post job announcements for monitoring positions. The forest practices manager will oversee recruitment process.
- July 2011. Conduct new employee orientation. Begin monitoring work.

The Department developed this package based on agency's guiding principles for budget development, which included:

- Maintain "core business functions" and customer service as a priority, and do so from a "whole agency" perspective rather than individual programs. Sufficient capacity must be retained to meet the Board and Department's basic mandates including fire protection, managing state forests, forest regulation, administrative and financial support as well as reliable and credible information and natural resource policy development and dissemination.
- Identify and address service "gaps" that exist between the current budget level and the budget level needed to implement legal mandates, the Forestry Program for Oregon, the Board of Forestry Work Plans, and key components of the Agency Strategic Plan.
- Prioritize services that most directly benefit or protect forest resources in the long term.

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Governor's Balanced

Legislatively Adopted

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Department of Forestry

Private Forests Program

Enhancement Package 452
Narrative

How Achieved: (Cont.)

The enhancement package maintains the core business function of forest practices effectiveness monitoring. The package focuses on key services that protect natural resources for the long term. The Board of Forestry and Committee for Family Forestland identified the full funding of the forest practices monitoring program as a key policy objective. "The credibility of Forest Practices Act requires monitoring the effectiveness of best management practices and prescriptive rules. At a minimum, ensure adequate resources to meet statutorily required forest practices research and monitoring. Develop adequate funding streams to ensure a robust monitoring program to support the continuous learning vision of the Board." The Board of Forestry reviewed and approved this package.

Alternatives Considered

Maintain current staffing; fund the Watershed Research Cooperative and Riparian Function and Stream Temperature project

This alternative would provide critical resources to support research under the Watersheds Research Cooperative and Riparian Function and Stream Temperature project, but would maintain current staffing in forest practices effectiveness monitoring. This approach would create needed information on contemporary forest practices and allow the Department to meet basic core monitoring functions. The current capacity will not keep pace with current monitoring needs or adequately support the strategies in the Healthy Environment Policy Vision. The Department needs capacity to develop and sustain an inter-agency coordinated monitoring system that provides a scientifically sound foundation for developing solutions and to move beyond traditional regulatory approaches, e.g., Pesticide Stewardship Partnerships, to improve water quality.

Staffing Impact:

#	Classification Title	Classification	Functional Title	Positions	Type	FTE
1	Natural Resources Specialist 3	OAC8503AA	Monitoring Specialist	1 Position	PF	0.88 FTE

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Governor's Balanced

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Department of Forestry

Private Forests Program

Enhancement Package 452
Narrative

Quantifying Results:

The Department will quantify results with the following Key Performance Measures and program operational measures:

Key Performance Measures

KPM # 8 FOREST STREAM WATER QUALITY: a. Percent of monitored stream sites associated predominately with forestland with significantly increasing trends in water quality. b. Percent of monitored stream sites associated predominately with forestland with significantly decreasing trends in water quality. c. Percent of monitored stream sites associated predominately with forestland with water quality in good to excellent condition.

Program Operational Measures

- Development of agency integrated monitoring strategy.
- Number of monitoring projects initiated, ongoing, and completed.
- Number of monitoring reports authored.
- Number of scientific articles published in peer-reviewed journals.
- Number of policy decisions influenced by monitoring results (rule / best management practices revisions or voluntary measures approved by the Board of Forestry).
- Number of Pesticide Stewardship Partnerships supported

Revenue Source:

This enhancement package provides resources to protect, maintain and enhance the soil and water resources of Oregon's forests. The funding mechanism for Forest Practices monitoring staff preserves the traditional 60/40 funding split between the State and forestland owners, with 60% General Fund and 40% Other Funds (Harvest Tax) funding model. Special payment funds for the Watershed Research Cooperative are 100% general fund. Forestland owners already directly contribute to this research project.

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Governor's Balanced

Legislatively Adopted

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Department of Forestry

Private Forests Program

Enhancement Package 452
Narrative

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$735,000	\$399,598	\$387,966
Other Funds	\$176,668	\$66,399	\$58,645
All Funds:	\$911,668	\$465,997	\$446,611
Position/FTE:	2 / 2.00	1 / 1.00	1 / 0.88

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Enhancement Package 453
Narrative

Policy Package #	Priority	Policy Package Title
453	7	Forest Practices Act administration for family forestland in urban and wildland-urban interface areas

PACKAGE NARRATIVE:

Purpose:

This policy package provides resources to increase Stewardship Forester capacity to address family forestland issues, primarily in the urban and wildland-urban interface areas. The package creates the opportunity to develop and implement a new approach and source of funding for incentives for family forestland technical assistance. The approach uses 25% Forest Practices funding (15% General Fund + 15% Harvest Tax) to match 75% Federal funds in a cooperative agreement to provide technical assistance for forestry cost-share projects. If successful, the projects will help provide a sustainable flow of ecological, economic, and social outputs and benefits. The resources will allow stewardship foresters to provide one-on-one technical assistance, the delivery and administration of incentives, implement the Oregon plan, and administer the Forest Practices Act. The package will utilize existing plans for delivering accomplishments from priority, landscape-based, issue-oriented sources of incentive financial assistance dollars.

The proposed action advances the Private Forests Division's guiding purpose of maintaining working forests and the social, economic and ecological viability of those forests into the future (Keep Working Forests Working).

This package supports Strategies 1, 2, and 5 of the 10-Year Plan for Oregon Project, Healthy Environment Policy Vision, and the following associated outcomes:

Strategy 1: Invest in programs that improve water quality and air quality.

- Reduce the percentage of streams with declining water quality over the next five years, and eliminate areas of decline within ten years – resulting in improving or stabilizing water quality in all parts of the state.
- Target water quality improvement actions to the specific factors that present the greatest impairment to aquatic life. This will vary by geographic area, but in many areas it is sediment and temperature.

Agency Request

Governor's Balanced

Legislatively Adopted

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Department of Forestry

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Enhancement Package 453
Narrative

Purpose: (Cont.)

Strategy 2: Invest in programs that conserve, protect and restore key watersheds, stabilize populations of fish and wildlife species and improve forest and rangeland health

- Demonstrate how investment in habitat restoration and protection correlate with federal recovery plans, or applicable state conservation plans within five years.
- Show improving trends in the quality of habitat in a majority of key watersheds within ten years.
- Manage critical or key habitat for terrestrial species of concern under landscape plans that meet federal or state guidelines.
- Improve the population trends for keystone species – salmon, sage grouse and Northern spotted owl.

Strategy 5: Improve the effectiveness and efficiency of natural resources management in Oregon, and provide a stable base for addressing existing and emerging resource challenges

- Streamline regulatory processes to foster participation in voluntary cooperative conservation efforts over the next five years.

This package supports the following Board of Forestry's Forestry Program for Oregon goals:

- Goal C: Protect and improve the productive capacity of Oregon's forests.
- Goal D: Protect and improve the physical and biological quality of the soil and water resources of Oregon's forests.
- Goal E: Conserve diverse native plant and animal populations, and protect and improve their habitats in Oregon's forests.
- Goal F: Protect and improve the health and resiliency of Oregon's dynamic forest ecosystems, watersheds, and airsheds.

Problem Statement:

Oregon's 4.7 million acres of family forestlands provide key functions for rural landscapes, societies and economies. While comprising only 15% of Oregon's forests, family forestlands ecological, social, and economic contribution exceeds their physical size. Family forestlands occupy a unique landscape position, contribute diversification to forest cover and local economies, and provide political and cultural connections with urban populations. They dominate the urban and wildland-urban interface areas, comprising 80% of the private forests in these areas (1.7 million acres).

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Governor's Balanced

Legislatively Adopted

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Department of Forestry

Private Forests Program

Enhancement Package 453
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Problem Statement: (Cont.)

Family forestland owners distinguish themselves from larger company forestland owners, who manage primarily for timber growth and harvest. Family forest ownerships are smaller, and their objectives and land uses are varied and their forestland is diverse. Much of the state's family forestland – with many exceptions, of course – occupies ecologically important, lower elevation settings, often near residential areas. In the Willamette Valley, much of the remaining valley's hallmark habitat type, Oregon white oak, exists on family forestlands (more than 263,000 acres). Family forest owners typically hold ecological objectives among their multiple management goals, but their success at management of important habitats is constrained by limited ecological knowledge and competing economic objectives for their land.

Family forestland owners are a large group. About 60,000 families own forests of 10 to 500 acres, covering a total of 2.2 million acres. There is much unrealized value in these lands – in timber harvest and ecological values that could be captured – if the owners have access to the required expertise and support. Less than 20 percent of these forestlands are managed under an approved certification system, stewardship agreement, or other approved management plan, with the majority of those ODF-approved management plans, rather than third-party certification system plans.

Despite their numbers and value to Oregon's forestland diversity, family forestland owners are a threatened breed. Across the country, forestland values now often exceed timberland values. That is, the value of the land for its "highest and best use" is greater than its value as land used for the ongoing production of forest products. This is especially true for forestland in or near major urban centers and along major transportation corridors, which, because of the location, places family forestland in the face of the greatest economic pressure to convert their forestlands to non-forest use. Family forestlands owners face real costs in providing all the benefits desired by the public. The threat and uncertainty of additional regulatory costs or taxation translate into burdens that could make forestland ownership uneconomical and make the sale of these lands for non-forest land uses – such as development – more likely over time. It may not be economically feasible or equitable for landowners to shoulder these burdens alone.

Many family forestlands are now going through a shift of ownership to the next generation of family members. These new owners have a broad array of values and objectives for ownership, but they often lack the knowledge to implement their objectives and are generally less able to make long-term investments in wood production. Studies indicate that the new generation of family forest landowners often view the land differently than the previous generation and are much more likely to consider selling rather than managing the land for forest-related income or other values. Good forest management plans and estate planning can help keep family forest ownerships in the family and in forest use.

Protecting and realizing the value in these lands is part of the Private Forests Division's mission. In the spirit of streamlining and integration, we are leading development of a uniform forest management plan and endorsement system, so that a single plan can meet the requirements of multiple state and federal agencies and certification organizations.

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Governor's Balanced

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Department of Forestry

Private Forests Program

Enhancement Package 453
Narrative

Problem Statement: (Cont.)

Decreasing traditional federal support and lack of state support for family forestland owners impairs the program's ability to develop and implement a viable system of incentives for forest landowners. Currently, federal funding under the USDA Forest Service's State and Private Forestry program, provides approximately four stewardship foresters (4 FTE) statewide to support stewardship planning (i.e., development of management plans) and forest health projects. There is no direct state support for forestry incentive programs. In 1992, combined state and federal support funded 21 foresters for this work. The program has been successful in improving management, by working with partners to develop management plans for over 500,000 acres of family forestlands. With the current budget, the program expects accomplishment of only 10,000 acres in the coming year.

How Achieved:

The Farm Bill has created an opportunity for a new source of funding for improving management on family forestland, by including forestry as a component of the farm bill. The agency and NRCS are committed to increased cooperation to ensure coordinated interagency delivery of forestry-related conservation assistance to private landowners and land managers. We recognize that family forestland owners are key customers for both our programs, and that we both play unique and complementary roles. NRCS is a source for interdisciplinary expertise for forestry and natural resource conservation and ODF has the primary leadership role and responsibility for delivery of forestry programs on State and private lands. This package will further this cooperative relationship, by providing funds needed to leverage (match) federal funds available through NRCS.

The agency has been collaborating with the USDA Natural Resource Conservation Service (NRCS) to increase the flow of incentive funds to forestry in Oregon. The agency-led coordinating committee for the USDA-FS State and Private Forestry program also functions as the forestry technical subcommittee for NRCS. NRCS participates in the agency's uniform forest plan process. We jointly support voluntary spotted owl conservation through the NRCS Health Forest Reserve Program, in conjunction with our programmatic safe harbor and stewardship agreement programs. We are also developing cooperative agreements to use stewardship foresters to deliver technical assistance on NRCS EQIP projects. The limiting factor in these agreements is the ability to provide nonfederal funds to match the work on these projects.

This package provides 25% Forest Practices funding (15% General Fund + 15% Harvest Tax) to match 75% Federal funds in a cooperative agreement to add five stewardship foresters to provide one-on-one technical assistance, the delivery and administration of incentives, implement the Oregon plan, and administer the Forest Practices Act. This package would double our current capacity to support family forestlands.

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Governor's Balanced

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Department of Forestry

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How Achieved: (Cont.)

The funding would enable the Department of Forestry to:

- Provide the capacity to address issues affecting the sustainability of family forestlands in Oregon.
- Provide resources that allow stewardship foresters to provide one-on-one technical assistance, the delivery and administration of incentives, implement the Oregon plan, and administer the Forest Practices Act.
- Deliver technical assistance for NRCS cost-share projects.
- Deliver accomplishments from priority, landscape-based, issue-oriented sources of incentive financial assistance dollars.

The package takes a prudent approach and assumes a phase-in period for developing the cooperative agreements. The Department expects to be able to establish two of the agreements quickly and have recruitment completed to require 20 months of funding for the positions. We are planning for the remaining three positions to be in place for 18, 12, and 12 months of the biennium. No state funds will be expended prior to obtaining the matching 75%% NRCS cooperative funding.

Quantifying Results:

The agency will quantify results with selected Department of Forestry Key Performance Measures:

- KPM #3 Forest Practices Act Compliance – Percent of commercial forest operations that are in compliance with the Forest Practices Act. With additional resources, compliance in urban growth boundaries and wildland/urban interface should improve. The number of complaints and violations should decrease.
- KPM #7b Private Forestland Managed At or Above Forest Practices Act Standards. b. Acres of non-industrial private forestlands managed under an approved certification system, stewardship agreement, or other approved management plan including wildlife habitat conservation and management plans.
- KPM #9 Voluntary Public and Private Investments Made to Create Healthy Forests - Cumulative public and private forest landowner investments made in voluntary projects for the Oregon Plan for Salmon and Watersheds or for the Oregon Conservation Strategy

Agency Request

Governor's Balanced

Legislatively Adopted

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Department of Forestry

Private Forests Program

Enhancement Package 453
Narrative

Quantifying Results: (Cont.)

The Private Forests Division will also track additional program-level outcomes:

- Percent of family forest landowners with written management plans (includes stewardship plans and third-party certifications).
- Stewardship Forester Efficiency – Private forest acres with improved management (includes tree planting and forest stand improvement) accomplished per year per Stewardship Forester FTE.
- Private Landowner Incentives – Forest management incentive funds provided to private landowners, including NRCS cost-share funds expended on forestry projects.
- Reforestation of family forestlands– Percent of family forest acres where required reforestation is successfully completed

Staffing Impact:

Positions would be phased-in during the 2013-15 biennium. As a result, the 5 new Stewardship Forester (Natural Resource Specialist 2, NRS-2) Positions would be added as Permanent Full Time, but with only 3.41 FTE during the 2013-15 biennium. These positions would then become 5.0 FTE during the 2015-17 biennium.

Revenue Source:

This package is funded cooperatively by Forest Practices, USDA Natural Resources Conservation Service (NRCS), and other funds. In the Agency Request Budget funding was split 25% Forest Practices (15% General Fund and 10% Other Funds (Harvest Tax), and 75% Cooperative agreement with Natural Resources Conservation Service (NRCS). The CFO analyst has modified this package to be entirely funded by Federal Funds.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$111,930	--	--
Other Funds	\$74,619	--	--
Federal Funds	\$558,364	\$675,095	\$675,095
All Funds:	\$744,913	\$675,095	\$675,095
Position/FTE:	5 / 3.41	5 / 3.41	5 / 3.41

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Enhancement Package 482
Narrative

Policy Package #	Priority	Policy Package Title
482	09	Information Technology Support Capacity

Purpose:

Background

- Over the last five biennia, the Agency has been making systematically improvements to core operational processes and supporting business systems. Progress to date is as follows:
 - **2003-2005 biennia.** The Agency conducted a comprehensive review of the Agency's core operational processes and supporting business systems (collectively known as the Forestry Business Improvement Initiative or FBII), order to identify areas of critical need, and to establish priorities for both short-term and long-term improvements.
 - **2005-2007 biennia.** The Agency began developing project plans and budgets for the Business Improvement Initiative, in preparation of receiving funding. The agency established a standard application development environment and developed a common enterprise database architecture to lay the foundation for supporting FBII.
 - **2007-2009 biennia.** The Agency requested funding to begin the Business Improvement initiative. The package included information technology hardware and software, and contracted services, although no permanent positions were included. Major accomplishments included: Completion of an enterprise business process modeling project; System design work for a Board of Forestry Decision Support System; Planning for replacement of the State Forest Timber Revenue Tracking System; Planning for migration of the Forest Activity Tracking System; Development of an enterprise Cost-Allocation Tool; Development of an enterprise GIS Plan and migration to the latest GIS software and database technology as an integrated component of ODF's enterprise information systems; Development of an application to track requirements for SB360.
 - **2009-2011 biennia.** The Agency continued implementation of projects with the 2007-2009 funding. Major accomplishments included: Implementation of Decision Support System, Completion of Web Modernization and Internet Migration; Design and implementation/migration of the first phase of a Forest Activity Tracking System for the Private Forest Program; Completion of Enterprise Data & Information Architecture Assessment; System planning for Electronic Records Management; Development of Service Oriented Architecture; Completed a Quality Assurance review of the Agency' software development environment; Redesign of the Agency's Integrated Annual Plans/Budget Process; and Process review and documentation of various agency business processes relating to future technology projects; Documentation of detailed system requirements for a new Timber Revenue Accounting System; and foundational improvements to the Geographical Information Systems platform, as well as data security improvements at the file server and desktop level

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Enhancement Package 482
Narrative

Purpose: (Cont.)

- **2011-2013 biennia.** The Agency continued implementation of projects with the 2007-2009 funding. Major accomplishments included: Completion of an Enterprise Business Issue Prioritization Project; LEAN process review of Private Forest Notification of Operations Process; Requirements gathering, initial system design and procurement of an electronic Private Forest Notification of Operations System (in progress); Procurement and implementation of a State Forest Timber Revenue accounting system (in progress); Procurement and implementation of a Facilities and Capital Asset Management System (in progress); Migration to SharePoint 2010 (planned); Development of Taxonomy for an Enterprise Document Management system (planned); and Updates to the Agency's Decision Support System (planned).
- The Agency has positioned itself to achieve lasting efficiency gains and significant enhancements to our customer by adopting a long-term view of the core business processes and the information technologies that support those processes. FBII represents major culture-changing, enterprise improvements, building the proper internal business support and understanding before making phased investments into specific IT improvement projects. The approach taken by the Agency models a best-practices approach for enterprise-oriented process re-engineering, and it aligns with the vision and goals of the DAS Enterprise Information Resource Management Strategy and industry best practices.
- As part of the best practices approach ODF has adopted a standard and robust enterprise application development environment. The emphasis is on creating components that can be shared and reused as building blocks to deliver applications. The result is applications are more efficient and maintainable, there is better application security, and there are reduced application integration and development costs. Additionally this results in reduced duplication of data throughout ODF's information systems. A study done by Gartner research reported that the average number of IT staff for a government agency with 670 FTE was about 33 FTE or 5% of total staffing. ODF, which has about 650 FTE, has an IT staff of about 14 FTE or 2.1%. Consequently, to adequately support the IT environment the agency needs additional internal IT capacity.
- For execution of FBII Phase 1, 96% of the expenditures went to contractors, consultants and analyst to complete the project work, which included application development, business analysis and project management. Using these services helped move the agency forward and provided skills that were not internal to the agency. However these services are not a long term solution to continue support of these systems or for implementation of every new system the agency adopts. With additional internal IT capacity, the agency can support, modify, and take on new projects while reducing or for smaller projects, eliminating the need for outside consultants.

The purpose of this policy package is to continue the progress already made by the Agency with FBII funds and to create and maintain an integrated information system that serve and are aligned with ODF enterprise business needs. This package will reduce the overall cost for future IT projects and create the capacity to support these new systems reducing the agencies reliance on expensive outside vendors and consultants.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Enhancement Package 482
Narrative

How Achieved:

- The agency is requesting funding for four FTE to permanently support the ongoing Forest Business Improvement Initiative, future projects already identified and ongoing support required to maintain these systems. FBII has been one of the major focuses of ODF for the past five biennia and this agency has made major strides to improving its IT business systems. This has resulted in significant increases in the quality and reliability of its IT systems. However, IT projects require resources not only to develop and implement, but also to maintain and support. These resources are very expensive to contract out and in doing so there is the added cost for existing staff to bring contractors up-to-speed on the existing IT and business environment. The additional positions would significantly reduce the need to hire outside contractors to develop and support new applications already outlined in the FBII prioritization workgroup. Furthermore, this would add the capacity to complete many of the smaller projects identified during the FBII prioritization process that may never get started due to the current IT capacity in the agency.

Staffing Impact:

This request is for four full-time FTE to permanently support the outcomes of the FBII initiative and to position the agency to continue to implement already identified projects in future biennia. These positions will be budgeted for the full 24 months of the 13-15 biennium.

- **2 ISS 6 Application Developers**
 - Develop, implement and support applications in the .net, SQL and SharePoint environment to meet current and future agency needs.
 - SharePoint Architecture and planning.
- **1 ISS 6 Business Analyst**
 - Complete business process modeling and requirements gathering for identified projects.
- **1 ISS 5 – System Administrator**
 - Plan, design, develop and implement efficient information systems in support of core organizational functions.
 - Ensure the stability, integrity and efficient operation of the agencies in-house information systems.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Enhancement Package 482
Narrative

Quantifying Results:

- The gains in interim capacity to support FBII and other identified IT initiatives will be measured in two ways:
 - Using industry standard performance measures, costs for staff time will be compared to contracted hourly rates. Included with this estimate will be the time to complete the project by internal or contracted staff.
 - Overall project costs including the time and effort needed to contract with consultants and bring them up to speed on the agencies processes and procedures
- Additionally, it is anticipated that the IT program will be able to take on smaller projects that typically would have little chance of every making it on a prioritization list but can create efficiencies for division staff and IT support.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	--	\$57,929
All Funds:	\$0	\$0	\$57,929
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Enhancement Package 485
Narrative

Package #	Component	Priority	Policy Package Title
485	A	11	Agency Administration Technical Adjustments

Purpose:

This package contains technical adjustments to existing positions, aligning position funding in several administrative positions, all staffed centrally on the Agency Administration program. All of these positions perform centralized administrative functions, not program-specific functions. Technical corrections are needed to correct funding sources, classifications, and position type. All are more appropriately funded through the Admin Prorate than by outdated program-specific percentages.

How Achieved:

Two of the five positions in this package are having technical adjustments to their classification or position type:

- The first is a position in the centralized Payroll Section, which services the entire Department. Due to timing issues, this position “rolled” into the 2013-15 budget as an Accounting Tech 2, but had its funding changed during the 2011-13 budget execution phase to an Accounting Tech 3. This technical correction true’s up the position classification in the 2013-15 budget to match its current classification.
- The second position is a Training position in the centralized Human Resources Section, reduced from full to part time as part of the 2009-11 mid-biennium reduction process. It is currently a full-time position, but is under-funded by 4.33 months. This portion of the package adds 0.18 FTE, returning it to full-time status. The position has not been able to be filled as a part-time position for the last 2 years and is the sole training position for the agency.

The remaining three positions each are having their funding changed from program-specific funding to administration funding.

- The manager of the Facilities, Capital Improvement and Capital Construction programs, a centralized management position located on the Department’s Salem campus, is having its funding changed from 100% Facilities program to 100% administration. It is more appropriately funded through the Admin Prorate than by one single program, as the position’s duties include every program’s facilities, improvements and construction activities.
- A procurement specialist, who works on contracts for multiple programs across the Department, has been funded 100% by Fire Protection Cooperative Fire funding. This is being changed to administrative funding, as the position’s duties are more appropriately funded through the Admin Prorate than by one single program.
- The last position is an Executive Admin position, working for the Executive Team of the Department. It is currently funded 100% by Federal Funds. This is being changed to 100% administrative funding, as the position’s duties are more appropriately funded through the Admin Prorate than by one single program.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Enhancement Package 485
Narrative

Staffing Impact:

This package adds no new position counts on an agency-wide level, as funding is being moved out of several programs and into the Administration program. It does add 0.19 FTE on an agency-wide basis.

In the Agency Administration program, 2 Positions and 2.13 FTE are being added. The Position Counts are offset by corresponding reductions in the Fire and Facilities programs. All but 0.19 FTE of the 2.13 FTE change in the Administration program is offset by corresponding reductions in the Fire and Facilities Maintenance & Management programs.

Revenue Source:

On an agency-wide basis and for the Administration program, funding for these positions is moving from a mix of Other and Federal Funds to 100% Other Funds.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	--	\$36,143
All Funds:	\$0	\$0	\$36,143
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests Program

Enhancement Package 810
Narrative

Policy Package #	Component	Priority	Policy Package Title
810	n/a	00	LFO Analyst Adjustments

Executive Summary:

The purpose of this package is two-fold. The first issue it addresses is to capture a technical correction to the Governor's Balanced Budget, due to an incorrect allocation of the State Government Service Charges to various programs within the Department. The second issue addresses the admin pro-rate impact of the above issue on both the Fire Protection and Private Forests programs.

Purpose:

Costs and budget related to the expenditure category State Government Service Charges have two components: (1) Risk Management charges, related to employee, auto and property injury and insurance costs, and (2) Central Government Service Charges, related to support of centralized state agencies. Historically, the Department of Forestry has allocated the Risk Management charges and its related budget among the various programs, but centralized Central Government Service Charges within the Agency Administration program.

During the GBB process Central Government Service Charges were reduced due to budget reductions among several of the central State agencies. Because these charges are normally all kept within the Agency Administration program, these reductions should have been assigned to that program only by our CFO Analyst. However this was not how they were handled in the Budget Report. Instead, they were allocated among the various programs within the Department.

Therefore, this package will reverse the incorrectly allocated reduction among various programs of the Central Government Service Charges within the State Government Service Charges cost category, thereby increasing their budgets. In addition, the package will put all of the reversed reduction into the Agency Administration program, reducing its budget by the total amount previously allocated among the various programs. This will have a net zero impact on costs, positions, and FTE at the agency-wide level.

There is a secondary impact of the above adjustment. Because the Agency Administration program is funded through the Admin Pro-rate, any changes to its budget result in a change to the budgets of all programs which support it. Therefore, this package also captures the reduced Admin Pro-rate General Fund impact to both the Fire Protection and Private Forests programs.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Fire Protection Program

Enhancement Package 810
Narrative

How Achieved:

Within each program which was incorrectly allocated Central Government Service Charges, the incorrect entry will be reversed. Within the Private Forests program, this reversal of a reduction will increase the program's General Fund limitation by \$6,099 General Fund, \$3,905 Other Funds, and \$1,361 Federal Funds, for an All Funds increase of \$11,365.

The reduction to the Agency Administration program causes a reduction to the Admin Pro-rate assigned to the Private Forests program. The impact of this reduced Admin Pro-rate amount is a reduction to Special Payments of (\$6,420) General Fund.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	--	(\$321)
Other Funds	--	--	\$3,905
Federal Funds	--	--	\$1,361
All Funds:	\$0	\$0	\$4,945
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests

Enhancement Package 820
Narrative

Policy Package #	Component	Priority	Policy Package Title
820	n/a	00	Budget Re-Balance

Executive Summary:

In addition to reductions implemented during the Governors Recommended Budget cycle, the Legislature made several statewide budget reductions, as well as a few misc budget enhancements, which are captured in Package 820. This package has many reduction components, three of which impact the Department of Forestry.

Central Government Service Charges: Changes to the budgets of centralized government services which are supported by other agencies through the Central Government Service Charges always result in budget changes to their supporting agencies across the State. This biennium, three centralized services changed during the Legislative budget cycle, causing a net budget reduction to most agencies across the State.

- The final budget for the Department of Administrative Services was reduced, resulting in lowered CGSC¹ rates for all supporting agencies.
- The Archives Division assessment for records storage increased slightly, resulting in a slight increase in the CGSC for most supporting agencies.
- The Attorney General's rates were reduced rates for all supporting agencies.

GF Holdback of 2%: The Legislature implemented a 2% supplemental ending balance General Fund “holdback,” intended to protect the State from the impact of actual revenues for the 2013-15 biennium being lower than those expected. This 2% holdback may be restored by the 2014 Legislative Session, depending on economic conditions.

Services & Supplies Reduction of 5%: In order to balance the budget, the Legislature imposed a 5% reduction to General Funds to all agencies across the State. This reduction is intended to be taken entirely within Services & Supplies, and not impact any other cost category such as personnel.

¹ Central Government Services Charges – is a major component of the DAS State Government Service Charges and Assessment for the 2013-15 Price List.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Private Forests

Package 820
Narrative

How Achieved:

Within the Private Forests program, all three reductions described above were taken, reducing the Program's General Fund support by nearly half a million dollars (\$404,519). However, the size of these reductions varied greatly.

- The Central Government Service Charges reduction resulted in a loss to the Private Forests Program of (\$42,148) General Funds, (\$1,645) Other Funds and (\$636) Federal Funds. However, similar reductions in the Agency Administration program resulted in a smaller Admin Pro-rate, which caused a General Fund increase to the Private Forests budget of \$6,553.
- The 2% GF Holdback reduced the Private Forests program by (\$286,486). Because of this program's required Other Funds matching for all General Fund spending, this will have a related impact on the program's ability to spend Other Funds as well. However, the Legislature chose not to recognize that impact in the budget, leaving the Other Funds authority unchanged, based on the hope that economic conditions will allow this holdback to be reversed during the 2014 Legislative Session.
- The 5% General Fund reduction results in a (\$82,438) General Fund reduction for the Private Forests program. Because of this program's required Other Funds matching for all General Fund spending, this will have a related impact on the program's ability to spend Other Funds as well. However, the Legislature chose not to recognize that impact in the budget, leaving the Other Funds authority unchanged.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	--	(\$404,519)
Other Funds	--	--	(\$1,645)
Federal Funds	--	--	(\$636)
All Funds:	\$0	\$0	(\$406,800)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	12,624	-	-	-	-	-	12,624
Total Revenues	\$12,624	-	-	-	-	-	\$12,624
Special Payments							
Intra-Agency Gen Fund Transfer	12,624	-	-	-	-	-	12,624
Total Special Payments	\$12,624	-	-	-	-	-	\$12,624
Total Expenditures							
Total Expenditures	12,624	-	-	-	-	-	12,624
Total Expenditures	\$12,624	-	-	-	-	-	\$12,624
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 091 - Statewide Administrative Savings

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(28,100)	-	-	-	-	-	(28,100)
Federal Funds	-	-	-	(8,855)	-	-	(8,855)
Total Revenues	(\$28,100)	-	-	(\$8,855)	-	-	(\$36,955)
Services & Supplies							
Undistributed (S.S.)	(28,100)	-	(29,127)	(8,855)	-	-	(66,082)
Total Services & Supplies	(\$28,100)	-	(\$29,127)	(\$8,855)	-	-	(\$66,082)
Total Expenditures							
Total Expenditures	(28,100)	-	(29,127)	(8,855)	-	-	(66,082)
Total Expenditures	(\$28,100)	-	(\$29,127)	(\$8,855)	-	-	(\$66,082)
Ending Balance							
Ending Balance	-	-	29,127	-	-	-	29,127
Total Ending Balance	-	-	\$29,127	-	-	-	\$29,127

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 092 - PERS Taxation Policy

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(23,462)	-	-	-	-	-	(23,462)
Federal Funds	-	-	-	(7,174)	-	-	(7,174)
Total Revenues	(\$23,462)	-	-	(\$7,174)	-	-	(\$30,636)
Personal Services							
PERS Policy Adjustment	(23,462)	-	(15,339)	(7,174)	-	-	(45,975)
Total Personal Services	(\$23,462)	-	(\$15,339)	(\$7,174)	-	-	(\$45,975)
Total Expenditures							
Total Expenditures	(23,462)	-	(15,339)	(7,174)	-	-	(45,975)
Total Expenditures	(\$23,462)	-	(\$15,339)	(\$7,174)	-	-	(\$45,975)
Ending Balance							
Ending Balance	-	-	15,339	-	-	-	15,339
Total Ending Balance	-	-	\$15,339	-	-	-	\$15,339

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 093 - Other PERS Adjustments

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(188,064)	-	-	-	-	-	(188,064)
Federal Funds	-	-	-	(57,504)	-	-	(57,504)
Total Revenues	(\$188,064)	-	-	(\$57,504)	-	-	(\$245,568)
Personal Services							
PERS Policy Adjustment	(188,064)	-	(122,948)	(57,504)	-	-	(368,516)
Total Personal Services	(\$188,064)	-	(\$122,948)	(\$57,504)	-	-	(\$368,516)
Total Expenditures							
Total Expenditures	(188,064)	-	(122,948)	(57,504)	-	-	(368,516)
Total Expenditures	(\$188,064)	-	(\$122,948)	(\$57,504)	-	-	(\$368,516)
Ending Balance							
Ending Balance	-	-	122,948	-	-	-	122,948
Total Ending Balance	-	-	\$122,948	-	-	-	\$122,948

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 452 - Integrated Effectiveness Monitoring

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	387,966	-	-	-	-	-	387,966
Total Revenues	\$387,966	-	-	-	-	-	\$387,966
Personal Services							
Class/Unclass Sal. and Per Diem	50,639	-	33,760	-	-	-	84,399
Empl. Rel. Bd. Assessments	21	-	14	-	-	-	35
Public Employees' Retire Cont	8,300	-	5,533	-	-	-	13,833
Social Security Taxes	3,874	-	2,582	-	-	-	6,456
Worker's Comp. Assess. (WCD)	31	-	20	-	-	-	51
Mass Transit Tax	315	-	131	-	-	-	446
Flexible Benefits	16,027	-	10,685	-	-	-	26,712
Reconciliation Adjustment	1,838	-	1,306	-	-	-	3,144
Total Personal Services	\$81,045	-	\$54,031	-	-	-	\$135,076
Services & Supplies							
Instate Travel	3,460	-	2,306	-	-	-	5,766
Office Expenses	3,461	-	2,308	-	-	-	5,769
Total Services & Supplies	\$6,921	-	\$4,614	-	-	-	\$11,535
Special Payments							
Spc Pmt to OR University System	300,000	-	-	-	-	-	300,000
Total Special Payments	\$300,000	-	-	-	-	-	\$300,000

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 452 - Integrated Effectiveness Monitoring

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	387,966	-	58,645	-	-	-	446,611
Total Expenditures	\$387,966	-	\$58,645	-	-	-	\$446,611
Ending Balance							
Ending Balance	-	-	(58,645)	-	-	-	(58,645)
Total Ending Balance	-	-	(\$58,645)	-	-	-	(\$58,645)
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							0.88
Total FTE	-	-	-	-	-	-	0.88

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 453 - Forest Practices Act administration

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	675,095	-	-	675,095
Total Revenues	-	-	-	\$675,095	-	-	\$675,095
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	285,688	-	-	285,688
Empl. Rel. Bd. Assessments	-	-	-	136	-	-	136
Public Employees' Retire Cont	-	-	-	46,825	-	-	46,825
Social Security Taxes	-	-	-	21,856	-	-	21,856
Worker's Comp. Assess. (WCD)	-	-	-	200	-	-	200
Flexible Benefits	-	-	-	104,304	-	-	104,304
Reconciliation Adjustment	-	-	-	12,778	-	-	12,778
Total Personal Services	-	-	-	\$471,787	-	-	\$471,787
Services & Supplies							
Instate Travel	-	-	-	54,500	-	-	54,500
Office Expenses	-	-	-	20,445	-	-	20,445
Telecommunications	-	-	-	5,115	-	-	5,115
Facilities Rental and Taxes	-	-	-	5,115	-	-	5,115
Fuels and Utilities	-	-	-	2,557	-	-	2,557
Other Services and Supplies	-	-	-	17,903	-	-	17,903
Expendable Prop 250 - 5000	-	-	-	7,673	-	-	7,673
Total Services & Supplies	-	-	-	\$113,308	-	-	\$113,308

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Agency Request

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 453 - Forest Practices Act administration

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Automotive and Aircraft	-	-	-	90,000	-	-	90,000
Total Capital Outlay	-	-	-	\$90,000	-	-	\$90,000
Total Expenditures							
Total Expenditures	-	-	-	675,095	-	-	675,095
Total Expenditures	-	-	-	\$675,095	-	-	\$675,095
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							5
Total Positions	-	-	-	-	-	-	5
Total FTE							
Total FTE							3.41
Total FTE	-	-	-	-	-	-	3.41

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Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

Agency Request

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 482 - Information Technology Support Capacity

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	57,929	-	-	-	-	-	57,929
Total Revenues	\$57,929	-	-	-	-	-	\$57,929
Special Payments							
Intra-Agency Gen Fund Transfer	57,929	-	-	-	-	-	57,929
Total Special Payments	\$57,929	-	-	-	-	-	\$57,929
Total Expenditures							
Total Expenditures	57,929	-	-	-	-	-	57,929
Total Expenditures	\$57,929	-	-	-	-	-	\$57,929
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 485 - Agency Admin capacity & technical adjustments

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	36,143	-	-	-	-	-	36,143
Total Revenues	\$36,143	-	-	-	-	-	\$36,143
Special Payments							
Intra-Agency Gen Fund Transfer	36,143	-	-	-	-	-	36,143
Total Special Payments	\$36,143	-	-	-	-	-	\$36,143
Total Expenditures							
Total Expenditures	36,143	-	-	-	-	-	36,143
Total Expenditures	\$36,143	-	-	-	-	-	\$36,143
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 810 - LFO Analyst Adjustments

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(321)	-	-	-	-	-	(321)
Federal Funds	-	-	-	1,026	-	-	1,026
Total Revenues	(\$321)	-	-	\$1,026	-	-	\$705
Services & Supplies							
State Gov. Service Charges	6,099	-	3,905	1,361	-	-	11,365
Professional Services	(6,420)	-	-	-	-	-	(6,420)
Total Services & Supplies	(\$321)	-	\$3,905	\$1,361	-	-	\$4,945
Total Expenditures							
Total Expenditures	(321)	-	3,905	1,361	-	-	4,945
Total Expenditures	(\$321)	-	\$3,905	\$1,361	-	-	\$4,945
Ending Balance							
Ending Balance	-	-	(3,905)	(335)	-	-	(4,240)
Total Ending Balance	-	-	(\$3,905)	(\$335)	-	-	(\$4,240)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 820 - End of Session Bill (HB 5008)

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(404,519)	-	-	-	-	-	(404,519)
Federal Funds	-	-	-	(636)	-	-	(636)
Total Revenues	(\$404,519)	-	-	(\$636)	-	-	(\$405,155)
Services & Supplies							
Instate Travel	(29,759)	-	-	-	-	-	(29,759)
Out of State Travel	(107)	-	-	-	-	-	(107)
Employee Training	(4,595)	-	-	-	-	-	(4,595)
Office Expenses	(13,606)	-	-	-	-	-	(13,606)
Publicity and Publications	(948)	-	-	-	-	-	(948)
Attorney General	(3,469)	-	(1,645)	(636)	-	-	(5,750)
Employee Recruitment and Develop	(494)	-	-	-	-	-	(494)
Dues and Subscriptions	(44)	-	-	-	-	-	(44)
Agency Program Related S and S	(1,547)	-	-	-	-	-	(1,547)
Other Services and Supplies	(25,435)	-	-	-	-	-	(25,435)
Undistributed (S.S.)	(286,486)	-	-	-	-	-	(286,486)
IT Expendable Property	(5,903)	-	-	-	-	-	(5,903)
Total Services & Supplies	(\$372,393)	-	(\$1,645)	(\$636)	-	-	(\$374,674)
Special Payments							
Intra-Agency Gen Fund Transfer	(32,126)	-	-	-	-	-	(32,126)
Total Special Payments	(\$32,126)	-	-	-	-	-	(\$32,126)

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 820 - End of Session Bill (HB 5008)

Cross Reference Name: Private Forests
Cross Reference Number: 62900-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	(404,519)	-	(1,645)	(636)	-	-	(406,800)
Total Expenditures	(\$404,519)	-	(\$1,645)	(\$636)	-	-	(\$406,800)
Ending Balance							
Ending Balance	-	-	1,645	-	-	-	1,645
Total Ending Balance	-	-	\$1,645	-	-	-	\$1,645

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE		
0001232	OA	C8502	AA NATURAL RESOURCE SPECIALIST 2		.12-	2.81-	02	3,484.00	5,874- 1,471-	3,916- 982-			9,790- 2,453-		
0003109	OA	C8502	AA NATURAL RESOURCE SPECIALIST 2		.26-	6.35-	03	3,652.00	13,914- 3,404-	9,276- 2,270-			23,190- 5,674-		
0003424	OA	C5247	AA COMPLIANCE SPECIALIST 2	1-	1.00-	24.00-	02	3,652.00	52,589- 31,018-	35,059- 20,679-			87,648- 51,697-		
0003695	OA	C8502	AA NATURAL RESOURCE SPECIALIST 2		.08-	1.95-	02	3,484.00	4,076- 1,039-	2,718- 694-			6,794- 1,733-		
0005320	OA	C1487	IA INFO SYSTEMS SPECIALIST 7	1-	1.00-	24.00-	03	5,277.00	75,989- 36,644-	50,659- 24,430-			126,648- 61,074-		
TOTAL PICS SALARY									152,442-	101,628-			254,070-		
TOTAL PICS OPE									73,576-	49,055-			122,631-		
TOTAL PICS PERSONAL SERVICES =									2-	2.46-	59.11-	226,018-	150,683-		376,701-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0005368	OA	C8503	AA NATURAL RESOURCE SPECIALIST 3	1	.88	21.00	02	4,019.00	50,639 28,253	33,760 18,834			84,399 47,087
TOTAL PICS SALARY									50,639	33,760			84,399
TOTAL PICS OPE									28,253	18,834			47,087
TOTAL PICS PERSONAL SERVICES =				1	.88	21.00			78,892	52,594			131,486

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0005370	OA	C8502	AA NATURAL RESOURCE SPECIALIST 2	1	.83	20.00	02	3,484.00			69,680 42,274		69,680 42,274
0005371	OA	C8502	AA NATURAL RESOURCE SPECIALIST 2	1	.83	20.00	02	3,484.00			69,680 42,274		69,680 42,274
0005372	OA	C8502	AA NATURAL RESOURCE SPECIALIST 2	1	.75	18.00	02	3,484.00			62,712 38,047		62,712 38,047
0005373	OA	C8502	AA NATURAL RESOURCE SPECIALIST 2	1	.50	12.00	02	3,484.00			41,808 25,363		41,808 25,363
0005374	OA	C8502	AA NATURAL RESOURCE SPECIALIST 2	1	.50	12.00	02	3,484.00			41,808 25,363		41,808 25,363
TOTAL PICS SALARY											285,688		285,688
TOTAL PICS OPE											173,321		173,321
TOTAL PICS PERSONAL SERVICES =				5	3.41	82.00					459,009		459,009

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-050-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Business Lic and Fees	7,600	-	-	-	-	-
Charges for Services	509,988	230,779	230,779	513,118	513,118	512,936
Rents and Royalties	20,074	-	-	-	-	-
Interest Income	46,656	-	-	89,310	89,310	89,310
Donations	11,300	270,493	270,493	276,985	276,985	276,985
Loan Repayments	24,346	1,497,899	1,497,899	1,560,039	1,560,039	1,560,039
Other Revenues	36,667	4,924,647	4,924,647	5,920,792	5,920,792	5,955,792
Transfer In - Intrafund	390,000	-	-	-	-	-
Transfer from General Fund	97,098	-	-	2,625	2,625	3,130
Tsfr From Revenue, Dept of	6,898,484	4,465,247	4,465,247	3,350,338	3,350,338	7,568,216
Transfer Out - Intrafund	(2,181,554)	(2,125,881)	(2,419,228)	(1,949,036)	(1,949,036)	(2,300,189)
Total Other Funds	\$5,860,659	\$9,263,184	\$8,969,837	\$9,764,171	\$9,764,171	\$13,666,219
Federal Funds						
Federal Funds	8,988,060	17,769,912	17,769,912	11,969,452	12,558,797	12,178,331
Tsfr From Environmental Quality	73,590	-	-	-	-	-
Transfer Out - Intrafund	(3,263)	-	-	-	-	-
Total Federal Funds	\$9,058,387	\$17,769,912	\$17,769,912	\$11,969,452	\$12,558,797	\$12,178,331

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Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Private Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-050-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
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LIMITED BUDGET (Excluding Packages)

PERSONAL SERVICES

General Fund	3,752,998	8,599,029	7,844,198	9,669,965	9,626,962	9,626,962
Other Funds	3,921,246	5,713,992	5,713,992	6,364,829	6,336,728	6,336,728
Federal Funds	3,087,251	2,019,657	2,019,657	2,576,757	2,565,910	2,565,910
All Funds	10,761,495	16,332,678	15,577,847	18,611,551	18,529,600	18,529,600

SERVICES & SUPPLIES

General Fund	781,105	2,224,552	2,149,295	2,149,295	2,149,295	2,149,295
Other Funds	1,222,606	1,366,073	1,366,073	1,366,073	1,366,073	1,366,073
Federal Funds	2,944,929	8,668,795	8,668,795	8,668,795	8,668,795	8,668,795
All Funds	4,948,640	12,259,420	12,184,163	12,184,163	12,184,163	12,184,163

CAPITAL OUTLAY

General Fund	568	-	-	-	-	-
Other Funds	379	54,305	54,305	54,305	54,305	54,305
Federal Funds	-	69,424	69,424	69,424	69,424	69,424
All Funds	947	123,729	123,729	123,729	123,729	123,729

SPECIAL PAYMENTS

General Fund	107,097	1,559,123	1,403,488	1,403,488	1,403,488	1,403,488
Other Funds	338,293	1,829,060	1,829,060	1,829,060	1,829,060	1,829,060
Federal Funds	4,032,186	7,012,036	7,012,036	7,012,036	7,012,036	7,012,036
All Funds	4,477,576	10,400,219	10,244,584	10,244,584	10,244,584	10,244,584

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Private Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-050-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
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TOTAL LIMITED BUDGET (Excluding Packages)

General Fund	4,641,768	12,382,704	11,396,981	13,222,748	13,179,745	13,179,745
Other Funds	5,482,524	8,963,430	8,963,430	9,614,267	9,586,166	9,586,166
Federal Funds	10,064,366	17,769,912	17,769,912	18,327,012	18,316,165	18,316,165
All Funds	20,188,658	39,116,046	38,130,323	41,164,027	41,082,076	41,082,076
AUTHORIZED POSITIONS	83	96	96	110	110	110
AUTHORIZED FTE	81.86	106.87	96.74	107.96	107.96	107.96

LIMITED BUDGET (Essential Packages)

010 NON-PICS PSNL SVC / VACANCY FACTOR

PERSONAL SERVICES

General Fund	-	-	-	179,215	179,213	179,213
Other Funds	-	-	-	79,453	79,451	79,451
Federal Funds	-	-	-	24,270	24,261	24,261
All Funds	-	-	-	282,938	282,925	282,925

021 PHASE-IN

SERVICES & SUPPLIES

General Fund	-	-	-	3,715	3,715	3,715
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SPECIAL PAYMENTS

General Fund	-	-	-	137,712	137,712	137,712
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022 PHASE-OUT PGM & ONE-TIME COSTS

SERVICES & SUPPLIES

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 Program Unit Appropriated Fund and Category Summary- BPR007A

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Private Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-050-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	(6,972,449)	(6,972,449)	(6,972,449)
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
General Fund	-	-	-	107,629	101,530	101,530
Other Funds	-	-	-	45,589	41,684	41,684
Federal Funds	-	-	-	36,326	34,965	34,965
All Funds	-	-	-	189,544	178,179	178,179
CAPITAL OUTLAY						
Other Funds	-	-	-	1,303	1,303	1,303
Federal Funds	-	-	-	1,666	1,666	1,666
All Funds	-	-	-	2,969	2,969	2,969
SPECIAL PAYMENTS						
General Fund	-	-	-	36,989	36,989	36,989
Other Funds	-	-	-	43,898	43,898	43,898
Federal Funds	-	-	-	168,289	168,289	168,289
All Funds	-	-	-	249,176	249,176	249,176
033 EXCEPTIONAL INFLATION						
SPECIAL PAYMENTS						
General Fund	-	-	-	430,676	430,676	430,676
060 TECHNICAL ADJUSTMENTS						
PERSONAL SERVICES						

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Private Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-050-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	(230,414)	(229,344)	(229,344)
Other Funds	-	-	-	(153,612)	(152,899)	(152,899)
All Funds	-	-	-	(384,026)	(382,243)	(382,243)
SERVICES & SUPPLIES						
General Fund	-	-	-	230,414	229,344	229,344
Other Funds	-	-	-	153,612	152,899	152,899
All Funds	-	-	-	384,026	382,243	382,243
AUTHORIZED POSITIONS						
	-	-	-	(2)	(2)	(2)
AUTHORIZED FTE						
	-	-	-	(2.46)	(2.46)	(2.46)
TOTAL LIMITED BUDGET (Essential Packages)						
General Fund	-	-	-	895,936	889,835	889,835
Other Funds	-	-	-	170,243	166,336	166,336
Federal Funds	-	-	-	(6,741,898)	(6,743,268)	(6,743,268)
All Funds	-	-	-	(5,675,719)	(5,687,097)	(5,687,097)
AUTHORIZED POSITIONS						
	-	-	-	(2)	(2)	(2)
AUTHORIZED FTE						
	-	-	-	(2.46)	(2.46)	(2.46)
LIMITED BUDGET (Current Service Level)						
General Fund	4,641,768	12,382,704	11,396,981	14,118,684	14,069,580	14,069,580
Other Funds	5,482,524	8,963,430	8,963,430	9,784,510	9,752,502	9,752,502
Federal Funds	10,064,366	17,769,912	17,769,912	11,585,114	11,572,897	11,572,897
All Funds	20,188,658	39,116,046	38,130,323	35,488,308	35,394,979	35,394,979

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Legislatively Adopted
 Program Unit Appropriated Fund and Category Summary- BPR007A

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Private Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-050-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED POSITIONS	83	96	96	108	108	108
AUTHORIZED FTE	81.86	106.87	96.74	105.50	105.50	105.50
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
090 ANALYST ADJUSTMENTS						
SPECIAL PAYMENTS						
General Fund	-	-	-	-	12,624	12,624
091 STATEWIDE ADMINISTRATIVE SAVINGS						
SERVICES & SUPPLIES						
General Fund	-	-	-	-	(28,100)	(28,100)
Other Funds	-	-	-	-	(29,127)	(29,127)
Federal Funds	-	-	-	-	(8,855)	(8,855)
All Funds	-	-	-	-	(66,082)	(66,082)
092 PERS TAXATION POLICY						
PERSONAL SERVICES						
General Fund	-	-	-	-	(23,462)	(23,462)
Other Funds	-	-	-	-	(15,339)	(15,339)
Federal Funds	-	-	-	-	(7,174)	(7,174)
All Funds	-	-	-	-	(45,975)	(45,975)
093 OTHER PERS ADJUSTMENTS						
PERSONAL SERVICES						

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Private Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-050-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	-	(188,064)	(188,064)
Other Funds	-	-	-	-	(122,948)	(122,948)
Federal Funds	-	-	-	-	(57,504)	(57,504)
All Funds	-	-	-	-	(368,516)	(368,516)
810 LFO ANALYST ADJUSTMENTS						
SERVICES & SUPPLIES						
General Fund	-	-	-	-	-	(321)
Other Funds	-	-	-	-	-	3,905
Federal Funds	-	-	-	-	-	1,361
All Funds	-	-	-	-	-	4,945
820 END OF SESSION BILL (HB 5008)						
SERVICES & SUPPLIES						
General Fund	-	-	-	-	-	(372,393)
Other Funds	-	-	-	-	-	(1,645)
Federal Funds	-	-	-	-	-	(636)
All Funds	-	-	-	-	-	(374,674)
SPECIAL PAYMENTS						
General Fund	-	-	-	-	-	(32,126)
PRIORITY 3						
450 CONTINUOUS BUSINESS IMPROVEMENT EFFOR						
PERSONAL SERVICES						

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Private Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-050-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	103,361	-	-
Other Funds	-	-	-	68,908	-	-
All Funds	-	-	-	172,269	-	-
SERVICES & SUPPLIES						
General Fund	-	-	-	18,000	-	-
Other Funds	-	-	-	12,000	-	-
All Funds	-	-	-	30,000	-	-
AUTHORIZED POSITIONS						
	-	-	-	1	-	-
AUTHORIZED FTE						
	-	-	-	1.00	-	-
PRIORITY 4						
452 INTEGRATED EFFECTIVENESS MONITORING						
PERSONAL SERVICES						
General Fund	-	-	-	168,422	92,677	81,045
Other Funds	-	-	-	112,283	61,785	54,031
All Funds	-	-	-	280,705	154,462	135,076
SERVICES & SUPPLIES						
General Fund	-	-	-	96,578	6,921	6,921
Other Funds	-	-	-	64,385	4,614	4,614
All Funds	-	-	-	160,963	11,535	11,535
SPECIAL PAYMENTS						
General Fund	-	-	-	470,000	300,000	300,000

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___ Legislatively Adopted
 Program Unit Appropriated Fund and Category Summary- BPR007A

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Private Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-050-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED POSITIONS	-	-	-	2	1	1
AUTHORIZED FTE	-	-	-	2.00	1.00	0.88
PRIORITY 6						
451 LEADERSHIP & FACILITATION FOR BIOMASS US						
PERSONAL SERVICES						
General Fund	-	-	-	183,568	-	-
Other Funds	-	-	-	(8,858)	-	-
Federal Funds	-	-	-	(174,026)	-	-
All Funds	-	-	-	684	-	-
SERVICES & SUPPLIES						
General Fund	-	-	-	38,146	-	-
PRIORITY 7						
453 FOREST PRACTICES ACT ADMINISTRATION						
PERSONAL SERVICES						
General Fund	-	-	-	71,268	-	-
Other Funds	-	-	-	47,511	-	-
Federal Funds	-	-	-	355,056	471,787	471,787
All Funds	-	-	-	473,835	471,787	471,787
SERVICES & SUPPLIES						
General Fund	-	-	-	22,662	-	-
Other Funds	-	-	-	15,108	-	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Private Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-050-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	113,308	113,308	113,308
All Funds	-	-	-	151,078	113,308	113,308
CAPITAL OUTLAY						
General Fund	-	-	-	18,000	-	-
Other Funds	-	-	-	12,000	-	-
Federal Funds	-	-	-	90,000	90,000	90,000
All Funds	-	-	-	120,000	90,000	90,000
AUTHORIZED POSITIONS	-	-	-	5	5	5
AUTHORIZED FTE	-	-	-	3.41	3.41	3.41
PRIORITY 9						
482 INFORMATION TECHNOLOGY SUPPORT CAPACI						
SPECIAL PAYMENTS						
General Fund	-	-	-	-	-	57,929
PRIORITY 11						
485 AGENCY ADMIN CAPACITY & TECHNICAL ADJUS						
SPECIAL PAYMENTS						
General Fund	-	-	-	-	-	36,143
TOTAL LIMITED BUDGET (Policy Packages)						
General Fund	-	-	-	1,190,005	172,596	(149,804)
Other Funds	-	-	-	323,337	(101,015)	(106,509)
Federal Funds	-	-	-	384,338	601,562	602,287

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 Program Unit Appropriated Fund and Category Summary- BPR007A

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Private Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-050-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	1,897,680	673,143	345,974
AUTHORIZED POSITIONS	-	-	-	8	6	6
AUTHORIZED FTE	-	-	-	6.41	4.41	4.29
TOTAL LIMITED BUDGET (Including Packages)						
General Fund	4,641,768	12,382,704	11,396,981	15,308,689	14,242,176	13,919,776
Other Funds	5,482,524	8,963,430	8,963,430	10,107,847	9,651,487	9,645,993
Federal Funds	10,064,366	17,769,912	17,769,912	11,969,452	12,174,459	12,175,184
All Funds	20,188,658	39,116,046	38,130,323	37,385,988	36,068,122	35,740,953
AUTHORIZED POSITIONS	83	96	96	116	114	114
AUTHORIZED FTE	81.86	106.87	96.74	111.91	109.91	109.79
OPERATING BUDGET						
General Fund	4,641,768	12,382,704	11,396,981	15,308,689	14,242,176	13,919,776
Other Funds	5,482,524	8,963,430	8,963,430	10,107,847	9,651,487	9,645,993
Federal Funds	10,064,366	17,769,912	17,769,912	11,969,452	12,174,459	12,175,184
All Funds	20,188,658	39,116,046	38,130,323	37,385,988	36,068,122	35,740,953
AUTHORIZED POSITIONS	83	96	96	116	114	114
AUTHORIZED FTE	81.86	106.87	96.74	111.91	109.91	109.79
TOTAL BUDGET						
General Fund	4,641,768	12,382,704	11,396,981	15,308,689	14,242,176	13,919,776
Other Funds	5,482,524	8,963,430	8,963,430	10,107,847	9,651,487	9,645,993
Federal Funds	10,064,366	17,769,912	17,769,912	11,969,452	12,174,459	12,175,184

**Program Unit Appropriated Fund Group and Category Summary
2013-15 Biennium
Private Forests**

**Version: Z - 01 - Leg. Adopted Budget
Cross Reference Number: 62900-050-00-00-00000**

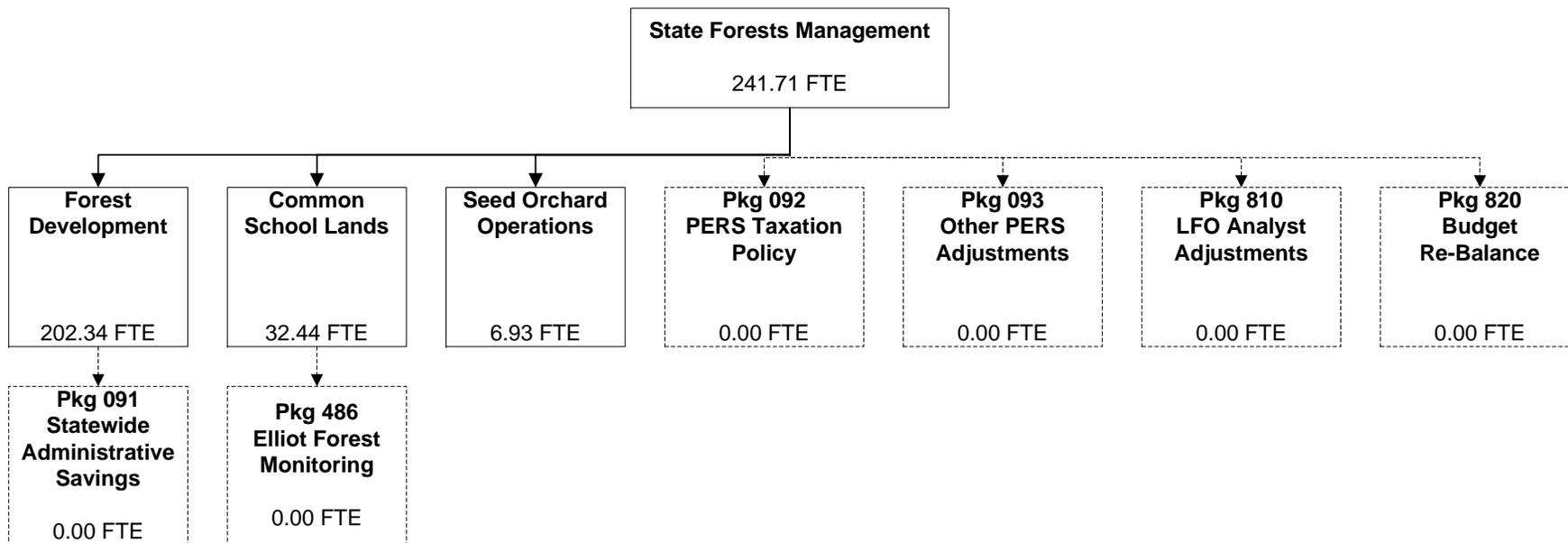
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	20,188,658	39,116,046	38,130,323	37,385,988	36,068,122	35,740,953
AUTHORIZED POSITIONS	83	96	96	116	114	114
AUTHORIZED FTE	81.86	106.87	96.74	111.91	109.91	109.79

Budget Narrative

Department of Forestry

State Forests

Program Unit Organization Chart



Based on ORBITS Object 8250, Class/Unclass FTE Positions (Un-reconciled)

Current 2013-15 Structure

Agency Request

Governor's Balanced

Legislatively Adopted

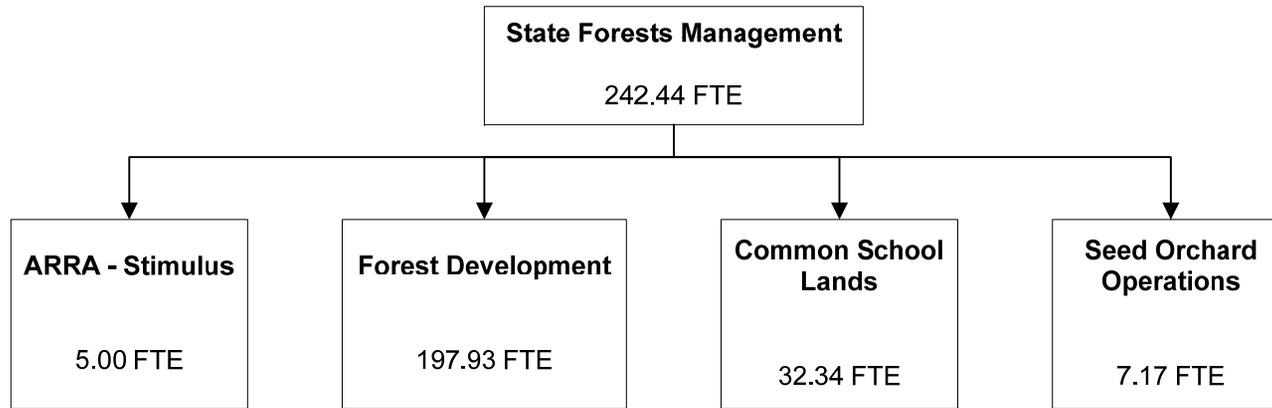
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Budget Narrative

Department of Forestry

State Forests

Program Unit Organization Chart



Based on ORBITS Object 8250, Class/Unclass FTE Positions (Un-reconciled)

Prior (Leg. Approved) 2011-13 Structure

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

State Forests

Program Unit Narrative

Mission Statement:

The mission of the State Forests Program is to manage Board of Forestry lands to achieve greatest permanent value (healthy, productive and sustainable forest ecosystems that over time and across the landscape provide a full range of social, economic and environmental benefits to Oregonians), and to manage Common School Fund forestlands to maximize revenues over the long term in a manner that is consistent with sound techniques of land management.

Science-based approaches that include active and integrated resource management are used to ensure sustainable production of economic, environmental and social benefits.

Statutory Authority:

Chapter 526: Forestry Administration

Chapter 527: Insect and Disease Control; Forest Practices

Chapter 530: Acquisition and Development of State Forests

Chapter 532: Branding of Forest Products and Booming Equipment

Oregon Administrative Rule provides further direction in a number of chapters

Chapter 629, Division 35, Management of State Forest Lands (629-035-0000 through 629-035-0110) provides the direction specific to the management of Board of Forestry forestlands. An agreement with the Department of State Lands provides further direction for the management of Common School Fund forestlands.

ORS §530.010 through ORS §530.990

ORS §526.162 through ORS §526.194

ORS §526.215 through ORS §526.245

ORS §526.801 through ORS §526.821

ORS §526.060 through ORS §526.065

ORS §526.125

OAR §629-025 through OAR §629-035.

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Budget Narrative

Department of Forestry

State Forests

Program Unit Narrative

Purpose, Customers and Source of Funding:

The Department of Forestry manages about 800,000 acres of forestland in Oregon, including the Tillamook, Clatsop, Santiam, Sun Pass, Gilchrist and Elliott State Forests. Eighty-five percent of the acreage of state forests is owned by the Board of Forestry. Title to these lands was largely transferred to the Board during the 1930s and 1940s by counties that had foreclosed on the lands for non-payment of taxes. The balance is Common School Fund Lands, managed by the Department under contract from the State Land Board.

All state-owned forestlands are actively managed for a broad range of economic, environmental and social values. Actual gross revenue from these lands has been approximately \$450 million over the past five years. The State Forests Program uses timber revenue to fully fund management and operations—no state tax dollars are used to fund the program.

Board of Forestry lands are managed to achieve “greatest permanent value,” defined as healthy, productive and sustainable forest ecosystems that, over time and across the landscape, provide a full range of social, economic and environmental benefits to the people of Oregon. These lands are actively managed in a sound environmental manner to provide for sustainable timber harvest and revenue to the state and local taxing districts.

Common School Fund Lands are managed to generate the greatest amount of revenue over time for the Common School Fund consistent with sound techniques of land and timber management. Consideration is given to the need to protect soils, water, native fish and wildlife habitat, recreational opportunities and other forest values. Revenues from the management of these lands are transferred to the Common School Fund, and the Department is reimbursed for management expenses.

Activities, Programs and Issues in the Program Base Budget:

State-owned forestlands are actively managed to meet their objectives. Extensive planning processes on Board of Forestry and Common School Lands describe management objectives and strategies to achieve those objectives.

Harvesting in the form of clearcuts and thinnings is planned and regularly carried out. These harvests generate timber revenue while also developing and maintaining diverse types of native fish and wildlife habitat for species that require young, layered and older forest stands.

A recreation program supports Oregon’s active outdoor recreation community. Careful planning allows the use of these forests for camping, hiking, horseback riding, mountain biking, fishing, hunting, boating and riding motorized off-highway vehicles.

_____ Agency Request

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Budget Narrative

Department of Forestry

State Forests

Program Unit Narrative

Activities, Programs, and Issues in the Program Base Budget: (Cont.)

The Tillamook Forest Center is a unique place for learning, recreation and reflection and serves as the cornerstone of the program's efforts to promote public understanding and support for Oregon's State Forests.

Sub-programs support forest management activities, including research programs to inform adaptive management, a seed orchard to ensure sources of high quality seed for regeneration, and a forest inmate labor facility.

State Forest management contributes to the Oregon Board of Forestry goals as outlined in the *Forestry Program for Oregon* including:

- Strategy B—Ensure that Oregon's forests provide diverse social and economic outputs and benefits valued by the public in a fair, balanced and efficient manner.
- Strategy C—Maintain and enhance the productive capacity of Oregon's forests to improve the economic well-being of Oregon's communities.
- Strategy D—Protect, maintain and enhance the soil and water resources of Oregon's forests.
- Strategy E—Contribute to the conservation of diverse native plant and animal populations and their habitats in Oregon's forests.
- Strategy F—Protect, maintain and enhance the health of Oregon's forest ecosystems, watersheds and airsheds within a context of natural disturbance and active management.
- Strategy G—Enhance carbon storage in Oregon's forests and forest products.

Background for decision makers:

The economic downturn has affected State Forests. Revenues for the program, the county beneficiaries, and the Common School Fund are currently at average levels of the last five years, which have been affected by the economic downturn and are below the 10-year average. National and state economic conditions are expected to remain stable but weak, and there is much uncertainty in future demand and resulting timber prices. Reduced revenues impact how the counties provide services, the health of the Common School Fund, and ability of the Department to fund critical forest management expenses such as forest inventory, research, monitoring and management of forest recreation.

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Budget Narrative

Department of Forestry

State Forests

Program Unit Narrative

Expected Results from the 2013-2015 budget for the program:

Expected results for the 2013 - 2015 biennium are:

- Implement forest management plans consistent with Board of Forestry and State Land Board direction generating timber production, native fish and wildlife habitat and the many other benefits the forests provide.
- Provide planning support to the Board of Forestry and the State Land Board to facilitate sound forest management decision making.
- Generate approximately \$100 million from Board of Forestry lands for counties and local taxing districts (county share from January 2012 revenue projection). Produce an estimated \$38 million from Common School lands for the Common School Fund (January 2012 revenue projection).
- Conduct public involvement throughout planning processes (forest management plans, habitat conservation plans, implementation plans, annual operation plans, etc.).
- Complete targeted stream improvement projects in support of The Oregon Plan for Salmon and Watersheds.
- As revenues allow, support research and monitoring efforts that underpin the adaptive management concepts identified in the State Forests Program management plans.
- Consistent with budgets, provide diverse recreational opportunities on Oregon's state forests.
- Provide interpretation and education opportunities for students and the public at the Tillamook Forest Center and throughout the forests.

These results contribute to achieving Agency Key Performance Measures:

- State Forests Total Revenue – Percent increase in total revenue produced by State Forests;
- State Forests North Coast Habitat – Complex forest structure as a percentage of the State Forests Landscape.

Key Performance Measures contribute to Oregon Progress Board Benchmarks including:

- 81 Percentage of Oregon forestland in 1974 still preserved for forest use.** As described in the *Forestry Program for Oregon* and the administrative rule on state forests Planning and Policy, State Forests will be maintained as forestland over time.
- 83a Timber Harvest – Public Lands.** As described in the Oregon Benchmarks, represents actual timber harvest as a percentage of potential harvest levels under current plans and policies.

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Budget Narrative

Department of Forestry

State Forests

Program Unit Narrative

Expected Results from the 2013-2015 budget for the program: (Cont.)

- 88 Terrestrial Species (vertebrates, invertebrates and plants).** Management goals to provide healthy, productive and sustainable forest ecosystems that over time and across the landscape provide a full range of environmental benefits contribute to these high-level goals.
- 89a Natural Habitats (forests).** Percentage of land in Oregon that is natural habitat: Management goals to provide healthy, productive and sustainable forest ecosystems that over time and across the landscape provide a full range of environmental benefits contribute high levels to this goal.
- 75 Air Quality.** Percentage of Oregonians living where air meets government ambient air quality standards. Healthy, productive and sustainable forests contribute to achieving air quality standards in Oregon.
- 79c Stream Water Quality (good or excellent).** State Forests are managed to provide properly functioning aquatic habitats, which will contribute to this statewide goal.
- 86a Freshwater species (salmonids).** This measures the change in populations of wild salmon and steelhead. Management goals to provide healthy, productive and sustainable forest ecosystems that over time and across the landscape provide a full range of environmental benefits will contribute to this goal.
- 9c. Cost of Doing Business (taxes and charges).** Timber sale revenues to counties, other local taxing districts and the Common School Fund help reduce taxes for Oregonians.

Revenue Sources:

The program is funded primarily from timber sale revenue. On Board of Forestry lands, the Department retains 36.25 percent of revenues for management expenses. The remainder is disbursed to counties and local taxing districts. The state's share of expected revenue for 2013–2015 for the Board of Forestry (36.25 percent of total) is estimated at about \$56 million (from the January 2012 revenue projection); however, there is considerable uncertainty around that number. Other minor revenue sources are federal funds for specific projects on state forestlands, grants for specific recreation projects, and a transfer from the Oregon Parks and Recreation Department to fund off-highway vehicle recreation management.

On Common School Lands, the Department is reimbursed for management costs, and the remainder of the revenue is distributed to the Common School Fund. Gross revenue is expected to be about \$38 million for the Common School Fund (January 2012 revenue projection).

Proposed Legislation:

None.

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Budget Narrative

Department of Forestry

State Forests

Program Unit Narrative

Base Budget:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	\$87,661,424	\$87,486,780	\$87,486,780
Federal Fund	\$6,565,695	\$6,562,618	\$6,562,618
All Funds	\$94,227,119	\$94,049,398	\$94,049,398
Positions/FTE:	268 / 241.99	268 / 241.99	268 / 241.99

Essential Packages:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds			
Package 010 Non-PICS Personal Svc	\$544,035	\$543,911	\$543,911
Package 022 Phase-out Prog & One-time Costs	\$0	\$0	\$0
Package 031 Standard Inflation	\$1,130,528	\$1,105,382	\$1,105,382
Package 050 Fund Shifts	\$748,634	\$745,557	\$745,557
Sub-Total, Other Funds	\$2,423,197	\$2,394,850	\$2,394,850
Federal Funds			
Package 010 Non-PICS Personal Svc	\$87,459	\$87,459	\$87,459
Package 022 Phase-out Pgm & One-time Costs	(\$5,087,095)	(\$5,087,095)	(\$5,087,095)
Package 031 Standard Inflation	\$19,682	\$19,682	\$19,682
Package 050 Fund Shifts	(\$746,059)	(\$742,982)	(\$742,982)
Sub-Total, Federal Funds	(\$5,722,936)	(\$5,722,936)	(\$5,722,936)
Total, All Funds	(\$3,328,086)	(\$3,328,086)	(\$3,328,086)
Positions/FTE:	0/0.00	0/0.00	0/0.00

___ Agency Request

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Budget Narrative

Department of Forestry

State Forests

Program Unit Narrative

Current Service Level:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	\$90,084,621	\$89,881,630	\$89,881,630
Federal Fund	\$839,682	\$839,682	\$839,682
Total, All Funds	\$90,924,303	\$90,721,312	\$90,721,312
Positions/FTE:	268 / 241.99	268 / 241.99	268 / 241.99

Policy Packages:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund			
Package 430 Recreation Education Interpretation	\$1,400,193	--	--
Sub-Total, Other Funds:	\$1,400,193	\$0	\$0
Other Funds			
Package 091 Statewide Administrative Savings	--	(\$137,891)	(\$137,891)
Package 092 PERS Taxation Policy	--	(\$98,662)	(\$98,662)
Package 093 Other PERS Adjustments	--	(\$790,834)	(\$790,834)
Package 486 Elliott State Forest Monitoring	\$500,000	\$250,000	\$250,000
Package 810 Analyst Technical Adjustments	--	--	25,146
Package 820 Budget Re-Balance	--	--	(\$9,911)
Sub-Total, Other Funds:	\$500,000	(\$527,387)	(\$762,152)
Federal Funds			
Package 820 Budget Re-Balance	--	--	\$3,000,000
Sub-Total, Federal Funds:	\$0	\$0	\$3,000,000
Total, All Funds	\$1,900,193	(\$527,387)	\$2,237,848
Positions/FTE:	5 / 5.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

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Budget Narrative

Department of Forestry

State Forests

Program Unit Narrative

Total Program Biennial Budget:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$1,400,193	\$0	\$0
Other Funds	\$90,584,621	\$89,354,243	\$89,119,478
Federal Funds	\$839,682	\$839,682	\$3,839,682
All Funds:	\$92,824,496	\$90,193,925	\$92,959,160
Positions/FTE:	273 / 246.99	268 / 241.99	268 / 241.99

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Budget Narrative

Department of Forestry

State Forests

Program Unit Narrative

Base Budget Package #	Base Budget Package Title
000	Current Service Level Exception Request - Base Budget Change

Base budgets agency-wide were reduced due to a reduction of the estimated PERS rate used to compute Base Personal Services costs.

Essential Package #	Essential Package Title
010	Vacancy Factor and non-PICS Personal Services

This Package includes standard inflation of 2.4 percent on non-PICS items such as temporaries, overtime, shift differential, all other differentials and unemployment compensation, including the OPE associated with them. The sum of these non-PICS Personal Services items equals \$27,177. Mass Transit has decreased by (\$561). The State Forests Program Vacancy Factor decreased from the prior biennium, resulting in a \$519,696 increase in Personal Services: \$458,749 OF and \$60,947 FF. This package also includes an \$84,312 increase in the program's contribution to Pension Obligation Bond debt service, \$57,800 OF and \$26,512 FF. The net effect of the above is an increase of \$631,370.

Essential Package #	Essential Package Title
022	Cost of Phased-In and Phased-Out Programs and One-Time Costs

This package phased out one-time stimulus Federal grants from the American Recovery & Reinvestment Act (ARRA) of 2009 for (\$5,087,095).

Essential Package #	Essential Package Title
031	Standard Inflation

The Cost of Goods and Services increased by \$1,205,390. This is based on the standard 2.4 percent inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges and Attorney General Charges, which are based on the 2013-15 Price List of Goods and Services. State Government Services Charges decreased by (\$107,156). Attorney General charges increased by 9.4 percent, resulting in an increase of \$26,830. The net effect of the above is an increase of \$1,205,390.

Essential Package #	Essential Package Title
033	Exceptional Inflation

None.

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Budget Narrative

Department of Forestry

State Forests

Program Unit Narrative

Essential Package #	Essential Package Title
050	Fund Shifts

This package is fund-shifting portions of the one – time stimulus Federal grants limitation back into Other Funds (Forest Development Fund (FDF) to support Forest Management Plans. The impact is a small increase to Other Funds limitation of \$2,575.

Essential Package #	Essential Package Title
060	Technical Adjustments

None.

Modify Current Service Level	Essential Package Title
070	Enhancement Package No. 070: Revenue Shortfalls

None.

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: State Forests
Cross Reference Number: 62900-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	87,459	-	-	87,459
Total Revenues	-	-	-	\$87,459	-	-	\$87,459
Personal Services							
Temporary Appointments	-	-	3,830	-	-	-	3,830
Overtime Payments	-	-	12,762	-	-	-	12,762
Shift Differential	-	-	421	-	-	-	421
All Other Differential	-	-	4,065	-	-	-	4,065
Public Employees' Retire Cont	-	-	2,826	-	-	-	2,826
Pension Obligation Bond	-	-	57,800	26,512	-	-	84,312
Social Security Taxes	-	-	1,612	-	-	-	1,612
Unemployment Assessments	-	-	1,661	-	-	-	1,661
Mass Transit Tax	-	-	(561)	-	-	-	(561)
Vacancy Savings	-	-	458,749	60,947	-	-	519,696
Reconciliation Adjustment	-	-	746	-	-	-	746
Total Personal Services	-	-	\$543,911	\$87,459	-	-	\$631,370
Total Expenditures							
Total Expenditures	-	-	543,911	87,459	-	-	631,370
Total Expenditures	-	-	\$543,911	\$87,459	-	-	\$631,370

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: State Forests
Cross Reference Number: 62900-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(543,911)	-	-	-	(543,911)
Total Ending Balance	-	-	(\$543,911)	-	-	-	(\$543,911)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: State Forests
Cross Reference Number: 62900-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(5,087,095)	-	-	(5,087,095)
Total Revenues	-	-	-	(\$5,087,095)	-	-	(\$5,087,095)
Services & Supplies							
Professional Services	-	-	-	(5,087,095)	-	-	(5,087,095)
Total Services & Supplies	-	-	-	(\$5,087,095)	-	-	(\$5,087,095)
Total Expenditures							
Total Expenditures	-	-	-	(5,087,095)	-	-	(5,087,095)
Total Expenditures	-	-	-	(\$5,087,095)	-	-	(\$5,087,095)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

Agency Request

Governor's Balanced

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: State Forests
Cross Reference Number: 62900-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	19,682	-	-	19,682
Total Revenues	-	-	-	\$19,682	-	-	\$19,682
Services & Supplies							
Instate Travel	-	-	14,277	4,407	-	-	18,684
Out of State Travel	-	-	51	-	-	-	51
Employee Training	-	-	1,723	29	-	-	1,752
Office Expenses	-	-	21,679	178	-	-	21,857
Telecommunications	-	-	10,635	2	-	-	10,637
State Gov. Service Charges	-	-	(107,156)	-	-	-	(107,156)
Data Processing	-	-	209	1	-	-	210
Publicity and Publications	-	-	1,956	3	-	-	1,959
Professional Services	-	-	381,235	-	-	-	381,235
Attorney General	-	-	26,830	-	-	-	26,830
Employee Recruitment and Develop	-	-	432	12	-	-	444
Dues and Subscriptions	-	-	63	-	-	-	63
Food and Kitchen Supplies	-	-	312	-	-	-	312
Agency Program Related S and S	-	-	112,984	14,275	-	-	127,259
Other Services and Supplies	-	-	14,882	586	-	-	15,468
Expendable Prop 250 - 5000	-	-	2,295	189	-	-	2,484
IT Expendable Property	-	-	2,405	-	-	-	2,405
Total Services & Supplies	-	-	\$484,812	\$19,682	-	-	\$504,494

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Essential and Policy Package Fiscal Impact Summary - BPR013

____ Agency Request

____ Governor's Balanced

 X Legislatively Adopted

Budget Page G-16

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: State Forests
Cross Reference Number: 62900-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Office Furniture and Fixtures	-	-	5,556	-	-	-	5,556
Telecommunications Equipment	-	-	51	-	-	-	51
Industrial and Heavy Equipment	-	-	10,213	-	-	-	10,213
Automotive and Aircraft	-	-	3,576	-	-	-	3,576
Land and Improvements	-	-	525,668	-	-	-	525,668
Building Structures	-	-	75,506	-	-	-	75,506
Total Capital Outlay	-	-	\$620,570	-	-	-	\$620,570
Total Expenditures							
Total Expenditures	-	-	1,105,382	19,682	-	-	1,125,064
Total Expenditures	-	-	\$1,105,382	\$19,682	-	-	\$1,125,064
Ending Balance							
Ending Balance	-	-	(1,105,382)	-	-	-	(1,105,382)
Total Ending Balance	-	-	(\$1,105,382)	-	-	-	(\$1,105,382)

Agency Request
2013-15 Biennium

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Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page G-17

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 050 - Fundshifts

Cross Reference Name: State Forests
Cross Reference Number: 62900-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(742,982)	-	-	(742,982)
Total Revenues	-	-	-	(\$742,982)	-	-	(\$742,982)
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	430,416	(430,416)	-	-	-
Empl. Rel. Bd. Assessments	-	-	200	(200)	-	-	-
Public Employees' Retire Cont	-	-	70,546	(70,546)	-	-	-
Pension Obligation Bond	-	-	74,288	(74,288)	-	-	-
Social Security Taxes	-	-	32,928	(32,928)	-	-	-
Worker's Comp. Assess. (WCD)	-	-	295	(295)	-	-	-
Mass Transit Tax	-	-	2,575	-	-	-	2,575
Flexible Benefits	-	-	152,640	(152,640)	-	-	-
Vacancy Savings	-	-	(35,365)	35,365	-	-	-
Reconciliation Adjustment	-	-	17,034	(17,034)	-	-	-
Total Personal Services	-	-	\$745,557	(\$742,982)	-	-	\$2,575
Total Expenditures							
Total Expenditures	-	-	745,557	(742,982)	-	-	2,575
Total Expenditures	-	-	\$745,557	(\$742,982)	-	-	\$2,575
Ending Balance							
Ending Balance	-	-	(745,557)	-	-	-	(745,557)
Total Ending Balance	-	-	(\$745,557)	-	-	-	(\$745,557)

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Essential and Policy Package Fiscal Impact Summary - BPR013

____ Agency Request

____ Governor's Balanced

 X Legislatively Adopted

Budget Page G-18

Budget Narrative

Department of Forestry

State Forests

Enhancement Package Summary

Summary of All Program Enhancement Packages

Package #	Priority	Component Title	All Funds	Positions/ FTEs	Page #
091	n/a	Statewide Administrative Savings	(\$137,891)	0 / 0.00	G-20
092	n/a	PERS Taxation Policy	(\$98,662)	0 / 0.00	G-21
093	n/a	Other PERS Adjustments	(\$790,834)	0 / 0.00	G-22
486	17	Elliott State Forest Monitoring	\$250,000	0 / 0.00	G-23
810	n/a	Analyst Technical Adjustment	\$25,146	0 / 0.00	G-29
820	n/a	Budget Re-Balance	\$2,990,089	0 / 0.00	G-31
Total LAB Packages			(\$2,237,848)	0 / 0.00	

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

State Forests

Enhancement Package 091
Narrative

Policy Package #	Priority	Policy Package Title
091	n/a	Statewide Administrative Savings

Purpose:

This package is a placeholder for administrative efficiencies to be found in administrative activities such as Finance, IT, HR, Accounting, Payroll, and Procurement. Data from the Administrative Baseline 2.0 project will be used to set statewide targets for each of the functional areas.

How Achieved:

The Governor's budget requires increased efficiency in the operation of state government, calls for additional savings in administrative expenditures, and allows for the reinvestment of some of the savings realized through efficiencies into agency programs or to other initiatives that will further improve the administrative operations of state government.

Package 091 was included in all agency budgets as a placeholder for administrative efficiencies to be found in Finance, IT, HR, Accounting, Payroll, and Procurement activities. The Improving Government subcommittee of the Enterprise Leadership Team will be identifying proposed efficiencies or changes in the delivery of service to meet the funding level in the Governor's budget, and will work with individual agencies on the impact to their budget, along with reinvestment opportunities.

Agencies have been asked not to develop implementation plans for Package 091 until those proposed changes have been identified. The Improving Government subcommittee of the Executive Leadership Team will initiate functional teams to determine how best to provide these administrative services statewide with less total resources.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	--	(\$137,891)	(\$137,891)
All Funds:	--	(\$137,891)	(\$137,891)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

 Agency Request

 Governor's Balanced

 X Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

State Forests

Enhancement Package 092
Narrative

Policy Package #	Priority	Policy Package Title
092	n/a	PERS Taxation Policy

PACKAGE NARRATIVE:

Purpose:

This package supports a policy change to limit tax relief calculations to PERS retirees that are Oregon residents. Non-resident retirees will no longer receive the tax relief benefit. The policy change saves approximately 40 basis points on the PERS employer rate.

Staffing Impact:

None.

Funding:

		<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds		--	(\$98,662)	(\$98,662)
	All Funds:	--	(\$98,662)	(\$98,662)
	Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

State Forests

Enhancement Package 093
Narrative

Policy Package #	Priority	Policy Package Title
093	n/a	Other PERS Adjustments

PACKAGE NARRATIVE:

Purpose:

This package supports policy changes that reduce the PERS employer rate by approximately 320 basis points.

Staffing Impact:

None.

Funding:

		<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds		--	(\$790,834)	(\$790,834)
	All Funds:	--	(\$790,834)	(\$790,834)
	Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

___ Agency Request

___ Governor's Balanced

X Legislatively Adopted

Budget Page **G-22**
107BF02

Budget Narrative

Department of Forestry

State Forests

Enhancement Package 486
Narrative

Enhancement Package #	Component	Priority	Enhancement Package Title
486	n/a	17	Elliott State Forest Monitoring

Purpose:

This proposal increases capacity in the State Forests’ monitoring program to ensure the development and implementation of a required monitoring plan for the Elliott State Forest (ESF). The proposal would provide resources to meet statutory requirements for forest research and monitoring on the ESF. It also supports the State Forests Division’s continued participation in research cooperatives, which conduct multi-agency, adaptive management, watershed-scale research projects. Members of the cooperatives include state and federal agencies, forest landowners and other organizations.

The proposed action also advances the State Forests Division’s mission to manage Board of Forestry lands to achieve greatest permanent value and to manage Common School Fund forestlands to maximize revenues over the long term in a manner that is consistent with sound techniques of land management.

This package provides resources to support Strategies 1, 2 and 5 of the Healthy Environment Policy Vision, and the following associated 10-year outcomes:

Strategy 1: Invest in programs that improve water quality and air quality.

- Reduce the percentage of streams with declining water quality over the next five years, and eliminate areas of decline within 10 years – resulting in improving or stabilizing water quality in all parts of the state.
- Focus analytical resources to identify river segments and riparian areas that provide the greatest benefit for protecting beneficial uses and restoring threatened and endangered species.
- Target water quality improvement actions to the specific factors that present the greatest impairment to aquatic life. This will vary by geographic area, but in many areas it is sediment and temperature.

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

State Forests

Enhancement Package 486
Narrative

Purpose: (Cont.)

Strategy 2: Invest in programs that conserve, protect and restore key watersheds, stabilize populations of fish and wildlife species and improve forest and rangeland health

- Demonstrate how investment in habitat restoration and protection correlates with federal recovery plans or applicable state conservation plans within five years.
- Show improving trends in the quality of habitat in a majority of key watersheds within 10 years.
- Manage critical or key habitat for terrestrial species of concern under landscape plans that meet federal or state guidelines.
- Improve the population trends for keystone species – e.g., salmon, northern spotted owl.

Strategy 5: Improve the effectiveness and efficiency of natural resources management in Oregon, and provide a stable basis for addressing existing and emerging resource challenges

- Streamline regulatory processes to foster participation in voluntary cooperative conservation efforts over the next five years.
- Evaluate alternatives for reorganization to improve the effectiveness of programs. Cost savings are not expected to be a significant outcome.
- Provide public access to information and mapping of critical fish and wildlife habitats and connectivity at a landscape scale to inform landowners, local communities, businesses and decision makers of opportunities to balance conservation objectives with economic investments.

This package also supports the following goals of the Board of Forestry's *Forestry Program for Oregon*:

- Goal A: Promote a fair legal system, effective and adequately funded government, leading-edge research and education, and publicly-supported environmental, economic and social policies.
- Goal B: Ensure that Oregon's forests make a significant contribution towards meeting the nation's wood product needs and provide diverse social and economic outputs and benefits valued by the public in a fair, balanced, efficient and sustainable manner.
- Goal C: Protect, maintain and enhance the productive capacity of Oregon's forests to improve the economic well-being of Oregon's communities.
- Goal D: Protect and improve the physical and biological quality of the soil and water resources of Oregon's forests.
- Goal E: Conserve diverse native plant and animal populations and protect and improve their habitats in Oregon's forests.
- Goal F: Protect and improve the health and resiliency of Oregon's dynamic forest ecosystems, watersheds and airsheds.
- Goal G: Enhance carbon storage and reduce carbon emissions in Oregon's forests and forest products.

___ Agency Request

___ Governor's Balanced

X Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

State Forests

Enhancement Package 486
Narrative

Problem Statement:

In fiscal year 2009, the State Forests Monitoring Program supported approximately 20 research and monitoring projects and forestry research cooperatives. Starting in fiscal year 2010, support for research and monitoring projects was greatly reduced. Currently, the program continues to support some research cooperatives, such as the Hardwood Silviculture Cooperative, Watershed Research Cooperative, etc., and to provide limited support to the Trask Watershed Study and the Riparian Function (RipStream) study. The current capacity is insufficient to keep pace with present monitoring needs, particularly development and implementation of a monitoring plan for the Elliott State Forest, or to support the strategies in the Healthy Environment Policy Vision.

How Achieved:

The Forest Management Plans for State Forests emphasize the need for adaptive approaches to management, in which the results of management actions are measured and compared to pre-determined objectives, and then changes are made where necessary. This approach requires a commitment to long-term information gathering and the incorporation of that information into the decision-making process. The State Forests research and monitoring program was developed to meet the information needs required by these long-range management plans.

Monitoring of ecosystem features, events and management activities is a fundamental part of the framework for adaptive management of natural resources. Monitoring provides information about the status and trends of forest resources and the results of management actions. This type of information is essential for evaluating and improving objectives and assumptions of management plans. Periodic evaluations and improvements must also be made in the goals, objectives and design of monitoring plans and systems once they are established and operational.

The Management Plan for the Elliott State Forest (FMP) required under OAR 629-035-0030 has been finalized. OAR requires the FMP to contain general guidelines for implementation, monitoring, research and adaptive management. The rules also require the plans to use the best scientific information available to guide forest resource management actions and decisions by using monitoring and research to generate and use new information as it becomes available. The FMP states that following its adoption, a 10-year research and monitoring plan will be developed as a separate document, linked to the FMP and Implementation Plan. This research and monitoring plan will describe general monitoring issues to be addressed; provide a framework to aid in prioritizing and developing specific monitoring projects to assess effectiveness of the management strategies; guide development of annual operations plans to support monitoring projects; and describe how available funding will be prioritized among projects.

The program will conduct two main types of monitoring. **Implementation monitoring** determines if the objectives, standards, guidelines and management practices specified in the FMPs are being accomplished. Sometimes used synonymously, **compliance monitoring** determines whether specified actions or criteria are met. **Effectiveness monitoring** determines if the design and execution of the prescribed management practices are achieving the goals, objectives and desired future conditions stated in the FMP.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

State Forests

Enhancement Package 486
Narrative

How Achieved: (Cont.)

Validation of data and assumptions used to predict outcomes and effects seeks to verify the assumed linkages between cause and effect. Research agencies and academic institutions normally conduct this kind of research.

The proposed package provides resources to support development and implementation of a monitoring plan for the Elliott State Forest. These efforts will inform the adaptive management cycle at multiple levels, challenging scientific assumptions via landscape-scale research. Forest management in this context is the full suite of contemporary and expected forest practices used to grow and harvest trees on commercial forestland in ways that are socially, economically and environmentally sustainable.

The department developed this package based on the agency's guiding principles for budget development, which include:

- Maintain core business functions and customer service as a priority, and do so from a “whole-agency” perspective rather than individual programs. Retain sufficient capacity to meet the Board's and Department's basic mandates including fire protection, managing state forests, forest regulation and administrative and financial support, as well as reliable and credible information and natural resource policy development and dissemination.
- Identify and address service gaps between the current budget level and the level needed to implement legal mandates, the *Forestry Program for Oregon*, the Board of Forestry Work Plans, and key components of the Agency Strategic Plan.
- Prioritize services that most directly benefit or protect forest resources in the long term.

The enhancement package maintains the core business function of forest management effectiveness monitoring, through the development and implementation of a monitoring plan for the Elliott State Forest. The package focuses on key services that protect natural resources for the long term.

The proposed approach would provide critical resources to support the development and implementation of the required monitoring plan for the Elliott State Forest. This approach would create needed information on forest management and allow the Department to meet basic core monitoring functions. The current capacity will not keep pace with current monitoring needs or adequately support the strategies in the Healthy Environment Policy Vision.

Staffing Impact:

None. Staff will be assigned as necessary to develop and implement the monitoring plan.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page G-26
107BF02

Budget Narrative

Department of Forestry

State Forests

Enhancement Package 486
Narrative

Quantifying Results:

The department will quantify results with the following Key Performance Measure and program operational measures:

Key Performance Measures (KPM)

KPM 5 STATE FORESTS TOTAL REVENUE – Percentage increase in total revenue produced by State Forests. Board of Forestry lands are managed by the State Forests Division to meet the greatest permanent value administrative rule (OAR 629-035-0020). Common School Fund lands are managed by the State Forests Division to obtain the greatest benefit for Oregonians, consistent with resource conservation under sound techniques of land management (Oregon Constitution, Article VIII, Section 5). The activities associated with this measure involve timber sale harvests based on forest management plans.

Program Operational Measures

- Development and implementation of agency monitoring strategy.
- Number of monitoring projects initiated, ongoing and completed.
- Number of monitoring reports authored.
- Number of scientific articles published in peer-reviewed journals.
- Number of policy decisions influenced by monitoring results (rule/best management practices revisions or voluntary measures approved by the Board of Forestry).

Revenue Source:

The package is fully funded through Other Funds.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **G-27**
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Budget Narrative

Department of Forestry

State Forests

Enhancement Package 486
Narrative

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	\$500,000	\$500,000	\$250,000
All Funds:	\$500,000	\$500,000	\$250,000
Position/FTE:	0/0.00	0/0.00	0/0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **G-28**
107BF02

Budget Narrative

Department of Forestry

State Forests

Enhancement Package 810
Narrative

Policy Package #	Component	Priority	Policy Package Title
810	n/a	00	LFO Analyst Adjustments

Executive Summary:

The purpose of this package is two-fold. The first issue it addresses is to capture a technical correction to the Governor's Balanced Budget, due to an incorrect allocation of the State Government Service Charges to various programs within the Department. The second issue addresses the admin pro-rate impact of the above issue on both the Fire Protection and Private Forests programs. Only the first issue applies to the State Forests program.

Purpose:

Costs and budget related to the expenditure category State Government Service Charges have two components: (1) Risk Management charges, related to employee, auto and property injury and insurance costs, and (2) Central Government Service Charges, related to support of centralized state agencies. Historically, the Department of Forestry has allocated the Risk Management charges and its related budget among the various programs, but centralized Central Government Service Charges within the Agency Administration program.

During the GBB process Central Government Service Charges were reduced due to budget reductions among several of the central State agencies. Because these charges are normally all kept within the Agency Administration program, these reductions should have been assigned to that program only by our CFO Analyst. However this was not how they were handled in the Budget Report. Instead, they were allocated among the various programs within the Department.

Therefore, this package will reverse the incorrectly allocated reduction among various programs of the Central Government Service Charges within the State Government Service Charges cost category, thereby increasing their budgets. In addition, the package will put all of the reversed reduction into the Agency Administration program, reducing its budget by the total amount previously allocated among the various programs. This will have a net zero impact on costs, positions, and FTE at the agency-wide level.

How Achieved:

Within each program which was incorrectly allocated Central Government Service Charges, the incorrect entry will be reversed. Within the State Forests program, this reversal of a reduction will increase the program's Other Funds by \$25,146.

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

State Forests

Enhancement Package 810
Narrative

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Federal Funds	--	--	\$25,146
All Funds:	\$0	\$0	\$25,146
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **G-30**
107BF02

Budget Narrative

Department of Forestry

State Forests

Enhancement Package 820
Narrative

Policy Package #	Component	Priority	Policy Package Title
820	n/a	00	Budget Re-Balance

Executive Summary:

In addition to reductions implemented during the Governors Recommended Budget cycle, the Legislature made several statewide budget reductions, as well as a few misc budget enhancements, which are captured in Package 820. This package has many reduction components, three of which impact the Department of Forestry, but only one of which impacts the State Forests program.

Central Government Service Charges: Changes to the budgets of centralized government services which are supported by other agencies through the Central Government Service Charges always result in budget changes to their supporting agencies across the State. This biennium, three centralized services changed during the Legislative budget cycle, causing a net budget reduction to most agencies across the State.

- The final budget for the Department of Administrative Services was reduced, resulting in lowered CGSC¹ rates for all supporting agencies.
- The Archives Division assessment for records storage increased slightly, resulting in a slight increase in CGSC for all supporting agencies.
- The Attorney General's rates were reduced rates for all supporting agencies.

In addition to this reduction, the Legislature increased the State Forests program's Federal Funds limitation to allow for the purchase of land parcels to be added to the Gilchrist State Forest.

How Achieved:

Within the State Forests program, the changes to costs for the Central Government Service Charges resulted in a reduction of (\$9,911) Other Funds.

In addition to this reduction, the Legislature increased the Federal Funds limitation for the State Forests program. The purpose is to allow the program to apply for \$3 million worth of Federal grants, only recently identified as available to be used for the purchase of various land parcels to be added to the new Gilchrist State Forest.

¹ Central Government Services Charges – is a major component of the DAS State Government Service Charges and Assessment for the 2013-15 Price List.

____ Agency Request

____ Governor's Balanced

X Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

State Forests

Enhancement Package 820
Narrative

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	--	--	(\$9,911)
Federal Funds	--	--	\$3,000,000
All Funds:	\$0	\$0	\$2,990,089
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 091 - Statewide Administrative Savings

Cross Reference Name: State Forests
Cross Reference Number: 62900-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Undistributed (S.S.)	-	-	(137,891)	-	-	-	(137,891)
Total Services & Supplies	-	-	(\$137,891)	-	-	-	(\$137,891)
Total Expenditures							
Total Expenditures	-	-	(137,891)	-	-	-	(137,891)
Total Expenditures	-	-	(\$137,891)	-	-	-	(\$137,891)
Ending Balance							
Ending Balance	-	-	137,891	-	-	-	137,891
Total Ending Balance	-	-	\$137,891	-	-	-	\$137,891

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 092 - PERS Taxation Policy

Cross Reference Name: State Forests
Cross Reference Number: 62900-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
PERS Policy Adjustment	-	-	(98,662)	-	-	-	(98,662)
Total Personal Services	-	-	(\$98,662)	-	-	-	(\$98,662)
Total Expenditures							
Total Expenditures	-	-	(98,662)	-	-	-	(98,662)
Total Expenditures	-	-	(\$98,662)	-	-	-	(\$98,662)
Ending Balance							
Ending Balance	-	-	98,662	-	-	-	98,662
Total Ending Balance	-	-	\$98,662	-	-	-	\$98,662

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 093 - Other PERS Adjustments

Cross Reference Name: State Forests
Cross Reference Number: 62900-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
PERS Policy Adjustment	-	-	(790,834)	-	-	-	(790,834)
Total Personal Services	-	-	(\$790,834)	-	-	-	(\$790,834)
Total Expenditures							
Total Expenditures	-	-	(790,834)	-	-	-	(790,834)
Total Expenditures	-	-	(\$790,834)	-	-	-	(\$790,834)
Ending Balance							
Ending Balance	-	-	790,834	-	-	-	790,834
Total Ending Balance	-	-	\$790,834	-	-	-	\$790,834

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 486 - Elliot State Forest Monitoring

Cross Reference Name: State Forests
Cross Reference Number: 62900-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	23,297	-	-	-	23,297
Office Expenses	-	-	23,297	-	-	-	23,297
Professional Services	-	-	155,315	-	-	-	155,315
Other Services and Supplies	-	-	48,091	-	-	-	48,091
Total Services & Supplies	-	-	\$250,000	-	-	-	\$250,000
Total Expenditures							
Total Expenditures	-	-	250,000	-	-	-	250,000
Total Expenditures	-	-	\$250,000	-	-	-	\$250,000
Ending Balance							
Ending Balance	-	-	(250,000)	-	-	-	(250,000)
Total Ending Balance	-	-	(\$250,000)	-	-	-	(\$250,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 810 - LFO Analyst Adjustments

Cross Reference Name: State Forests
Cross Reference Number: 62900-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	25,146	-	-	-	25,146
Total Services & Supplies	-	-	\$25,146	-	-	-	\$25,146
Total Expenditures							
Total Expenditures	-	-	25,146	-	-	-	25,146
Total Expenditures	-	-	\$25,146	-	-	-	\$25,146
Ending Balance							
Ending Balance	-	-	(25,146)	-	-	-	(25,146)
Total Ending Balance	-	-	(\$25,146)	-	-	-	(\$25,146)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 820 - End of Session Bill (HB 5008)

Cross Reference Name: State Forests
Cross Reference Number: 62900-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	3,000,000	-	-	3,000,000
Total Revenues	-	-	-	\$3,000,000	-	-	\$3,000,000
Services & Supplies							
Attorney General	-	-	(9,911)	-	-	-	(9,911)
Total Services & Supplies	-	-	(\$9,911)	-	-	-	(\$9,911)
Capital Outlay							
Land and Improvements	-	-	-	3,000,000	-	-	3,000,000
Total Capital Outlay	-	-	-	\$3,000,000	-	-	\$3,000,000
Total Expenditures							
Total Expenditures	-	-	(9,911)	3,000,000	-	-	2,990,089
Total Expenditures	-	-	(\$9,911)	\$3,000,000	-	-	\$2,990,089
Ending Balance							
Ending Balance	-	-	9,911	-	-	-	9,911
Total Ending Balance	-	-	\$9,911	-	-	-	\$9,911

Agency Request
2013-15 Biennium

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Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

Agency Request

Governor's Balanced

Legislatively Adopted

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POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0000105	OA	C8504	AA NATURAL RESOURCE SPECIALIST	4	1-	1.00-	24.00-	02	4,628.00		111,072- 57,329-		111,072- 57,329-
0000105	OA	C8504	AA NATURAL RESOURCE SPECIALIST	4	1	1.00	24.00	02	4,628.00	111,072 57,329			111,072 57,329
0000538	OA	C8501	AA NATURAL RESOURCE SPECIALIST	1	1-	1.00-	24.00-	02	3,032.00		72,768- 48,121-		72,768- 48,121-
0000538	OA	C8501	AA NATURAL RESOURCE SPECIALIST	1	1	1.00	24.00	02	3,032.00	72,768 48,121			72,768 48,121
0000861	OA	C8502	AA NATURAL RESOURCE SPECIALIST	2	1-	1.00-	24.00-	06	4,210.00		101,040- 54,917-		101,040- 54,917-
0000861	OA	C8502	AA NATURAL RESOURCE SPECIALIST	2	1	1.00	24.00	06	4,210.00	101,040 54,917			101,040 54,917
0003873	OA	C8501	AA NATURAL RESOURCE SPECIALIST	1	1-	1.00-	24.00-	02	3,032.00		72,768- 48,121-		72,768- 48,121-
0003873	OA	C8501	AA NATURAL RESOURCE SPECIALIST	1	1	1.00	24.00	02	3,032.00	72,768 48,121			72,768 48,121
0003906	OA	C8501	AA NATURAL RESOURCE SPECIALIST	1	1-	1.00-	24.00-	02	3,032.00		72,768- 48,121-		72,768- 48,121-
0003906	OA	C8501	AA NATURAL RESOURCE SPECIALIST	1	1	1.00	24.00	02	3,032.00	72,768 48,121			72,768 48,121
TOTAL PICS SALARY										430,416	430,416-		
TOTAL PICS OPE										256,609	256,609-		
TOTAL PICS PERSONAL SERVICES =						.00	.00			687,025	687,025-		

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-030-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Charges for Services	1,109,614	2,879,965	2,879,965	-	-	-
Rents and Royalties	60,632	251,620	251,620	66,991	66,991	66,991
Interest Income	6,860	-	-	-	-	-
Sales Income	-	2,788,998	2,788,998	1,462,563	1,462,563	1,767,563
State Forest Lands Sales	135,334,092	121,258,234	121,258,234	137,278,242	137,278,242	137,278,242
Common School Lands Sales	18,794,031	38,494,000	38,494,000	38,582,000	38,582,000	38,582,000
Donations	127,436	-	-	-	-	-
Other Revenues	320,171	40,176,210	40,176,210	36,369,168	36,369,168	36,569,168
Transfer In - Intrafund	1,802,904	-	-	-	-	-
Transfer from General Fund	1,261	-	-	-	-	-
Tsfr From Lands, Dept of State	7,990,020	9,748,862	9,748,862	9,748,862	9,748,862	9,748,862
Tsfr From Military Dept, Or	910,692	-	-	-	-	-
Tsfr From Parks and Rec Dept	1,052,436	1,242,679	1,230,484	1,304,231	1,304,231	1,304,231
Transfer Out - Intrafund	(13,403,553)	(11,188,392)	(11,188,392)	(10,683,947)	(10,683,947)	(14,982,269)
Transfer to Counties	(80,864,706)	(77,344,163)	(77,344,163)	(87,858,075)	(87,858,075)	(87,858,075)
Tsfr To Lands, Dept of State	(18,357,027)	(38,494,000)	(38,494,000)	(38,494,000)	(38,494,000)	(38,494,000)
Total Other Funds	\$54,884,863	\$89,814,013	\$89,801,818	\$87,776,035	\$87,776,035	\$83,982,713
Federal Funds						
Federal Funds	1,530,804	6,519,699	6,519,699	839,682	839,682	3,839,682
Total Federal Funds	\$1,530,804	\$6,519,699	\$6,519,699	\$839,682	\$839,682	\$3,839,682

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2013-15 Biennium

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____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR102

____ Agency Request

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Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 State Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
Other Funds	30,270,410	36,343,562	36,343,562	39,769,057	39,594,413	39,594,413
Federal Funds	489,826	612,604	612,604	658,600	655,523	655,523
All Funds	30,760,236	36,956,166	36,956,166	40,427,657	40,249,936	40,249,936
SERVICES & SUPPLIES						
Other Funds	22,978,114	22,035,272	22,035,272	22,035,272	22,035,272	22,035,272
Federal Funds	1,039,835	5,907,095	5,907,095	5,907,095	5,907,095	5,907,095
All Funds	24,017,949	27,942,367	27,942,367	27,942,367	27,942,367	27,942,367
CAPITAL OUTLAY						
Other Funds	5,363,858	25,857,095	25,857,095	25,857,095	25,857,095	25,857,095
SPECIAL PAYMENTS						
Other Funds	31,636	-	-	-	-	-
Federal Funds	1,143	-	-	-	-	-
All Funds	32,779	-	-	-	-	-
TOTAL LIMITED BUDGET (Excluding Packages)						
Other Funds	58,644,018	84,235,929	84,235,929	87,661,424	87,486,780	87,486,780
Federal Funds	1,530,804	6,519,699	6,519,699	6,565,695	6,562,618	6,562,618
All Funds	60,174,822	90,755,628	90,755,628	94,227,119	94,049,398	94,049,398
AUTHORIZED POSITIONS	283	268	268	268	268	268
AUTHORIZED FTE	252.87	242.43	242.43	241.99	241.99	241.99

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 State Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
Other Funds	-	-	-	544,035	543,911	543,911
Federal Funds	-	-	-	87,459	87,459	87,459
All Funds	-	-	-	631,494	631,370	631,370
022 PHASE-OUT PGM & ONE-TIME COSTS						
SERVICES & SUPPLIES						
Federal Funds	-	-	-	(5,087,095)	(5,087,095)	(5,087,095)
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Other Funds	-	-	-	509,958	484,812	484,812
Federal Funds	-	-	-	19,682	19,682	19,682
All Funds	-	-	-	529,640	504,494	504,494
CAPITAL OUTLAY						
Other Funds	-	-	-	620,570	620,570	620,570
050 FUNDSHIFTS						
PERSONAL SERVICES						
Other Funds	-	-	-	748,634	745,557	745,557
Federal Funds	-	-	-	(746,059)	(742,982)	(742,982)
All Funds	-	-	-	2,575	2,575	2,575

___ Agency Request
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___ Legislatively Adopted
 Program Unit Appropriated Fund and Category Summary- BPR007A

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 State Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
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TOTAL LIMITED BUDGET (Essential Packages)

Other Funds	-	-	-	2,423,197	2,394,850	2,394,850
Federal Funds	-	-	-	(5,726,013)	(5,722,936)	(5,722,936)
All Funds	-	-	-	(3,302,816)	(3,328,086)	(3,328,086)

LIMITED BUDGET (Current Service Level)

Other Funds	58,644,018	84,235,929	84,235,929	90,084,621	89,881,630	89,881,630
Federal Funds	1,530,804	6,519,699	6,519,699	839,682	839,682	839,682
All Funds	60,174,822	90,755,628	90,755,628	90,924,303	90,721,312	90,721,312

AUTHORIZED POSITIONS 283 268 268 268 268 268 268

AUTHORIZED FTE 252.87 242.43 242.43 241.99 241.99 241.99

LIMITED BUDGET (Policy Packages)

PRIORITY 0

091 STATEWIDE ADMINISTRATIVE SAVINGS

SERVICES & SUPPLIES

Other Funds	-	-	-	-	(137,891)	(137,891)
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092 PERS TAXATION POLICY

PERSONAL SERVICES

Other Funds	-	-	-	-	(98,662)	(98,662)
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093 OTHER PERS ADJUSTMENTS

PERSONAL SERVICES

Other Funds	-	-	-	-	(790,834)	(790,834)
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 2013-15 Biennium

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____ Legislatively Adopted
 Program Unit Appropriated Fund and Category Summary- BPR007A

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 State Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
810 LFO ANALYST ADJUSTMENTS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	-	-	25,146
820 END OF SESSION BILL (HB 5008)						
SERVICES & SUPPLIES						
Other Funds	-	-	-	-	-	(9,911)
CAPITAL OUTLAY						
Federal Funds	-	-	-	-	-	3,000,000
PRIORITY 5						
430 RECREATION/EDUCATION INTERPRETATION						
PERSONAL SERVICES						
General Fund	-	-	-	655,681	-	-
SERVICES & SUPPLIES						
General Fund	-	-	-	419,551	-	-
CAPITAL OUTLAY						
General Fund	-	-	-	324,961	-	-
AUTHORIZED POSITIONS	-	-	-	5	-	-
AUTHORIZED FTE	-	-	-	5.00	-	-
PRIORITY 17						
486 ELLIOT STATE FOREST MONITORING						
SERVICES & SUPPLIES						

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 State Forests

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	500,000	500,000	250,000
TOTAL LIMITED BUDGET (Policy Packages)						
General Fund	-	-	-	1,400,193	-	-
Other Funds	-	-	-	500,000	(527,387)	(762,152)
Federal Funds	-	-	-	-	-	3,000,000
All Funds	-	-	-	1,900,193	(527,387)	2,237,848
AUTHORIZED POSITIONS	-	-	-	5	-	-
AUTHORIZED FTE	-	-	-	5.00	-	-
TOTAL LIMITED BUDGET (Including Packages)						
General Fund	-	-	-	1,400,193	-	-
Other Funds	58,644,018	84,235,929	84,235,929	90,584,621	89,354,243	89,119,478
Federal Funds	1,530,804	6,519,699	6,519,699	839,682	839,682	3,839,682
All Funds	60,174,822	90,755,628	90,755,628	92,824,496	90,193,925	92,959,160
AUTHORIZED POSITIONS	283	268	268	273	268	268
AUTHORIZED FTE	252.87	242.43	242.43	246.99	241.99	241.99
OPERATING BUDGET						
General Fund	-	-	-	1,400,193	-	-
Other Funds	58,644,018	84,235,929	84,235,929	90,584,621	89,354,243	89,119,478
Federal Funds	1,530,804	6,519,699	6,519,699	839,682	839,682	3,839,682
All Funds	60,174,822	90,755,628	90,755,628	92,824,496	90,193,925	92,959,160
AUTHORIZED POSITIONS	283	268	268	273	268	268

**Program Unit Appropriated Fund Group and Category Summary
2013-15 Biennium
State Forests**

**Version: Z - 01 - Leg. Adopted Budget
Cross Reference Number: 62900-030-00-00-00000**

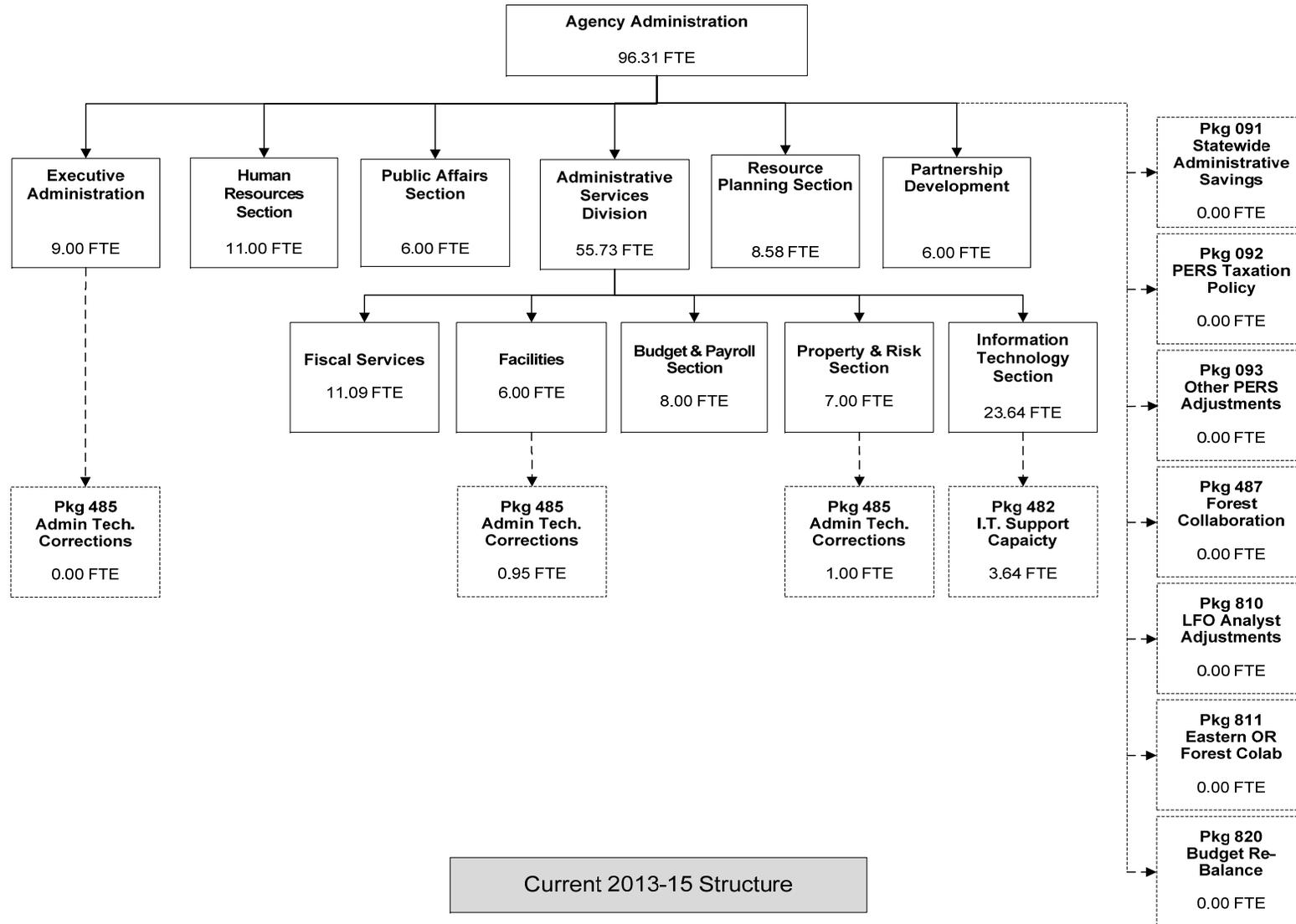
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	252.87	242.43	242.43	246.99	241.99	241.99
TOTAL BUDGET						
General Fund	-	-	-	1,400,193	-	-
Other Funds	58,644,018	84,235,929	84,235,929	90,584,621	89,354,243	89,119,478
Federal Funds	1,530,804	6,519,699	6,519,699	839,682	839,682	3,839,682
All Funds	60,174,822	90,755,628	90,755,628	92,824,496	90,193,925	92,959,160
AUTHORIZED POSITIONS	283	268	268	273	268	268
AUTHORIZED FTE	252.87	242.43	242.43	246.99	241.99	241.99

Budget Narrative

Department of Forestry

Agency Administration

Program Unit Organization Chart



Agency Request

Governor's Balanced

Legislatively Adopted

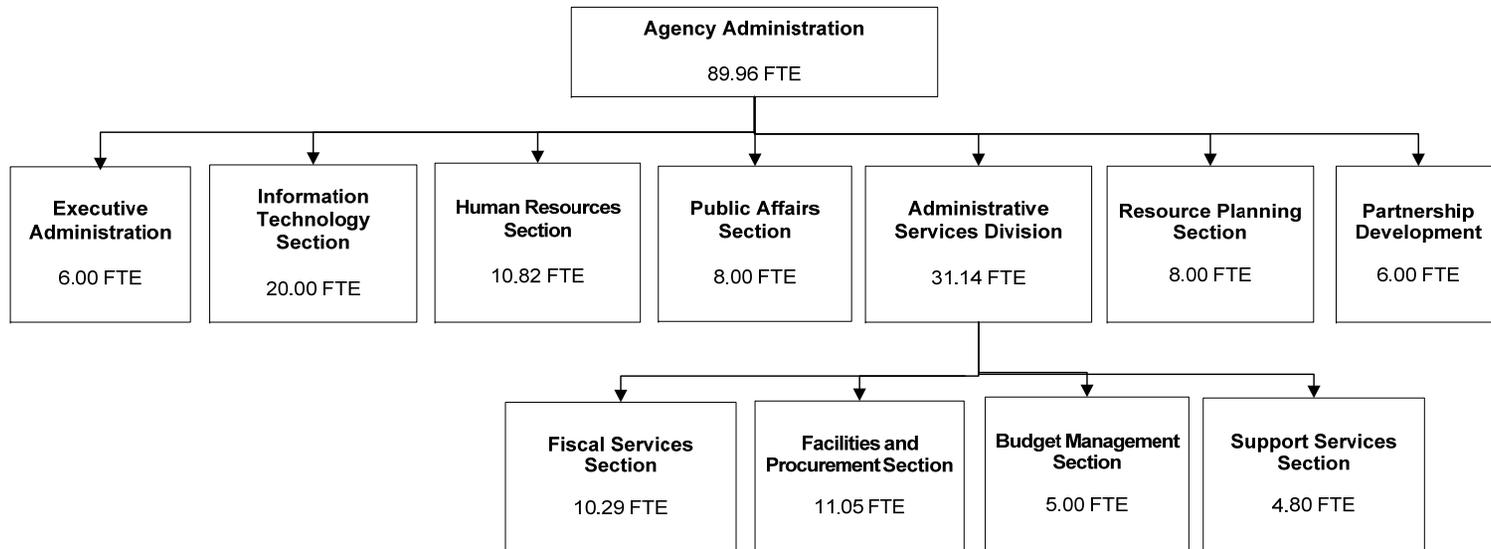
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107BF02

Budget Narrative

Department of Forestry

Agency Administration Program

Program Unit Organization Chart



Prior (Leg. Approved) 2011-13 Structure

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

Agency Administration Program

Program Unit Narrative

Mission Statement:

The mission of the Agency Administration Program is to provide high-quality leadership, assessment, policy development, public involvement, communications and administrative systems to internal and external customers. These systems support the Board and agency missions, and provide the foundation for effective implementation of the agency's core business functions.

Statutory Authority:

ORS §321 - Timber Taxes
ORS §477 - Fire Protection
ORS §526 - Forestry Administration; Private Forests
ORS §527 - Insect and Disease Control; Private Forests
ORS §530 - State Forest Lands
ORS §532 - Log Brands

In addition to the above statutes, a large portion of the Department's administrative responsibilities and authorities are delegated by instruction, policy, or administrative rule from the Department of Administrative Services, the Secretary of State, the State Treasurer, and the Governor's Office.

Purpose and Customers:

The purpose of the program is to provide the following leadership, management and administrative functions for the Board and Department of Forestry in an efficient, effective and coordinated manner:

- Top-level policy development
- Agency leadership and management
- Interagency coordination
- Forest resource assessment, analysis and policy development
- Land use planning coordination
- Information systems support

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Agency Administration Program

Program Unit Narrative

Purpose and Customers: (Cont.)

- Accounting, payroll, budgeting and purchasing coordination
- Personnel, safety, and training support
- Property management coordination
- Central records management and document processing
- Administration of log branding activities
- Public affairs and legislative coordination
- Cartography and presentation graphics support
- Equipment pool coordination and management
- Staff support for the Board of Forestry and State Forester's office
- Facilities maintenance of the Department Salem headquarters
- Internal auditing

The Administrative Services Division, formerly the Business Services Program, consists of the Budget and Payroll, Finance, Procurement, and Facilities sections of the former Business Services Program and also includes the Information Technology Program.

The program's direct customers are the Board of Forestry and agency employees. Indirect customers include forest landowners, local, state, federal and tribal agencies and governments, non-profit natural resources organizations, academic and corporate institutions, and all Oregonians. In support of the agency's operating programs, work is also sometimes accomplished for entities at a regional or national level.

Activities, Programs and Issues:

The 2013-2015 Governor's Balanced Budget for the Agency Administration Program addresses the following issues:

- The complexity and high profile of forestry issues has highlighted the need for sound, unbiased information.
- The working forest land base continues to shrink as areas are fragmented for non-resource use or set aside for non-commercial use.
- Continued workload increases have placed a significant strain on administration employees and resources.

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

Agency Administration Program

Program Unit Narrative

Activities, Programs and Issues: (Cont.)

- Agency business performance must be improved through enhanced financial and human resource management systems.
- High public interest in forestry issues continues to challenge the Board of Forestry in developing its policies.
- Inflation, decreased General Fund support, and increased demand for program services in recent years have reduced funding for basic administrative support of the Department.
- The need for interpretation of state forest resource management for the general public has increased.
- Agency leadership's need for specialized policy and planning services continues at a high level.
- Information requests from the public, other agencies, elected officials and Department staff continue to grow in number and complexity.
- Demand is increasing for timely, accurate geographic data and information among Department decision-makers, other agencies, stakeholders and the general public, requiring enhanced technological capabilities.
- Internal services must remain effective and efficient, and meet the needs and expectations of agency employees.

To address these issues, the Agency Administration Program strategic activities for 2013-15 include:

- Assessing and reporting on the condition of Oregon's forest resources.
- Working to increase public understanding of the role of forests.
- Striving to preserve the forestland base by promoting sound land use planning at federal, state and local levels.
- Employing information technology, and arranging the Department's human, technical, and operational resources to effectively and efficiently meet the legal responsibilities of the State, the Board of Forestry, the State Forester, and the Department.
- Developing and promoting a budget that efficiently and cost-effectively supports the Board and Department missions.
- Promoting personnel policies that encourage and recognize hard work, allowing employees to meet their full potential, providing for positive working relationships, and developing a diversified work force.
- Providing sufficient levels of support to the Board of Forestry so that it can meet its statutory obligations, and the strategies and actions set forth in the *Forestry Program for Oregon*.

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

Agency Administration Program

Program Unit Narrative

Background:

Key environmental factors affecting the Agency Administration Program in the 2013-15 biennium include:

- Demographic: The public needs to understand the connection between the consequences of their lifestyle choices and the management of Oregon's rural and urban forests. As Oregon's demographics change and population pressures increase, Oregonians will have decreased personal knowledge and contact with forests and forest resources. Due to a strong interest in the environment on a national and international scale, public interest and involvement in all Department programs and activities will remain high and will likely increase.
- Social: The program is committed to providing reliable and accurate information about forests and forestry in Oregon. We seek to use involvement and education to develop solutions to complex forest management issues that will be acceptable to Oregonians.
- Intra-agency: We expect that strong working relationships with other Department programs and field units will increase the effectiveness of the Agency Administration Program; that integrating strategic planning with Department policy making, planning and operation will increase agency effectiveness; that community relations are most effective when done at a local level or regional level; and that an informed and aware workforce, through their interaction with the public, leads to greater public awareness of Department operations and forestry issues in general.
- Interagency: The program routinely interacts with other natural resource agencies, the Governor's staff, and legislators and other policy makers. Decentralization of controls by the Department of Administrative Services continues to increase centralized Department services in accounting, payroll, contracting, purchasing, personnel, information systems, and facilities management.
- Intergovernmental: The program recognizes that almost all land use decisions, whether federal, state, or private, will impact forestry. In addition, federal land management activities and decisions will be a key force in Oregon forest planning and policy development. Federal land management decisions have major impacts on the management of other public and private forestlands.
- National and International: National and international agreements and viewpoints will have an increasing impact on Oregon's forests. Sound policy-making in today's world requires a higher quality of analysis than ever before.
- Personnel: Generational changes in the workforce and other trends are making it more difficult to develop viable applicant pools for recruiting. Continued turnover in the leadership of the Department due to retirements will impact organizational effectiveness. It will take time and resources for employees to get up to speed in their new leadership positions.

Agency Request

Governor's Balanced

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Budget Narrative

Department of Forestry

Agency Administration Program

Program Unit Narrative

Expected Results:

We expect to use budgeted funds to:

- Review organizational structure, missions, workloads and policies to assure the most effective and efficient use of resources.
- Maintain Department input to critical land use and forest management planning efforts at the local and federal levels, and assist the Board and Department leaders through special studies and policy analysis.
- Increase the range and quality of communication tools used with forest landowners and operators.
- Continue to work with the Oregon Geographic Information Council to consolidate data administration, coordination and the creation of a digital map library to meet natural resource agencies' common goals.
- Continue our efforts to reduce time/loss incidents and costs. Work to reduce preventable incidents, both personal injury and vehicle accidents.
- Continue to implement the *Forestry Program for Oregon* and coordinate state forest policy as expressed by the Board. Basic activities will also include continued participation in multi-agency task forces and coordination and assistance in monitoring the condition of forest resources. Cooperative multi-owner planning and incentive-based program development also will receive high priority.
- Provide a strong scientific and policy foundation for an updated statewide assessment of the conditions and trends of Oregon's forest resources.
- Provide for development, implementation and support of new or revised information technology applications, particularly those related to business services and human resource systems.

Also see individual sub-program narratives for specific results.

In general, the work of the Agency Administration Program supports accomplishment of the following Oregon Benchmarks:

Primary Links

- 81 Forestland**—Percent of Oregon wildland forest in 1974 still preserved in forest use.
- 83 Timber harvest**—Actual timber harvest as a percent of planned and projected harvest levels under current policies.

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Department of Forestry

Agency Administration Program

Program Unit Narrative

Expected Results: (Cont.)

Secondary Links

- 85 **Salmon Recovery**—Percentage of wild salmon and steelhead populations in key sub-basins that are at target levels.
- 75 **Air Quality**—Percentage of Oregonians living where air meets government ambient air quality standards.
- 78 **Stream Quality**—Percentage of monitored stream sites with significantly increasing trends in water quality.
- 87 **Healthy Wildlife Species**—Percentage of native fish and wildlife species that are healthy.
- 88 **Healthy Plant Species**—Percentage of native plant species that are healthy.
- 9 **Business Taxes**—Oregon's rank among seven Western states in business taxes as a percentage of gross state products.
- 11 **Per Capita Income**—Per capita personal income as a percentage of the U.S. per capita income.
- 12 **Annual Payroll**—Average annual payroll per covered worker (all industries, 1995 dollars)
- 16 **Manufactured Exports**—Percentage of manufactured goods sold outside the United States.

Revenue Sources:

The revenue source for this program is derived as a pro-rata percentage of all revenues expended within the Department as the administrative services are provided in support of all activities. Therefore, about 42 percent is derived from the General Fund and the remainder is Other Funds and Federal Funds from a variety of sources—State Forests revenues, the Forest Products Harvest Tax, federal administrative funds, etc. Most of the federal funds are grant dollars from the U.S. Forest Service and Natural Resources Conservation Service. In most cases, those carrying a 50% matching requirement are met through the agency's other funding sources (General Fund and Other Fund).

Proposed Legislation:

Forest Products Harvest Tax Rate – HB 2051 establishes the biennial Oregon Forest Products Harvest Tax rate for the administration of the Oregon Forest Practices Act considering the forecasted harvest level, current tax fund balance, and legislative biennial budget approvals.

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Budget Narrative

Department of Forestry

Agency Administration Program

Sub-Program Narrative
Administrative Services

Mission Statement:

To provide global business management guidance to the Department, and team-based program customer service to internal and external customers in the areas of accounting, budgeting, contracting, purchasing, payroll, risk management, property management and overall business management.

Statutory Authority:

ORS §279

ORS §289

ORS §291

ORS §292

ORS §293

ORS §295

ORS §297

ORS §526

Other State Financial and Administrative chapters

Purpose and Customers:

The purposes of the section are to:

- Provide strong leadership to staff and field in development, execution and monitoring of biennial budgets.
- Provide accurate and reliable financial data and other related information to field and program operations so they may perform financial functions in an effective and efficient manner.
- Develop financial policies and strategies for use statewide.
- Provide technical assistance and support in all areas of financial and procurement management.

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Department of Forestry

Agency Administration Program

Sub-Program Narrative
Administrative Services

Purpose and Customers: (Cont.)

- Assure that strong internal controls are in place to safeguard the assets of the Department.
- Maintain the facilities of the Department and repair or replace the aging buildings of the Department.
- Assure that each employee receives the compensation due to them in a timely and accurate manner.

The customers of the Administrative Services Division consist mainly of other programs within the Department.

Activities, Programs and Issues:

The Finance Section provides complete and accurate financial information on a timely basis, and makes available required legal reports on the use of public funds. This section provides fiscal services in accordance with federal and state laws, rules, policies and procedures. Services include review of federal rules, state legislation, and Department of Administrative Services (DAS) rules to facilitate required changes in agency programs, policies, and procedures. These activities require a complex accounting system to provide fiscal data for programs that are financed through a variety of Other Funds, General Fund, and Federal Funds appropriations. In addition, the Finance Section plans, develops and implements new accounting techniques and modifies existing systems and procedures to meet statutory requirements and provide managers with data necessary for policy and program planning.

The Budget part of the Budget and Payroll Section works to maximize the Department's budgetary resources by providing policy makers with analysis and recommendations on policy initiatives related to the Department's biennial budget. The Budget Section's fiduciary responsibilities are to support biennial budget development, and to monitor budget execution for compliance with policy and statutory objectives. This is accomplished by four fiscal analysts organized around the Department's budgetary applications, program structure, geographic areas and administrative sections.

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Department of Forestry

Agency Administration Program

Sub-Program Narrative
Administrative Services

Activities, Programs and Issues: (Cont.)

The Payroll portion of the Budget and Payroll Section's purpose is to provide agency-wide payroll management and coordination.

The Procurement, Risk and Property Section's purpose is to minimize the Department's risk in contracting and procurement of goods and services; maximize limited resources in the purchase of goods and services; and consult with programs that procure goods and services. This section coordinates management of the Department's statewide non-real property inventories and tracks state and federal property; statewide GSA ordering and requisitions; statewide equipment and property distribution, storage and disposal; central warehousing and mail distribution. It also conducts risk management coordination for the agency.

The Facilities Section was initially created to coordinate agency capital budgeting, administer the Salem Headquarters Campus construction project, and to manage the Salem Headquarters Campus operations and maintenance activities. This section now is responsible for managing, monitoring and developing the Department's facility assets to meet the long-term needs of the agency and our stakeholders. Over the past decade, the Facilities Section has been providing a variety of assistance to our field sites, as well as providing a centralized point for information related to our facilities. This includes coordinating and managing the Department's large portfolio of widely dispersed facilities in support of overall agency mission and business needs.

Environmental Factors:

Key environmental factors affecting Administrative Services in the 2013-15 biennium include:

- Downsizing and significant changes in personnel and leadership through organizational changes and/or retirements.
- Increased scrutiny of the administration of public assets, especially in these times of diminishing resources.
- Needs for strong working relationships with other ODF programs and field units; strategic planning that is integrated with policy-making, planning and operation; and an informed and aware workforce that, through interaction with the public, increases public awareness of Department operations and forestry issues in general.
- Multiple interactions with, other natural resource agencies, the Governor's office, legislators, and other state agencies. Increased decentralization of controls by the Department of Administrative Services continues to increase centralized Department services in accounting, payroll, contracting, purchasing, and facilities management.
- Changes brought about by the Governmental Accounting Standards Board (GASB), American Institute of Certified Public Accountants (AICPA) or other oversight groups, with potential direct impact on the Department's fiscal processes and policies.

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Department of Forestry

Agency Administration Program

Sub-Program Narrative
Administrative Services

Environmental Factors: (Cont.)

- Continued decentralization at the state Department of Administrative Services, producing ODF increases in:
 - Reviews and audits, and the personnel to accommodate them.
 - Roles and responsibilities at the agency level, with increases in personnel and other costs to manage this workload.
 - Need for strong internal controls and process improvement to implement these controls.
 - Complexity in risk management.
- Increased reliance on efficient and often automated business systems, in turn requiring increased investment in hardware, software and staff training.
 - Increased need for analysis and process improvement.
 - Increased financial management controls to decrease the likelihood of fraud, waste or abuse.
- Increased scrutiny and complexity of federal contracting rules, in turn increasing responsibility at the local level, and requiring the agency to reevaluate rules, increase training and certification of procurement staff, and requiring staff to perform more complex functions.
- Increased interest in the condition of state facilities, requiring improved inventories of buildings, grounds, roads, trails and bridges, along with improved ability to manage these assets. State mandates have also increased the complexity of facilities management.

Criteria for Budget Development:

The 2013-15 budget for Administrative Services was developed to deal with the following issues:

- Continued workload increases.
- The need for enhanced financial management systems to improve agency business performance.
- Increased need to educate agency managers in fiscal responsibilities.
- Increased information requests from the public, other agencies, the Governor's office and the offices of other elected officials, and from within the Department.
- Increased complexity of accounting, budgeting, contracting, facilities, payroll, and risk management issues.

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Agency Administration Program

Sub-Program Narrative
Administrative Services

Criteria for Budget Development: (Cont.)

- Rising demand for timely, accurate financial data and information among the Department decision makers, other agencies, stakeholders and the general public.
- The ongoing need to keep internal services effective and efficient, so that they meet internal and external needs.
- Advances outlined in the Forestry Business Improvement Initiative, which must be leveraged to improve service delivery.

Expected Results:

- Provide high quality analytical support for the Department's programs.
- Increase the range and quality of communication tools used with Department managers on fiscal management issues.
- Provide controls that will decrease the risk of fraud, waste and abuse in procurement and contracting.
- Increase the efficiency and effectiveness of the processes used to account for the Department's assets.
- Increase the ability of managers to make informed financial decisions through the increased access to current, relevant accounting and budgetary reports.
- Decrease exposure to risk from audits or reviews by increasing management controls on fiscal processes.
- Leverage the limited resources of the Department by working with other agencies to combine procurements and/or contracts for services and supplies.
- Increase the program's ability to provide adequate training to managers and staff on fiscal responsibilities, policy and procedures.

Revenue Sources:

The revenue supporting this program is part of the administrative funding for the Department. This funding is derived as a pro-rata percentage of all revenues expended within the Department as the services are provided in support of all activities. Therefore, about 42 percent is derived from the General Fund and the remainder is from Other Funds from a variety of sources – State Forests Account, Forest Products Harvest Tax, etc. and from Federal Funds.

Proposed Legislation:

None.

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Budget Narrative

Department of Forestry

Agency Administration Program

Sub-Program Narrative
Information Technology Section

Mission Statement:

To develop and promote effective and efficient information systems that contributes to the goals of all Oregon Department of Forestry (ODF) programs.

Statutory Authority:

ORS §526
Other State Information Management and Administrative chapters

Purpose and Customers:

The Department's statewide information technology (IT) infrastructure consists of 42 Local Area Networks (LANs) and one wireless remote computer site. All 42 LANs are networked to the State Data Center (SDC) and Salem headquarters office, via T1 or greater connections. Connected to these LANS are more than 800 personal computers. The SDC hosts and manages 31 production servers, with 32 remote servers located outside of the SDC at ODF regional offices. ODF also purchases mainframe resources, storage space and data backup services from the SDC. The Department uses Department of Administrative Services (DAS) enterprise systems for access to payroll, personnel systems, the Statewide Financial Management System (SFMS), and the Electronic Training System (ilearnOregon).

The Department's IT infrastructure supports office automation and personal productivity tools such as e-mail, word processing, spreadsheets, relational databases, project management, desktop publishing, graphics, geographic information systems (GIS), mainframe computer access, internet access, intranet, and mission critical applications such as purchasing, timber sales accounting, fire reporting, grant management and forest operations tracking.

The IT function has three sub-units: GIS and Application Development, Technical Support and Help Desk, and Administrative Services. The IT section provides planning, coordination and services in database administration, application development, GIS, data processing, technology training, computer, software and peripheral purchasing, data security, world-wide-web technologies, and system administration for all enterprise systems. In partnership with the SDC, the IT program also manages the Department's internet web filtering, anti-SPAM appliance and data backup systems.

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Agency Administration Program

Sub-Program Narrative
Information Technology Section

Purpose and Customers: (Cont.)

The Application Development unit is responsible for systems analysis, design, programming, installation, maintenance and documentation of customer software critical to achieving Department goals. The unit also insures the security and integrity of all databases critical to these programs, provides ad hoc information retrieval services and provides training and support to all users of the Department's custom and special purpose software.

The GIS unit provides statewide planning, coordination and administration of the Department's Geographic Information Systems, and supports specific GIS-related projects. The operation also includes cartographic support for the Department's main programs. Mobile fire-mapping units provide on-site fire mapping during fire season. Special use maps including high-risk areas, harvest status, insect and disease infestations, and project fires are produced for various areas. GIS strategic planning, development and implementation are provided in an effort to link statewide activities and to maximize intra and interagency coordination and resource sharing. Additionally, the unit provides enterprise spatial data management, oversight, and acquisition including standards development and metadata maintenance. Finally, the unit does GIS application development support for the agency including web mapping services for viewing and editing data.

The Technical Support/Help Desk unit provides technical assistance and hardware and software analysis in support of the Department's statewide IT infrastructure. This unit works directly with all agency employees. Responsibilities include evaluating hardware and software needs, maintaining security systems, maintaining intranet and internet services, tuning existing system software to maximize performance and minimize down-time, installing new software packages, responding to user requests for assistance, keeping abreast of current industry trends and products, providing onsite support to fire emergency centers and teams, and researching new technologies and software to improve efficiency and functionality of the entire computer network. The unit also helps coordinate, or provides training to ODF personnel on the use of installed general-purpose software.

The Administrative Resources Unit provides word processing support as well as Log Brands, IT budget tracking and reporting, and records management support.

Activities, Programs and Issues:

- Provide efficient, cost-effective, and secure IT systems in support of all programs.
- Adopt and adhere to software, hardware, and telecommunication standards.
- Adopt, implement and support all IT security standards in accordance with DAS Standards.
- Optimize the use of information technology.
- Extend access to information via internet technologies.

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Department of Forestry

Agency Administration Program

Sub-Program Narrative
Information Technology Section

Activities, Programs and Issues: (Cont.)

- Continue re-engineering and downsizing legacy applications running on the mainframe.
- Integrate GIS with other information systems.
- Automate Department functions by in-house development, contracted services or acquisition of third-party software.
- Implement an IT security program to comply with new DAS statewide security plans, standards and policies.
- Address increased complexity in IT systems and increased DAS security requirements, with existing funding and staffing.

Program Plans:

Six-Year Plan:

- Continue consolidation of operational applications into fewer platforms.
- Increase use of information technology by exploring and implementing new technologies to improve business performance.
- Participate with other Oregon Geographic Information Council (OGIC) members in providing technical and policy level support to the Oregon Geospatial Framework.
- GIS applications and development:
 - Expand the use of the internet to provide distributed GIS information and interactive services.
 - Continue to integrate GIS into all appropriate Department operations.
- Continue to modernize all agency-wide applications to ensure they are adequately supported and maintained to meet the needs of the customer.

Two-Year Plan:

- Continue implementing the highest priority projects resulting from Phase 1 of the Forestry Business Improvement Initiative (FBII). This effort looks at every aspect of agency business systems, both financial and operational. Systems, processes and information flow are reviewed for their ability to continue to meet an ongoing business need. Where needed, technology projects will be initiated to make these systems more efficient and to increase the ability to deliver services to customers. Emphasis will be given to projects that cross program boundaries and contribute to the goals of the *Forestry Program for Oregon* (FPFO).

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Agency Administration Program

Sub-Program Narrative
Information Technology Section

Program Plans: (Cont.)

Two-Year Plan: (Cont.)

- Improve reliability of existing infrastructure while looking for ways to reduce complexity and cost. Use the services of the SDC, working towards system consolidation and a reduction of IT infrastructure costs.
- Participate fully in IT statewide initiatives that allow for use of enterprise-wide resources while still meeting Department business needs.

Program Initiatives:

Over the last five biennia, the Agency has been systematically improving core operational processes and supporting business systems through the implementation of the Forestry Business Improvement Initiative (FBII). During Phase 1 of the initiative, the agency adopted a long-term strategic view of the core business processes and the information technologies that support those processes. As a result, the Department has been able to address major, enterprise-level business and systems improvement, much of which included large-scale, enterprise-wide cultural-shifts. Progress to date is as follows:

- **2003-2005.** The agency conducted a comprehensive review of core operational processes and supporting business systems to identify areas of critical need, and to establish priorities for both short-term and long-term improvements.
- **2005-2007.** The agency began developing project plans and budgets for FBII, in preparation of receiving funding. The agency established a standard application development environment and developed a common enterprise database architecture to lay the foundation for supporting FBII.
- **2007-2009.** The agency requested funding to begin FBII. The package included IT hardware and software, and contracted services, although no permanent positions were included. Major accomplishments included completion of an enterprise business process modeling project; design of a Board of Forestry Decision Support System; and planning for replacement or development of systems to support the Department's main businesses.

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Sub-Program Narrative
Information Technology Section

Program Initiatives: (Cont.)

- **2009-2011.** Continued implementation of projects with the 2007-2009 funding. Major accomplishments included implementation of Decision Support System, completion of web modernization and internet migration; design and implementation/migration of the first phase of a Forest Activity Tracking System for the Private Forest Program; completion of enterprise data and information architecture assessment; system planning for electronic records management; a process review and documentation of various agency business processes relating to future technology projects; documentation of detailed system requirements for a new Timber Revenue Accounting System; and foundational improvements to the Geographical Information Systems platform, as well as data security improvements at the file server and desktop level.
- **2011-2013.** The Agency continued implementation of projects with the 2007-2009 funding. Major accomplishments included completion of an Enterprise Business Issue Prioritization Project; LEAN process review of Private Forest Notification of Operations process; requirements gathering, initial system design and procurement of an electronic Private Forest Notification of Operations System (in progress); procurement and implementation of a State Forest Timber Revenue accounting system (in progress); procurement and implementation of a Facilities and Capital Asset Management System (in progress); and development of taxonomy for an Enterprise Document Management System (planned).

Environmental Factors:

- ODF business planning must improve and include assessments of where technology can be used to deliver services more efficiently and effectively. Outdated processes need to be abandoned or improved to meet current business and customer needs. Internet technologies must be used to allow customers to do business with ODF without having to visit an office.
- Our databases are old and fragmented, which greatly increases time needed to deploy new business applications. It also increases the cost associated with the maintenance of these databases. Consolidation of existing financial and operational databases is needed.
- We must reduce the number of platforms used for custom applications. Several of our custom applications use obsolete or hard-to-maintain platforms. Addressing this situation will enable developers to move existing applications to standardized and web-accessible systems. This will greatly enhance our ability to deploy the application throughout our existing computer network as well as to the public who would like to do business with us online.
- We must remedy the obsolescence of our custom computer applications. Our custom applications support staff is absorbed with maintenance and customer support.

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Budget Narrative

Department of Forestry

Agency Administration Program

Sub-Program Narrative
Information Technology Section

Revenue Sources:

The revenue supporting this Program is part of the administrative funding for the Department. This funding is derived as a pro-rata percentage of all revenues expended, as the services are provided in support of all activities.

Proposed Legislation:

None.

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Budget Narrative

Department of Forestry

Agency Administration Program

Sub-Program Narrative
Human Resources Section

Mission Statement:

The mission of the Human Resources Section is to provide leadership in human resource management to the Department and associated organizations. It is our goal to provide high-quality, responsive customer service. We will be proactive partners with all employees in accomplishing the goals of the organization through a diversified, creative and skilled workforce that views the organization as their employer of choice.

Statutory Authority:

ORS §240 and other applicable statutes
Department of Administrative Services and other applicable Oregon Administrative Rules (OAR 105)
ORS §526
Other state Personnel and Administrative chapters

Purpose and Customers:

This section provides direction, guidance, and assistance to Department employees on personnel, training, and safety/wellness matters. The section supports approximately 700 permanent and 700 seasonal positions throughout the state, and is responsible for policy development and implementation, as well as day-to-day functions in the following major areas of human resource management.

- Recruitment and Selection
- Diversity Management
- Equal Employment Opportunity (EEO)/Affirmative Action (AA)/American's with Disabilities Act (ADA)
- Position Classification and Position Management
- Compensation and Benefits
- Labor Relations/Contract Negotiations
- Performance Management
- Discipline/Grievance/Arbitration Resolution
- Workplace Complaints – Internal & External [Bureau of Labor of Industries (BOLI), Equal Employment Opportunity Commission (EEOC)]

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Department of Forestry

Agency Administration Program

Sub-Program Narrative
Human Resources Section

Purpose and Customers: (Cont.)

- Family Medical Leave
- Training Needs Analysis & Course Development
- Employee Development
- Employee Recognition
- Workplace Safety and Compliance
- Accident Investigation & Prevention
- Cost Control of Worker Compensation Claims
- Injured Worker Programs
- Employee Wellness and Fitness

In addition to agency employees, customers of the HR Section include Forest Protection Associations and other State and Federal agencies as well as the general public who interact with the Department.

Activities, Programs and Issues:

The major challenge is to integrate all the human resource functions into a cohesive program that provides the Department with a diverse, well trained and highly motivated work force. The section seeks to:

- Implement training, career development and succession planning efforts to ensure the Department is prepared for the projected retirement of nearly 30 percent of its permanent work force in the next five years. The development of each employee is a shared responsibility between the employee and their manager. Refine outreach efforts to market the Department as an employer of choice locally, regionally and nationally. This includes the college intern program, joint outreach efforts with natural resource agencies, outreach events in local communities, school-to-work programs and business partnerships with local high schools. Facilitate the Agency Leadership Program and the Career Development Tours as funding allows.

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Sub-Program Narrative
Human Resources Section

Activities, Programs and Issues: (Cont.)

- Continue to monitor job classifications to ensure that classifications and associated pay/benefits are viable, comparable to related classifications and facilitate the Department's vision of having an aligned and empowered work force. Continue work on impacts of the Forestry Specific Classification study which was implemented October 1, 2009, affecting a majority of the field organization and impacting internal relationships.
- Work closely with the Department of Administrative Services on statewide classification studies.
- Continue to provide a high level of support to ensure successful implementation of the agency's Fitness Standards Testing Program and Wellness Program.
- Continue efforts at reducing time/loss incidents and paid costs, as well as reducing preventable incidents, both personal injury and vehicle accidents. Monitor and analyze accident data and provide feedback to Safety Committees and managers to prevent additional, similar accidents. Continue to develop partnerships with SAIF, OR-OSHA and other agencies to ensure that safety programs are state-of-the art and in compliance with state and federal rules and regulations.
- Continue to implement diversity strategies to promote an inclusive work environment that encourages and enables all employees to reach their full potential. Coordinate Diversity Forums for employees.
- Continue mandatory fitness standards testing for all seasonal and permanent fire related positions.
- Continue implementation of the agency wellness plan.
- Continue to offer Covey's 7 Habits Plus training to all Department employees as the agency's corporate culture course.
- Effectively respond to and implement the new statewide E-Recruit System and other enterprise-wide DAS projects. This includes DAS statewide projects to replace manual systems with electronic systems.

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Sub-Program Narrative
Human Resources Section

Environmental Factors:

- The potential retirement of nearly 30 percent of the permanent work force within five years may greatly influence the Department's culture and mission capability.
- Rapid technological, governmental and social change will require the Department to strengthen its training program to provide all employees with comprehensive technical, interpersonal and change management skills.
- Employees and state leadership demand a safe working environment in order to reduce the physical, emotional, and financial impacts associated with on-the-job injuries.
- Rising medical costs associated with employee benefit and workers' compensation are demanding explorations of creative ways to provide cost avoidance programs.
- The Department work force and customer base will continue to become more diversified.
- Job classification and associated pay/benefits will continue to need a great deal of attention and effort within both the Department and state government.
- Society will demand that employers deal with work/life issues and be responsive to employees' needs in addition to carrying out the agency mission. Examples are: legislation such as Americans with Disabilities Act (ADA), Family Medical Leave Act (FMLA); and benefits such as Employee Assistance Program (EAP), telecommuting, and flextime.

Revenue Sources:

The revenue supporting this program is part of the administrative funding for the Department. This funding is derived as a pro-rata percentage of all revenues expended within the Department as the services are provided in support of all activities. Therefore about 42 percent is derived from the General Fund and the remainder is from Other Funds from a variety of sources – State Forests Account, Forest Products Harvest Tax, Land Owners Assessments and from Federal Funds.

Proposed Legislation:

None.

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Budget Narrative

Department of Forestry

Agency Administration Program

Sub-Program Narrative
Resource Planning Section

Mission Statement:

The mission of the Resource Planning Section is to:

- Lead strategic planning,
- Provide credible and objective analyses for the Board of Forestry and the Department of Forestry, and
- Actively promote policies that encourage sustainable forest management and further the strategies and actions of the *Forestry Program for Oregon* on all Oregon forestlands.

Statutory Authority:

ORS §526.016
ORS §184.423

The section provides staff support to the Board of Forestry, which is authorized by statute to supervise all matters of forest policy and management under the jurisdiction of the state. The section also helps the Board and the Department to implement statutory direction to incorporate sustainability concepts into agency operations.

Purpose and Customers:

The section seeks to:

- Work with the Board, State Forester, and agency leadership to create and implement effective strategic planning systems.
- Anticipate trends, explore emerging forest issues, and provide visionary ideas for forestry decision-makers to help them reach the Board of Forestry's vision of sustainable forestry,
- Provide specialized economic, policy, analysis, and planning services to Oregon's forestry leadership in accordance with direction from the State Forester, and
- Provide quality information about forestry in Oregon to decision-makers in accordance with direction from the State Forester.

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Department of Forestry

Agency Administration Program

Sub-Program Narrative
Resource Planning Section

Activities, Programs and Issues:

The Resource Planning Section has continued to play a lead role in supporting the implementation of the *Forestry Program for Oregon*, the Board of Forestry's overarching strategy for achieving sustainable forests across all ownerships. This work includes:

- Reporting on meaningful indicators of progress towards sustainable forest management in Oregon, and working to earn public support for sustainable forestry.
- Promoting the concepts of sustainability and the use of criteria and indicators as an organizing framework for collaborative discussions of natural resource issues by other agencies and the public.
- Providing quality information, policy, planning services, and visionary ideas for forestry decision-makers.
- Continuing to build and refine forest resource assessment tools, moving towards true integrated, statewide and landscape-scale capability to assess conditions, trends, opportunities, and barriers. Coordinating with state, federal, and private partners to develop high quality tools, methodologies, and data needed for landscape-scale forest assessments.
- Providing staff support for Board of Forestry strategic planning.
- Promoting the science, information acquisition, and analysis systems that are essential for developing sound natural resource policies that sustain and enhance the health of Oregon's forest ecosystems, watersheds, and airsheds.
- Actively promoting board policies in planning and policy-making processes affecting federal forestland management in Oregon, and providing direct support to the Governor's Office and federal land management agencies.
- Providing leadership when working with other state agencies and private organizations on forest sustainability, land use, forest health, and economic development policies. Work with other agencies to develop and promote a comprehensive forest sector economic development strategy tied to indicators of economic sustainability.
- Actively coordinate with forest landowners, DLCD and other agencies to promote the retention of, and investment in, working forestland through sound land use planning. Actively participate in the development of land use plans and regulations at the state and local level.
- Promote forest biomass use as a central component of the Governor's Renewable Energy Plan for Oregon and work to facilitate predictable sources of biomass from forestlands for energy plants.

In addition the section will continue to provide technical assistance to other Department programs, assist them in developing coordinated policies, and take the lead on forest policy topics that affect multiple Department programs.

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Department of Forestry

Agency Administration Program

Sub-Program Narrative
Resource Planning Section

Background:

Since the 1970s, the Resource Planning Section has provided staff support and expertise to the Board of Forestry, the Department's Executive Team, other Department programs, and external customers. The section has a proven record of providing high level and high quality technical and policy analyses and is recognized throughout the Oregon forestry community as a source of credible information on forest-related issues.

Increasing workloads are expected in 2013-15 on the topics of land use planning, forest biomass utilization, the role of forests in climate change adaptation and mitigation, federal forests management and federal natural resource policies, landscape-scale assessments of forest resource conditions and trends, and Board of Forestry strategic planning.

Environmental Factors:

- Oregon's public interest in forest issues has largely been focused on water quality, salmon, and other wildlife issues. With the economic downturn and recent large fires, forest health, thinning of forest stands, and jobs are issues that have been added to the mix.
- Forest biomass use is an emerging issue with an increasing workload.
- The need for ecosystem services concepts continues to evolve.
- Federal timber harvests have declined and are well below sustainable levels resulting in increased demand for private timber. Forest health, fire hazards and economic vitality of forest-dependent communities have emerged as significant issues.
- Eastern Oregon private timber supplies have declined.
- Oregon has been one of the most successful states in maintaining its forestland base.
- Forest fragmentation through land use change and development is a rapidly emerging issue presenting new and unique threats to natural resource protection:
 - Changes in land use planning program administration on forest lands
 - Forest landowner type changes
 - Family forest landowners intergenerational transfer
 - Limited forest product processing facilities
 - Impact of resource protection regulatory requirements (federal and state) on competition in the global market

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Resource Planning Section

Environmental Factors: (Cont.)

- Natural disturbances such as fire, wind, floods, landslides, and insects and disease will continue to play a dominant role in altering the habitat of Oregon's forests.
- Forest stands and fuel conditions across more than two-thirds of Oregon are outside the range of natural fire regime conditions. Oregon continues to lose potentially harvestable timber to fire and forest insect and disease problems annually. The state will continue to experience large, intense wildfires that are uncharacteristic of historic trends.
- Oregon's land-use program has been effective in managing development on most forestlands, but development is increasing in the wildland-urban interface.
- U.S. supply of available wood is decreasing as worldwide demand for wood products increases.
- Forest certification will continue to expand and evolve as a new trend confronting all forest landowners.
- There is a lack of public consensus over the goals and objectives for federal forest land management and for the processes used to administer the federal Clean Water Act and Endangered Species Act.
- Western state governments will press for a greater voice in federal natural resource policy development.
- Changing global markets and changing Oregon private forest land ownership factors may create disincentives for continued investment in active management of private forests.
- Technology is changing rapidly and will make landscape-level, multi-resource forest assessments more feasible.
- Oregonians will continue to debate forest regulatory, land-use, and tax policies.
- State programs are increasingly being asked to quantitatively demonstrate their performance.

Criteria for Budget Development:

The section budget was developed based on the actions called for by the Board of Forestry through the *Forestry Program for Oregon* and Board work plans.

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Sub-Program Narrative
Resource Planning Section

Expected Results:

The overall vision for the Section is to ensure Oregonians understand, accept and support the Board Forestry's policy solutions and Department's programs as environmentally, economically, and socially sound and equitable. This outcome will be achieved because we effectively use collaborative processes and make decisions based upon solid information and sound thoughtful analysis of forest resource conditions, trends, opportunities, and barriers.

Specific results will include:

- Active support to the Governor's Office, the federal delegation and others in addressing federal forest management policy issues.
- Ongoing reporting of data for the Oregon Indicators of Sustainable Forest Management.
- Coordination with the Pacific Northwest Research Station in producing 5-year and 10-year Forest Inventory and Analysis reports on forest conditions in Oregon using the most updated FIA inventories.
- Support for research that contributes to implementation of the *Forestry Program for Oregon* and participation on advisory committees of the Pacific Northwest Research Station and the OSU Forest Research Laboratory.
- Promoting development of a coordinated, statewide Oregon native plant and animal conservation policy addressing all land uses and ownership classes. (Relates to Benchmarks 86, 88, 89)
- Expert economic, land use policy, forest biomass, forest ecology, spatial forest assessment analysis, and federal policy assistance to Department Executive Staff, and Department programs, and other agencies and customers.
- Assessing what and where wood could be removed from federal forests to improve forest health, consistent with other management objectives.
- Continued assessments and research on the capability of Oregon's forests to produce timber, non-wood forest products, recreation, water, fish and wildlife habitat, and other forest values.
- Development of protocols to collect data on recreation use, carbon sequestration, passive use, and water quality values.
- Coordination with the Fire Program to develop fuel condition and treatment trends information.

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Agency Administration Program

Sub-Program Narrative
Resource Planning Section

Expected Results: (Cont.)

- Coordination with OSU on Oregon forests and forest products carbon modeling.
- Annual reports on statewide timber harvest trends, and continued use of Forest Inventory and Analysis plot data to monitor and report on statewide timber inventory trends and growth rates.
- Continued leadership in sponsoring and coordinating processes to harmonize Department of Forestry, Economic and Community Development Department, Department of Agriculture, and federal policies and research initiatives to best improve the contributions to Oregon's state and local economies from utilization of small diameter forest biomass. Advance the development of a biomass energy industry in Oregon.

Performance Measures:

The work of the Resource Planning Section is most strongly related to the following Oregon Indicators of Sustainable Forest Management and Department of Forestry's key performance measures:

- B.a. Forest-related revenues supporting state and local government public services -- Data available updated annually.
- B.b. Forest-related employment and wages -- Data available updated annually.
- B.c. Forest ecosystem services contributions to society – Data partially available.
- B.d. Forest products sector vitality – Data available.
- C.a. Area of non-federal forestland and development trends -- Data available every five years, with the most recent report available through 2009.
- C.d. Timber harvest trends compared to planned and projected harvest levels and the potential to grow timber -- Data available updated annually.
- D.c. Forest road risks to soil and water resources – Under development.
- E.a. Composition, diversity, and structure of forest vegetation -- Data available.
- E.b. Extent of area by forest cover type in protected area categories -- Data available every five years
- E.c. Forest plant and animal species at risk -- Data available on at least five year intervals.
- F.c. Forest fuel conditions and trends related to wildfire risks -- Under development.
- G.a. Carbon stocks on forestlands and in forest products -- Data available.

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Performance Measures: (Cont.)

Selected Department of Forestry 2009-11 Key Performance Measures

8. FOREST STREAM WATER QUALITY: a. Percent of monitored stream sites associated predominately with forestland with significantly increasing trends in water quality. b. Percent of monitored stream sites associated predominately with forestland with significantly decreasing trends in water quality. c. Percent of monitored stream sites associated predominately with forestland with water quality in good to excellent condition.

11. FIRE SUPPRESSION EFFECTIVENESS – Percent of wildland forest fires under ODF jurisdiction controlled at 10 acres or less.

13. DAMAGE TO OREGON FORESTS FROM INSECTS, DISEASES, AND OTHER AGENTS– Percent of forest lands without significant damage & mortality as assessed by aerial surveys.

14. FOREST BIOMASS UTILIZATION-- Million bone-dry tons of forest biomass converted to biofuels, electricity or steam.

Revenue Sources:

The majority of the revenue supporting this Sub-Program is part of the administrative funding for the Department. This funding is derived as a pro-rata percentage of all revenues expended within the Department as the services are provided in support of all activities. Therefore about 42 percent is derived from the General Fund and the remainder is from Other Funds from a variety of sources – State Forests Account, Forest Products Harvest Tax, Land Owners Assessments and from Federal Funds. The remaining budget is funded through General Fund and allocated Forest Products Harvest Tax revenues allocated through the Private Forests Program budget and through federal funds secured through cooperative interagency agreements.

Proposed Legislation:

None.

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Agency Administration Program

Sub-Program Narrative
Public Affairs Section

Mission Statement:

The Public Affairs Program seeks to:

- Help the Board and Department of Forestry achieve public understanding, acceptance and support for the benefits of sound, sustainable forest management, as described in the *Forestry Program for Oregon*, the Board of Forestry's strategic plan.
- Build public understanding of the challenges that Oregon's forests face.
- Provide opportunities for public involvement in decision-making processes.

Statutory Authority:

ORS 526.041.

ORS 526.510

ORS 192.410 – 505

ORS 192.610 – 710

Purpose and Customers:

Information, education and outreach are vital to maintaining a public connection with forests and to the success of the Board and Department. The Public Affairs Program provides professional public affairs support for all of the Department's activities, with an emphasis on fire protection, private forest management, state forest management and urban forestry. The program also has a role in positioning the Department and Board as entities that serve all Oregonians by promoting sustainable forestry. Further, the program supports the Governor, working with the Governor's staff to advance the Governor's forestry-related policies, interests and activities.

Customer groups are numerous and include the general public, legislators, stakeholders, other public agencies, the news media, forest landowners, local government officials, and segments of the public immediately affected at any particular time by wildfires, prescribed burning, pesticide use or other local forest-related activity.

Activities, Programs and Issues:

The program's suite of communication services and activities includes facilitating public involvement in Board and agency processes, developing key messages, identifying audiences, and carrying out communication plans, both at the Department level and for individual programs and the field organization. This includes assisting, and often taking a leadership role, in addressing sensitive issues. The program conducts media relations, develops print and electronic publications, arranges and maintains a schedule of community leader visits for the State Forester, and engages in social media and web development.

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Sub-Program Narrative
Public Affairs Section

Activities, Programs and Issues: (Cont.)

As the complexity and number of forest-related issues expands, the program is continually challenged to do more with less. The program seeks to balance its resources between addressing immediate needs (such as wildfire information, crisis response, and information requests from the public, legislators, journalists and others), with more strategic needs (such as increasing understanding of long-term forestry issues, reaching out to new stakeholder groups, and providing outreach support for the Oregon Plan for Salmon and Watersheds).

In addition, the general difficulty of communicating forestry messages is increasing, as the public receives a barrage of messages and information each day from multiple sources. We are challenged to use the Web, social media and other technologies to keep pace in this busy marketplace of ideas. There is an ongoing shortage of capacity to accomplish this.

Environmental Factors:

These include:

- An ongoing need for information. Polls indicate that Oregonians value forest resources and expect them to be managed sustainably, but have limited information about specifics of forest management and the roles of various public and private entities.
- Complexity. The department is continually challenged to provide news media, policy makers and other audiences with accurate, complete, concise information to build public understanding and broaden perspectives about forest management and sustainability. Stating complex, technical information in terms that the general public can understand requires substantial effort, but is essential in raising public knowledge levels.
- Conflict sometimes assumes a high public profile and creates significant demand on diminishing staff resources to provide such services as facilitating public involvement in Board meetings and decision-making processes, managing large amounts of public comment, responding to requests for information, and managing crises.

During the 2013-2015 biennium, the Public Affairs Program expects to:

- Continue to develop and adhere to key messages, upgrade publications, and increase use of electronic communication methods.
- Collaborate with the Oregon Forest Resources Institute, OSU Extension and other partners on issues ranging from informing Oregonians about the state's forest protection rules to providing assistance to family forestland owners.

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Agency Administration Program

Sub-Program Narrative
Public Affairs Section

Environmental Factors: (Cont.)

- Refine strategic communication plans for the agency's three largest programs – State Forests, Private Forests, and Fire Protection – to meet those programs' and the Department's overall needs.
- Support efforts by the Board, the Department and a broad-based coalition to seek stable funding to support services that meet Oregon's current and future forestry needs.
- Maintain and build relationships with journalists, stakeholders and policymakers to ascertain their information needs and to build understanding of forestry issues and the needs and activities of the Board and Department.

Revenue Sources:

The revenue supporting this Program is part of the administrative funding for the Department. This funding is derived as a pro-rata percentage of all revenues expended, as the services are provided in support of all activities.

Proposed Legislation:

None.

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Budget Narrative

Department of Forestry

Agency Administration Program

Sub-Program Narrative
Partnership Development Section

Mission Statement:

The Partnership Development Program seeks to:

- Consolidate the agency's grant development and management activities into one focused program. This will allow the agency to better respond to federal grant requirements by improving grant reporting processes and enhancing the consistency of agency communications and efforts made toward grant accomplishments.
- Provide support for alternative (non-state) funding that provides technical assistance and partial funding for key forest management activities of family forestland owners.
- Develop external relationships that will facilitate identification of available non-state funding sources that can be used to supplement resources provided by the state.
- Support fire protection by connecting rural fire districts with financial resources that can fund specialized equipment needed for first responders to wildfire situations.
- Provide expertise in grants management to agency programs working with grants, cooperative agreements, and other funding documents.

Statutory Authority:

ORS 526
ORS 293.550
ORS 291.375
ORS 477.406 - .410

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Budget Narrative

Department of Forestry

Agency Administration Program

Sub-Program Narrative
Partnership Development Section

Purpose, Customers, and Source of Funding:

The Partnership Development Program coordinates the grants management functions that support the federal funding in the agency's main operating programs, State Forests, Protection from Fire, and Private Forests. This support involves development of financial resources to fund important projects, coordination of grant requirements with granting entities, developing and documenting grants processes, and providing assistance and other resources to field offices that are actively engaged with accomplishing the agency's program priorities.

The program also seeks new opportunities to match grant funds available from non-federal sources. This effort seeks to leverage federal funds to accomplish more work in the area of educating owners of forestland, which can also help to meet agency goals of slowing fragmentation of working forestlands, improvement of habitat for native fish and wildlife, and other goals outlined in the Board of Forestry's overarching *Forestry Program for Oregon*. These additional sources of revenue could help bring funding consistency for field staff involved in working with Oregon's forestland owners.

The customer base for the Partnership Development Section is highly diversified. Customers have included forestland owners, agency staff, federal agency program managers; federal grants process specialists, forestry contractors and conservation interests.

Family forestland owners have received a large portion of federal grant funding in the past. For instance, money has been made available for developing Forest Stewardship Plans, which are an effective educational tool relating the many aspects of forest management to an individual property.

Forest contractors are directly impacted by the work of this program. Significant amounts of grant dollars are available for landowners to contract out fire hazard reduction, forest health, stream restoration, and management planning activities. Most of this work is contracted to local contractors in rural communities. There is also an opportunity to collect biomass materials that can be used to produce heat and electricity resulting from the grant work.

Partner organizations impacting grant availability and project priorities include the U.S. Forest Service; Oregon Watershed Enhancement Board, which is Oregon's primary source of financial assistance to family forestland owners; Watershed Councils, which promote management and restoration of forestlands, providing an array of landowner and public benefits; and the State Forest Stewardship Coordinating Committee, which advises the agency on ways to address wildfire, keeping working forests working, diversity of habitat and other key issues.

Source of Funding

This program is predominantly funded by federal funds. A portion of the grant funds from each available grant goes toward the administration of the grants. This money goes to support both grant administration costs and some supplies and services costs that are not allowable as a direct charge to the grant. General Fund money is used for 0.16 FTE to fund the solicitation of non-federal grant funds.

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Agency Administration Program

Sub-Program Narrative
Partnership Development Section

Activities, Programs and Issues:

The activities of this program fall into several categories:

Ongoing Grants Management

- Recognition of grant opportunities – The agency through partnership with federal agencies has developed a series of grants that has funded agency positions and assisted forest landowners in managing and protecting their lands. The agency will work with the federal partners to maintain and improve the work of these funding opportunities.

Grant project development – Agency field staff are continually working with local interest groups and landowners to identify new projects that fit into existing available grants. These new projects are matched with grant funds as opportunities develop. This continuous process has allowed the agency to positively respond to significant funding opportunities.

Grant applications – Accompanying each grant request is an application that combines new project concepts with historical operational data to create grant accomplishment estimates and project cost estimates. The application is reviewed by a granting agency and either approved or disapproved.

- Develop grant process monitoring – On acceptance of grant applications, cost data and accomplishment data is captured as work is done. This data provides the granting agencies with regular reports on progress toward completion. In addition, the agency reviews the accomplishment and cost data to determine the completeness and accuracy of this information. This can include field monitoring of work sites to ensure that work is being done up to the specifications of a particular grant.

Operational Improvement

- Continue to develop a unified grants management strategy – This activity would identify and reconcile grants management processes that have been handled differently within different agency divisions in the past.
- Document current grant management processes – Agency directives, program policy and procedures, and desk procedures would be maintained to document the work of the program. Agency directives would be updated to reflect changes to processes and to clarify the documentation of agency grant activities. Program and individual policies and procedures would be created or updated to prepare for potential staff turnover.
- Improve grant progress communications – Communication of new grant opportunities and progress on existing grants is an important factor. The program seeks to use existing communication networks to inform the many agency staff that touch the grants process.

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Partnership Development Section

Activities, Programs and Issues: (Cont.)

Development of new funding resources

- Identify potential grant funding opportunities
- Work to provide the proper balance of addressing Board of Forestry strategies with available financial resources
 - Assess the financial needs of the agency that can be addressed with government and non-government grant opportunities.
 - Prioritize the financial needs of the agency
 - Seek administrative and legislative approval for funding priorities
 - Match grant funding opportunities with financial needs

Continued development of partnership opportunities

- Partnerships with external grant related organizations are essential to learning about funding sources and making the case for the agency's ability to identify sound project opportunities that meet the grantors' objectives. The agency has natural connections made throughout its programs. The Partnership Development Program needs to recognize these connections and provide the foundations for tracking and leveraging the opportunities that arose from the relationships.

Program Plans:

Two-Year Plan:

Ongoing Grants Management

- Complete all work on American Recovery and Reinvestment Act Grants (ARRA stimulus grants)
- Work with federal partner agencies to continue the funding of the grants that we regularly receive.
- Develop grant monitoring process
- Develop integration of the program into FEMA grant management related to grant funding for protection from fire in the wildland-urban interface.

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Sub-Program Narrative
Partnership Development Section

Program Plans: (Cont.)

Two-Year Plan: (Cont.)

Operational Improvement

- Continue to develop a unified grants management strategy
- Develop and revise program policies and procedures for the program
- Manage agency expectations of the new Partnership Development Program

Development of new funding resources

- Create a process for identifying new grant funding sources.
- Identify non-federal sources that can provide funds to match federal resources available for Stewardship Plan funding. Such funding could double the number of plans that could be developed in identified high priority areas.
- Develop additional sources of non-federal funds to use to match federal Sudden Oak Death infestation eradication funds.

Continued development of partnership opportunities

- Identify current partners and potential new partners
- Develop strategies for partnership development

Environmental Factors:

Key environmental factors affecting the Partnership Development Section in the 2013-15 biennium include:

- The American Recovery and Reinvestment Act provided approximately \$ 23 million in grant funding to the state. This increase in funding had a significant impact on the grant management activities during the 2009-11 biennium. The number of new grants at least doubled the number of grant applications for the biennium. The types of projects funded required new ways of operating. This increased workload will carry over into the 2013-15 biennium.
- Vast areas of forestland in eastern and southern Oregon, primarily on federal land, are suffering from poor forest health and extremely high fuel loadings, both of which remain largely untreated. This situation has dramatically increased the potential for catastrophic wildfires, affecting both the federal lands and the adjacent private lands that ODF protects.

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Partnership Development Section

Environmental Factors: (Cont.)

- The current economic downturn resulted in significant reduction in staff to the agency. The shift in workloads and availability of staff has led to new people being involved in grant funded activities throughout the state. This has impacted the grant management experience level within the agency. More work has been required and will continue to be required to train staff and landowners who have not previously been involved with grants processes.
- The Partnership Development Program is predominantly funded by federal grant funds. With increased federal debt over the past years, reductions might occur at the federal level that may impact the availability of federal grant dollars. Such a reduction could significantly impact the money available for grant management work for the agency.
- The federal government has tightened the rules on what funds can be used to match the federal payments received through grants. More emphasis is being put on the state providing direct financial support to grant projects rather than using state-funded program costs as the match. This changed emphasis may limit the Department's ability to participate in some important projects.

Revenue Sources:

The Partnership Development Section was created to accept and administer approximately \$12-\$16 million from a variety of federal agencies and grant programs, including:

- National Fire Plan, Community Assistance – An annual, competitive matching grant from the U.S. Forest Service that supports education and activities designed to reduce the cost of wildfire protection through reduction and modification of fuels, educating rural residents to take risk hazard reduction measures in and around their homes, increasing public awareness of human causes of wildfire, and assisting with the development of community fire plans. The Department expects to receive about \$3.25 million in the next biennium.
- State Fire Assistance – An annual, non-competitive matching grant from the U.S. Forest Service that provides financial assistance to state wildland fire protection agencies for fire protection purposes. The Department expects to receive about \$2.3 million in the next biennium.
- Federal Emergency Management Administration – Enables the Department to offset eligible standby and direct wildland fire emergency management costs. Funding level varies widely between fire seasons due to unpredictable weather severity, proximity to communities, and level of resource loss.
- Western States Fire Managers – Wildland Urban Interface Community Assistance – These annual multi-agency competitive grants are from five federal agencies, used for critical fuel reduction projects, community fire planning, fire prevention, public education, and making interface homes fire defensible. The Department expects to receive about \$2.1 million in the next biennium.

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Partnership Development Section

Revenue Sources: (Cont.)

- Forest Stewardship – An annual, non-competitive matching grant from the U.S. Forest Service intended to fund field staff engaged in providing technical assistance to landowners. The Department expects to receive about \$486,000 in the next biennium.
- Forest Health Monitoring – An annual, non-competitive matching grant from the U.S. Forest Service intended to fund field staff engaged in implementation, administration and management of Oregon's Forest Health Monitoring Program. The Department expects to receive about \$170,000 in the next biennium.
- Forest Health Cooperative Assistance – An annual, non-competitive matching grant from the U.S. Forest Service intended to be used to fund Salem Headquarters staff coordinating insect related grant activities and to provide technical expertise to forest landowners and agency field staff. The Department expects to receive about \$200,000 in the next biennium.
- Urban and Community Forests Grant – An annual, non-competitive matching grant from the U.S. Forest Service to support, plan for, establish, manage, and protect trees, forests, green spaces, and related natural resources in and adjacent to cities and towns. The urban forestry program provides ecosystem services, social and economic benefits and links governmental, private and grassroots organizations and resources to improve the quality of life in these cities and towns. As a receiving agency, ODF must provide a program level match rate of 50 percent, which is typically met by using the Private Forests budget. The Department expects to receive about \$460,000 in the next biennium.
- Forest Health projects – An annual, non-competitive matching grant from the U.S. Forest Service intended to be used to support the numerous efforts throughout the state to mitigate damage to trees and the potential extreme fire danger due to the mortality of individual trees and entire stands of timber as a result of insect and disease infestations. The Department expects to receive about \$600,000 in the next biennium.
- Western States Competitive – An annual competitive grant process designed to fund concepts that incorporate collaborative efforts across program and political lines to address environmental and procedural issues. These grants are part of the federal process to improve the delivery and approach to issues important to forestland owners. The Department expects to receive about \$1.4 million in the next biennium. This money will be used to fund urban forestry educational efforts, stream improvement projects, efforts to standardize forest management planning tools for landowners, and more.

Proposed Legislation:

None.

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Budget Narrative

Department of Forestry

Agency Administration Program

Program Unit Narrative

Base Budget:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$200,000	\$200,000	\$200,000
Other Funds	\$26,043,002	\$25,972,253	\$25,972,253
Federal Fund	\$2,224,216	\$2,216,075	\$2,216,075
Total Base Budget, All Funds	\$28,467,218	\$28,388,328	\$28,388,328
Positions/FTE:	90 / 89.90	90 / 89.90	90 / 89.90

Essential Packages:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund			
Package 022 Phase-outs & One-time Costs	(\$200,000)	(\$200,000)	(\$200,000)
Sub-Total, General Fund	(\$200,000)	(\$200,000)	(\$200,000)
Other Funds			
Package 010 Non PIC/Vacancy Factor	(\$61,148)	(\$61,150)	(\$61,150)
Package 022 Phase-outs & One-time Costs	(\$1,414,881)	(\$1,414,881)	(\$1,414,881)
Package 031 Standard Inflation	\$534,321	\$244,557	\$244,557
Sub-Total, Other Funds	(\$941,708)	(\$1,231,474)	(\$1,231,474)
Federal Funds			
Package 010 Non PIC/Vacancy Factor	\$10,817	\$10,783	\$10,783
Package 031 Standard Inflation	\$12,514	\$11,615	\$11,615
Sub-Total, Federal Funds	\$23,331	\$22,398	\$22,398
Total Essential Packages, All Funds	(\$1,118,377)	(\$1,409,076)	(\$1,409,076)
Positions/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

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Agency Administration Program

Program Unit Narrative

Current Service Level:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	--	--
Other Funds	\$25,101,294	\$24,740,779	\$24,740,779
Federal Fund	\$2,247,547	\$2,238,473	\$2,238,473
Total Essential Budget Level, All Funds	\$27,348,841	\$26,979,252	\$26,979,252
Positions/FTE:	90 / 89.90	90 / 89.90	90 / 89.90

Policy Packages:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund			
Package 081 May 2012 E-Board	\$240,000	\$0	\$0
Package 487 Forest Collaborative Support		\$400,000	\$200,000
Package 820 Budget Re-Balance		--	(\$4,000)
Sub-Total, General Funds	\$240,000	\$400,000	\$196,000
Other Funds			
Package 090 Analyst Adjustments	--	(\$709,387)	--
Package 091 Statewide Administrative Savings	--	(\$160,004)	(\$160,004)
Package 092 PERS Taxation Policy	--	(\$42,330)	(\$42,330)
Package 093 Other PERS Adjustments	--	(\$339,299)	(\$339,299)
Package 482 IT Support Capacity	\$800,000	\$796,918	\$732,911
Package 483 Procurement System	\$950,000	--	--
Package 484 Bus. Systems Phase 2	1,650,000	--	--
Package 485 Admin Technical Adjustments	\$521,576	\$519,107	\$457,276
Package 810 Analyst Technical Adjustments	--	--	\$317,881
Package 820 Budget Re-Balance	--	--	(\$411,939)
Sub-Total, Other Funds	\$3,921,576	\$65,005	\$554,496

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Budget Narrative

Department of Forestry	Agency Administration Program		Program Unit Narrative
	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Lottery Funds			
Package 811 Eastern Oregon Forest Collab.	--	--	\$2,885,000
Sub-Total, General Funds	\$240,000	\$400,000	\$2,885,000
Federal Funds			
Package 091 Statewide Administrative Savings	--	(\$19,930)	(\$19,930)
Package 092 PERS Taxation Policy	--	(\$4,350)	(\$4,350)
Package 093 Other PERS Adjustments	--	(\$34,865)	(\$34,865)
Package 485 Admin Technical Adjusts	(\$75,272)	(\$74,937)	(\$60,246)
Package 810 Analyst Technical Adjusts	(\$75,272)	(\$74,937)	\$899
Package 820 Budget Re-Balance	--	--	(\$2)
Sub-Total, Federal Funds	(\$75,272)	(\$134,082)	(\$118,494)
Total Policy Packages, All Funds	\$4,086,304	\$330,923	\$3,517,002
Positions/FTE:	6 / 6.13	6 / 6.13	6 / 5.58
 <u>Total Program Biennial Budget:</u>			
	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	\$240,000	\$400,000	\$196,000
Lottery Funds	--	--	\$2,885,000
Other Funds	\$29,022,870	\$24,805,784	\$25,295,275
Federal Fund	\$2,172,275	\$2,104,391	\$2,119,979
Total Budget, All Funds	\$31,435,145	\$27,310,175	\$30,496,254
Positions/FTE:	96 / 96.03	96 / 96.03	96 / 95.48

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Agency Administration Program

Program Packages
Essential Packages

Base Budget Package #	Base Budget Package Title
000	Current Service Level Exception Request - Base Budget Change

Base budgets agency-wide were reduced due to a reduction of the estimated PERS rate used to compute Base Personal Services costs.

Essential Package #	Essential Package Title
010	Vacancy Factor and non-PICS Personal Services

This Package includes standard inflation of 2.4 % on non-PICS items such as temporaries, overtime, shift differential, all other differentials and unemployment compensation, including the OPE associated with them. The sum of these non-PICS Personal Services items equals \$6,809. Mass Transit has decreased by (\$557). The Agency Administration program Vacancy Factor increased from the prior biennium, resulting in a (\$128,671) AF decrease in Personal Services. This package also has a \$71,836 increase to the program's contribution to Pension Obligation Bond debt service. The net effect of the above is a decrease of (\$50,367).

Essential Package #	Essential Package Title
022	Cost of Phased-In and Phased-Out Programs and One-Time Costs

This package reduces the budget by phasing out three separate items: (1) First, it removes (\$200,000) GF which was intended as a one time only increase by the Emergency Board for the purpose of supporting the Governor's Office in contracting and procurement; (2) Secondly it removes (414,881) OF, Other COP Costs in the Base from the 2011-13 biennium's new debt service costs; (3) Lastly it removes (\$1,000,000) OF Services & Supplies in the Base from the remaining portion of the FBII capital project which began in the 2007-09 biennium, and therefore cannot carry forward past Fiscal Year 2013. The net effect of the above is a decrease of (1,614,881).

Essential Package #	Essential Package Title
031	Inflation and Price List Adjustments

The Cost of Goods and Services increased by \$100,878 All Funds. This is based on the standard 2.4% inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges and Attorney General Charges, which are based on the 2013-15 Price List of Goods and Services. State Government Services Charges increased by \$140,442. Attorney General charges increased by 9.4%, resulting in a program-wide increase of \$14,852. Building Rents had no increase. The total amount of this package in Agency Administration is \$256,172.

Essential Package #	Essential Package Title
033	Exceptional Inflation

None.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Agency Administration Program

Packages
Essential Packages

Essential Package #	Essential Package Title
050	Fund Shifts

None.

Essential Package #	Essential Package Title
060	Technical Adjustments

None.

Modify Essential Budget Level	Essential Package Title
070	Revenue Shortfalls

None

Modify Essential Budget Level	Essential Package Title
081	Emergency Board (or Special Legislative Session) Actions After April 2010

None.

Agency Request

Governor's Balanced

Legislatively Adopted

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	10,783	-	-	10,783
Total Revenues	-	-	-	\$10,783	-	-	\$10,783
Personal Services							
Temporary Appointments	-	-	373	-	-	-	373
Overtime Payments	-	-	48	2,320	-	-	2,368
All Other Differential	-	-	241	2,399	-	-	2,640
Public Employees' Retire Cont	-	-	48	773	-	-	821
Pension Obligation Bond	-	-	49,427	22,409	-	-	71,836
Social Security Taxes	-	-	51	361	-	-	412
Unemployment Assessments	-	-	195	-	-	-	195
Mass Transit Tax	-	-	(557)	-	-	-	(557)
Vacancy Savings	-	-	(110,988)	(17,683)	-	-	(128,671)
Reconciliation Adjustment	-	-	12	204	-	-	216
Total Personal Services	-	-	(\$61,150)	\$10,783	-	-	(\$50,367)
Total Expenditures							
Total Expenditures	-	-	(61,150)	10,783	-	-	(50,367)
Total Expenditures	-	-	(\$61,150)	\$10,783	-	-	(\$50,367)
Ending Balance							
Ending Balance	-	-	61,150	-	-	-	61,150
Total Ending Balance	-	-	\$61,150	-	-	-	\$61,150

Agency Request
2013-15 Biennium

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Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

Agency Request

Governor's Balanced

Legislatively Adopted

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(200,000)	-	-	-	-	-	(200,000)
Total Revenues	(\$200,000)	-	-	-	-	-	(\$200,000)
Services & Supplies							
IT Professional Services	-	-	(1,000,000)	-	-	-	(1,000,000)
Other COP Costs	-	-	(414,881)	-	-	-	(414,881)
Total Services & Supplies	-	-	(\$1,414,881)	-	-	-	(\$1,414,881)
Special Payments							
Dist to Other Gov Unit	(200,000)	-	-	-	-	-	(200,000)
Total Special Payments	(\$200,000)	-	-	-	-	-	(\$200,000)
Total Expenditures							
Total Expenditures	(200,000)	-	(1,414,881)	-	-	-	(1,614,881)
Total Expenditures	(\$200,000)	-	(\$1,414,881)	-	-	-	(\$1,614,881)
Ending Balance							
Ending Balance	-	-	1,414,881	-	-	-	1,414,881
Total Ending Balance	-	-	\$1,414,881	-	-	-	\$1,414,881

Agency Request
2013-15 Biennium

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Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

Agency Request

Governor's Balanced

Legislatively Adopted

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	11,615	-	-	11,615
Total Revenues	-	-	-	\$11,615	-	-	\$11,615
Services & Supplies							
Instate Travel	-	-	4,200	87	-	-	4,287
Out of State Travel	-	-	553	10	-	-	563
Employee Training	-	-	3,139	278	-	-	3,417
Office Expenses	-	-	4,964	306	-	-	5,270
Telecommunications	-	-	3,649	81	-	-	3,730
State Gov. Service Charges	-	-	140,684	(242)	-	-	140,442
Data Processing	-	-	232	3	-	-	235
Publicity and Publications	-	-	3,584	863	-	-	4,447
Professional Services	-	-	23,312	8,131	-	-	31,443
IT Professional Services	-	-	26,651	-	-	-	26,651
Attorney General	-	-	14,846	6	-	-	14,852
Employee Recruitment and Develop	-	-	171	6	-	-	177
Dues and Subscriptions	-	-	323	13	-	-	336
Food and Kitchen Supplies	-	-	508	-	-	-	508
Agency Program Related S and S	-	-	805	765	-	-	1,570
Other Services and Supplies	-	-	4,529	-	-	-	4,529
Expendable Prop 250 - 5000	-	-	277	170	-	-	447
IT Expendable Property	-	-	7,284	300	-	-	7,584
Total Services & Supplies	-	-	\$239,711	\$10,777	-	-	\$250,488

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2013-15 Biennium

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Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

Agency Request

Governor's Balanced

Legislatively Adopted

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Office Furniture and Fixtures	-	-	589	326	-	-	915
Data Processing Software	-	-	3,973	260	-	-	4,233
Data Processing Hardware	-	-	284	252	-	-	536
Total Capital Outlay	-	-	\$4,846	\$838	-	-	\$5,684
Total Expenditures							
Total Expenditures	-	-	244,557	11,615	-	-	256,172
Total Expenditures	-	-	\$244,557	\$11,615	-	-	\$256,172
Ending Balance							
Ending Balance	-	-	(244,557)	-	-	-	(244,557)
Total Ending Balance	-	-	(\$244,557)	-	-	-	(\$244,557)

Agency Request
2013-15 Biennium

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Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

Agency Request

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Budget Narrative

Department of Forestry

Agency Administration

Packages Summary

Summary of Policy Packages

Enhancement Package #	Component	Priority	Enhancement Package/Component Title	All Funds	Positions /FTE	Page #
091	--	n/a	Statewide Administrative Savings	(\$179,934)	0 / 0.00	H-51
092	--	n/a	PERS Taxation Policy	(\$46,680)	0 / 0.00	H-52
093	--	n/a	Other PERS Adjustments	(\$374,164)	0 / 0.00	H-53
482	--	09	I.T. Support Capacity	\$732,911	4 / 3.63	H-54
485	--	11	Agency Admin Technical Adjustments	\$397,030	2 / 1.95	H-58
487	--	n/a	Forest Collaboration	\$200,000	0 / 0.00	H-60
810	--	n/a	Analyst Technical Adjustments	\$318,780	0 / 0.00	H-61
811	--	n/a	Eastern Oregon Forest Collaboration	\$2,885,000	0 / 0.00	H-63
820	--	n/a	Budget Re-Balance	(\$415,941)	0 / 0.00	H-64
Total LAB Packages:				\$3,517,002	6 / 5.58	

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Agency Administration

Enhancement Package 091
Narrative

Policy Package #	Priority	Policy Package Title
091	n/a	Statewide Administrative Savings

Purpose:

This package is a placeholder for administrative efficiencies to be found in administrative activities such as Finance, IT, HR, Accounting, Payroll, and Procurement. Data from the Administrative Baseline 2.0 project will be used to set statewide targets for each of the functional areas.

How Achieved:

The Governor's budget requires increased efficiency in the operation of state government, calls for additional savings in administrative expenditures, and allows for the reinvestment of some of the savings realized through efficiencies into agency programs or to other initiatives that will further improve the administrative operations of state government.

Package 091 was included in all agency budgets as a placeholder for administrative efficiencies to be found in Finance, IT, HR, Accounting, Payroll, and Procurement activities. The Improving Government subcommittee of the Enterprise Leadership Team will be identifying proposed efficiencies or changes in the delivery of service to meet the funding level in the Governor's budget, and will work with individual agencies on the impact to their budget, along with reinvestment opportunities.

Agencies have been asked not to develop implementation plans for Package 091 until those proposed changes have been identified. The Improving Government subcommittee of the Executive Leadership Team will initiate functional teams to determine how best to provide these administrative services statewide with less total resources.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	--	(\$160,004)	(\$160,004)
Federal Funds	--	(\$19,930)	(\$19,930)
All Funds:	--	(\$179,934)	(\$179,934)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Agency Administration

Enhancement Package 092
Narrative

Policy Package #	Priority	Policy Package Title
092	n/a	PERS Taxation Policy

PACKAGE NARRATIVE:

Purpose:

This package supports a policy change to limit tax relief calculations to PERS retirees that are Oregon residents. Non-resident retirees will no longer receive the tax relief benefit. The policy change saves approximately 40 basis points on the PERS employer rate.

Staffing Impact:

None.

Funding:

		<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds		--	(\$42,330)	(\$42,330)
Federal Funds		--	(\$4,350)	(\$4,350)
	All Funds:	--	(\$46,680)	(\$46,680)
Position/FTE:		0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Agency Administration

Enhancement Package 093
Narrative

Policy Package #	Priority	Policy Package Title
093	n/a	Other PERS Adjustments

PACKAGE NARRATIVE:

Purpose:

This package supports policy changes that reduce the PERS employer rate by approximately 320 basis points.

Staffing Impact:

None.

Funding:

		<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds		--	(\$339,299)	(\$339,299)
Federal Funds		--	(\$34,865)	(\$34,865)
	All Funds:	--	(\$374,164)	(\$374,164)
Position/FTE:		0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Agency Administration

Enhancement Package 482
Narrative

Policy Package #	Priority	Policy Package Title
482	09	Information Technology Support Capacity

Purpose:

Background

- Over the last five biennia, the Agency has been making systematically improvements to core operational processes and supporting business systems. Progress to date is as follows:
 - **2003-2005 biennia.** The Agency conducted a comprehensive review of the Agency's core operational processes and supporting business systems (collectively known as the Forestry Business Improvement Initiative or FBII), order to identify areas of critical need, and to establish priorities for both short-term and long-term improvements.
 - **2005-2007 biennia.** The Agency began developing project plans and budgets for the Business Improvement Initiative, in preparation of receiving funding. The agency established a standard application development environment and developed a common enterprise database architecture to lay the foundation for supporting FBII.
 - **2007-2009 biennia.** The Agency requested funding to begin the Business Improvement initiative. The package included information technology hardware and software, and contracted services, although no permanent positions were included. Major accomplishments included: Completion of an enterprise business process modeling project; System design work for a Board of Forestry Decision Support System; Planning for replacement of the State Forest Timber Revenue Tracking System; Planning for migration of the Forest Activity Tracking System; Development of an enterprise Cost-Allocation Tool; Development of an enterprise GIS Plan and migration to the latest GIS software and database technology as an integrated component of ODF's enterprise information systems; Development of an application to track requirements for SB360.
 - **2009-2011 biennia.** The Agency continued implementation of projects with the 2007-2009 funding. Major accomplishments included: Implementation of Decision Support System, Completion of Web Modernization and Internet Migration; Design and implementation/migration of the first phase of a Forest Activity Tracking System for the Private Forest Program; Completion of Enterprise Data & Information Architecture Assessment; System planning for Electronic Records Management; Development of Service Oriented Architecture; Completed a Quality Assurance review of the Agency' software development environment; Redesign of the Agency's Integrated Annual Plans/Budget Process; and Process review and documentation of various agency business processes relating to future technology projects; Documentation of detailed system requirements for a new Timber Revenue Accounting System; and foundational improvements to the Geographical Information Systems platform, as well as data security improvements at the file server and desktop level

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Agency Administration

Enhancement Package 482
Narrative

Purpose: (Cont.)

- **2011-2013 biennia.** The Agency continued implementation of projects with the 2007-2009 funding. Major accomplishments included: Completion of an Enterprise Business Issue Prioritization Project; LEAN process review of Private Forest Notification of Operations Process; Requirements gathering, initial system design and procurement of an electronic Private Forest Notification of Operations System (in progress); Procurement and implementation of a State Forest Timber Revenue accounting system (in progress); Procurement and implementation of a Facilities and Capital Asset Management System (in progress); Migration to SharePoint 2010 (planned); Development of Taxonomy for an Enterprise Document Management system (planned); and Updates to the Agency's Decision Support System (planned).
- The Agency has positioned itself to achieve lasting efficiency gains and significant enhancements to our customer by adopting a long-term view of the core business processes and the information technologies that support those processes. FBII represents major culture-changing, enterprise improvements, building the proper internal business support and understanding before making phased investments into specific IT improvement projects. The approach taken by the Agency models a best-practices approach for enterprise-oriented process re-engineering, and it aligns with the vision and goals of the DAS Enterprise Information Resource Management Strategy and industry best practices.
- As part of the best practices approach ODF has adopted a standard and robust enterprise application development environment. The emphasis is on creating components that can be shared and reused as building blocks to deliver applications. The result is applications are more efficient and maintainable, there is better application security, and there are reduced application integration and development costs. Additionally this results in reduced duplication of data throughout ODF's information systems. A study done by Gartner research reported that the average number of IT staff for a government agency with 670 FTE was about 33 FTE or 5% of total staffing. ODF, which has about 650 FTE, has an IT staff of about 14 FTE or 2.1%. Consequently, to adequately support the IT environment the agency needs additional internal IT capacity.
- For execution of FBII Phase 1, 96% of the expenditures went to contractors, consultants and analyst to complete the project work, which included application development, business analysis and project management. Using these services helped move the agency forward and provided skills that were not internal to the agency. However these services are not a long term solution to continue support of these systems or for implementation of every new system the agency adopts. With additional internal IT capacity, the agency can support, modify, and take on new projects while reducing or for smaller projects, eliminating the need for outside consultants.

The purpose of this policy package is to continue the progress already made by the Agency with FBII funds and to create and maintain an integrated information system that serve and are aligned with ODF enterprise business needs. This package will reduce the overall cost for future IT projects and create the capacity to support these new systems reducing the agencies reliance on expensive outside vendors and consultants.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Agency Administration

Enhancement Package 482
Narrative

How Achieved:

- The agency is requesting funding for four FTE to permanently support the ongoing Forest Business Improvement Initiative, future projects already identified and ongoing support required to maintain these systems. FBII has been one of the major focuses of ODF for the past five biennia and this agency has made major strides to improving its IT business systems. This has resulted in significant increases in the quality and reliability of its IT systems. However, IT projects require resources not only to develop and implement, but also to maintain and support. These resources are very expensive to contract out and in doing so there is the added cost for existing staff to bring contractors up-to-speed on the existing IT and business environment. The additional positions would significantly reduce the need to hire outside contractors to develop and support new applications already outlined in the FBII prioritization workgroup. Furthermore, this would add the capacity to complete many of the smaller projects identified during the FBII prioritization process that may never get started due to the current IT capacity in the agency.

Staffing Impact:

This request is for four full-time FTE to permanently support the outcomes of the FBII initiative and to position the agency to continue to implement already identified projects in future biennia. Three of the four positions will be Phased In during the second quarter of the biennium, and thus are budgeted for only 21 months of the 13-15 biennium.

- **2 ISS 6 Application Developers**
 - Develop, implement and support applications in the .net, SQL and SharePoint environment to meet current and future agency needs.
 - SharePoint Architecture and planning
- **1 ISS 6 Business Analyst**
 - Complete business process modeling and requirements gathering for identified projects.
- **1 ISS 5 – System Administrator**
 - Plan, design, develop and implement efficient information systems in support of core organizational functions
 - Ensure the stability, integrity and efficient operation of the agencies in-house information systems

Agency Request

Governor's Balanced

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Department of Forestry

Agency Administration

Enhancement Package 482
Narrative

Quantifying Results:

- The gains in interim capacity to support FBII and other identified IT initiatives will be measured in two ways:
 - Using industry standard performance measures, costs for staff time will be compared to contracted hourly rates. Included with this estimate will be the time to complete the project by internal or contracted staff.
 - Overall project costs including the time and effort needed to contract with consultants and bring them up to speed on the agencies processes and procedures
- Additionally, it is anticipated that the IT program will be able to take on smaller projects that typically would have little chance of every making it on a prioritization list but can create efficiencies for division staff and IT support.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	\$800,000	\$796,918	\$732,911
All Funds:	\$800,000	\$796,918	\$732,911
Position/FTE:	4 / 4.00	4 / 4.00	4 / 3.63

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Agency Administration

Enhancement Package 485
Narrative

Package #	Component	Priority	Policy Package Title
485	A	11	Agency Administration Technical Adjustments

Purpose:

This package contains technical adjustments to existing positions, aligning position funding in several administrative positions, all staffed centrally on the Agency Administration program. All of these positions perform centralized administrative functions, not program-specific functions. Technical corrections are needed to correct funding sources, classifications, and position type. All are more appropriately funded through the Admin Prorate than by outdated program-specific percentages.

How Achieved:

Two of the five positions in this package are having technical adjustments to their classification or position type:

- The first is a position in the centralized Payroll Section, which services the entire Department. Due to timing issues, this position “rolled” into the 2013-15 budget as an Accounting Tech 2, but had its funding changed during the 2011-13 budget execution phase to an Accounting Tech 3. This technical correction true’s up the position classification in the 2013-15 budget to match its current classification.
- The second position is a Training position in the centralized Human Resources Section, reduced from full to part time as part of the 2009-11 mid-biennium reduction process. It is currently a full-time position, but is under-funded by 4.33 months. This portion of the package adds 0.18 FTE, returning it to full-time status. The position has not been able to be filled as a part-time position for the last 2 years and is the sole training position for the agency.

The remaining three positions each are having their funding changed from program-specific funding to administration funding.

- The manager of the Facilities, Capital Improvement and Capital Construction programs, a centralized management position located on the Department’s Salem campus, is having its funding changed from 100% Facilities program to 100% administration. It is more appropriately funded through the Admin Prorate than by one single program, as the position’s duties include every program’s facilities, improvements and construction activities.
- A procurement specialist, who works on contracts for multiple programs across the Department, has been funded 100% by Fire Protection Cooperative Fire funding. This is being changed to administrative funding, as the position’s duties are more appropriately funded through the Admin Prorate than by one single program.
- The last position is an Executive Admin position, working for the Executive Team of the Department. It is currently funded 100% by Federal Funds. This is being changed to 100% administrative funding, as the position’s duties are more appropriately funded through the Admin Prorate than by one single program.

Agency Request

Governor’s Balanced

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Department of Forestry

Agency Administration

Enhancement Package 485
Narrative

Staffing Impact:

This package adds no new position counts on an agency-wide level, as funding is being moved out of several programs and into the Administration program. It does add 0.18 FTE on an agency-wide basis.

In the Agency Administration program, 2 Positions and 1.95 FTE are added. The Position Counts are offset by corresponding reductions in the Fire and Facilities programs. All but 0.18 FTE of the 1.95 FTE change in the Administration program is offset by corresponding reductions in the Fire and Facilities Maintenance & Management programs.

Revenue Source:

On an agency-wide basis and for the Administration program, funding for these positions is moving from a mix of Other and Federal Funds to 100% Other Funds.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	\$521,576	\$519,107	\$457,276
Federal Funds	(\$75,272)	(\$74,937)	(\$60,246)
All Funds:	\$446,304	\$444,170	\$397,030
Position/FTE:	2 / 2.13	2 / 2.13	2 / 1.95

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Agency Administration

Enhancement Package 487
Narrative

Policy Package #	Priority	Policy Package Title
487	00	Forest Collaboration

Purpose:

This package provides General Fund appropriation for a contract for professional services to assist the state in seeking solutions to forest health and economic problems.

How Achieved:

General Fund revenue from this package will be passed through the agency to the contract(s) described above.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	\$400,000	\$200,000
All Funds:	\$0	\$400,000	\$200,000
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page H-60
107BF02

Budget Narrative

Department of Forestry

Agency Administration

Enhancement Package 810
Narrative

Policy Package #	Priority	Policy Package Title
810	00	Analyst Technical Adjustment

Executive Summary:

The purpose of this package is two-fold. The first issue it addresses is to capture a technical correction to the Governor's Balanced Budget, due to an incorrect allocation of the State Government Service Charges to various programs within the Department. The second issue addresses the admin pro-rate impact of the above issue on both the Fire Protection and Private Forests programs. The latter does not have any impact on the Agency Administration program.

Purpose:

Costs and budget related to the expenditure category State Government Service Charges have two components: (1) Risk Management charges, related to employee, auto and property injury and insurance costs, and (2) Central Government Service Charges, related to support of centralized state agencies. Historically, the Department of Forestry has allocated the Risk Management charges and its related budget among the various programs, but centralized Central Government Service Charges within the Agency Administration program.

During the GBB process Central Government Service Charges were reduced due to budget reductions among several of the central State agencies. Because these charges are normally all kept within the Agency Administration program, these reductions should have been assigned to that program only by our CFO Analyst. However this was not how they were handled in the Budget Report. Instead, they were allocated among the various programs within the Department.

Therefore, this package will reverse the incorrectly allocated reduction among various programs of the Central Government Service Charges within the State Government Service Charges cost category, thereby increasing their budgets. In addition, the package will put all of the reversed reduction into the Agency Administration program, reducing its budget by the total amount previously allocated among the various programs. This will have a net zero impact on costs, positions, and FTE at the agency-wide level.

For the Agency Administration program there is a third component to Package 810, a technical edit. \$400,000 of Other Funds Limitation remaining in the prior biennium FBII project has been moved into the 2013-15 biennium. This is the last FBII project authorization available to the Department.

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

Agency Administration

Enhancement Package 810
Narrative

How Achieved:

Within each program which was incorrectly allocated Central Government Service Charges, the incorrect entry will be reversed. Within the Agency Administration program, these reversals from the other programs are added into this program's budget, causing a reduction of (\$82,119) Other Funds limitation, and increase of \$899 Federal Funds, for an All Funds impact of \$314,780.

The portion of this package relating to the FBI extension increases the Agency Administration budget by \$400,000 Other Funds.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	--	--	\$317,881
Federal Funds	--	--	899
All Funds:	\$0	\$0	\$318,780
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **H-62**
107BF02

Budget Narrative

Department of Forestry

Agency Administration

Enhancement Package 811
Narrative

Policy Package #	Priority	Policy Package Title
811	00	Eastern Oregon Forest Collaboration

Purpose:

The purpose of the package is to provide one-time discretionary Lottery Funds for forest management efforts in Eastern Oregon. The result is an increase of \$2,885,000 Lottery Funds.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Lottery Funds	--	--	\$2,885,000
All Funds:	\$0	\$0	\$2,885,000
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page H-63
107BF02

Budget Narrative

Department of Forestry

Agency Administration

Enhancement Package 820
Narrative

Policy Package #	Priority	Policy Package Title
820	00	End of Session Budget Re-Balance

Executive Summary:

In addition to reductions implemented during the Governors Recommended Budget cycle, the Legislature made several statewide budget reductions, as well as a few misc budget enhancements, which are captured in Package 820. This package has many reduction components, three of which impact the Department of Forestry, but only two of which impacts the Agency Administration program.

Central Government Service Charges: Changes to the budgets of centralized government services which are supported by other agencies through the Central Government Service Charges always result in budget changes to their supporting agencies across the State. This biennium, three centralized services changed during the Legislative budget cycle, causing a net budget reduction to most agencies across the State.

- The final budget for the Department of Administrative Services was reduced, resulting in lowered CGSC¹ rates for all supporting agencies.
- The Archives Division assessment for records storage increased slightly, resulting in a slight increase CGSC for all supporting agencies.
- The Attorney General's rates were reduced rates for all supporting agencies.

GF Holdback of 2%: The Legislature implemented a 2% supplemental ending balance General Fund "holdback," intended to protect the State from the impact of actual revenues for the 2013-15 biennium being lower than those expected. This 2% holdback may be restored by the 2014 Legislative Session, depending on economic conditions.

How Achieved:

Within the Agency Administration program, the changes to costs for the Central Government Service Charges resulted in a reduction of (\$411,939) Other Funds and (\$2) Federal Funds for the Agency Administration program. In addition, the 2% General Fund holdback reduces the program by (\$4,000) of General Fund support.

¹ Central Government Services Charges – is a major component of the DAS State Government Service Charges and Assessment for the 2013-15 Price List.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page H-64
107BF02

Budget Narrative

Department of Forestry

Agency Administration

Package 820
Narrative

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	--	--	(\$4,000)
Other Funds	--	--	(\$411,939)
Federal Funds	--	--	(\$2)
All Funds:	\$0	\$0	(\$415,941)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page H-65
107BF02

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 091 - Statewide Administrative Savings

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(19,930)	-	-	(19,930)
Total Revenues	-	-	-	(\$19,930)	-	-	(\$19,930)
Services & Supplies							
Undistributed (S.S.)	-	-	(160,004)	(19,930)	-	-	(179,934)
Total Services & Supplies	-	-	(\$160,004)	(\$19,930)	-	-	(\$179,934)
Total Expenditures							
Total Expenditures	-	-	(160,004)	(19,930)	-	-	(179,934)
Total Expenditures	-	-	(\$160,004)	(\$19,930)	-	-	(\$179,934)
Ending Balance							
Ending Balance	-	-	160,004	-	-	-	160,004
Total Ending Balance	-	-	\$160,004	-	-	-	\$160,004

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 092 - PERS Taxation Policy

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(4,350)	-	-	(4,350)
Total Revenues	-	-	-	(\$4,350)	-	-	(\$4,350)
Personal Services							
PERS Policy Adjustment	-	-	(42,330)	(4,350)	-	-	(46,680)
Total Personal Services	-	-	(\$42,330)	(\$4,350)	-	-	(\$46,680)
Total Expenditures							
Total Expenditures	-	-	(42,330)	(4,350)	-	-	(46,680)
Total Expenditures	-	-	(\$42,330)	(\$4,350)	-	-	(\$46,680)
Ending Balance							
Ending Balance	-	-	42,330	-	-	-	42,330
Total Ending Balance	-	-	\$42,330	-	-	-	\$42,330

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Essential and Policy Package Fiscal Impact Summary - BPR013

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 093 - Other PERS Adjustments

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(34,865)	-	-	(34,865)
Total Revenues	-	-	-	(\$34,865)	-	-	(\$34,865)
Personal Services							
PERS Policy Adjustment	-	-	(339,299)	(34,865)	-	-	(374,164)
Total Personal Services	-	-	(\$339,299)	(\$34,865)	-	-	(\$374,164)
Total Expenditures							
Total Expenditures	-	-	(339,299)	(34,865)	-	-	(374,164)
Total Expenditures	-	-	(\$339,299)	(\$34,865)	-	-	(\$374,164)
Ending Balance							
Ending Balance	-	-	339,299	-	-	-	339,299
Total Ending Balance	-	-	\$339,299	-	-	-	\$339,299

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 482 - Information Technology Support Capacity

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	388,905	-	-	-	388,905
Empl. Rel. Bd. Assessments	-	-	145	-	-	-	145
Public Employees' Retire Cont	-	-	63,741	-	-	-	63,741
Social Security Taxes	-	-	29,751	-	-	-	29,751
Worker's Comp. Assess. (WCD)	-	-	212	-	-	-	212
Mass Transit Tax	-	-	2,358	-	-	-	2,358
Flexible Benefits	-	-	110,664	-	-	-	110,664
Reconciliation Adjustment	-	-	17,093	-	-	-	17,093
Total Personal Services	-	-	\$612,869	-	-	-	\$612,869
Services & Supplies							
Out of State Travel	-	-	5,000	-	-	-	5,000
Employee Training	-	-	15,000	-	-	-	15,000
Office Expenses	-	-	5,000	-	-	-	5,000
Telecommunications	-	-	10,000	-	-	-	10,000
IT Professional Services	-	-	30,000	-	-	-	30,000
Agency Program Related S and S	-	-	4,000	-	-	-	4,000
IT Expendable Property	-	-	35,042	-	-	-	35,042
Total Services & Supplies	-	-	\$104,042	-	-	-	\$104,042
Capital Outlay							
Office Furniture and Fixtures	-	-	16,000	-	-	-	16,000
Total Capital Outlay	-	-	\$16,000	-	-	-	\$16,000

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 482 - Information Technology Support Capacity

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	732,911	-	-	-	732,911
Total Expenditures	-	-	\$732,911	-	-	-	\$732,911
Ending Balance							
Ending Balance	-	-	(732,911)	-	-	-	(732,911)
Total Ending Balance	-	-	(\$732,911)	-	-	-	(\$732,911)
Total Positions							
Total Positions							4
Total Positions	-	-	-	-	-	-	4
Total FTE							
Total FTE							3.63
Total FTE	-	-	-	-	-	-	3.63

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Essential and Policy Package Fiscal Impact Summary - BPR013

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 485 - Agency Admin capacity & technical adjustments

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	325,590	(46,687)	-	-	278,903
Empl. Rel. Bd. Assessments	-	-	98	(20)	-	-	78
Public Employees' Retire Cont	-	-	53,365	(7,652)	-	-	45,713
Social Security Taxes	-	-	24,908	(3,572)	-	-	21,336
Worker's Comp. Assess. (WCD)	-	-	144	(29)	-	-	115
Mass Transit Tax	-	-	2,272	-	-	-	2,272
Flexible Benefits	-	-	74,605	(14,959)	-	-	59,646
Reconciliation Adjustment	-	-	(23,706)	12,673	-	-	(11,033)
Total Personal Services	-	-	\$457,276	(\$60,246)	-	-	\$397,030
Total Expenditures							
Total Expenditures	-	-	457,276	(60,246)	-	-	397,030
Total Expenditures	-	-	\$457,276	(\$60,246)	-	-	\$397,030
Ending Balance							
Ending Balance	-	-	(457,276)	60,246	-	-	(397,030)
Total Ending Balance	-	-	(\$457,276)	\$60,246	-	-	(\$397,030)
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	2

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
 Pkg: 485 - Agency Admin capacity & technical adjustments

Cross Reference Name: Agency Administration
 Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							1.95
Total FTE	-	-	-	-	-	-	1.95

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 487 - Forest Collaborative Support

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	200,000	-	-	-	-	-	200,000
Total Revenues	\$200,000	-	-	-	-	-	\$200,000
Services & Supplies							
Professional Services	200,000	-	-	-	-	-	200,000
Total Services & Supplies	\$200,000	-	-	-	-	-	\$200,000
Total Expenditures							
Total Expenditures	200,000	-	-	-	-	-	200,000
Total Expenditures	\$200,000	-	-	-	-	-	\$200,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 810 - LFO Analyst Adjustments

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	899	-	-	899
Total Revenues	-	-	-	\$899	-	-	\$899
Services & Supplies							
State Gov. Service Charges	-	-	(82,119)	899	-	-	(81,220)
Professional Services	-	-	400,000	-	-	-	400,000
Total Services & Supplies	-	-	\$317,881	\$899	-	-	\$318,780
Total Expenditures							
Total Expenditures	-	-	317,881	899	-	-	318,780
Total Expenditures	-	-	\$317,881	\$899	-	-	\$318,780
Ending Balance							
Ending Balance	-	-	(317,881)	-	-	-	(317,881)
Total Ending Balance	-	-	(\$317,881)	-	-	-	(\$317,881)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 811 - Eastern Oregon Forest Collaboration

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	2,885,000	-	-	-	-	2,885,000
Total Revenues	-	\$2,885,000	-	-	-	-	\$2,885,000
Services & Supplies							
Professional Services	-	2,885,000	-	-	-	-	2,885,000
Total Services & Supplies	-	\$2,885,000	-	-	-	-	\$2,885,000
Total Expenditures							
Total Expenditures	-	2,885,000	-	-	-	-	2,885,000
Total Expenditures	-	\$2,885,000	-	-	-	-	\$2,885,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 820 - End of Session Bill (HB 5008)

Cross Reference Name: Agency Administration
Cross Reference Number: 62900-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(4,000)	-	-	-	-	-	(4,000)
Total Revenues	(\$4,000)	-	-	-	-	-	(\$4,000)
Services & Supplies							
State Gov. Service Charges	-	-	(406,455)	-	-	-	(406,455)
Attorney General	-	-	(5,484)	(2)	-	-	(5,486)
Undistributed (S.S.)	(4,000)	-	-	-	-	-	(4,000)
Total Services & Supplies	(\$4,000)	-	(\$411,939)	(\$2)	-	-	(\$415,941)
Total Expenditures							
Total Expenditures	(4,000)	-	(411,939)	(2)	-	-	(415,941)
Total Expenditures	(\$4,000)	-	(\$411,939)	(\$2)	-	-	(\$415,941)
Ending Balance							
Ending Balance	-	-	411,939	2	-	-	411,941
Total Ending Balance	-	-	\$411,939	\$2	-	-	\$411,941

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REPORT: PACKAGE FISCAL IMPACT REPORT

2013-15

PROD FILE

AGENCY:62900 DEPT OF FORESTRY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:008-00-00 Agency Administration

PACKAGE: 482 - Information Technology Support

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0005392	OA	C1486	IA INFO SYSTEMS SPECIALIST 6	1	.88	21.00	02	4,551.00		95,571 49,773			95,571 49,773
0005393	OA	C1486	IA INFO SYSTEMS SPECIALIST 6	1	.88	21.00	02	4,551.00		95,571 49,773			95,571 49,773
0005394	OA	C1486	IA INFO SYSTEMS SPECIALIST 6	1	.88	21.00	02	4,551.00		95,571 49,773			95,571 49,773
0005395	OA	C1485	IA INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	02	4,258.00		102,192 55,194			102,192 55,194
TOTAL PICS SALARY										388,905			388,905
TOTAL PICS OPE										204,513			204,513
TOTAL PICS PERSONAL SERVICES =				4	3.64	87.00				593,418			593,418

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:62900 DEPT OF FORESTRY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:008-00-00 Agency Administration

PACKAGE: 485 - Agency Admin capacity & techni

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0003741	MMS	X3269	AA CONSTRUCTION PROJECT MANAGER	3	1	.95	22.89	07	7,093.00	162,359 68,243			162,359 68,243
0004583	OA	C0437	AA PROCUREMENT & CONTRACT SPEC	2	1	1.00	24.00	06	4,856.00	116,544 58,645			116,544 58,645
0005358	MENNZ0830	AA	EXECUTIVE ASSISTANT		1-	1.00-	24.00-	02	3,970.00	48,593- 27,300-	46,687- 26,232-		95,280- 53,532-
0005358	MENNZ0830	AA	EXECUTIVE ASSISTANT		1	1.00	24.00	02	3,970.00	95,280 53,532			95,280 53,532
TOTAL PICS SALARY										325,590	46,687-		278,903
TOTAL PICS OPE										153,120	26,232-		126,888
TOTAL PICS PERSONAL SERVICES =				2	1.95	46.89				478,710	72,919-		405,791

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-008-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	-	-	-	-	2,885,000
Total Lottery Funds	-	-	-	-	-	\$2,885,000
Other Funds						
Forest Protection Taxes	307,620	-	-	209,097	209,097	368,386
Business Lic and Fees	5,460	61,865	61,865	150,857	150,857	265,779
Charges for Services	871,919	423,757	423,757	99,754	99,754	175,746
Fines and Forfeitures	39,339	-	-	-	-	-
General Fund Obligation Bonds	845,000	-	-	-	-	-
Lottery Bonds	99,632	-	-	-	-	-
Cert of Participation	449,868	965,000	965,000	2,600,000	2,600,000	-
Interest Income	13,910	-	-	-	-	-
Sales Income	19,662	27,673	27,673	108,260	108,260	190,732
Donations	3,301	-	-	-	-	-
Other Revenues	459,842	-	-	22,913	22,913	40,368
Transfer In - Intrafund	10,976,089	13,009,009	13,304,840	14,508,031	14,508,031	14,167,804
Transfer from General Fund	5,228,207	10,231,097	9,935,266	12,389,064	11,679,677	11,407,984
Tsfr From Lands, Dept of State	57,500	-	-	-	-	-
Tsfr From Energy, Dept of	706	-	-	-	-	-
Transfer Out - Intrafund	(1,018,890)	-	-	(916,239)	(916,239)	(916,239)
Transfer to General Fund	(39,371)	-	-	-	-	-
Total Other Funds	\$18,319,794	\$24,718,401	\$24,718,401	\$29,171,737	\$28,462,350	\$25,700,560
Federal Funds						
Federal Funds	1,106,756	1,975,300	1,975,300	2,247,547	2,179,328	2,180,227
Transfer In - Intrafund	3,263	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-008-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds						
Tsfr From Environmental Quality	5,367	-	-	-	-	-
Total Federal Funds	\$1,115,386	\$1,975,300	\$1,975,300	\$2,247,547	\$2,179,328	\$2,180,227

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Detail of LF, OF, and FF Revenues - BPR012

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__X__ Legislatively Adopted

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Program Unit Appropriated Fund Group and Category Summary
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 Agency Administration

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-008-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
Other Funds	13,313,116	14,518,821	14,518,821	15,843,422	15,772,673	15,772,673
Federal Funds	986,087	1,512,816	1,512,816	1,761,732	1,753,591	1,753,591
All Funds	14,299,203	16,031,637	16,031,637	17,605,154	17,526,264	17,526,264
SERVICES & SUPPLIES						
General Fund	3,245,517	-	-	-	-	-
Other Funds	4,802,656	9,997,689	9,997,689	9,997,689	9,997,689	9,997,689
Federal Funds	129,299	427,568	427,568	427,568	427,568	427,568
All Funds	8,177,472	10,425,257	10,425,257	10,425,257	10,425,257	10,425,257
CAPITAL OUTLAY						
Other Funds	-	201,891	201,891	201,891	201,891	201,891
Federal Funds	-	34,916	34,916	34,916	34,916	34,916
All Funds	-	236,807	236,807	236,807	236,807	236,807
SPECIAL PAYMENTS						
General Fund	-	-	200,000	200,000	200,000	200,000
TOTAL LIMITED BUDGET (Excluding Packages)						
General Fund	3,245,517	-	200,000	200,000	200,000	200,000
Other Funds	18,115,772	24,718,401	24,718,401	26,043,002	25,972,253	25,972,253
Federal Funds	1,115,386	1,975,300	1,975,300	2,224,216	2,216,075	2,216,075
All Funds	22,476,675	26,693,701	26,893,701	28,467,218	28,388,328	28,388,328

Program Unit Appropriated Fund Group and Category Summary
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Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-008-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED POSITIONS	88	90	90	90	90	90
AUTHORIZED FTE	88.14	89.30	89.30	89.90	89.90	89.90
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
Other Funds	-	-	-	(61,148)	(61,150)	(61,150)
Federal Funds	-	-	-	10,817	10,783	10,783
All Funds	-	-	-	(50,331)	(50,367)	(50,367)
022 PHASE-OUT PGM & ONE-TIME COSTS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	(1,414,881)	(1,414,881)	(1,414,881)
SPECIAL PAYMENTS						
General Fund	-	-	-	(200,000)	(200,000)	(200,000)
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Other Funds	-	-	-	529,475	239,711	239,711
Federal Funds	-	-	-	11,676	10,777	10,777
All Funds	-	-	-	541,151	250,488	250,488
CAPITAL OUTLAY						
Other Funds	-	-	-	4,846	4,846	4,846
Federal Funds	-	-	-	838	838	838

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Program Unit Appropriated Fund Group and Category Summary
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 Agency Administration

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-008-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	5,684	5,684	5,684
TOTAL LIMITED BUDGET (Essential Packages)						
General Fund	-	-	-	(200,000)	(200,000)	(200,000)
Other Funds	-	-	-	(941,708)	(1,231,474)	(1,231,474)
Federal Funds	-	-	-	23,331	22,398	22,398
All Funds	-	-	-	(1,118,377)	(1,409,076)	(1,409,076)
LIMITED BUDGET (Current Service Level)						
General Fund	3,245,517	-	200,000	-	-	-
Other Funds	18,115,772	24,718,401	24,718,401	25,101,294	24,740,779	24,740,779
Federal Funds	1,115,386	1,975,300	1,975,300	2,247,547	2,238,473	2,238,473
All Funds	22,476,675	26,693,701	26,893,701	27,348,841	26,979,252	26,979,252
AUTHORIZED POSITIONS	88	90	90	90	90	90
AUTHORIZED FTE	88.14	89.30	89.30	89.90	89.90	89.90
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
081 MAY 2012 E-BOARD						
SERVICES & SUPPLIES						
General Fund	-	-	-	240,000	-	-
090 ANALYST ADJUSTMENTS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	-	(709,387)	-

Program Unit Appropriated Fund Group and Category Summary
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Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
091 STATEWIDE ADMINISTRATIVE SAVINGS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	-	(160,004)	(160,004)
Federal Funds	-	-	-	-	(19,930)	(19,930)
All Funds	-	-	-	-	(179,934)	(179,934)
092 PERS TAXATION POLICY						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(42,330)	(42,330)
Federal Funds	-	-	-	-	(4,350)	(4,350)
All Funds	-	-	-	-	(46,680)	(46,680)
093 OTHER PERS ADJUSTMENTS						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(339,299)	(339,299)
Federal Funds	-	-	-	-	(34,865)	(34,865)
All Funds	-	-	-	-	(374,164)	(374,164)
487 FOREST COLLABORATIVE SUPPORT						
SERVICES & SUPPLIES						
General Fund	-	-	-	-	400,000	200,000
810 LFO ANALYST ADJUSTMENTS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	-	-	317,881

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Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	-	-	899
All Funds	-	-	-	-	-	318,780
811 EASTERN OREGON FOREST COLLABORATION						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	-	-	2,885,000
820 END OF SESSION BILL (HB 5008)						
SERVICES & SUPPLIES						
General Fund	-	-	-	-	-	(4,000)
Other Funds	-	-	-	-	-	(411,939)
Federal Funds	-	-	-	-	-	(2)
All Funds	-	-	-	-	-	(415,941)
PRIORITY 9						
482 INFORMATION TECHNOLOGY SUPPORT CAPACI						
PERSONAL SERVICES						
Other Funds	-	-	-	679,958	676,876	612,869
SERVICES & SUPPLIES						
Other Funds	-	-	-	104,042	104,042	104,042
CAPITAL OUTLAY						
Other Funds	-	-	-	16,000	16,000	16,000
AUTHORIZED POSITIONS	-	-	-	4	4	4
AUTHORIZED FTE	-	-	-	4.00	4.00	3.63

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Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
PRIORITY 10						
483 PROCUREMENT SYSTEM						
SERVICES & SUPPLIES						
Other Funds	-	-	-	950,000	-	-
PRIORITY 11						
485 AGENCY ADMIN CAPACITY & TECHNICAL ADJUS						
PERSONAL SERVICES						
Other Funds	-	-	-	521,576	519,107	457,276
Federal Funds	-	-	-	(75,272)	(74,937)	(60,246)
All Funds	-	-	-	446,304	444,170	397,030
AUTHORIZED POSITIONS	-	-	-	2	2	2
AUTHORIZED FTE	-	-	-	2.13	2.13	1.95
PRIORITY 12						
484 BUS. SYSTEM IMPROVEMENT INITIATIVE - PHAS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	1,650,000	-	-
TOTAL LIMITED BUDGET (Policy Packages)						
General Fund	-	-	-	240,000	400,000	196,000
Lottery Funds	-	-	-	-	-	2,885,000
Other Funds	-	-	-	3,921,576	65,005	554,496
Federal Funds	-	-	-	(75,272)	(134,082)	(118,494)

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Program Unit Appropriated Fund Group and Category Summary
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Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	4,086,304	330,923	3,517,002
AUTHORIZED POSITIONS	-	-	-	6	6	6
AUTHORIZED FTE	-	-	-	6.13	6.13	5.58
TOTAL LIMITED BUDGET (Including Packages)						
General Fund	3,245,517	-	200,000	240,000	400,000	196,000
Lottery Funds	-	-	-	-	-	2,885,000
Other Funds	18,115,772	24,718,401	24,718,401	29,022,870	24,805,784	25,295,275
Federal Funds	1,115,386	1,975,300	1,975,300	2,172,275	2,104,391	2,119,979
All Funds	22,476,675	26,693,701	26,893,701	31,435,145	27,310,175	30,496,254
AUTHORIZED POSITIONS	88	90	90	96	96	96
AUTHORIZED FTE	88.14	89.30	89.30	96.03	96.03	95.48
OPERATING BUDGET						
General Fund	3,245,517	-	200,000	240,000	400,000	196,000
Lottery Funds	-	-	-	-	-	2,885,000
Other Funds	18,115,772	24,718,401	24,718,401	29,022,870	24,805,784	25,295,275
Federal Funds	1,115,386	1,975,300	1,975,300	2,172,275	2,104,391	2,119,979
All Funds	22,476,675	26,693,701	26,893,701	31,435,145	27,310,175	30,496,254
AUTHORIZED POSITIONS	88	90	90	96	96	96
AUTHORIZED FTE	88.14	89.30	89.30	96.03	96.03	95.48
TOTAL BUDGET						
General Fund	3,245,517	-	200,000	240,000	400,000	196,000

**Program Unit Appropriated Fund Group and Category Summary
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Cross Reference Number: 62900-008-00-00-00000**

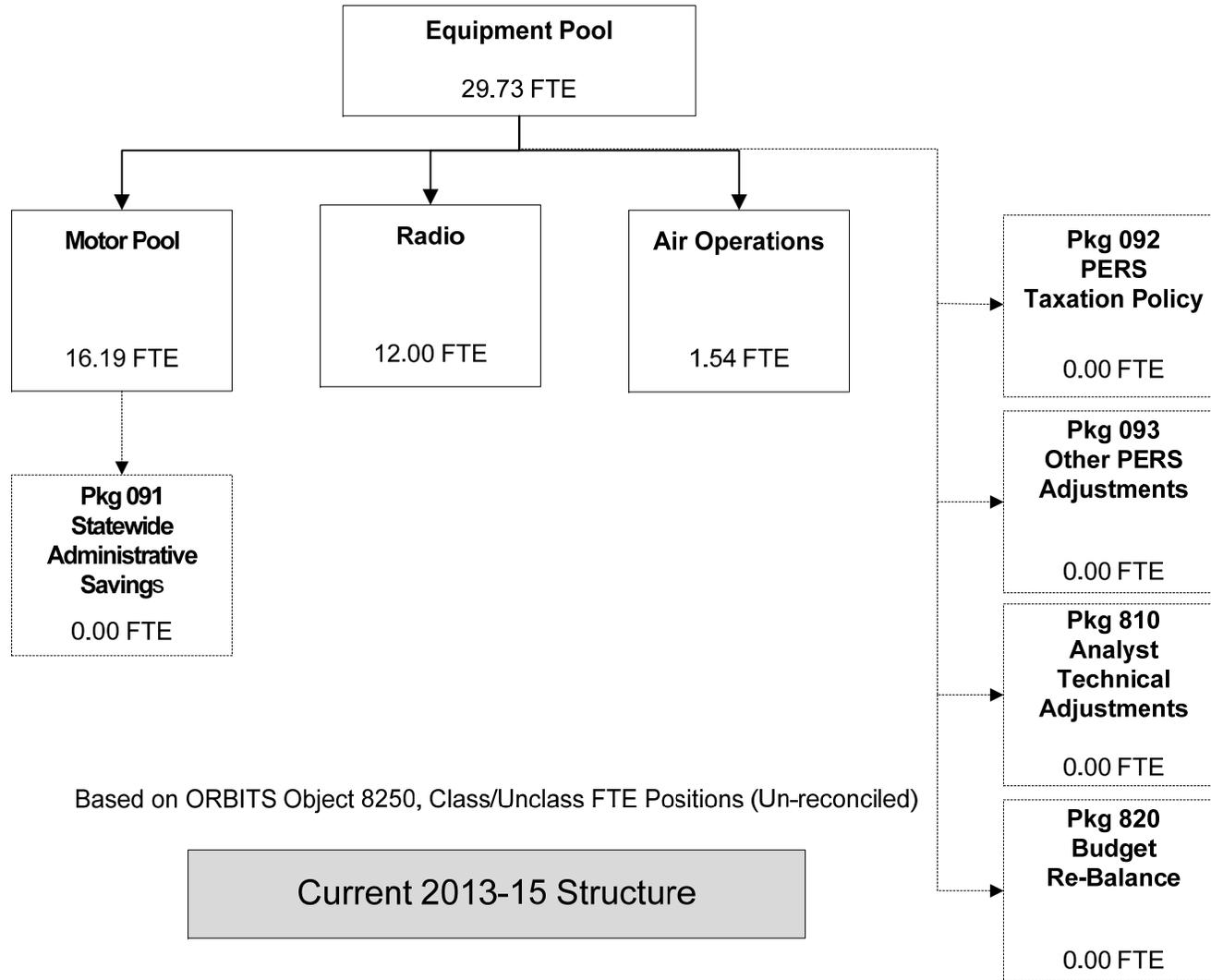
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Lottery Funds	-	-	-	-	-	2,885,000
Other Funds	18,115,772	24,718,401	24,718,401	29,022,870	24,805,784	25,295,275
Federal Funds	1,115,386	1,975,300	1,975,300	2,172,275	2,104,391	2,119,979
All Funds	22,476,675	26,693,701	26,893,701	31,435,145	27,310,175	30,496,254
AUTHORIZED POSITIONS	88	90	90	96	96	96
AUTHORIZED FTE	88.14	89.30	89.30	96.03	96.03	95.48

Budget Narrative

Department of Forestry

Equipment Pool

Program Unit Organization Chart



Agency Request

Governor's Balanced

Legislatively Adopted

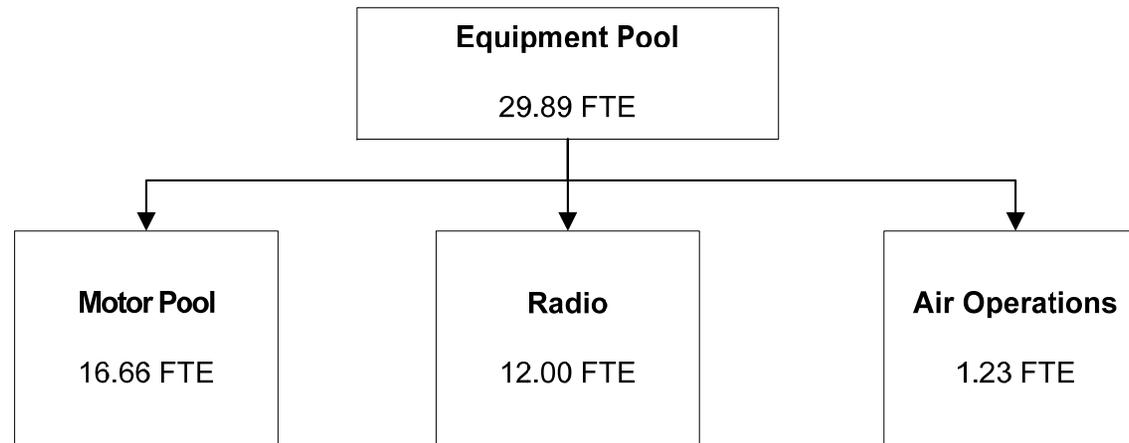
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Budget Narrative

Department of Forestry

Equipment Pool Program

Program Unit Organization Chart



Based on ORBITS Object 8250, Class/Unclass FTE Positions (Un-reconciled)

Prior (Leg. Approved) 2011-13 Structure

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Budget Narrative

Department of Forestry

Equipment Pool

Program Unit Narrative

Mission Statement:

To provide quality, dependable, cost effective customer service for Radio Communications and Transportation (air & ground) to the Department Programs and the State of Oregon.

Statutory Authority:

ORS §526.142 to ORS §526.152

Purpose and Customers and Source of Funding:

The Equipment Pool Program's purpose is to provide statewide management oversight, direction, and business support services along with engineering, fabrication, and maintenance for:

- A decentralized motor pool that supports 5 Fleets, 16 mechanic shops, and an Aviation Unit with 3 aircraft
- A decentralized radio communications pool that supports 3 co-operators (Coos, Douglas and Walker Range Forest Protective Associations) and 2 interagency partners (Oregon Departments of Parks and Recreation and Fish & Wildlife), which includes transmitting and accessory equipment, 58 fixed repeater sites and 3 incident mobile repeater communication units

The department maintains a decentralized maintenance operation having satellite shops located statewide that are managed and supervised at the local districts. Our local districts utilize a variety of local vendors and repair shops to maintain our fleet. The local money and jobs created by these activities is essential to the mission of the Equipment Pool Program and our local district's relationships within their communities.

Funding for the Equipment Pool is based on monthly assessments for replacement and administrative support on district ownership of equipment. In addition, vehicle operations and repair are funded via an assessment based on use (mileage). Agency Administration provides a minimal portion of funding for the management and utilization of aviation for Executive agency needs.

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Budget Narrative

Department of Forestry

Equipment Pool

Program Unit Narrative

Activities, Programs and Issues in the program base budget:

The Equipment Pool Program is responsible for providing a variety of logistical and administrative activities, which include program management, budget management, fiscal cost allocation, system and technical support, fleet management operations, day-to-day shop operations, and incident management support. The above activities are broken out into four units within the Equipment Pool:

Motor Pool's major functions are statewide fleet operations, shop operations and fire suppression support. Motor Pool's vehicles are an investment for the agency and its local districts. The Oregon Department of Forestry's unique relationship with local landowners, who fund a portion of Protection activities, force a fiscally responsible fleet and the utilization of local businesses, and their skilled employees, to maintain that fleet. The issues that affect this unit are the rapidly increasing cost of vehicles, fuel and services, as well as the ability to replace an aging fleet during economic downturns and state-wide budget cuts.

Communication's major functions are radio system design and engineering, radio system maintenance, and fire suppression support. The issues that affect this unit are similar to Motor Pool, rising costs of equipment. These increased costs affect our internal operations as well as external customers like Parks and Recreation and Fish & Wildlife. Communications also has outside Federal influences which mandate certain radio frequency and security protocols. One of these mandates is to transfer our current analog system to digital by 2016. This will put a stress on our budget, as we will have to replace a huge portion of analog mobile and handheld radios currently in service, which the digital equipment typically costs twice as much.

Federal Excess Personal Property's (FEPP) major functions are securing property, like vehicles, that support our local districts and rural fire department cooperators. FEPP assists in securing quality equipment at a low costs, which in turn supports our overall goal of fire protection. The issues that affect this unit are changing Federal policies and our ability to manage the FEPP inventory state-wide to ensure we are meeting these policies.

Aviation's major functions are aerial survey, passenger point to point flights, fire protection support and insect and disease flights for ODF and Federal counterparts. The issues that affect this unit are, once again, increasing costs to operate and service equipment. Also, there are not enough qualified pilots available on our seasonal cycle to meet customer needs. These increased costs and staffing shortfalls affect our internal and external customers who are supported through our aviation activities.

Agency Request

Governor's Balanced

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Budget Narrative

Department of Forestry

Equipment Pool

Program Unit Narrative

Important background for decision makers (Include trends in caseload & workload):

In 1965, the Oregon Department of Forestry was granted management of its own Equipment Pool due to the unique nature of its fire protection business (ORS 526.144). ODF's equipment follows DAS policies to ensure that we meet State vehicle and equipment guidelines, but all daily management of our equipment is handled through the Equipment Pool.

There are some future potential impacts that will affect the Equipment Pool's resources and budgets:

1. Department of Administrative Services interpretation of policies that may affect ODF's management of its fleet (i.e. minimum mileage standards).
2. Federal mandates to convert all radio equipment to digital frequencies by 2016.
3. Potential Statewide Radio Project impacts that will be determined in the near future.
4. Budget reductions, which could affect the Equipment Pool's ability to collect replacement assessments, create an aging fleet due to lack of replacement funds and possible reduction of staff, which would reduce overall equipment support.
5. Internal policy changes that would update replacement criteria, business and reporting needs.

Agency Request

Governor's Balanced

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Budget Narrative

Department of Forestry

Equipment Pool

Program Unit Narrative

Expected Results from the 2013-15 budget for the program (Link these to agency performance measures & to pertinent Benchmarks when relevant):

- Develop effective and efficient initiatives to respond to increasing governmental requirements and accountability.
- Assure integration of systems to respond to current and changing technology.
- Maintain the operational and administrative needs of the Agency and implement cost effective service levels.
- Be able to set examples and provide direction in the implementation of global and State sustainability, alternative fueling, smart buying, interoperability, and technology integration.
- Maintain interagency cooperation, exploring cost savings and partnerships opportunities, which include seeking out financial resources to fund a multi-agency infrastructure.
- Provide and maintain high-tech and efficient equipment in support of Agency programs.
- Maintain consistent equipment rates that will insure fund reserves are efficient and adequate to meet operational demands.
- Maintain effective and efficient business practices and insure highly trained personnel.
- Continue to support our local communities and their businesses through our operational support needs.
- Provide emergency response capabilities in deployment of manpower and equipment.

Agency Request

Governor's Balanced

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Budget Narrative

Department of Forestry

Equipment Pool

Program Unit Narrative

Performance Measures:

The Equipment Pool Program's benchmarks are tied directly to the Agency operating programs it supports (Protection from Fire, State Forest and Private Forest) as well as the goals of other agency partners (Parks and Recreation and Fish and Wildlife).

- Vehicle utilization and cost per mile average benchmark measurements.
- Monthly passenger vehicle utilization assuring that federal and state benchmarks are met.
- Work order analysis on radio and motor pool operations assuring effective preventative maintenance and support.
- Fiscal cost allocation and budgeting.
- Equipment long-range planning and replacement.

The two- and ten-year plans for the Equipment Pool are:

Two-Year

1. Reduce costs to customers.
2. Emergency equipment rate development.
3. Simplified and transparent assessment for Operation and Repair.
4. Begin the purchase of digital radios per Federal standards.

Ten-Year

1. Expand external customer base.
2. Equipment development standards.
3. Improved technology for inventory, cost allocation, budgeting, billing and reporting.
4. Long-range digital conversion plan.

Agency Request

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Budget Narrative

Department of Forestry

Equipment Pool

Program Unit Narrative

Revenue Sources & proposed revenue changes:

The Equipment Pool Program is a self supporting internal service fund (proprietary fund), which is managed like a business utilizing various fund accounts, fiscal budgeting and cost allocation methods to generate revenues through internal customer assessments. These revenues specifically come from forest patrol assessments, public share fire fund, State Forests development fund, harvest tax, Private Forest general fund and the admin prorated. Revenue is also generated through surplus vehicle sales (vehicles are sold to the public or other agencies).

Other revenue comes from external customers through cooperative billings when equipment is used by other agencies or Federal partners. On a small scale, the Equipment Pool does utilize Federal VFA funds to support the Federal Excess Personal Property position as well as various grants to offset costs of radio equipment.

Assessments are developed and modified on a fiscal basis through a fiscal budgeting process, proposed and approved by the agency's Headquarters Services Committee.

Proposed new laws that apply to the program:

None.

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Budget Narrative

Department of Forestry

Equipment Pool

Program Unit Narrative

Base Budget:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	\$15,026,662	\$15,004,061	\$15,004,061
All Funds	\$15,026,662	\$15,004,061	\$15,004,061
Positions/FTE:	29 / 29.73	29 / 29.73	29 / 29.73

Essential Packages:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds			
Package 010 Non-PICS Personal Svc	\$31,577	\$31,576	\$31,576
Package 031 Standard Inflation	\$247,752	\$244,603	\$244,603
Package 033 Exceptional Inflation	\$122,934	\$122,934	\$122,934
Total, All Funds	\$402,263	\$399,113	\$399,113
Positions/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Current Service Level:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	\$15,428,925	\$15,403,174	\$15,403,174
Total, All Funds	\$15,428,925	\$15,403,174	\$15,403,174
Positions/FTE:	29 / 29.73	29 / 29.73	29 / 29.73

Agency Request

Governor's Balanced

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Budget Narrative

Department of Forestry
Policy Packages:

Equipment Pool

Program Unit Narrative

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds			
Package 091 Statewide Administrative Savings	--	(\$13,752)	(\$13,752)
Package 092 PERS Taxation Policy	--	(\$12,538)	(\$12,538)
Package 093 Other PERS Adjustments	--	(\$100,503)	(\$100,503)
Package 810 Analyst Technical Adjustments	--	--	\$3,149
Package 820 Analyst Technical Adjustments	--	--	(\$1,067)
Total, All Funds	\$0	(\$126,793)	(\$124,711)
Positions/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Total Program Biennial Budget:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds			
All Funds:	\$15,428,925	\$15,276,381	\$15,278,463
Positions/FTE:	29 / 29.73	29 / 29.73	29 / 29.73

Agency Request

Governor's Balanced

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Budget Narrative

Department of Forestry

Equipment Pool

Program Unit Narrative

Base Budget Package #	Base Budget Package Title
000	Current Service Level Exception Request - Base Budget Change

Base budgets agency-wide were reduced due to a reduction of the estimated PERS rate used to compute Base Personal Services costs.

Essential Package #	Essential Package Title
010	Vacancy Factor and non-PICS Personal Services

This Package includes standard inflation of 2.4% on non-PICS items such as temporaries, overtime, shift differential, all other differentials and unemployment compensation, including the OPE associated with them. The sum of these non-PICS Personal Services items equals \$179. Mass Transit has decreased by (\$265). The State Forests program Vacancy Factor decreased from the prior biennium, resulting in a \$16,684 OF increase in Personal Services. This package also includes a \$14,977 OF increase to the program's contribution to Pension Obligation Bond debt service. The package total is an increase of \$31,576.

Essential Package #	Essential Package Title
020	Cost of Phased-In and Phased-Out Programs and One-Time Costs

None.

Essential Package #	Essential Package Title
031	Standard Inflation

The Cost of Goods and Services increased by \$236,364. This is based on the standard 2.4% inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges and Attorney General Charges, which are based on the 2013-2015 Price List of Goods and Services. State Government Services Charges increased by \$5,352. Attorney General charges increased by 9.4% resulting in an increase of \$2,887. The net effect of the above is an increase of \$244,603.

Essential Package #	Essential Package Title
033	Exceptional Inflation

Due to the increasing cost of fuel, the Department received an approval for a fuel costs increase. The total amount for the package is \$122,934 Other Funds.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page I-11
107BF02

Budget Narrative

Department of Forestry

Equipment Pool

Program Unit Narrative

Essential Package #	Essential Package Title
050	Fund Shifts

None.

Essential Package #	Essential Package Title
060	Technical Adjustments

None.

Modify Current Service Level	Essential Package Title
070	Enhancement Package No. 070: Revenue Shortfalls

None.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page I-12
107BF02

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Equipment Pool
Cross Reference Number: 62900-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	18	-	-	-	18
Overtime Payments	-	-	83	-	-	-	83
All Other Differential	-	-	17	-	-	-	17
Public Employees' Retire Cont	-	-	17	-	-	-	17
Pension Obligation Bond	-	-	14,977	-	-	-	14,977
Social Security Taxes	-	-	10	-	-	-	10
Unemployment Assessments	-	-	31	-	-	-	31
Mass Transit Tax	-	-	(265)	-	-	-	(265)
Vacancy Savings	-	-	16,684	-	-	-	16,684
Reconciliation Adjustment	-	-	4	-	-	-	4
Total Personal Services	-	-	\$31,576	-	-	-	\$31,576
Total Expenditures							
Total Expenditures	-	-	31,576	-	-	-	31,576
Total Expenditures	-	-	\$31,576	-	-	-	\$31,576
Ending Balance							
Ending Balance	-	-	(31,576)	-	-	-	(31,576)
Total Ending Balance	-	-	(\$31,576)	-	-	-	(\$31,576)

___ Agency Request
2013-15 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

___ Agency Request

___ Governor's Balanced

 X Legislatively Adopted

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Equipment Pool
Cross Reference Number: 62900-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	4,720	-	-	-	4,720
Out of State Travel	-	-	42	-	-	-	42
Employee Training	-	-	814	-	-	-	814
Office Expenses	-	-	6,098	-	-	-	6,098
Telecommunications	-	-	6,420	-	-	-	6,420
State Gov. Service Charges	-	-	5,352	-	-	-	5,352
Data Processing	-	-	67	-	-	-	67
Publicity and Publications	-	-	84	-	-	-	84
Professional Services	-	-	3,138	-	-	-	3,138
Attorney General	-	-	2,887	-	-	-	2,887
Employee Recruitment and Develop	-	-	48	-	-	-	48
Dues and Subscriptions	-	-	392	-	-	-	392
Fuels and Utilities	-	-	15,589	-	-	-	15,589
Food and Kitchen Supplies	-	-	32	-	-	-	32
Agency Program Related S and S	-	-	90,241	-	-	-	90,241
Other Services and Supplies	-	-	3,684	-	-	-	3,684
Expendable Prop 250 - 5000	-	-	29	-	-	-	29
IT Expendable Property	-	-	13,119	-	-	-	13,119
Total Services & Supplies	-	-	\$152,756	-	-	-	\$152,756

Capital Outlay

Telecommunications Equipment	-	-	6,667	-	-	-	6,667
Industrial and Heavy Equipment	-	-	12,990	-	-	-	12,990

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Essential and Policy Package Fiscal Impact Summary - BPR013

___ Agency Request

___ Governor's Balanced

X Legislatively Adopted

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Equipment Pool
Cross Reference Number: 62900-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Automotive and Aircraft	-	-	72,190	-	-	-	72,190
Total Capital Outlay	-	-	\$91,847	-	-	-	\$91,847
Total Expenditures							
Total Expenditures	-	-	244,603	-	-	-	244,603
Total Expenditures	-	-	\$244,603	-	-	-	\$244,603
Ending Balance							
Ending Balance	-	-	(244,603)	-	-	-	(244,603)
Total Ending Balance	-	-	(\$244,603)	-	-	-	(\$244,603)

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Essential and Policy Package Fiscal Impact Summary - BPR013

___ Agency Request

___ Governor's Balanced

 X Legislatively Adopted

Budget Page I-15

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Equipment Pool
Cross Reference Number: 62900-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Fuels and Utilities	-	-	122,934	-	-	-	122,934
Total Services & Supplies	-	-	\$122,934	-	-	-	\$122,934
Total Expenditures							
Total Expenditures	-	-	122,934	-	-	-	122,934
Total Expenditures	-	-	\$122,934	-	-	-	\$122,934
Ending Balance							
Ending Balance	-	-	(122,934)	-	-	-	(122,934)
Total Ending Balance	-	-	(\$122,934)	-	-	-	(\$122,934)

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Essential and Policy Package Fiscal Impact Summary - BPR013

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 X Legislatively Adopted

Budget Page I-16

Budget Narrative

Department of Forestry

Equipment Pool

Enhancement Packages Summary

Summary of All Program Enhancement Packages

Enhancement Package #	Priority	Component Title	All Funds	Positions/ FTEs	Page #
091	n/a	Statewide Administrative Savings	(\$13,752)	0 / 0.00	I-18
092	n/a	PERS Taxation Policy	(\$12,538)	0 / 0.00	I-19
093	n/a	Other PERS Adjustments	(\$100,503)	0 / 0.00	I-20
810	n/a	LFO Analyst Adjustments	\$3,149	0 / 0.00	I-21
820	n/a	Budget Re-Balance	(\$1,067)	0 / 0.00	I-23
Total LAB Packages			(\$124,711)	(0 / 0.00)	

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page I-17
107BF02

Budget Narrative

Department of Forestry		Equipment Pool		Enhancement Package 091
Policy Package #	Component	Priority	Policy Package Title	
091	n/a	00	Statewide Administrative Savings	

Executive Summary:

This package is a placeholder for administrative efficiencies to be found in Finance, IT, HR, Accounting, Payroll, and Procurement activities. Data from the Administrative Baseline 2.0 project will be used to set statewide targets for each of the functional areas.

How Achieved:

The Governor's budget requires increased efficiency in the operation of state government, calls for additional savings in administrative expenditures, and allows for the reinvestment of some of the savings realized through efficiencies into agency programs or to other initiatives that will further improve the administrative operations of state government.

Package 091 was included in all agency budgets as a placeholder for administrative efficiencies to be found in Finance, IT, HR, Accounting, Payroll, and Procurement activities. The Improving Government subcommittee of the Enterprise Leadership Team will be identifying proposed efficiencies or changes in the delivery of service to meet the funding level in the Governor's budget, and will work with individual agencies on the impact to their budget, along with reinvestment opportunities.

Agencies have been asked not to develop implementation plans for Package 091 until those proposed changes have been identified. The Improving Government subcommittee of the Executive Leadership Team will initiate functional teams to determine how best to provide these administrative services statewide with less total resources.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	--	(\$13,752)	(\$13,752)
All Funds:	\$0	(\$13,752)	(\$13,752)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page I-18
107BF02

Budget Narrative

Department of Forestry

Equipment Pool

Enhancement Package 092

Policy Package #	Component	Priority	Policy Package Title
092	n/a	00	PERS Taxation Policy

Executive Summary:

This package supports a policy change to limit tax relief calculations to PERS retirees that are Oregon Residents. Non-Resident retirees will no longer receive the tax relief benefits. The policy change saves approximately 40 basis points on the PERS employer rate.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	--	(\$12,538)	(\$12,538)
All Funds:	\$0	(\$12,538)	(\$12,538)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page I-19
107BF02

Budget Narrative

Department of Forestry

Equipment Pool

Enhancement Package 093

Policy Package #	Component	Priority	Policy Package Title
093	n/a	00	Other PERS Adjustments

Executive Summary:

This package supports a policy changes that reduce the PERS employer rate by approximately 320 basis points.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	--	(\$100,503)	(\$100,503)
All Funds:	\$0	(\$100,503)	(\$100,503)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page I-20
107BF02

Budget Narrative

Department of Forestry

Equipment Pool

Enhancement Package 810

Policy Package #	Component	Priority	Policy Package Title
810	n/a	00	LFO Analyst Adjustments

Executive Summary:

The purpose of this package is two-fold. The first issue it addresses is to capture a technical correction to the Governor's Balanced Budget, due to an incorrect allocation of the State Government Service Charges to various programs within the Department. The second issue addresses the admin pro-rate impact of the above issue on both the Fire Protection and Private Forests programs. However, this latter issue does not apply to the Equipment Pool program.

Purpose:

Costs and budget related to the expenditure category State Government Service Charges have two components: (1) Risk Management charges, related to employee, auto and property injury and insurance costs, and (2) Central Government Service Charges, related to support of centralized state agencies. Historically, the Department of Forestry has allocated the Risk Management charges and its related budget among the various programs, but centralized Central Government Service Charges within the Agency Administration program.

During the GBB process Central Government Service Charges were reduced due to budget reductions among several of the central State agencies. Because these charges are normally all kept within the Agency Administration program, these reductions should have been assigned to that program only by our CFO Analyst. However this was not how they were handled in the Budget Report. Instead, they were allocated among the various programs within the Department.

Therefore, this package will reverse the incorrectly allocated reduction among various programs of the Central Government Service Charges within the State Government Service Charges cost category, thereby increasing their budgets. In addition, the package will put all of the reversed reduction into the Agency Administration program, reducing its budget by the total amount previously allocated among the various programs. This will have a net zero impact on costs, positions, and FTE at the agency-wide level.

There is a secondary impact of the above adjustment. Because the Agency Administration program is funded through the Admin Pro-rate, any changes to its budget result in a change to the budgets of all programs which support it. Therefore, this package also captures the reduced Admin Pro-rate General Fund impact to both the Fire Protection and Private Forests programs.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page I-21
107BF02

Budget Narrative

Department of Forestry

Equipment Pool

Enhancement Package 810
Narrative

How Achieved:

Within each program which was incorrectly allocated Central Government Service Charges, the incorrect entry will be reversed. Within the Equipment Pool program, this reversal of a reduction will increase the program's Other Fund limitation by \$3,149.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	--	--	\$3,149
All Funds:	\$0	\$0	\$3,149
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page I-22
107BF02

Budget Narrative

Department of Forestry

Equipment Pool

Enhancement Package 820

Policy Package #	Component	Priority	Policy Package Title
820	n/a	00	Budget Re-Balance

Executive Summary:

In addition to reductions implemented during the Governors Recommended Budget cycle, the Legislature made several statewide budget reductions, as well as a few misc budget enhancements, which are captured in Package 820. This package has many reduction components, three of which impact the Department of Forestry, but only one of which impacts the Equipment Pool program.

Central Government Service Charges: Changes to the budgets of centralized government services which are supported by other agencies through the Central Government Service Charges always result in budget changes to their supporting agencies across the State. This biennium, three centralized services changed during the Legislative budget cycle, causing a net budget reduction to most agencies across the State.

- The final budget for the Department of Administrative Services was reduced, resulting in lowered CGSC¹ rates for all supporting agencies.
- The Archives Division assessment for records storage increased slightly, resulting in a slight increase CGSC for all supporting agencies.
- The Attorney General's rates were reduced rates for all supporting agencies.

How Achieved:

Within the Equipment Pool program, the changes to costs for the Central Government Service Charges resulted in a reduction of (\$1,067) Other Funds.

Staffing Impact:

None.

¹ Central Government Services Charges – is a major component of the DAS State Government Service Charges and Assessment for the 2013-15 Price List.

___ Agency Request

___ Governor's Balanced

X Legislatively Adopted

Budget Page **I-23**
107BF02

Budget Narrative

Department of Forestry

Equipment Pool

Package 820
Narrative

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	--	--	(\$1,067)
All Funds:	\$0	\$0	(\$1,067)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page I-24
107BF02

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 091 - Statewide Administrative Savings

Cross Reference Name: Equipment Pool
Cross Reference Number: 62900-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Undistributed (S.S.)	-	-	(13,752)	-	-	-	(13,752)
Total Services & Supplies	-	-	(\$13,752)	-	-	-	(\$13,752)
Total Expenditures							
Total Expenditures	-	-	(13,752)	-	-	-	(13,752)
Total Expenditures	-	-	(\$13,752)	-	-	-	(\$13,752)
Ending Balance							
Ending Balance	-	-	13,752	-	-	-	13,752
Total Ending Balance	-	-	\$13,752	-	-	-	\$13,752

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 092 - PERS Taxation Policy

Cross Reference Name: Equipment Pool
Cross Reference Number: 62900-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
PERS Policy Adjustment	-	-	(12,538)	-	-	-	(12,538)
Total Personal Services	-	-	(\$12,538)	-	-	-	(\$12,538)
Total Expenditures							
Total Expenditures	-	-	(12,538)	-	-	-	(12,538)
Total Expenditures	-	-	(\$12,538)	-	-	-	(\$12,538)
Ending Balance							
Ending Balance	-	-	12,538	-	-	-	12,538
Total Ending Balance	-	-	\$12,538	-	-	-	\$12,538

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 093 - Other PERS Adjustments

Cross Reference Name: Equipment Pool
Cross Reference Number: 62900-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
PERS Policy Adjustment	-	-	(100,503)	-	-	-	(100,503)
Total Personal Services	-	-	(\$100,503)	-	-	-	(\$100,503)
Total Expenditures							
Total Expenditures	-	-	(100,503)	-	-	-	(100,503)
Total Expenditures	-	-	(\$100,503)	-	-	-	(\$100,503)
Ending Balance							
Ending Balance	-	-	100,503	-	-	-	100,503
Total Ending Balance	-	-	\$100,503	-	-	-	\$100,503

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 810 - LFO Analyst Adjustments

Cross Reference Name: Equipment Pool
Cross Reference Number: 62900-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	3,149	-	-	-	3,149
Total Services & Supplies	-	-	\$3,149	-	-	-	\$3,149
Total Expenditures							
Total Expenditures	-	-	3,149	-	-	-	3,149
Total Expenditures	-	-	\$3,149	-	-	-	\$3,149
Ending Balance							
Ending Balance	-	-	(3,149)	-	-	-	(3,149)
Total Ending Balance	-	-	(\$3,149)	-	-	-	(\$3,149)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 820 - End of Session Bill (HB 5008)

Cross Reference Name: Equipment Pool
Cross Reference Number: 62900-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(1,067)	-	-	-	(1,067)
Total Services & Supplies	-	-	(\$1,067)	-	-	-	(\$1,067)
Total Expenditures							
Total Expenditures	-	-	(1,067)	-	-	-	(1,067)
Total Expenditures	-	-	(\$1,067)	-	-	-	(\$1,067)
Ending Balance							
Ending Balance	-	-	1,067	-	-	-	1,067
Total Ending Balance	-	-	\$1,067	-	-	-	\$1,067

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-020-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Charges for Services	8,889,006	10,722,323	10,722,323	12,031,523	12,031,523	12,031,523
Rents and Royalties	2,273,058	3,080,429	3,080,429	4,071,690	4,071,690	4,071,690
Sales Income	-	530,672	530,672	501,932	501,932	501,932
Other Revenues	977,632	519,119	519,119	519,119	519,119	519,119
Transfer In - Intrafund	87,809	-	-	-	-	-
Transfer Out - Intrafund	(1,076,679)	(1,293,064)	(1,293,064)	(1,320,893)	(1,320,893)	(1,558,875)
Total Other Funds	\$11,150,826	\$13,559,479	\$13,559,479	\$15,803,371	\$15,803,371	\$15,565,389

___ Agency Request
2013-15 Biennium

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Detail of LF, OF, and FF Revenues - BPR012

___ Agency Request

___ Governor's Balanced

 X Legislatively Adopted

Budget Page I-30

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Equipment Pool

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-020-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
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LIMITED BUDGET (Excluding Packages)

PERSONAL SERVICES

Other Funds 3,922,100 4,730,412 4,730,412 5,124,033 5,101,432 5,101,432

SERVICES & SUPPLIES

Other Funds 4,929,488 6,075,713 6,075,713 6,075,713 6,075,713 6,075,713

CAPITAL OUTLAY

Other Funds 969,449 3,826,916 3,826,916 3,826,916 3,826,916 3,826,916

TOTAL LIMITED BUDGET (Excluding Packages)

Other Funds 9,821,037 14,633,041 14,633,041 15,026,662 15,004,061 15,004,061

AUTHORIZED POSITIONS

29 29 29 29 29 29

AUTHORIZED FTE

29.73 29.89 29.89 29.73 29.73 29.73

LIMITED BUDGET (Essential Packages)

010 NON-PICS PSNL SVC / VACANCY FACTOR

PERSONAL SERVICES

Other Funds - - - 31,577 31,576 31,576

031 STANDARD INFLATION

SERVICES & SUPPLIES

Other Funds - - - 155,905 152,756 152,756

CAPITAL OUTLAY

Other Funds - - - 91,847 91,847 91,847

033 EXCEPTIONAL INFLATION

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Equipment Pool

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-020-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
SERVICES & SUPPLIES						
Other Funds	-	-	-	122,934	122,934	122,934
TOTAL LIMITED BUDGET (Essential Packages)						
Other Funds	-	-	-	402,263	399,113	399,113
LIMITED BUDGET (Current Service Level)						
Other Funds	9,821,037	14,633,041	14,633,041	15,428,925	15,403,174	15,403,174
AUTHORIZED POSITIONS	29	29	29	29	29	29
AUTHORIZED FTE	29.73	29.89	29.89	29.73	29.73	29.73
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
091 STATEWIDE ADMINISTRATIVE SAVINGS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	-	(13,752)	(13,752)
092 PERS TAXATION POLICY						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(12,538)	(12,538)
093 OTHER PERS ADJUSTMENTS						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(100,503)	(100,503)
810 LFO ANALYST ADJUSTMENTS						
SERVICES & SUPPLIES						

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Equipment Pool

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-020-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	-	-	3,149
820 END OF SESSION BILL (HB 5008)						
SERVICES & SUPPLIES						
Other Funds	-	-	-	-	-	(1,067)
TOTAL LIMITED BUDGET (Policy Packages)						
Other Funds	-	-	-	-	(126,793)	(124,711)
TOTAL LIMITED BUDGET (Including Packages)						
Other Funds	9,821,037	14,633,041	14,633,041	15,428,925	15,276,381	15,278,463
AUTHORIZED POSITIONS	29	29	29	29	29	29
AUTHORIZED FTE	29.73	29.89	29.89	29.73	29.73	29.73
OPERATING BUDGET						
Other Funds	9,821,037	14,633,041	14,633,041	15,428,925	15,276,381	15,278,463
AUTHORIZED POSITIONS	29	29	29	29	29	29
AUTHORIZED FTE	29.73	29.89	29.89	29.73	29.73	29.73
TOTAL BUDGET						
Other Funds	9,821,037	14,633,041	14,633,041	15,428,925	15,276,381	15,278,463
AUTHORIZED POSITIONS	29	29	29	29	29	29
AUTHORIZED FTE	29.73	29.89	29.89	29.73	29.73	29.73

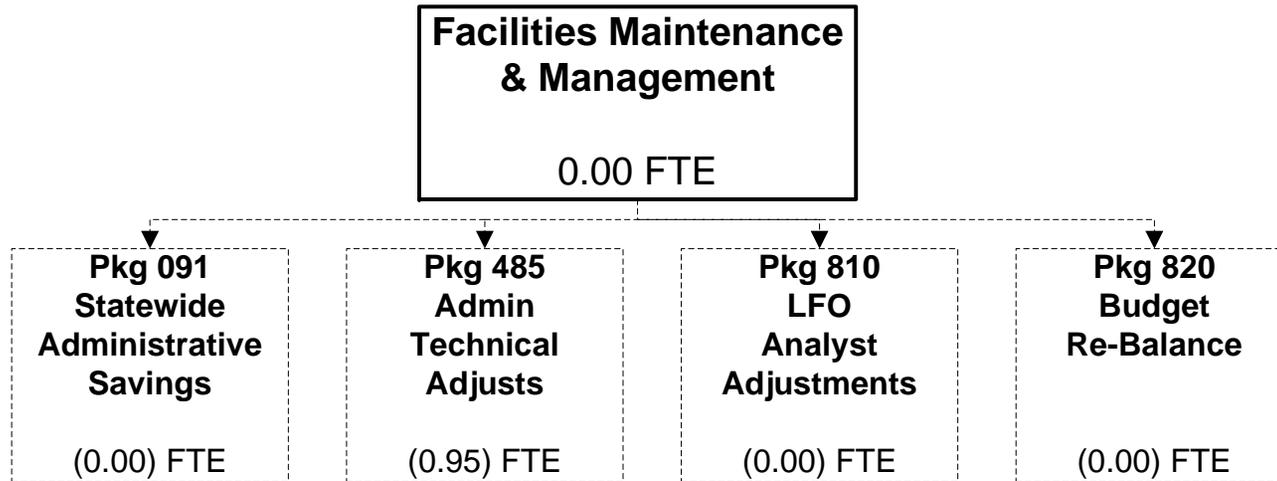
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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Organization Chart



Based on ORBITS Object 8250, Class/Unclass FTE Positions (Un-reconciled)

Current 2013-15 Structure

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Organization Chart

Facilities Maintenance & Management 0.95 FTE
--

Based on ORBITS Object 8250, Class/Unclass FTE Positions (Un-reconciled)

Prior (Leg. Approved) 2011-13 Structure

Agency Request

Governor's Balanced

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative

Mission Statement:

The mission of the Facilities Maintenance and Management Program is to support the Department of Forestry through an integrated facilities management plan that protects the health and safety of the public and personnel, protects and preserves the Department's capabilities and capital investments, while minimizing life-cycle facilities costs.

Statutory Authority:

ORS §276.227(5)
ORS §276.229(2)
ORS §276.280
ORS §276.285

Purpose, Customers, and Source of Funding:

The purpose of the Facilities Maintenance and Management Program is to effectively manage the life-cycle of the Department of Forestry's facilities assets, and to manage the repair or replacement of those facilities and components which have served beyond their normal useful life.

Facilities assets are the physical foundation of the Department of Forestry's service delivery. Located throughout the state, these facilities contribute to the socioeconomic fabric of their communities and support the Department's various missions. These facilities must be safe, functional, energy efficient, environmentally comfortable, well maintained and provide the appropriate physical environment to meet the needs of each of the Department's operating programs. Customers include both internal employees who utilize these facilities as well as external stakeholders who come to our offices for service.

The current funding sources for capital projects and facilities maintenance are General Fund, forest landowner assessments, net proceeds from state forest operations and harvest tax. These funding sources are not sufficient to meet future capital renewal needs and the elimination of the Department of Forestry's backlog of deferred maintenance.

Background:

Since its establishment in 1911, the Department of Forestry and the state's forest landowner associations have constructed and acquired facilities to support the Department's major program areas; Protection from Fire, State Forests Management, Private and Community Forests, Resource Planning and Administrative Services.

The Department of Forestry's current building inventory includes 402 buildings in the less than \$1,000,000 value category, and 13 buildings in the more than \$1,000,000 value category. The 2012 current replacement value of this building inventory is approximately \$115,000,000. Outside of the 11 Salem Headquarters buildings which house the Department of Forestry's centralized operational and business functions, the balance of the buildings are within 12 Fire Protection Districts and 5 State Forests located throughout the state.

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative

Background: (Cont.)

The Department of Forestry's facilities support a wide range of activities including administrative functions, fire fighter support and dispatch, fire engine and equipment storage, vehicle repair and fabrication, reforestation activities, radio communication sites and forest fire lookouts. The acquisition of these facilities span decades of building design, construction and workplace technologies.

The Department of Forestry has conducted assessments to determine the extent of its backlog of deferred maintenance that exists in our facilities inventory. As a result the Department projects that its total backlog of deferred maintenance currently stands at \$8,156,279.

The Department of Forestry recognizes that this deferred maintenance backlog remains a long-term Facilities Maintenance and Management Program fault despite decades of investment in facilities maintenance. Major reasons for this fault have been identified:

- A facilities inventory largely made up of wood frame buildings constructed in the 1930's, 1940's, and 1950's, which have endured decades of exceptionally hard use supporting the Department's missions. Many of these structures are currently near or beyond the end of their economic life;
- A portion of the current backlog of deferred maintenance exists in buildings that require replacement rather than reinvestment when needed functional improvements are considered;
- The lack of a Department-wide system to report and maintain information on facilities maintenance and renewal activities has contributed to inconsistent planning, budgeting and accountability;
- Regular maintenance and capital renewal has been under funded particularly in districts that rely on forest landowner assessments.

Activities, Programs and Issues:

2013-15 Facilities Maintenance and Management Program Activities:

The major outcome of the Facilities Maintenance and Management Program over the past two biennia has been the wider institutional awareness of the condition and obsolescence of much of our building inventory and the funding obstacles to address those needs. This awareness has prompted the Department to initiate a longer-range, more comprehensive capital planning focus that provides for all our facilities needs, including major maintenance, deferred maintenance, Capital Improvement and Capital Construction Programs planning.

The objective of the 2013-15 Facilities Maintenance and Management Program is to address the Department of Forestry's facilities asset challenges through a strategy of integrated capital renewal planning. The process focuses on:

- Linkage of strategic facilities planning with Department strategic planning priorities;

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative

Activities, Programs and Issues: (Cont.)

2013-15 Facilities Maintenance and Management Program Activities (cont'd):

- Conviction that facilities renewal is a high priority – while recognizing the need for new facilities;
- Strong, centralized leadership of facilities and financial management, with continuous and direct stakeholder involvement;
- Inclusive and transparent decision-making processes that achieves reasonable consensus;
- Comprehensive needs assessments addressing all Department facilities needs, including new construction and major renovation projects;
- High standards for credibility of information for facilities needs assessments, project prioritization and capital investment decisions;
- Development of a funding framework that balances current economics with the achievement of funding for highest priority projects first.

The capital planning process began in 2011-13 at the direction of the Department of Forestry's leadership. The first phase of the process is the development of the strategic context that identifies key planning issues, opportunities and priorities. The second phase is the acquisition of a proven facilities and real property asset management system that provides a foundation for informed decision-making through improved capacity to quantify, track and analyze facilities needs and costs. The completion date for the strategic review process and the implementation of the facilities and real property asset management system is June 30, 2013.

The next phase of the Department of Forestry's capital planning process will be conducted during the 2013-15 biennium. Those elements will include a comprehensive assessment of all needs, the organization of those needs into a capital projects plan, then concludes with planning important aspects of funding, implementation and on-going management.

The central point of the Department of Forestry's capital planning process is that it is designed to generate an analytically-driven and consensus-based long-range plan for sustained and optimized capital investment, with a long-term view of how financing may be accomplished.

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative

Activities, Programs and Issues: (Cont.)

The Facilities Maintenance and Management Program is the Department of Forestry's centralized facilities management program that provides:

- Department-wide oversight for the replacement and renewal of facilities capital assets;
- Development and implementation of facilities related strategic and management plans;
- Management and coordination of capital budgeting processes;
- Facilities / real property transactions coordination and information management;
- Construction project management assistance.

The major issues confronting the Department of Forestry's Facilities Maintenance and Management Program are:

- A facilities inventory largely made up of wood frame buildings constructed in the 1930's, 1940's, and 1950's, many of which are functionally obsolete and have endured decades of exceptionally hard use supporting the Department of Forestry's operating programs;
- Until the last decade, the lack of strong, centralized facilities management leadership;
- The absence of adequate systems to support the collecting, updating and analyzing of facilities assessments, needs and other data;
- Reduced availability of General Fund match money for capital improvement and capital construction projects;
- A sizable backlog of deferred maintenance and the lack of stable funding to operate a deferred maintenance reduction program.

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative

Criteria for Budget Development:

The objective of the Facilities Maintenance and Management Program budget is to ensure that sufficient funds are available for the Department of Forestry's regular maintenance program, the reduction of deferred maintenance projects, and Capital Improvement and Capital Construction Program's projects. To develop the Facilities Maintenance and Management Program budget, the following processes and criteria are used:

- Department planning directives and project review by senior agency staff;
- Historical, projected and estimated facility construction, maintenance and improvement costs;
- Assessment surveys and life-cycle planning to determine and prioritize renewal projects;
- Where appropriate, policy option packages have been developed.

Expected Results:

The expected results of the Facilities Maintenance and Management Program are:

- Higher level of accountability;
- Optimum utilization of existing capital assets;
- Cost effective and quality capital improvements;
- Increased organizational cohesiveness and effectiveness;
- Maximized life-cycles of our capital assets;
- Reduced backlog of deferred maintenance;
- Improved equipment and system reliability;
- Reduced energy consumption;
- Improved sustainable construction, maintenance and operational practices.

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative

Performance Measures:

The Facility Maintenance and Management Program performance measures are not directly linked to Oregon Benchmarks and/or similar high-level outcomes. The program is indirectly linked to the benchmarks through the Department of Forestry's operating programs. The Facility Maintenance and Management Program accomplishes this link by providing Department employees with efficient, productive, and safe working environments to support the accomplishment of the goals and mission of the operating programs, which in turn directly supports the benchmarks.

The Facility Maintenance and Management Program's performance measures are:

- Completion of a capital planning process that provides a long-term and comprehensive understanding of the Department's facilities needs;
- Measured reduction of the Department's backlog of deferred maintenance;
- Incremental reduction of energy consumption to meet mandated standards;
- Measurement of customer satisfaction of Facilities Services quality of service.

Revenue Sources:

Funding for the Facilities Maintenance and Management Program comes from Other Funds (OF) revenue transfer - in from the Department of Forestry's operating programs.

Proposed Legislation:

None.

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative
Facilities Summary Report

AGENCY: DEPARTMENT OF FORESTRY
Agency #: 629000

Value of Buildings and Building Improvements		Facilities Operations and Maintenance (O&M) Budget				
Cost of Buildings (as reported to Risk Management)	Current Replacement Value (Risk Management)	Personal Services	Services & Supplies	Total		
\$ 64,729,127	\$112,887,069	\$249,788	\$5,387,995	\$5,637,783		
Total Sq. Ft. of Bldgs: 933,659		2013-15 Maintenance Budget (no janitorial or utility)		Utilities Budget: \$ 2,870,268		
		÷ Square Feet of building: \$ 2.92 sq. ft.				
Total Outstanding Deferred Maintenance			Deferred Maintenance Budget 2013-15			
As of 6/30/12	Categories 1-2	Categories 3-5	Total	Personal Services	Services & Supplies	Capital Outlay
	\$ 8,156,279					
			\$ 0	\$ 0	\$ 0	\$ 0

Briefly describe the software (or manual process) used to identify routine (including preventative) facility maintenance needs:

ODF employs a full-featured computerized maintenance management system (CCMS) at its Salem Headquarters to manage maintenance needs information for its largest buildings. The Department uses manual systems for managing routine maintenance data at the balance of its smaller facilities located throughout the state. The Department is implementing a facilities management system in 2011-13 which will track routine major maintenance at all its facilities.

What data elements do you track with software (or manual process) described above?

The Salem Headquarters CCMS tracks preventive maintenance, regular maintenance work orders and work requests. The preventive maintenance elements tracked are mechanical, electrical, plumbing, civil and architectural equipment and systems. Data elements tracked by Department personnel that use manual systems range from tracking essential equipment such as heating, cooling and roof systems to coverage of all building systems. All major systems will be tracked by the Department's new state-wide facilities management system.

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative
Facilities Operations & Maintenance Report

Briefly describe how the facilities maintenance budget is developed (note whether software (or manual process) described above is used in budget development).

The ODF facilities maintenance budget is developed at the District or major administrative unit level. These budgets are prepared using a combination of historical cost information and cost estimates of planned maintenance and repair activities identified from both manual and electronic systems.

Briefly describe the system or process used to identify Deferred Maintenance:

ODF has used facilities condition assessment surveys conducted by both in-house and contracted resources.

Briefly describe the process to provide funding for facilities maintenance. (e.g.; biennial appropriation; assessment to applicable programs to sustain a Capital Maintenance/ Improvement Fund authorized under ORS 276.285(2); etc.)

Funding sources are forest landowner assessments, net proceeds from state forest operations and from Department operating programs. Funds are deposited into the Department's Capital Maintenance/ Improvement Fund to pay for facility related operation and maintenance costs, capital improvements, and major construction.

Statutory references: ORS 276.229(2), ORS 276.227(5)

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative
Facilities Operations & Maintenance Report

	2009-11 Actual	FTE	2011-13 Leg Adopted Budget	FTE	2011-13 Projected	FTE	2013-15 CSL Budget	FTE
General Fund								
S&S – Utilities & Janitorial	\$ 215,145		--		\$ 306,483		--	
S&S – Maintenance	\$ 94,920		--		\$ 201,516		--	
GF Subtotal	\$ 310,065		\$ 0		\$ 507,999		\$ 0	
Federal Funds								
S&S – Utilities & Janitorial	\$ 65,823		--		\$ 72,650		--	
S&S – Maintenance	\$ 6,659		--		\$ 31,537		--	
FF Subtotal	\$ 72,482		\$ 0		\$ 104,187		\$ 0	
Other Funds								
Personal Services – Maintenance	\$ 208,401		\$ 230,438		\$ 249,788		\$ 249,788	
S&S – Utilities & Janitorial	\$ 1,530,813		\$ 2,399,297		\$ 1,479,331		\$2,910,952	
S&S – Maintenance	\$ 736,918		\$ 2,418,987		\$ 983,875		\$2,477,043	
OF Subtotal	\$ 2,476,132	0.95	\$ 5,048,722	0.95	\$ 2,463,206	0.95	\$5,637,783	0.00
Total All Funds	\$ 2,858,679	0.95	\$ 5,048,722	0.95	\$3,075,392	0.95	\$ 5,637,783	

The Facilities Operations and Maintenance budget includes costs to maintain facilities and keep them in repair including applicable utilities, building supplies, janitorial and groundskeeper staff as well as maintenance staff. Agencies with significant facilities may include support staff if directly associated with facilities Operations and Maintenance activities. Do not include other overhead costs such as accounting, central government charges, etc.

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative

Facilities Deferred Maintenance Detail Report

AGENCY: DEPARTMENT OF FORESTRY
Agency #: 629000

Building Name or Identifier	Replacement Value (as of 6/30/12)	2013-15 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/13)	Outstanding Deferred Maintenance (projected) by Category				
				1	-	2	3	-
Facilities > \$1 million (attach additional sheets if necessary)								
Administration Building "C"	\$ 5,919,090	\$ 0	\$ 0			\$ 0		\$ 0
State Foresters Office Building/Grounds	\$ 4,065,105	\$ 0	\$ 1,124,000			\$ 1,124,000		\$ 0
Operations Building "D"	\$ 10,529,097	\$ 0	\$ 0			\$ 0		\$ 0
Phipps Nursery Processing Plant*	\$ 5,326,868	\$ 0	\$ 0			\$ 0		\$ 0
Services Building "E"	\$ 3,306,046	\$ 0	\$ 0			\$ 0		\$ 0
Equipment Pool Building "G"	\$ 2,407,295	\$ 0	\$ 0			\$ 0		\$ 0
Fire Cache Building "H"	\$ 1,798,327	\$ 0	\$ 0			\$ 0		\$ 0
Tillamook Administration Building	\$ 6,926,343	\$ 0	\$ 0			\$ 0		\$ 0
Tillamook Forest Center	\$ 15,698,659	\$ 0	\$ 0			\$ 0		\$ 0
Smith Homestead	\$ 1,521,715	\$ 0	\$ 0			\$ 0		\$ 0
Coos District Office	\$ 1,324,398	\$ 0	\$ 0			\$ 0		\$ 0
Sisters Sub-Unit Building	\$ 1,196,765	\$ 0	\$ 0			\$ 0		\$ 0
John Day Unit Administration Building	\$ 1,570,048	\$ 0	\$ 0			\$ 0		\$ 0
From page _____	\$ 0	\$ 0	\$ 0			\$ 0		\$ 0
From page _____	\$ 0	\$ 0	\$ 0			\$ 0		\$ 0
Total Facilities > \$1 million (total from detail above)	\$ 61,556,451	\$ 0	\$ 1,124,000			\$ 1,124,000		\$ 0
Facilities < \$1 million (total for all facilities < \$1 million)	\$ 51,330,618	\$ 0	\$ 7,032,279			\$ 7,032,279		\$ 0
Total all Facilities	\$ 112,887,069	\$ 0	\$ 8,156,279			\$ 8,156,279		\$ 0

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative

Base Budget:

		<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds		\$4,899,597	\$4,898,433	\$4,898,433
	All Funds	\$4,899,597	\$4,898,433	\$4,898,433
	Positions/FTE:	1 / 0.95	1 / 0.95	1 / 0.95

Essential Packages:

		<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds				
Package 010 Non-PICS Personal Svc		\$713	\$713	\$713
Package 031 Standard Inflation		\$111,641	\$111,540	\$111,540
Package 033 Exceptional Inflation		\$331,139	\$331,139	\$331,139
Sub-Total, Other Funds		\$443,493	\$443,392	\$443,392
	Total, All Funds	\$443,493	\$443,392	\$443,392
	Positions/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Current Service Level:

		<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds		\$5,343,090	\$5,341,825	\$5,341,825
	Total, All Funds	\$5,343,090	\$5,341,825	\$5,341,825
	Positions/FTE:	1 / 0.95	1 / 0.95	1 / 0.95

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Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative

Policy Packages:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds			
Package 091 Statewide Administrative Savings	--	(\$2,704)	(\$2,704)
Package 485 Administration Technical Adjustments	(\$241,174)	(\$240,010)	(\$219,668)
Package 810 Analyst Technical Adjustments	--	--	101
Package 820 Budget Re-Balance	--	--	(\$32)
Total, All Funds	(\$241,174)	(\$242,714)	(\$222,303)
Positions/FTE:	(1) / (0.95)	(1) / (0.95)	(1) / (0.95)

Total Program Biennial Budget:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds			
All Funds	\$5,101,916	\$5,099,111	\$5,119,522
Positions/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative
Essential Packages Summary

Base Budget Package #	Base Budget Package Title
000	Current Service Level Exception Request - Base Budget Change

Base budgets agency-wide were reduced due to a reduction of the estimated PERS rate used to compute Base Personal Services costs.

Essential Package #	Essential Package Title
010	Vacancy Factor and non-PICS Personal Services

This Package includes standard inflation of 2.4% on non-PICS items such as temporaries, overtime, shift differential, all other differentials and unemployment compensation, including the OPE associated with them. There is no (\$0) increase for the non-PICS Personal Services. Mass Transit has decreased by (\$18). This package also includes \$731 increase to the program's contribution to Pension Obligation Bond debt service. The net effect of the above is a decrease of \$713.

Essential Package #	Essential Package Title
020	Cost of Phased-In and Phased-Out Programs and One-Time Costs

None.

Essential Package #	Essential Package Title
031	Standard Inflation

The Cost of Goods and Services increased by \$106,504. This is based on the standard 2.4% inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges and Attorney General Charges, which are based on the 2013-2015 Price List of Goods and Services. State Government Services Charges decreased by (\$896) and Attorney General charges increased by \$88. Facilities Rental increased by \$5,844. The net effect of the above is an increase of \$111,540.

Essential Package #	Essential Package Title
033	Exceptional Inflation

This package includes an inflation adjustment in the amount of \$331,139, due to above average inflation in the cost of fuel.

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Department of Forestry

Facilities Maintenance and Management

Program Unit Narrative
Essential Packages Summary

Essential Package #	Essential Package Title
050	Fund Shifts

None.

Essential Package #	Essential Package Title
060	Technical Adjustments

None.

Modify Current Service Level	Essential Package Title
070	Policy Package No. 070: Revenue Shortfalls

None.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Facilities Maintenance & Management
Cross Reference Number: 62900-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	731	-	-	-	731
Mass Transit Tax	-	-	(18)	-	-	-	(18)
Total Personal Services	-	-	\$713	-	-	-	\$713
Total Expenditures							
Total Expenditures	-	-	713	-	-	-	713
Total Expenditures	-	-	\$713	-	-	-	\$713
Ending Balance							
Ending Balance	-	-	(713)	-	-	-	(713)
Total Ending Balance	-	-	(\$713)	-	-	-	(\$713)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Facilities Maintenance & Management
Cross Reference Number: 62900-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	34	-	-	-	34
Office Expenses	-	-	388	-	-	-	388
Telecommunications	-	-	24	-	-	-	24
State Gov. Service Charges	-	-	(896)	-	-	-	(896)
Professional Services	-	-	5,957	-	-	-	5,957
Attorney General	-	-	88	-	-	-	88
Facilities Rental and Taxes	-	-	5,844	-	-	-	5,844
Fuels and Utilities	-	-	41,993	-	-	-	41,993
Facilities Maintenance	-	-	58,056	-	-	-	58,056
Agency Program Related S and S	-	-	26	-	-	-	26
Other Services and Supplies	-	-	11	-	-	-	11
Expendable Prop 250 - 5000	-	-	1	-	-	-	1
IT Expendable Property	-	-	14	-	-	-	14
Total Services & Supplies	-	-	\$111,540	-	-	-	\$111,540
Total Expenditures							
Total Expenditures	-	-	111,540	-	-	-	111,540
Total Expenditures	-	-	\$111,540	-	-	-	\$111,540
Ending Balance							
Ending Balance	-	-	(111,540)	-	-	-	(111,540)
Total Ending Balance	-	-	(\$111,540)	-	-	-	(\$111,540)

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Essential and Policy Package Fiscal Impact Summary - BPR013

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Facilities Maintenance & Management
Cross Reference Number: 62900-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Fuels and Utilities	-	-	331,139	-	-	-	331,139
Total Services & Supplies	-	-	\$331,139	-	-	-	\$331,139
Total Expenditures							
Total Expenditures	-	-	331,139	-	-	-	331,139
Total Expenditures	-	-	\$331,139	-	-	-	\$331,139
Ending Balance							
Ending Balance	-	-	(331,139)	-	-	-	(331,139)
Total Ending Balance	-	-	(\$331,139)	-	-	-	(\$331,139)

Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Enhancement Package Summary

Summary of All Program Enhancement Packages

Enhancement Package #	Priority	Component Title	All Funds	Positions/ FTEs	Page #
091	--	Statewide Administrative Savings	(\$2,704)	0 / 0.00	J-21
485	11	Agency Administration Capacity & Technical Adjustments	(\$219,668)	(1) / (0.95)	J-22
810	--	Analyst Adjustments	\$101	0 / 0.00	J-23
820	--	Budget Re-Balance	(\$32)	0 / 0.00	J-25
Total LAB Packages			(\$222,303)	(1) / (0.95)	

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Governor's Balanced

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Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Enhancement Package 091
Narrative

Policy Package #	Component	Priority	Policy Package Title
091	--	n/a	Statewide Administrative Savings

Purpose:

This package is a placeholder for administrative efficiencies to be found in administrative activities such as: Finance, IT, HR, Accounting, Payroll, and Procurement. Data from the Administrative Baseline 2.0 project will be used to set statewide targets for each of the functional areas.

How Achieved:

The Governor's budget requires increased efficiency in the operation of state government, calls for additional savings in administrative expenditures, and allows for the reinvestment of some of the savings realized through efficiencies into agency programs or to other initiatives that will further improve the administrative operations of state government.

Package 091 was included in all agency budgets as a placeholder for administrative efficiencies to be found in Finance, IT, HR, Accounting, Payroll, and Procurement activities. The Improving Government subcommittee of the Enterprise Leadership Team will be identifying proposed efficiencies or changes in the delivery of service to meet the funding level in the Governor's budget, and will work with individual agencies on the impact to their budget, along with reinvestment opportunities.

Agencies have been asked not to develop implementation plans for Package 091 until those proposed changes have been identified. The Improving Government subcommittee of the Executive Leadership Team will initiate functional teams to determine how best to provide these administrative services statewide with less total resources.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	--	(\$2,704)	(\$2,704)
All Funds:	\$0	(\$2,704)	(\$2,704)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page J-21
107BF02

Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Enhancement Package 485
Narrative

Policy Package #	Component	Priority	Policy Package Title
485	C	11	Agency Admin Technical Adjustments

Purpose:

This package contains technical adjustments to existing positions, aligning position funding in several administrative positions, all staffed centrally on the Agency Administration program . All of these positions perform centralized administrative functions, not program-specific functions. Technical corrections are needed to correct funding sources, classifications, and position type. All are more appropriately funded through the Admin Prorate than by outdated program-specific percentages.

How Achieved:

This is the Facilities Maintenance & Management program's portion of an Agency Administration package. One position in the Agency Administration portion of the package, that of manager of the Facilities, Capital Improvement and Capital Construction programs, is a centralized management position located on the Department's Salem campus. Its funding is being changed from 100% Facilities program to 100% administration. It is more appropriately funded through the Admin Prorate than by one single program, as the position's duties include every program's facilities, improvements and construction activities.

Staffing Impact:

This package reduces the Facilities program by (1) position count and (0.95) FTE, moving them to the Agency Administration program. The program will hereafter have no Positions nor any FTE.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	(\$241,174)	(\$240,010)	(\$219,668)
All Funds:	(\$241,174)	(\$240,010)	(\$219,668)
Position/FTE:	(1) / (0.95)	(1) / (0.95)	(1) / (0.95)

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **J-22**
107BF02

Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Enhancement Package 810
Narrative

Policy Package #	Component	Priority	Policy Package Title
810	--	n/a	LFO Analyst Adjustments

Executive Summary:

The purpose of this package is two-fold. The first issue it addresses is to capture a technical correction to the Governor's Balanced Budget, due to an incorrect allocation of the State Government Service Charges to various programs within the Department. The second issue addresses the admin pro-rate impact of the above issue on both the Fire Protection and Private Forests programs. However, this has no impact on the Equipment Pool program.

Purpose:

Costs and budget related to the expenditure category State Government Service Charges have two components: (1) Risk Management charges, related to employee, auto and property injury and insurance costs, and (2) Central Government Service Charges, related to support of centralized state agencies. Historically, the Department of Forestry has allocated the Risk Management charges and its related budget among the various programs, but centralized Central Government Service Charges within the Agency Administration program.

During the GBB process Central Government Service Charges were reduced due to budget reductions among several of the central State agencies. Because these charges are normally all kept within the Agency Administration program, these reductions should have been assigned to that program only by our CFO Analyst. However this was not how they were handled in the Budget Report. Instead, they were allocated among the various programs within the Department.

Therefore, this package will reverse the incorrectly allocated reduction among various programs of the Central Government Service Charges within the State Government Service Charges cost category, thereby increasing their budgets. In addition, the package will put all of the reversed reduction into the Agency Administration program, reducing its budget by the total amount previously allocated among the various programs. This will have a net zero impact on costs, positions, and FTE at the agency-wide level.

There is a secondary impact of the above adjustment. Because the Agency Administration program is funded through the Admin Pro-rate, any changes to its budget result in a change to the budgets of all programs which support it. Therefore, this package also captures the reduced Admin Pro-rate General Fund impact to both the Fire Protection and Private Forests programs.

 Agency Request

 Governor's Balanced

 X Legislatively Adopted

Budget Page J-23
107BF02

Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Enhancement Package 810
Narrative

How Achieved:

Within each program which was incorrectly allocated Central Government Service Charges, the incorrect entry will be reversed. Within the Equipment Pool program, this reversal of a reduction will increase the program's Other Fund limitation by \$101.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	--	--	\$101
All Funds:	\$0	\$0	\$101
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page J-24
107BF02

Budget Narrative

Department of Forestry

Facilities Maintenance and Management

Enhancement Package 820
Narrative

Policy Package #	Component	Priority	Policy Package Title
820	n/a	00	Budget Re-Balance

Executive Summary:

In addition to reductions implemented during the Governors Recommended Budget cycle, the Legislature made several statewide budget reductions, as well as a few misc budget enhancements, which are captured in Package 820. This package has many reduction components, three of which impact the Department of Forestry, but only one of which impacts the Facilities program.

Central Government Service Charges: Changes to the budgets of centralized government services which are supported by other agencies through the Central Government Service Charges always result in budget changes to their supporting agencies across the State. This biennium, three centralized services changed during the Legislative budget cycle, causing a net budget reduction to most agencies across the State.

- The final budget for the Department of Administrative Services was reduced, resulting in lowered CGSC¹ rates for all supporting agencies.
- The Archives Division assessment for records storage increased slightly, resulting in a slight increase CGSC for all supporting agencies.
- The Attorney General's rates were reduced rates for all supporting agencies.

How Achieved:

Within the Facilities program, the changes to costs for the Central Government Service Charges resulted in a reduction of (\$32) Other Funds.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	--	--	(\$32)
All Funds:	\$0	\$0	(\$32)
Position/FTE:	0 / 0.00	0 / 0.00	0 / 0.00

¹ Central Government Services Charges – is a major component of the DAS State Government Service Charges and Assessment for the 2013-15 Price List.

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 091 - Statewide Administrative Savings

Cross Reference Name: Facilities Maintenance & Management
Cross Reference Number: 62900-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Undistributed (S.S.)	-	-	(2,704)	-	-	-	(2,704)
Total Services & Supplies	-	-	(\$2,704)	-	-	-	(\$2,704)
Total Expenditures							
Total Expenditures	-	-	(2,704)	-	-	-	(2,704)
Total Expenditures	-	-	(\$2,704)	-	-	-	(\$2,704)
Ending Balance							
Ending Balance	-	-	2,704	-	-	-	2,704
Total Ending Balance	-	-	\$2,704	-	-	-	\$2,704

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 485 - Agency Admin capacity & technical adjustments

Cross Reference Name: Facilities Maintenance & Management
Cross Reference Number: 62900-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(162,359)	-	-	-	(162,359)
Empl. Rel. Bd. Assessments	-	-	(40)	-	-	-	(40)
Public Employees' Retire Cont	-	-	(26,611)	-	-	-	(26,611)
Social Security Taxes	-	-	(12,420)	-	-	-	(12,420)
Worker's Comp. Assess. (WCD)	-	-	(59)	-	-	-	(59)
Mass Transit Tax	-	-	(974)	-	-	-	(974)
Flexible Benefits	-	-	(30,528)	-	-	-	(30,528)
Reconciliation Adjustment	-	-	13,323	-	-	-	13,323
Total Personal Services	-	-	(\$219,668)	-	-	-	(\$219,668)
Total Expenditures							
Total Expenditures	-	-	(219,668)	-	-	-	(219,668)
Total Expenditures	-	-	(\$219,668)	-	-	-	(\$219,668)
Ending Balance							
Ending Balance	-	-	219,668	-	-	-	219,668
Total Ending Balance	-	-	\$219,668	-	-	-	\$219,668
Total Positions							
Total Positions	-	-	-	-	-	-	(1)
Total Positions	-	-	-	-	-	-	(1)

Agency Request
2013-15 Biennium

Governor's Budget
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Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

Agency Request

Governor's Balanced

Legislatively Adopted

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
 Pkg: 485 - Agency Admin capacity & technical adjustments

Cross Reference Name: Facilities Maintenance & Management
 Cross Reference Number: 62900-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							(0.95)
Total FTE	-	-	-	-	-	-	(0.95)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 810 - LFO Analyst Adjustments

Cross Reference Name: Facilities Maintenance & Management
Cross Reference Number: 62900-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	101	-	-	-	101
Total Services & Supplies	-	-	\$101	-	-	-	\$101
Total Expenditures							
Total Expenditures	-	-	101	-	-	-	101
Total Expenditures	-	-	\$101	-	-	-	\$101
Ending Balance							
Ending Balance	-	-	(101)	-	-	-	(101)
Total Ending Balance	-	-	(\$101)	-	-	-	(\$101)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 820 - End of Session Bill (HB 5008)

Cross Reference Name: Facilities Maintenance & Management
Cross Reference Number: 62900-080-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(32)	-	-	-	(32)
Total Services & Supplies	-	-	(\$32)	-	-	-	(\$32)
Total Expenditures							
Total Expenditures	-	-	(32)	-	-	-	(32)
Total Expenditures	-	-	(\$32)	-	-	-	(\$32)
Ending Balance							
Ending Balance	-	-	32	-	-	-	32
Total Ending Balance	-	-	\$32	-	-	-	\$32

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0003741	MMS	X3269	AA CONSTRUCTION PROJECT MANAGER 3	1-	.95-	22.89-	07	7,093.00		162,359- 69,658-			162,359- 69,658-
TOTAL PICS SALARY										162,359-			162,359-
TOTAL PICS OPE										69,658-			69,658-
TOTAL PICS PERSONAL SERVICES =				1-	.95-	22.89-				232,017-			232,017-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-080-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Charges for Services	1,807	-	-	-	-	-
Rents and Royalties	-	-	-	353,412	353,412	353,412
Interest Income	-	-	-	86,669	86,669	86,669
Other Revenues	2,904	3,643,547	3,643,547	3,632,403	3,632,403	-
Transfer In - Intrafund	1,790,748	1,235,998	1,235,998	1,270,606	1,270,606	4,923,420
Transfer Out - Intrafund	(266,736)	-	-	-	-	-
Total Other Funds	\$1,528,723	\$4,879,545	\$4,879,545	\$5,343,090	\$5,343,090	\$5,363,501

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2013-15 Biennium

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Detail of LF, OF, and FF Revenues - BPR012

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 X Legislatively Adopted

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Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Facilities Maintenance & Management

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-080-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
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LIMITED BUDGET (Excluding Packages)

PERSONAL SERVICES

Other Funds	208,401	230,438	230,438	250,490	249,326	249,326
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SERVICES & SUPPLIES

Other Funds	1,731,069	4,649,107	4,649,107	4,649,107	4,649,107	4,649,107
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CAPITAL OUTLAY

Other Funds	39,772	-	-	-	-	-
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TOTAL LIMITED BUDGET (Excluding Packages)

Other Funds	1,979,242	4,879,545	4,879,545	4,899,597	4,898,433	4,898,433
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AUTHORIZED POSITIONS

1	1	1	1	1	1	1
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AUTHORIZED FTE

0.95	0.95	0.95	0.95	0.95	0.95	0.95
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LIMITED BUDGET (Essential Packages)

010 NON-PICS PSNL SVC / VACANCY FACTOR

PERSONAL SERVICES

Other Funds	-	-	-	713	713	713
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031 STANDARD INFLATION

SERVICES & SUPPLIES

Other Funds	-	-	-	111,641	111,540	111,540
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033 EXCEPTIONAL INFLATION

SERVICES & SUPPLIES

Other Funds	-	-	-	331,139	331,139	331,139
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 Program Unit Appropriated Fund and Category Summary- BPR007A

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Facilities Maintenance & Management

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-080-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
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TOTAL LIMITED BUDGET (Essential Packages)

Other Funds	-	-	-	443,493	443,392	443,392
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LIMITED BUDGET (Current Service Level)

Other Funds	1,979,242	4,879,545	4,879,545	5,343,090	5,341,825	5,341,825
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AUTHORIZED POSITIONS	1	1	1	1	1	1
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AUTHORIZED FTE	0.95	0.95	0.95	0.95	0.95	0.95
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LIMITED BUDGET (Policy Packages)

PRIORITY 0

091 STATEWIDE ADMINISTRATIVE SAVINGS

SERVICES & SUPPLIES

Other Funds	-	-	-	-	(2,704)	(2,704)
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810 LFO ANALYST ADJUSTMENTS

SERVICES & SUPPLIES

Other Funds	-	-	-	-	-	101
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820 END OF SESSION BILL (HB 5008)

SERVICES & SUPPLIES

Other Funds	-	-	-	-	-	(32)
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PRIORITY 11

485 AGENCY ADMIN CAPACITY & TECHNICAL ADJUS

PERSONAL SERVICES

Other Funds	-	-	-	(241,174)	(240,010)	(219,668)
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____ Agency Request
 2013-15 Biennium

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 Program Unit Appropriated Fund and Category Summary- BPR007A

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Facilities Maintenance & Management

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-080-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED POSITIONS	-	-	-	(1)	(1)	(1)
AUTHORIZED FTE	-	-	-	(0.95)	(0.95)	(0.95)
TOTAL LIMITED BUDGET (Policy Packages)						
Other Funds	-	-	-	(241,174)	(242,714)	(222,303)
AUTHORIZED POSITIONS	-	-	-	(1)	(1)	(1)
AUTHORIZED FTE	-	-	-	(0.95)	(0.95)	(0.95)
TOTAL LIMITED BUDGET (Including Packages)						
Other Funds	1,979,242	4,879,545	4,879,545	5,101,916	5,099,111	5,119,522
AUTHORIZED POSITIONS	1	1	1	-	-	-
AUTHORIZED FTE	0.95	0.95	0.95	-	-	-
OPERATING BUDGET						
Other Funds	1,979,242	4,879,545	4,879,545	5,101,916	5,099,111	5,119,522
AUTHORIZED POSITIONS	1	1	1	-	-	-
AUTHORIZED FTE	0.95	0.95	0.95	-	-	-
TOTAL BUDGET						
Other Funds	1,979,242	4,879,545	4,879,545	5,101,916	5,099,111	5,119,522
AUTHORIZED POSITIONS	1	1	1	-	-	-
AUTHORIZED FTE	0.95	0.95	0.95	-	-	-

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Budget Narrative

Department of Forestry

Capital Budgeting

Debt Service Sub-Program
Program Unit Narrative

Mission Statement:

The purpose of the Debt Service Program component is to repay those long-term financial obligations (both principal and interest) acquired through the issuance of bonds or Certificates of Participation (COP's) to fund the Department of Forestry's capital construction projects and business system improvement initiatives. Summary construction information on each phase is included in the History and Purpose section.

Statutory Authority:

ORS §283.085 through §283.092
ORS §286A.025 through §286A.035
ORS §291.216(8)(E)

History and Purpose:

This is the continuation of a program structure, created pursuant to Policy Package #094 (2003 session Legislative Fiscal Office initiative package). Prior to the 2003 Legislative Session, all material related to Debt Service was included in Agency Administration. The Department of Forestry currently has long-term financial obligation for its Salem Headquarters facilities, Business Systems Improvement Initiative, and John Day and Sisters Replacement Projects.

<u>COP</u>	<u>Working Title</u>	<u>Final Payment</u>
2005 Series C	Salem Phase 1 – Refinanced	November 1, 2016
2007 Series B	Business Sys. Replacement	November 1, 2013
2008 Series A	Business Sys. Replacement	May 1, 2014
2008 Series A	Sisters/John Day Cap Const	May 1, 2023
2009 Series C	Business Sys. Replacement	November 1, 2014
2009 Series D	Gilchrist Land Purchases	April 1, 2029
2009 Series D	Partial Refunding, 2001 Series A	November 1, 2019
2010 Series D	Final Refunding, 2001 Series A	May 1, 2018
2011 Series J	Sisters/John Day Project	May 1, 2021
2011 Series J	Business Systems Improvements	May 1, 2016
2012 Series A	Gilchrist Land Purchases	April 1, 2032

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page K-1
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Debt Service Sub-Program
Program Unit Narrative

History and Purpose: (Cont.)

Salem Headquarters Facilities

The capital construction at the Department of Forestry's headquarters campus was funded and undertaken in three separate phases.

Phase 1: The 1998 Series A COP proceeds funded capital construction phase 1 at the Department of Forestry's Salem campus. Under this phase, construction began in April 1998 and ended in March 2002. Work under this phase included an addition and remodeling to an existing building, demolishing antiquated/obsolete buildings (including toxic waste and asbestos remediation), salvaging material for reuse to the extent possible, and constructing four new buildings as detailed in the following:

- a. Adding 10,000 square feet of space to an existing 8,730 square foot building.
- b. Constructing 4,248 square foot maintenance and distribution building.
- c. Constructing a 15,000 square foot fire cache facility for fire-fighting equipment storage, a machine workshop and office space.
- d. Constructing an 18,060 square foot equipment, communications center, and equipment storage building.
- e. Constructing a 5,500 square foot surplus property processing and distribution center building.

In 2005 the State of Oregon refinanced some but not all of its existing COP debt, thereby saving the State 3% in net total across several agencies. Included in this was ODF's 1998 Series A debt. The result will be that this COP made its final payment in May 2005, and in 2005-07 it will be replaced by 2005 Series C. The replacement debt will make its final payment in November 2016, six months before the original COP would have been completed. The total Principle is higher with the new debt, but the Interest is reduced, saving the Department of Forestry a net total of \$222,313. Below is a chart comparing 1998-A payments with 2005-C.

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Debt Service Sub-Program
Program Unit Narrative

History and Purpose: (Cont.)

Salem Headquarters Facilities (Cont.)

Phase 2: The 2001 Series A COP proceeds funded capital construction phase 2 at the Department of Forestry's Salem campus. Under this phase, construction began in February 2001 and was completed in July, 2003. This phase concentrated on demolishing antiquated/obsolete buildings (including toxic waste and asbestos remediation), salvaging material for reuse to the extent possible, and constructing two new buildings as detailed in the following:

- a. Building a new 34,278 square foot building to house the Department's operating and planning programs, fire dispatch and coordination functions, weather forecasting, and program technical support functions.
- b. Building a new 18,730 square foot building for administration, public meetings, training, public information services, fiscal services, budgeting, and personnel programs.

Phase 3: The 2002 Series E COP proceeds funded capital construction phase 3, also known as Salem Compound Completion Project, at the Department of Forestry's Salem campus. Under this phase, construction began in February 2003 and was completed in July 2003. This phase included landscaping, sidewalks, computer facilities and City of Salem mandated roadway improvements at the entrance to the Department's facilities.

Forestry Business Improvement Initiative

Business Systems Replacement: Phase 1 of the Forestry Business Improvement Initiative (FBII).

John Day and Sisters Capital Construction: Replacement of the John Day and Sisters offices.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **K-3**
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Debt Service Sub-Program
Program Unit Narrative

Criteria for Budget Development:

The objective is to ensure that sufficient funds are available to comply with the applicable COP repayment schedule. This program component is not impacted by any inflation factors but does change biennially in accordance with the payment schedule previously provided.

Revenue Sources:

The funding stream for each of the COP repayment schedules is comprised of both General Fund and Other Funds. The Other Funds revenue is derived from the department's operating programs (e.g. Landowners Assessment, Forest Dev. Fund Revenue Proceeds and Harvest Tax).

Proposed Legislation:

None.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **K-4**
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Debt Service Sub-Program
Program Unit Narrative

Base Budget Funding and Staffing:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	2,760,225	2,760,225	2,760,225
Other Funds – Debt Service	1,547,080	1,547,079	1,547,079
Lottery Funds	2,523,132	2,523,132	2,523,132
All Funds	\$6,830,437	\$6,830,436	\$6,830,436

Essential Packages Funding and Staffing:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds None	--	--	--
Total, All Funds	\$0	\$0	\$0

Current Service Level Funding and Staffing:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	2,760,225	2,760,225	2,760,225
Other Funds – Debt Service	1,547,080	1,547,079	1,547,079
Lottery Funds	2,523,132	2,523,132	2,523,132
Total, All Funds	\$6,830,437	\$6,830,436	\$6,830,436

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **K-5**
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Debt Service Sub-Program
Program Unit Narrative

Policy Packages Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund			
Package 481 Eastern Lane Redevelopment	149,171	149,171	113,364
Package 483 Procurement System	127,705	--	--
Package 484 Bus. Systems, Phase 2	220,504	--	--
Sub-Total, General Fund:	\$497,380	\$149,171	\$113,364
Other Funds, Debt Service			
Package 481 Eastern Lane Redevelopment	225,067	225,067	147,243
Package 483 Procurement System	91,927	--	--
Package 484 Bus. Systems, Phase 2	158,727	--	--
Sub-Total, Other Funds Debt Service:	\$475,721	\$225,067	\$147,243
Other Funds			
Package 820 Budget Re-Balance	--	--	\$120,000
Sub-Total, Other Funds	\$0	\$0	\$120,000
Lottery Funds			
Package 431 Gilchrist Acquisition	796,864	796,864	--
Sub-Total, Other Funds:	\$796,864	\$796,864	\$0
Total, All Funds	\$1,769,965	\$1,171,102	\$380,607
	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page K-6
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Debt Service Sub-Program
Program Unit Narrative

Total Program Biennial Budget Funding and Staffing:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	3,257,605	2,909,396	2,873,589
Other Funds – Debt Service	2,022,801	1,772,146	1,694,322
Other Funds	--	--	120,000
Lottery Funds	3,319,996	3,319,996	2,523,132
All Funds	<u>\$8,600,402</u>	<u>\$8,001,538</u>	<u>\$7,211,043</u>

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page K-7
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Debt Service Sub-Program
Essential Packages Summary

Base Budget Package #	Base Budget Package Title
000	Essential Budget Level Exception Request - Base Budget Change

Debt Service's base budget was adjusted to equal the exact amount of pre-existing COP payments to be made in the 2013-15 biennium.

Essential Package #	Essential Package Title
010	Vacancy Factor and non-PICS Personal Services

None.

Essential Package #	Essential Package Title
020	Cost of Phased-In and Phased-Out Programs and One-Time Costs

None.

Essential Package #	Essential Package Title
030	Inflation and Price List Adjustments

None.

Essential Package #	Essential Package Title
050	Fund Shifts

None.

Modify Essential Budget Level	Essential Package Title
070	Essential Package No. 070: Revenue Shortfalls

None.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **K-8**
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Debt Service Sub-Program
Enhancement Packages Summary

Summary of Policy Packages

Enhancement Package #	Component	Priority	Enhancement Package/Component Title	All Funds	Positions /FTE	Page #
431	B	08	Gilchrist Forest Acquisition	\$0	0 / 0.00	K-10
481	B	14	Eastern Lane Redevelopment	\$260,607	0 / 0.00	K-11
820	n/a	--	Budget Re-Balance	\$120,000	0 / 0.00	K-12
Total LAB Packages				\$380,607	0 / 0.00	

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **K-9**
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Debt Service Sub-Program
Enhancement Package 431

Policy Package #	Component	Priority	Policy Package Title
431	B	08	Gilchrist Forest Acquisition, Debt Service

Executive Summary:

This package was for the debt service related to the sale of lottery bonds for the purchase of additional lands to be added to the Gilchrist Forest.

The Legislature denied the construction portion of this package in the 2013-15 biennium, instead adding it to the 2009-11 Gilchrist Forest project. However, it won't be acted upon until the end of the biennium. As a result, the related Debt Service payments will not begin until the 2015-17 biennium. Thus, the limitation in this biennium for Gilchrist Forest debt payments has been reduced to zero.

Staffing Impact:

None.

Funding:

		<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Lottery Funds		\$796,864	\$796,864	--
	All Funds:	\$796,864	\$796,864	\$0
	Position / FTE:	0 / 0.00	0 / 0.00	0 / 0.00

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **K-10**
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Debt Service Sub-Program
Enhancement Package 481

Policy Package #	Component	Priority	Policy Package Title
481	B	14	Eastern Lane Redevelopment (Debt Service)

Executive Summary:

This package covers the debt service related to the sale of Certificates of Participation (\$1.75 million) for the replacement of an existing Department warehouse. Package re-development details are in the Fire Protection component of the package.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
General Fund	149,171	149,171	113,364
Other Funds	225,067	225,067	147,243
All Funds:	\$374,238	\$374,238	\$260,607

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **K-11**
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Debt Service Sub-Program
Enhancement Package 820

Policy Package #	Component	Priority	Policy Package Title
820	n/a	--	End of Session Budget Re-Balance

Executive Summary:

In addition to reductions implemented during the Governors Recommended Budget cycle, the Legislature made several statewide budget reductions, as well as a few misc budget enhancements, which are captured in Package 820. This package has many reduction components, but the only section which impacts the Debt Service program is one of those few enhancements.

For the last several biennia all costs of issuance for debt instruments have been budgeted in the Agency Administration program. However, the Legislature made a technical correction in this package, moving such costs into the Debt Service program for debt which will be issued in this biennium. And, in the future, this type of cost will have its own line item on the main budget bill.

How Achieved:

The limitation included here is intended for issuance costs for both the Eastern Lane project and the Gilchrist project. The budgeted costs for issuing debt instruments for the Eastern Lane projects in this biennium is \$120,000. Therefore, this much has been added to the Debt Service Other Funds limitation. However, the Gilchrist debt service will not occur until the end of the biennium, so costs related to its issuance will not occur until then.

Staffing Impact:

None.

Funding:

		<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds		--	--	\$120,000
All Funds:		\$0	\$0	\$120,000

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **K-12**
107BF02

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 481 - Eastern Lane Redevelopment Project

Cross Reference Name: Debt Service
Cross Reference Number: 62900-085-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	113,364	-	-	-	-	-	113,364
Total Revenues	\$113,364	-	-	-	-	-	\$113,364
Debt Service							
Principal - Bonds	63,609	-	82,626	-	-	-	146,235
Interest - Bonds	49,755	-	64,617	-	-	-	114,372
Total Debt Service	\$113,364	-	\$147,243	-	-	-	\$260,607
Total Expenditures							
Total Expenditures	113,364	-	147,243	-	-	-	260,607
Total Expenditures	\$113,364	-	\$147,243	-	-	-	\$260,607
Ending Balance							
Ending Balance	-	-	(147,243)	-	-	-	(147,243)
Total Ending Balance	-	-	(\$147,243)	-	-	-	(\$147,243)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 820 - End of Session Bill (HB 5008)

Cross Reference Name: Debt Service
Cross Reference Number: 62900-085-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other COP Costs	-	-	120,000	-	-	-	120,000
Total Services & Supplies	-	-	\$120,000	-	-	-	\$120,000
Total Expenditures							
Total Expenditures	-	-	120,000	-	-	-	120,000
Total Expenditures	-	-	\$120,000	-	-	-	\$120,000
Ending Balance							
Ending Balance	-	-	(120,000)	-	-	-	(120,000)
Total Ending Balance	-	-	(\$120,000)	-	-	-	(\$120,000)

Agency Request
2013-15 Biennium

Governor's Budget
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Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page K-14

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-085-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Lottery Funds						
Interest Income	12,758	-	-	-	-	-
Transfer In Lottery Proceeds	-	-	-	796,864	-	-
Tsfr From Administrative Svcs	1,370,183	2,450,334	2,529,510	2,523,132	3,316,986	2,519,440
Transfer to Other	-	(10)	(10)	-	-	-
Total Lottery Funds	\$1,382,941	\$2,450,324	\$2,529,500	\$3,319,996	\$3,316,986	\$2,519,440
Other Funds						
Interest Income	2,918	-	-	-	-	-
Transfer In - Intrafund	1,453,910	1,665,510	1,665,510	2,022,801	2,022,801	1,814,322
Total Other Funds	\$1,456,828	\$1,665,510	\$1,665,510	\$2,022,801	\$2,022,801	\$1,814,322
Nonlimited Other Funds						
Refunding Bonds	6,446,038	-	-	-	-	-
Cert of Participation	698,737	-	-	-	-	-
Transfer In - Intrafund	39,339	-	-	-	-	-
Transfer Out - Intrafund	(39,339)	-	-	-	-	-
Total Nonlimited Other Funds	\$7,144,775	-	-	-	-	-

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2013-15 Biennium

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Detail of LF, OF, and FF Revenues - BPR012

___ Agency Request

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 X Legislatively Adopted

Budget Page K-15

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Debt Service

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-085-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
820 END OF SESSION BILL (HB 5008)						
SERVICES & SUPPLIES						
Other Funds	-	-	-	-	-	120,000
TOTAL LIMITED BUDGET (Policy Packages)						
Other Funds	-	-	-	-	-	120,000
TOTAL LIMITED BUDGET (Including Packages)						
Other Funds	-	-	-	-	-	120,000
NONLIMITED BUDGET (Excluding Packages)						
SERVICES & SUPPLIES						
Other Funds	39,339	-	-	-	-	-
TOTAL NONLIMITED BUDGET (Excluding Packages)						
Other Funds	39,339	-	-	-	-	-
NONLIMITED BUDGET (Current Service Level)						
Other Funds	39,339	-	-	-	-	-
TOTAL NONLIMITED BUDGET (Including Packages)						
Other Funds	39,339	-	-	-	-	-
OPERATING BUDGET						
Other Funds	39,339	-	-	-	-	120,000
DEBT SERVICE (Excluding Packages)						

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Debt Service

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-085-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
DEBT SERVICE						
General Fund	2,504,731	2,788,506	2,890,593	2,760,225	2,760,225	2,760,225
Lottery Funds	1,374,136	2,453,937	2,542,314	2,523,132	2,523,132	2,523,132
Other Funds	1,454,374	1,665,510	1,665,510	1,547,080	1,547,079	1,547,079
All Funds	5,333,241	6,907,953	7,098,417	6,830,437	6,830,436	6,830,436
TOTAL DEBT SERVICE (Excluding Packages)						
General Fund	2,504,731	2,788,506	2,890,593	2,760,225	2,760,225	2,760,225
Lottery Funds	1,374,136	2,453,937	2,542,314	2,523,132	2,523,132	2,523,132
Other Funds	1,454,374	1,665,510	1,665,510	1,547,080	1,547,079	1,547,079
All Funds	5,333,241	6,907,953	7,098,417	6,830,437	6,830,436	6,830,436
DEBT SERVICE (Current Service Level)						
General Fund	2,504,731	2,788,506	2,890,593	2,760,225	2,760,225	2,760,225
Lottery Funds	1,374,136	2,453,937	2,542,314	2,523,132	2,523,132	2,523,132
Other Funds	1,454,374	1,665,510	1,665,510	1,547,080	1,547,079	1,547,079
All Funds	5,333,241	6,907,953	7,098,417	6,830,437	6,830,436	6,830,436
DEBT SERVICE (Policy Packages)						
PRIORITY 8						
431 ACQUISITION OF GILCHRIST STATE FOREST LAI						
DEBT SERVICE						
Lottery Funds	-	-	-	796,864	796,864	-
PRIORITY 10						

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Debt Service

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-085-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
483 PROCUREMENT SYSTEM						
DEBT SERVICE						
General Fund	-	-	-	127,705	-	-
Other Funds	-	-	-	91,927	-	-
All Funds	-	-	-	219,632	-	-
PRIORITY 12						
484 BUS. SYSTEM IMPROVEMENT INITIATIVE - PHAS						
DEBT SERVICE						
General Fund	-	-	-	220,504	-	-
Other Funds	-	-	-	158,727	-	-
All Funds	-	-	-	379,231	-	-
PRIORITY 14						
481 EASTERN LANE REDEVELOPMENT PROJECT						
DEBT SERVICE						
General Fund	-	-	-	149,171	149,171	113,364
Other Funds	-	-	-	225,067	225,067	147,243
All Funds	-	-	-	374,238	374,238	260,607
TOTAL DEBT SERVICE (Policy Packages)						
General Fund	-	-	-	497,380	149,171	113,364
Lottery Funds	-	-	-	796,864	796,864	-
Other Funds	-	-	-	475,721	225,067	147,243

___ Agency Request
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 Program Unit Appropriated Fund and Category Summary- BPR007A

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Debt Service

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-085-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	1,769,965	1,171,102	260,607
TOTAL DEBT SERVICE (Including Packages)						
General Fund	2,504,731	2,788,506	2,890,593	3,257,605	2,909,396	2,873,589
Lottery Funds	1,374,136	2,453,937	2,542,314	3,319,996	3,319,996	2,523,132
Other Funds	1,454,374	1,665,510	1,665,510	2,022,801	1,772,146	1,694,322
All Funds	5,333,241	6,907,953	7,098,417	8,600,402	8,001,538	7,091,043
DEBT SERVICE NONLIMITED (Excluding Packages)						
DEBT SERVICE						
Other Funds	7,105,436	-	-	-	-	-
TOTAL DEBT SERVICE NONLIMITED (Excluding Pacl						
Other Funds	7,105,436	-	-	-	-	-
DEBT SERVICE NONLIMITED (Current Service Level)						
Other Funds	7,105,436	-	-	-	-	-
TOTAL DEBT SERVICE NONLIMITED (Including Pack						
Other Funds	7,105,436	-	-	-	-	-
TOTAL BUDGET						
General Fund	2,504,731	2,788,506	2,890,593	3,257,605	2,909,396	2,873,589
Lottery Funds	1,374,136	2,453,937	2,542,314	3,319,996	3,319,996	2,523,132
Other Funds	8,599,149	1,665,510	1,665,510	2,022,801	1,772,146	1,814,322
All Funds	12,478,016	6,907,953	7,098,417	8,600,402	8,001,538	7,211,043

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Improvement Sub-Program
Program Unit Narrative

Mission Statement:

The mission of the Capital Improvement Program is to support the Department of Forestry through the improved functionality and extended life of its facilities assets to meet current and future business needs.

Statutory Authority:

ORS §276.227(5)
ORS §276.229
ORS §291.216(8)(D)

Purpose, Customers, and Source of Funding:

The purpose of the Capital Improvement Program is to maintain the Department of Forestry's investment in its capital assets, improve functionality of its buildings, and to renew obsolete facilities and system components. Capital improvement projects are those capital projects that are capitalized, have a cost of less than \$1,000,000, and increase the value, extend the useful life or adapt a capital asset to a different use.

To support the delivery of Department of Forestry's service delivery the objectives of the Capital Improvement Program are:

- Maximize the use and reliability of health and safety systems for staff and public protection;
- Make functional improvements to facilities to improve productivity and extend their useful life;
- Adaption of facilities for better utilization of space and to meet changing organizational needs;
- Replacement of energy consuming building systems to reduce energy consumption;
- Modernization of facilities infrastructure to accommodate contemporary technologies.

The key challenge to the Department of Forestry's Capital Improvement Program continues to be funding. The primary funding resources are state General Fund appropriations, assessments from forest landowners, net proceeds from state forest operations, and Department of Forestry operating programs. The use of these sometimes limited funding resources tends to place Capital Improvement Program funds in competition with operating program funds.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Capital Budgeting

Capital Improvement Sub-Program
Program Unit Narrative

Activities, Programs and Issues:

To maximize the effectiveness of limited funding resources, the focus of the Capital Improvement Program is on the following categories of needs that emphasize improved safety and functionality of the Department of Forestry's facilities:

- Code & Life Safety - Improvements to older facilities to meet modern building code and life-safety requirements;
- Service Life - Renewal projects to offset the wear and decline of operational facilities due to intensive, long-term use;
- Programmatic Changes - Revisions to meet changing program needs to maintain staff productivity and work capacity;
- Functional Obsolescence - Renovations to facilities to remove functional obstacles and to install technological improvements.

Key issues facing the Capital Improvement Program:

- A facilities inventory largely made up of buildings constructed in the 1930's, 1940's, and 1950's many of which are functionally obsolete and have endured decades of exceptionally hard use supporting the Department of Forestry's operating programs;
- The Department of Forestry has historically received little, and currently no, direct General Fund (GF) support for capital improvement projects.

To address the key issues and to develop its Capital Improvement Program budget, the Department of Forestry uses the following planning tools:

- Biennial Agency Facilities Plans that are reviewed and approved by the Capital Projects Advisory Board and the Department of Administrative Services;
- District master plans and architectural studies that consider the functional suitability of existing facilities and provides recommendations for cost effective solutions;
- Facility assessments conducted on the Department of Forestry's facilities on a recurring schedule to identify deferred maintenance, defective building systems, needed functional improvements and associated costs.

In summary, the focus of the Department of Forestry's Capital Improvement Program continues to be the challenge of preserving and increasing the functionality and efficiency of its existing facilities within the framework of limited funding resources.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Capital Budgeting

Capital Improvement Sub-Program
Program Unit Narrative

Background:

Since its establishment in 1911, the Department of Forestry and the state's forest landowner associations have constructed and acquired facilities to support the following major program areas; Protection from Fire, State Forests Management, Private and Community Forests, Resource Planning and Administrative Services Programs.

The Department of Forestry's current building inventory includes 402 buildings in the less than \$1,000,000 value category, and 13 buildings in the more than \$1,000,000 value category. The 2012 current replacement value of this building inventory is approximately \$115,000,000.

Outside of the 11 Salem Headquarters Campus buildings which house the Department of Forestry's centralized business functions, the balance of the buildings are located at 12 Fire Protection Districts and within 5 State Forests located throughout the state.

The Department of Forestry's building inventory supports a wide range of activities including administrative functions, fire dispatch centers, fire equipment warehouses, vehicle repair and fabrication shops, vehicle storage facilities, reforestation activities, radio communication facilities and forest fire lookouts. The acquisition of these facilities span decades of building design, construction and workplace technologies.

Criteria for Budget Development:

The objective of the Capital Improvement Program is to ensure that the limited available funding resources are allocated for the Department of Forestry's highest priority capital improvement projects. To develop the Capital Improvement Program budget, the following processes are followed:

- Projects are identified and prioritized based on district and Department-wide planning processes
- Projects are reviewed by senior Department of Forestry staff and in some cases forest landowner stakeholders

Expected Results:

As a result of the Capital Improvement Program, the Department of Forestry expects:

- Improved wildland fire protection resulting in less resource damage and lower suppression cost;
- Improved employee productivity and safety;
- State assets preserved and functionality improved;
- Reduced energy costs.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Capital Budgeting

Capital Improvement Sub-Program
Program Unit Narrative

Performance Measures:

The Capital Improvement Program goals are not directly linked to Oregon Benchmarks and/or similar high-level outcomes. The program goals are indirectly linked to the benchmarks through the Department of Forestry's operating programs. The Capital Improvement Program accomplishes this link by providing Department employees with efficient, productive, and safe working environments to support the accomplishment of the goals and mission of the operating programs, which in turn directly supports the benchmarks.

The Capital Improvement Program performance measures are focused on the effective use of limited funding resources to deliver projects on schedule, within budget and providing the performance outcomes required.

Revenue Sources:

Funding for the Capital Improvement Program includes both General Fund (GF) and Other Funds (OF) from Department of Forestry's operating programs.

Proposed Legislation:

None.

Agency Request

Governor's Balanced

Legislatively Adopted

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Budget Narrative

Department of Forestry

Capital Budgeting

Capital Improvement Sub-Program
Program Unit Narrative

Base Budget Funding and Staffing:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	4,213,650	4,213,650	4,213,650
All Funds	\$4,213,650	\$4,213,650	\$4,213,650

Essential Packages Funding and Staffing:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds			
Package 031 Standard Inflation	101,128	101,128	101,128
Total, All Funds	\$101,128	\$101,128	\$101,128

Current Service Level Funding and Staffing:

	<u>Agency Requested</u>	<u>Governor's</u>	<u>Legislatively Adopted</u>
Other Funds	4,213,650	4,314,778	4,314,778
Total, All Funds	\$4,314,778	\$4,314,778	\$4,314,778

Policy Packages Funding and Staffing:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
None	--	--	--
Total, All Funds	\$0	\$0	\$0

Total Program Biennial Budget Funding and Staffing:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	4,314,778	4,314,778	4,314,778
All Funds	\$4,314,778	\$4,314,778	\$4,314,778

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **K-24**
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Budget Narrative

Department of Forestry

Capital Budgeting

Capital Improvement Sub-Program
Essential Packages Summary

Base Budget Package #	Base Budget Package Title
000	Essential Budget Level Exception Request - Base Budget Change

None.

Essential Package #	Essential Package Title
010	Vacancy Factor and non-PICS Personal Services

None.

Essential Package #	Essential Package Title
022	Cost of Phased-In and Phased-Out Programs and One-Time Costs

None.

Essential Package #	Essential Package Title
031	Standard Inflation

The Cost of Goods and Services increased by \$101,128. This is based on the standard 2.4% inflation factor for Capital Outlay items.

Essential Package #	Essential Package Title
032	Above Standard Inflation

None.

Essential Package #	Essential Package Title
050	Fund Shifts

None.

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvement
Cross Reference Number: 62900-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Technical Equipment	-	-	19,517	-	-	-	19,517
Industrial and Heavy Equipment	-	-	2,405	-	-	-	2,405
Land and Improvements	-	-	28,670	-	-	-	28,670
Building Structures	-	-	50,536	-	-	-	50,536
Total Capital Outlay	-	-	\$101,128	-	-	-	\$101,128
Total Expenditures							
Total Expenditures	-	-	101,128	-	-	-	101,128
Total Expenditures	-	-	\$101,128	-	-	-	\$101,128
Ending Balance							
Ending Balance	-	-	(101,128)	-	-	-	(101,128)
Total Ending Balance	-	-	(\$101,128)	-	-	-	(\$101,128)

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-088-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Interest Income	8,319	-	-	-	-	-
Other Revenues	-	-	-	2,730,823	2,730,823	-
Transfer In - Intrafund	406,969	4,213,650	4,213,650	1,583,955	1,583,955	4,314,778
Tsfr From Lands, Dept of State	25,455	-	-	-	-	-
Transfer Out - Intrafund	(34,639)	-	-	-	-	-
Total Other Funds	\$406,104	\$4,213,650	\$4,213,650	\$4,314,778	\$4,314,778	\$4,314,778

___ Agency Request
2013-15 Biennium

___ Governor's Budget
Page _____

___ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

___ Agency Request

___ Governor's Balanced

 X Legislatively Adopted

Budget Page K-27

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Capital Improvement

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-088-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
CAPITAL IMPROVEMENT (Excluding Packages)						
CAPITAL OUTLAY						
Other Funds	606,128	4,213,650	4,213,650	4,213,650	4,213,650	4,213,650
TOTAL CAPITAL IMPROVEMENT (Excluding Packages)						
Other Funds	606,128	4,213,650	4,213,650	4,213,650	4,213,650	4,213,650
CAPITAL IMPROVEMENT (Essential Packages)						
031 STANDARD INFLATION						
CAPITAL OUTLAY						
Other Funds	-	-	-	101,128	101,128	101,128
TOTAL CAPITAL IMPROVEMENT (Essential Packages)						
Other Funds	-	-	-	101,128	101,128	101,128
CAPITAL IMPROVEMENT (Current Service Level)						
Other Funds	606,128	4,213,650	4,213,650	4,314,778	4,314,778	4,314,778
TOTAL CAPITAL IMPROVEMENT (Including Packages)						
Other Funds	606,128	4,213,650	4,213,650	4,314,778	4,314,778	4,314,778
TOTAL BUDGET						
Other Funds	606,128	4,213,650	4,213,650	4,314,778	4,314,778	4,314,778

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Construction Sub-Program
Program Unit Narrative

Mission Statement:

The mission of the Capital Construction Program is to support the Department of Forestry through the renewal, acquisition and construction of the Department's highest priority major construction/acquisition projects to meet current and future business needs.

Statutory Authority:

ORS §291.224
ORS §291.216(8)(C)

Purpose, Customers and Source of Funding:

The purpose of the Capital Construction Program is to develop Department of Forestry's capital assets through the renewal, acquisition and construction of major construction/acquisition projects to meet programmatic changes and to replace obsolete facilities. Major construction/acquisition projects are those capital projects that are capitalized, have a cost of more than \$1,000,000, and are used to build, acquire, adapt, replace or change the function of a facility.

To support the delivery of the Department of Forestry services the objectives of the Capital Construction Program are:

- Acquisition and construction of effective and efficient administrative and specialty operational facilities;
- Functional improvements to existing facilities to improve productivity and extend their useful life;
- Adaptation of existing facilities for better utilization of space and to meet changing organizational needs;
- Replacement of energy consuming building systems to reduce energy consumption;
- Modernization of facilities infrastructure to accommodate contemporary technologies.

The Department of Forestry proposes to use alternative financing in the form of Certificates of Participation (COP.) The debt service for the COP financing will be a combination of General Fund (GF), and Other Funds (OF) resources comprised of program pro-rate and rent back funds, direct assessments from forest landowners, and where appropriate, net proceeds from state forest operations.

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Construction Sub-Program
Program Unit Narrative

Activities, Programs and Issues:

To maximize the effectiveness of limited revenue sources, the focus of Capital Construction Program is on the following categories of needs that emphasize improved safety and functionality of Department of Forestry facilities:

- Code & Life Safety - Improvements to our older facilities to meet modern building code and life-safety requirements;
- Service Life - Renewal and replacement projects to offset the wear and decline of our facilities due to intensive, long-term use;
- Programmatic Changes - Revisions to meet changing program needs and to maintain staff productivity and work capacity;
- Functional Obsolescence - Renovation and replacement projects to eliminate functional limitations.

Key issues facing the Capital Construction Program are:

- A facilities inventory largely made up of buildings constructed in the 1930's, 1940's, and 1950's many of which are functionally obsolete and have endured decades of exceptionally hard use supporting the Department of Forestry's operating programs;
- Urban encroachment, usually residential, creating compatibility problems particularly for the Protection from Fire Program;
- Increasing wildland-urban interface fire protection challenges. The Department of Forestry is analyzing the impacts of this issue on future facilities planning efforts.

To address the key issues and to develop its Capital Construction Program budget, the Department of Forestry uses the following planning tools:

- Biennial Agency Facilities Plans that are reviewed and accepted by the Capital Projects Advisory Board and the Department of Administrative Services;
- District master plans and architectural studies that consider the functional suitability of existing facilities and provides recommendations for cost effective solutions;
- Facility assessments conducted on Department of Forestry facilities on a recurring schedule to identify deferred maintenance, defective building systems, needed functional improvements and associated costs.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page K-30
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Construction Sub-Program
Program Unit Narrative

Four-Year Capital Construction Plan:

The Department of Forestry's Agency Facility Plan and Capital Construction Program have been reviewed and accepted by the Capital Projects Advisory Board. All projects being requested are designed to augment the basic core of the Department of Forestry's facilities that are called upon to support the goals and objectives of the Department. In developing the Capital Construction Program, every effort has been made to exercise responsible stewardship with respect to the State's past and future investment in the Department of Forestry's facilities.

The projects proposed are defined as both preservation and programmatic in nature, focusing on crucial improvements to the Department of Forestry's wildland fire protection capacity; the preservation of a historically significant resource; and the replacement of functionally obsolete and inefficient buildings.

Major construction/acquisition project requests are listed in priority order:

1. **2013 – 2015: Gilchrist Land Acquisition - \$7,600,000 (Other Funds)**

The purchase represented only a portion of the total 69,000 acres of contiguous forest that Fidelity was selling in the area (the total property known as "the Gilchrist tract") - Fidelity was unwilling to sell just a portion of the full 69,000-acre tract to the state. In order to enable the purchase and meet Fidelity's terms, The Conservation Fund (TCF), a non-profit conservation organization, agreed to purchase the remaining acres that the state could not afford (also referred to as "Gilchrist east," since it's the eastern one-third of the tract), and hold it while giving the state an option on future purchase. TCF's role nationally is to provide bridge-funding for public and non-profit conservation projects, typically holding property until the partner organization can develop the funds. The remaining balance is 25,754 acres and approximately \$9,492,570 value. An additional \$1,980,000 in lottery bonds were approved in the 2011 legislative session, but have not yet been spent. This leaves approximately \$7,600,000 in funds needed to complete the acquisition.

2. **2013 – 2015: East Lane (South Cascades District) Headquarters Facilities Improvement Project - \$1,750,000 (Other Funds)**

This project, located in Springfield, will significantly improve operating functionality, productivity and employee safety with the replacement and improvement of unsafe and obsolete facilities with a single modern building specifically designed to accommodate current operations. The scope of the project includes installation of site utilities and construction of a multi-use building to house a fire cache, vehicle repair and equipment fabrication shop and fire crew support facilities, and the conversion of the existing vehicle repair building into a heated fire engine storage and equipment storage facility to be shared with Department of Fish and Wildlife.

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Construction Sub-Program
Program Unit Narrative

Background:

Since its establishment in 1911, the Department of Forestry and the state's forest landowner associations have constructed and acquired facilities to support the Department's major program areas; Protection from Fire, State Forests Management, Private and Community Forests, Resource Planning and Administrative Services Programs.

The Department of Forestry's current building inventory includes 402 buildings in the less than \$1,000,000 value category, and 13 buildings in the more than \$1,000,000 value category. The 2012 current replacement value of this building inventory is approximately \$115,000,000.

Outside of the 11 Salem Headquarters Campus buildings which house the Department of Forestry's centralized business functions, the balance of the buildings are located at 12 Fire Protection Districts and within 5 State Forests throughout the state.

The Department of Forestry's building inventory supports a wide range of activities including administrative functions, fire dispatch centers, fire equipment warehouses, vehicle repair and fabrication shops, vehicle storage facilities, reforestation activities, radio communication facilities and forest fire lookouts. The acquisition of these facilities span decades of building design, construction and workplace technologies.

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Construction Sub-Program
Program Unit Narrative

Criteria for Budget Development:

The objective of the Capital Construction Program budget is to ensure that the limited available funding resources are allocated for the Department of Forestry's highest priority major construction / acquisition projects. To develop the Capital Construction Program budget, the following processes are followed:

- Projects are identified and prioritized based on district and Department-wide planning processes
- Projects are reviewed by senior Department of Forestry staff and in some cases forest landowner stakeholders

Expected Results:

As a result of the Capital Construction Program, the Department of Forestry expects:

- Improved wildland fire protection resulting in less resource damage and lower suppression cost;
- Improved employee productivity and safety;
- State assets preserved and functionality improved;
- Reduced energy costs.

Performance Measures:

The Capital Construction Program is not directly linked to Oregon Benchmarks and/or similar high-level outcomes. The program is indirectly linked to the benchmarks through the Department of Forestry's operating programs. The Capital Construction Program accomplishes this link by providing Department employees with efficient, productive, and safe working environments to support the accomplishment of the goals and mission of the operating programs, which in turn directly supports the benchmarks.

Capital Construction Program performance measures are focused on the effective use of limited funding resources to deliver projects on schedule, within budget and providing the performance outcomes required.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page K-33
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Construction Sub-Program
Program Unit Narrative

Revenue Sources:

The Department of Forestry proposes to use alternative financing in the form of Certificates of Participation (COP). The debt service for the COP financing will be a combination of General Fund (GF), and Other Funds (OF) resources comprised of program pro-rate, direct assessments from forest landowners, and where appropriate, net proceeds from state forest operations and the disposition of real property.

Proposed Legislation:

None.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page K-34
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Construction Sub-Program
Program Unit Narrative

Current Service Level Funding and Staffing:

Total, All Funds

<u>Agency Requested</u>	<u>Governor's</u>	<u>Legislatively Adopted</u>
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Policy Packages Funding and Staffing:

Other Funds

Package 481 Eastern Lane Redevelopment

Total, All Funds

<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
10,100,000	10,100,000	\$1,750,000
\$10,100,000	\$10,100,000	\$1,750,000

Total Program Biennial Budget Funding and Staffing:

Other Funds

All Funds

<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
10,100,000	10,100,000	\$1,750,000
\$10,100,000	\$10,100,000	\$1,750,000

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **K-35**
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Construction Sub-Program
Packages Summary

Summary of Policy Packages

Enhancement Package #	Component	Priority	Enhancement Package/Component Title	All Funds	Positions /FTE	Page #
431	A	08	Gilchrist Forest Acquisition	\$0	0 / 0.00	K-37
481	A	14	Eastern Lane Redevelopment	\$1,750,000	0 / 0.00	K-40
Total LAB Packages				\$1,750,000	0 / 0.00	

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **K-36**
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Construction Sub-Program
Enhancement Package 431

Policy Package #	Component	Priority	Policy Package Title
431	A	08	Gilchrist Forest Acquisition

PACKAGE NARRATIVE:

Executive Summary:

This package requests the purchase of additional land to be added to the Gilchrist State Forest, to be paid for by Lottery Bonds.

The Legislature denied the construction portion of this package in the 2013-15 biennium, instead adding it to the 2009-11 Gilchrist Forest project. Thus, the limitation in this biennium has been reduced to zero. Additionally, the spending for this project won't be acted upon until the end of the biennium. Therefore, the amount added to the 2009-11 biennium project budget was \$5.2M, instead of the \$7.6M originally proposed in this package.

Purpose:

In 2009 the Oregon Legislature approved \$15,000,000 towards the purchase of lands in the Gilchrist area of Klamath County. The purchase ensured the lands would be maintained as forestlands and managed to provide a mix of economic, environmental, and social benefits. With this revenue, the Department of Forestry purchased 43, 389 acres of forestland. The public dedication of these forests was on June 11, 2000. Since this time, the Department has actively managed these lands to develop them into productive forests.

The purchase represented only a portion of the total 69,000 acres of contiguous forest that Fidelity was selling in the area (the total property known as "the Gilchrist tract") - Fidelity was unwilling to sell just a portion of the full 69,000-acre tract to the state. In order to enable the purchase and meet Fidelity's terms, The Conservation Fund (TCF), a non-profit conservation organization, agreed to purchase the remaining acres that the state could not afford (also referred to as "Gilchrist east," since it's the eastern one-third of the tract), and hold it while giving the state an option on future purchase. TCF's role nationally is to provide bridge-funding for public and non-profit conservation projects, typically holding property until the partner organization can develop the funds. The remaining balance is 25,754 acres and approximately \$9,492,570 value. An additional \$1,980,000 in lottery bonds were approved in the 2011 legislative session, but have not yet been spent. This leaves approximately \$7,600,000 in funds needed to complete the acquisition.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page K-37
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Construction Sub-Program
Enhancement Package 431

Purpose: (Cont.)

There was no commitment from the State to purchase these lands, though the state—through the Governor’s Office, the Board of Forestry and the Department—has expressed its long-term interest in doing so to keep this block as contiguous forest. It has always been understood by all parties that the “exit ramp” if the state was unable to develop funding was that TCF would hold the properties as long as they could and then sell them.

The purpose of this legislative concept is complete the acquisition of forestland in the Gilchrist area of Klamath County for management as state forestland. These parcels will produce:

- economic benefits for the area, including but not limited to income from the harvest of forest products and direct employment and economic benefit from processing harvested forest products;
- increased activity and employment in the tourism industry and other industries related to the development of recreational attractions on the parcels.

Purchasing these parcels ensures they will be retained as forestland, resulting in the maintenance and development of forest industry jobs and existing jobs in related industries in the area.

How Achieved:

Funding to secure these properties will allow the agency to work with the Conservation Fund to transfer the remaining acres to the Department and complete acquisition of the Gilchrist State Forest. The timeline depends on the sale of lottery bonds and subsequent activities necessary to complete the transaction, likely another six months.

Staffing Impact:

In the short term, the additional properties will be managed with existing staff. As the forestlands grow and develop, additional staff capacity is anticipated (years or decades from now) to provide for active management of the forestlands, supported by revenue earned from the forest.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page K-38
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Construction Sub-Program
Enhancement Package 431

Quantifying Results:

Purchase of the “Gilchrist east” parcel will bring the forestlands into the agency’s regular methods for measuring performance, a biennial cycle of reviewing economic, environmental, and social measures. These measures currently include return on investment, employment figures, and recreational use statistics.

Staffing Impact:

None.

Funding:

		<u>Agency Requested</u>	<u>Governor’s Balanced</u>	<u>Legislatively Adopted</u>
Other Funds		\$7,600,000	\$7,600,000	--
	All Funds:	\$7,600,000	\$7,600,000	\$0

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page **K-39**
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Construction Sub-Program
Enhancement Package 481

Policy Package #	Component	Priority	Policy Package Title
481	A	14	Eastern Lane Redevelopment

PACKAGE NARRATIVE:

Executive Summary:

This package requests the construction of a new warehouse building to replace an aging, unsafe existing structure in the South Cascade District.

Purpose:

ODF's South Cascade District (SCAS) has a warehouse which has become so structurally compromised and potentially unsafe that it is beginning to impact the safety, health and readiness of the SCAS fire protection program. An unstable foundation is a major problem for the main warehouse, used to house fire fighters, their equipment and a shop.

SCAS's warehouse was constructed in 1944, before modern building codes were instituted. The combination of soft soil and poor foundation construction has caused the west side of the foundation to shift outwards. The problems resulting from the foundation shift is the main concern. Following a consulting engineer's recommendation a temporary solution was applied; shoring up the shifting foundation with a dirt berm. However, if this serious problem is not corrected in an expedient manner, the building's foundation may shift out to the point that the entire structure will become unsafe, and the fire cache will have to be moved. This will result in the SCAS's fire crew losing a fire cache storage space, heated warm truck bay for parking of a fire engine inside year round fire ready, a tool shop and fire crew readiness space which is used to prepare for and clean up after fires. Such a loss of space will greatly reduce the fire crews' ability to maintain readiness in the event of a wildfire.

It is also important to note that the warehouse's unstable foundation is not its only problem. This building also has a badly leaking roof, outdated windows and peeling lead-based paint. The lead paint cannot simply be scrubbed or painted over, it has to be removed in a modern environmentally correct manner, along with all the current siding, and new siding will have to be installed.

After a careful assessment of all the alternatives, and with the support of our stakeholders, we propose constructing a new building as the optimal resolution of these problems.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page K-40
107BF02

Budget Narrative

Department of Forestry

Capital Budgeting

Capital Construction Sub-Program
Enhancement Package 481

How Achieved:

ODF has only two possible options: invest money in shoring up the building's compromised foundation, or build a new and secure building. Implementing a long-term solution, rather than a short-term fix seems the best solution. Therefore, we have analyzed in detail the costs of new construction versus the costs of a structural upgrade for the current building.

To complete the repairs to the foundation, roof, windows and siding, the State would have to invest approximately \$300,000 in the current building. However, even with these repairs engineers cannot guarantee a long enough lifespan for the building that would justify the expense. In addition to the repair cost, the City of Springfield mandates that any remodeling and/or construction projects will need to include upgrades to the compound grounds, including parking areas, sanitary sewer, storm drain channels, and would also require a storm drainage settling pond.

As an alternative, demolishing the current warehouse and building a new, improved building would range in cost from \$2,300,000 to 2,400,000. We discussed this issue with our stakeholders and received support for the construction of a new building. The idea of further investing money and resources to remodel an aging building whose foundation is known to be unstable was not supported. This calculation is based on plans developed to our specifications while working with a licensed architectural and engineering firm. All work will occur on the ODF-owned compound, and no other agency would be affected by the proposed action.

According to our master site plan, the entire planning, design and construction phase should last approximately 21 months. Once completed, the South Cascade District would have a modern and safe warehouse/shop facility to meet the operational needs of the Fire Protection program and of other programs within ODF.

Staffing Impact:

None.

Funding:

	<u>Agency Requested</u>	<u>Governor's Balanced</u>	<u>Legislatively Adopted</u>
Other Funds	2,500,000	2,500,000	\$1,750,000
All Funds:	\$2,500,000	\$2,500,000	\$1,750,000

Agency Request

Governor's Balanced

Legislatively Adopted

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107BF02

Budget Narrative

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Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page K-42
107BF02

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Forestry, Dept of
Pkg: 481 - Eastern Lane Redevelopment Project

Cross Reference Name: Capital Construction
Cross Reference Number: 62900-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Cert of Participation	-	-	1,750,000	-	-	-	1,750,000
Total Revenues	-	-	\$1,750,000	-	-	-	\$1,750,000
Capital Outlay							
Building Structures	-	-	1,750,000	-	-	-	1,750,000
Total Capital Outlay	-	-	\$1,750,000	-	-	-	\$1,750,000
Total Expenditures							
Total Expenditures	-	-	1,750,000	-	-	-	1,750,000
Total Expenditures	-	-	\$1,750,000	-	-	-	\$1,750,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Agency Request
2013-15 Biennium

Governor's Budget
Page _____

Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page K-43

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Forestry, Dept of
2013-15 Biennium

Agency Number: 62900

Cross Reference Number: 62900-089-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Lottery Bonds	17,086,592	-	-	7,600,000	7,600,000	-
Cert of Participation	-	-	-	2,500,000	2,500,000	1,750,000
Interest Income	22,390	-	-	-	-	-
Transfer In - Intrafund	1,191,005	-	-	-	-	-
Transfer Out - Intrafund	(1,316,731)	-	-	-	-	-
Total Other Funds	\$16,983,256	-	-	\$10,100,000	\$10,100,000	\$1,750,000

___ Agency Request
2013-15 Biennium

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___ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

___ Agency Request

___ Governor's Balanced

__X__ Legislatively Adopted

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Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Capital Construction

Version: Z - 01 - Leg. Adopted Budget
 Cross Reference Number: 62900-089-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
CAPITAL CONSTRUCTION (Excluding Packages)						
CAPITAL OUTLAY						
Other Funds	16,983,256	-	-	-	-	-
TOTAL CAPITAL CONSTRUCTION (Excluding Packages)						
Other Funds	16,983,256	-	-	-	-	-
CAPITAL CONSTRUCTION (Current Service Level)						
Other Funds	16,983,256	-	-	-	-	-
CAPITAL CONSTRUCTION (Policy Packages)						
PRIORITY 8						
431 ACQUISITION OF GILCHRIST STATE FOREST LAI						
CAPITAL OUTLAY						
Other Funds	-	-	-	7,600,000	7,600,000	-
PRIORITY 14						
481 EASTERN LANE REDEVELOPMENT PROJECT						
CAPITAL OUTLAY						
Other Funds	-	-	-	2,500,000	2,500,000	1,750,000
TOTAL CAPITAL CONSTRUCTION (Policy Packages)						
Other Funds	-	-	-	10,100,000	10,100,000	1,750,000
TOTAL CAPITAL CONSTRUCTION (Including Packages)						
Other Funds	16,983,256	-	-	10,100,000	10,100,000	1,750,000
TOTAL BUDGET						

Agency Request
 2013-15 Biennium

Governor's Budget
 Page _____

Legislatively Adopted
 Program Unit Appropriated Fund and Category Summary- BPR007A

**Program Unit Appropriated Fund Group and Category Summary
2013-15 Biennium
Capital Construction**

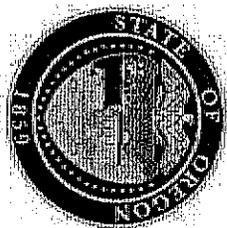
**Version: Z - 01 - Leg. Adopted Budget
Cross Reference Number: 62900-089-00-00-00000**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	16,983,256	-	-	10,100,000	10,100,000	1,750,000

Secretary of State Audit Report

Kate Brown, Secretary of State

Gary Blackmer, Director, Audits Division



Department of Forestry: Computer Controls Need Attention

Summary

The mission of the Oregon Department of Forestry (department) is to serve the people of Oregon by protecting, managing, and promoting stewardship of Oregon's forests to enhance environmental, economic, and community sustainability. The department's programs provide fire protection and other services to manage private, state owned, urban, and community forests.

The purpose of this audit was to review and evaluate the effectiveness of key controls over the computing environment at the department. Although the department provides vital technical support for its computer systems, we identified areas where the department could improve.

We noted that the department's formal strategic plans were out of date and did not provide a clear vision for optimizing use of information technology. As a result, it is unlikely the department will timely address known information technology challenges or make other notable improvements to its current technology state.

In addition, management did not adequately organize important information technology functions such as planning, development and maintenance, security, and quality assurance to ensure they would be properly addressed.

Processes for selecting, acquiring, developing, implementing, and maintaining computer systems were also inadequate. Without these controls in place, it is unlikely the department will be able to keep pace with advancing technologies or take advantage of opportunities to gain efficiencies afforded by better use of technology.

We also found information security controls should be improved. We communicated details regarding these matters to department management in a separate confidential document, as provided in ORS 192.501 (23).

We evaluated the Oregon Department of Forestry's (department) computing environment, including processes for using technology and planning for improvements, implementing and maintain systems, and protecting computer systems and data. For each of these areas, we found the department was providing technical support for its computer systems, but we also identified opportunities for improvement.

Specifically, we found that the department's:

- Strategic plans do not provide a clear vision for optimizing use of information technology.
- Information technology efforts are not well organized.
- Processes for acquiring, implementing, and maintaining technology solutions are inadequate.
- Security of information systems and data needs improvement.

These weaknesses limit the department's ability to protect department data or keep pace with technology advances that could enhance operations or take advantage of opportunities to gain efficiencies afforded by better use of technology.

Strategic Plans do not Provide a Clear Vision for Optimizing Use of Information Technology

Strategic planning for information technology helps organizations properly manage resources and realize optimum value from efforts and investments. To be effective, planning should take place at regular intervals and result in formal documentation describing required initiatives, resource requirements, and how efforts will be monitored and managed. Long and short-term strategic plans should provide a roadmap for allocating resources and prioritizing efforts by answering the basic questions of what, who, how, when, and why.

We found the department's formal strategic plans were out of date and did not provide a clear vision of how it would apply or enhance technology solutions to support its business objectives. The department's most current plan was for the eight year period ending in 2011. Although this document broadly addressed how the department would carry out its mission, it did not include important information regarding how it planned to use information technology.

We also found the department did not have ongoing processes for developing, updating, or implementing strategic plans for information technology. We noted that management led several efforts to gain insight regarding how it could improve business processes, including the use of information technology. Over several years, the department hired

consultants to model, identify and assess business processes, and identify challenges to implementing information technology. These projects identified weaknesses and opportunities to improve use of technology, but management did not effectively transform the recommendations included in the reports into actionable plans.

For example, the department hired a contractor in 2011 to help a work group analyze the results of previous consultants' reports to identify potential information technology projects that could address business challenges. The most significant product from this effort included a list of 15 information technology projects staff wanted to consider during the next three biennia. The work group, however, did not provide significant details regarding costs, feasibility, alternative solutions, timing, or how the projects could resolve some of the department's most challenging technology problems. Once the project was completed, the work group was disbanded and it was unclear how or if the list would be used.

Although the Chief Information Officer's position description identifies some responsibilities consistent with information technology planning, management has not formally assigned anyone to develop a process for regular strategic planning or to create, monitor and maintain related tactical plans.

Without formal strategic and tactical plans for information technology, it is unlikely the department will timely address known information technology challenges or make other notable improvements to its current technology state.

Information Technology Efforts Are Not Well Organized

Proper placement and organization of information technology personnel within an organization is necessary to provide adequate control and ensure services are properly aligned with business requirements. Management should ensure information technology functions have a sufficient number of competent staff and all personnel in the organization have and know their roles and responsibilities in relation to information systems.

Department management has taken a decentralized approach to managing information technology. As such, they did not provide adequate information technology policies, procedures, or standards to guide staff as they performed important tasks such as strategic planning, system development and maintenance, quality assurance, or security. In addition, management did not always clearly assign responsibility for ensuring important information technology tasks would be performed.

Management also provides significant flexibility and autonomy to division management relating to information technology. We noted the department has business critical systems supported by various combinations of Information Technology Program (IT) staff and division staff. Some of

these applications were written by division staff and cannot be supported by IT. Others were developed in cooperation with IT and now are supported by staff from both sources. One manager indicated this staffing model grew out of necessity because the central IT group does not always have the available resources to fulfill the growing needs of the agency.

As a result of the above issues, the department has not always kept up with changes in technology and progress to resolve technology challenges and weaknesses has been markedly slow. The department indicated that many of its computer applications were developed using technology that does not adequately support concurrent users, lacks the ability to interact with other department systems, or operates on obsolete and insecure platforms.

Processes for Acquiring, Implementing and Maintaining Technology are Inadequate

Organizations should define and implement information technology standards and adopt system development life cycle methodologies for developing, acquiring, implementing, and maintaining computerized systems. These methodologies should ensure applications provide the automated functions to effectively and efficiently support business processes and internal control.

The department has not adopted adequate system development life cycle methodologies. Rather, staff is left to perform these processes in isolation, having little direction to ensure their individualized solutions conform to an enterprise standard. As such, the list of databases, platforms, spreadsheets, and applications implemented over the years is numerous and disparate.

The department has invested considerable resources and efforts to properly maintain its Geographic Information System (GIS) capability. However, many of the department's other computer applications were built by staff using technology that is now outdated or inadequate for enterprise use. In addition, the department has some applications that run only on obsolete and insecure platforms. Some systems also cannot readily share information with other systems to avoid data duplication.

We also noted that some information technology projects languished. For example, it took four years to gather requirements and select a vendor for a project to customize and implement an important off-the-shelf business application. In addition, there have been few organized or concerted efforts to resolve information technology weaknesses identified by consultants. In most instances, nobody was formally assigned to develop solutions and manage the necessary changes.

Without a comprehensive and effective framework for acquiring, developing and maintaining information systems, it is unlikely the department will be able to keep pace with advancing technologies or take

advantage of opportunities to gain efficiencies afforded by better use of technology.

Security of Information Systems and Data Needs Improvement

The integrity of computer systems is preserved by controls that protect the environment in which systems operate, as well as controls that protect individual systems. In addition, when an organization relies on an external service provider to host its computer systems, it should formally define each party's responsibilities and specific expectations regarding security and obtain assurance that critical security requirements are fulfilled.

We found that security measures were in place to protect department computer systems and data. However, we noted weaknesses that should be corrected by the department and the Department of Administrative Services' Enterprise Technology Services (ETS). In addition, we found that the department had not adequately defined its security requirements with the ETS or confirmed security expectations were met.

Because of the sensitive nature of system security, we communicated additional details regarding our specific findings and recommendations to the department in a confidential manner in accordance with ORS 192.501 (23), which exempts such information from public disclosure.

Recommendations

We recommend that department management:

- ensure effective strategic planning occurs for information technology at regular intervals, including development of tactical plans to allocate resources and prioritize efforts;
- provide information technology policies, procedures, and/or standards to guide staff as they perform important tasks such as strategic planning, system maintenance, quality assurance, or security;
- ensure sufficient numbers of competent staff are available and formally assigned to perform critical information technology tasks;
- formally adopt system development life cycle methodologies to better govern processes for selecting, acquiring, developing, and implementing computer systems; and
- resolve the security weaknesses we identified in our confidential management letter and work with the Department of Administrative Services' Enterprise Technology Services to ensure the department's security expectations are clearly established and fulfilled.

Objectives, Scope and Methodology

The purpose of our audit was to review and evaluate the effectiveness of key controls over the computing environment at the Oregon Department of Forestry. Our specific objectives were to determine whether:

- the department's information technology is appropriately planned, organized and controlled;
- controls were in place to ensure successful acquisition, implementation and maintenance of technology solutions to meet the department's business users' needs; and
- the department provided adequate security for information technology assets.

We primarily focused on controls in effect on or after January 2012. We conducted interviews with department personnel and reviewed agency documentation.

To evaluate information technology governance and planning we:

- reviewed strategic planning documents;
- interviewed management and staff regarding the department's information strategic planning; and
- reviewed the department's roles and responsibilities for information technology functions.

To evaluate acquisition, implementation and maintenance of information technology solutions we:

- reviewed policies and procedures for system acquisition, including the use of feasibility studies and risk analyses prior to acquisition;
- reviewed the department's change management procedures and interviewed personnel responsible for managing changes; and
- reviewed policies, procedures and processes for training regarding systems and data standards.

To evaluate controls over the management of security for information technology assets we:

- reviewed the service level agreement with the ETS, including the division of responsibility;
- evaluated the department's monitoring of ETS provided services and systems, including network security, server management and patching and service cost charges;
- reviewed department security policies and procedures for user account maintenance; and
- determined whether access to systems is provided and reviewed in accordance with department policies and best practices.

Because of its sensitive nature, we communicated detailed information relating to security findings and recommendations to the department under separate cover in accordance with ORS 192.501 (23), which exempts sensitive information from public disclosure.

We used the IT Governance Institute's publication, "Control Objectives for Information and Related Technology," (COBIT), and the United State's Government Accountability Office's publication "Federal Information System Controls Audit Manual" (FISCAM) to identify generally accepted control objectives and practices for information systems.

We conducted this performance audit in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.



Oregon

John A. Kitzhaber, M.D., Governor

Department of Forestry

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April 4, 2013

Gary Blackmer, Director
Audits Division
Office of the Secretary of State
255 Capitol Street NE, Suite 500
Salem, OR 97310

RE: Department of Forestry Information Technology Controls Audit

Dear Mr. Blackmer:

This letter is in response to the Oregon Department of Forestry's information technology controls audit report transmitted to us on March 18, 2013. We appreciate the professional and collaborative manner in which the Secretary of State staff performed this audit.

The report's findings and recommendations provide insight into the challenges the department faces in the management and control of its information technology assets. We are grateful for the information provided and believe that it validates our position that changes are needed in the overall management and funding of technology at the Oregon Department of Forestry.

In summary, we generally concur with the audit findings and agree with the recommendations. Please see the enclosed agency response and corrective action plan for each finding and recommendation.

We look forward to our continued working relationship with the Audits Division. Please don't hesitate to contact me if you have any questions regarding our response.

Sincerely,

Doug Decker
Oregon State Forester

Encl: Department of Forestry's Response to the Information Technology Controls Audit Findings
and Recommendations

cc: Neal E. Weatherspoon, CPA, CISA, CISSP
Teresa Furnish, CISA
ODF Executive Team

Department of Forestry's Response to the Information Technology Controls Audit Findings and Recommendations

Audit Finding 1: Strategic plans do not provide a clear vision for optimizing use of information technology.

Audit Recommendation: Ensure effective strategic planning occurs for information technology at regular intervals, including development of tactical plans to allocate resources and prioritize efforts.

Agency's Response: Management agrees with this recommendation. The Oregon Department of Forestry (ODF) is currently developing an agency-wide strategic plan, with annual operating plans for each of its divisions. In alignment with these plans, the Information Technology Program will develop strategic and tactical plans by the fall of 2013. These plans will set clear direction for the program on how it supports and provides services to the agency, including specific tactical actions one to two years out.

Audit Finding 2: Information technology efforts are not well organized.

Audit Recommendations: Provide information technology policies, procedures, and/or standards to guide staff as they perform important tasks such as strategic planning, system maintenance, quality assurance, or security.

Ensure sufficient numbers of competent staff are available and formally assigned to perform critical information technology tasks.

Agency's Response: Management agrees with these recommendations. Taken together, this finding's components point clearly to the need for an information technology governance model to coordinate responses to all of the concerns raised. This will be a major undertaking, given ODF's unique mission which requires 24-7 fire response, geographic spread and remoteness of offices and operations, and its diverse and complex funding model.

The department has started to develop an information technology governance model and to build internal understanding of the need for such a model. We expect to implement the model, with the full support of the executive team, in the fall of 2013. The model will be applied immediately to address the specific items identified in the audit report.

The oversight committee will need to carefully evaluate the organization and funding of information technology services throughout the agency. Although addressing the audit report findings will require considerable effort, we believe that a governance model with full executive team support will position ODF for dramatic improvements in short- and long-range IT planning and execution.

The Governor's Balanced Budget for 2013-15 recommends additional IT staffing. The Legislature is currently considering this budget proposal. Approval of the proposal would provide the capacity to help address the audit report's specific recommendation regarding staffing.

Audit Finding 3: Processes for acquiring, implementing, and maintaining technology solutions are inadequate.

Audit Recommendation: Formally adopt system development lifecycle methodologies to better govern processes for selecting, acquiring, developing, and implementing computer systems.

Agency's Response: Management agrees with this recommendation. The agency needs documented standards and lifecycle approaches for developing, acquiring, implementing and maintaining computer systems and applications. ODF has lacked sufficient IT staff to achieve these goals. While development standards have already been set, documentation and processes still need to be completed. With our limited IT resources, there currently is no timeline for this.

Once formed, the IT governance committee will be tasked with fully understanding the importance of a lifecycle methodology for systems and applications, and will work on a plan to obtain the necessary resources.

Audit Finding 4: Security of information systems and data needs improvement.

Audit Recommendation: Resolve the security weaknesses we identified in our confidential management letter and work with the Department of Administrative Services' Enterprise Technology Services to ensure the department's security expectations are clearly established and fulfilled.

Agency's Response: Please refer to the confidential response letter hand-delivered to the Audits Division.

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Audits Activity:

During the 2011-13 biennium, the Audits Division from the Secretary of State’s Office conducted an audit of the Department. The objective of the statewide audit was to express an opinion on whether the financial statements contained in the State of Oregon’s Comprehensive Annual Financial Report (CAFR) were fairly presented, in all materials respects, in conformity with generally accepted accounting principles (GAAP)¹.

The Audits Division from the Secretary of State’s Office audited the following accounts at the department and determined their fair presentation in accordance with generally accepted accounting principles (GAAP) in relation to the statewide financial statements².

SFMA	Account Description	Audit Amount
<u>GAAP Fund 1107 – Environmental Management Fund</u>		
0065	Unreconciled Deposit	1,870,118
0070	Cash on Deposit with Treasurer	21,004,790
0703	State Forest Lands- Sales	63,955,029
1405	Transfers to Counties	37,916,516
14xx,18xx	Transfers Out	10,107,477
3111	Regular Employees	22,485,724
3210	Public Employees Retirement Contribution	2,929,115
3212	Pension Bond Assessment	1,559,003
3221	Social Security Taxes	2,233,981
3263	Medical, Dental, Life Insurance	8,411,241
4xxx	Services and Supplies	28,590,452

¹ Management Letter No: 629-2012-01-01 Dated January 20, 2012

² In planning and performing the audit of these selected financial accounts at the department as of and for the year ended June 30, 2011, in accordance with auditing standards generally accepted in the United States of America, the Audits Division considered the department’s internal control over financial reporting (internal control) as a basis for designing the auditing procedures for the purpose of expressing their opinion on the financial statements of the State of Oregon, but not for the purpose of expressing an opinion on the effectiveness of the department’s internal control. Accordingly, they do not express an opinion on the effectiveness of the department’s internal control.

Audits Activity: (Cont.)

The consideration of internal control was for the limited purpose described above and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. As discussed below, The Audits Division from the Secretary of State's Office identified a deficiency in internal control that they consider to be a significant deficiency³.

There were no significant findings from this audit.

Prior Year Findings

In prior fiscal years the Audits Division from the Secretary of State's Office reported a significant deficiency related to the department's access controls for its Purchase Order (PO) System in letters dated February 24, 2010, and January 11, 2011. This finding can also be found in the Statewide Single Audit Reports for the fiscal years ended June 30, 2009, and June 30, 2010; see Secretary of State audit report numbers 2010-19, and 2011-06, finding number 09-10. During fiscal year 2011, the department continued its efforts to strengthen its policy for timely termination of system access when an employee leaves or changes jobs. Based on their review, they found these efforts were not sufficient as they identified several instances where system access was not timely terminated; in some cases, system access was not terminated until several months after the employees had left the department. Subsequent to their review, the department established a requirement that system access be reviewed quarterly by the Fiscal Services Manager. The first quarterly review was completed in August 2011. This finding will be reported in the Statewide Single Audit Report for the fiscal year ended June 30, 2011, with a status of partial corrective action.

³ A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit the attention of those charged with governance.

Affirmative Action Report for the 2013-2015 Budget:

The Department of Forestry continues to work toward the goals laid out in the 2011-2013 Affirmative Action Plan. This report provides a summary of significant changes that have occurred over the last two years, an overview of activities that are making a major contribution towards our goals, and an overview of areas that will see additional emphasis in the 2013-2015 biennium. The multi-pronged approach highlighted below is heading Forestry towards its goal of further diversifying its work force.

Significant Changes:

The natural resource professional job group (B08) is the largest permanent job group in the agency with approximately 26% of the permanent work force in this category. This is an extremely important job group not only because of its size but because it provides the technical know-how for the agency and it is a major source of qualified candidates for the Middle and Upper Management (A01, A02) job groups.

There has been a slight improvement in the number of women, and a slight decrease in the number of people of color over the last couple of years in this job group:

- The number of women has increased from 13.9% to 15.79% in the last biennium. While this job group still remains under parity (25.10%), the number of women has increased slightly. We continue to increase recruitment outreach in an effort to increase both the number of women and people of color in the organization.
- The number of people of color decreased from 6.2% to 5.6%. This job group remains close to parity (7.2%) and we will continue working towards parity in all classifications in the job group.

Programs that Work:

The following activities play a major role in moving the agency toward its affirmative action goals as well as building a foundation for future efforts to diversify the work force.

Programs that Work: (Cont.)

1. Forestry plans to continue its excellent Forestry Intern Program for forestry and natural resource college students during the summer as funds are available. The intern program provides an excellent applicant pool of protected class candidates for future recruitments as well as a valuable network with university counselors and students. In the past, recruiters have made on-campus visits to the following universities: University of Montana, University of Idaho, Oregon State University, Humboldt State University, Washington State University, Chemeketa Community College, Northern Arizona University and State University of New York.

2. Forestry’s Diversity initiative is aimed at: (a) creating an inclusive work environment, (b) encouraging each employee to reach their full potential and (c) establishing Forestry as the “Employer of Choice.” Accomplishment of the diversity efforts in conjunction with a strong recruiting and succession plan effort will provide the impetus for continued diversification of the agency’s work force. High priority items that were identified and have been implemented to date include:
 - Implementation of Covey’s 7 Habits Plus training for all agency employees as the ODF corporate culture course.
 - Managers discussing, agreeing to and completing Individual Learning Plans for all employees during the annual performance appraisal process.
 - Update and maintenance of the Human Resources Webpage.
 - Implementation of gender communication training for all agency employees.
 - Incorporate the Working Guidelines of the Department into all agency specific training.
 - Diversity awareness issues built into the agendas of Forestry’s Leadership Team meetings and the Agency Leadership Program, as needed.
 - All Forestry employees were encouraged to attend half-day agency sponsored diversity forums.

3. Forestry makes a special effort to attend the Minorities in Agriculture and Natural Resource Related Sciences Conference (MANRRS), a national link to students of color studying various natural resource topics. We plan to attend this conference in the future as feasible and as funds are available.

Programs that Work: (Cont.)

4. While short-term recruiting needs are being addressed through outreach events and the intern program, a longer-term approach for developing future interest in employment is also needed. Exposure to natural resources as a potential career needs to be addressed at the K-12 grades in Oregon. Forestry has developed several options that will increase exposure of urban students to natural resource issues and potentially to natural resource careers.
 - Forestry education program in Northwest Oregon that provides teachers with forestry educational material and strategies for the primary grades and middle school levels. The Northwest Education Program Coordinator is currently working with the Tillamook and Portland School Districts to provide Forestry education materials, curriculum, and field experiences to students.
 - Collaborate with the Oregon Forest Resources Institute (OFRI) as OFRI has funds available to assist with transportation costs for forestry related fieldtrips for students in urban areas.
 - Tillamook Forest Center – Field trips and exposure to the general public.
 - Field offices throughout Oregon conduct fire prevention programs, support outdoor school activities, and natural resource curriculums for various grade levels.
 - Forestry has dedicated time to classroom presentations, field trips, mentoring, informational interviews, and job shadows to students from elementary school through four universities. For example, Forestry staff conducted 15 field trips for approximately 400 students, ranging from grade school to the university level.
 - Forestry’s School-To-Work Coordinator coordinates Forestry efforts to provide students with informational interviews, job shadows, and student internships.

5. Forestry’s recruiter and Affirmative Action Officer have developed and continue to make contacts with a wide variety of people of color organizations and the educational community. These efforts focus on how to integrate our outreach and educational efforts with the ongoing efforts of these organizations. Forestry’s recruiter participates annually on the YWCA Diversity Conference Planning committee, and has attended other diversity conference/events as offered.

Additional Emphasis in 2013-2015 Biennium:

Additional emphasis will be made in the following areas during the 2013-15 biennium.

1. Continue to serve as business partners with North Salem and McNary High School in the Salem-Keizer School District.
2. Encourage district offices to participate as business partners with their local school districts.
3. Continue to build relationships with organizations representing people of color and organizations representing women.
4. Continue implementation of high priority action items identified in the agency's Diversity Action Plan. Such items include:
 - Develop and implement an action plan to address Forestry's "unwritten rules"
 - Implement our revised employee recognition program
 - Continue emphasis on all employees developing an Individual Learning Plan during the annual performance appraisal process
 - Implementation of the action items in Forestry's Succession Management Plan
 - Continue to communicate and emphasize Forestry's Working Guidelines at all levels of the organization
 - Expand participation in Forestry's Mentorship Program
 - Expand communication skill training for all employees
 - Additional training for managers in supervision, including equal employment opportunity laws, and leadership skills
 - Continue to provide employees with policy updates and/or trainings annually on Discrimination and Harassment (including Sexual Harassment), Maintaining a Professional Work Place, Workplace effects on Domestic Violence, Sexual Assault & Stalking, etc.
 - Develop and implement Cross Cultural/Diversity Training for all agency employees.
 - Improve diversity information and resources on the ODFnet Human Resources webpage.
 - Implement the agency's Professional Standards Workgroup recommendations including heightening awareness of professional standards and expectations for all employees in the workplace.
 - Effectively implement the new statewide E-Recruit System which has broadened the agency's outreach efforts for employment opportunities.

Additional Emphasis in 2013-2015 Biennium: (Cont.)

- 5. Continue to emphasize the potential of a career in natural resources to our customers, the public, students and School-To-Work counselors. The possibility of a career in Forestry or natural resources seems to be a “blind spot” in many people’s mind and as such they don’t consider it as an option. Continue to work with the School-To-Work Program to provide high school students with real work experiences in a Forestry career path.
- 6. Continue to target outreach to recruit women and people of color into the natural resources field through high schools, colleges, universities, publications, websites, associations, etc.
- 7. Participate in the Salem/Keizer School District’s “Expanding Your Horizons”. This is a Math and Science Career Expo for girls in 5th through 8th grade.
- 8. Participate in the Salem/Keizer School District’s JIFFY (Job Interview Fair for Youth).
- 9. Participate in Veteran’s Job Fairs.

HB 4131 Report:

The agency's current ratio of total employees to supervisory employees is 1 to 6 as reflected in the 2011-13 Legislatively Adopted budget. The agency's required ratio by October 31, 2012 is 1 to 7. In order to achieve this target, the agency has taken the actions listed below. The actions are in various stages of completion at this time. The agency intends to attain full compliance with the requirements of HB 4131 by the October 2012 deadline. Agency leadership is reviewing the overall structure of the organization and identifying opportunities for meeting the legislation's 2013 requirements.

The agency's policy package requests include 29 positions, none of which are in management. If these positions are authorized by the Legislature there will be no effect on the agency's overall ratio of 1 to 7.

	Mgmt Supv	Mgmt Non- Supv	Public Employees	Total	Supervisory Ratio
2011-13 Legislative Adopted Budget	170	14	997	1181	1 to 6
Administrative classification changes					
(2) Prin/Exec E - MMS to OA	-2		2		
(1) Ops/Pol 4 - MMS to MMN	-1	1			
(4) Prin/Exec D - MMS to OA	-4		4		
(1) Internal Auditor 3 - MMS to MMN	-1	1			
(1) Prin/Exec C - MMS to OA	-1		1		
(2) Forest Mgr 1 - MMS to OA	-2		2		
(1) Wildland Fire Sup. - MMS to OA	-1		1		
(1) Office Mgr 2 - MMS to OA	-1		1		

Agency Request

Governor's Balanced

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HB 4131 Report: (Cont.)

	Mgmt Supv	Mgmt Non- Supv	Public Employees	Total	Supervisory Ratio
2011-13 Adjusted for HB 4131	157	16	1008	1181	1 to 7
Administrative classification changes					
(1) Project Mgr 3 - MMN to OA		-1	1		
(1) Nat Res Spec 4 - MMN to OA		-1	1		
(1) Training & Dev Spec 2 - MMN to OA		-1	1		
2011-13 Adjusted for HB 2020 effective 9/1/12	157	13	1011	1181	1 to 7
Administration - (4) IT positions			4		
Fire - (10) Seasonal positions			10		
Fire - (2) Permanent Fire positions			2		
State Forests - (5) Permanent positions			5		
Private Forests - (8) Permanent positions			8		
2013-15 Adjusted for LAB Policy packages	157	13	1030	1200	1 to 7

Agency Request

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